



ALCO HOLDINGS LIMITED

Stock Code 股份代號 :328

2024
ANNUAL REPORT
年報

Content

	<i>Pages</i>
Corporate Information	2
Chairman's Statement	3
Biographical Details of Directors	5
Corporate Governance Report	8
Report of the Directors	22
Independent Auditor's Report	32
Consolidated Statement of Profit or Loss	36
Consolidated Statement of Profit or Loss and Other Comprehensive Income	38
Consolidated Statement of Financial Position	39
Consolidated Statement of Changes in Equity	41
Consolidated Statement of Cash Flows	42
Notes to the Consolidated Financial Statements	44
Five-year Financial Summary	132

Corporate Information

Executive Directors	Ms. Liao Liping (Chairman) Mr. Ho Chak Yu
Non-executive Director	Mr. Yang Min
Independent non-executive Directors	Mr. Chu Hoi Kan Mr. Lam Chi Wing Mr. Tang Sher Kin Mr. Deng Chaowen Ms. Mak Suet Man
Company Secretary	Mr. Yu Ngai
Principal Bankers	Hang Seng Bank Limited Shanghai Commercial Bank Limited
Auditor	Global Link CPA Limited Registered Public Interest Entity Auditor
Legal Advisers on Bermuda Law	Conyers, Dill & Pearman
Registered Office	Clarendon House 2 Church Street Hamilton HM11 Bermuda
Head Office and Principal Place of Business	11/F, Metropole Square 2 On Yiu Street Sha Tin New Territories Hong Kong
Principal Registrars	Conyers Corporate Services (Bermuda) Limited Clarendon House 2 Church Street Hamilton HM11 Bermuda
Registrars in Hong Kong	Tricor Abacus Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong
Website	http://www.alco.com.hk
Stock Code	328

Chairman's Statement

GROUP RESULTS AND DIVIDENDS

The revenue of the continuing operations of the Group was HK\$148 million for the year ended 31 March 2024 as compared to HK\$89 million for the year ended 31 March 2023, represented a 66% increase in revenue. Gross profit of the continuing operations of HK\$9 million was recorded for the year ended 31 March 2024 as compared to the gross loss of HK\$11 million for the year ended 31 March 2023. The profit for the year ended 31 March 2024 of HK\$592 million was mainly attributable to the gain on deconsolidation of Disposal Group from discontinued operations of HK\$596 million, while the loss for the year ended 31 March 2023 of HK\$516 million was mainly attributable to the loss for the year from discontinued operations of HK\$424 million.

The directors do not recommend the payment of a final dividend for the financial year ended 31 March 2024 (2023: Nil).

REVIEW OF OPERATIONS

The core business of the Group during the period under review was focused on the development and sales of own brand notebooks and tablets.

While there has been a modest improvement in transitioning from in-house manufacturing to outsourcing Original Design Manufacturer (ODM) and Original Equipment Manufacturer (OEM) functions, yielding a gross profit, the Company remains in challenging business environment. Exploring new products and markets has become one of the most important missions for the Company to complete.

The Company still require additional resources to refine operations, including but not limited to strategically leveraging its network from business partners and investors. These collaborations aim to enhance operational efficiency and optimize processes, aligning with the Company's commitment to adaptability and growth.

It is crucial to note that the overall financial picture remains challenging. Disregarding the one-off gain from deconsolidation of subsidiaries, the company still faces a net loss for the year. Caution is advised in both operational and cash flow aspects, given the persistently grim business environment.

To address financial challenges, the company will continue relying on raising funds from the capital market. Although there's a slight improvement in ongoing operations, finding a stable and profitable mode of operation remains a focal point. Efforts will be devoted to navigating these challenges and securing a sustainable and resilient business model for the future.

Chairman's Statement

PROSPECTS

Looking ahead, the Group remains committed to its strategic objectives and will continue to pursue opportunities for growth and profitability. The following prospects outline the key focus areas for the Group:

- **Operational optimization:** The Group will continue to implement measures to improve operational efficiency, including ongoing downsizing initiatives, process enhancements, and cost control measures.
- **Business cooperation:** The Group will actively explore opportunities for business cooperation, including strategic partnerships, technological innovation, and product diversification, to enhance competitiveness and capture new market opportunities.
- **Capital market financing:** The Group intends to explore capital market financing options, including rights issues, to raise funds for strategic investments and future growth initiatives.

The Group remains cautiously optimistic about its prospects, driven by the ongoing efforts to improve operational efficiency, reduce debts, and pursue growth opportunities. The focus on financial stability, strategic partnerships, and transformative initiatives positions the Group for long-term success in a rapidly evolving market landscape.

APPRECIATION

On behalf of the Board of Directors, I want to thank every staff member of the Group for their endurance, dedication and commitment in assisting the Group in this particular difficult year. I also want to extend our sincere gratitude to our business partners for their tremendous understanding, patient and support to the Group.

Liao Liping

Chairman and executive director

Hong Kong, 28 June 2024

Biographical Details of Directors

Executive Directors

Ms. Liao Liping (“Ms. Liao”), aged 49, obtained a certificate of social music in department of art issued by Gannan Normal University (贛南師範學院) in July 1996. She has over 27 years of experience in banking, investment and education. She worked as general manager of Ganzhou Youbeibei Education Consulting Co., Ltd. (贛州市優貝貝教育諮詢有限公司) from May 2018 to March 2023; deputy general manager of Jiangxi Wenqin Education Investment Co., Ltd. (江西文欽教育投資有限公司) from January 2013 to April 2018; and manager of risk management department of Ganzhou Bank Co., Ltd. (贛州銀行股份有限公司) from July 1996 to December 2012.

Mr. Ho Chak Yu (“Mr. Ho”), aged 36, has over 12 years of business experience. He is currently a director of Gloadvise SDN BHD, a company incorporated in Malaysia since December 2020. Mr. Ho also works as an overseas business development manager in Stellar Capital since August 2019 and mainly focus on exploring overseas market. In addition, Mr. Ho was director of Sensethere SDN BHD from November 2020 to June 2022. In general, Mr. Ho has extensive experiences in multi-national business.

Non-executive Director

Mr. Yang Min (“Mr. Yang”), aged 58, obtained a Master of Business Administration degree from Charisma University in 2022. He has over 20 years of experience in shipping and logistics. He has been the chairman of Zhoushan Fengfan Shipping Co., Ltd. (舟山豐帆海運有限公司) since 2003.

Independent Non-executive Directors

Mr. Chu Hoi Kan (“Mr. Chu”), aged 37, has over 10 years of experience in the accounting and corporate finance industries. He is currently an associate director in Honestum International Limited performing corporate finance advisory work since January 2019. Prior to that, he was mainly engaged in corporate finance advisory work at CLC International Limited from December 2012 to January 2019 with his last position as a manager. He also gained accounting experience from Deloitte Touche Tohmatsu from October 2010 to November 2012, with his last position as an audit senior in the audit function.

Mr. Chu obtained a degree of Bachelor of Business Administration in Finance and Professional Accounting with first class honors from the Hong Kong University of Science and Technology in November 2010. He has been certified as a member of the Hong Kong Institute of Certified Public Accountants since September 2014. Mr. Chu was an independent non-executive director of MOG Digitech Holdings Limited (stock code: 1942) from September 2022 to September 2023. Mr. Chu currently serves as an independent non-executive director of DreamEast Group Limited (stock code: 593) since January 2024.

Biographical Details of Directors

Mr. Lam Chi Wing (“Mr. Lam”), aged 45, obtained a bachelor of business administration in accounting and finance degree from The University of Hong Kong in December 2003, a master of science in knowledge management degree from The Hong Kong Polytechnic University in December 2006 and a master of business administration degree from The Chinese University of Hong Kong in December 2010. He is currently a postgraduate of the Executive Master in Public Administration Hong Kong Administrative Talents Program conducted by the School of Public Policy & Management at Tsinghua University.

Mr. Lam joined Li & Fung Group in September 2003, where he served as the group chief representative and general manager of Southern China of Li & Fung Development (China) Limited prior to his departure in July 2015. From June 2020 to December 2020, he was a brand and new retail strategic officer of Bonjour Holdings Limited.

Mr. Lam has been a deputy to the 14th National People’s Congress (第十四屆全國人大代表), a member of each of the 12th and 13th Guangdong Provincial Committee of the Chinese People’s Political Consultative Conference (中國人民政治協商會議第十二屆及第十三屆廣東省委員會) and a member of each of the 11th and 12th Zhongshan Municipal Committee of the Chinese People’s Political Consultative Conference (中國人民政治協商會議第十一屆及第十二屆中山市委員會). Mr. Lam is currently a vice-chairman of each of the Hong Kong Guangdong Youth Association (香港廣東青年總會), the council of the Guangdong Society of Commercial Economy (廣東省商業經濟學會理事會), the Council for the Promotion of Guangdong-Hong Kong-Macao Cooperation (廣東省粵港澳合作促進會) and the Federation of Hong Kong Zhong Shan Community Organisations Limited (香港中山社團總會). He is also currently an adjunct associate professor of the department of information systems, business statistics and operations management of the Business School of The Hong Kong University of Science and Technology, and co-director and an adjunct professor of the Center of Innovation Design and Entrepreneurship of the School of Management and Economics of The Chinese University of Hong Kong, Shenzhen. Mr. Lam served as a part-time member of the Central Policy Unit of the Government of the Hong Kong Special Administrative Region from 2011 to 2012.

Mr. Lam was an executive director of Bonjour Holdings Limited (stock code: 653) from July 2020 to December 2020. Mr. Lam currently serves as an independent non-executive director of Carry Wealth Holdings Limited (stock code: 643) since January 2024, an independent non-executive director of China Wantian Holdings Limited (stock code: 1854) since June 2023, a non-executive director of DreamEast Group Limited (stock code: 593) since November 2023, an independent non-executive director of MTT Group Holdings Limited (stock code: 2350) since August 2022, an independent non-executive director of Renheng Enterprise Holdings Limited (stock code: 3628) since July 2023, an independent non-executive director of Space Group Holdings Limited (stock code: 2448) since April 2023, an independent non-executive director of TOMO Holdings Limited (stock code: 6928) since January 2024 and an independent non-executive director of Wai Hung Group Holdings Limited (stock code: 3321) since March 2019.

Mr. Lam has also served as an independent non-executive director of Aidigong Maternal & Child Health Limited (stock code: 0286) from March 2016 to December 2022, and re-joined since October 2023.

Biographical Details of Directors

Mr. Tang Sher Kin (“Mr. Tang”), aged 54, has about 30 years of experience in the engineering industry and project management. Mr. Tang obtained a bachelor’s degree of engineering in mechanical engineering from the Oxford Polytechnic (now known as the Oxford Brookes University) in the United Kingdom in July 1992 and a master’s degree of arts in global business management from the City University of Hong Kong in November 2006. Mr. Tang was admitted as a chartered engineer of the Engineering Council in December 2004, a registered professional engineer of the Engineer Registration Board in April 2009, a BEAM professional of the Hong Kong Green Building Council in July 2010 and a registered energy assessor of the Electrical and Mechanical Services Department of the Government in August 2012. Mr. Tang is a council member of The Hong Kong Institution of Engineers (HKIE) and also a fellow member of HKIE in five disciplines including (i) building services; (ii) control, automation and instrumentation; (iii) environmental; (iv) energy; and (v) mechanical. He was an independent non-executive director of Kwong Luen Engineering Holdings Limited (stock code: 1413) from February 2021 to September 2023.

Mr. Deng Chaowen (“Mr. Deng”), aged 45, holds a Master’s degree in International Management from Oxford Brookes University, UK, awarded in July 2003. He also obtained a Bachelor’s degree in Management from Guangdong University of Technology, China, in July 2002.

Mr. Deng possesses over twenty years of experience in human resources management, organizational management and corporate operation management in the information technology industry. He worked as human resource manager from 2009 to 2011 in Tencent Holdings Limited (stock code: 0700), a company listed on the main board of The Stock Exchange of Hong Kong. Prior to that, he also worked for Huawei and Kingdee International (Stock code: 0268) as human resource manager and senior human resource manager respectively. Mr. Deng currently serves as the Co-founder and CEO of Oriental Info Technology Co., Ltd., and its wholly-owned enterprises, including Shenzhen Industry Technology Co., Ltd. Since 2017, he has also worked as a strategic consultant for numerous startup IT companies in Shenzhen. He currently serves as independent non-executive director of Hang Yick Holdings Company Limited (stock code: 1894) since January 2024.

Ms. Mak Suet Man (“Ms. Mak”), aged 37, graduated from The Hong Kong University of Science and Technology with a Bachelor of Business Administration in Marketing and Management of Organisation, is a responsible officer of Type 6 (advising on corporate finance) regulated activity and a fellow member of both the Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants. Ms. Mak possesses more than 10 years executive experience in accounting, corporate finance, risk management and internal controls. She currently serves as an independent non-executive director of Hang Yick Holdings Company Limited (stock code: 1894) since November 2023, an independent non-executive director of HSC Resources Group Limited (stock code: 1850) since July 2023 and a non-executive director of Jin Mi Fang Group Holdings Limited (stock code: 8300) since November 2023.

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The Group is committed to achieving high standards of corporate governance to safeguard the interests of the shareholders of the Company and to enhance corporate value and accountability. The Company's corporate governance practices are based on the principles and code provisions set out in the Corporate Governance Code and Corporate Governance Report (the "Code") contained in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). During the year ended 31 March 2024 ("Year"), the Company has complied all the applicable code provisions of the Code.

THE BOARD

The Board is responsible for the formulation of the Group's business and strategic decisions and monitoring the performances of the management team.

Board composition

The Board currently comprises two executive Directors, namely Ms. Liao Liping and Mr. Ho Chak Yu, a non-executive Director, Mr. Yang Min and five independent non-executive Directors, namely Mr. Chu Hoi Kan, Mr. Lam Chi Wing, Mr. Tang Sher Kin, Mr. Deng Chaowen and Ms. Mak Suet Man.

All independent non-executive Directors are appointed for a term of three years.

The Company has received an annual confirmation of independence from each of the independent non-executive Directors in accordance with rule 3.13 of the Listing Rules. The Board has assessed their independence and concluded that all independent non-executive Directors are independent.

Corporate Governance Report

Board diversity policy

The Company has adopted a board diversity policy which sets out the approach to achieve and maintain diversity on the Board in order to enhance the effectiveness of the Board. The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and education background, ethnicity, professional experience, skills, knowledge and length of service. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills and knowledge. The ultimate decision will be made upon the merits and contribution that the selected candidates will bring to the Board. The nomination committee of the Company will review the board diversity policy from time to time to ensure its continued effectiveness.

Responsibilities and accountabilities of the Board and Senior Management

The Board is the primary decision making body of the Company and takes the responsibility to oversee all major matters of the Company, including the formulation and approval of all policy matters, overall strategies, internal control and risk management systems, and monitor the performance of the senior executives. The Directors have to make decisions objectively in the interests of the Company. The Board directly, and indirectly through its committees, leads and provides direction to the management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound internal control and risk management systems are in place. The Board has delegated the authority and responsibility for day-to-day management and operation of the Group to the senior management of the Group. Before entering into any significant transactions or commitments on behalf of the Company, members of the senior management should obtain prior approval and authorization from the Board.

Delegation by the Board

The management, consisting of executive Directors along with other senior executives, is delegated with responsibilities for implementing the strategy and direction as adopted by the Board from time to time, and conducting the day-to-day management and operations of the Group. Executive Directors and senior executives meet regularly to review the performance of the businesses of the Group as a whole, co-ordinate overall resources and make financial and operational decisions. The Board also gives clear directions as to their powers of management including circumstances where management should report back, and will review the delegation arrangements on a periodic basis to ensure that they remain appropriate to the needs of the Group.

Corporate Governance Report

Directors' attendance at Board/general meetings

49 Board meetings and three general meetings were held during the year ended 31 March 2024. The attendance of each Director is set out as follows:

Members of the Board	Attended/Eligible to attend	
	Board Meeting	General Meeting
<i>Executive Directors</i>		
Ms. Liao Liping (appointed on 8 April 2024)	N/A	N/A
Mr. Ho Chak Yu	49/49	0/3
Mr. Lei Kam Chao (resigned on 10 November 2023)	33/33	2/3
<i>Non-executive Director</i>		
Mr. Yang Min (appointed on 10 November 2023)	17/17	N/A
<i>Independent non-executive Directors</i>		
Mr. Chu Hoi Kan	49/49	2/3
Mr. Lam Chi Wing	49/49	0/3
Mr. Tang Sher Kin	49/49	2/3
Mr. Deng Chaowen (appointed on 27 October 2023)	19/19	N/A
Ms. Mak Suet Man (appointed on 27 October 2023)	19/19	N/A

CHAIRMAN

At the dated of this report, Ms. Liao Liping Chao is the Chairman of the Board.

RE-ELECTION OF DIRECTORS

Ms. Liao Liping, Mr. Yang Min, Mr. Deng Chaowen and Ms. Mak Suet Man will retire at the forthcoming annual general meeting and, being eligible, will offer themselves for re-election.

Corporate Governance Report

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules (the “Model Code”) as its own code of conduct regarding securities transactions by the directors of the Company. Having made specific enquiry of the directors, all the directors confirmed that they had complied with the required standards as set out in the Model Code and its code of conduct regarding directors’ securities transactions with the Company for the year ended 31 March 2024.

REMUNERATION COMMITTEE

The Company has established a Remuneration Committee with written terms of reference in accordance with the Code provisions.

The Remuneration Committee currently comprises Mr. Tang Sher Kin (chairman of the Remuneration Committee), Mr. Chu Hoi Kan, Mr. Lam Chi Wing, Mr. Deng Chaowen and Ms. Mak Suet Man, all of whom are independent non-executive Directors.

The Remuneration Committee reviews and recommends to the Board the remuneration and other benefits paid by the Group to its Directors and senior management. The primary duties of the Remuneration Committee include, but are not limited to (i) establishing, reviewing and providing advices to the Board on the Group’s policy and structure concerning remuneration of the Directors and senior management and on the establishment of a formal and transparent procedure for developing policies concerning such remuneration; (ii) determining the terms of the specific remuneration package of each Director and senior management member; and (iii) reviewing and approving performance-based remuneration by reference to corporate goals and objectives resolved by the Directors from time to time.

Corporate Governance Report

Two Remuneration Committee meetings were held during the Year for making recommendations to the Board on the remuneration packages of individual Directors and the senior management. The attendance of each Committee member is set out as follows:

Members of the Remuneration Committee	Attended/ Eligible to attend
Mr. Tang Sher Kin	4/4
Mr. Chu Hoi Kan	4/4
Mr. Lam Chi Wing	4/4
Mr. Deng Chaowen (appointed on 27 October 2023)	1/1
Ms. Mak Suet Man (appointed on 27 October 2023)	1/1

AUDIT COMMITTEE

The Audit Committee currently comprises Mr. Chu Hoi Kan (chairman of the Audit Committee), Mr. Lam Chi Wing, Mr. Tang Sher Kin, Mr. Deng Chaowen and Ms. Mak Suet Man, all of whom are independent non-executive Directors.

The primary duties of the Audit Committee include, but are not limited to, (i) reviewing and supervising the Group's financial reporting process and internal control system of the Group, risk management and internal audit; (ii) providing advice and comments to the Board; and (iii) performing other duties and responsibilities as may be assigned by the Board.

Two Audit Committee meetings were held during the Year to review the Group's interim and annual financial results for submission to the Board for approval, make recommendation on the re-appointment of the external auditor, review the internal control and risk management systems of the Group, review and monitor the effectiveness of internal audit function and oversee the audit process. The attendance of each Committee member is set out as follows:

Members of the Audit Committee	Attended/ Eligible to attend
Mr. Chu Hoi Kan	3/3
Mr. Lam Chi Wing	3/3
Mr. Tang Sher Kin	3/3
Mr. Deng Chaowen (appointed on 27 October 2023)	1/1
Ms. Mak Suet Man (appointed on 27 October 2023)	1/1

Corporate Governance Report

NOMINATION COMMITTEE

The Company established a Nomination Committee with written terms of reference in accordance with the Code provisions.

The Nomination Committee currently comprises Mr. Lam Chi Wing (chairman of the Nomination Committee), Mr. Chu Hoi Kan, Mr. Tang Sher Kin, Mr. Deng Chaowen and Ms. Mak Suet Man.

The primary duties of the Nomination Committee include, but are not limited to, (i) reviewing the structure, size and composition of our Board on a regular basis and making recommendations to the Board regarding any proposed changes to the composition of the Board; (ii) identifying, selecting or making recommendations to the Board on the selection of individuals nominated for directorship, and ensuring the diversity of our Board members; (iii) assessing the independence of the independent non-executive Directors; and (iv) making recommendations to the Board on relevant matters relating to the appointment, re-appointment and removal of the Directors and succession planning for the Directors.

Two Nomination Committee meetings were held during the Year to review the structure, size and composition (including the skills, knowledge and experience) of the Board, the board diversity policy, assess the independence of independent non-executive Directors, and make recommendations to the Board on the appointment of the new Director in accordance with the Company's nomination policy including the nomination procedures and criteria listed below and composition of the Board Committees. The attendance of each Committee member is set out as follows:

Members of the Nomination Committee	Attended/ Eligible to attend
Mr. Lam Chi Wing	4/4
Mr. Chu Hoi Kan	4/4
Mr. Tang Sher Kin	4/4
Mr. Deng Chaowen (appointed on 27 October 2023)	1/1
Ms. Mak Suet Man (appointed on 27 October 2023)	1/1

Nomination policy

The Company has adopted a nomination policy which sets out the selection criteria and procedures to nominate board candidates. The Nomination Committee aims to nominate suitable candidates to the Board and advise the Board on the appointment of directors and make recommendation to the Board, after assessing a number of factors of a candidate as set out in the nomination policy.

Corporate Governance Report

Pursuant to the nomination policy, the Nomination Committee shall identify suitable board candidates and make recommendation to the Board, after assessing a number of factors of a candidate, including, but not limited to:

- reputation for integrity
- accomplishment and experience
- compliance with legal and regulatory requirements
- commitment in respect of available time and relevant interest
- diversity in all its aspects, including but not limited to gender, age (18 years or above), cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service

The Nomination Committee may also consider such other factors as it may deem are in the best interests of the Company and the shareholders as a whole.

The Nomination Committee will review the nomination policy, as appropriate, and recommend revision to the Board for consideration and approval from time to time.

DIRECTORS' AND AUDITOR'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for the preparation of the financial statements of the Group. In preparing the financial statements, the Hong Kong Financial Reporting Standards have been adopted, appropriate accounting policies have been used and applied consistently, and reasonable and prudent judgements and estimates have been made.

Disclaimer of Opinion (the “Disclaimer of Opinion”)

The Company's auditor, Global Link CPA Limited (the “Auditor”) issued a disclaimer of opinion on the consolidated financial statements of the Group, details of which are set out in the independent auditor's report.

Corporate Governance Report

Basis for Disclaimer of Opinion

Multiple Uncertainties Relating to Going Concern

As described in Note 1 to the consolidated financial statements, the Group incurred loss from continuing operations of approximately HK\$3,070,000 for the year ended 31 March 2024 and net current liabilities of approximately HK\$169,371,000 as at 31 March 2024. During the year ended 31 March 2024, the Group has failed to repay certain bank borrowings amounted to approximately HK\$47,528,000 according to their scheduled repayment date and remained outstanding as at 31 March 2024. Such default in repayment amounted to bank borrowings of approximately HK\$47,528,000 as at 31 March 2024 became immediately repayable if requested by the banks and the relevant banks have the right to cancel or suspend the facilities. The current liabilities also included a provision of financial guarantee of approximately HK\$123,532,000 for former subsidiaries for borrowings and related interest payables. As at 31 March 2024, the Group's bank balances and cash amounted to approximately HK\$23,855,000 only. These conditions, along with other matters as set forth in Note 1 to the consolidated financial statements, indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

The directors of the Company have been formulating and undertaking a number of plans and measures to mitigate the Group's liquidity pressure, to improve the financial position of the Group and to remediate the delayed repayments to lenders and creditors.

The consolidated financial statements had been prepared on a going concern basis, the validity of which depends on the outcome of those plans and measures as mentioned in Note 1 to the consolidated financial statements, which are subject to multiple uncertainties.

However, we have not been able to obtain sufficient appropriate audit evidence to satisfy ourselves that the events or conditions underpinning the cash flow forecast of the Group for going concern assessment are reasonable and supportable because of (i) the lack of sufficient supporting basis from the management on the successfulness of negotiation with the remaining lenders and creditors on restructuring or extension of repayment terms of shareholders' loan, bank and other borrowings and trade payables; and (ii) the lack of sufficient supporting basis that the improvement of future operating results and cash flows would be realised, in particular, the uncertainty of outcome of those plans and measures and how variability in outcome would affect the future cash flows of the Group. Hence, we were unable to satisfy ourselves about the appropriateness of the use of the going concern basis of accounting in the preparation of the consolidated financial statements by the management of the Group.

Should the Group fail to achieve its plans and measures as mentioned in Note 1 to the consolidated financial statements, it might not be able to continue as a going concern, and adjustments would have to be made to write down the carrying values of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities. The effects of these adjustments have not been reflected in these consolidated financial statements.

Corporate Governance Report

The consolidated financial statements of the Group for the year ended 31 March 2023 were audited by another auditor who expressed a disclaimer of opinion on those statements on 27 June 2023. Any adjustments to the balances as at 31 March 2023 would affect the balances of these financial statements items as at 1 April 2023 and the corresponding movements, if any, during the year ended 31 March 2024. The balances as at 31 March 2023 and the amounts for the year then ended are presented as corresponding figures in the consolidation financial statements for the year ended 31 March 2024. In view of the significance of and the potential interaction of the multiple uncertainties described above and their possible cumulative effects on the consolidated financial statements, we disclaimed our audit opinion on the consolidated financial statements relating to the going concern issue only and not any other issues for the year ended 31 March 2024 and also for the possible effect of the comparability of the current year's figures and the corresponding figures.

Other Matters

The consolidated financial statements of the Group for the year ended 31 March 2023, were audited by another auditor who expressed a disclaimer of opinion on those statements on 27 June 2023.

Had we not disclaimed our opinion, we would have issued a qualified opinion on the basis that the scope limitation on the gain on deconsolidation of the Disposal group as disclosed in the discontinued operation, the comparative figure of assets and liabilities classified as held for sale for the year ended 31 March 2023 and the corresponding balances instead of a disclaimer of opinion. The other issues mentioned below do not form part of paragraphs in relation to the disclaimer of opinion or the basis of disclaimer of opinion.

As set out in note 8 to the consolidated financial statements, on 31 August 2022, the directors of the Company have made the strategic decision to cease the operation of the production line in Dongguan and has obtained the approval from the local government on the same date. In August 2023 (the Deconsolidation Date", the Company had been informed by the Court that the Court held that the creditor's application complied with the legal requirements and accepted the creditor's application for bankruptcy and liquidation against the Disposal Group. In addition, the books and records of the Disposal Group were kept and maintained by the bankruptcy administrator of the Disposal Group, which were not made available to the Group's management subsequent to the Deconsolidation Date. The related deregistration and insolvency application is in progress with the assistance from the local government as at this report date.

The results of the discontinued operation for the year ended 31 March 2024 and 2023 and the balances of assets and liabilities related to the discontinued operation as at 31 March 2024 and 2023 are set out in note 8 to the consolidated financial statements.

Corporate Governance Report

As the books and records of the Disposal Group were kept and maintained by the bankruptcy administrator of the Disposal Group. Accordingly, we were not able to obtain sufficient appropriate audit evidence to verify the gain on deconsolidation of the Disposal Group, amount of loss for the year from discontinued operations, assets classified as held for sale and liabilities associated with assets classified as held for sale shown as comparative figure on the consolidated statement of profit or loss and the consolidated statement of financial position and related note 8 to the consolidated financial statements.

Given the above scope limitation, we were unable to obtain sufficient appropriate audit evidence with respect to the result of the Group's discontinued operation for the year ended 31 March 2024, the carrying values of the assets and liabilities classified as held for sale shown as comparative figure as at 31 March 2023 as well as their corresponding comparative figures as set out in note 8. There were no other satisfactory audit procedures that we could perform to determine whether any adjustments were necessary in respect of the Group's gain for the year from discontinued operations of HK\$594,842,000, assets classified as held for sale of HK\$82,954,000 and certain liabilities associated with assets classified as held for sale of HK\$90,782,000 shown as corresponding comparative figures.

The Management's Position, View and Assessment on the Disclaimer of Opinion

The Board have given careful consideration to the future liquidity and financial position of the Group and its available sources of financing in assessing whether the Group will have sufficient financial resources to continue as a going concern. The Board considers that it is appropriate to prepare the consolidated financial statements on the going concern basis taking into account the following facts and assumptions:

(i) Restructure of bank and other borrowings

The bank and other borrowings which are repayable on demand or within one year or was defaulted in repayment amounted to approximately HK\$47,528,000 as at 31 March 2024.

The Group is negotiating with the banks for debt restructuring. The management is of the view that the Group will be able to obtain consent from the banks to extend the repayment of borrowings and continue to provide the banking facility to improve the liquidity position of the Group, considering the valuation of the office premise and investment properties of the Group amounting to approximately HK\$120,000,000, with reference to valuation performed by independent qualified professional valuers and market data information from bank, and other properties held by Mr. Leung Wai Sing, Wilson ("**Wilson**") pledged to the banks.

Corporate Governance Report

(ii) Future treatment of the loans from shareholders

As at 31 March 2024, the Group has loans from past and existing shareholders of approximately HK\$38,052,000, of which approximately HK\$38,052,000 was loan from the deceased ex-chairman of the Group, Wilson. As the estate of Wilson is frozen before the appointment of the estate administrator, the extension agreements related to loans from Wilson could not be arranged. As the loans are repayable within one year, the Company will discuss the extension of the loans with the estate administrator once he/she is appointed.

(iii) Restructure of trade payables

As at 31 March 2024, trade payables amounted to approximately HK\$29,207,000. The Group will negotiate with the creditors to further extend the repayment.

(iv) Cash inflow from operations

The Group is taking measures to streamline the product mix and production mode, to tighten cost controls over various costs and expenses and is adopting a more flexible procurement policy to control the purchase costs with the aim to attain gross profit and positive operating cash flow.

Based on the sales orders on hand for the notebook products up to June 2024, the Board expects an increase in sales in the coming months comparing to the corresponding period for the year ended 31 March 2024. The directors of the Company will continue with its effort in sales and marketing to promote the Group's notebook products in existing market and explore opportunities in other countries.

The Board believes that, taking into account the above plans and measures, the Group will have sufficient working capital to satisfy its present requirements for the year ending 31 March 2025. However, should the Group fail to achieve the above-mentioned plans and measures, the Group may be unable to operate as a going concern, in which case adjustments might have to be made to the carrying values of the Group's assets to state them at their realisable values, to provide for any further liabilities which might arise and to reclassify its non-current assets and non-current liabilities to current assets and current liabilities, respectively.

Corporate Governance Report

The Management's Position, View and Assessment on the Other Matter

The auditor has requested to inspect the books and records in relation to the Disposal Group. The books and records of the Disposal Group were kept and maintained by the bankruptcy administrator of the Disposal Group, despite the management has make the best effort to apply for the access to the books and records, the Company was notified that these books and records are not able to be released.

The Company consider that the Other Matter is a non-recurring incident, and will only affect the comparative figures in relation to the Disposal Group but not the opening balance on the consolidated financial statements of the Group for the year ending 31 March 2025.

Audit Committee's View on the Disclaimer of Opinion and the Other Matter

The Audit Committee had critically reviewed the Disclaimer of Opinion and the Other Matter, the management's position concerning the Disclaimer of Opinion and the Other Matter (the "Management's Position") and measures taken by the Group for addressing the Disclaimer of Opinion and the Other Matter.

The Audit Committee agreed with the Management's Position based on the reasons above. Moreover, the Audit Committee requested the management to take all necessary actions to address the uncertainties regarding going concern underlying the Disclaimer of Opinion that no such Disclaimer of Opinion will be made in the forthcoming audited financial statements. The Audit Committee had also discussed with the Auditor regarding the financial position of the Group, measures taken and to be taken by the Group, and considered the Auditor's rationale and understood their consideration in arriving their opinion.

The auditor's responsibilities are set out in the Independent Auditor's Report.

AUDITOR'S REMUNERATION

For the Year, the remuneration paid to the Company's auditor, Global Link CPA Limited, is set out as follows:

Services rendered	Fees paid/payable HK\$'000
Audit-related services	750

Corporate Governance Report

RISK MANAGEMENT AND INTERNAL CONTROL

The Board has the ultimate responsibility for the risk management and internal control systems of the Company, and reviewing their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The audit committee is responsible for overseeing the Company's risk management and internal control systems and procedures, and to report to the Board on any material issues and make recommendations to the Board.

The audit committee and management are responsible for identifying the risks of the Group and discussing those risks with management board. Management board shall evaluate whether the risks are significant and shall manage them according to a level that is acceptable to the Group when achieving its strategic objective.

During the Year, we have outsourced the internal control review work to a third party consulting company to review the effectiveness and adequacy of the internal controls over the various systems of the Group. Recommendations for internal control will be communicated with management and proper improvement plans will be implemented after due consideration.

The Company holds at least two audit committee meetings in a financial year, with the participation of external auditors. External auditors prepare audit committee reports and discuss the issues with the audit committee. Deficiencies or weaknesses in internal control (if any) are identified and appropriate corrective actions are to be taken.

The Board evaluates whether the information is inside information and requires disclosure according to the requirements of Securities and Futures Ordinance and the Listing Rules. Inside information shall be handled strictly confidential on a need-to-know basis and shall be disclosed to the public as soon as reasonably practicable.

DIRECTOR'S TRAINING

During the year, all Directors have participated in professional training relevant to business developments and regulatory updates. All Directors have provided the Company with their records of training which they received during the year.

Corporate Governance Report

DIVIDEND POLICY

The Company does not have any pre-determined dividend payout ratio. The Board considers a number of factors in declaration and payment of dividends, including the financial condition, results of operation and level of cash; statutory and regulatory restrictions; future prospects and any other factors that the Board may consider relevant. The Board has the discretion to declare and distribute dividends to the shareholders of the Company to the extent that the Company shall maintain adequate cash reserve for meeting its working capital requirements and future growth.

COMMUNICATION WITH SHAREHOLDERS

In order to allow shareholders and potential investors to make enquiries and provide comments in an informed manner, the Company has established a Shareholders' Communication Policy which sets out the ways shareholders and potential investors may communicate with the Company.

Shareholders and potential investors may send written enquiries to the Company Secretary of the Company by email to investor.enquiry@alco.com.hk, by fax to (852) 2597 8700 or by mail to 11/F, Metropole Square, 2 On Yiu Street, Sha Tin, New Territories, Hong Kong.

SHAREHOLDERS TO CONVENE A SPECIAL GENERAL MEETING

Under the Company's Bye-laws, shareholders holding not less than one-tenth of the paid-up capital of the Company can, by deposit a written requisition signed by the shareholders concerned to the Board or the Company Secretary to the principal place of business of the Company at 11/F, Metropole Square, 2 On Yiu Street, Sha Tin, New Territories, Hong Kong, require a special general meeting to be called by the Board for the transaction of any business specified in such requisition.

CONCLUSION

The Board believes that good corporate governance can safeguard the effective allocation of resources and protect shareholders' interest. The management will try to maintain, strengthen and improve the standard and quality of the Group's corporate governance.

Report of the Directors

The Directors submit their report together with the audited financial statements for the year.

PRINCIPAL ACTIVITIES AND SEGMENT ANALYSIS

The principal activity of the Company is investment holding. The activities of the subsidiaries are set out in Note 22 to the consolidated financial statements.

Analysis of the Group's performance for the Year by product and geographical area is set out in Note 6 to the consolidated financial statements.

RESULTS AND APPROPRIATIONS

The results of the Group for the year are set out in the consolidated statement of profit or loss on page 36.

The Directors did not declare an interim dividend.

The Directors do not recommend the payment of a final dividend.

BUSINESS REVIEW

A review of the business of the Group during the year as required by Schedule 5 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) is included in the Chairman's Statement and covered by different sections in this annual report. Those sections form part of this Report of the Directors.

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is committed to managing and, where possible, minimizing environmental impacts attributable to its operation. The Group actively controls and endeavors to reduce emissions and waste, and uses energy and resources in an efficient manner. It also uses environmental-friendly production parts in its manufacturing operation. In addition, the Group's management team constantly reviews the effectiveness of the environmental protection measures and makes improvement where necessary.

RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group recognizes the importance of good relationships with its employees, customers and suppliers to meet long-term business goals.

Employees are considered valuable assets of the Group and are reasonably remunerated according to performance, qualification and market trend. Remuneration packages, including medical insurance and education subsidies, will be reviewed regularly.

Report of the Directors

The Group has been building long-term relationships with customers and suppliers. A good relationship with suppliers helps develop practices of punctual delivery of raw materials with good condition. With reliable production parts, we are able to produce products with high quality and reliability for our customers. These all in turn benefit the Company and its shareholders as a whole.

IMPORTANT EVENTS AFTER YEAR END

Please refer to Note 40 of the financial statements for events after the reporting period.

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

During the year, as far as the Company is aware, there was no material breach of or non-compliance with relevant laws and regulations that have a significant impact on the business and operation of the Group.

USE OF PROCEEDS FROM THE PLACING/RIGHTS ISSUE

The net proceeds from the placing completed in September 2022 (“2022 Placing”), rights issue completed in July 2023 (“2023 Rights Issue”) and placing completed March 2024 (“2024 Placing”) amounted to approximately HK\$6.98 million, HK\$89.25 million and HK\$30.05 million respectively.

Set out below is the actual use of net proceeds during the year ended 31 March 2024.

Use of net proceeds	Net proceeds HK\$'000	Unutilised net proceeds as at 31 March 2023 HK\$'000	Net proceeds		Expected timeline on utilisation of Unutilised net proceeds
			Unutilised net proceeds as at 31 March 2024 HK\$'000	utilised during the year ended 31 March 2024 HK\$'000	
2022 Placing					
General working capital	6,980	450	(450)	–	N/A
2023 Rights Issue					
Repayment of bank and other borrowings	39,000	N/A	(28,000)	11,000	Used by September 2024
Settlement of external debts	37,080	N/A	37,080	–	N/A
General working capital	13,170	N/A	(13,170)	–	N/A

Report of the Directors

Use of net proceeds	Net proceeds HK\$'000	Unutilised net proceeds as at 31 March 2023 HK\$'000	Net proceeds		Expected timeline on utilisation of Unutilised net proceeds
			utilised during the year ended 31 March 2024 HK\$'000	Unutilised net proceeds as at 31 March 2024 HK\$'000	

2024 Placing

Repayment of bank and other borrowings	10,000	N/A	–	10,000	Used by September 2024
Settlement of external debts	17,000	N/A	(15,500)	1,500	Used by May 2024
General working capital	3,050	N/A	(3,050)	–	N/A

There is no material change between the intended use of the net proceeds of the 2022 Placing, 2023 Rights issue and 2024 Placing.

LIQUIDITY AND FINANCIAL RESOURCES

The Group's total deficit as at 31 March 2024 was HK\$88 million (2023: HK\$795 million). As at 31 March 2024, we had bank balances and cash of HK\$24 million (2023: HK\$2 million). After deducting bank and other borrowings of HK\$48 million (2023: HK\$68 million), provision of financial guarantee of HK\$124 million (2023: nil), loans from shareholders of HK\$38 million (2023: HK\$86 million) and lease liability of nil (2023: HK\$2 million), we had net borrowing of HK\$186 million (2023: HK\$154 million).

As at 31 March 2024, our inventory was HK\$3 million (2023: HK\$38 million). We take a cautious approach to monitor the inventory level especially during this environment with uncertainty. Trade receivables as at 31 March 2024 were HK\$38 million (2023: HK\$8 million). Some of the customers have counter claims on the Group which have been included in other payables. We are actively following the receivable with our customers for payments. Trade payables as at 31 March 2024 were HK\$29 million (2023: HK\$49 million).

Due to peg-rate system, we have limited exposure to trade-related foreign exchange risk as substantially all of our sales, purchases and borrowings are denominated in United States dollars and Hong Kong dollars. Adhering to the policy of not engaging in currency speculation, there were no speculative activities during the reporting financial year.

Report of the Directors

LITIGATION

On 21 June 2024, the Company received a winding-up petition (the “Petition”) filed by Shanghai Commercial Bank Limited (“SCB”) against the Company, under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) in the High Court of Hong Kong. The Petition was filed on the basis of the guarantee by the Company to repay all outstanding loan indebtedness due and payable by Alco Electronics Limited (“AEL”), a former indirect wholly owned subsidiary of the Company. The outstanding loan amount due and payable is the sum of HK\$2,624,507.29 and US\$2,521,039.09, and default interest accrued thereon. The Petition is scheduled to be heard on 28 August 2024.

EMPLOYEES

As at 31 March 2024, the Group had approximately 15 (2023: 59) employees in Mainland China, Taiwan and Hong Kong. Remuneration packages are generally structured by reference to market terms and individual qualifications. Salaries and wages are normally reviewed on an annual basis based on performance appraisals and other relevant factors. We also provide other benefits including medical insurance, provident fund and education subsidies to all eligible staff.

MAJOR SUPPLIERS AND CUSTOMERS

The purchases and sales attributable to the Group’s major suppliers and customers expressed as a percentage of total purchases and sales of the Group for the year are as follows:

Purchases

– the largest supplier	43%
– five largest suppliers combined	95%

Sales

– the largest customer	26%
– five largest customers combined	71%

None of the directors, their associates or shareholders (which to the knowledge of the directors owns more than 5% of the Company’s share capital) had an interest in the major suppliers or customers noted above at any time during the year.

Report of the Directors

DISTRIBUTABLE RESERVES AND RESERVES

Movements in reserves of the Group and the Company during the year are set out in Note 32 and Note 39(b) to the consolidated financial statements respectively.

Distributable reserves of the Company as at 31 March 2024 amounted to nil (2023: Nil), comprising the contributed surplus and accumulated losses.

DONATIONS

No donations had been made by the Group during the year (2023: Nil).

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in Note 18 to the consolidated financial statements.

SHARE CAPITAL

Details of the movements in the share capital of the Company are set out in Note 31 to the consolidated financial statements.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 132.

PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor its subsidiary companies has purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2024.

Report of the Directors

BANK LOANS AND OTHER BORROWINGS

An analysis of the Group's bank borrowings as at 31 March 2024 and 2023 is set out below:

	Bank borrowings	
	2024 HK\$'000	2023 HK\$'000
Within one year	47,528	68,318
After one year but within two years	–	–
After two years but within five years	–	–
After five years	–	–
	47,528	68,318

PRINCIPAL SUBSIDIARIES

Details of the Company's principal subsidiaries as at 31 March 2024 are set out in Note 22 to the consolidated financial statements.

RETIREMENT BENEFIT SCHEMES

Details of the Group's retirement benefit schemes are set out in Note 14 to the consolidated financial statements.

Directors

The Directors during the year and up to the date of this report were:

Executive Directors

Ms. Liao Liping

(appointed as executive director on 8 April 2024, appointed as chairman on 24 April 2024)

Mr. Ho Chak Yu

Non-executive Director

Mr. Yang Min (appointed on 10 November 2023)

Report of the Directors

Independent non-executive Directors

Mr. Tang Sher Kin

Mr. Chu Hoi Kan

Mr. Lam Chi Wing

Mr. Deng Chaowen (appointed on 27 October 2023)

Ms. Mak Suet Man (appointed on 27 October 2023)

In accordance with clauses 83(2) and 84(1) of the Company's Bye-laws, Ms. Liao Liping, Mr. Yang Min, Mr. Deng Chaowen and Ms. Mak Suet Man will retire at the forthcoming annual general meeting and, being eligible, will offer themselves for re-election.

DIRECTORS' SERVICE CONTRACT

Each of the executive Directors has entered into a service contract with the Company for a term of 3 years.

Each of the non-executive Director and the independent non-executive Directors has signed an appointment letter with the Company for a term of 3 years.

BIOGRAPHICAL DETAILS OF DIRECTORS

Brief biographical details of Directors are set out on pages 5 to 7.

DIRECTORS' INTERESTS IN CONTRACTS

No contracts of significance in relation to the Group's business to which the Company, or any of its subsidiaries was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the year.

DIRECTORS' INTEREST IN COMPETING BUSINESS

None of the Directors of the Company has an interest in a business which competes or may compete with the business of the Group.

Report of the Directors

PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws of the Company, Directors shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty.

The Company has arranged directors' liability insurance, which provides appropriate insurance cover for the directors.

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 March 2024, none of the Directors and chief executives or their respective associates had any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of the SFO), which were (a) required to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO; or (b) required to be recorded in the register kept by the Company pursuant to Section 352 of the SFO; (c) required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code").

At no time during the Year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors or the chief executives or their spouses or children under 18 years of age to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

The register of substantial shareholders required to be kept under section 336 of Part XV of the SFO shows that as at 31 March 2024, the Company had been notified of the following substantial shareholders' interests and short positions, being 5% or more of the Company's issued share capital. These interests are in addition to those disclosed above in respect of the directors and chief executives.

Report of the Directors

Name	Capacity in which shares were held	Number of shares – Long position	Percentage of the issued share capital of the Company
Mr. Bong Ching Chung	Beneficial owner	6,400,000	6.70%
Mr. Toh Cheng Hock Kenneth	Beneficial owner	5,500,000	5.76%

Save as disclosed above, as at 31 March 2024, according to the register of interests required to be kept by the Company under Section 336 of Part XV of the SFO, there was no person, other than the Directors of the Company, whose interests are set out in the section headed “Directors’ and chief executives’ interests and short positions in the shares, underlying shares and debentures of the Company or any associated corporation” above, who had any interest or short position in the shares or underlying shares of the Company.

SHARE OPTION SCHEME

There was no share option scheme for the Year.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Year.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company’s Bye-laws although there are no restrictions against such rights under the laws in Bermuda.

Report of the Directors

CORPORATE GOVERNANCE

The Company is maintaining a high standard of corporate governance practices. Details of the corporate governance practices adopted by the Company are set out in Corporate Governance Report on pages 8 to 21.

AUDIT COMMITTEE

The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed internal control and financial reporting matters including the review of the financial statements of the Group for the Year.

The Audit Committee currently comprises five independent non-executive Directors of the Company, namely Mr. Chu Hoi Kan, Mr. Lam Chi Wing, Mr. Tang Sher Kin, Mr. Deng chaowen and Ms. Mak Suet Man.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to and within the knowledge of the directors, it is confirmed that there is sufficient public float of more than 25% of the Company's issued shares at all times during the Year and up to the date of this report.

AUDITOR

The consolidated financial statements have been audited by Global Link CPA Limited who will retire and, being eligible, offer themselves for re-appointment at the forthcoming Annual General Meeting of the Company.

By order of the Board

Liao Liping

Chairman and executive director

Hong Kong, 28 June 2024

Independent Auditor's Report

TO THE MEMBERS OF ALCO HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

DISCLAIMER OF OPINION

We were engaged to audit the consolidated financial statements of Alco Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 36 to 131, which comprise the consolidated statement of financial position as at 31 March 2024, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

We do not express an opinion on the consolidated financial statements of the Group. Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements. In all other respects, in our opinion, the consolidated financial statements have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR DISCLAIMER OF OPINION

Multiple Uncertainties Relating to Going Concern

As described in Note 1 to the consolidated financial statements, the Group reported net loss from continuing operations of approximately HK\$3,070,000 for the year ended 31 March 2024. As at 31 March 2024, the Group had net current liabilities of approximately HK\$169,371,000 which included bank and other borrowings (including which classified as held for sale) of approximately HK\$47,528,000 were in default and the lenders have the right to demand for immediate repayment of the entire outstanding balances. As at 31 March 2024, the Group's bank balances and cash (including which classified as held for sale) amounted to approximately HK\$23,855,000 only. These conditions, along with other matters as set forth in Note 1 to the consolidated financial statements, indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

Independent Auditor's Report

BASIS FOR DISCLAIMER OF OPINION (Continued)

Multiple Uncertainties Relating to Going Concern (Continued)

The directors of the Company have been formulating and undertaking a number of plans and measures to mitigate the Group's liquidity pressure, to improve the financial position of the Group and to remediate the delayed repayments to lenders and creditors.

The consolidated financial statements had been prepared on a going concern basis, the validity of which depends on the outcome of those plans and measures as mentioned in Note 1 to the consolidated financial statements, which are subject to multiple uncertainties.

However, we have not been able to obtain sufficient appropriate audit evidence to satisfy ourselves that the events or conditions underpinning the cash flow forecast of the Group for going concern assessment are reasonable and supportable because of (i) the lack of sufficient supporting basis from the management on the successfulness of negotiation with the lenders and creditors on restructuring or extension of repayment terms of shareholders' loan, bank and other borrowings and trade payables; and (ii) the lack of sufficient supporting basis that the improvement of future operating results and cash flows would be realised, in particular, the uncertainty of outcome of those plans and measures and how variability in outcome would affect the future cash flows of the Group. Hence, we were unable to satisfy ourselves about the appropriateness of the use of the going concern basis of accounting in the preparation of the consolidated financial statements by the management of the Group.

Should the Group fail to achieve its plans and measures as mentioned in Note 1 to the consolidated financial statements, it might not be able to continue as a going concern, and adjustments would have to be made to write down the carrying values of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities. The effects of these adjustments have not been reflected in these consolidated financial statements.

The consolidated financial statements of the Group for the year ended 31 March 2023 were audited by another auditor who expressed a disclaimer of opinion on those statements on 27 July 2023. Any adjustments to the balances as at 31 March 2023 would affect the balances of these financial statements items as at 1 April 2023 and the corresponding movements, if any, during the year ended 31 March 2024. The balances as at 31 March 2023 and the amounts for the year then ended are presented as corresponding figures in the consolidation financial statements for the year ended 31 March 2024. In view of the significance of and the potential interaction of the multiple uncertainties described above and their possible cumulative effects on the consolidated financial statements, we disclaimed our audit opinion on the consolidated financial statements relating to the going concern issue only and not any other issues for the year ended 31 March 2024 and also for the possible effect of the comparability of the current year's figures and the corresponding figures.

Independent Auditor's Report

OTHER MATTER

The consolidated financial statements of the Group for the year ended 31 March 2023, were audited by another auditor who expressed a disclaimer of opinion on those statements on 27 July 2023.

Had we not disclaimed our opinion, we would have issued a qualified opinion on the basis that the scope limitation on assets and liabilities classified as held for sale for the year ended 31 March 2023 and the corresponding balances instead of a disclaimer of opinion. The other issues mentioned below do not form part of paragraphs in relation to the disclaimer of opinion or the basis of disclaimer opinion.

As set out in note 11 to the consolidated financial statements, on 31 August 2022, the directors of the Company have made the strategic decision to cease the operation of the production line in Dongguan and has obtained the approval from the local government on the same date. The related deregistration and insolvency application is in progress with the assistance from the local government as at this report date. The results of the discontinued operation for the year ended 31 March 2023 and 2022 and the balances of assets and liabilities related to the discontinued operation as at 31 March 2023 and 2022 are set out in note 11 to the consolidated financial statements.

As the deregistration and insolvency application is in progress with the assistance from the local government from the date of cessation of business up to the date of this report date. The Group's management were unable to access the Dongguan production facility and offices where the accounting records and documents located. Accordingly, we were not able to obtain sufficient appropriate audit evidence to verify the amount of loss for the year from discontinued operations, assets classified as held for sale and liabilities associated with assets classified as held for sale on the consolidated statement of profit or loss and the consolidated statement of financial position and related note 11 to the consolidated financial statements.

Given the above scope limitation, we were unable to obtain sufficient appropriate audit evidence with respect to the result of the Group's discontinued operation for the year ended 31 March 2023, the carrying values of the assets and liabilities classified as held for sale as at 31 March 2023 as well as their corresponding comparative figures as set out in note 11. There were no other satisfactory audit procedures that we could perform to determine whether any adjustments were necessary in respect of the Group's loss for the year from discontinued operations of HK\$423,695,000, assets classified as held for sale of HK\$82,954,000 and certain liabilities associated with assets classified as held for sale of HK\$90,782,000 and their corresponding comparative figures.

Independent Auditor's Report

RESPONSIBILITIES OF DIRECTORS OF THE COMPANY AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our responsibility is to conduct an audit of the Group's consolidated financial statements in accordance with Hong Kong Standards on Auditing (“HKSAAs”) issued by the HKICPA and to issue an auditor's report, solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act and our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. However, because of the matter described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements.

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Au Yeung Ming Yin Gordon.

Global Link CPA Limited

Certified Public Accountants

Au Yeung Ming Yin Gordon

Practising Certificate Number: P08219

Hong Kong

28 June 2024

Consolidated Statement of Profit or Loss

For the year ended 31 March 2024

	Notes	2024 HK\$'000	2023 HK\$'000
Continuing operations			
Revenue	6	148,422	89,321
Cost of goods sold	8	(139,558)	(100,273)
Gross profit/(loss)		8,864	(10,952)
Other income, gain and loss	7	65,007	11,464
Selling expenses	8	(12,801)	(10,565)
Administrative expenses	8	(50,295)	(42,038)
Research and development expenses	8	(115)	(18,870)
Other operating expenses	8	(243)	(1,590)
Impairment losses on trade and other receivables		(4,031)	(7,678)
Impairment loss on property, plant and equipment	18	–	(3,043)
Impairment loss on right-of-use assets	20	–	(1,717)
		6,386	(84,989)
Finance income	9	2	28
Finance costs	9	(9,458)	(6,958)
Loss before income tax		(3,070)	(91,919)
Income tax expense	10	–	–
Loss for the year from continuing operations		(3,070)	(91,919)
Discontinued operations			
Profit/(loss) for the year from discontinued operations	11	594,842	(423,695)
Profit/(loss) for the year		591,772	(515,614)

Consolidated Statement of Profit or Loss

For the year ended 31 March 2024

	Notes	2024 HK\$'000	2023 HK\$'000
Profit/(loss) for the year attributable to owners of the Company			
– from continuing operations		5,850	(86,547)
– from discontinued operations		594,842	(423,695)
Profit/(loss) for the year attributable to owners of the Company		600,692	(510,242)
Loss for the year attributable to non-controlling interests			
– from continuing operations		(8,920)	(5,372)
– from discontinued operations		–	–
Loss for the year attributable to non-controlling interests		(8,920)	(5,372)
		591,772	(515,614)
			(Restated)
Earning/(loss) per share	16		
From continuing and discontinued operations			
– Basic (HK\$)		9.79	(33.18)
– Diluted (HK\$)		9.79	(33.18)
From continuing operations			
– Basic (HK\$)		0.10	(5.63)
– Diluted (HK\$)		0.10	(5.63)

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 March 2024

	2024 HK\$'000	2023 HK\$'000
Profit/(loss) for the year	591,772	(515,614)
Other comprehensive expense, net of tax:		
<i>Item that may be reclassified subsequently to profit or loss:</i>		
Currency translation differences	(8,775)	(13,113)
Total comprehensive income/(expense) for the year	582,997	(528,727)
Total comprehensive income/(expense) for the year attributable to:		
– Owners of the Company	591,917	(523,355)
– Non-controlling interests	(8,920)	(5,372)
Total comprehensive income/(expense) for the year	582,997	(528,727)

Consolidated Statement of Financial Position

As at 31 March 2024

	Notes	2024 HK\$'000	2023 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	18	39,356	43,159
Investment properties	19	–	43,610
Right-of-use assets	20	55,755	58,854
Intangible assets	21	–	–
Prepayments, deposits and other receivables	25	226	826
		95,337	146,449
CURRENT ASSETS			
Inventories	24	3,340	38,496
Trade and other receivables	25	59,869	11,273
Income tax recoverable		9	1,724
Bank balances and cash	26	23,855	2,392
		87,073	53,885
Assets classified as held for sale	11	–	82,954
		87,073	136,839
CURRENT LIABILITIES			
Trade and other payables	27	47,332	96,040
Income tax payable		–	1,356
Lease liabilities		–	949
Provision of financial guarantee	29	123,532	–
Bank and other borrowings	28	47,528	68,318
Loans from shareholders	30	38,052	85,553
		256,444	252,216
Liabilities associated with assets classified as held for sale	11	–	806,372
		256,444	1,058,588
Net current liabilities		(169,371)	(921,749)
TOTAL ASSETS LESS CURRENT LIABILITIES		(74,034)	(775,300)

Consolidated Statement of Financial Position

As at 31 March 2024

	Notes	2024 HK\$'000	2023 HK\$'000
CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE COMPANY			
Share capital	31	95,467	79,557
Reserves		(168,052)	(867,161)
Reserves relating to assets and liabilities classified as held for sale	11	–	(1,044)
Equity attributable to owners of the Company		(72,585)	(788,648)
NON-CONTROLLING INTERESTS			
		(14,942)	(6,022)
Total deficit		(87,527)	(794,670)
NON-CURRENT LIABILITIES			
Other payables	27	13,493	17,879
Lease liabilities	20	–	1,491
		13,493	19,370
TOTAL DEFICIT AND NON-CURRENT LIABILITIES		(74,034)	(775,300)

The consolidated financial statements on pages 36 to 131 were approved and authorised for issue by the board of directors on 28 June 2024 and are signed on its behalf by:

LIAO Liping
Director

HO Chak Yu
Director

Consolidated Statement of Changes in Equity

For the year ended 31 March 2024

	Attributable to owners of the Company						
	Share capital HK\$'000	Other reserves (Note 32) HK\$'000	Accumulated losses HK\$'000	Reserve of a disposal group held for sale HK\$'000	Total HK\$'000	Non-controlling interests HK\$'000	Total HK\$'000
As at 1 April 2022	72,324	475,637	(820,234)	–	(272,273)	(650)	(272,923)
Loss for the year	–	–	(510,242)	–	(510,242)	(5,372)	(515,614)
Other comprehensive expense for the year:							
– Currency translation differences	–	(13,113)	–	–	(13,113)	–	(13,113)
Total comprehensive expense	–	(13,113)	(510,242)	–	(523,355)	(5,372)	(528,727)
Issue of new shares (Note 31)	7,233	(253)	–	–	6,980	–	6,980
Transfer to amounts recognised in other comprehensive income and accumulated in equity relating to disposal groups classified as held for sale	–	1,044	–	(1,044)	–	–	–
As at 31 March 2023 and 1 April 2023	79,557	463,315	(1,330,476)	(1,044)	(788,648)	(6,022)	(794,670)
Loss for the year	–	–	600,692	–	600,692	(8,920)	591,772
Other comprehensive expense for the year:							
– Currency translation differences	–	(8,775)	–	–	(8,775)	–	(8,775)
Total comprehensive expense	–	(8,775)	600,692	–	591,917	(8,920)	582,997
Capital reorganisation (Note 31)	(77,965)	–	77,965	–	–	–	–
Capital reduction (Note 31)	(1,432)	(417,426)	418,858	–	–	–	–
Issue of share upon right issue (Note 31)	636	90,058	–	–	90,694	–	90,694
Release of transaction reserve upon discontinued operations	–	(6,391)	–	1,044	(5,347)	–	(5,347)
Issue of share upon placing (Note 31)	94,671	(63,490)	–	–	31,181	–	31,181
Release of revaluation reserve upon disposal of subsidiaries	–	(57,805)	65,423	–	7,618	–	7,618
As at 31 March 2024	95,467	(514)	(167,538)	–	(72,585)	(14,942)	(87,527)

Consolidated Statement of Cash Flows

For the year ended 31 March 2024

	2024 HK\$'000	2023 HK\$'000
OPERATING ACTIVITIES		
Profit/(loss) for the year from continuing operations	(3,070)	(91,919)
Profit/(loss) for the year from discontinued operations	594,842	(423,695)
Loss for the year	591,772	(515,614)
Adjustments for:		
Finance income	(2)	(29)
Finance costs	11,006	23,378
Gain on termination of lease	(1,491)	(51,515)
Loss on disposal of property, plant and equipment	–	8,047
Depreciation of property, plant and equipment	3,777	14,198
Depreciation of right-of-use assets	3,099	13,913
Bad debt written-off on trade and other receivables	–	122,960
Written-off of property, plant and equipment	–	2,266
Impairment of inventories	–	274,259
Impairment losses on trade and other receivables	4,031	9,723
Fair value loss on investment properties	6,887	2,631
Impairment loss on property, plant and equipment	–	3,043
Impairment loss on right-of-use assets	–	1,717
Gain on deconsolidation of subsidiaries	(674,105)	–
Loss on disposal of subsidiary	8,321	–
Operating cash flows before movements in working capital	(46,705)	(91,023)
Decrease in inventories	7,186	40,601
(Increase)/decrease in trade and other receivables	(59,303)	32,902
Increase in trade and other payables	29,347	24,434
Cash (used in)/generated from operations	(69,475)	6,914
Interest received	2	29
Interest paid	–	(6,156)
Income tax (paid) refunded	–	(944)
NET CASH USED IN OPERATING ACTIVITIES	(69,473)	(157)

Consolidated Statement of Cash Flows

For the year ended 31 March 2024

	2024 HK\$'000	2023 HK\$'000
INVESTING ACTIVITIES		
Purchase of property, plant and equipment	–	(981)
Proceeds from disposal of property, plant and equipment	–	11,949
Increase in restricted bank balances	–	(2,652)
Net cash inflow from disposal of subsidiaries	4,290	–
Net cash outflow from deconsolidation of subsidiaries	(645)	–
NET CASH FROM INVESTING ACTIVITIES	3,645	8,316
FINANCING ACTIVITIES		
Repayments of bank and other borrowings	(24,790)	(11,416)
Repayments of principal element of lease liabilities	(1,019)	(12,677)
Net proceeds from issue of shares	121,877	6,980
NET CASH FROM (USED IN) FINANCING ACTIVITIES	96,068	(17,113)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	30,240	(8,954)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	2,392	10,202
EFFECT OF FOREIGN EXCHANGE RATE CHANGE	(8,777)	1,692
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR, represented by bank balances and cash (including which classified as held for sale)	23,855	2,940

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

1. GENERAL INFORMATION AND BASIS OF PREPARATION

Alco Holdings Limited (the “Company”) is a limited liability company incorporated in Bermuda. The Company is listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The Company and its subsidiaries (collectively referred to as the “Group”) are engaged in designing, manufacturing and selling of consumer electronic products including AV products and notebook products. In current year, the Group discontinued the manufacturing operations as described in note 8.

The consolidated financial statements are presented in Hong Kong dollars (“HK\$” or “HKD”), which is the Company’s functional and the Group’s presentation currency.

The consolidated financial statements are presented in thousands of units of Hong Kong dollars (“HK\$’000”), unless otherwise stated.

Basis of preparation

In preparing the consolidated financial statements, the directors of the Company (the “Board”) have given careful consideration to the future liquidity of the Group in light of the fact that the Group incurred loss from continuing operations of approximately HK\$3,070,000 for the year ended 31 March 2024 and net current liabilities of approximately HK\$169,371,000 as at 31 March 2024.

During the year ended 31 March 2024, the Group has failed to repay certain bank borrowings amounted to approximately HK\$47,528,000 according to their scheduled repayment date and remained outstanding as at 31 March 2024. Such default in repayment amounted to bank borrowings of approximately HK\$47,528,000 as at 31 March 2024 became immediately repayable if requested by the banks and the relevant banks have the right to cancel or suspend the facilities.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

1. GENERAL INFORMATION AND BASIS OF PREPARATION (Continued)

Basis of preparation (Continued)

The Board considers that it is appropriate to prepare the consolidated financial statements on the going concern basis taking into account the following facts and assumptions:

(i) *Restructure of bank and other borrowings*

The bank and other borrowings which are repayable on demand or within one year was defaulted in repayment amounted to approximately HK\$47,528,000 as at 31 March 2024.

The Group is negotiating with the banks for debt restructuring. The management is of the view that the Group will be able to obtain consent from the banks to extend the repayment of borrowings and continue to provide the banking facility to improve the liquidity position of the Group, considering the valuation of the office premise and investment properties of the Group amounting to approximately HK\$120,000,000, with reference to valuation performed by independent qualified professional valuers and market data information from bank, and other properties held by Mr. Leung Wai Sing, Wilson ("Wilson") pledged to the banks.

(ii) *Future treatment of the loans from shareholders*

As at 31 March 2024, the Group has loans from past and existing shareholders of approximately HK\$38,052,000, of which approximately HK\$38,052,000 was loan from the deceased ex-chairman of the Group, Wilson. As the estate of Wilson is frozen before the appointment of the estate administrator, the extension agreements related to loans from Wilson could not be arranged. As the loans are repayable within one year, the Company will discuss the extension of the loans with the estate administrator once he/she is appointed.

(iii) *Restructure of trade payables*

As at 31 March 2024, trade payables amounted to approximately HK\$29,207,000. The Group will negotiate with creditors to further extend the repayment.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

1. GENERAL INFORMATION AND BASIS OF PREPARATION (Continued)

Basis of preparation (Continued)

(iv) *Cash inflow from operations*

The Group is taking measures to streamline the product mix and production mode, to tighten cost controls over various costs and expenses and is adopting a more flexible procurement policy to control the purchase costs with the aim to attain gross profit and positive operating cash flow.

Based on the sales orders on hand for the notebook products up to June 2024, the Board expects an increase in sales in the coming months comparing to the corresponding period for the year ended 31 March 2024. The directors of the Company will continue with its effort in sales and marketing to promote the Group's notebook products in existing market and explore opportunities in other countries.

The Board believes that, taking into account the above plans and measures, the Group will have sufficient working capital to satisfy its present requirements for the year ending 31 March 2025. However, should the Group fail to achieve the above mentioned plans and measures, the Group may be unable to operate as a going concern, in which case adjustments might have to be made to the carrying values of the Group's assets to state them at their realisable values, to provide for any further liabilities which might arise and to reclassify its non-current assets and non-current liabilities to current assets and current liabilities, respectively.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRS(S)”)

In the current year, the Group has applied, for the first time, the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) which are effective for the Group’s financial year beginning 1 April 2023:

HKAS 1 and HKFRS Practice Statement 2 (Amendments)	Amendments to HKAS 1 and HKFRS Practice Statement 2 – Disclosure of Accounting Policies
HKAS 8 (Amendments)	Amendments to HKAS 8 – Definition of Accounting Estimates
HKAS 12 (Amendments)	Amendments to HKAS 12 – Deferred Tax related to Assets and Liabilities arising from a Single Transaction
HKAS 12 (Amendments)	Amendments to HKAS 12 – International Tax Reform – Pillar Two Model Rules
HKFRS 17	Insurance Contracts
HKFRS 17	Initial Application of HKFRS 17 and HKFRS 9 – Comparative Information
HKFRS 17 (Amendments)	Amendments to HKFRS 17 – Insurance Contracts

The application of the amendments to HKFRSs in the current year has had no material effect on the Group’s financial performance and positions for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRS(S)”) (Continued)

New and amendments to HKFRSs issued but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

		Effective for accounting period beginning on or after
HKAS 1 (Amendments)	Amendments to HKAS 1 – Classification of Liabilities as Current or Non-current	1 January 2024
HKAS 1 (Amendments)	Amendments to HKAS 1 – Non-current liabilities with Covenants	1 January 2024
HKFRS 16 (Amendments)	Amendments to HKFRS 16 – Lease Liability in a Sale and Leaseback	1 January 2024
Hong Kong Interpretation 5 (Revised)	Revised Hong Kong Interpretation 5 – Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2024
HKAS 7 and HKFRS 7 (Amendments)	HKAS 7 and HKFRS 7 – Supplier Finance Arrangements	1 January 2024
HKAS 21 (Amendments)	Amendments to HKAS 21 – Lack of Exchangeability	1 January 2025
HKAS 28 and HKFRS 10 (Amendments)	Amendments to HKAS 28 and HKFRS 10 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined

The directors of the Company anticipate that, the application of the new and amendments to HKFRSs will have no material impact on the results and the financial position of the Group.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and by the Hong Kong Company Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for investment properties that are measured at revalued amounts at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date regardless of whether that price is directly observable or estimated using another valuation technique. Details of fair value measurement are explained in the accounting policies set out below.

The principal accounting policies are set out below.

Consolidation

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of financial position respectively.

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-makers, who are responsible for allocating resources and assessing performance of the operating segments, have been identified as the executive directors and senior management that make strategic decisions.

Foreign currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in HK\$, which is the Company's functional and the Group's presentation currency.

(b) *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss.

(c) *Group companies*

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of that reporting period;
- (ii) income and expenses for each statement of profit or loss and statement of profit or loss and other comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) and all resulting exchange differences are recognised in other comprehensive income.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Foreign currency translation (Continued)

(c) Group companies (Continued)

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

Ownership interest in leasehold land

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as “right-of use assets” in the consolidated statement of financial position except for those that are classified and accounted for as investment properties under the fair value model. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in an asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property, plant and equipment (Continued)

Depreciation is calculated using the straight-line method to allocate their costs over their estimated useful lives or, in the case of leasehold improvements the shorter lease term. Certain furniture, fixture and equipment are depreciated at rates sufficient to write off their cost less accumulated impairment losses over their estimated useful lives on a reducing balance basis. The principal depreciation rates are as follows:

Furniture, fixtures and equipment	20%
Plant and machinery	9% to 20%
Motor vehicles	20%
Moulds	25%
Buildings	2.5%
Leasehold improvements	20% and 33.3%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount. Those are recognised in profit or loss.

Investment properties

Investment properties, principally comprising leasehold land and buildings, are held for long-term rental yields and are not occupied by the Group. Investment properties are initially measured at cost, including related transaction costs and where applicable borrowing costs. Subsequently, they are carried at fair value. Changes in fair values are recorded in profit or loss as part of "other income, gain and loss".

On the transfer of self-occupied property to investment property, increases in the carrying amount arising on revaluation of land and buildings are credited to other comprehensive income and shown as revaluation reserve in shareholders' equity.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Intangible assets

(a) *Acquired licence right*

An acquired licence right is carried at cost less accumulated amortisation and impairment losses. The economic useful life of an acquired licence right is estimated at the time of purchase.

Amortisation is calculated using the straight-line method to allocate the cost of the acquired licence over its estimated useful life of 5-10 years.

(b) *Deferred development costs*

Research expenditure is recognised as an expense as incurred. Costs incurred on development projects (directly attributable to the design and testing of new or improved products) are recognised as intangible assets when the following criteria are fulfilled:

- (i) it is technically feasible to complete the developing/developed product so that it will be available for use or sale;
- (ii) management intends to complete the developing/developed product and use or sell it;
- (iii) there is an ability to use or sell the developing/developed product;
- (iv) it can be demonstrated how the developing/developed product will generate probable future economic benefits;
- (v) adequate technical, financial and other resources to complete the development and to use or sell the developing/developed product are available; and
- (vi) the expenditure attributable to the developing/developed product during its development can be reliably measured.

Other development expenditures that do not meet these criteria are recognised as expenses as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Capitalised development costs are recorded as intangible assets and amortised over a period of 36 months to reflect the pattern in which the relevant economic benefits are recognised. Development assets are tested for impairment annually, in accordance with HKAS 36.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment of non-financial assets

Non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash inflows from other assets or group of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting date.

Financial assets

(a) *Classification*

The Group classifies its financial assets category as financial assets at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

The Group reclassifies debt investments when and only when its business model for managing the assets changes.

(b) *Recognition and derecognition*

Regular purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(c) *Measurement*

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial assets (Continued)

(c) **Measurement** (Continued)

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. The Group classifies its debt instruments as amortised cost.

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in "other income, gain and loss". Impairment losses are presented as separate line item in the consolidated statement of profit or loss.

(d) **Impairment**

The Group recognises a loss allowance for expected credit losses ("ECL") on investments in debt instruments that are measured at amortised cost. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Group always recognises lifetime ECL for trade receivables. The ECL on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Group measures the loss allowance equal to 12-month ECL, unless when there has a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of a default occurring since initial recognition.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position where the Group currently has a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value of inventories represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade and other receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 4.1(b) for a description of the Group's impairment policies.

Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the consolidated statement of profit or loss in the period in which they are incurred.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Assets held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Such classification requires the asset or the disposal group must be available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset or disposal group and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets and disposal groups classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell, except for financial assets within the scope of HKFRS 9 and investment properties, which continue to be measured in accordance with the relevant accounting policies.

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income/ a deduction from the carrying amount of the relevant asset in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Current and deferred income tax

The income tax expense or credit for the year is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Current and deferred income tax (Continued)

(a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(b) Deferred income tax

Inside basis differences

Deferred income tax is provided on full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority and the Group intends to settle current tax liabilities and assets on a net basis.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Employee benefits

Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

(a) *Pension obligations*

The Group operates a number of defined contribution plans. Under defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due.

(b) *Termination benefits*

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of HKAS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present values.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

Revenue recognition

Revenue is recognised to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the Group uses a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

The Group recognised revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to customers.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially same.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue recognition (Continued)

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- The Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct goods or service.

Revenue is measured based on the consideration specified in a contract with a customer, excludes amounts collected on behalf of third parties, discounts and sales related taxes.

The Group recognised revenue from the following major source:

Sales of goods

Sales of goods are recognised when control of the products has transferred, being a group entity has delivered products to the customer, the customer has accepted the products and collectability of the related receivables is reasonably assured. Revenue is shown net of value added tax, returns, rebates and discounts and after eliminating sales within the Group. It is the Group's policy to sell its products to the customer with a right of return. Therefore, a refund liability (included in trade and other payables) and a right to the returned goods (included in other current assets) are recognised for the products expected to be returned. Accumulated experience is used to estimate such returns. The Group's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Interest income

Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in profit or loss as part of other income.

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes, see Note 9 below. Any other interest income is included in other income.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

Leases

The Group as lessee

A right-of-use asset and a corresponding liability are recognised at the date of commencement of a lease.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative standalone prices.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate;
- amounts expected to be payable by the lessee under residual value guarantees;
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Group as lessee (Continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

A lessee shall reassess whether it is reasonably certain to exercise an extension option, or not to exercise a termination option, upon the occurrence of either a significant event or a significant change in circumstances that: (a) is within the control of the lessee; and (b) affects whether the lessee is reasonably certain to exercise an option not previously included in its determination of the lease term, or not to exercise an option previously included in its determination of the lease term.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Group as lessee (Continued)

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of warehouse, equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise small items of office furniture.

Except for COVID-19-related rent concessions in which the Group applied the practical expedient, the Group accounts for a lease modification as a separate lease if:

- the modification increase the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the lease increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group as lessor

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the consolidated statement of financial position based on their nature.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow and fair value interest rate risk), credit risk and liquidity risk.

Risk management is carried out by the Group's treasury function. The Group adopts a conservative and balanced treasury policy which focuses on the financial risks factors as below and seeks to minimise potential adverse effects on the Group's financial performance.

4.1 Financial risk factors

(a) *Market risk*

(i) *Foreign exchange risk*

Several subsidiaries of the Company have foreign currency sales and purchases, which expose the Group to foreign currency risk. Approximately 92% of the Group's sales is denominated in currencies other than the functional currency of the group entity making the sale, whilst majority of costs is denominated in the group entity's respective functional currency.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Foreign exchange risk (Continued)

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

	United States Dollars ("USD") HK\$'000	Great British Pound ("GBP") HK\$'000	Canadian Dollars ("CAD") HK\$'000
31 March 2024			
Assets			
Trade receivables	-	569	-
Cash and cash equivalents	117	2	-
Liabilities			
Trade payables	(19,963)	-	-
Other payables	-	-	-
31 March 2023			
Assets			
Trade receivables	-	633	-
Cash and cash equivalents	1,023	2	-
Liabilities			
Trade payables	(45,165)	-	-
Other payables	-	(37)	-

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Foreign exchange risk (Continued)

Since HKD is pegged to USD, the Group does not have significant currency risks arising from USD.

The Group currently does not have a foreign exchange hedging policy. However, the management of the Group monitors foreign exchange exposure and will consider hedging significant foreign exchange exposure should the need arise.

Sensitivity analysis

The Group is mainly exposed to foreign currency risk arising from GBP and CAD.

The following table details the Group's sensitivity to a 10% (2023: 10%) increase and decrease in HKD against the relevant foreign currencies. 10% (2023: 10%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the end of reporting period for a 10% change in foreign currency rate.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Foreign exchange risk (Continued)

Sensitivity analysis (Continued)

A negative number below indicates an increase in post-tax loss where HKD strengthen 10% (2023: 10%) against the relevant currency. For a 10% (2023: 10%) weakening of HKD against the relevant currency, there would be an equal and opposite impact on the loss and the balances below would be positive.

	2024 HK\$'000	2023 HK\$'000
Effect on post-tax loss:		
GBP (Note (i))	(48)	(50)
CAD (Note (ii))	–	–

Note:

- (i) This is mainly attributable to the exposure outstanding on GBP of bank balances and cash and trade receivables at year end.
- (ii) This is mainly attributable to the exposure outstanding on CAD of trade receivables at year end.

(ii) Cash flow and fair value interest rate risk

As the Group has no significant interest-bearing assets, other than short-term bank deposits, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group's interest rate risk arises from bank and other borrowings and loans from shareholders. The Group's bank and other borrowings and loans from shareholders are carried at floating rates which expose the Group to cash flow interest rate risk. The Group has not entered into any interest rate swaps to hedge its exposure to interest rate risk.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(a) **Market risk** (Continued)

(ii) *Cash flow and fair value interest rate risk (Continued)*

As at 31 March 2024, the Group's bank and other borrowings and loans from shareholders at variable rates were denominated in HKD, RMB and USD.

As at 31 March 2024, if interest rates on all borrowings had been 100 basis points higher/lower with all other variables held constant, post-tax loss for the year would have been approximately HK\$397,000 higher/lower (2023: HK\$570,000 higher/lower), mainly as a result of higher/lower interest expense on floating rate borrowings.

As at 31 March 2024, if interest rates on all interest-bearing bank and cash deposits had been 100 basis points higher/lower with all other variables held constant, post-tax loss for the year would have been approximately HK\$199,000 lower/higher (2023: HK\$19,000 lower/higher) due to interest income earned on market interest rate.

Interest rate benchmark reform

Certain loans of the Group are linked to interbank offered rates which may be subject to interest rate benchmark reform. The Group has closely monitored the market and the output from the various industry working groups managing the transition to new benchmark interest rates.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(b) Credit risk

(i) Risk management

Credit risk arises from bank balances and cash, trade and other receivables, other current assets and deposits. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

The Group's bank balances and cash are placed with reputable banks and financial institutions. The Group reviews regularly the recoverable amount of deposits and other receivables to ensure that adequate impairment losses are made for irrecoverable amounts. For trade receivables from customers, management assesses the credit quality of each individual major customer, taking into account its financial position, past experience and other factors.

(ii) Impairment of financial assets

The Group has two types of financial assets that are subject to the ECL model:

- trade receivables; and
- other financial assets carried at amortised cost.

While bank balances and cash are also subject to the impairment requirements of HKFRS 9, management considers that the impairment loss is immaterial.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables

The Group applies the simplified approach to provide for ECL prescribed by HKFRS 9, which permits the use of the lifetime expected losses for all trade receivables.

To measure the ECL, trade receivables have been grouped based on shared credit risk characteristics and the days past due. Future cash flows for each group receivables are estimated on the basis of historical loss experience, adjusted to reflect the effects of current conditions as well as forward looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. Trade receivables in dispute are assessed individually for impairment allowance and determined whether specific provisions are required. Trade receivables are written off when there is no reasonable expectation of recovery. The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables:

	Average expected loss rate %	2024 Gross carrying amount HK\$'000	Loss allowance HK\$'000
Current (not past due)	12.9%	26,037	(3,361)
1 – 30 days past due	15.6%	6,118	(953)
31 – 60 days past due	19.5%	174	(34)
61 – 90 days past due	22%	8,750	(1,900)
Over 90 days but less than 1 year past due	5.91%	3,771	(223)
Over 1 year past due	–	–	–
		44,850	(6,471)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

The ECL rates are assessed to be approximately 0.5% to 100% for trade receivables and the ECL of these collectively assessed trade receivables as at 31 March 2023 are assessed to be approximately HK\$6,216,000.

The lifetime ECL in respect of individually assessed trade receivables as at 31 March 2024 was nil (2023: nil).

Other financial assets at amortised cost

The Group applies a 12-month ECL on other financial assets at amortised cost. Management considered among other factors, analysed credit risk of the counterparties and historical repayment pattern and concluded that the ECL for other financial assets at amortised cost as at 31 March 2024 was approximately HK\$2,484,000 (2023: HK\$2,317,000).

(c) Liquidity risk

The directors of the Company have given careful consideration to the future liquidity of the Group in light of the fact that the Group's current liabilities exceeded its current assets by approximately HK\$169,371,000 as at 31 March 2024. Prudent liquidity risk management includes maintaining sufficient cash, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions.

The Group maintains its liquidity mainly through funding generated from its daily operations and maintaining funding availability under committed credit facilities and loans from shareholders.

As at 31 March 2024, the Group's total available banking facilities amounted to approximately HK\$48,560,000 (2023: HK\$405,878,000), of which approximately HK\$47,528 (2023: HK\$178,118,000) has been utilised.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(c) Liquidity risk (Continued)

The following tables detail the Group's remaining contractual maturity for its financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The maturity dates for lease liabilities are based on the contractual repayment dates.

	On demand or within one year HK\$'000	In the second year HK\$'000	In the third to fifth year HK\$'000	Over five years HK\$'000	Total HK\$'000	Carrying amount HK\$'000
As at 31 March 2024						
Bank and other borrowings	47,528	-	-	-	47,528	47,528
Loans from shareholders	38,052	-	-	-	38,052	38,052
Provision of financial guarantee	123,532	-	-	-	123,532	123,532
Trade and other payables	47,332	-	-	-	47,332	47,332
Financial liabilities associated with assets classified as held for sale	-	-	-	-	-	-
As at 31 March 2023						
Bank and other borrowings	68,318	-	-	-	68,318	68,318
Loans from shareholders	85,553	-	-	-	85,553	85,553
Trade and other payables	96,040	-	-	-	96,040	96,040
Financial liabilities associated with assets classified as held for sale	801,516	-	-	-	801,516	801,516
In addition, the Group's maturity profile of lease liabilities is as follows:						
Lease liabilities	1,020	1,020	510	-	2,550	2,440

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.1 Financial risk factors (Continued)

(c) Liquidity risk (Continued)

The amounts included above for variable-rate borrowings are subject to change if changes in variable interest rates differ from those estimates of interest rates determined at the end of the reporting period.

Certain of the Group's bank borrowings that are repayable on demand due to default in payment, as disclosed in Note 28, are included in the "on demand or within one year" time band in the above maturity analysis. As at 31 March 2024, the aggregate carrying amounts of these bank borrowings (including those classified as held for sale and provision of financial guarantee) amounted to HK\$153,328,000 (2023: HK\$178,118,000). The Group is actively formulating and undertaking a number of plans and measures as disclosed in Note 1 to remediate the default in payment.

The following table details the Group's aggregate principal and interest cash outflows based on scheduled repayments for bank borrowings that became repayable on demand due to the aforesaid default in payment by the Group or having repayable on demand clause. To the extent that the interest flows are at floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

	On demand	Within one year	In the second year	In the third to fifth year	Over five years	Total	Carrying amount
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 31 March 2024	153,328	-	-	-	-	153,328	153,328
As at 31 March 2023	178,118	-	-	-	-	178,118	178,118

(d) Fair value risk

The directors of the Company consider that the carrying amount of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

4. FINANCIAL RISK MANAGEMENT (Continued)

4.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The Group's overall strategy remains unchanged from prior year.

In order to maintain or adjust the capital structure, the Group may return capital to shareholders, raise or repay loans from shareholders and bank and other borrowings, issue new shares or sell assets to reduce debt.

The Group had net deficit of approximately HK\$87,527,000 as at 31 March 2024 and going concern assumptions adopted by the directors of the Company are stated in Note 1. The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as total borrowings net of bank balances and cash (including those classified as held for sale) divided by total equity as shown in the consolidated statement of financial position.

The gearing ratios as at 31 March 2024 and 2023 were as follows:

	2024 HK\$'000	2023 HK\$'000
Bank balances and cash (Notes 11 and 26)	23,855	2,940
Less: Bank and other borrowings (Notes 11 and 28)	(47,528)	(199,874)
Provision of financial guarantee (Notes 29)	(123,532)	–
Loans from shareholders (Notes 11 and 30)	(38,052)	(476,190)
Lease liabilities (Note 20)	–	(2,440)
Net debt	(185,257)	(675,564)
Total deficit	(87,527)	(794,670)
Gearing ratio	(211.66%)	(85.01%)

The Group has a negative gearing ratio due to the Group's deficit position as at 31 March 2024. The negative gearing ratio is primarily resulted from the increase in net debt and the deficit as a result of the net loss for the current year.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make judgements, estimates and assumptions about the amounts of assets, liabilities, revenue and expense reported and disclosures made in the consolidated financial statements. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The followings are the critical judgements, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

(a) *Going concern and liquidity*

The assessment of the going concern assumptions involves making judgement by the directors of the Company, at a particular point of time, about the future outcome of events or conditions which are inherently uncertain. Going concern assumptions adopted by the directors of the Company are stated in Note 1.

(b) *Determination of the lease term*

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Critical judgements in applying accounting policies (Continued)

(b) *Determination of the lease term (Continued)*

For leases of offices and factory, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the Group is typically reasonably certain to extend (or not terminate).
- If any leasehold improvements are expected to have a significant remaining value, the Group is typically reasonably certain to extend (or not terminate).
- Other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

Most extension options in lease of offices have not been included in determination of lease term, because the Group could replace the assets without significant cost or business disruption.

The lease term is reassessed if an option is actually exercised (or not exercised) or the Group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

(a) *Provision for slow-moving and obsolete inventories*

The Group makes provision for slow-moving and obsolete inventories based on consideration of obsolescence and net realisable value of inventories considering the production plan and expected future market demand. The identification of inventory obsolescence and estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale and expectation of future market condition require the use of judgement and estimates. Where the expectation is different from the original estimate, such difference will impact the carrying amount of inventory and impairment provision in the year in which such estimate has been changed.

As at 31 March 2024 the carrying amount of inventories of the Group was approximately HK\$3,340,000 (2023: HK\$38,496,000), net of accumulated allowance for inventories of approximately HK\$419,000 (2023: HK\$40,782,000).

(b) *Estimate of fair value of investment properties*

The fair value of investment properties is determined by using valuation technique. Details of the judgement and assumptions have been disclosed in Note 19.

As at 31 March 2024, the carrying amount of investment properties of the Group was approximately HK\$Nil (2023: HK\$43,610,000).

(c) *Estimate of useful lives of property, plant and equipment*

The Group has significant property, plant and equipment. The Group is required to estimate the useful lives of property, plant and equipment in order to ascertain the amount of depreciation charges for each reporting period.

The useful lives are estimated at the time of purchase of these assets after considering future technology changes, business developments and the Group's strategies. The Group performs annual reviews to assess the appropriateness of the estimated useful lives. Such review takes into account any unexpected adverse changes in circumstances or events, including declines in projected operating results, negative industry or economic trends and rapid advancement in technology. The Group extends or shortens the useful lives and/or makes impairment provisions according to the results of the review.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

(d) Impairment of non-financial assets

At the end of each reporting period, the Group reviews internal and external sources of information to identify indications that the following assets may be impaired or an impairment loss previously recognised no longer exists or may have decreased.

- property, plant and equipment
- right-of-use assets
- intangible assets

If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised in the consolidated statement of profit or loss whenever the carrying amount of an asset exceeds its recoverable amounts. If an indication of impairment is identified, the Group is required to estimate the recoverable value, representing the greater of the asset's fair value less costs to disposal or its value in use. Changes in any of these estimates could result in a material change to the asset's carrying amount in the consolidated financial statements.

As at 31 March 2024, the carrying amount of property, plant and equipment was approximately HK\$39,356,000 (2023: HK\$43,159,000). An impairment loss of approximately HK\$Nil (2023: HK\$3,043,000) has been recognised during the year ended 31 March 2024 from continuing operations.

As at 31 March 2024, the carrying amount of right-of-use assets was approximately HK\$55,755,000 (2023: HK\$58,854,000). An impairment loss of approximately HK\$Nil (2023: HK\$1,717,000) has been recognised during the year ended 31 March 2024 from continuing operations.

As at 31 March 2024 and 2023, the carrying amount of intangible assets was nil. No impairment loss has been recognised during the year ended 31 March 2024 and 2023 from continuing operations.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

(e) Recognition of deferred income tax assets

According to the accounting policy as stated in Note 3, a deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised, and it is measured at the tax rates that are expected to apply when the related deferred income tax asset is realised.

In determining the deferred income tax asset to be recognised, management is required to estimate the realisation of deferred tax assets. Any difference between these estimates and the actual outcome will impact the Group's result in the period in which the actual outcome is determined.

(f) Provision for other liabilities and charges

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events. Significant judgement is required in determining the provision for liabilities and charges. The Group's management determines the provision for liabilities and charges by estimating the present value of the expenditures expected to be required to settle the obligation. This assessment requires the use of estimation. Nature and extent of significant provisions estimated and related changes on contingencies arising from the Group's production and other business activities are disclosed in the consolidated financial statements, except to the extent that such disclosures might seriously prejudice the Group's position in pending disputes with or possible claims from vendors or other counter parties.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

6. REVENUE AND SEGMENT INFORMATION

Revenues recognised during the year are from continuing operations as follows:

	2024 HK\$'000	2023 HK\$'000
AV products	–	–
Notebook products	148,422	89,321
	148,422	89,321
Timing of revenue recognition		
– At a point in time	148,422	89,321

The chief operating decision-makers have been identified as the executive directors and senior management. The executive directors and senior management reviewed the Group's internal reporting to assess performance and allocate resources. No analysis of segment assets or segment liabilities is regularly provided to the chief operating decision-maker. A management approach has been used for the operating segment reporting.

The Group mainly operates in the Mainland China, Taiwan and Hong Kong for continuing operations and is principally engaged in designing and selling of consumer electronic product including AV products and notebook products.

The production line in Dongguan of AV products and manufacturing business of Notebook products was discontinued during year ended 31 March 2023. The segment information reported and comparatives do not include any amounts for these discontinued operations, which are described in more detail in note 11.

The chief operating decision-makers examine the Group's performance and has identified two reportable segments of its business for current year:

AV products	Design and sale of consumer electronic products, including audio, video and tablet products
Notebook products	Design and sale of commercial notebook and personal computers products

The Group's inter-segment transactions mainly consist of sale of assembly parts among subsidiaries. Inter-segment sales are charged with reference to market prices.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

6. REVENUE AND SEGMENT INFORMATION (Continued)

(a) Segment revenues and results

The following is an analysis of the Group's revenue and results from continuing operations by reportable and operating segments:

Continuing operations

	2024				2023			
	AV products HK\$'000	Notebook products HK\$'000	Elimination HK\$'000	Total HK\$'000	AV products HK\$'000	Notebook products HK\$'000	Elimination HK\$'000	Total HK\$'000
Segment revenue								
External sales	-	148,422	-	148,422	-	89,321	-	89,321
Inter-segment sales	-	-	-	-	-	-	-	-
	-	148,422	-	148,422	-	89,321	-	89,321
Segment results	-	(67,621)	-	(67,621)	-	(27,919)	-	(27,919)
Unallocated income				65,007				11,464
Unallocated corporate expenses				13,031				(59,705)
Impairment losses on trade and other receivables				(4,031)				(4,069)
Impairment loss on right-of-use assets				-				(1,717)
Impairment loss on property, plant and equipment				-				(3,043)
Finance income				2				28
Finance costs				(9,458)				(6,958)
Loss before tax				(3,070)				(91,919)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

6. REVENUE AND SEGMENT INFORMATION (Continued)

(b) Geographical information

The Group's revenue analysed by geographical area are as follows:

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Asia	105,435	60,479
Europe	37,998	23,695
Others	4,989	5,147
	148,422	89,321

The analysis of revenue from continuing operations by geographical area is based on the destination to which the goods are delivered.

Information about the Group's non-current assets is presented based on the geographical location of the assets.

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Hong Kong	95,020	145,269
The Mainland China	–	328
Taiwan	–	26
Others	–	–
	95,020	145,623

Note: Non-current assets excluded non-current portion of prepayments, deposits and other receivables.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

6. REVENUE AND SEGMENT INFORMATION (Continued)

(c) Information about major customers

Detail of the customer accounting for 10% or more of total revenue from continuing operations is as follows:

	2024 HK\$'000	2023 HK\$'000
Customer A ¹	42,700	–
Customer B ¹	33,134	27,294
Customer C ¹	–	14,794
Customer D ¹	–	10,336

¹ Revenue from Notebook products segment

7. OTHER INCOME, GAIN AND LOSS

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Rental income from investment properties	463	1,452
Sub-lease income	–	766
Fair value loss on investment properties	(6,887)	(2,631)
Government grant (note)	–	82
Gain on termination of lease	1,491	2,655
Gain on deconsolidation of subsidiaries	77,713	–
Loss on disposal of subsidiary	(8,321)	–
Exchange gains, net	302	8,524
Others	246	616
	65,007	11,464

Note: During the year 31 March 2023, the Group recognised government grants respect of COVID-19-related subsidies, of which amounted to approximately HK\$82,000 related to Employment Support Scheme provided by the Government of the Hong Kong Special Administrative Region under the Anti-Epidemic Fund. There are no unfulfilled conditions and other contingencies attached to the receipts of those subsidies.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

8. EXPENSES BY NATURE

Expenses included in cost of goods sold, selling expenses, administrative expenses, research and development expenses and other operating expenses are analysed as follows:

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Auditor's remuneration	750	780
Cost of inventories	139,224	91,352
Impairment of inventories	–	2,671
Depreciation of property, plant and equipment	3,777	2,337
Depreciation of right-of-use assets	3,099	4,248
Employee benefit expenses (including directors' emoluments)	17,438	30,085
Bad debts written-off on other receivable	–	1,471
Short-term lease expenses	–	3,080

9. FINANCE INCOME AND FINANCE COSTS

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Finance income:		
– Bank interest income	2	28
Finance costs:		
– Interest expense on bank and other borrowings	8,140	5,052
– Interest expense on loans from shareholders (Note 38)	1,248	1,858
– Interest expense on lease liabilities (Note 20)	70	48
	9,458	6,958

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

10. INCOME TAX EXPENSE

No provision for Hong Kong Profits Tax, the People's Republic of China corporate income tax and oversea corporate income tax for continuing operations have been made as there are no assessable profits for the years ended 31 March 2024 and 2023.

The tax on the Group's loss before income tax differs from the theoretical amount that would arise using the tax rate of Hong Kong as follows:

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Profit/loss before income tax	(3,070)	(91,919)
Tax calculated at a tax rate of 16.5% (2023: 16.5%)	(506)	(15,167)
Effect of different tax rates in other jurisdictions	89	(1,152)
Tax effect of income not taxable for tax purposes	11,449	(14)
Tax effect of expenses not deductible for tax purposes	2,226	3,831
Tax effect of tax losses not recognised	(13,881)	12,502
Tax effect of unrecognised temporary differences	623	–
Utilisation of tax losses previously not recognised	–	–
Income tax expense	–	–

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE

On 31 August 2022, the Board has made the strategic decision to cease the operation of the production line in Dongguan (the "Disposal Group") and has obtained the approval from the local government on the same date. The related deregistration and insolvency application is in progress with the assistance from the local government as at this report date. The disposal of self-owned contract processing manufacturing business line enables the Group to free up the resources and redirect its resources to other business segments which may have higher growth potential to maximise the benefit of the shareholders of the Group. The assets and liabilities attributable to the production line, which is expected to be disposed of within twelve months, have been classified as a disposal group held for sale and are presented separately in the consolidated statement of financial position (see below).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE (Continued)

Deconsolidation of Alco Electronics Limited (“AEL”) and its subsidiaries (“AEL Group”)

A winding up petition (the “Petition”) was filed with The High Court of the Hong Kong (the “Court”) on 28 June 2023 by Ching Kung Metal Products Manufactory Limited, being the petitioner, against AEL, an direct wholly-owned subsidiary of the Company, under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) applying for the winding up of AEL. The Petition was filed against AEL on the principal ground that AEL has failed to pay its outstanding debt. The Petition was heard before the Court on 28 June 2023. On 28 June 2023, AEL was ordered to be wound up by the Court and an official receiver be appointed as the provisional liquidator of AEL. Accordingly, the Group had deconsolidated AEL Group as the Directors considered that the Group’s control over AEL had been lost on 28 June 2023.

	HK\$’000
Assets held for disposal	82,954
Liabilities associated with assets classified as held for sale	(802,372)
Amounts due to Group Company	<u>(1,180,785)</u>
Net Liabilities	<u>(1,900,203)</u>
Gain on deconsolidation of AEL Group:	
Net liabilities deconsolidated	1,900,203
Amounts due from AEL Group	(1,180,785)
Provision for financial guarantee	(121,984)
Release of exchange reserve upon deconsolidation	<u>(1,044)</u>
	<u>596,390</u>

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE (Continued)

The results of the Disposal Group for the year were as follows:

	2024 HK\$'000	2023 HK\$'000
Revenue	–	–
Cost of goods sold	–	(271,715)
Other income, gain and loss	–	83,905
Selling expenses	–	(11,579)
Administrative expenses	–	(203,961)
Other operating expenses	–	(1,881)
Impairment losses on trade and other receivables	–	(2,045)
	–	(407,276)
Finance income	–	1
Finance costs	(1,548)	(16,420)
Loss before tax	–	(423,695)
Income tax expense	–	–
Loss for the year	–	(423,695)
Gain on deconsolidation of Disposal Group	596,390	–
Gain/(loss) for the year from discontinued operation	594,842	(423,695)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE (Continued)

Loss for the year from discontinued operating include the following:

	2024 HK\$'000	2023 HK\$'000
Cost of inventories	–	–
Impairment of inventories	–	271,588
Depreciation of property, plant and equipment	–	11,861
Depreciation of right-of-use assets	–	9,665
Gain on termination of lease	–	48,860
Loss on disposal of property, plant and equipment	–	8,047
Bad debt written-off on other receivable	–	28,230
Bad debt written-off on trade receivable	–	93,259
Employee benefit expenses	–	16,565
Severance payment	–	339
Interest expenses on lease liabilities	–	882
Rental concession	–	–

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE (Continued)

The major classes of assets and liabilities of the Disposal Group as at 31 March 2023, which have been presented separately in the consolidated statement of financial position, are as follows:

	2023 HK\$'000
Property, plant and equipment	52,677
Right-of-use assets	–
Inventories	1,185
Trade and other receivables (note a)	25,892
Restricted bank balances	2,652
Bank balances and cash	548
Total assets classified as held for sale	<u>82,954</u>
Trade and other payables (note b)	279,323
Income tax payable	4,856
Bank and other borrowings	131,556
Loans from shareholders	390,637
Total liabilities associated with assets classified as held for sale	<u>806,372</u>
Reserves relating to assets and liabilities classified as held-for-sale	<u>(1,044)</u>

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

11. DISCONTINUED OPERATIONS/DISPOSAL GROUP HELD FOR SALE (Continued)

As at 31 March 2023, the loans from shareholders are repayable within one year.

- a) As at 31 March 2023, the ageing analysis of the trade receivables based on revenue recognition dates:

	2023 HK\$'000
0-30 days	–
31-60 days	–
61-90 days	–
Over 90 days	1,071
	<u>1,071</u>

- b) As at 31 March 2023, the ageing analysis of the trade payable based on invoice dates:

	2023 HK\$'000
0-30 days	–
31-60 days	–
61-90 days	–
Over 90 days	145,804
	<u>145,804</u>

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

12. DISPOSAL OF SUBSIDIARY

Disposal of Alco Electronics (Shenzhen) Limited

During the year ended 31 March 2024, the Group disposed of its 100% equity interest in its subsidiary, Alco Electronics (Shenzhen) Limited (“SZAEL”), 愛高電子(深圳)有限公司, to an independent third party for a consideration of approximately HK\$4,320,000. The above transactions are accounted for as disposal of subsidiary. Details of the net assets disposed of in respect of the above transactions are summarised below:

	HK\$'000
Consideration satisfied by:	
Cash	4,320
Analysis of assets and liabilities over which control was lost:	
Investment properties	36,723
Trade and other receivables	533
Bank balance and cash	30
Trade and other payables	(32,263)
Amount due from group companies	1,349
Net assets disposed of	6,372
Gain on disposal of subsidiary:	
Consideration received	4,320
Net assets disposed of	(6,372)
Amount due to SZAEL	1,349
Release of exchange reserve upon disposal	(7,618)
Loss on disposal of subsidiary	(8,321)
Net cash inflow arising on disposal:	
Cash consideration	4,320
Bank balance and cash disposed of	(30)
	4,290

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

13. DECONSOLIDATION OF SUBSIDIARIES

Deconsolidation of Nexstgo Company Limited (“Nexstgo”) and its subsidiary (“Nexstgo Group”)

A winding up petition (the “Petition”) was filed with The High Court of the Hong Kong (the “Court”) on 10 January 2024 by Fortune Fountains (Asia) Limited, being the petitioner, against Nexstgo, an indirect wholly-owned subsidiary of the Company, under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) applying for the winding up of Nexstgo. The Petition was filed against Nexstgo on the principal ground that Nexstgo has failed to pay its outstanding debt. On 10 January 2024, Nexstgo was ordered to be wound up by the Court and an official receiver be appointed as the provisional liquidator of Nexstgo. Accordingly, the Group had deconsolidated Nexstgo as the Directors considered that the Group’s control over Nexstgo had been lost on 10 January 2024.

Analysis of assets and liabilities over which control was lost:

	HK\$'000
Property, plant and equipment	26
Prepayments, deposits and other receivables	600
Inventories	27,970
Trade and other receivables	6,143
Income tax recoverable	1,716
Bank balances and cash	645
Trade and other payables	(59,566)
Income tax liabilities	(1,355)
Loan from shareholders	(47,501)
Amount due from group companies	822,209
Net assets	<u>750,887</u>
Gain on deconsolidation of Nexstgo Group:	
Net assets deconsolidated	(750,887)
Amount due to Nexstgo Group	822,209
Release of exchange reserve upon deconsolidation	<u>6,391</u>
Gain on deconsolidation	<u>77,713</u>
Net cash outflow arising on deconsolidation:	
Bank balances and cash of Nexstgo Group	<u>(645)</u>

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

14. EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS)

	2024 HK\$'000	2023 HK\$'000
Wages and salaries	16,600	22,285
Other staff benefits and pension costs	838	7,800
	17,438	30,085

Note:

(a) Pension costs – defined contribution retirement schemes

Before 1 December 2000, the Group operated a defined contribution retirement scheme (the "ORSO Scheme") in Hong Kong for all qualified employees. The rate of contribution payable by the Group was 5% of the individual employee's basic salaries.

With effect from 1 December 2000, the Mandatory Provident Fund Scheme (the "MPF Scheme") was set up under the MPF Scheme Ordinance for existing staff who opted for this scheme and eligible staff recruited on or after that date. The ORSO Scheme has remained in place with the introduction of the MPF Scheme. Under the MPF Scheme, eligible employees and the Group are required to contribute 5% on the employees' monthly net salaries with a maximum monthly contribution of HK\$1,500 for employees' monthly contribution.

Contributions to the ORSO Scheme and MPF Scheme charged to the consolidated statement of profit or loss for the year amounted to approximately HK\$840,000 (2022: HK\$3,122,000).

Where there are employees who leave the ORSO Scheme prior to vesting fully in the contributions, the contributions payable by the Group are reduced by the amount of forfeited contributions. No forfeited contribution in respect of the defined contribution retirement scheme was utilised during the year (2022: nil). No forfeited contribution was available as at 31 March 2023 to reduce future contributions (2022: nil).

The Company's subsidiaries in the People's Republic of China (the "PRC") are members of the state-managed retirement benefits scheme operated by the government of the PRC. The retirement benefits scheme contributions of approximately HK\$2,192,000 (2022: HK\$8,099,000), which are based on a certain percentage of the salaries of the subsidiaries' employees, are charged to the consolidated statement of profit or loss in the period to which they relate and represent the amount of contributions payable by these subsidiaries to the scheme.

For both retirement benefits schemes, the Group has no legal or constructive obligation to pay further contributions if the funds do not hold sufficient assets to pay all employees the benefits relating to employee service in the current or prior periods.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

14. EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS) (Continued)

(b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include two (2023: two) directors whose emoluments are reflected in the analysis presented in Note 15. The emoluments payable to the remaining three (2023: three) individual during the year are as follows:

	2024 HK\$'000	2023 HK\$'000
Basic salaries, housing allowances, other allowances and benefits in kind	1,621	2,002
Contributions to pension schemes	30	59
	1,651	2,061

Their emoluments fell within the following band:

	Number of individual	
	2024 HK\$'000	2023 HK\$'000
Emolument band		
HK\$500,000 – HK\$1,000,000	3	3
HK\$1,000,001 – HK\$1,500,000	–	–
HK\$1,500,001 – HK\$2,000,000	–	–
	3	3

During the years ended 31 March 2024 and 2023, no emoluments were paid by the Group to the five highest paid individuals (including directors and employees) or other directors as an inducement to join or upon joining the Group, or as compensation for loss of office.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

15. BENEFITS AND INTERESTS OF DIRECTORS

(a) Directors' and chief executives emoluments

Directors' remuneration, including remuneration of chief executive officer, for the year, disclosed pursuant to Appendix 14 to the Listing Rules and section 161 of the Hong Kong Companies Ordinance, is as follows:

For the year ended 31 March 2024:

Name	Employer's contribution to a retirement benefit scheme			Total HK\$'000
	Fees HK\$'000	Salaries and other benefits HK\$'000	HK\$'000	
<i>Executive directors:</i>				
Mr. LEI Kam Chao (i)	–	700	–	700
Mr. HO Chak Yu (ii)	–	600	–	600
<i>Non-executive director</i>				
Mr. Yang Min (iii)	50	–	–	50
<i>Independent non-executive directors:</i>				
Mr. LAM Chi Wing (iv)	180	180	–	180
Mr. TANG Sher Kin (v)	180	180	–	180
Mr. CHU Hoi Kan (vi)	180	180	–	180
Mr. Deng Chaowen (vii)	75	75	–	75
Ms. Mak Suet Man (viii)	75	75	–	75
	740	1,300	–	2,040

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

15. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

(a) Directors' and chief executives emoluments (Continued)

Note:

- (i) Appointed on 9 August 2022 and resigned on 10 November 2023
- (ii) Appointed on 27 January 2023
- (iii) Appointed on 10 November 2023
- (iv) Appointed on 16 June 2022
- (v) Appointed on 16 June 2022
- (vi) Appointed on 9 September 2022
- (vii) Appointed on 27 October 2023
- (viii) Appointed on 27 October 2023

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

15. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

(a) Directors' and chief executives emoluments (Continued)

For the year ended 31 March 2023:

Name	Fees HK\$'000	Salaries and other benefits HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Total HK\$'000
<i>Executive directors:</i>				
Mr. LEI Kam Chao (i)	–	1,071	–	1,071
Mr. HO Chak Yu (ii)	–	108	–	108
Mr. LEUNG Kam Fai, Peter (iii)	–	311	12	323
Mr. LIU Hoi Keung (iv)	–	413	–	413
Mr. YIU Wang Tsun (v)	–	–	–	–
Mr. CHUNG Hau Yeung (vi)	–	2,452	201	2,653
Mr. YIP Wing Shing (vii)	–	612	22	634
<i>Non-Executive Director:</i>				
Ms. HONG Ting (viii)	220	–	–	220
<i>Independent non-executive directors:</i>				
Mr. LAM Chi Wing (ix)	143	–	–	143
Mr. TANG Sher Kin (x)	143	–	–	143
Mr. CHU Hoi Kan (xi)	101	–	–	101
Mr. CHEUNG, Johnson (xii)	–	–	–	–
Mr. LEE Tak Chi (xiii)	75	–	–	75
Mr. WU Zhi-Ling (xiv)	55	–	–	55
Mr. WONG Siu Kee (xv)	35	–	–	35
Ms. CHOI Ka Ying (xvi)	53	–	–	53
	825	4,967	235	6,027

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

15. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

(a) Directors' and chief executives emoluments (Continued)

Note:

- (i) Appointed on 9 August 2022
- (ii) Appointed on 27 January 2023
- (iii) Retired on 4 July 2022
- (iv) Resigned on 25 June 2021, re-appointed on 10 June 2022, chief executive officer for the period from 10 June 2022 to 9 August 2022, resigned on 9 August 2022
- (v) Resigned on 5 April 2022
- (vi) Appointed on 11 January 2022, acting chief executive officer for the period from 28 December 2021 to 9 June 2022, resigned on 27 January 2023
- (vii) Appointed on 24 January 2022 and retired on 9 September 2022
- (viii) Appointed on 16 June 2022 and resigned on 27 January 2023
- (ix) Appointed on 16 June 2022
- (x) Appointed on 16 June 2022
- (xi) Appointed on 9 September 2022
- (xii) Resigned on 9 April 2022
- (xiii) Resigned on 16 June 2022
- (xiv) Resigned on 7 June 2022
- (xv) Appointed on 9 April 2022 and resigned on 16 June 2022
- (xvi) Appointed on 16 June 2022 and resigned on 9 September 2022

None of the directors of the Company waived any emoluments during the current and prior years.

(b) Directors' and chief executives emoluments

No payment was made to directors as an inducement to join or upon joining the Group or as compensation for loss of office during the year (2023: nil).

(c) Consideration provided to third parties for making available directors' services

No payment was made to the third parties for making available directors' services (2023: nil).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

15. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

- (d) **Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors**

The information about loans, quasi-loans and other dealings entered into by the company or subsidiary undertaking of the company, where applicable, in favour of directors are set out in Note 27.

- (e) **Directors' material interests in transactions, arrangements or contracts**

Other than those disclosed in Note 30, no significant transactions, arrangements and contracts in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2022: nil).

16. EARNING/(LOSS) PER SHARE

For continuing and discontinued operations

The calculation of the basic and diluted loss per share from continuing and discontinued operations attributable to the owners of the Company is based on the following data:

	2024 HK\$'000	2023 HK\$'000
Profit/(loss)		
Profit/(loss) attributable to owners of the Company for the purpose of basic and diluted loss per share	600,692	(510,242)
Number of shares		
	2024	2023 (Restated)
Weighted average number of ordinary shares for the purpose of basic and diluted earning/(loss) per share	61,326,638	15,379,747

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

16. EARNING/(LOSS) PER SHARE (Continued)

Number of shares (Continued)

For the year ended 31 March 2024, the weighted average number of ordinary shares for the purpose of basic loss per share has been adjusted for the rights issue in July 2023, the share placing in July 2024 and share consolidation effective on 10 May 2023.

Comparative figures of the weighted average number of shares for calculating basic loss per share has been adjusted on the assumption that the share consolidation had been effective in prior year.

There were no dilutive potential ordinary shares during the years ended 31 March 2024 and 2023. Therefore, the diluted loss per share is the same as basic loss per share.

For continuing operations

The calculation of the basic and diluted loss per share from continuing operations attributable to the owners of the Company is based on the following data:

	2024 HK\$'000	2023 HK\$'000 (Restated)
Profit/(loss) attributable to owners of the Company for the purpose of basic and diluted loss per share from continuing operations	5,850	(86,547)

The denominators used are the same as those detailed above for both basic and diluted loss per share.

From discontinued operations

Basic earning per share for the discontinued operation is HK\$9.70 per share (2023: HK\$27.55 loss per share) and diluted earning per share for the discontinued operation is HK\$9.70 per share (2023: HK\$27.55 loss per share), based on the profit for the year from the discontinued operations of HK\$594,842,000 (2023: HK\$423,695,000 loss for the year) and the denominators detailed above for both basic and diluted loss per share.

17. DIVIDENDS

No dividend was paid or proposed by the Company during the years ended 31 March 2024 and 2023, nor has any dividend been proposed since the end of the reporting period.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

18. PROPERTY, PLANT AND EQUIPMENT

(a) Details of movements in property, plant and equipment of the Group are as follows:

	Buildings HK\$'000	Moulds HK\$'000	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Plant and machinery HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Year ended 31 March 2023							
Opening net book amount	41,923	-	2,572	60,580	26,785	2,103	133,963
Additions	-	-	279	-	-	702	981
Disposals	-	-	-	(16,856)	(1,446)	(1,694)	(19,996)
Depreciation	(644)	-	(667)	(8,150)	(4,484)	(253)	(14,198)
Write-off	-	-	(45)	(2,185)	(16)	(20)	(2,266)
Impairment loss (Note (b))	-	-	(15)	(3,028)	-	-	(3,043)
Transfer to assets held for sale (Note 11)	-	-	(1,736)	(30,782)	(19,981)	(178)	(52,677)
Exchange differences	-	-	(382)	1,660	(858)	(25)	395
Closing net book amount	41,279	-	6	1,239	-	635	43,159
As at 31 March 2023							
Cost	49,685	-	111	28,599	-	2,558	80,953
Accumulated depreciation and impairment	(8,406)	-	(105)	(27,360)	-	(1,923)	(37,794)
Net book amount	41,279	-	6	1,239	-	635	43,159

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

18. PROPERTY, PLANT AND EQUIPMENT (Continued)

- (a) Details of movements in property, plant and equipment of the Group are as follows:
(Continued)

	Buildings HK\$'000	Moulds HK\$'000	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Plant and machinery HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Year ended 31 March 2024							
Opening net book amount	41,279	-	6	1,239	-	635	43,159
Additions	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Depreciation	(2,400)	-	(6)	(1,213)	-	(158)	3,777
Write-off	-	-	-	-	-	-	-
Impairment loss (Note (b))	-	-	-	-	-	-	-
Deconsolidation of subsidiaries	-	-	-	(26)	-	-	(26)
Exchange differences	-	-	-	-	-	-	-
Closing net book amount	38,879	-	-	-	-	477	39,356
As at 31 March 2024							
Cost	49,685	-	-	18,448	-	2,558	70,691
Accumulated depreciation and impairment	(10,806)	-	-	(18,448)	-	(2,081)	(31,335)
Net book amount	38,879	-	-	-	-	477	39,356

* The Moulds were fully written-off during the year ended 31 March 2023.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

18. PROPERTY, PLANT AND EQUIPMENT (Continued)

- (b) In view that the business performance had been below management's expectation, management considered that there was indication for impairment and conducted impairment assessment on the recoverable amounts of property, plant and equipment, right-of-use assets (Note 20) and intangible assets (Note 21) of the Group.

The recoverable amounts of the above assets were determined on a value-in-use ("VIU") calculation using cash flow projections based on financial budgets approved by the management. The cash flow projection is discounted at pre-tax discount rate of 17.3% (2023: 17.3%) per annum which reflects the specific risks relating to the Group. Key assumptions for the value-in-use calculation include expected product sales, budgeted gross margin and operating costs, which were determined based on past performance, the Group's business plan and management expectations for the market development.

Based on the result of the assessment, management of the Group determined that the estimated recoverable amounts of the above assets determined under the VIU method are lower than their carrying amounts. The impairment amount has been allocated to each category of property, plant and equipment, right-of-use assets and intangible assets such that the carrying amount of each category of asset is not reduced below the highest of its fair value less cost of disposal, its value in use and zero. Based on the value-in-use calculation and the allocation, impairment losses of approximately Nil (2023: HK\$3,043,000), Nil (2023: HK\$1,717,000) and Nil (2023: Nil) have been recognised against the carrying amounts of property, plant and equipment, right-of-use assets and intangible assets respectively from continuing operations.

- (c) As at 31 March 2024, certain of the Group's bank and other borrowings is secured by the Group's buildings, equipment and machineries with aggregate carrying amounts of approximately HK\$38,879,000 (2023: HK\$41,279,000) (Note 28).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

19. INVESTMENT PROPERTIES

	2024 HK\$'000	2023 HK\$'000
Beginning of the year	43,610	53,430
Loss on fair value changes (Note 7)	(6,887)	(2,631)
Exchange difference	–	(7,189)
Disposal of subsidiary	(36,723)	–
End of the year	–	43,610

Rental income derived from the investment properties amounted to approximately HK\$6,887,000 (2023: HK\$1,452,000) during the year (Note 7).

As at 31 March 2024, certain of the Group's bank borrowing is secured by the Group's investment properties of approximately Nil (2023: HK\$43,610,000) (Note 28).

Valuation process of the Group

The Group measures its investment property at fair value. The fair value of the Group's investment property as at 31 March 2023 has been determined on the basis of valuation carried out by an independent qualified valuer, Valplus Consulting Limited (the "Valuer"). The valuation, which conforms to the valuation standards issued by Hong Kong Institute of Surveyors ("HKIS") was arrived at by reference to the recent market prices for similar properties in the similar locations and conditions. There has been no change from the valuation technique used in the prior year. In estimating the fair value of the properties, the highest and best use of the properties is their current use.

Fair value measurements using significant unobservable inputs

The table below analyses investment property carried at fair value, by valuation method. The different levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

19. INVESTMENT PROPERTIES (Continued)

Fair value measurements using significant unobservable inputs (Continued)

The Group's investment property is categorised as level 3 and there was no transfers between levels 1, 2 and 3 during the year.

Fair value of the Group's investment properties is mainly derived using the direct comparison approach, the Valuer refers to market price of similar comparable properties. There was no change to the valuation technique with that of prior year.

For the investment properties of the Group, the prevailing market price are estimated based on recent sales transactions nearby. The lower the prices, the lower is the fair value. As at 31 March 2023, prevailing market prices ranged from RMB20,000 to RMB20,200 per square meter on saleable area basis were adopted for the Group's investment properties located in the PRC.

20. LEASES

This note provides information for leases where the Group is a lessee.

(i) Amounts recognised in the consolidated statement of financial position

The consolidated statement of financial position shows the following amounts relating to leases:

(a) Right-of-use assets

	Leasehold land HK\$'000	Office and buildings HK\$'000	Total HK\$'000
As at 1 April 2022	61,917	9,605	71,582
Additions	–	2,902	2,902
Depreciation	(3,765)	(10,148)	(13,913)
Impairment loss	–	(1,717)	(1,717)
As at 31 March 2023	58,152	702	58,854
Additions	–	–	–
Depreciation	(2,397)	(702)	(3,099)
Impairment loss	–	–	–
As at 31 March 2024	55,755	–	55,755

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

20. LEASES (Continued)

(i) Amounts recognised in the consolidated statement of financial position (Continued)

(a) *Right-of-use assets (Continued)*

The Group has lease arrangements for leasehold land, office and buildings. The lease terms of leasehold land, office and buildings are generally 30 years (2023: 30 years) and 2 years (2023: 3 years) respectively. The Group also entered into short-term lease arrangements in respect of warehouse, equipment and vehicles.

During the year ended 31 March 2024, an impairment of approximately Nil (2023: HK\$1,717,000) from continuing operations. Details of the impairment assessment are set out in Note 18(b).

As at 31 March 2024, certain of the Group's bank borrowing is secured by the Group's leasehold land of approximately HK\$55,755,000 (2023: HK\$58,152,000) (Note 28).

(b) *Lease liabilities*

	HK\$'000
As at 1 April 2022	64,045
Additions	2,902
Finance costs incurred	930
Termination of lease	(51,515)
Payments	(13,607)
Exchange differences	(315)
As at 31 March 2023	2,440
Additions	-
Finance costs incurred	70
Termination of lease	(1,491)
Payments	(1,019)
Exchange differences	-
As at 31 March 2024	-

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

20. LEASES (Continued)

(i) Amounts recognised in the consolidated statement of financial position (Continued)

(b) Lease liabilities (Continued)

	2024 HK\$'000	2023 HK\$'000
Analysed into:		
Within 1 year	–	949
After 1 year but within 2 years	–	985
After 2 years but within 5 years	–	506
After 5 years	–	–
	–	2,440

During the year ended 31 March 2023, the Group entered in a new lease of office and buildings with an addition of approximately HK\$2,902,000 and terminated a lease of office and buildings on lease liabilities of approximately HK\$2,655,000 respectively, resulting in a gain on termination of lease of approximately HK\$2,655,000 from continuing operations. In the discontinued operations, there was depreciation of approximately HK\$9,665,000, finance cost of approximately HK\$882,000 and termination of lease of approximately HK\$48,860,000 resulting in a gain on termination of lease of approximately HK\$48,860,000 being recognised.

During the year ended 31 March 2024, the Group terminated a lease of office and buildings on lease liabilities of approximately HK\$1,491,000, resulting in gain on termination of lease of approximately HK\$1,491,000 from continuing operation.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

20. LEASES (Continued)

(ii) Amounts recognised in profit or loss

The consolidated statement of profit or loss shows the following amounts relating to leases for continuing operations:

	2024 HK\$'000	2023 HK\$'000
Depreciation charge of right-of-use assets		
– Leasehold land	2,397	3,765
– Office and buildings	702	483
	3,099	4,248
Impairment of right-of-use assets	–	1,717
Interest expense on lease liabilities (Note 9)	70	48
Expenses relating to leases of short-term leases (Note 8)	–	3,080

The total cash outflow for leases for the year ended 31 March 2024 was approximately HK\$1,019,000 (2023: HK\$16,687,000).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

21. INTANGIBLE ASSETS

	Licence right HK\$'000	Deferred development costs HK\$'000	Total HK\$'000
As at 1 April 2022			
Cost	86,530	45,469	131,999
Accumulated amortisation and impairment	(86,530)	(45,469)	(131,999)
Net book amount	–	–	–
For the year ended 31 March 2023			
Opening net book amount	–	–	–
Additions	–	–	–
Amortisation	–	–	–
Impairment loss	–	–	–
Closing net book amount	–	–	–
As at 31 March 2023			
Cost	–	–	–
Accumulated amortisation and impairment	–	–	–
Net book amount	–	–	–
For the year ended 31 March 2024			
Opening and closing net book amount	–	–	–
As at 31 March 2024			
Cost	–	–	–
Accumulated amortisation and impairment	–	–	–
Net book amount	–	–	–

The license right and deferred development costs were fully amortised in previous year, and fully written-off during the year ended 31 March 2023. Details of the impairment assessment are set out in Note 18(b).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

22. PRINCIPAL SUBSIDIARIES

As at 31 March 2024, the Company held interests in the following principal subsidiaries:

Name	Place of incorporation/ establishment	Issued and fully paid share capital/registered capital	Percentage of equity held by the Company				Principal activity
			2024 Direct	2024 Indirect	2023 Direct	2023 Indirect	
Alco Investments (B.V.I.) Limited	The British Virgin Islands	Ordinary USD50,000	100	-	100	-	Investment holding and provision of management services to its subsidiaries
Advance Packaging Limited	Hong Kong	Ordinary HK\$500,000	-	100	-	100	Property investment
Alco Digital Devices Limited	Hong Kong	Ordinary HK\$1,000,000	-	100	-	100	Software development
Alco Electronics Limited ("AEL") ²	Hong Kong	Ordinary HK\$1,000 non-voting deferred HK\$5,000,000	-	100	-	100	Design, manufacture and sale of AV and Notebook products ²
Alco Electronics (Dongguan) Limited ¹							
愛高電業(東莞)有限公司 ("AELDG") ²	The PRC	Registered capital HK\$134,000,000	-	100	-	100	Manufacture of AV and Notebook products ²
Alco Electronics (Shenzhen) Limited ^{1,4}							
愛高電子(深圳)有限公司	The PRC	Registered capital HK\$25,000,000	-	-	-	100	Provision of design and logistic services to group companies
Alco International Limited	Hong Kong	Ordinary HK\$500,000	-	100	-	100	Trading of AV and Notebook products
Nexstgo Company Limited ³	Hong Kong	Ordinary HK\$5,000,000	-	100	-	100	Trading of Notebook products
Taiwan Nexstgo Limited	Taiwan	Ordinary NTD10,000,000	-	100	-	100	Research and development and sale of Notebook products
Windom Limited	Hong Kong	Ordinary HK\$100,000	-	100	-	100	Property holding
YJ International (Macau) Limited	Macau	Ordinary MOP 25,000,000	100	-	-	-	Trading of Notebook products

Note:

- 1 Wholly foreign owned enterprise.
- 2 AEL and AELDG ceased operations on 31 August 2022 and considered as Disposal Group as set out in Note 11.
- 3 Nexstgo was deconsolidated on 10 January 2024, please refer to Note 13.
- 4 SZAEL was disposal during 31 March 2024, please refer to Note 12.

The above table lists out the principal subsidiaries of the Company as at 31 March 2024 and 2023 which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

23. FINANCIAL INSTRUMENTS BY CATEGORY

	2024 HK\$'000	2023 HK\$'000
Financial assets at amortised cost		
Trade and other receivables	58,951	9,687
Bank balances and cash	25,792	2,392
Total	84,743	12,079

	2024 HK\$'000	2023 HK\$'000
Financial liabilities at amortised cost		
Trade and other payables	47,176	89,005
Bank and other borrowings	153,328	68,318
Loans from shareholders	38,052	85,553
Total	238,556	242,876

24. INVENTORIES

	2024 HK\$'000	2023 HK\$'000
Raw materials	2,655	41,256
Work in progress	–	–
Finished goods	1,104	38,022
	3,759	79,278
Less: Provision for impairment	(419)	(40,782)
Total	3,340	38,496

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

24. INVENTORIES (Continued)

The cost of inventories recognised as expenses and included in cost of goods sold amounted to approximately HK\$139,224,000 (2023: HK\$91,352,000, as restated) from continuing operations.

During the year ended 31 March 2024, there was a fall in the net realisable value of inventories as the price has dropped significantly due to technical obsolescence of products. In addition, as stated in Note 1, to improve the operational efficiency, the Group is taking measure to simplify product mix. As a result of these, an impairment of inventories from continuing operation of approximately HK\$Nil (2023: HK\$2,671,000) had been recognised, and approximately HK\$Nil (2023: HK\$271,588,000) where recognised as discontinued operation.

25. TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2024 HK\$'000	2023 HK\$'000
Non-current		
Prepayments, deposits and other receivables	226	826
Less: loss allowance	–	–
	226	826
Current		
Trade receivables	44,850	14,415
Less: loss allowance (note a)	(6,471)	(6,216)
	38,379	8,199
Prepayments, deposits and other receivables	23,974	5,391
Less: loss allowance (note b)	(2,484)	(2,317)
Prepayments, deposits and other receivables, net	21,490	3,074
	60,095	12,099

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

25. TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (Continued)

At as 31 March 2024, the gross amount of trade receivable arising from contracts with customers amounted to approximately HK\$44,850,000 (2023: HK\$14,415,000).

The Group allows an average credit period of 30 to 150 days to its customers. The credit terms given to customers vary and are generally based on the financial strengths of individual customers. In order to effectively manage the credit risks associated with trade receivables, credit evaluations of customers are performed periodically.

As at 31 March 2024 and 2023, the ageing analysis of the trade receivables based on revenue recognition dates is as follows:

	2024 HK\$'000	2023 HK\$'000
0-30 days	22,643	5,056
31-60 days	4,811	–
61-90 days	5,210	209
Over 90 days	5,715	2,934
	38,379	8,199

The Company measures the loss allowance for trade receivables at an amount equal to lifetime ECL. The ECL on trade receivables are estimated using a provision matrix and such information is disclosed in Note 4.1(b)(ii).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

25. TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (Continued)

Note:

a) **Movements of the loss allowance of trade receivables are as follows:**

	2024 HK\$'000	2023 HK\$'000
As at 1 April	6,216	8,744
Amount written-off as uncollectible	–	(7,889)
Impairment losses recognised	3,864	5,387
Transfer to held for sale	–	(26)
Deconsolidation of subsidiaries	(3,609)	–
As at 31 March	6,471	6,216

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

The maximum exposure to credit risk at the reporting date is the carrying amount of each class of receivable mentioned above.

b) **Movement in the loss allowance for other receivables is set out below:**

	2024 HK\$'000	2023 HK\$'000
As at 1 April	2,317	3,115
Impairment losses recognised	167	4,336
Transfer to held for sale	–	(5,134)
As at 31 March	2,484	2,317

26. BANK BALANCES AND CASH

	2024 HK\$'000	2023 HK\$'000
Cash at bank and on hand	23,855	2,392
Maximum exposure to credit risk	23,855	2,256

As at 31 March 2024, the Group's bank balances and cash of approximately HK\$Nil (2023: HK\$17,000) denominated in RMB were deposited with banks in the PRC. The conversion of these RMB denominated balances into foreign currencies and the remittance of funds out of the PRC is subject to the rules and regulations of foreign exchange control promulgated by the China Government.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

27. TRADE AND OTHER PAYABLES

	2024 HK\$'000	2023 HK\$'000
Non-current		
Other payables	13,493	17,879
Current		
Trade payables	29,207	49,134
Other payables and accruals	18,125	45,433
Provision for warranty	–	1,473
	47,332	96,040
	60,825	113,919

As at 31 March 2024 and 2023, the ageing analysis of the trade payables based on invoice date is as follows:

	2024 HK\$'000	2023 HK\$'000
0-30 days	1,056	1,396
31-60 days	441	–
61-90 days	157	–
Over 90 days	27,553	47,738
	29,207	49,134

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

28. BANK AND OTHER BORROWINGS

	2024 HK\$'000	2023 HK\$'000
Current		
Bank borrowing, secured (Note i)	47,528	68,318
	47,528	68,318
	47,528	68,318

Note:

- (i) As at 31 March 2024, the bank borrowing is secured by the Group's buildings (Note 18) and leasehold land (Note 20) with aggregate carrying amounts of approximately HK\$94,634,000 (2023: HK\$143,041,000).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

28. BANK AND OTHER BORROWINGS (Continued)

As at 31 March 2024 and 2023, the following is a carrying amount repayable (based on scheduled repayment dates set out in the loan agreements):

	2024 HK\$'000	2023 HK\$'000
On demand or within one year	47,528	68,318
After one year but within two year	–	–
After two year but within five year	–	–
After five years	–	–
	47,528	68,318
	2024 HK\$'000	2023 HK\$'000
Carrying amount that are not repayable on demand or within one year from the end of the reporting period but contain a repayment on demand clause or default in payment (Note)	47,528	68,318
Carrying amount repayable on demand or within one year	–	–
Amounts shown under current liabilities	47,528	68,318
Amounts shown under non-current liabilities	–	–
	47,528	68,318

As at 31 March 2024, bank and other borrowings were interest-bearing at fixed rates from 1.3% to 5.2% per annum or a margin over Hong Kong Interbank Offered Rate (“HIBOR”), Lender’s Costs of Funds or loan prime rate (2023: fixed rates from 1.3% to 5.2% per annum or a margin over HIBOR, Lender’s Costs of Funds or loan prime rate) and are repayable within one year.

Note: During the year ended 31 March 2024, in respect of bank borrowings with a carrying amount of approximately HK\$47,528,000 as at 31 March 2024, the Group was default in repayment. Thus, the relevant bank borrowings become immediately due and payable should the lenders exercise their rights under the bank loan agreement. The directors of the Company commenced to discuss the terms of the borrowings with the relevant banks. Up to the date of approval for issuance of the consolidated financial statements, the negotiations are still in progress.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

29. PROVISION OF FINANCIAL GUARANTEE

	2024 HK\$'000	2023 HK\$'000
Financial guarantee issued	123,532	–

The Group had undertaken to indemnify certain lenders of the former subsidiaries for borrowings and related interest payables to the maximum extent of HK\$123,532,000. As at 31 March 2024, provision for these financial guarantee contracts amounted to HK\$123,532,000 has been recognized.

30. LOANS FROM SHAREHOLDERS

	2024 HK\$'000	2023 HK\$'000
Current		
Mr. Leung Wai Sing, Wilson (deceased)	38,052	50,052
Mr. Leung Wai Lap, David	–	13,000
Ms. Leung Ka Yan, Karen	–	20,000
Top Team Development Limited	–	2,501
	38,052	85,553

As at 31 March 2023 and 2022, the maturity of loans from shareholders analysis:

	2024 HK\$'000	2023 HK\$'000
Within one year	38,052	85,553

The carrying amounts of the loans from shareholders approximate their fair values.

As at 31 March 2024, the loans from shareholders were interest-bearing at a fixed rate of 4% per annum or 1.3% over HIBOR or London Interbank Offered Rate (“LIBOR”) per annum (2023: fixed rate of 4.5% per annum or 1.3% over HIBOR or London Interbank Offered Rate (“LIBOR”) per annum). Balances of HK\$38,052,000 as at 31 March 2024 would be repayable within one year or on demand.

Note: Top Team Development Limited is 100% directly owned by Mr. Leung Wai Sing, Wilson (deceased).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

31. SHARE CAPITAL

	2024		2023	
	Number of shares	HK\$'000	Number of shares	HK\$'000
Authorised:				
Ordinary shares of HK\$0.01 each (2023: HK\$0.10 each)	30,000,000,000	300,000	800,000,000	80,000
Issued and fully paid:				
Ordinary shares of HK\$0.01 each				
At the beginning of the year	795,568,650	79,557	723,244,650	72,324
Issue of shares by placing (note a)	15,910,000	94,671	72,324,000	7,233
Effect of capital reorganisation (note b)	(779,657,277)	(77,965)	–	–
Effect of capital reduction (note c)	–	(1,432)	–	–
Issue of shares by right issue (note d)	63,645,492	636	–	–
At the end of the year	95,466,865	95,468	795,568,650	79,557

Note:

- (a) On 23 September 2022, the Company had completed a placing of an aggregate of 72,234,000 new shares at a placing price of HK\$0.1 each share. The net proceed from the placing of new shares amounted to approximately HK\$6,980,000.
- On 8 March 2024, the Company had completed a placing of an aggregation of 15,910,000 new shares at a placing price of HK\$1.96 each share. The net proceed from the placing of new shares amounted to approximately HK\$30,050,000.
- (b) On 10 May 2023, every fifty (50) issued and unissued existing shares of par value of HK\$0.10 each in the authorised share capital of the Company be consolidated into one (1) ordinary share of par value of HK\$5.00 each. Canceled the paid-up share capital to the extent of HK\$4.99 on each issued consolidated share such that the par value of each issued consolidated share will be reduced from HK\$5.00 to HK\$0.01. Further details were mainly set out in the circular dated 17 March 2023.
- (c) On 10 May 2023, every fifty (50) issued and unissued existing shares of par value of HK\$0.10 each in the authorised share capital of the Company be consolidated into one (1) ordinary share of par value of HK\$5.00 each. Canceled the paid-up share capital to the extent of HK\$4.99 on each issued consolidated share such that the par value of each issued consolidated share will be reduced from HK\$5.00 to HK\$0.01. Further details were mainly set out in the circular dated 17 March 2023.
- (d) Allotment and issuance of Rights Shares on 24 July 2023 pursuant to the Rights Issue, details of which are set out in the prospectus of the Company dated 13 June 2023.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

32. OTHER RESERVES

	Share premium HK\$'000	Capital Redemption reserve (Note a) HK\$'000	Revaluation reserve (Note b) HK\$'000	Exchange reserves HK\$'000	Staff Compensation reserve (Note c) HK\$'000	Total HK\$'000
As at 1 April 2022	417,679	1,089	65,423	(20,337)	11,783	475,637
– Currency translation differences	–	–	–	(13,113)	–	(1,113)
Total comprehensive expense	–	–	–	(13,113)	–	(1,113)
Issue of new shares	(253)	–	–	–	–	(253)
Transfer to amounts recognised in other comprehensive income and accumulated in equity relating to disposal groups classified as held for sale	–	–	–	1,044	–	1,044
As at 31 March 2023 and 1 April 2023	417,426	1,089	65,423	(32,406)	11,783	463,315
– Currency translation differences	–	–	–	(8,775)	–	(8,775)
Total comprehensive expense	–	–	–	(8,775)	–	(8,775)
Capital reduction	(417,426)	–	–	–	–	(417,426)
Right issue	90,058	–	–	–	–	90,058
Transfer to amounts recognised in other comprehensive income and accumulated in equity relating to deconsolidation of subsidiaries	–	–	–	(6,391)	–	(6,391)
Placing	(63,490)	–	–	–	–	(63,490)
Release of revaluation reserve upon disposal of subsidiaries	–	–	(65,423)	7,618	–	(57,805)
As at 31 March 2024	26,568	1,089	–	(39,954)	11,783	(514)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

32. OTHER RESERVES (Continued)

Note:

- a. Capital redemption reserve represents the excess of market prices over par value of shares upon repurchase of shares of the Company in prior years.
- b. Revaluation reserve represents revaluation gain on transfer of owner occupied property to investment property in prior years.
- c. Staff compensation reserve represented the value of equity-settled share option expenses incurred in prior years.

33. DEFERRED INCOME TAX

As at 31 March 2024, the Group did not recognise deferred tax assets in respect of tax losses of approximately HK\$1,365,510,000 (2023: HK\$1,756,221,000) as it was uncertain that future taxable profits against which the tax losses could be utilised would be available in the relevant tax jurisdiction. Tax losses of approximately HK\$1,365,510,000 (2023: HK\$1,604,322,000) do not expire under current tax legislation and approximately HK\$Nil (2023: HK\$134,299,000) and HK\$Nil (2023: HK\$17,600,000) would expire within five years and ten years from the year of origination respectively.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

34. RECONCILIATION OF LIABILITIES FROM FINANCING ACTIVITIES

	Liabilities from financing activities			Total HK\$'000
	Bank and other borrowings	Loans from shareholders	Lease liabilities	
	HK\$'000	HK\$'000	HK\$'000	
As at 1 April 2022	(284,967)	(401,966)	(64,045)	(750,978)
Financing cash flows	11,416	–	12,677	24,093
Operating cash flows	–	–	930	930
Foreign exchange adjustments	1,978	(2,525)	315	(232)
Finance costs incurred	–	–	(930)	(930)
Transfer to liabilities associated with asset classified as held for sale (Note 11)	131,556	390,637	–	571,053
Transfer from bank and other borrowings to loans from shareholders	71,699	(71,699)	–	–
Other changes (Note)	–	–	48,613	(247)
As at 31 March 2023 and 1 April 2023	(68,318)	(85,553)	(2,440)	(156,311)
Financing cash flows	24,790	–	1,019	25,809
Operating cash flows	–	–	1,421	1,421
Other changes (Note)	(4,000)	47,501	–	43,501
As at 31 March 2024	(47,528)	(38,052)	–	(85,580)

Note

Other changes represent non-cash transactions, including addition or termination of lease liabilities, rent concession, gain on deconsolidation of subsidiaries.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

35. BANKING FACILITIES

As at 31 March 2024, banking facilities of approximately HK\$48,560,000 (2023: HK\$405,878,000) were granted by banks to the Group, of which approximately HK\$47,528,000 (2023: HK\$178,118,000) have been utilised by the Group. All banking facilities were supported by corporate guarantees given by the Company and as at 31 March 2024, bank and other borrowings of approximately HK\$47,528,000 (2023: HK\$175,614,000) are secured by charges over the Group's buildings and leasehold land with carrying amounts of approximately HK\$94,634,000 (2023: HK\$143,041,000).

During the year ended 31 March 2024 and 31 March 2023, the Group had failed to repay certain bank borrowings according to their scheduled repayment date, details are stated in Note 28.

36. CONTINGENT LIABILITIES

The Group did not have any material contingent liabilities as at 31 March 2024.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

37. COMMITMENTS

(a) Capital commitments

	2024 HK\$'000	2023 HK\$'000
Capital expenditure in respect of the acquisition of moulds, plant and machinery contracted but not provided for in the consolidated financial statements	–	–

(b) Operating lease arrangements (as lessor)

The Group leases various properties under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future aggregate minimum lease rental receivables under non-cancellable operating leases in respect of certain properties are as follows:

	2024 HK\$'000	2023 HK\$'000
Within one year	–	1,315
After one year but within two years	–	1,168
After two years but within three years	–	1,227
	–	3,710

The lease terms are from one to two years.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

38. RELATED PARTY TRANSACTIONS

- (a) The Group had the following related party transactions in the normal course of business during the year:

	2024 HK\$'000	2023 HK\$'000
Continuing operations		
Interest expense on loans from shareholders		
– Mr. Leung Wai Sing, Wilson	–	–
– Mr. Leung Wai Lap, David	648	529
– Mr. Leung, Jimmy	–	–
– Ms. Leung Ka Yan, Karen	600	800
	1,248	1,329
Discontinued operations		
Interest expense on loans from shareholders		
– Mr. Leung Wai Sing, Wilson	–	–
– Mr. Leung Wai Lap, David	–	529
	–	529

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

38. RELATED PARTY TRANSACTIONS (Continued)

(b) Compensation of key management personnel

The remuneration of directors of the Company and other members of key management during the year was as follows:

	2024 HK\$'000	2023 HK\$'000
Short-term employee benefits	1,300	5,792
Retirement benefit scheme contributions	36	235
	1,336	6,027

Further details of the directors' and chief executive's emoluments are included in Note 15.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	Notes	2024 HK\$'000	2023 HK\$'000
Non-current assets			
Interests in subsidiaries		–	–
Current assets			
Other receivables		–	–
Income tax recoverable		8	8
Bank balances and cash		3	3
		11	11
Current liabilities			
Other payables		474	1,452
Net current liabilities			
		(463)	(1,441)
Total assets less current liabilities			
		(463)	(1,441)
Capital and reserves attributable to owners of the Company			
Share capital		95,467	79,557
Reserves	(b)	(95,930)	(80,998)
Total deficit			
		(463)	(1,441)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

(a) Interests in subsidiaries

	2024 HK\$'000	2023 HK\$'000
Investment cost in subsidiaries	67,586	67,586
Amounts due from subsidiaries	1,315,462	1,200,135
Less: Accumulated impairment loss	1,383,048 (1,383,048)	1,267,721 (1,267,721)
	-	-

Note: As at 31 March 2024, interests in subsidiaries are carried at cost of HK\$1,383,048,000 (2023: HK\$1,267,721,000) less accumulated impairment loss of HK\$1,383,048,000 (2023: HK\$1,267,721,000). The amounts due from subsidiaries are unsecured, interest free and repayable on demand. The directors of the Company do not expect repayments from subsidiaries within next twelve months from the end of the reporting period.

(b) Reserves movement of the Company

	Share premium HK\$'000	Capital redemption reserve HK\$'000	Contributed surplus HK\$'000	Staff compensation reserve HK\$'000	Retained earnings HK\$'000	Total HK\$'000
As at 1 April 2022	417,679	1,089	40,586	11,783	(543,544)	(72,407)
Total comprehensive expense and loss for the year	-	-	-	-	(8,338)	(8,338)
Issue of new shares	(253)	-	-	-	-	(253)
As at 31 March 2023 and 1 April 2023	417,426	1,089	40,586	11,783	(551,882)	(80,998)
Total comprehensive expense and loss for the year	-	-	-	-	375,926	375,926
Issue of new shares	(390,858)	-	-	-	-	(390,858)
As at 31 March 2024	26,568	1,089	40,586	11,783	(175,956)	(95,930)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2024

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

(b) Reserves movement of the Company (Continued)

Note:

The contributed surplus of the Company, which arose from a corporate reorganisation in November 1992, represents the difference between the nominal value of the Company's shares issued in exchange for the issued ordinary shares of Alco Investments (B.V.I.) Limited and the value of net assets of the underlying subsidiaries acquired as at 6 November 1992. Under the Companies Act 1981 of Bermuda (as amended), a company may not declare or pay a dividend, or make a distribution out of contributed surplus, if there are reasonable grounds for believing that (i) the Company is, or would after the payment be, unable to pay its liabilities as they become due; or (ii) the realisable value of the Company's assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts. Otherwise the contributed surplus is distributable.

40. EVENTS AFTER THE REPORTING PERIOD

Litigation

On 21 June 2024, the Company received a winding-up petition (the "Petition") filed by Shanghai Commercial Bank Limited ("SCB") against the Company, under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) in the High Court of Hong Kong. The Petition was filed on the basis of the guarantee by the Company to repay all outstanding loan indebtedness due and payable by Alco Electronics Limited ("AEL"), a former indirect wholly owned subsidiary of the Company. The outstanding loan amount due and payable is the sum of HK\$2,624,507.29 and US\$2,521,039.09, and default interest accrued thereon. The Petition is scheduled to be heard on 28 August 2024.

Five-year Financial Summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years is as follows:

RESULTS

	2024 HK\$'000	2023 HK\$'000 (Restated)	2022 HK\$'000	2021 HK\$'000	2020 HK\$'000
For the year ended 31 March					
Revenue	148,422	89,321	542,408	1,278,686	961,246
Profit/(loss) attributable to owners of the Company	600,692	(510,242)	(594,575)	(360,463)	(599,374)

ASSETS AND LIABILITIES

	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000	2021 HK\$'000	2020 HK\$'000
As at 31 March					
Total assets	182,410	283,288	833,777	1,363,113	1,216,024
Total liabilities	(269,937)	(1,077,958)	(1,106,700)	(1,032,927)	(535,104)
Total (deficit) equity	(87,527)	(794,670)	(272,923)	330,186	680,920

