

安徽海螺水泥股份有限公司 ANHUI CONCH CEMENT COMPANY LIMITED

(a joint stock limited company incorporated in the People's Republic of China) (Stock Code: 00914)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

The members of the board ("Board") of directors ("Director(s)") of Anhui Conch Cement Company Limited ("Company") are set out below:

EXECUTIVE DIRECTORS

Mr Yang Jun (Chairman) Mr Li Qunfeng Mr Wu Tiejun

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr Qu Wenzhou Ms Ho Shuk Yee, Samantha Ms Zhang Yunyan

There are three committees established under the Board, namely, the audit committee ("Audit Committee"), the remuneration and nomination committee ("Remuneration and Nomination Committee") and the Environmental, Social and Governance Management Committee ("ESG Management Committee"). The membership of these committees are set out below:

Committee	Audit Committee	Remuneration and Nomination Committee	ESG Management Committee (note 2)
Mr Qu Wenzhou	С	M	-
Ms Ho Shuk Yee, Samantha	M	С	-
Ms Zhang Yunyan	M	M	-
Mr Li Qunfeng	-	-	С
Mr Wu Tiejun	-	-	M

Notes:

- 1. C Chairman of the relevant Board committee
 - M Member of the relevant Board committee
- 2. ESG Management Committee consists of three members, apart from the two Directors listed in the above table, Mr Yu Shui, a senior management member of the Company, also serves as a member of the committee.

Wuhu City, Anhui Province, the PRC 12 July 2024