



青瓷游戏
QINGCI GAMES

2023
Annual Report

青瓷游戏有限公司 Qingci Games Inc.

(Incorporated in the Cayman Islands with limited liability)

STOCK CODE: 6633



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Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Yang Xu (*Chairman*)
Mr. Huang Zhiqiang
Mr. Liu Siming
Mr. Zeng Xiangshuo

Independent Non-executive Directors

Mr. Zhang Longgen
(resigned on October 17, 2023)
Professor Lam Sing Kwong Simon
Mr. Yuan Yuan
(appointed on October 17, 2023)
Ms. Fang Weijin

AUDIT COMMITTEE

Mr. Zhang Longgen (*Chairman*)
(resigned on October 17, 2023)
Mr. Yuan Yuan (*Chairman*)
(appointed on October 17, 2023)
Professor Lam Sing Kwong Simon
Ms. Fang Weijin

REMUNERATION COMMITTEE

Professor Lam Sing Kwong Simon (*Chairman*)
Mr. Zhang Longgen
(resigned on October 17, 2023)
Mr. Yang Xu
Mr. Yuan Yuan
(appointed on October 17, 2023)

NOMINATION COMMITTEE

Mr. Yang Xu (*Chairman*)
Professor Lam Sing Kwong Simon
Ms. Fang Weijin

JOINT COMPANY SECRETARIES

Mr. Zhu Chengyin
Ms. So Shuk Yi Betty
(resigned on June 6, 2023)
Ms. Yung Mei Yee
(appointed on June 6, 2023)

AUTHORIZED REPRESENTATIVES

Mr. Liu Siming
Ms. So Shuk Yi Betty
(resigned on June 6, 2023)
Ms. Yung Mei Yee
(appointed on June 6, 2023)

REGISTERED OFFICE IN CAYMAN ISLANDS

PO Box 309, Umland House
Grand Cayman, KY1-1104
Cayman Islands

PRINCIPAL PLACE OF BUSINESS AND HEAD OFFICE IN THE PRC

5th Floor, 4 Wang Hai Road
Xiamen Software Park II
Xiamen, Fujian Province
361008, PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

40th Floor, Dah Sing Financial Centre
No. 248 Queen's Road East
Wanchai, Hong Kong

AUDITOR

PricewaterhouseCoopers
*Certified Public Accountants and
Registered Public Interest Entity Auditor*
22/F, Prince's Building
Central, Hong Kong



LEGAL ADVISORS

As to Hong Kong law

Cleary Gottlieb Steen & Hamilton (Hong Kong)

37th Floor, Hysan Place
500 Hennessy Road
Causeway Bay
Hong Kong

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited

Shops 1712-1716, 17/F
Hopewell Centre
183 Queen's Road East, Wanchai
Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN CAYMAN ISLANDS

Maples Fund Services (Cayman) Limited

P.O. Box 1093
Boundary Hall, Cricket Square
Grand Cayman
KY1-1102
Cayman Islands

PRINCIPAL BANKS

China Merchants Bank Co., Ltd.

Xiamen Wuyuanwan Sub Branch
1/F, Sanfu Financial Center
No.990 Anling Road
Huli District, Xiamen
Fujian, China

Xiamen International Bank Co., Ltd.

Xiamen Sub Branch
1-3/F, International Plaza
8-10 Lu Jiang Road
Siming District, Xiamen
Fujian, China

CMB Wing Lung Bank Limited

45 Des Voeux Road Central, Hong Kong

Industrial Bank Co., Ltd.

Hong Kong Branch
12/F, One International Finance Centre
1 Harbour View Street, Central, Hong Kong

COMPANY WEBSITE

www.qcplay.com

LISTING DATE

December 16, 2021

STOCK CODE

6633



Financial Highlights

| | For the year ended December 31, | | |
|--|---------------------------------|-------------------|---------------|
| | 2023 (RMB'000) | 2022 (RMB'000) | Change (%) |
| Revenue | 905,737 | 630,367 | 43.7 |
| Gross profit | 557,876 | 422,087 | 32.2 |
| Net (loss)/profit | (37,600) | 45,656 | (182.4) |
| (Loss)/profit attributable to equity holders of the Company | (37,371) | 50,283 | (174.3) |
| Non-IFRS measure: | | | |
| Adjusted net (loss)/profit ⁽¹⁾ | (37,600) | 46,175 | (181.4) |
| Adjusted (loss)/profit attributable to equity holders of the Company | (37,371) | 50,698 | (173.7) |

Note:

- (1) We define adjusted net (loss)/profit and adjusted (loss)/profit attributable to equity holders of the Company as net (loss)/profit and (loss)/profit attributable to equity holders of the Company for the period, respectively, adjusted by adding back share-based compensation. We eliminate the impacts of these items that our management do not consider to be indicative of our operating performance, as they are either non-cash items or non-recurring expenses.

KEY OPERATING INFORMATION

| | For the year ended December 31, | | |
|---|---------------------------------|--------|---------------|
| | 2023 | 2022 | Change (%) |
| Average MAUs (in thousands) ⁽¹⁾ | 2,480 | 1,596 | 55 |
| Average MPUs (in thousands) ⁽²⁾ | 401 | 214 | 88 |
| ARPPU (RMB) | 302 | 262 | 15 |
| Cumulative registered players (in thousands) | 88,343 | 79,013 | 12 |

Notes:

- (1) Our Average MAUs are calculated by dividing (i) the total MAUs of a game; or (ii) the aggregate of the total MAUs of all of our games, as applicable, for a specified period by the number of months of that period. Our calculations of average MAUs did not consider each game's data before its official launch.
- (2) Our Average MPUs are calculated by dividing (i) the MPUs of a game; or (ii) the aggregate of the total MPUs of all of our games, as applicable, for a specified period by the number of months of that period. Our calculations of average MPUs did not consider each game's data before its official launch.



Chief Executive Officer's Statement

Dear Shareholders, Qingci staff, and all our friends who have been with us all along,

Hope this letter finds you well!

In 2023, Qingci remained committed to its original aspiration, persistently doing the “Right Thing”. We firmly implemented our strategic planning and strengthened our integrated research and operational capabilities while continuously deepening our global layout. The Group’s total revenue reached RMB906 million in 2023, representing an increase of 43.7% over the same period last year. Overall, the Group’s business continued to achieve substantial growth in 2023. As of December 31, 2023, the Group had over 88.34 million cumulative registered players, representing a year-on-year increase of 12%. The average number of monthly active users was approximately 2.48 million, representing a year-on-year increase of 55%. The average number of monthly paying users was approximately 400,000, representing a year-on-year increase of approximately 88%. The ARPPU reached RMB302, representing a 15% year-on-year increase. This would not be made possible without the efforts of every one of our Qingci staff and the support of each player.

Reflecting on 2023, Qingci continued to make progress while maintaining stability. In terms of “**Stability**”, our flagship game, *The Marvelous Snail/SuperSnail* (最強蝸牛), celebrated its third anniversary and continued to produce a steady cash flow, demonstrating robust vitality in the overseas market. During the year, the game recorded a revenue of RMB486 million, and a total of RMB3.259 billion gross billings from both China and overseas since its launch. In January 2023, the game was first launched in Thailand, followed by the United States, Canada, and Australia in August 2023, topping the iOS free games charts and ranking high on the bestseller games lists in these regions. In June 2023, on the first anniversary of its launch in Japan, the game ranked among top 30 on the iOS bestseller games list, fully demonstrating the Group’s long-term operational capabilities for self-developed games and its overseas publishing capabilities. As for “**Progress**”, we have driven the launch of new games in 2023. For instance, in January 2023, our self-developed game, *Servitor Project* (使魔計劃) was launched; in June 2023, the Group and CMGE jointly released *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情), which ranked 1st on the iOS free games chart and 14th on the iOS bestsellers games chart after its launch; in September 2023, we released *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙), which topped the iOS free games charts in Chinese Mainland and the HMT regions, highest ranking 30th on the iOS paid games chart in Chinese Mainland, 2nd in Hong Kong, 1st in Macao, and 4th in Taiwan. In December 2023, we launched another self-developed game, *Time Voyager* (時光旅行社). Our game portfolio continued to expand with our revenue structure continuously optimized.



CHIEF EXECUTIVE OFFICER'S STATEMENT

On behalf of the Board of Directors and the management of the Company, I would like to sincerely thank all the Qingci staff for their perseverant hard work, their spirit of unity and teamwork, and the progress they made in the past year; as well as our shareholders, investors and partners for their valuable trust and support. In 2024, Qingci will continue to make progress while maintaining stability. We will continue to expand our overseas presence in new markets and reserve newer and better pipeline game projects. We will also expand the layout of mini program games by launching mini program game versions of the existing games, as well as developing and introducing authorized releases of multiple new mini program games.

Delivering an unparalleled gaming experience to players around the world remains our steadfast commitment, for which Qingci will persist in improving game quality, expanding its game portfolio, and striving relentlessly to advance the Company's high-quality development.

Huang Zhiqiang

Executive Director and the Chief Executive Officer

March 26, 2024



Management Discussion and Analysis

BUSINESS OVERVIEW

As a well-known mobile game developer and publisher in China, we are committed to offering unparalleled experiences to game players around the world through our landmark captivating games and content.

During the Reporting Period, the Group consistently executed its established strategies, striving for advancement while preserving stability, and enhancing the high quality of our business development with a commitment to excellence. The details are as follows:

(1) The Group has comprehensively deepened its global business deployment, achieving a continuous growth in the scale of and contribution from overseas revenue:

The Group has rolled out a series of games across various regions worldwide, such as *The Marvelous Snail/SuperSnail* (最強蝸牛) which was launched in Thailand in January 2023 and launched in the United States, Canada, Australia and New Zealand in August of the same year. *The Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) was launched in the HMT regions in October 2023. Meanwhile, the Group has been committed to the sustained development and operation of its game portfolio abroad, an example of this commitment being *The Marvelous Snail/SuperSnail* (最強蝸牛), which celebrated the anniversary of its launch in Japan, and ranked among top 30 on the iOS bestseller games chart in Japan in June 2023. The aforementioned layout has driven a year-on-year increase of RMB98.1 million in overseas revenue of the Group for 2023, representing an increase in the revenue from 25.3% in the corresponding period last year to 28.5%;

(2) The Group has completed the launching of a number of new games with continuous optimization in revenue structure:

In January 2023, the Group's self-developed game *Servitor Project* (使魔計劃) was launched; in June 2023, the Group and CMGE jointly released *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情), and the game ranked first on the iOS free games chart and 14th on the iOS bestseller games chart after its launch; in September 2023, the Group published *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙), which topped the iOS free games chart in Chinese Mainland and the HMT regions; in December 2023, the Group launched its self-developed game *Time Voyager* (時光旅行社). The Group has further enhanced its game portfolio and continued to optimize its revenue structure. Furthermore, the Group is planning to launch an array of mini program games dedicated to the multifaceted business development;



(3) The Group has enriched and improved its pipeline games:

In 2023, a number of reserve games including the *Loot Rush* (騎士沖呀), *Ares Virus 2* (阿瑞斯病毒2) and *Lost Light* (迷途之光) (formerly known as *Project D* (項目D)) have been granted licenses. The Group also continues to introduce in-licensed games for distribution in various markets globally, such as the preparation of the launch of *Fat Goose Gym* (肥鵝健身房) in Japan, in order to bring high-quality gaming experiences to players worldwide.

During the Reporting Period, the Group recorded revenue of RMB906 million, representing an increase of 43.7% over the same period last year. However, due to the launch of *The Marvelous Snail/SuperSnail* (最強蝸牛) in the United States, Canada, Australia and New Zealand in the second half of 2023 and the launch of *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) in Chinese Mainland and the HMT regions which generated centralised marketing and promotion expenses, and the Group experienced impairments on investments in some game industry chain companies and on prepayments to some investment companies, the Group recorded a full-year loss attributable to equity holders of the Company, totaling RMB37.37 million. As of December 31, 2023, the Group had over 88.34 million cumulative registered players, representing a year-on-year increase of 11.81%. The average number of monthly active users was approximately 2.48 million, representing a year-on-year increase of 55.36%. The average number of monthly paying users was approximately 401,400, representing a year-on-year increase of 87.78%. The ARPPU also reached RMB302.

OUR GAMES

The Group develops, publishes and operates top-rated online mobile games. As of December 31, 2023, we had ten existing mobile games, covering idle games, Rogue-like RPG and other RPG.

Below is an overview of our major games:

The Marvelous Snail/SuperSnail (最強蝸牛) (known as *SuperSnail* in certain regions including Southeast Asia, Europe and the United States), launched in June 2020, is our self-developed idle game. As of December 31, 2023, the game recorded gross billings of approximately RMB3,259 million domestically and overseas, with 26.72 million cumulative registered players. During the Reporting Period, *The Marvelous Snail/SuperSnail* (最強蝸牛) was successfully launched in Thailand in January 2023, and ranked first on the free games chart and highest the fifth on the iOS bestseller games chart in Thailand after its release. In June 2023, *The Marvelous Snail/SuperSnail* (最強蝸牛) celebrated the anniversary of its launch in Japan, and ranked among top 30 on the bestseller games chart in Japan. *The Marvelous Snail/SuperSnail* (最強蝸牛) was also launched in the United States, Canada, Australia and New Zealand on August 3, 2023 and ranked top on the iOS free games chart in multiple regions. Domestically, *The Marvelous Snail/SuperSnail* (最強蝸牛) cooperated with other intellectual property (“IP”) such as the Chuka Ichiban (廚神小當家) and the Forbidden City (紫禁城), and continued to provide game players with high-quality contents and novel gameplay. During the Reporting Period, the revenue generated from our games both domestically and overseas amounted to approximately RMB486 million.



Lantern and Dungeon (提燈與地下城), officially launched in March 2021, is a Rogue-like RPG that we introduced through in-licensing. During the Reporting Period, the game generated total revenue of approximately RMB9.52 million. In February 2024, the game cooperated with the renowned IP “Ne Zha” (哪吒) to release a remake version of the game with brand-new content and gameplay, earning widespread praise from newcomers and long-standing fans alike.

Sword and Fairy: Wen Qing (新仙劍奇俠傳之揮劍問情), launched on June 9, 2023, is a story mobile card game jointly published by the Group and CMGE. The game reproduces the classic single-player storyline in high definition to create a highly restorative sword and fairy experience. With the unique fusion of card +RPG+SLG in its diversified gameplay, it has been strongly supported by many players. The game ranked first on the iOS free games chart and 14th on the bestseller games chart after its launch. As of December 31, 2023, the game generated approximately RMB288 million in revenue.

Cardcaptor Sakura: Memory Key (魔卡少女櫻：回憶鑰匙), a mobile game created based on the teenage girl themed animation of *CardCaptor Sakura: Clear Card (庫洛魔法使：透明牌篇)* with genuine licensing released by the Group. The game features a Chibi role known as Sakura playing with online blind box, focusing on the gameplay of collection and growing, etc. In September 2023, the game ranked first on the iOS free games chart and obtained the highest ranking of No. 30 on the iOS bestseller games chart after its launch in Chinese Mainland; in October 2023, the game was launched in the HMT regions and ranked top on the iOS free games chart in those three regions, highest ranking second on the iOS bestseller games chart in Hong Kong, top on the iOS bestseller games chart in Macao and fourth on the iOS bestseller games chart in Taiwan. As of December 31, 2023, the game generated approximately RMB63.28 million in revenue domestically and overseas.

Time Voyager (時光旅行社), was officially launched in Chinese Mainland on December 22, 2023. It is an infinite-stream casual idle game, featuring a combination of Rogue-like RPG, card and chess gameplay, in which players can take on the role of a “Time Voyager” and travel to the intertwined past, present, future, virtuality and reality to explore. Going forward, a mini program game version of the game will be released, and will be launched in the HMT regions.

Other primary games such as *Servitor Project (使魔計劃)* (launched in January 2023, our self-developed strategy card game), *Gumballs & Dungeons (不思議迷宮)* (launched in August 2016, our self-developed Rogue-like RPG), *Ares Virus (阿瑞斯病毒)* (launched in August 2018, our survival RPG introduced through licensing) and *Eternal Adventure (無盡大冒險)* (launched in June 2015, our self-developed classic game that combines the features of idle gameplay experience and Diablo-like adventure) also continued to contribute steady revenue to the Group, which amounted to approximately RMB31.45 million, RMB11.47 million, RMB5.92 million and RMB0.91 million, respectively, during the Reporting Period.



PLAYER COMMUNITY

We have nurtured a vibrant community of players on various mobile game forums and social media platforms – QingCi Enthusiasts community. Through the QingCi community, our players can receive the latest information about our games, including recent events that we organize, opportunities to participate in testing our new games and free in-game virtual items.

As of December 31, 2023, our games had accumulated 13.3587 million QingCi Enthusiasts who contacted us through our official accounts and groups on social media platforms, such as Tencent QQ, WeChat, TapTap and Bilibili, representing an increase of 25.71% as compared with the same period last year. Our frequent and close interactions with QingCi Enthusiasts creates a virtuous circle as the feedback from the player community can help us to develop and improve our games, thereby attracting more active players.

OUTLOOK

From the beginning of 2024 to present, the Group has newly launched a number of games, including mobile application games and mini program games. **In terms of mobile application games**, the Group launched **Bladeheart Ninja 2 (刃心2)** in January 2024, which is a sequel of the popular game **Bladeheart Ninja (刃心)**, and is a Chinese-style action hack and slash game that combines action, easy placement, leisure parkour and strategy growing. The game made reference to some of the Taoist techniques and the concept of cultivation, incorporating the style of Chinese ink and wash, players can experience the thrill of cultivation through fights and growth in the game. In addition, significant version updates of **Bladeheart Ninja (刃心)** will also be launched in 2024. In February 2024, the Group released the casual game **Fat Goose Gym (肥鵝健身房)** in Japan, in which players can build a gym through synthesizing gameplay, expand more areas and install additional equipments and furnitures to attract more fat goose customers to visit. The game immediately ranked top on both the iOS free games chart and the Google Play free games chart in Japan. In March 2024, the Group released **Master Cat (超喵星計劃)**, which is a warm and healing three dimensional (“3D”) cat pinching + cloud cat petting casual game, where players can DIY their ideal cats through the 3D cat pinching function and cultivate the cats to grow up. **In terms of mini program games**, the Group will launch a number of self-developed and in-licensed mini program games to reach more players.



MANAGEMENT DISCUSSION AND ANALYSIS

At present, the Group has a pipeline of mobile games (including mini program games) as shown below, covering various genres and categories, including RPG, SLG and idle games:

| Title | Mobile Game Genre | Source | Development Stage as of December 31, 2023 | Expected Launch Time |
|---|---|--------------------|---|----------------------|
| Ares Virus 2 (阿瑞斯病毒2) | RPG | In-licensed | Game production, testing and optimization | 2024 |
| Loot Rush (騎士冲呀) | ACT RPG | In-licensed | Game production, testing and optimization | 2024 |
| Lost Light (迷途之光)(formerly known as Project D (項目D)) | STG | In-licensed | Game production, testing and optimization | 2024 |
| Royal Recruits (皇室護衛隊) | Synthetic tower defense (mini program game) | In-licensed | Game production, testing and optimization | 2024 |
| Bullet Legion (子彈軍團) | Idle game (mini program game) | Developed in-house | Game production, testing and optimization | 2024 |
| The Romance of the Three Kingdoms: Enemy at the Gates (三國演義：兵臨城下) | Strategy card | Developed in-house | Game production, testing and optimization | 2024 |
| Lord Legend (領主傳奇) | Card game (mini program game) | Developed in-house | Game production, testing and optimization | 2024 |
| Battle of Three Kingdoms (大戰三國誌) | Rogue-like card (mini program game) | Developed in-house | Game production, testing and optimization | 2024 |
| Qin Dynasty Anecdotes (大秦異聞錄) | Interactive game (mini program game) | Developed in-house | Game production, testing and optimization | 2024 |
| Project V (項目V) | Idle game | In-licensed | Game production, testing and optimization | 2024 |
| Project: Totem (項目：圖騰) | Tower defense game | In-licensed | Game production, testing and optimization | 2024 |
| Project L (項目L) | RPG | In-licensed | Game production, testing and optimization | 2024 |
| Project E (項目E) | SLG | Developed in-house | Game production, testing and optimization | 2025 |
| Project P95 (項目P95) | Idle game (mini program game) | Developed in-house | Demo production | 2026 |
| Project T (項目T) | SLG | In-licensed | Demo production | 2026 |
| Project F (項目F) | Survival socialization | In-licensed | Demo production | 2026 |

Note: During the Reporting Period, the Group optimized the allocation of resources according to the progress of the pipeline game projects, and the progress of Project MN (項目MN) and Project 36Z (項目36Z) was put on hold.



MANAGEMENT DISCUSSION AND ANALYSIS

Looking ahead, the Group will continue to deepen its integrated research and development and operation model, including active promotion of the testing and launching of pipeline games, continuous development of overseas markets and further enrichment of product matrix, as detailed below:

- 1. Actively promote the testing and launching of pipeline games.** In terms of in-house developed games, the post-apocalypse world SLG game *Project E* (項目E) was exhibited at PAX AUS in October 2023 and was well received by overseas players, and the scale of the testing will be further expanded in 2024; in terms of in-licensed games, a number of the Group's games were licensed during the Reporting Period, the data optimization of such games will be completed as soon as possible for launching: *Ares Virus 2* (阿瑞斯病毒2) is an adventure survival RPG with a top-down perspective and a unique and fresh ballpoint pen style. Players need to resist against the crime syndicate and rebuild their own home. The game features colorful scenes and characters, as well as brain-teasing and fun decryption gameplay, awaiting players to explore the adventure. *Loot Rush* (騎士冲呀) combined Rogue-like elements with action gameplay and is a vertical-screen action game that allows players to easily navigate through the game, as a group of knights with their respective characteristics and unique fighting styles. Together with exhilarating sense of hitting, randomly generated events and diversified levels, it provides players with an exhilarating gameplay experience. *Lost Light* (迷途之光) is a pixel style roguelike pop-up game, the game is based on action-adventure, combining map exploration and card raising gameplay, providing a huge number of skills to choose from, and allowing players to advance and explore through free skill matching.
- 2. Continuous development of overseas markets to reach more players.** Other than to continue the long term operation in existing regions, our flagship game *The Marvelous Snail/SuperSnail* (最強蝸牛) will finalize the launch plan in South Korea, and versions in Vietnamese, Indonesian, German, French, Spanish, Portuguese and Italian will be launched in 2024, to provide a more comprehensive coverage of Southeast Asia and Europe regions; existing popular games such as *Time Voyager* (時光旅行社) and *Servitor Project* (使魔計劃) will also be launched in the HMT regions, as well as in Europe and the United States.
- 3. Enrichment of product matrix, further strengthen ability on the research and development system and continuously enhance distribution capability.** The Group has been actively expanding its game reserves, including (i) expanding the layout of mini program games, such as the mini program game version of its existing games, including *The Marvelous Snail/SuperSnail* (最強蝸牛), *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情), *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) and *Time Voyager* (時光旅行社) etc., and (ii) self-developing and introducing a number of mini program games, including self-developed idle mini program games *Bullet Legion* (子彈軍團), *Lord Legend* (領主傳奇), *Battle of Three Kingdoms* (大戰三國誌) and *Project P95* (項目P95), a self-developed interactive mini program game *Qin Dynasty Anecdotes* (大秦異聞錄), and introduced a licensed mini program game *Royal Recruits* (皇室護衛隊). The Group will also continue to introduce licensed games for distribution at home and abroad, such as preparing the testing and launching of the tower defense game *Project: Totem* (項目：圖騰) and idle game *Project V* (項目V) in Europe and the United States, the testing and launching of the RPG game *Project L* (項目L) in South Korea, as well as the introduction of the new in-licensed SLG game *Project T* (項目T) and the survival social game *Project F* (項目F).

The Group will continue to push forward the release plan of our pipeline games, and identify high-quality game projects, so as to create a diversified game portfolio and to bring a high-quality gaming experience to our players all over the world.



FINANCIAL REVIEW

Revenue

Our revenue increased by 43.7% from approximately RMB630.4 million for the year ended December 31, 2022 to RMB905.7 million for the year ended December 31, 2023 on a year-on-year basis. In 2023, our revenue from Chinese Mainland was RMB647.9 million, accounting for 71.5% of total revenue, compared to 74.7% in 2022; our revenue from other areas was RMB257.8 million, accounting for 28.5% of total revenue, compared to 25.3% in 2022. Our revenue is mainly derived from (i) game operating business where we generate revenues primarily from the sales of in-game virtual items; (ii) game licensing business where we generate revenues from license fees paid by third-party publishers; (iii) information services business where we generate revenues from providing performance-based in-game marketing and promotion services to advertisers or their agents who promote their customers' products in our games to players; and (iv) other services and sales where we generate revenues from sales of peripheral products, provision of technical services and marketing and promotion cooperation.

The following table sets forth a breakdown of our revenues by line of business for the years ended December 31, 2022 and 2023.

| | For the year ended December 31, | | | | 2023 vs. 2022 % Change |
|-----------------------------|---------------------------------|--------------|---------|-------|------------------------------|
| | 2023 | | 2022 | | |
| | RMB'000 | % | RMB'000 | % | |
| Game operating revenues | | | | | |
| Self-developed | 507,746 | 56.0 | 557,559 | 88.4 | (8.9) |
| Licensed | 365,690 | 40.4 | 34,380 | 5.5 | 963.7 |
| Subtotal | 873,436 | 96.4 | 591,939 | 93.9 | 47.6 |
| Game licensing revenue | 18,948 | 2.1 | 27,361 | 4.4 | (30.7) |
| Information service revenue | 9,748 | 1.1 | 9,625 | 1.5 | 1.3 |
| Other services and sales | 3,605 | 0.4 | 1,442 | 0.2 | 150.0 |
| Total revenues | 905,737 | 100.0 | 630,367 | 100.0 | 43.7 |



MANAGEMENT DISCUSSION AND ANALYSIS

Game Operating Revenues

Our game operating revenues increased by 47.6% to approximately RMB873.4 million for the year ended December 31, 2023 on a year-on-year basis. In particular,

- our revenue from self-developed games decreased by 8.9% to approximately RMB507.7 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the decline in revenue from *The Marvelous Snail/SuperSnail* (最強蝸牛) in Chinese Mainland and Japan, partially offset by increase in revenue resulted from the new launch of our self-developed game *Servitor Project* (使魔計劃) and the launch of *The Marvelous Snail/SuperSnail* (最強蝸牛) in the United States, Canada, Australia and New Zealand; and
- our revenue from licensed games increased by 963.7% to approximately RMB365.7 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the increase in revenue from the launch of *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情) and *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) during the Reporting Period.

Game Licensing Revenue

Our game licensing revenue decreased by 30.7% to approximately RMB18.9 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the decrease in game licensing revenues from *Gumballs & Dungeons* (不思議迷宮) in Chinese Mainland and *The Marvelous Snail/SuperSnail* (最強蝸牛) in the HMT regions, respectively.

Information Service Revenue

Our information service revenue increased by 1.3% to approximately RMB9.7 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the increase in in-game advertisement views or clicks.

Other Services and Sales

Our other services and sales revenues increased by 150.0% to approximately RMB3.6 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the increase in revenue from technical support services and marketing and promotion cooperation.



Cost of Revenues

Our cost of revenues increased by 67.0% from approximately RMB208.3 million for the year ended December 31, 2022 to RMB347.9 million for the year ended December 31, 2023 on a year-on-year basis. Our cost of revenues primarily consisted of (i) commissions charged by distribution and payment channels, representing revenue share payments to third-party distribution platforms and payment service providers for our self-published games; (ii) commissions charged by third-party game developers; (iii) bandwidth and servers custody fee; (iv) employee benefits expenses related to our system maintenance and customer service personnel, including wages, salaries, bonuses, social insurance contributions and other employee benefits; and (v) others, including outsourced technical service fees for short messaging services, professional service fees, the impairments of prepayments to some investment companies which were included in the cost of revenues, and miscellaneous expenses.

The following table sets forth our cost of revenues by nature in absolute amounts and as percentages of our total cost of revenues for the years ended December 31, 2023 and 2022.

| | For the year ended December 31, | | | | 2023 vs. 2022 % Change |
|---|---------------------------------|------------|----------------|--------------|------------------------------|
| | 2023 | | 2022 | | |
| | RMB'000 | % | RMB'000 | % | |
| Commissions charged by distribution and payment channels | 177,344 | 51.0 | 146,296 | 70.2 | 21.2 |
| Commissions charged by third-party game developers and IP holders | 82,362 | 23.7 | 11,109 | 5.3 | 641.4 |
| Bandwidth and servers custody fee | 21,527 | 6.2 | 20,734 | 10.0 | 3.8 |
| Employee benefits expenses | 15,408 | 4.4 | 18,133 | 8.7 | (15.0) |
| Others | 51,220 | 14.7 | 12,008 | 5.8 | 326.5 |
| Total | 347,861 | 100 | 208,280 | 100.0 | 67.0 |

Our cost of revenue for commissions charged by distribution and payment channels increased by 21.2% to approximately RMB177.3 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to higher commissions paid to distribution platforms resulting from the increase in game operating revenues.

Our cost of revenue for commissions charged by third-party game developers and IP holders increased by 641.4% to approximately RMB82.4 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to incremental commissions paid to third-party developers and IP holders as a result of the increase in revenue from licensed games from the newly launched games *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情) and *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙).



MANAGEMENT DISCUSSION AND ANALYSIS

Our cost of revenue for employee benefits expenses decreased by 15.0% to approximately RMB15.4 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to the decrease in our employee expenses on a year-on-year basis.

Our cost of revenue for others increased by 326.5% to approximately RMB51.2 million for the year ended December 31, 2023 on a year-on-year basis, primarily due to (i) the impairments of prepayments to some investment companies, which were included in the cost of revenues, and (ii) the increase in outsourced technical service fees and professional service fees.

Gross Profit and Gross Margin

Our gross profit increased by 32.2% from approximately RMB422.1 million for the year ended December 31, 2022 to approximately RMB557.9 million for the year ended December 31, 2023. Our gross margin decreased to 61.6% for the year ended December 31, 2023 from 67% for the year ended December 31, 2022, primarily due to (i) an increase in game operating revenues of 47.6% over the Reporting Period on a year-on-year basis, and an increase in commissions charged by third-party game developers and IP holders of 641.4% in the cost of revenues on a year-on-year basis, resulting in the decrease of gross margin. Further, the percentage of revenue from licensed games out of the game operating revenues of the Company has increased to 41.9% in the Reporting Period from 5.8% in the same period last year; and operating revenues generated from licensed game resulted in commissions charged by third-party game developers and IP holders, which were included in the cost of revenues and in turn lowered the gross margin for the Reporting Period; and (ii) an increase of 326.5% in other costs during the Reporting Period on a year-on-year basis, which in turn lowered the gross margin.

Selling and Marketing Expenses

Our selling and marketing expenses consisted of (i) marketing and promotion expenses paid to our online and offline marketing service providers, including traffic acquisition and brand marketing and promotion expenses, which represented 70.4% and 88.3% of our total selling and marketing expenses for the years ended December 31, 2022 and 2023, respectively; (ii) employee benefits expenses related to our sales and marketing personnel; and (iii) others, including office expenses incurred for our sales and marketing activities and miscellaneous expenses.

Our selling and marketing expenses increased by 105.1% from approximately RMB209.3 million for the year ended December 31, 2022 to approximately RMB429.2 million for the year ended December 31, 2023. This was primarily due to the increase in marketing and promotion expenses resulted from (i) the launch of *The Marvelous Snail/SuperSnail* (最強蝸牛) in regions including the United States, Canada, Australia and New Zealand; and (ii) the launch of *Servitor Project* (使魔計劃), *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情) and *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙).



Research and Development Expenses

Our research and development expenses consisted of (i) employee benefits expenses related to our R&D staff; (ii) outsourced technical service fee; and (iii) others, including office expenses incurred for our R&D activities, depreciation of right-of-use assets, rental expenses, utilities and miscellaneous expenses.

Our R&D expenses decreased by 6.9% from approximately RMB113.3 million for the year ended December 31, 2022 to approximately RMB105.5 million for the year ended December 31, 2023. This was primarily due to (i) the decrease in bonus in the expenses related to our employees engaged in R&D activities on a year-on-year basis; and (ii) the decrease in testing expenses and localization of the outsourced technical service fees.

General and Administrative Expenses

Our general and administrative expenses consisted of (i) employee benefits expenses related to our supporting staff; (ii) share-based compensation; (iii) depreciation of right-of-use assets on our leases; (iv) tax surcharges, including VAT surcharges and stamp duties; (v) rental expenses and utilities; and (vi) others, including office expenses, depreciation of property, plant and equipment, professional service fees and miscellaneous expenses.

Our general and administrative expenses decreased by 31.8% from approximately RMB71.8 million for the year ended December 31, 2022 to approximately RMB49.0 million for the year ended December 31, 2023. This was primarily due to the decrease in bonus in the expenses related to our supporting staff on a year-on-year basis.

Fair Value Changes on Investments Measured at Fair Value through Profit or Loss

Our fair value changes on investments measured at fair value through profit or loss reflected changes in the fair value of (i) certain of our long-term equity investments, which were equity investments in private equity funds as limited partners without significant influence, and investments in investee companies; and (ii) our short-term investments, primarily consisting of investments in derivative instruments with a major PRC commercial bank and investments in funds that invest primarily in publicly-traded securities.

Our fair value changes on investments measured at fair value through profit or loss decreased by 124.4% from gains of approximately RMB36.8 million for the year ended December 31, 2022 to losses of approximately RMB9.0 million for the year ended December 31, 2023, mainly due to the decrease in our fair value gains from investment funds and unsatisfactory operation performance of certain long-term investments.

Other Income

Our other income primarily consisted of subsidies, mainly including government subsidies granted by local governments to support our R&D activities and in recognition of our contribution to local economic development.

Our other income increased by 120.7% from approximately RMB6.0 million for the year ended December 31, 2022 to approximately RMB13.3 million for the year ended December 31, 2023, mainly due to the increase in government subsidies.



Net Other (Losses)/Gains

Our net other losses primarily consisted of (i) net foreign exchange gains or losses; and (ii) donations to charity organizations.

Our net other (losses)/gains decreased by 128.4% from net gains of approximately RMB16.1 million for the year ended December 31, 2022 to net losses of approximately RMB4.6 million for the year ended December 31, 2023, this change was primarily a result of (i) the impact of appreciation of USD against JPY in 2023 on our payables denominated in USD; and (ii) partially offset by the appreciation of the Group's USD holdings due to the appreciation of USD against RMB.

Income Tax Expenses

Our income tax expenses decreased by 61.6% from income tax expenses of approximately RMB32.9 million for the year ended December 31, 2022 to income tax expenses of approximately RMB12.6 million for the year ended December 31, 2023, mainly due to (i) the decline in profit from a profitable subsidiary; and (ii) the year-on-year decrease in reversal of the previously recognized deferred tax assets of the Group in the Reporting Period.

(Loss)/Profit for the Year

Our (loss)/profit for the year decreased by 182.4% from a net profit of approximately RMB45.7 million for the year ended December 31, 2022 to a net loss of approximately RMB37.6 million for the year ended December 31, 2023, mainly due to (i) the launch of the Group's flagship game *The Marvelous Snail/SuperSnail* (最強蝸牛) on August 3, 2023 in regions including the United States, Canada, Australia and New Zealand; the launch of *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) on September 21, 2023 in Chinese Mainland, and on October 27, 2023 in the HMT regions, which generated centralised marketing and promotion expenses during the launch phase, but the revenue generated by these games during the Reporting Period has not yet fully offset the aforementioned marketing and promotion expenses, leading to a decrease in the net profit for the Reporting Period; and (ii) the Group has made provisions for impairment on investments in some game industry chain companies and on prepayments to some investment companies.

(Loss)/Profit for the Year Attributable to Equity Holders of the Company

Our (loss)/profit for the year attributable to equity holders of the Company decreased by 174.3% from a net profit of approximately RMB50.3 million for the year ended December 31, 2022 to a net loss of approximately RMB37.4 million for the year ended December 31, 2023, mainly due to (i) the launch of the Group's flagship game *The Marvelous Snail/SuperSnail* (最強蝸牛) on August 3, 2023 in regions including the United States, Canada, Australia and New Zealand; the launch of *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) on September 21, 2023 in Chinese Mainland, and on October 27, 2023 in the HMT regions, which generated centralised marketing and promotion expenses during the launch phase, but the revenue generated by these games during the Reporting Period has not yet fully offset the aforementioned marketing and promotion expenses, leading to a decrease in the net profit for the Reporting Period; and (ii) the Group has made provisions for impairment on investments in some game industry chain companies and on prepayments to some investment companies.



Non-IFRS Measures – Adjusted Net (Loss)/Profit

To supplement our consolidated financial information which is presented in accordance with IFRS, we set forth below our adjusted net (loss)/profit as an additional financial measure which is not presented in accordance with IFRS. We believe this is meaningful because potential impacts of certain items which our management do not consider closely relevant to our operating performance have been excluded, and this would be useful for investors to compare our financial results directly with those of our peer companies.

Adjusted net (loss)/profit eliminates the effect of certain non-cash or non-recurring items, namely share-based compensation. The term “adjusted net (loss)/profit” is not defined under IFRS. The use of adjusted net (loss)/profit has material limitations as an analytical tool, as adjusted net (loss)/profit does not include all items that impact our net (loss)/profit for the year. The following table reconciles our adjusted net (loss)/profit for the periods indicated to the most directly comparable financial measure calculated and presented in accordance with IFRS:

| | For the year ended December 31, | |
|-----------------------------------|------------------------------------|-------------------|
| | 2023 (RMB'000) | 2022 (RMB'000) |
| (Loss)/profit for the year | (37,600) | 45,656 |
| Add: | | |
| Share-based compensation | – | 519 |
| Adjusted net (loss)/profit | (37,600) | 46,175 |

The adjusted net (loss)/profit for the year ended December 31, 2023 decreased by 181.4% from an adjusted net profit of approximately RMB46.2 million for the year ended December 31, 2022 to an adjusted net loss of RMB37.6 million. Such decrease was primarily attributable to (i) the launch of the Group’s flagship game *The Marvelous Snail/SuperSnail* (最強蝸牛) on August 3, 2023 in regions including the United States, Canada, Australia and New Zealand; the launch of *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) on September 21, 2023 in Chinese Mainland, and on October 27, 2023 in the HMT regions, which generated centralised marketing and promotion expenses during the launch phase, but the revenue generated by these games during the Reporting Period has not yet fully offset the aforementioned marketing and promotion expenses, leading to a decrease in the net profit for the Reporting Period; and (ii) the Group has made provisions for impairment on investments in some game industry chain companies and on prepayments to some investment companies.



Adjusted (Loss)/Profit Attributable to Equity Holders of the Company

Adjusted (loss)/profit attributable to equity holders of the Company for the year ended December 31, 2023 decreased by 173.7% from an adjusted profit of approximately RMB50.7 million for the year ended December 31, 2022 to an adjusted loss of RMB37.4 million. Such decrease was primarily attributable to (i) the launch of the Group's flagship game *The Marvelous Snail/SuperSnail* (最強蝸牛) on August 3, 2023 in regions including the United States, Canada, Australia and New Zealand; the launch of *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙) on September 21, 2023 in Chinese Mainland, and on October 27, 2023 in the HMT regions, which generated centralised marketing and promotion expenses during the launch phase, but the revenue generated by these games during the Reporting Period has not yet fully offset the aforementioned marketing and promotion expenses, leading to a decrease in the net profit for the Reporting Period; and (ii) the Group has made provisions for impairment on investments in some game industry chain companies and on prepayments to some investment companies.

Liquidity, Capital Resources and Gearing Ratio

We fund our operations primarily through cash generated from our operating activities and capital contribution from our Shareholders.

As of December 31, 2023, the Group's total cash and cash equivalents decreased by 46.3% from approximately RMB1,001.9 million for the year ended December 31, 2022 to approximately RMB538.0 million for the year ended December 31, 2023. The decrease in total cash and cash equivalents during the Reporting Period was primarily due to (i) the usage of proceeds raised from the Global Offering; and (ii) the usage of part of our own funds for short-term investments.

As of December 31, 2023, we had borrowings of RMB20.0 million. As of the same date, we had a banking facility of RMB109.0 million, and we did not draw down this facility as deposit to secure our obligations under our foreign currency forward contract.

As of December 31, 2023, the current assets of the Group amounted to approximately RMB1,680.4 million, and the current liabilities of the Group amounted to approximately RMB220.8 million. As of December 31, 2022, the Group's current assets amounted to approximately RMB1,613.6 million and the Group's current liabilities amounted to approximately RMB140.9 million. Current ratio is calculated as total current assets divided by total current liabilities. As of December 31, 2023 and 2022, the current ratio of the Group was 761% and 1,145%, respectively.

Gearing ratio is calculated as total liabilities divided by total assets. As of December 31, 2023 and 2022, the gearing ratio of the Group was 13% and 8%, respectively.



MAJOR CUSTOMERS AND SUPPLIERS

Major Customers

For the year ended December 31, 2023, revenue generated from the Group's five largest customers accounted for 3% (2022: 5%) of the Group's total revenue and our single largest customer accounted for 2% (2022: 4%) of the Group's total revenue.

Certain subsidiaries of G-bits, a substantial shareholder of our Company, have published our games. We refer to G-bits and its subsidiaries as the G-bits Group. G-bits Group is the single largest customer of the Group for the year ended December 31, 2023. Except for G-bits Group, all of our five largest customers for the year ended December 31, 2023 were Independent Third Parties, and none of our Directors, their close associates or any Shareholders which, to the knowledge of our Directors, owns more than 5% of the issued share capital of our Company has any interest in any of the Group's five largest customers. We deal with all of our customers at arm's length. We negotiate game publishing agreements with the G-bits Group based solely on commercial considerations, and the transaction terms with them are comparable to those with Independent Third-Party customers.

Major Suppliers

For the year ended December 31, 2023, the Group's five largest suppliers accounted for 47% (2022: 42%) of the Group's total purchases and our single largest supplier accounted for 15% (2022: 22%) of the Group's total purchases.

Except for Chengdu Xingqiwan Technology Co. Ltd. and Guangzhou Jodo Information and Technology Co., Ltd., both being associates of the Company by virtue of the minority interests held by the Company therein (not more than 10%), all of our five largest suppliers for the year ended December 31, 2023 were Independent Third Parties, and none of our Directors, their close associates or any Shareholders who, to the knowledge of our Directors, owns more than 5% of the issued share capital of our Company has any interest in any of the Group's five largest suppliers.



Material Acquisitions and Disposals and Significant Investments

As at December 31, 2023, the Group's short-term investments measured at fair value through profit or loss increased by 101.9% from approximately RMB489.7 million as at December 31, 2022 to approximately RMB988.9 million as at December 31, 2023. The short-term investments mainly included investment funds and wealth management products. The increase was mainly attributable to the improvement of utilization of its own fund by the Group during the Reporting Period in order to further enhance the yields of its cash assets. For the year ended December 31, 2023, no investment made by the Group accounted for more than 5% of the total assets of the Group nor constitute a notifiable transaction under the Listing Rules.

Except for the above, the Group did not have any material acquisitions and disposals and significant investments during the year ended December 31, 2023.

Pledge of Assets

As of December 31, 2023, we did not pledge any of our assets.

Capital Expenditure

For the year ended December 31, 2023, our total capital expenditure was approximately RMB4.0 million, compared to approximately RMB14.4 million for the year ended December 31, 2022. Our capital expenditure primarily included our purchase of property, plant and equipment, mainly related to the purchase of office equipment and vehicles. We funded these expenditures with cash generated from our operations. We plan to fund our future capital expenditures with our cash from operating activities.

Contingent Liabilities

As of December 31, 2023, we did not have any material contingent liabilities.

Foreign Exchange Risk Management

We operate globally through overseas third-party publishers and are exposed to foreign exchange risk arising from various currency exposures, mainly including USD and JPY. Our foreign exchange risk primarily arises from recognized assets and liabilities when receiving or to receive foreign currencies from overseas counterparties. We managed our foreign exchange risk exposures through foreign currency forward contracts during the year ended December 31, 2023.



Report of The Directors

The Board of the Company is pleased to present this annual report of Directors together with the Consolidated Financial Statements of the Group for the year ended December 31, 2023.

PRINCIPAL ACTIVITIES

We are an established mobile game developer and publisher in China, offering mobile games that are designed to provide captivating content as well as distinctive and engaging gameplay experiences to players in Chinese Mainland and overseas. As a leader in casual games, especially idle games, and rogue-like RPGs in China, we have developed, published and operated a number of popular games.

An analysis of the Group's revenue and operating results for the year ended December 31, 2023 by its principal activities is set out in Management Discussion and Analysis section.

Particulars of the Company's principal subsidiaries as at December 31, 2023 are set out in Note 1 "General information, reorganization and basis of presentation" to the Consolidated Financial Statements.

BUSINESS REVIEW

A fair review of the business of the Group, the outlook of future development of the business of the Group as well as a discussion and analysis of the Group's performance during the Reporting Period and the material factors underlying its financial performance and financial position as required by section 388(2) and Schedule 5 to the Companies Ordinance can be found in the section headed "Management Discussion and Analysis" of this annual report.

The financial risk management objectives and policies of the Group are set out in Note 3 "Financial Risk Management" to the Consolidated Financial Statements.

Further details relating to the Group's relationships with its key stakeholders, the Group's environmental policies and performance, as well as the compliance with the relevant laws and regulations that have a significant impact on the Group can be found in the "Environmental, Social and Governance Report" on pages 52 to 102. The "Management Discussion and Analysis" and the "Environmental, Social and Governance Report" form part of this annual report.

SUMMARY FINANCIAL INFORMATION

A summary of the results and of the financial position of the Group for the last five years is set out on page 236 of this annual report.

RESULTS

The results of the Group for the year ended December 31, 2023 are set out in the Consolidated Financial Statements on pages 130 to 235.



ANNUAL GENERAL MEETING

It is proposed that the annual general meeting of the Company (the “**2023 AGM**”) will be held on Thursday, June 6, 2024. The notice of the 2023 AGM will be published on the websites of the Company (www.qcplay.com) and the Stock Exchange (www.hkexnews.hk) in April 2024.

FINAL DIVIDEND

The Board has resolved not to recommend payment of any final dividend for the year ended December 31, 2023 (for the year ended December 31, 2022: nil).

CLOSURE OF REGISTER OF MEMBERS

In relation to the 2023 AGM

For ascertaining Shareholders’ right to attend and vote at the 2023 AGM, the register of members of the Company will be closed from Monday, June 3, 2024 to Thursday, June 6, 2024, both days inclusive, during which period no transfer of Shares will be effected.

In order to be eligible to attend and vote at the forthcoming 2023 AGM, all properly completed transfer forms accompanied by the relevant share certificates must be lodged with the branch share registrar of the Company in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong, no later than 4:30 p.m. on Friday, May 31, 2024 for registration.

ENVIRONMENTAL POLICIES AND PERFORMANCE

We are committed in promoting a sustainable and environmental friendly environment. We endeavour to comply with the relevant laws and regulations regarding environmental protection and implement effective measures to achieve efficient use of resources, waste reduction and energy saving. For instance, (1) special personnel are arranged to inspect the waste of resources irregularly, for example, whether electrical power such as electronic equipment, lights and air conditioning are switched off or not; (2) reminders such as “Saving Power” are put up to the air conditioning and light switches; and (3) all end-of life electronic equipment and some equipment with secondary use value are handed over to suppliers with recycling qualifications for disposal in the daily operation and office activities. We also review our environmental policies on a regular basis.

In accordance with Rule 13.91 and the Environmental, Social and Governance Reporting Guide contained in Appendix C2 of the Listing Rules, the Company’s “Environmental, Social and Governance Report” can be found on pages 52 to 102.



PRINCIPAL RISKS AND UNCERTAINTIES

We face various risks involved in our daily business operations, including risks that are specific to our game publishing business as well as the industry and regulatory landscape in the PRC. In particular, our commercial launch of mobile games is subject to certain pre-approval and post-filing procedures with the relevant competent regulatory authorities in the PRC, which may change from time to time. For details, please refer to the sections headed “Risk Factors” and “Business–Legal Proceedings and Regulatory Compliance” in the Prospectus.

We also operate our business under contractual arrangements, and are therefore subject to the related risks which are summarized in the section headed “Contractual Arrangements–Risks relating to the Contractual Arrangements” on pages 43 to 45 of this annual report.

COMPLIANCE WITH LAWS AND REGULATIONS

The Group is subject to various PRC laws and regulations in relation to its game publishing operations in the PRC, including, without limitation, in the aspects of value-added telecommunication services, game examination, publishing and operation, virtual currency, real-name registration, anti-addiction system, information security and censorship, and privacy protection.

As far as the Board and the management are aware, the Group has complied in all material aspects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. During the Reporting Period, there was no material breach of, or non-compliance with, applicable laws and regulations by the Group.

BOARD COMMITTEES

Please refer to pages 111 to 119 of the Corporate Governance Report for further details in relation to (1) Remuneration Committee, (2) Audit Committee, and (3) Nomination Committee as established by the Board.



DIRECTORS

The Directors during the Reporting Period and up to the Latest Practicable Date were:

Executive Directors

Mr. Yang Xu (*Chairman*)
Mr. Huang Zhiqiang (*Chief executive officer*)
Mr. Liu Siming
Mr. Zeng Xiangshuo

Independent Non-executive Directors

Mr. Zhang Longgen
(resigned on October 17, 2023)
Professor Lam Sing Kwong Simon
Mr. Yuan Yuan (appointed on October 17, 2023)
Ms. Fang Weijin

Mr. Yuan Yuan was appointed on October 17, 2023 as an independent non-executive Director following Mr. Zhang Longgen's resignation on the same day. Mr. Yuan Yuan confirms that he (i) has obtained the legal advice referred to under Rule 3.09D of the Listing Rules on October 24, 2023, and (ii) understands his obligations as a director of a listed issuer under the Listing Rules.

In accordance with article 16.19 of the Articles of Association, at every annual general meeting of the Company one-third of the Directors for the time being (or, if their number is not three or a multiple of three, then the number nearest to, but not less than, one-third) shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. In accordance with Article 16.2 of the Articles of Association, any Director from time to time and at any time appointed by the Board to fill a casual vacancy or as an addition to the Board, shall hold office only until the first annual general meeting of the Company after his/her appointment and shall then be eligible for re-election at that meeting.

Accordingly, Mr. Yang Xu, Mr. Huang Zhiqiang and Mr. Yuan Yuan shall retire from office by rotation at the forthcoming 2023 AGM and, being eligible, will offer themselves for re-election.

DIRECTORS AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and senior management are set out in the section headed "Directors and Senior Management" of this annual report.

DIRECTORS' SERVICE CONTRACTS

Each of the Executive Directors has entered into a service contract with us under which they agreed to act as Executive Directors for an initial term of three years or until the third annual general meeting of our Company since the Listing Date (whichever is sooner), which may be terminated by not less than three months' notice in writing served by either the Executive Director or us.

Except for Mr. Yuan Yuan ("**Mr. Yuan**"), each of the independent non-executive Directors has signed an appointment letter with us for an initial term of three years or until the third annual general meeting of our Company since the Listing Date (whichever is sooner), respectively, with effect from the Listing Date. Mr. Yuan has signed an appointment letter with us for a term of three years commencing from October 17, 2023. Under their respective appointment letters, each of the independent non-executive Directors is entitled to a fixed Director's fee.

The above appointments are always subject to the provisions of retirement and rotation of directors under the Articles of Association.

None of the Directors has entered into a service contract which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.



PERMITTED INDEMNITY PROVISION AND DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

Pursuant to the Articles of Association and subject to the applicable laws and regulations, every Director shall be indemnified and secured harmless out of the assets and profits of the Company against all actions, costs, charges, losses, damages and expenses which they or any of them may incur or sustain in or about the execution of their duty in their offices.

Such permitted indemnity provision has been in force for the year ended December 31, 2023. The Company has taken out liability insurance to provide appropriate coverage for the Directors.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed under the section headed "Related Party Transactions" below and Note 35 "Related Party Transactions" to the Consolidated Financial Statements, none of the Directors nor any entity connected with the Directors had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to which the Company, its holding company, or any of its subsidiaries or fellow subsidiaries was a party subsisting during or at the end of the Reporting Period.

MANAGEMENT CONTRACTS

No contract, concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the Reporting Period.

EMPLOYEES, REMUNERATION AND PENSION SCHEME

As of December 31, 2023, we had 643 full-time employees, substantially all of whom were based in China and 13 of whom were based overseas.

We offer our employees competitive compensation packages and a collaborative working environment and, as a result, we have generally been able to attract and retain qualified personnel and maintain a stable, core management team. We compensate our employees with basic salaries, subsidies, and performance-based and annual bonuses, and pay, on behalf of our employees, monthly social insurance premiums covering basic pension insurance, basic medical insurance, unemployment insurance, employment injury insurance, maternity insurance and housing reserve fund.

We recruit talent primarily from job fairs as well as word-of-mouth referrals. We provide regular training to our employees covering various aspects including our culture and technical know-how. We also follow up with the employees to evaluate the effect of the training, which is aimed at enhancing our employees' skillset and helping them stay up to date with industry and technology developments. In addition, we discover and incubate future game producers who display strong innovation and game design talent. We encourage and support our employees keen on mobile game development to become our producers. They may form new core project teams with other like-minded employees to develop new games.



REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

The emoluments of the Directors and senior management are supervised by the Remuneration Committee and determined by the Board with reference to their duties, responsibilities and performance and the results of the Company as well as the prevailing market conditions. Details of the Directors' remuneration are set out in Note 7 "Directors' and chief executive's emoluments" to the Consolidated Financial Statements.

For the year ended December 31, 2023, the emoluments of senior management team (which comprises our executive Directors and other senior management members) fell within the following bands:

| | Number of individuals |
|-----------------------------|------------------------------|
| Emolument bands (in HKD) | |
| HKD1,500,001 - HKD2,000,000 | 2 |
| HKD2,500,001 - HKD3,000,000 | 1 |
| HKD3,000,001 - HKD3,500,000 | 1 |
| HKD3,500,001 - HKD4,000,000 | 1 |
| Total | 5 |

None of the Directors waived or agreed to waive any remuneration and there were no emoluments paid by the Group to any of the Directors as an inducement to join, or upon joining the Group, or as compensation for loss of office.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

As at December 31, 2023, none of the Directors or their associates has any competing interests in the businesses which compete or are likely to compete, directly or indirectly, with our Group or would otherwise require disclosure under Rule 8.10 of the Listing Rules.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new Shares on a pro-rata basis to its existing Shareholders.

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the Shareholders by reason of their holding of the Company's securities.



PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment of the Group during the Reporting Period are set out in Note 14 “Property, Plant and Equipment” to the Consolidated Financial Statements.

SHARE CAPITAL AND SHARES ISSUED

Details of movements in the share capital of the Company for the Reporting Period and details of the Shares issued during the Reporting Period are set out in Note 24 “Share Capital And Share Premium” to the Consolidated Financial Statements.

DONATION

During the Reporting Period, the Group made RMB1.0 million of charitable donation to public welfare and charitable organizations.

DEBENTURE ISSUED

The Group did not issue any debenture during the Reporting Period.

EQUITY-LINKED AGREEMENTS

No equity-linked agreements were entered into by the Group, or existed during the Reporting Period.

DISTRIBUTABLE RESERVES

Details of the movements in the reserves of the Group during the year ended December 31, 2023 are set out on page 225 to the Consolidated Financial Statements. The distributable reserves of the Company as at December 31, 2023 were approximately RMB5,118 million.

BANK LOANS AND OTHER BORROWINGS

Particulars of bank loans and other borrowings of the Group as at December 31, 2023 are set out in the section headed “Management Discussion and Analysis” in this annual report.

CORPORATE GOVERNANCE

Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 52 to 102 of this annual report.



INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND THE CHIEF EXECUTIVE OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at the Latest Practicable Date, the interests or short positions of our Directors and chief executives in the Shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”)) which were required (i) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or (ii) to be entered into the register required to be kept by the Company pursuant to Section 352 of the SFO, or (iii) as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code set out in Appendix C3 to the Listing Rules were as follows:

| Name of Director | Nature of interest | Number of Shares or underlying Shares | Approximate percentage of shareholding interest ⁽¹⁾ |
|--|------------------------------------|---------------------------------------|--|
| Mr. Yang Xu (“ Mr. Yang ”) ⁽²⁾ | Settlor of a discretionary trust | 206,057,019 | 29.81% |
| Mr. Huang Zhiqiang (“ Mr. Huang ”) ⁽³⁾ | Settlor of a discretionary trust | 25,015,715 | 3.62% |
| | Interest in controlled corporation | 37,307,058 | 5.40% |
| Mr. Liu Siming (“ Mr. Liu ”) ⁽⁴⁾ | Settlor of a discretionary trust | 12,842,792 | 1.86% |
| Mr. Zeng Xiangshuo (“ Mr. Zeng ”) ⁽⁵⁾ | Interest in controlled corporation | 7,439,214 | 1.08% |

Notes:

- (1) The calculation is based on the total number of issued shares of the Company as at the Latest Practicable Date, being 691,330,500 Shares.



- (2) *The Company is held as to 29.81% by Keiskei Holding Ltd., following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Keiskei Holding Ltd. is a company incorporated in the BVI and is held as to 99% by Yang Family Holding Limited and 1% by Keiskei QC Ltd., a company wholly-owned by Mr. Yang. Yang Family Holding Limited is held by the Peter Yang Family Trust, which was established by Mr. Yang as the settlor. TMF (Cayman) Ltd. is the trustee of the Peter Yang Family Trust, and Mr. Yang and his family members are the beneficiaries of the Peter Yang Family Trust. As such, Mr. Yang is deemed to be interested in our Shares held by Keiskei Holding Ltd., and Mr. Yang is also a director of Keiskei Holding Ltd.*
- (3) *The Company is held as to 3.62% and 5.40% by Intelligence QC Holding Ltd. and Intelligence QC Ltd., respectively, following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Intelligence QC Holding Ltd. is a company incorporated in the BVI and is held as to 99% by Intelligence Future Holding Limited and 1% by Intelligence QC Ltd., a company wholly-owned by Mr. Huang. Intelligence Future Holding Limited is held by Intelligence Future Trust, which was established by Mr. Huang as the settlor. TMF (Cayman) Ltd. is the trustee of Intelligence Future Trust, and Mr. Huang and his family members are the beneficiaries of the Intelligence Future Trust. As such, Mr. Huang is deemed to be interested in our Shares held by Intelligence QC Holding Ltd. and Intelligence QC Ltd.. Mr. Huang is also a director of Intelligence QC Holding Ltd.*
- (4) *The Company is held as to 1.86% by Gentle Tiger Holding Ltd., following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Gentle Tiger Holding Ltd. is a company incorporated in the BVI and is held as to 99% by Sebastian Family Holding Limited and 1% by Gentle Tiger Ltd., a company wholly-owned by Mr. Liu. Sebastian Family Holding Limited is held by the Sebastian Family Trust, which was established by Mr. Liu as the settlor. TMF (Cayman) Ltd. is the trustee of the Sebastian Family Trust, and Mr. Liu and his family members are the beneficiaries of the Sebastian Family Trust. As such, Mr. Liu is deemed to be interested in our Shares held by Gentle Tiger Holding Ltd. Mr. Liu is also a director of Gentle Tiger Holding Ltd.*
- (5) *Cloud Rings Ltd. is a company incorporated in the BVI which owns 7,439,214 shares of the Company and is wholly-owned by Mr. Zeng. As such, Mr. Zeng is deemed to be interested in the 7,439,214 Shares held by Cloud Rings Ltd.*

Save as disclosed above, so far as the Directors and the chief executive of the Company are aware, none of the Directors or the chief executive of the Company had registered an interest or short position in any Shares or underlying Shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) that was required to be notified under Division 7 and 8 of Part XV of the SFO or recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.



SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at the Latest Practicable Date, the interests of relevant persons (other than a Director or the chief executive of the Company) who had interests or short positions in the Shares or the underlying shares, as recorded in the register required to be kept under Section 336 of SFO, were as follows:

| Name of Director | Nature of interest | Number of Shares or underlying Shares | Approximate percentage of shareholding interest ⁽¹⁾ |
|--|--|---------------------------------------|--|
| Keiskei Holding Ltd. ⁽²⁾ | Beneficial owner (L) | 206,057,019 | 29.81% |
| Yang Family Holding Limited ⁽²⁾ | Interest in controlled corporation (L) | 206,057,019 | 29.81% |
| Mr. Yang ⁽²⁾ | Settlor of a discretionary trust (L) | 206,057,019 | 29.81% |
| HK Kunpan ⁽³⁾ | Beneficial owner (L) | 128,243,058 | 18.55% |
| G-bits ⁽³⁾ | Interest in controlled corporation (L) | 128,243,058 | 18.55% |
| Intelligence QC Ltd. ⁽⁴⁾ | Beneficial owner (L) | 37,307,058 | 5.40% |
| Mr. Huang ⁽⁴⁾ | Settlor of a discretionary trust (L) | 25,015,715 | 3.62% |
| | Interest in controlled corporation (L) | 37,307,058 | 5.40% |
| Rapid Yacht Limited ⁽⁵⁾ | Beneficial interest (L) | 50,156,076 | 7.26% |
| Mr. Ye Jiting ("Mr. Ye") ⁽⁵⁾ | Interest in controlled corporation (L) | 50,156,076 | 7.26% |
| TMF (Cayman) Ltd. ⁽⁶⁾ | Trustee (L) | 243,915,526 | 35.28% |
| Alibaba Qookka ⁽⁷⁾ | Beneficial interest (L) | 36,884,938 | 5.34% |
| Alibaba ⁽⁷⁾ | Interest in controlled corporation (L) | 36,884,938 | 5.34% |

Notes:

(1) The calculation is based on the total number of issued shares of the Company as at the Latest Practicable Date, being 691,330,500 Shares.



- (2) *The Company is held as to 29.81% by Keiskei Holding Ltd., following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Keiskei Holding Ltd. is a company incorporated in the BVI and is held as to 99% by Yang Family Holding Limited and 1% by Keiskei QC Ltd., a company wholly-owned by Mr. Yang. Yang Family Holding Limited is held by the Peter Yang Family Trust, which was established by Mr. Yang as the settlor. TMF (Cayman) Ltd. is the trustee of the Peter Yang Family Trust, and Mr. Yang and his family members are the beneficiaries of the Peter Yang Family Trust. As such, Mr. Yang is deemed to be interested in our Shares held by Keiskei Holding Ltd.. Mr. Yang is also a director of Keiskei Holding Ltd.*
- (3) *HK Kunpan is a direct wholly-owned subsidiary of G-bits.*
- (4) *The Company is held as to 3.62% and 5.40% by Intelligence QC Holding Ltd. and Intelligence QC Ltd., respectively, following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Intelligence QC Holding Ltd. is a company incorporated in the BVI and is held as to 99% by Intelligence Future Holding Limited and 1% by Intelligence QC Ltd., a company wholly-owned by Mr. Huang. Intelligence Future Holding Limited is held by Intelligence Future Trust, which was established by Mr. Huang as the settlor. TMF (Cayman) Ltd. is the trustee of Intelligence Future Trust, and Mr. Huang and his family member are the beneficiaries of the Intelligence Future Trust. As such, Mr. Huang is deemed to be interested in our Shares held by Intelligence QC Holding Ltd. and Intelligence QC Ltd.. Mr. Huang is also a director of Intelligence QC Holding Ltd.*
- (5) *The Company is held as to 7.26% by Rapid Yacht Limited following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022, and Rapid Yacht Limited is wholly owned by Mr. Ye. As such, Mr. Ye is deemed to be interested in our Shares held by Rapid Yacht Limited.*
- (6) *TMF (Cayman) Ltd. is the trustee of Intelligence Future Trust, Peter Yang Family Trust and Sebastian Family Trust which in aggregate held 243,915,526 Shares. Hence, TMF (Cayman) Ltd. is deemed to be interested in such 243,915,526 Shares as a trustee.*
- (7) *Alibaba Qookka is ultimately owned by Alibaba.*

Saved as disclosed above, so far as the Directors are aware, no other persons had registered an interest or short position in any Shares or underlying shares or debentures of the Company that was required to be recorded pursuant to Section 336 of the SFO, or as otherwise notified.



RELATED PARTY TRANSACTIONS

Details of the related party transactions were set out in Note 35 “Related Party Transactions” to the Consolidated Financial Statements. Details of any related party transaction which constitute continuing connected transaction not exempted under Chapter 14A of the Listing Rules are disclosed below.

CONTINUING CONNECTED TRANSACTIONS

During the year, the Group renewed its connected transactions as disclosed in the Prospectus, the following transactions of our Group constituted continuing connected transactions of the Company and are subject to reporting requirements under Chapter 14A of the Listing Rules.

Connected Persons

G-bits, through its indirectly wholly-owned subsidiary, HK Kunpan, holds 18.55% of the total issued shares in the Company following the completion of the Global Offering and the partial exercise of the Over-allotment Option on January 7, 2022. Accordingly, G-bits is a substantial shareholder of our Group, and therefore G-bits and its subsidiaries are connected persons of our Company pursuant to Chapter 14A of the Listing Rules.

Property Leasing and Administrative Services

On November 18, 2021, the Company and G-bits entered into a property leasing and administrative services framework agreement, which shall commence on the Listing Date and expire on December 31, 2023 (the “**2021 Property Leasing and Administrative Services Framework Agreement**”). To continue the transactions contemplated under 2021 Property Leasing and Administrative Services Framework Agreement, the Company and G-bits entered into a property leasing and administrative services framework agreement on October 17, 2023, (the “**2023 Property Leasing and Administrative Services Framework Agreement**”) for the Group to continue to use certain properties owned by G-bits as office premises and certain ancillary office administrative services (including but not limited to environmental sanitation, security management services, site hardware and equipment for offices and the maintenance and repair of its site hardware and equipment) provided by G-bits with regards to these office premises.

Pursuant to the 2023 Property Leasing and Administrative Services Framework Agreement, G-bits and/or its subsidiaries shall lease to the Group office premises in an office building located in Xiamen, the PRC with an aggregate gross area of approximately 2,187.49 square meters as office premises and provide to the Group ancillary office administrative services for these office premises. The Group may increase or decrease rental property space from G-bits or its subsidiaries in accordance with the actual demand of the Group. The Company and its subsidiaries as tenants on the one part and G-bits and its subsidiaries as landlords on the other part shall enter into separate lease and administrative services agreements and comply with the principles and conditions provided in the 2023 Property Leasing and Administrative Services Framework Agreement.

The term of the 2023 Property Leasing and Administrative Services Framework Agreement shall commence from January 1, 2024 to December 31, 2026.



Reasons for and benefits of the transactions

Our Group have been leasing the abovementioned office premises for its business operations for over five years. Due to the expansion of the Group's business and the limited office premises at the time, some of the Group's staff has been relocated to other office premises newly leased and thus the Group has reduced the aggregate gross area to be rented from the G-bits Group under the 2023 Property Leasing and Administrative Services Framework Agreement. Nonetheless, the Company considers that the continuous leasing of the abovementioned office premises accommodates the business needs of the Group and that any relocation may cause unnecessary disruption to its business operation and incur unnecessary costs.

Annual caps

The annual caps of the aggregate lease and administrative services payments to be made by our Group under the 2023 Property Leasing and Administrative Services Framework Agreement for the years ending December 31, 2024, 2025 and 2026 respectively, are set out in the table below:

| | For the years ending December 31, | | |
|---|--------------------------------------|-------------------|-------------------|
| | 2024 (RMB'000) | 2025 (RMB'000) | 2026 (RMB'000) |
| Value of right-of-use assets | 6,387 | 3,194 | 0 |
| Lease and administrative services expenses payable by the Group to G-bits Group | 3,000 | 3,600 | 4,320 |

The total amount incurred by the Group under the 2021 Property Leasing and Administrative Services Framework Agreement for the year ended December 31, 2023 was approximately RMB2.4 million (annual cap for the year ending December 31, 2023: RMB6.48 million).

Game Cooperation with G-bits

On November 18, 2021, we and G-bits entered into a game cooperation framework agreement (the "**2021 Game Cooperation Framework Agreement**"), which shall commence on the Listing Date and expire on December 31, 2023. On October 17, 2023, the Company and G-bits entered into the 2023 game cooperation framework agreement (the "**2023 Game Cooperation Framework Agreement**"), pursuant to which, the Group agreed to continue to (i) license games of G-bits Group to the Group for publishing and operating on the Company's platforms in designated regions on an exclusive basis (expense-based); and (ii) license the games of the Group to G-bits Group for publishing and operating such games on G-bits' platforms in designated regions on an exclusive basis (revenue-based). The Group and G-bits Group also agreed to (i) continue to participate in marketing games licensed to the exclusive publication and operation of the other party in designated regions and (ii) jointly promote and develop games. The Group and G-bits Group shall pay fees to each other (as the case may be). The precise scope of cooperation, the calculation of fees and other details of the cooperation shall be agreed between the relevant parties separately.

The term of the 2023 Game Cooperation Framework Agreement is three financial years commencing from January 1, 2024 to December 31, 2026.



Reasons for and benefits of the transactions

G-bits develops, publishes and operates a large number of online games in the PRC. While the Group typically publishes and operates games which were self-developed, the Group also has commercial liberty to (i) engage third-party publishers to publish and operate games that the Group has self-developed; and (ii) obtain licenses from third-party game developers to publish and operate games owned by them to maximize its earnings. It is expected that the Group and G-bits Group could leverage each other's competitive advantages in products and platforms and players' pool to improve popularity of games owned by each other, increase the number of platform users and leverage each other's game publishing and operating capabilities.

Annual caps

The annual caps for the fees payable by our Group to G-bits Group and the fees payable by G-bits Group to our Group under the 2023 Game Cooperation Framework Agreement for the years ending December 31, 2024, 2025 and 2026, respectively, are set out in the table below:

| | For the years ending | | |
|--|----------------------|-----------|-----------|
| | December 31, | | |
| | 2024 | 2025 | 2026 |
| | (RMB'000) | (RMB'000) | (RMB'000) |
| (a) Fees payable by our Group to G-bits Group (<i>Expense-based</i>) | 6,000 | 22,000 | 15,000 |
| (b) Fees payable by G-bits Group to our Group (<i>Revenue-based</i>) | 26,820 | 24,138 | 21,724 |

The total fees payable by our Group to G-bits Group (expense-based) and by G-bits Group to our Group (revenue-based) under the 2021 Game Cooperation Framework Agreement for the year ended December 31, 2023 were approximately RMB nil and RMB19 million (annual caps for the year ending December 31, 2023: RMB54 million (expense-based) and RMB38.4 million (revenue-based)), respectively. We did not incur any fees payable by our Group to G-bits Group under the 2021 Game Cooperation Framework Agreement during the Reporting Period as we have been preparing for the launching of the games we licensed from G-bits Group during the Reporting Period.

Marketing and Promotion Cooperation with G-bits

Pursuant to the 2023 Game Cooperation Framework Agreement, our Group and G-bits Group also agreed to cooperate on marketing and promoting games owned by the other party on its own platforms. G-bits Group shall provide marketing and promotion services, including but not limited to marketing, promotion and advertising to our Group for our games on platforms operated by G-bits Group. Meanwhile, our Group shall provide marketing and promotion services, including but not limited to marketing, promotion and advertising to G-bits Group for G-bits Group's games on platforms operated by our Group.



In return for the marketing and promotion services provided, our Group and G-bits Group will pay the other party marketing and promotion fees using one or more of the following methods, depending on the means of cooperation:

- Cost per action: charged based on the number of newly activated users;
- Cost per click: charged based on the price of each click and number of clicks of online users;
- Cost per sale: charged based on the users' actual top-up amount;
- Fixed amount of marketing and promotion fee with reference to the prevailing market rates; or
- Other fee arrangements agreed by the parties with reference to the prevailing market rates.

The channel expense will be agreed by the parties separately.

The term of the 2023 Game Cooperation Framework Agreement is three financial years commencing from January 1, 2024 to December 31, 2026.

Reasons for and benefits of the transactions

Our Group has been engaging G-bits Group for their marketing and promotion services and we expect to continue on engaging G-bits Group for their marketing and promotion services. G-bits Group has a strong marketing platform in the PRC and offers comprehensive marketing and promotion services to mobile game companies. We believe that G-bits Group will be able to enhance popularity and commercial potential of our games extensively and we will tap into the diverse pool of potential game players on G-bits Group's platforms. In addition, we also expect to continue the cooperation with G-bits Group on the provision of our marketing and promotion services to G-bits Group. As our Group continues to develop more games and operate more gaming platforms, we believe through providing marketing and promotion services to third party game developers (including G-bits Group), it will create a new revenue stream for our Group and diversify our revenue base and improve our market position.



Annual caps

The annual caps for the fees payable by our Group to G-bits Group and the fees payable by G-bits Group to our Group under the 2023 Game Cooperation Framework Agreements for the years ending December 31, 2024, 2025 and 2026, respectively, are set out in the table below:

| | For the years ending December 31, | | |
|--|--------------------------------------|-------------------|-------------------|
| | 2024 (RMB'000) | 2025 (RMB'000) | 2026 (RMB'000) |
| (a) Marketing and promotion services fees payable by our Group to G-bits Group <i>(Expense-based)</i> | 75,000 | 90,000 | 108,000 |
| (b) Marketing and promotion services fees payable by G-bits Group to our Group <i>(Revenue-based)</i> | 4,500 | 6,000 | 7,000 |

The total marketing and promotion services fees payable by our Group to G-bits Group (expense-based) and by G-bits Group to our Group (revenue-based) under the 2021 Game Cooperation Framework Agreement for the year ended December 31, 2023 were approximately RMB18 million and RMB0.1 million (annual caps for the year ending December 31, 2023: RMB30 million (expense-based) and RMB4 million (revenue-based)), respectively.

Confirmation by the Independent Non-executive Directors

The Independent Non-executive Directors have reviewed the above continuing connected transactions and has confirmed that such transactions are:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or better terms; and
- (iii) in accordance with the agreements related to such transactions, the terms of which are fair and reasonable and in the interests of the Shareholders as a whole.



Confirmation by the Auditors

Based on the work performed, the auditor of the Company confirmed to the Board that nothing has come to their attention that causes them to believe that the aforesaid continuing connected transactions:

- (1) have not been approved by the Board;
- (2) were not, in all material respects, in accordance with the pricing policies of the Group if the transactions involve the provision of goods or services by the Group;
- (3) were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (4) have exceeded the annual cap as set by the Company.

Save as disclosed above, the related party transactions referred in Note 35 to the Consolidated Financial Statements do not constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules.

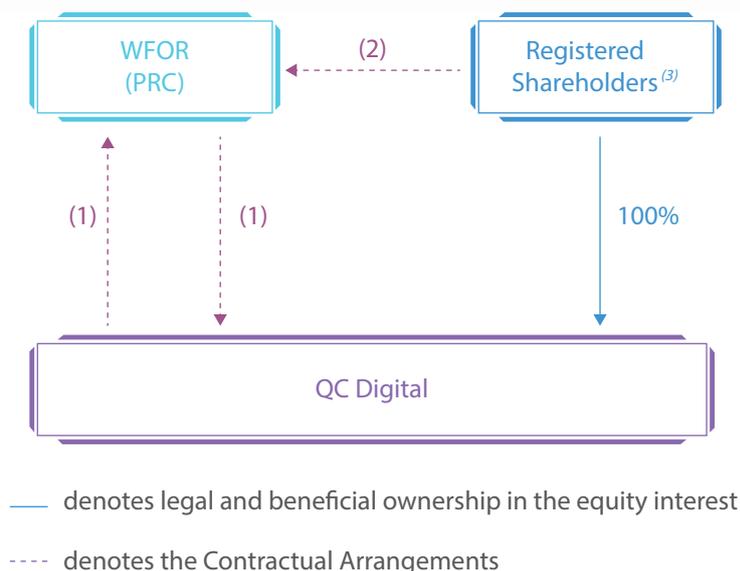
Save as disclosed in this annual report, and except the continuing connected transactions that were fully exempted pursuant to Chapter 14A of the Listing Rules, there were no connected transactions or continuing connected transactions which are required to be disclosed by the Company during the Reporting Period in accordance with the provisions concerning the disclosure of connected transactions under Chapter 14A of the Listing Rules.

CONTRACTUAL ARRANGEMENTS

On May 26, 2021, a series of Contractual Arrangements have been entered into by WFOE, QC Digital and the Registered Shareholders through which we obtain control over the operations of, and enjoy all economic benefits of our PRC Consolidated Affiliated Entities. The existing agreements underlying such Contractual Arrangements comprise: (i) Exclusive Business Cooperation Agreement; (ii) Exclusive Option Agreement; (iii) Equity Pledge Agreement; and (iv) Voting Rights Proxy Agreement and Powers of Attorney. The Contractual Arrangements allow the results of operations and assets and liabilities of QC Digital and its subsidiaries to be consolidated into our results of operations and assets and liabilities under IFRS as if they were subsidiaries of our Group.



The following simplified diagram illustrates the flow of economic benefits from our PRC Consolidated Affiliated Entities to WFOE as stipulated under the Contractual Arrangements.



Notes:

- (1) WFOE provides technical consultation and other services in exchange for service fees from QC Digital. See “– Summary of the Contractual Arrangements” below.
- (2) The Registered Shareholders (i) executed an exclusive option agreement in favor of WFOE, for the acquisition of all or part of the equity interests and/or assets in QC Digital; (ii) granted security interests in favor of WFOE, over the entire equity interests in QC Digital held by Registered Shareholders; and (iii) executed the Voting Rights Proxy Agreement and Powers of Attorney in favor of WFOE, for the exercise of all shareholders’ rights in QC Digital. The spouse of each relevant individual shareholders executed an undertaking in favor of WFOE. See “–Summary of the Contractual Arrangements” below.
- (3) Wofan Qihang, G-bits, Xiamen Sealand, Guangxi Tencent Venture Capital Co., Ltd. (廣西騰訊創業投資有限公司), Guangzhou Lingxi Interactive Entertainment Limited (廣州靈犀互動娛樂有限公司) and Shanghai Hode Information Technology Co., Ltd. (上海幻電信息科技有限公司) and the relevant individual shareholders (including Mr. Yang, Mr. Huang, Mr. Liu, Mr. Zeng, Mr. Wei, Mr. Ye and Mr. Lin) are collectively referred to as “Registered Shareholders”.
- (4) In addition to the restricted and/or prohibited business of our Company, QC Digital also directly or indirectly holds investment in certain entities in the PRC (the “**Relevant Entities**” and each a “**Relevant Entity**”), each of which (i) is engaged in business subject to foreign investment prohibition under the Negative List which will impair the continuous validity of the relevant licenses or permits of the prohibited businesses held or invested by these entities; or (ii) does not currently carry out business operations that are subject to foreign investment prohibition under the Negative List, however, such Relevant Entity intend to invest or engage in potential businesses which are subject to foreign investment prohibition and has expressly rejected our Company’s proposed transfer of the interest in these entities held by QC Digital to WFOE. It would be impracticable to obtain the consent and/or the assistance from all of the relevant stakeholders required for our Company’s proposed transfer of the interest in the Relevant Entities held by QC Digital to WFOE. For further details of these Relevant Entities, please refer to section headed “Contractual Arrangements” of the Prospectus.



Summary of the Contractual Arrangements

A description of each of the specific agreements that comprises the Contractual Arrangements is set out below:

Exclusive Business Cooperation Agreement

Pursuant to an exclusive business cooperation agreement dated May 26, 2021 entered into between WFOE and QC Digital (the “**Exclusive Business Cooperation Agreement**”), QC Digital agreed to engage WFOE as its exclusive provider to provide QC Digital with technical consultation and services, including but not limited to, (i) business operation and management consultation; (ii) technical consultation; (iii) marketing and promotion consultation, and providing solutions for marketing and promotion; (iv) daily management, maintenance and update of the hardware and database; (v) development, maintenance and update of the software and system; (vi) daily maintenance, debugging and troubleshooting of computer network equipment; (vii) rental of equipment; (viii) human resource support and employee training; and (ix) other services permitted under PRC law as required by QC Digital from time to time. In exchange for these services, QC Digital shall pay a service fee, which shall consist of the total consolidated profit of QC Digital in any financial year, after the deduction of operating costs, expenses, taxes and other statutory contributions in the corresponding financial year, which may include any accumulated deficit of QC Digital and all of its consolidated subsidiaries in respect of the preceding financial year(s) (if any). Meanwhile, QC Digital agreed to any adjustment WFOE may make at its sole discretion on the service fee based on the (i) the complexity of the technical support, the technical consultation and other services provided; (ii) the time required for providing services; (iii) the content and commercial value of the services provided; and (iv) the market price of the same type of services. QC Digital has agreed to pay the service fee to a bank account designated by WFOE within five (5) business days after WFOE issues the payment notice. During the term of the Exclusive Business Cooperation Agreement, WFOE enjoys all the economic benefits in relation to our PRC Consolidated Affiliated Entities business operation.

The Exclusive Business Cooperation Agreement shall remain effective unless (i) the entire equity interests held by the Registered Shareholders in QC Digital or the entire assets held by QC Digital have been transferred to WFOE or its appointee(s); (ii) terminated in writing by WFOE thirty days in advance; (iii) when QC Digital ceases to operate any business, becomes insolvency, bankruptcy or subject to liquidation or dissolution procedures; or (iv) when it is legally permissible for WFOE to hold equity interests directly or indirectly in QC Digital and WFOE or its appointee(s) is registered to be the shareholder of QC Digital. QC Digital is not contractually entitled to unilaterally terminate the Exclusive Business Cooperation Agreement with WFOE.

Exclusive Option Agreement

Pursuant to an exclusive option agreement dated May 26, 2021, entered into among WFOE, QC Digital and the Registered Shareholders (the “**Exclusive Option Agreement**”), WFOE has the irrevocable, unconditional and exclusive right to purchase, or to designate one or more persons/entities to purchase, from the Registered Shareholders all or any part of their equity interests in QC Digital and from QC Digital all or any part of the assets of QC Digital at any time in WFOE’s absolute discretion in accordance with the provision of the Exclusive Option Agreement and to the extent permitted by the PRC laws. The consideration in relation to purchasing equity interests from the Registered Shareholders shall be the nominal price or the lowest price as permitted under the applicable PRC laws. The consideration in relation to purchasing assets from QC Digital shall be the lowest price as permitted under the applicable PRC laws. The Registered Shareholders shall return the consideration received to WFOE or any person/entity designated by WFOE.



The Exclusive Option Agreement shall remain effective unless terminated in the event that (i) the entire equity interests held by the Registered Shareholders in QC Digital or the entire assets held by QC Digital have been transferred to WFOE or its appointee(s); or (ii) in writing by WFOE thirty days in advance.

Equity Pledge Agreement

Pursuant to the Equity Pledge Agreement dated May 26, 2021 entered into between WFOE, QC Digital and the Registered Shareholders (the “**Equity Pledge Agreement**”), the Registered Shareholders agreed to unconditionally and irrevocably pledge all of their respective equity interests in QC Digital to WFOE as collateral security for securing the performance of their obligations under the Contractual Arrangements or for any and all of the secured indebtedness under the Contractual Arrangements. During the pledge period, WFOE is entitled to receive any dividends arising from the equity interests in QC Digital held by the Registered Shareholders.

The Equity Pledge Agreement came into effect upon execution and shall remain valid until after all the contractual obligations of the Registered Shareholders and QC Digital under the Contractual Arrangements have been fully performed and all the secured indebtedness of the Registered Shareholders and QC Digital under the Contractual Arrangements have been fully settled. The Registered Shareholders should complete the registration with the relevant administration for market regulation in accordance with the Equity Pledge Agreement.

Voting Rights Proxy Agreement and Powers of Attorney

The Registered Shareholders, WFOE and QC Digital entered into the voting rights proxy agreement (the “**Voting Rights Proxy Agreement**”) on May 26, 2021, pursuant to which, each of the Registered Shareholder agreed to enter into a power of attorney respectively (the “**Powers of Attorney**”) through which each of the Registered Shareholders shall agree to irrevocably appointed WFOE or its appointees as their exclusive agents to act on their behalf to exercise all of their respective rights as the shareholder of QC Digital in accordance with applicable laws and the articles of association of QC Digital. These rights include, among other things, the rights (i) to propose, convene and attend shareholders’ meetings of QC Digital, and sign shareholders’ meeting minutes, resolutions and other relevant documents in the capacity of a proxy of the Registered Shareholders; (ii) to exercise the voting rights on behalf of the Registered Shareholder on all the resolutions which shall be approved at shareholders’ meeting, including but not limited to (a) the election and appointment of directors and other senior management of QC Digital who should be appointed or removed by the shareholders of QC Digital; (b) the sale, transfer, pledge or disposal of any or all equity interests or assets of QC Digital; (c) the decision on the increase or decrease QC Digital’s registered capital, and merger, division, dissolution or liquidation of QC Digital; and (d) the amendments to the articles of association of QC Digital; (iii) to submit any required document to relevant government authorities; (iv) to sign or submit any required document to any company registry or other authorities; (v) to designate or appoint and remove the legal representative, directors, supervisors and other senior management of QC Digital who should be appointed and removed by the shareholders of QC Digital; and (vi) the right to exercise any other rights of shareholders pursuant to PRC laws and the articles of association of QC Digital.

The Voting Rights Proxy Agreement shall remain effective unless (i) when it is legally permissible for WFOE to hold equity interests directly or indirectly in QC Digital and WFOE or its appointee(s) is registered to be the sole shareholder of QC Digital; or (ii) terminated in writing by WFOE thirty days in advance.



Spouse Undertakings

The spouse of each of the relevant individual shareholders, where applicable, has signed an undertaking (the “**Spouse Undertakings**”) to the effect that (i) the spouse has full knowledge of and unconditionally and irrevocably consents to the entering into of the Contractual Arrangements (as amended from time to time) among the respective relevant individual shareholders, WFOE and QC Digital; (ii) the spouse shall be bound by the Contractual Arrangements (as amended by QC Digital from time to time) and take all necessary actions to ensure the appropriate implementation of the Contractual Arrangements; (iii) the spouse has no direct right to or interest in such interests of the relevant individual shareholder and will not have any claim on such interests; and (iv) in the event that the spouse of the relevant individual shareholders holds the interests in QC Digital, such spouse shall enter into a series of agreements which are similar to the Contractual Arrangements with WFOE and QC Digital as requested by WFOE.

Reasons for adopting the Contractual Arrangement

Our principal business, being the publication and operation of games through mobile apps and websites, falls within the scope of both (i) internet cultural business, which according to the Negative List foreign investments are prohibited to operate; and (ii) “value-added telecommunication service” under the Telecommunications Regulations (《電信條例》), where foreign investors are not allowed to hold more than 50% equity interests in any enterprise conducting such business. In view of the aforementioned PRC regulatory background, we determined that it was not viable for our Company to hold our PRC Consolidated Affiliated Entities directly through equity ownership. For further details of the foreign investment restrictions relating to the Contractual Arrangements, please refer to the section headed “Contractual Arrangements” of the Prospectus.

Risks relating to the Contractual Arrangements

There are certain risks that are associated with the Contractual Arrangements, including:

- If the PRC government finds that our Contractual Arrangements are not in compliance with applicable PRC laws and regulations, we could be subject to severe consequences, including the nullification of the Contractual Arrangements and the relinquishment of our interest in our PRC Consolidated Affiliated Entities.
- Our Contractual Arrangements may not be as effective in providing operational control as direct ownership. QC Digital or its shareholders may fail to perform their obligations under our Contractual Arrangements.
- Any failure by QC Digital or its shareholders to perform their obligations under our Contractual Arrangements would have a material adverse effect on our business.
- Substantial uncertainties exist with respect to the interpretation and implementation of the FIL and how it may impact the viability of our current corporate structure, corporate governance and business operations.



REPORT OF THE DIRECTORS

- We may lose the ability to use and enjoy assets held by any of our PRC Consolidated Affiliated Entities that are material to our business operations if it goes bankrupt or becomes subject to a dissolution or liquidation proceeding.
- Certain terms of the Contractual Arrangements may not be enforceable under PRC laws.
- The shareholders of QC Digital may have potential conflicts of interest with us, which may materially and adversely affect our business and financial condition.
- If we exercise the option to acquire equity ownership and assets of QC Digital, the ownership or asset transfer may subject us to substantial costs.
- We may rely on dividends and other distributions on equity paid by our PRC subsidiaries to fund any cash and financing requirements we may have, and any limitation on the ability of our PRC subsidiaries to make payments to us could have a material adverse effect on our ability to conduct our business.
- PRC regulation of loans to and direct investments in PRC entities by offshore holding companies and governmental control of currency conversion may delay or prevent us from making loans to our PRC subsidiaries and PRC Consolidated Affiliated Entities, or making additional capital contributions to our wholly foreign-owned subsidiaries in China, which could materially and adversely affect our liquidity and our ability to fund and expand our business.
- The Contractual Arrangements may subject us to scrutiny by PRC tax authorities and a finding that we owe additional taxes could substantially reduce our consolidated net income and the value of your investment.

For further details of these risks, please refer to the section headed “Risk Factors–Risks Related to Our Contractual Arrangements” of the Prospectus.

Our Group has adopted the following measures to ensure the effective operation of our Group with the implementation of the Contractual Arrangements and our compliance with the Contractual Arrangements:

- (i) major issues arising from the implementation of and compliance with the Contractual Arrangements or any regulatory enquiries from government authorities will be submitted to our Board, if necessary, for review and discussion as and when they arise;
- (ii) our Board will review the overall performance of and compliance with the Contractual Arrangements at least once a year;



- (iii) our Company will disclose the overall performance of and compliance with the Contractual Arrangements in our annual reports; and
- (iv) our Company will engage external legal advisors or other professional advisors, if necessary, to assist the Board to review the implementation of the Contractual Arrangements, review the legal compliance of WFOE and our PRC Consolidated Affiliated Entities to deal with specific issues or matters arising from the Contractual Arrangements.

Our independent non-executive Directors have reviewed the Contractual Arrangements and confirmed that:

- i. the transactions carried out during the year ended December 31, 2023 had been entered into in accordance with the relevant provisions of the Contractual Arrangements;
- ii. no dividends or other distributions had been made by our PRC Consolidated Affiliated Entities to the holders of its equity interests which are not otherwise subsequently assigned or transferred to our Group;
- iii. the Contractual Arrangements are on normal commercial terms and are fair and reasonable, and in the interest of our Company and its Shareholders as a whole (so far as our Group is concerned).

Our Auditor has confirmed in a letter to our Board that the transactions under the Contractual Arrangements have been approved by our Board, the transactions carried out during the year ended December 31, 2023 had been entered into in accordance with the relevant provisions of the Contractual Arrangements, and that no dividends or other distributions had been made by our PRC Consolidated Affiliated Entities to the holders of its equity interests which are not otherwise subsequently assigned or transferred to our Group.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

MATERIAL LITIGATION

During the Reporting Period, the Company was not engaged in any litigation or arbitration of material importance and no litigation or claim of material importance is known to the Directors to be pending or threatening against the Company.



USE OF NET PROCEEDS FROM LISTING

The shares of the Company were listed on the Stock Exchange on December 16, 2021. The net proceeds received from the Global Offering (taking into account the partial exercise of the over-allotment option and after deducting the underwriting fees and commission and other estimated expenses payable by the Company in connection with the Global Offering) was approximately HK\$925.8 million.

The table below sets out the planned usage of the net proceeds from the Global Offering and actual usage up to December 31, 2023:

| Use of proceeds | Net proceeds from the Global Offering (after taking into account the partial exercise of the over-allotment option) (HK\$ million) | Utilized | Amount | Utilized | Unutilized | Expected timeline for fully utilizing the unutilized amount ⁽¹⁾ |
|--|---|--|--|--|--|--|
| | | amount up to December 31, 2022 (HK\$ million) | utilized during the Reporting Period (HK\$ million) | amount up to December 31, 2023 (HK\$ million) | amount as of December 31, 2023 (HK\$ million) | |
| For expanding our game portfolio and invest in our game R&D capabilities and related technologies | 324.0 | 95.2 | 158.4 | 253.6 | 70.4 | By December 2024 |
| For expanding our business in the overseas markets | 231.4 | 178.8 | 52.6 | 231.4 | - | NA |
| For strengthening our game publication and operation capabilities in China's mobile game market and the market recognition of our "QingCi" brand and our IPs | 138.9 | 61.9 | 45.4 | 107.3 | 31.6 | By December 2024 |
| For pursuing strategic investments in and acquisitions of upstream and downstream companies along the mobile game industry chain | 138.9 | 93.2 | 22.1 | 115.3 | 23.6 | By December 2024 |
| For working capital and general corporate purpose | 92.6 | 92.6 | - | 92.6 | - | NA |
| Total | 925.8 | 521.7 | 278.5 | 800.2 | 125.6 | |

Note:

(1) The expected timeline for utilization of the unutilized proceeds disclosed above is based on the best estimation from the Board in accordance with latest information as at the date of this report.



SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this annual report, the Company has maintained the prescribed minimum public float under the Listing Rules.

AUDIT COMMITTEE

The Audit Committee, comprising all the independent non-executive Directors, has reviewed the results of the Group for the year ended December 31, 2023 together with the Group's auditor, and has discussed with the management the accounting principles and practices adopted by the Group and its internal controls and financial reporting matters.

INDEPENDENT AUDITOR

The consolidated financial statements of the Group for the year ended December 31, 2023 have been audited by PricewaterhouseCoopers. A resolution for the re-appointment of PricewaterhouseCoopers as the auditor of the Company will be proposed at the Annual General Meeting.

EVENTS AFTER THE REPORTING PERIOD

There are no material subsequent events undertaken by the Group after December 31, 2023 and up to the Latest Practicable Date.

For and on behalf of the Board

Qingci Games Inc.

Liu Siming

Executive Director

Hong Kong, March 26, 2024



Biographies of Directors and Senior Management

DIRECTORS

Executive Directors

Mr. YANG Xu (楊煦), aged 43, is the founder and the president of the Group and was appointed as an executive Director and chairman of our Board on June 19, 2021. He is primarily responsible for the overall strategic planning and research and development of the Group.

Mr. Yang has been deeply involved in the game industry for more than 17 years. Mr. Yang founded our Group in March 2012, he had been the general manager until August 2019, and since then, he has been the president of our Group. Prior to founding the Company, Mr. Yang served as a producer of G-bits Network Technology (Xiamen) Co., Ltd., which is an online game and web game developer in China, during the period from December 2005 to August 2012.

Mr. HUANG Zhiqiang (黃智強), aged 41, is the chief executive officer of the Group and was appointed as an executive Director on March 12, 2021. Mr. Huang is primarily responsible for the management and development of our Group's business.

Mr. Huang served as the chief operating officer when he joined the Group in March 2012. Subsequently, he has been the chief executive officer since September 2019. Before joining our Group, he worked as a project manager of Sichuan Shengpu Information Technology Co., Ltd. from August 2005 to February 2012.

Mr. Huang graduated from the Chengdu University (成都大學) in July 2002 with a bachelor's degree in e-commerce.

Mr. LIU Siming (劉斯銘), aged 43, is the chief financial officer of the Group and was appointed as an executive Director on June 19, 2021. Mr. Liu is mainly responsible for the planning and management of finance and capital market activities of our Group.

Mr. Liu has been the chief financial officer since he joined our Group in February 2021. Before joining our Group, Mr. Liu served in various positions at Jinko Group. From 2018 to February 2021, Mr. Liu was the vice president of Jinko Power Technology Co Ltd. Prior to that, he was the investor relationship director of JinkoSolar Holding Co., Ltd. from December 2011 to October 2018, and responsible for investor relation matters. Mr. Liu also served as the secretary of the board of Jinko Power Technology Co Ltd. between July 2020 and February 2021. Prior to joining JinkoSolar Holding Co., Ltd., Mr. Liu also worked in the financial risk management department of KPMG LLP's Houston office since 2008 and subsequently in the financial advisory service department of the Beijing Branch of Deloitte & Touche Financial Advisory Services Limited.

Mr. Liu received his bachelor's degree in computer science and technology and master's degree in management science and engineering from the Beijing Institute of Technology (北京理工大學) in July 2003 and in March 2006, respectively. He also obtained the master of business administration degree from Baylor University in December 2007.



Mr. ZENG Xiangshuo (曾祥碩), aged 41, is the chief operating officer of the Group and was appointed as an executive Director on June 19, 2021. Mr. Zeng is primarily responsible for the investment, marketing channels and oversea business of our Group.

Mr. Zeng currently serves as the chief operating officer of our Group since August 2019. Previously, he was the deputy manager of our Group from February 2014 to August 2019. Prior to joining our Group, Mr. Zeng worked at Sichuan Hongxin Software Co., Ltd. from June 2011 to February 2014. Mr. Zeng was an account manager of Chengdu Lingrui Zhitong Technology Co., Ltd. from October 2010 to June 2011. He also worked as a sales manager at Sichuan Shengpu Information Technology Co., Ltd. from November 2006 to September 2010.

Before that, Mr. Zeng served in the IT department of Chengdu Yinhe Magnet Co., Ltd. from July 2005 to November 2006.

Independent Non-executive Directors

Professor LAM Sing Kwong Simon (林誠光), aged 65, is our independent non-executive Director since Listing Date. He is primarily responsible for supervising and providing independent judgment to our Board.

Professor Lam is the Professor of Management and Strategy at the Faculty of Business and Economics of the University of Hong Kong. He is also director of the Centre of Asian Entrepreneurship and Business Values and Ian Davies Endowed Professor in Ethics. He has published a number of academic papers and case analyzes on the topics of corporate strategy, corporate development and operations management. Before joining the University of Hong Kong, Professor Lam had worked as a management consultant and as a regional manager for a bank. He has gained extensive experience in the area of corporate governance, corporate strategy development and corporate finance. Besides, Professor Lam was the independent non-executive director of Sinomax Group Ltd. (stock code: 01418.HK) from March 2014 to June 2023, he is also currently the independent non-executive director of Kwan On Holdings Limited (stock code: 01559.HK), Jacobson Pharma Corporation Limited (stock code: 02633.HK) and Overseas Chinese Town (Asia) Holdings Limited (stock code: 03366.HK).

Professor Lam received a doctorate degree in commerce from the Australian National University in April 1996.

Professor Lam was a director of AS & T Consultants Limited which was incorporated in Hong Kong and was dissolved by means of striking off on March 8, 2002 pursuant to the then section 291(6) of the predecessor Companies Ordinance. Professor Lam confirmed that the said company was solvent and inactive at the time of it being struck off and that its dissolution has not resulted in any liability or obligation imposed against him.

Mr. YUAN Yuan (袁淵), aged 40, has about 13 years of experience in the finance and securities industry. Mr. Yuan worked at the China Securities Regulatory Commission as a postdoctoral researcher from May 2012 to March 2016. From March 2016 to July 2017, he worked at Soochow Securities Co., Ltd., serving simultaneously as the chief strategist, the executive deputy director of the research department, and a member of the internal verification committee. Subsequently, he worked at Huafu Securities Co., Ltd., serving simultaneously as the managing director, the deputy head of the investment banking business committee, and the general manager of the equities investment banking division from July 2017 to May 2020. Mr. Yuan has served as the managing director of Zhong De Securities Company Limited since May 2020.



BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Yuan obtained a doctorate degree in accountancy from the Shanghai University of Finance and Economics in 2012 and engaged in postdoctoral research in applied economics in Tsinghua University, he possesses the relevant expertise required under Rule 3.10(2) of the Listing Rules.

Mr. Yuan is currently an independent non-executive director of China New City Group Limited (formerly known as China New City Commercial Development Limited) (1321.HK) and an independent director of Leo Group Co., Ltd. (002131.SZ), Xinjiang Daqo New Energy Co., Ltd. (688303.SH) and Jiangsu Suzhou Rural Commercial Bank Co., Ltd. (603323.SH).

Ms. FANG Weijin (方焯瑾), aged 39, is our independent non-executive Director since Listing Date. She is mainly responsible for supervising and providing independent judgment to our Board.

Ms. Fang is currently working as senior vice president, chief human resource officer of Fosun Tourism Group (a company listed on the Stock Exchange with stock code: 1992) since she joined us in November 2020, where she also serves as Fosun global partner and co-chief human resources officer of Fosun Happiness Industry Operation Committee* (復星大快樂產業運營委員會). From April 2017 to October 2020, she has served several positions at Fosun International Limited. Before joining Fosun International Limited, Ms. Fang worked at KPMG China, Shanghai from July 2007 to April 2017 and was a senior manager at the time when she departed from KPMG China.

Ms. Fang obtained her bachelor's degrees in international economics and trade and in business from Shanghai University (上海大學) and from University of Technology Sydney, respectively, in July 2007. Ms. Fang was also qualified as a project management professional by the Project Management Institute in December 2014.

SENIOR MANAGEMENT

Mr. YANG Xu (楊煦), aged 43, is the founder and the president of the Group and was appointed as a senior management of the Group in August 2019. For further details, please refer to the paragraph headed "Executive Directors" in this section.

Mr. HUANG Zhiqiang (黃智強), aged 41, is the chief executive officer of the Group and was appointed as a senior management of the Group in August 2019. For further details, please refer to the paragraph headed "Executive Directors" in this section.

Mr. LIU Siming (劉斯銘), aged 43, is the chief financial officer of the Group and was appointed as a senior management of the Group in February 2021. For further details, please refer to the paragraph headed "Executive Directors" in this section.

Mr. ZENG Xiangshuo (曾祥碩), aged 41, is the chief operating officer of the Group and was appointed as a senior management of the Group in August 2019. For further details, please refer to the paragraph headed "Executive Directors" in this section.



Mr. WEI Shumu (魏樹木), aged 42, has been appointed as the chief technology officer of the Group in August 2019. He is primarily responsible for overseeing the current technology and formulating the relevant policy of our Group.

Prior to joining the Group, Mr. Wei had served as a program director in G-bits Network Technology (Xiamen) Co., Ltd. from August 2007 to August 2012. Previously, from August 2005 to March 2006, he worked as a developmental engineer in Tencent Technology (Shenzhen) Co., Ltd.

Mr. Wei received his bachelor's degrees in mathematics and applied mathematics as well as computer science and technology, respectively, from Wuhan University (武漢大學) in June 2004.

Each of our senior management members has confirmed that he or she does not and has not held any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the last three years immediately prior to the Latest Practicable Date.

CHANGE IN INFORMATION OF DIRECTORS

Save as disclosed above, as of December 31, 2023, there has been no change to the information of the Directors subject to disclosure under Rule 13.51B(1) of the Listing Rules.



Environmental, Social and Governance Report

ABOUT THE REPORT

Qingci Games Inc. (the “Company”, stock code: 6633) sincerely issues the Environmental, Social and Governance Report (hereinafter referred to as “ESG Report”, or the “Report”) to disclose the Group’s strategies, performance, and vision on ESG to stakeholders.

SCOPE OF REPORT

The Report covers the period from 1 January 2023 to 31 December 2023 (the “reporting period”), in consistency with the financial year period covered by the Group’s annual report.

Unless otherwise specified, the disclosure of environmental and social aspects in the Report covers main operating entities of the Group (collectively referred to as “Qingci”, “the Group” or “We”) in China, namely offices in Xiamen and Chengdu.

REPORTING STANDARDS AND PRINCIPLES

The Report is prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “ESG Guide”) in Appendix C2 to the Listing Rules of the main board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). It is suggested that the content related to corporate governance in the Report be read together with the corporate governance report contained in the annual report. This Report is prepared in accordance with the following reporting principles required in the ESG Guide:

- “Materiality”: Key stakeholders were identified and key ESG topics were determined through stakeholder engagement and materiality assessment in the course of the Report preparation.
- “Quantification”: The Report uses quantitative data to present key performance indicators at the environmental and social aspects, explaining its purpose and impacts.
- “Consistency”: The Report adopts a consistent disclosure methodology with the Environmental, Social and Governance Report 2022.
- “Balance”: The Report follows the principle of “Balance” and objectively demonstrates the Group’s ESG performance.



DATA SOURCE AND RELIABILITY STATEMENT

The information disclosed in the Report comes from the original data of the actual operation of the Group, annual financial data, relevant internal statistical statements, administrative documents and reports, etc. Unless otherwise specified, all monetary amounts quoted in the Report are shown in Renminbi (“RMB”). In case of any inconsistency with the financial report, the financial report shall prevail. The Group confirms that there are no false statements, misleading statements or major omissions in the Report, and is responsible for the authenticity, accuracy and completeness of its content.

REPORT FORM

The Report is available in traditional Chinese and English. The electronic version of the Report is available on the website of the Stock Exchange (<http://www.hkexnews.hk>) and our website (<https://www.qcplay.com/>).

CONFIRMATION AND APPROVAL

The management team of the Company has confirmed to the Board of Directors that the Group’s risk management and internal monitoring system related to environmental, social and governance (hereinafter referred to as “ESG”) is effective for the year ended 31 December 2023. The Report was approved at the board meeting held on March 26, 2024.

CONTACT US

We encourage all stakeholders to provide opinions and make suggestions on the Group’s ESG report and performance. You are welcomed to contact us in the following ways:

Address: No. 4, Wanghai Road, Software Park Phase II, Xiamen, Fujian, 361008

Email: ir@qcplay.com



1. ESG MANAGEMENT

1.1. ESG management

Qingci Games Inc. strictly complies with the legal and regulatory requirements of the countries/ regions where we operate, and has established a scientific and efficient governance mechanism with distinct responsibilities. The Company acknowledges and firmly believes in the benefits from diversity of the Board of Directors. The nomination and appointment of board candidates will be based on a range of diverse perspectives, including but not limited to gender, age, industry experience, professional background, educational and cultural background. For details of responsibility scope and corporate governance of the Company's committees, please refer to Corporate Governance section of the Company's Annual Report.

We are deeply aware of the importance of bolstering environment and social benefits for sustainable operation. We have also incorporated ESG-related risks and opportunities into our business strategy to guide our day-to-day operations. Under the Board of Directors, we set up the ESG Supervision Committee, which is composed of the Chief Executive Officer, Chief Operating Officer, Head of Law, Head of Human Resources, Head of Administration and other senior management representatives, to manage ESG affairs in concert, while reporting to the Board of Directors regularly. At the same time, we have formulated the ESG policy, which sets out key ESG objectives and responsibilities.



1.2. ESG vision

The Group has formulated an ESG vision centred on “becoming a gaming company recognized both domestically and internationally for its leading ESG practices”, with the “4S” pillars as the cornerstone, focusing on four key areas: Sustainable Responsibility, Sustainable Environment, Sustainable Relationships, and Sustainable Giving. Within each of these areas, we have set focus issues and related targets based on the actual situation of the Company, and have been actively taking actions. The Group’s ESG strategy is aligned with the United Nations Sustainable Development Goals (“UN SDGs”), and under the guidance of the Board of Directors and the ESG Supervision Committee, and with the active participation of all stakeholders, we continue to advance the pace of sustainable development.

| QC Games ESG Vision | | | | | | |
|---|--|--|--|---|--|--|
| Become a gaming company recognised domestically and internationally for its leading ESG practices | | | | | | |
| “4S” Pillars | Sustainable Responsibility | Sustainable Environment | Sustainable Relationships | Sustainable Giving | | |
| Focuses | Healthy games | Reduce emissions and energy conservation | Talent employment | Carrying out public welfare activities | | |
| | Information security | | Employee care | | | |
| | Privacy protection | Green office | Training and development | Innovative public welfare activities promotion | | |
| | Business ethics | Responding to climate change | | | | |
| Objectives | <ul style="list-style-type: none"> Continuously optimise the game experience and actively pay attention to players’ needs Strictly comply with the policy of anti-addiction requirements of games for minors and create a healthy gaming environment Strengthen information security management and strictly guard user privacy Upholding the Code of Business Ethics and enhancing compliance awareness | <ul style="list-style-type: none"> Effective control of greenhouse gas emissions Effective control of power consumption and improvement of power usage efficiency Effective control of water consumption and improved water use efficiency 100% compliant disposal of non-hazardous waste by 2030 | <ul style="list-style-type: none"> Provide career development and promotion opportunities to encourage personal growth of employees Creating a diverse and inclusive work environment Focus on employee health and well-being to increase job satisfaction and loyalty | <ul style="list-style-type: none"> Adhering to our philosophy of “gratitude for the source of benefit and reward for the community” to fulfil our corporate social responsibility and contribute to public welfare undertakings Actively explore public welfare cooperation initiatives to create a special public welfare brand of QC Games | | |
| | Actions | <ul style="list-style-type: none"> Actively collecting player feedback Optimisation and version updates covering the full life cycle of the game Continuously upgrading the Qingci Parents Accompany Platform and improving the protection mechanism for minors Strengthening information security infrastructure and improve user privacy protection measures Strengthening professional ethics training supervision and warning education | <ul style="list-style-type: none"> Undertake comprehensive environmental management Use multiple approach to reduce carbon emissions and energy consumption to lower environmental footprints Develop and implement daily energy saving measures in office areas Identify climate change risks and opportunities and develop relevant response actions Actively promote the concept of sustainable development and enhance green awareness and responsibility | <ul style="list-style-type: none"> Organise various staff training courses on a regular basis to promote knowledge dissemination and sharing Improve the staff promotion system and schedule grade promotion from time to time Carry out diverse staff activities and advocate the combination of work and rest Improvement of health and safety standards in the workplace and continuous optimisation of the office environment | <ul style="list-style-type: none"> Planning and participating in various online and offline charity events Using the game as a platform of combining charity with recreation, so that players can participate in public welfare undertakings while enjoying the game Working with stakeholders to promote multilateral public welfare practices for a better future | |
| | | UN SDGs | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |



1.3. Stakeholders communication

We attach great importance to the communication with stakeholders. In this regard, we value their opinions and requirements as an important driving force for the continuous improvement of ESG management. We actively understand and respond to the expectations and demands of stakeholders through a variety of channels. We have identified significant stakeholders that interact with the Group’s operations, as shown in the table below.

| Stakeholders | Expectations and requirements | Engagement methods | Frequency of engagement |
|---|--|--|--------------------------|
| Shareholders or investors | <ul style="list-style-type: none"> • Safeguarding shareholders’ interests and rights • Compliance operation and management • Information disclosure • Return on investment | <ul style="list-style-type: none"> • Shareholder’s General Meetings • Announcements (annual reports, circulars and announcements) • Website of the Company and the Hong Kong Stock Exchange • Investors’ conferences and roadshows | Multiple times per year |
| Government or regulatory authorities | <ul style="list-style-type: none"> • Compliant Operations • Taxation in accordance with law • Social contribution | <ul style="list-style-type: none"> • Visitor reception • Announcements (annual reports, circulars and announcements) • Supervision and inspection | Multiple times per month |



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Stakeholders | Expectations and requirements | Engagement methods | Frequency of engagement |
|------------------|--|--|--------------------------|
| Users | <ul style="list-style-type: none"> • User experience • Information security and privacy protection | <ul style="list-style-type: none"> • User feedback channel • User service agreement • The Company's website and social media interactions | Multiple times per week |
| Employees | <ul style="list-style-type: none"> • Safeguarding employees' interests and rights • Health and Safety • Compensation and benefits • Training and development | <ul style="list-style-type: none"> • Internal office system • Online and offline training activities • Employee satisfaction survey | Multiple times per month |
| Suppliers | <ul style="list-style-type: none"> • Open, fair and equal procurement • Business ethics • Mutual benefits and win-win | <ul style="list-style-type: none"> • Public tendering • Supplier assessment • Field trips • Daily communication | Multiple times per week |
| Community | <ul style="list-style-type: none"> • Community involvement • Charitable projects | <ul style="list-style-type: none"> • Gaming platform • The Company's website and social networking | Multiple times per year |

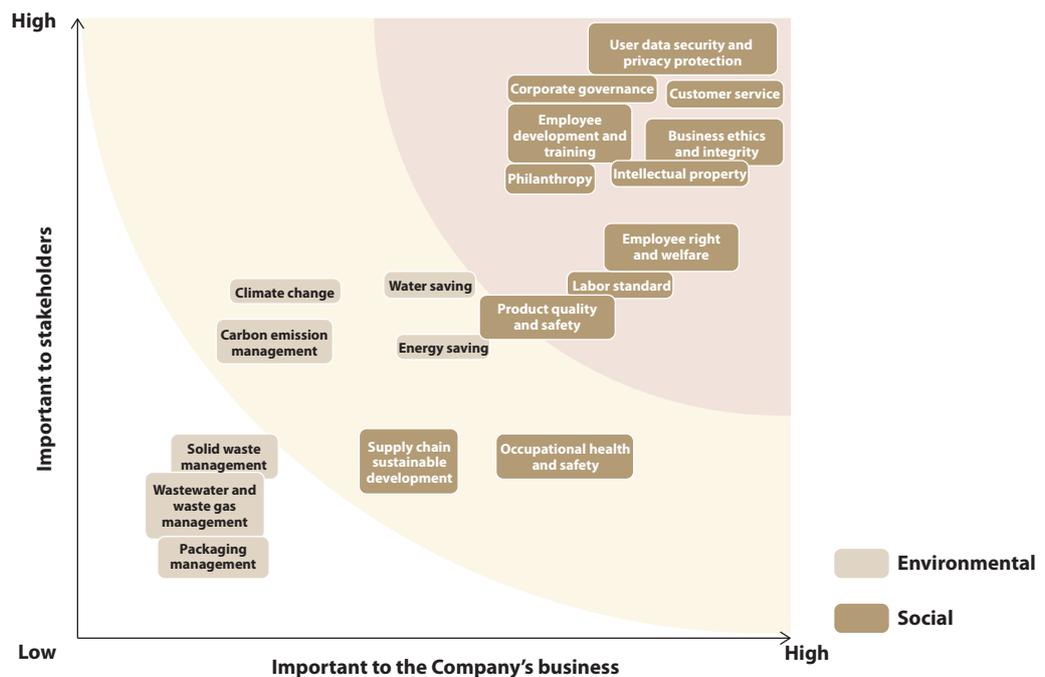


1.4. Materiality assessment

In order to assess the Group’s ESG risks and material ESG issues, understand and respond to the expectations of stakeholders regarding the Group’s ESG work, we conducted a materiality assessment during the reporting period through the following steps:

- **Identification of issues:** We sorted out a total of 19 ESG issues in accordance with the requirements of *ESG Reporting Guide*, and with reference to ESG issues concerned by capital market and best practices of domestic and overseas peers;
- **Questionnaire:** The Group identified significant internal and external stakeholders and invited them to assess the materiality of each issue through questionnaires, which enabled us to understand their opinions and suggestions;
- **Confirmation of results:** We practise statistics on the questionnaire collected, from which we rank the importance of each issue, considering two dimensions i.e. “Importance to the Company’s business” and “Importance to stakeholders”, and combining propositions from the Company’s management and specialists, the following matrix of significant issues is drawn.

ESG Materiality Assessment Result of Qingci Games



2. RESPONSIBLE OPERATION

2.1. Product responsibilities

The comprehensive guarantee of product quality is our long-standing development concept. The Group conscientiously abides by relevant laws and regulations, strictly circumscribes the platform content, and strives to protect the legitimate rights and interests of users and consumers.

2.1.1. Healthy games

We comply with the requirements of laws and regulations such as the Advertising Law of the PRC, the Interim Measures for the Administration of Internet Advertising, and strictly control the marketing information distributed through varied channels to ensure the compliance of publicity, promotion and external advertising.

- *Protecting minors*

We strictly abide by national laws and regulations and regulatory requirements, including the Administrative Measures of the PRC on Internet Information Services, the Notice of Preventing Minors from Indulging in Online Games by the National Press and Publication Administration, and the Notice of Further Strengthening the Management of Preventing Minors from Indulging in Online Games. We actively adopt various measures to prevent minors from indulging and has implemented the anti-addiction management. Qingci Games was selected as the role model enterprise in the game industry practising minor protection, which was included in the 2023 China Game Industry Progress Report on the Protection of Minors released by the Game Publishers Association Publications Committee (GPC) of The China Audio-video and Digital Publishing Association and Gamma Data.

We have strengthened the requirements for user identity verification and implemented a real-name registration system for online game user accounts. We verify the identity of game players in strict manner, and effectively restrict and manage the gaming behaviour of underage users, including time limits and payment limits for underage users. We have connected all games released in the Chinese mainland to the real-name registration and game anti-addiction system of the General Administration of Press and Publication.



With strict scrutiny procedures established, when a player registers an account, the identity and name of the player will be checked at backstage against those obtained through the interface designated by the authority. Only those who have passed the real-name verification can activate the game. By doing so, underage players trying to log in with adult accounts are identified and prevented.

We strictly abide by the anti-addiction requirements of games in China

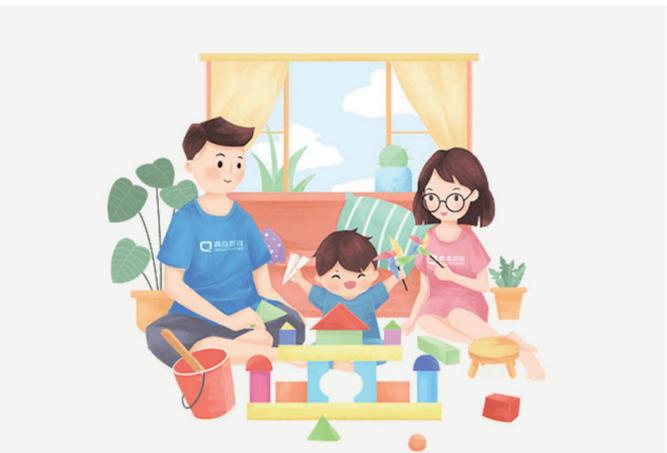
- The Real Name Registration System requires players to register with valid identity information, and those who do not will be forbidden to log in the game
- The consumption limits for minors are implemented in accordance with relevant regulatory guidelines
- Minors under the age of 8 cannot purchase in games
- The cumulative game-playing time for minors is monitored, calculated and limited: Minors can only log in the games for one and a half hours from 8:00 p.m. to 9:00 p.m. on Fridays, Saturdays, Sundays or on national statutory holidays. Once the time limit is exceeded, a prompt will pop up and force the player to log out

In 2023, we upgraded and improved the minor protection mechanism and the anti-addiction system. We have particularly launched Qingci Parents Accompany Platform and optimised the customer complaint handling channel to provide more extensive and effective measures for protecting minors. The Qingci Parents Accompany Platform is specially developed and designed with various functions to help parents better understand and manage the game behaviour of minors, guide them to foster a healthy game habit and effectively prevent or end game addiction. At the same time, we have opened a dedicated customer service channel in the game client, official website, official WeChat account, and other channels to improve the response process for minor protection function inquiries, so that parents can contact the customer service team more conveniently and quickly to express their requests related to minor protection and that parents can more quickly obtain the operating guidelines and answers about the anti-addiction functions to help them use the anti-addiction related functions more quickly. By doing so, we can jointly create a safer and healthier game environment for our children.



Reasonable game space granted at Qingci Parents Accompany Platform to minors

- Supervision binding: Parents can register an account for their child using their own ID card and name, and set a guarding scheme
- Warm reminder: Parents may set the platform to timely notify the game login and logout time so as to manage the game-playing time for minors and prevent game addiction
- Spending, recharge and limit: Parents may check all details about game recharge and spending by minors within 7 days to supervise them in fostering a good consuming habit. They may also disable the game recharge function with a single click
- One-click ban: Parents may set one-click ban on a single game or all games to help minors correct game addiction
- Multi-account linking management: Parents can link Qingci accounts of multiple children, and also can invite other parents to join the family to supervise game behaviours of their children from all aspects



Qingci Parents Accompany Platform



In response to problems related to in-game transaction refund of minors, we have set up a corresponding refund mechanism along with a system to care for minors. Our customer service provides various effective feedback channels for parents to express their requests related to in-game transaction refund of minors. We also have established a minor care segment in the customer service area to handle relevant applications and follow up relevant problems by professional personnel. We will require the refund applicant to present supporting materials such as evidence to prove the relationship with the minor and the spending record of the minor as appropriate while dealing with the application for refund. We will check and review the in-game behaviour of the player at backstage through the video. Once the fact that the minor logged in with adult account is confirmed, we will complete the refund process quickly following the relevant procedures. After completion, we will also suggest the applicant to modify safe payment information as soon as possible and strengthen communication with their children, setting appropriate supervision measures to avoid the recurrence of spending.

We are keen on raising employees' awareness of minor protection and take minor protection as an important consideration in designing and presenting games. Our staff are instructed to be cautious about the impact of our games on minors, and the R&D personnel are required to design game contents and forms that are physically and mentally favourable for minors, adopt positive dialogues and avoid violence and other harmful contents in games. Moreover, we encourage our staff to incorporate educational and popular science knowledge into games, as well as traditional culture, charity and other positive factors into games to guide minors' healthy growth with games and help them built up positive values.

Going forward, we will continue to strictly abide by the anti-addiction policies for minors and constantly improve management measures and feedback process of customer service. In addition, we will focus more on the conception and presentation of game content. We encourage the content or expression that is conducive to physical and psychological health of minors and explore the harmonious integration of traditional culture, public welfare activities and game products to help them build up positive views on the world, life, and values, in a bid to inspire all players, including minors, to find and pursue the beauty.



2.1.2. Experience improvement

We attach great importance to players’ game experience, actively focus on players’ needs, and set up dedicated technical teams to test and adjust the game repeatedly during the R&D and operation stages, to ensure that the game runs smoothly, and pursue the continuous improvement of game quality and playability.

- *Continuously optimising the gaming experience*

The Group attaches great importance to the optimisation of game experience. The management and game distribution and operation teams are closely involved in the whole game production and testing process. Through comprehensive approaches such as collecting player feedback and analysing player behaviour, the Group manages continuous optimisation and version updates covering the entire life cycle of the game.

Development and release stage

Internal development

- Research industry trends, players’ demands and rapidly changing preferences, and feedback on existing games;
- Make a demo version of the game, after internal professional testing, the management evaluates and invites external players to try, collect game functions and experience feedback, and further optimise game technical problems;
- The contents of games are extensively modified and optimised based on the game experience, test feedback and performance data at all stages of game development;
- The open beta test (OBT) version is released, with the test server called “the photon server”. The update of each new function will be tested in the photon server and the corresponding system is modified based on the test feedback to make sure that there is nothing wrong prior to updating to the official server;
- Test incentive activities will be carried out from time to time in the photon server to encourage players to give feedback on updated content. In this way, we can raise the players’ feedback motivation and efficiency for game test server.



Third-party developer

- Since the third-party developers were given the demo version of the game, they assigned a dedicated team to optimise the game and conduct several rounds of testing and evaluation to enhance the quality of the game and improve the player experience.

Operation stage

- Timely detect and repair technical problems and regularly update the game;
- Use data analysis tools to monitor and analyse game performance, player feedback and player behaviour data;
- Conduct data analysis and summary on updated content on a regular basis, compare the objective effect of system update and make targeted improvement;
- Encourage all the players across the server to actively leave messages and give feedback through interaction and exchange mechanisms in the game such as developer email with comments, so that all players in the whole server can participate and we can determine the subsequent development and optimisation direction;
- Continuously develop optimised game versions with new settings, playing methods, contents and functions.



Localisation of overseas market

- When launching games overseas, we collect feedback from the players on local terms, gaming terms, localised secondary creation content, etc. through questionnaire survey to improve localisation level and help the players better understand the game as easily as possible;
- Localise the development by introducing dialogues between characters in local language, local art design, user interface and popular culture elements, such as local festivals, characters, art resources, etc.

We have established a project management product development process to ensure efficient control of project task and progress through steps, including task creation, task assignment, task solution submission, task solution review, task solving and task acceptance. In 2023, we further improved measures related to quality management and control in product development by setting up the “check by mentor” procedure after task solving and before final acceptance for a better task management process. The improvement aims to strengthen task quality control to ensure strict review over every task and reduce error and omission, so as to boost the overall work efficiency and quality.



Project Management Process

We always focus on improving the player experience and constantly optimise the product review process. First of all, we find out the problem resulting in a frustrating experience through detailed tests and feedbacks from players. Then, we will align the problem of player experience to specific game design from six perspectives such as interface, reminder and number, and conduct in-depth exchange and discussion on solution. Once the solution is confirmed, we will put ideas from discussion into our act and solve the problem. Finally, we will evaluate the solution to ensure its effectiveness and feasibility. In addition, we will promote its implementation to put product improvement into practice so as to constantly optimise game experience for players. After the experience is improved, we will conduct assessment and acceptance by collecting feedback from the players to verify whether the original problem has been solved effectively. Through such a complete and systematic product review process, we can improve our product quality and competitiveness to the utmost extent before product update, and strive to deliver better and smoother experience for players.



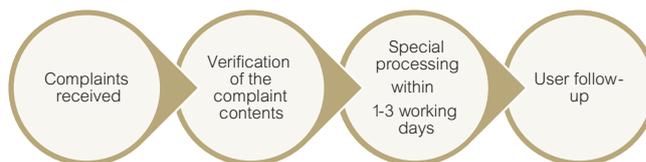
Product Review Process



- **Customer communication and satisfaction management**

We strictly comply with laws and regulations such as the Consumer Rights and Interests Protection Law of the PRC and formulate and implement the Operation Procedures on Customer Satisfaction Survey. We fully understand the demands of players, collect their opinions in a timely manner, and guarantee the legitimate rights and interests of consumers.

We provide continuous customer service to our players. Player service representatives provide 24/7 online customer service in multiple languages and aim to respond to player queries and complaints, fix technical issues; provide advice on other game-related issues such as gameplay and account maintenance in a standard process. Players can contact a player service representative through a variety of channels, including online customer service, WeChat, e-mail, telephone and in-game inquiry system. In 2023, we made the “Qingyu System” accessible in games such as *Time Voyager* (時光旅行社), *Sword and Fairy: Wen Qing* (新仙劍奇俠傳之揮劍問情), and *Cardcaptor Sakura: Memory Key* (魔卡少女櫻：回憶鑰匙). This system contains a “Customer Service Centre”, where players can easily contact customer service representatives or submit feedback and wait for acceptance and reply. We require our player service representatives to respond to players within a few minutes, and to resolve any special issues within 1–3 days.



We focus on managing and improving the quality of our services to provide our customers with the best possible service profile and service quality. In 2023, the Group handled a total of 213,153 user feedback (Note: The feedback data is Number of Total Visits), and the relative satisfaction of users with the service reception reached 93.66%. Throughout the year, a total of 196 complaints were received, all of which were handled or closed.



2.2. Information security and privacy protection

2.2.1. Information security management

We strictly abide by the rules and regulations regarding privacy protection and information security of the countries/regions where we operate, such as the *Cybersecurity Law of the PRC*, the *Information Security and Access Management Policy*, etc. Meanwhile, we formulate internal *Information Security Management Policy* to enhance the protection of information safety and user privacy, covering security policy system, security management system, security technology system, security risk assessment, and security training.

In order to solidify the information security infrastructure, we have established the Information Security Leading Group as the highest regulatory organ for the Group's information security management to be responsible for reviewing and formulating the Group's development strategy, planning, policy and management system for information security. We have also set up an office under the Leading Group to take charge of day-to-day security management.

We have formulated internal management policies such as the *Regulations on the Information Security for Internal Personnel*. We have also established security and protection measures in varied segments such as data collection, storage, display, processing, use and destruction from the perspective of the life cycle of data. We adopt different control measures based on the level of information sensitivity, including but not limited to access control, SSL encrypted transmission, and sensitive information desensitisation display, etc. We designate special personnel in charge of data management and protection and conduct regular internal inspection on data security. Our database is accessed through internal network, and external links will be blocked to ensure data is only used and transmitted through internal network to avoid data leakage. We have also strictly managed employees who may be exposed to user information and established an approval mechanism for significant operations such as data access, desensitisation and decryption. We attach great importance to data backup and establish comprehensive systems and process specifications for backup strategy principles, backup process, and backup media and computer room management. We make a full backup of the data once a day and an incremental backup on a regular basis to avoid data loss.



We encrypt the player's personal data stored on cloud servers provided by third-party suppliers, set up cloud and external firewalls for games, and conduct regular security testing. In addition, we require business partners (e.g., third-party payment channels) to protect the confidentiality of data and not to damage, hide or allow unauthorised access to data, and we only share player behaviour data of imported licensed games with third-party game developers.

We attach importance to enhancing security awareness and competence of employees, thereby formulating the *Management Measures for Personnel Safety Awareness Education and Positional Skills Training*. We organise security education and training on a quarterly basis, including information security basics and positional operation procedures. The Group's legal team is responsible for providing training and regulatory updates to directors, senior management and other employees. To strengthen emergency response to security incidents, we have formulated the *Emergency Exercise Plan* and organised information security incident emergency drills for various departments throughout the Company.

- ***Internet security protection***

We focus on strengthening the construction of online civilization, actively creating a green and healthy game environment, any content that is seductive, fraudulent, or has an adverse effect on minors, as well as other violations, are prohibited in our games. For in-game players' views, we have a review system in place that employs a machine + manual approach to monitor and deal with non-compliant or suspected non-compliant content, including withdrawing messages, banning and warning, suspending or closing accounts, and reporting to relevant authorities, etc.



2.2.2. Privacy protection

Privacy protection for players and users has always been the core and initial concern of our work. We strictly abide by the laws and regulations such as the *Data Security Law of the PRC and the Personal Information Protection Law of the PRC* and have formulated the *Privacy Policy of Qingci Games* and the *User Agreement of Qingci Games*, which specifies the scope and rules of collection, disclosure, and protection measures toward users' personal information, and enable users to access, correct and delete personal information, so as to protect the privacy of users from infringement.

| Privacy protection | |
|---------------------------|---|
| Informed consent | <ul style="list-style-type: none"> We fully notify players on how we collect and use player data: We require players to read the data privacy policy applicable to their respective regions and complete the consent form before registering and playing the game |
| Security guarantee | <ul style="list-style-type: none"> We customise access permissions based on employee qualifications and department functions, and only authorised employees have access to player data within a limited period of time We have entered into confidentiality agreements with both partners and employees, and if either side fails or both fail to fulfil the information protection obligation, we will terminate the partnership or employment and reserve all rights to take legal actions in extreme cases |
| Data protection | <ul style="list-style-type: none"> We encrypt player data stored in the system and set up cloud and external firewalls for games De-identification of player behaviour data (e.g. records of playing games and purchasing virtual props in games) is used prior to internal analysis We make algorithmic encryption and ciphertext storage for user passwords We limit the number of incorrectly typed passwords and retry count to prevent passwords from being decrypted Reversible ciphertext is used to encrypt ID card information, and the ID card data is split for storage |



2.3. Protection of intellectual property rights

We strictly abide by the *Copyright Law of the PRC*, the *Trademark Law of the PRC*, the *Patent Law of the PRC*, and the *Measures for the Administration of Software Products of the PRC* and other laws and regulations. The Group establishes the intellectual property management paradigm and continue to standardise and deepen our intellectual property protection efforts.

The Group’s Legal Department, which is the responsible entity for intellectual property management, takes charge of managing intellectual property rights involved in business activities with internal and external related parties. For this reason, the Legal Department has established a corresponding management scheme and workflow for in-house R&D IP promotion, external IP collaborations, trademark, patent and copyright application, etc.

In-house R&D IP

We safeguard the confidentiality of commercial secrecy through measures such as signing the Confidentiality and Intellectual Property Agreement and relevant technical means in the R&D process;

In the phase of finalising, preparing and publicising of projects, the Legal Department conducts time stamp and related intellectual property applications as needed in accordance with the statutory standard process.



External IP

When we interact with external existing IP, we will sign an agreement to add new game characters, new activities, publicity pictures and animations.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

While improving our own intellectual property protection system, we also leverage the value and influence of our own intellectual property rights to pursue high-quality intellectual property results in the development of high-quality games. We are also concerned about the creation of copyright value in the process of distribution and promotion, and take various measures to encourage our staff to create IP. Our R&D and innovation capabilities and achievements have been recognised by many parties.

| Award Recipient | Award | Issuing Institution |
|---------------------|---|--|
| Qingci Games | High-tech Enterprise Certificate | Xiamen Science and Technology Bureau, Xiamen Finance Bureau, Xiamen Tax Service of State Taxation Administration and Fujian Xiamen Local Taxation Bureau |
| Qingci Games | 2023 Xiamen Key Software and Information Technology Service Enterprise | Bureau of Industry and Information Technology of Xiamen, Xiamen Big Data Administration Bureau |
| Qingci Games | 2023 Future “Unicorn” Innovative Enterprise in Fujian Province’s Core Industries of Digital Economy | Digital Fujian Province Construction Leading Group Office of Fujian Province |
| Qingci Games | 2023 “Gazelle” Innovative Enterprise in Fujian Province’s Core Industries of Digital Economy | Digital Fujian Province Construction Leading Group Office of Fujian Province |
| Qingci Games | National Key Enterprise for Cultural Export in 2023–2024 | Department of Trade in Services and Commercial Services, Ministry of Commerce of the People’s Republic of China |
| Qingci Games | 2022 Top 50 Enterprises in Fujian Province in terms of Comprehensive Internet Strength | Internet Society of Fujian |



| Award Recipient | Award | Issuing Institution |
|----------------------------|---|--|
| Qingci Games | Innovative Small and Medium-Sized Enterprises | Bureau of Industry and Information Technology of Xiamen |
| Qingci Games | 2023 Top 50 Enterprises of Competitiveness in Fujian Software and Information Technology Service Industry | Fujian Software Industry Association/Xiamen Software Industry Association |
| Qingci Games | Nomination for “Outstanding Game Art Design” in the Top 10 Games of 2022 | China Audio-video and Digital Publishing Association/ Game Publishers Association Publications Committee (GPC) of The China Audio-video and Digital Publishing Association |
| The Marvelous Snail | GTA 2023 Best Overseas Leisure Game | Game Teahouse |
| Qingci Games | Best IR Team Award at the Eighth Listed Companies Selection of Zhitong Finance and Economics | Zhitong Finance and Economics |
| Qingci Games | Best TMT Enterprise Award at the Eighth Listed Companies Selection of Zhitong Finance and Economics | Zhitong Finance and Economics |
| Qingci Games | 2023 Investor Relations Management Award | Snowball |
| Qingci Games | ESG Rising Star Influential Enterprise | Weibo & 36Kr |
| Qingci Games | Top 20 Chinese Game Companies in R&D Competitiveness | Gamma Data |



| Award Recipient | Award | Issuing Institution |
|---------------------|--|--|
| Qingci Games | Top 20 Chinese Listed Game Companies in Competitiveness, Comprehensive Rating A+ | Gamma Data |
| Qingci Games | Potential Enterprise in Chinese Game Industry | Gamma Data |
| Qingci Games | Role Model Enterprise in the Game Industry Practising Minor Protection | Game Publishers Association Publications Committee (GPC) of The China Audio-video and Digital Publishing Association, Gamma Data |

In 2023, we will conduct further research on the intellectual property applications of overseas products during the research and development period, and apply and certify the appearance patents involved in the surrounding goods. As of December 31, 2023, we owned a total of 124 trademarks, 107 software copyrights, 20 art copyrights, 8 other copyrights and 15 appearance patents.

We attach importance to management and protection of intellectual property and have always upheld a zero-tolerance attitude towards infringement. For contents and documents concerned with intellectual property, we strengthened document management measures, making sure none of them are unveiled externally unless necessary and watermark is added when they are provided externally. In view of the risk of infringement, we work closely with the external rights protection monitoring professional team to actively monitor the infringement. For infringing acts, we collect evidence in our best effort, customise targeted plans for safeguarding rights, and stop the infringement in time by means of investigation and collection of evidence, negotiation and settlement, and sending lawyer's letter, in an effort to achieve efficient and accurate protection of rights, and, when necessary, report to the public security organs to file a case, severely crack down on violations and abuses and protect the rights and interests of the Company. As of December 31, 2023, a total of 494 infringement cases were settled regarding cracked version, pirated software and plug-in expansion.



2.4. Business ethics

Business ethics compliance is always our work priority. We strictly comply with laws and regulations such as the *Anti-Monopoly Law of the PRC*, the *Anti-Unfair Competition Law of the PRC* and the *Interim Provisions on the Prohibition of Commercial Bribery* and have established internal management measures such as the *Anti-Fraud Policy of Qingci Games* and the *Procurement Policy of Qingci Games*, which clearly stipulate fraudulent acts, reporting requirements and the reporting process. We also emphasise the requirements of “anti-bribery” and “prevention of conflict of interest” in the *Employee Handbook*, which prohibit employees or anyone acting on behalf of the Group from engaging in corrupt practices such as bribery or other misconduct of the same nature through any form. We have established the Internal Audit Policy. According to the policy, the Internal Audit Department regularly checks the implementation of the provisions of various anti-fraud and other systems, and promptly informs, handles and optimises them to prevent any corruption within the Group.

We lay emphasis on keeping the reporting channels smooth and the related information confidential. In accordance with the *Anti-Fraud Policy of Qingci Games*, the Group regulates, encourages and supports employees and social parties that have direct or indirect economic relations with the Group to report any actual or suspected fraud cases of the Group and its personnel. The Group will strictly protect the safety of informants and ensure that employees or external personnel are not subject to unfair treatment such as dismissal, degradation, suspension, intimidation, harassment, or any other form of retaliation due to reporting through legal channels. We firmly maintain the confidentiality of the information reported. Employees can report anonymously any suspected corruption to the legal team or communicate directly with senior and middle management. In 2023, the Group did not receive any reports on ethical issues.

We require employees to comply with the *Employee Handbook* and the *Code of Business Conduct and Ethics*, which set out internal rules and guidelines on best business practices, professional ethics, fraud prevention mechanisms, negligence and corruption. We also provide regular in-service compliance training for management and employees to maintain a healthy enterprise culture.

2.5. Supply chain management

Based on the concept of whole value chain management, we integrate procurement and supplier management into risk identification and prevention, standardise the management of procurement process, and propose requirements for the suppliers’ business ethics and sustainable development performance. Our suppliers include third-party distribution platform suppliers, payment channel suppliers, game developers from which we introduce our own licenced games, other related game service providers, third-party advertising and marketing service providers, server suppliers and equipment suppliers.



We have formulated the *Procurement Management Policy and Work Processes of Qingci Games*, which establishes a comprehensive standardised process from procurement planning, purchase review, purchase application, finding supplier, supplier selection, purchase negotiation, delivery acceptance, and surplus goods in warehouse, to fully safeguard the scientificity and effectiveness of procurement management. In selecting and hiring suppliers, we evaluate a number of aspects such as business status, business capability, quotation management level and quality, and select suppliers with good social and environmental performance; in addition, we pay special attention to the performance of suppliers in terms of business ethics and include them in the inspection of suppliers. We will inquire into public information of the suppliers to check whether they have adverse situations such as litigation or employment disputes, and attach importance to the originality and legality of the delivery of works for content providers to avoid disputes. We evaluate our suppliers' cooperation and deliverables annually, and if we are unsatisfied with the results, we will communicate with them to correct and improve them, and monitor their progress.

As of the end of the reporting period, we had a total of 1,129 domestic suppliers and 221 overseas suppliers.

3. EMPLOYEE RIGHTS

3.1. Employment of talents

The Group is in strict compliance with relevant national laws and regulations, including but not limited to the *Labour Law of the PRC*, the *Labour Contract Law of the PRC*, and has correspondingly compiled the *Employee Handbook* to protect the interests of employees effectively.

- **Recruitment and dismissal**

The Group strictly regulates recruitment and dismissal and other relevant procedures. Each employee is required to sign a labour contract when employed, which clearly defines the rights, responsibilities and obligations of both the employee and the employer (including salaries, working hours, benefits and holidays). All employees have the right to terminate their employment with the Group. The establishment, modification, dissolution and termination of employment contracts strictly comply with relevant laws and regulations. The Group has explicitly established conditions and procedures of dismissal to ensure that employees are free of wrongful dismissal, protecting the interests of employees effectively.

- **Working hours and holidays**

We strictly abide by the provisions of the *Labour Law of the PRC* and the *Labour Contract Law of the PRC*, and implement the standard working hour system and the comprehensive working hour system to guarantee the rest time of employees. We focus on the long-term growth of both our employees and the Group, encourage employees to allocate their time in a reasonable manner and to spend their time for self-development both in knowledge and practical abilities. Employees must fill in the overtime application form and obtain the approval of their supervisor to work overtime. Employees of the Group can enjoy national statutory holidays and statutory annual leave, and can apply for personal leave, sick leave, wedding leave, maternity leave, bereavement leave, etc., and such holidays and leave can be extended as appropriate to enhance their happiness.



- **Equality, diversity and anti-discrimination**

The Group is committed to establishing an equal and diversified workplace. We provide equal opportunities for everyone in terms of recruitment, employment, training, promotion, remuneration and benefits, and firmly eliminate discrimination on the basis of gender, race, ethnicity, colour, age, nationality, religious belief, physical disability, marital status or other legally protected issues; and adopt a “zero tolerance” attitude towards any forms of harassment, abuse and coercion in the workplace and any external work-related environment. As a gaming company, we are committed to breaking the industry’s bias and attach importance to the introduction and training of female talents. We have recruited local employees for overseas office to facilitate employee diversity.

- **Prohibition of child labour and forced labour**

We comply with the *Labour Law of the PRC*, the *Provisions on the Prohibition of Child Labour* and other laws and regulations, requiring candidates to provide their identification documents when they join the Group to ensure that underage candidates will not be employed. All employees of the Group comply with the minimum working age requirements stipulated in national laws and regulations. Meanwhile, we respect employees’ working willingness and prohibit forced labour.

- **Talent distribution**

As of the end of the reporting period, the Group had 656 full-time employees. The number and turnover rate of employees by gender, age, employment type and geographical area are as follows:

| | Number of employees | Employee turnover rate ¹ |
|--|---------------------|-------------------------------------|
| Employee profile | | |
| Total employees | 656 | 42% |
| By gender | | |
| Male | 430 | 30% |
| Female | 226 | 67% |
| By age | | |
| Under 30 | 353 | 67% |
| Above 30 | 303 | 14% |
| By employment type | | |
| Full time | 643 | / |
| Part time | 13 | / |
| By region | | |
| China (Chinese mainland, Hong Kong, Macao and Taiwan region) | 641 | 41% |
| Overseas | 15 | 73% |

¹ Turnover rate of each category = number of employees leaving in this category during the reporting period/total number of employees in this category at the end of the reporting period * 100%



3.2. Talent development

- **Promotion system**

The Group has formulated corresponding job ranking standards and corresponding remuneration standards according to the professional attributes and industry conditions of different departments, and uniformly adjusts the ranks of employees who meet the promotion conditions every year. Meanwhile, to stimulate employee performance, employees can be promoted from time to time based on their normal performance and completion level, as determined by the personnel department and department heads.

- **Employee training**

We actively focus on the self-development of our employees and provide training and development opportunities for all staff to help them realise their maximum potential at work.

New employee training

We organise training courses for new employees in a regular manner to help them understand the Company's relevant policies, answer questions and doubts for new employees and help them fit into the office atmosphere as soon as possible. The training covers the Company's history and industry introduction, system training and interactive games. At the end of the training, new employees are invited to fill in the training feedback, which helps the Company better organise the new employee training courses. Besides, we have prepared a comprehensive and detailed guidance manual for new employees, which covers dining, meeting room, shuttle bus, medication collection and other practical information to help them fit in.



Onboarding training



Senior executive training

We regularly offer professional enterprise training courses and management methodology to senior executives of the Company. Our goal is to enhance the self-awareness, management capabilities and leadership skills of senior executives and build a high-performing management team. This training covers mission and vision development, value building, talent assessment, organisational capacity analysis, leadership modelling and other development and improvement programmes, which enables senior executives to significantly improve their management behaviours and models and be well-poised to adapt and explore the potential of talent. Through such trainings, we expect our senior executives to effectively lead their teams in alignment with our strategic goals, and to promote the development of the overall business and improve team collaboration.

During the reporting period, the average training hours of the Group’s employees are 6.46 hours. The percentage of trained employees and the average training hours by gender and function are as follows:

| | Proportion of employees trained (%) | Average training hours of employees (hours) |
|--------------------|--|--|
| By gender | | |
| Male | 49 | 7.10 |
| Female | 51 | 5.84 |
| By function | | |
| R&D | 29 | 12.60 |
| Operation | 68 | 4.11 |
| General and Admin | 3 | 0.50 |



3.3. Staff care

- **Remuneration and benefits**

We have established a fair and reasonable remuneration system with competitiveness in the market and determined the salary increase range based on individual performance to ensure that employees receive matching salaries. Employee remuneration is composed of basic salary, post allowance, performance bonus and year-end bonus. We also help employees to pay social security benefits such as pension, medical, maternity, work injury, unemployment insurance and housing fund. We evaluate the performance of employees on a regular basis and increase salary for outstanding employees based on the Group's operating status, labour market status and other factors.

- **Employee communication**

We have established a comprehensive communication mechanism, complaint and grievance mechanism, as well as a satisfaction survey and feedback mechanism, with the commitment to improving staff engagement and enhancing their sense of belonging. For the new employees, we will ask for their feedback both one month and three months after their entry into the Company, offer them psychological care, and obtain their satisfaction evaluation of the Company and their position. In addition, we provide employees who work overtime on Saturdays with free overtime meals and convenience foods, and conduct weekly satisfaction surveys on overtime meals to get their feedback. We make adjustments through survey data and employee suggestions, in an effort to improve employee satisfaction and faith in the Company.



- **Optimisation of office environment**

In 2023, we continuously upgraded and optimised the office environment, providing employees with free gymnasium, free massage chairs, ping-pong tables, game consoles and other facilities, as well as coffee machines, scented tea and tea bags in the pantry. By doing so, we aimed to promote team building, cultivate emotional well-being, and improve work efficiency of employees with a good office environment, providing employees with a sense of order and comfort and helping them relieve work pressure.



Office optimisation



Overseas office



- **Welfare activities**

Every year, we organise a variety of activities or prepare welfare gifts according to traditional festivals, important international festivals, or commemorative events of the Company to express the Company's care and concern for our employees and sincere wishes.

Celebration of festivals

We prepared annual benefits and bought gift boxes for New Year, Dragon Boat Festival and Mid-Autumn Festival for our employees, and selected gifts according to the Company's distinctive design. On the Mid-Autumn Festival in 2023, we held a Mid-Autumn moon cake gambling activity in our offices and gave away rich surprise gifts to bring our employees a heart-warming holiday experience.



Holiday gifts and Mid-Autumn Festival activities

Regular team building activities

Each department of the Company carries out team building activities once a quarter, organizing bowling, archery, hiking, private party movie-watching events and other diverse activities to help employees relax physically and mentally, enhance communication and teamwork among employees, and create a positive working atmosphere.



Team building activities



Celebration for the launch of games

We arrange afternoon tea and snacks break benefits for our employees to celebrate the launch of games and show our appreciation to them for their hard work.



Afternoon tea and snacks break

Gifts on Women's Day

As a female-friendly enterprise, we prepared gifts for female employees on Women's Day as a gesture of our respect and support. With these efforts, we hope to enhance the sense of belonging among our female employees and create a warm environment for them, thus boosting their working enthusiasm and motivation.



Gifts on Women's Day



3.4. Health and safety

We comply with the *Production Safety Law of the PRC* and *Fire Protection Law of the PRC*, and other laws and regulations relating to occupational health and safety and fire safety in the workplace. In addition, we carry out fire drills and fire knowledge training activities on a regular basis to help employees to master more fire knowledge and self-rescue and escape skills. We have equipped fire alarm systems and automatic fire extinguishing systems in office areas. The Central Control/Fire Control Office has 24-hour staff on duty. Security personnel inspect the fire service facilities according to the monthly plan. Security inspectors on 24-hour duty conduct a comprehensive safety inspection of office areas and report the abnormalities for disposal in a timely manner.

During the reporting period, the Company did not have any major work-related injuries and safety accidents, and there was no death of employees due to work injury in the past three years.

We deeply implement the “Care for Employees” and “Heart-warming” projects, visit and express gratitude to employees who are sick and hospitalised, and take caring for employees’ daily lives as essential work content. We also have institutionalised and normalised the “Care for employees” project so that our employees can always feel the care and warmth of the Company. In addition to the basic social insurance and housing fund, we provide free health examinations to employees on a regular basis, so that they can be aware of underlying diseases and seek medical treatment in time. We are concerned about the mental health of our employees and assist in contacting psychologists to offer free in-person counselling services to those suffering from mental health conditions, which aims to help them adjust the state of mind and behaviour patterns, get back to a normal life and work as usual.

4. GREEN OPERATION

We strictly abide by laws and regulations such as the *Environmental Protection Law of the PRC*, actively respond to the national call for energy conservation and emission reduction, adhere to the green development concept and low-carbon strategy, and strive to build an eco-friendly enterprise, demonstrating our commitment to low-carbon operations through practical actions.

We focus on the design, research and development, production and operation of internet gaming products. Based on the nature of our business, our impact on the environment mainly includes carbon emissions from energy consumption in the office areas, and small amounts of office and domestic waste and sewage produced. We are not involved in any use of packaging materials for finished products or non-renewable energy, forest resources, and do not have any impact on biodiversity in the course of business. Therefore, we do not disclose the relevant content of KPI A2.5 Packaging Materials and A3 Environment and Natural Resources in *ESG Guide* in the Report.



We outsource third-party manufacturers and logistics service providers to carry out certain offline business, such as manufacturing and delivering game-related goods. We promote green office practices, standardise waste management, and plan to strengthen the environmental responsibility audits and empowerment of suppliers (e.g. data suppliers, peripheral product manufacturers) in the future.

In order to clearly evaluate our progress, we have formulated the following environmental goals with 2021 as the base year in consideration of the Group's development strategy and domestic and foreign policy formulation, and will promote the achievement of these goals through comprehensive environmental management.

By 2030, we are committed to achieve

- ✓ Effectively control greenhouse gas emissions
- ✓ Ensure 100% compliant disposal of non-hazardous waste and advocate waste classification
- ✓ Effectively control power consumption and improve power efficiency
- ✓ Effectively control water consumption and improve water efficiency

4.1. Energy conservation and emission reduction

In order to support the national goal of achieving carbon peak and carbon neutrality, we continue to promote the development of our operations in the direction of green and low-carbon, and we are committed to implementing a range of measures for resource saving, energy conservation and emission reduction. We actively practice green office concepts and optimize the office environment to reduce energy consumption; actively respond to climate change and develop initiatives to address extreme weather and other climate risks; value water resources and regularly promote and implement water-saving initiatives; and take effective measures to reduce waste production and achieve waste recycling. Through these comprehensive measures, we aim to build a more sustainable operation model, contributing our efforts to environmental protection, energy conservation and emission reduction.



4.1.1. Green office

The Group's daily operations aim to conserve energy and reduce emission, we emphasize energy conservation and emission reduction, and multiple measures are taken to minimise carbon emissions generated during operations. We promote green office practices and actively disseminate the concept of sustainable development among employees. We encourage the implementation of daily energy-saving and emission reduction measures, foster a good environment of energy conservation, and enhance employees' awareness of resource conservation. We actively respond to the call for green office practices to support energy conservation and emission reduction efforts.

Energy saving measures in office areas

- ✓ Employees are required to turn off the computer, air conditioning and lights before leaving the office
- ✓ Special personnel are arranged to inspect the waste of resources irregularly, for example, whether electrical power such as electronic equipment, lights and air conditioning are turned off or not
- ✓ Air conditioning is set at 26 degrees or above in summer
- ✓ Energy conservation products such as LED lights are preferred
- ✓ New energy shuttle buses are used in employees transportation
- ✓ Energy conservation publicity is conducted regularly to encourage electricity saving and low-carbon transportation
- ✓ Reminders such as "Saving Power" are post up to the air conditioning and light switches
- ✓ Slogans such as "Less elevators, more climbing" are post up next to the elevator



Energy conservation publicity



We regularly evaluate our energy consumption levels, with energy use and greenhouse gas emissions primarily stemming from the purchased electricity and automotive fuel used in our Xiamen and Chengdu office operations. During the reporting period, the Group’s energy consumption and greenhouse gas emissions are as follows:

| Use of Energy | 2023 |
|--|---------------|
| Gasoline (MWh) | 86.82 |
| Total direct energy consumption (MWh) | 86.82 |
| Purchased electricity (MWh) | 802.79 |
| Total indirect energy consumption (MWh) | 802.79 |
| Total energy consumption (MWh) | 889.61 |
| Energy consumption intensity (MWh/person) | 1.46 |

Note: Energy consumption is the direct energy consumption caused by the use of automobile fuel and the indirect energy consumption caused by purchased electricity, which is presented in megawatt hours (thousands of KWH). The calculation and conversion factor are based on default value of fossil fuel in the Guide of Accounting and Report of Greenhouse Gas Emissions for Public Construction Operation Enterprises (Trial Version) released by the National Development and Reform Commission (NDRC).

| Greenhouse gas emissions | 2023 |
|--|----------------|
| Scope 1: Direct greenhouse gas emissions (tonnes) | 21.23 |
| Scope 2: Indirect greenhouse gas emissions from energy (tonnes) | 457.83 |
| Total greenhouse gas emissions (tonnes) | 479.06 |
| Greenhouse gas emission intensity (tonnes/person) | 0.78406 |

Notes:

- GHG emissions are mainly direct GHG emissions resulting from the use of motor fuels during operations (Scope 1) and indirect GHG emissions from purchased electricity (Scope 2). GHG emissions are presented in carbon dioxide equivalents. GHG emissions are calculated with reference to the Guide of Accounting and Report of Greenhouse Gas Emissions for Public Construction Operation Enterprises (Trial Version) released by the NDRC and the Notice on the Reporting and Verification of Greenhouse Gas Emissions by Enterprises in Selected Key Industries for 2023–2025.*



4.1.2. Response to climate change

The Group continues to focus on the impacts of climate change tendency and changes in domestic and foreign laws and regulations on our business operations. We actively identify climate change risks and relevant opportunities, and formulate countermeasures for the identified risks.

In case of temperature change in the city, we remind employees of temperature changes on a large screen, in order to reduce the probability of employees getting sick due to sudden drops or rises in temperature.



In response to extreme or inclement weather, we have formulated contingency plans and management policies to prevent safety incidents that may arise from such weather. This includes an emergency contact mechanism for staff, safety guidelines and office arrangements for specific situations. In addition, we have set up a 24-hour leadership on-duty system and an emergency response team to ensure that we can respond quickly to various emergencies. For example, in the event of a typhoon or heavy rainfall, we activate the emergency response plan quickly based on the warning information issued by the meteorological stations for the first step. We communicate the warning information and related arrangements to all staff in a timely manner through our internal communication system, including but not limited to workplace adjustments, guidance on working from home and necessary safety measures. By doing so, we aim to ensure the safety of our staff and minimise the impact of extreme weather on our operations. We also actively respond to government arrangements and policies to ensure that our actions are in line with local guidelines.



| Risk categories | Potential impact | Risk response |
|---------------------|---|--|
| Entity risks | <ul style="list-style-type: none"> Headquartered in Xiamen, Fujian Province, the Group is vulnerable to typhoons, rainstorms and high temperatures in summer. Frequent extreme weather events caused by global warming will potentially affect employees' commuting safety, physical security of owned assets and leased servers, power load for commercial office use, power and water supply stability, and business continuity As access to game by our major users relies on the availability of the Internet infrastructures at various locations, the potential damage to the Internet infrastructures caused by extreme weather increases business instability | <ul style="list-style-type: none"> Formulate emergency plans and management policies for personnel safety, carrying out inspect and check, and ensure the effective implementation of safety measures such as keeping window sills clear, powering off car charging piles, and shutting down lifts to guarantee the safety of our personnel and eliminate accidents Establish a disaster backup and recovery system for office buildings and self-owned/ leased servers; formulate the Information Security Incident Contingency Plan and organise emergency drills, stipulating corresponding responsibilities, early warning procedures, and countermeasures Back up key data and purchase cloud services Purchase power generators for contingencies Continuously reduce the electricity and water consumption for office operation, and improve employees' awareness of energy conservation, and implement the green office project |



| Risk categories | Potential impact | Risk response |
|-------------------------|--|--|
| Transition risks | <ul style="list-style-type: none"> With the introduction of a series of policies to achieve carbon peak and carbon neutrality in China, reporting obligations on emissions and emission ranges are more stringent, greenhouse gas emission costs increase, and regulation of the Group's green operations is strengthened Increasing concerns about the Group's green operation from stakeholders, including users and investors | <ul style="list-style-type: none"> Improve continuously in the management of energy use and calculate the carbon emissions accurately Increase the Group's share of renewable energy use, such as purchase of green power Explore the green properties of suppliers and empower suppliers with awareness and capability of green production Communicate and publicise actively with the outside world, join relevant industry associations to promote industrial cooperation and enhance the enterprise reputation |

4.2. Water resource management

We value the use of natural resources and carry out water conservation activities to reduce water waste. We regularly publicise the importance of saving water and post slogans of water conservation in public areas such as the restrooms and tea rooms. The property team regularly inspects the equipment for water dripping and timely maintains to prevent water wastage.

The Group's water usage is entirely supplied by municipal sources and does not involve any issues related to sourcing water. In 2023, the Group's water consumption is as follows:

| Water consumption | 2023 |
|--|--------------|
| Total water consumption (tonnes) | 7,341 |
| Water consumption intensity (tonnes/person) | 12.02 |



4.3. Emissions management

We reduce waste emissions through various daily measures on conservation and waste reduction that promote a green lifestyle. We actively respond to the national call on “Practicing Thrift and Opposing Waste” and carry out the “Clean Plate Campaign” to reduce kitchen waste. In addition, in line with the Regulations on Practicing Thrift and Opposing Waste in Party and Government Bodies, we advocate the use of information technology to promote a paperless office. As part of this effort, we take such measures as issuing annual reports in a paperless way to reduce the demand for printing. At the same time, we encourage paper reutilisation and endeavour to reduce the consumption of disposable office supplies to further reduce the impact on the environment.

We strictly implement the waste classification requirements in office areas, and place four types of “dry waste”, “wet waste”, “recyclable waste” and “hazardous waste” bins. The domestic garbage is centrally classified and managed, and the cleaning staff of the property team are assigned to the designated drop-off points in the park for disposal. We promote orderly waste recycling in office areas through daily advocacy.

In view of the high wear and tear of electronic equipment, the Group hands over all end-of-life electronic equipment and some equipment with secondary use value to suppliers with recycling qualifications for disposal in the daily operation and office activities, so as to achieve recycling of resources while reducing the emission of carbon dioxide and other pollutants in the waste disposal process.

We discharge only domestic wastewater, which is treated in accordance with the *Law on the Prevention and Control of Water Pollution of the PRC* through sewage pipes to treatment plants in the corresponding areas. The main waste generated is domestic garbage from office premises. Our emissions generated in 2023 are as follows:

| Emission category | 2023 |
|--|-----------------|
| Volume of non-hazardous waste (tonnes) | 147.97 |
| Intensity of non-hazardous waste (tonne/person) | 0.24218 |
| Volume of wastewater (tonnes) | 6,189.77 |

Notes:

1. The hazardous waste generated during office process in the Group includes a small amount of toner cartridges and waste ink cartridges, which are collected and recycled by qualified recyclers and have a relatively negligible impact on the environment. Therefore, KPI A1.3 (the total amount and intensity of hazardous waste generated) is not disclosed in the ESG report.
2. Due to the nature of our operations, the Group does not generate any exhaust emissions; all wastewater generated is domestic wastewater, which is all discharged into the municipal pipe network.



5. PUBLIC WELFARE

Adhering to our corporate responsibility philosophy of “gratitude for the source of benefit and reward for the community”, we have continuously focused on and assisted social public welfare programmes and have insisted on the social responsibility that enterprises should fulfil. We plan and participate in various online and offline charity activities, which cover important social issues in China, including care for village schools, disaster relief support, care for children, women empowerment, animal protection and preservation of intangible cultural heritages, etc.

In 2023, we carried out public welfare activities through charitable donations and games. We made charitable donations to village schools and disaster-affected areas, in the name of game players. We repaid the society and helped improve public welfare with what we earned from our loyal game players. In addition, we offered theme activities and public welfare gift packages in the game and donated the profit hereof to the relevant foundation projects. The game was used as a platform of combining charity with recreation in an innovative way, where game players can participate in public welfare undertakings while enjoying the game.

- **Charitable donation**

Caring for village schools

- **“Gaming for Good” donation activity**

In 2023, on behalf of all the players of Qingci Games, the Qingci Public Welfare Team participated in the “Gaming for Good” donation activity organised by the Game Publishers Association Publications Committee (GPC) and the E-Sports Committee of the China Audio-video and Digital Publishing Association, donating sport goods and physical fitness testing equipment to the Erlang Primary School in Chenghai Town, Yongsheng County, Yunnan Province. We hope that through our charitable donations, we can help the students grow well physically and mentally, and help the school develop extra-curricular activities as a “second classroom” teaching approach and develop into a modern model village school.



“Gaming for Good” donation activity



Supporting disaster relief

- **Flood relief for Zhuozhou**

In August 2023, Zhuozhou in Hebei Province was hit by heavy rainstorms and floods, affecting more than 100,000 residents. To contribute to the disaster relief, Qingci Games immediately participated in the relief project launched by the China Social Assistance Foundation, and with charitable donations from all the players, donated items such as drinking water, self-heating rice bowls and bread to Zhuozhou in time to help the affected residents get through the difficult times as soon as possible.



Charitable donations to the disaster-hit area

- **Earthquake relief for Jishishan**

In December 2023, a 6.2 magnitude earthquake struck Jishishan County, Linxia Prefecture, Gansu Province. At the end of the year, the cold weather in North China makes the already difficult situation of the children in the disaster area ever worse. To relieve their suffering, Qingci Games, on behalf of all the players, together with the Beijing QXYS Public Welfare Foundation, donated a batch of down coats to the children in the disaster area to keep them warm, hoping that they can get back to normal life as early as possible, study and grow up safe and healthy.



Donations together with all the players



- **Positive energy of games**

Caring for children

- **The Marvelous Snail x Caring for Growth**

We launched the “Caring for Growth” operation, together with Ai You Foundation, to aid children in difficulty to return to normal life as soon as possible. Game players can buy the public welfare gift packages and participate in game activities to contribute to public welfare and obtain game services. This operation brings children in difficult situations strength to move upward and brightens their future with love.



“Caring for Growth” to aid children in difficulty

- **The Marvelous Snail x Donating New Clothes**

We launched the “Donating New Clothes” supporting operation together with China Social Assistance Foundation’s “Warm Clothes Closet program”. The operation aimed to donate new clothes to primary school students in remote rural areas, so that they would have warm clothes to keep their bodies and their hearts warm through the winter. All the donations from this operation were used to provide warm down coats to 712 students at the Subutai Township Central Primary School in Nileke County, Ili Kazak Autonomous Prefecture, Xinjiang Uygur Autonomous Region, so as to send winter warmth to students in remote areas.



“Donating New Clothes” to keep the students warm in winter



Empowering women

- **The Marvelous Snail x Fostering Kinship**

We launched the “Fostering Kinship” operation, together with Aixiaoya Fund of China Social Welfare Foundation, to help mothers in mountain villages. We funded some coffee farms in remote mountain villages to help local women in difficulty get employed and achieve self-development. Game players can participate in the public welfare operation by buying relevant public welfare gift packages in the game to assist mothers and their families in remote mountain villages. The donations from this public welfare cooperation will be used to support the development of women in underdeveloped areas and improve their lives.



“Fostering Kinship” to enhance women’s development capacity

Protecting animals

- **The Marvellous Snail x Caring for Otters**

We launched the “Caring for Otters” operation, together with the Amity Foundation and Shan Shui Conservation Centre. The operation aimed to protect otters and their habitats, conduct ongoing research and study on the Yushu otter population, and make significant contributions to the healthy balance of the ecosystem and the sustainable development of the economy and society. Game players can participate in this public welfare operation by buying relevant public welfare gift packages in the game. All donations from this operation will be used for scientific research, monitoring and restoration of otter habitats, and for publicity and public education on protecting otters and ecosystems.



Caring for Otters



- **The Marvelous Snail x Guiding the Blind**

We launched the “Guiding the Blind” operation, together with Shanxi Zhongxin Public Welfare Foundation and Guangzhou Guide Dog School to support the training of guide dogs. The operation aimed to let more people learn about guide dogs and help persons with visual impairment live with equality, freedom, independence and dignity. The public welfare cooperation uses the game as a platform, players can participate in the game activities to help persons with visual impairment. The donations from this operation will be used for helping the guide dog school to operate normally, breed guide dogs and disseminate related knowledge, thereby making joint contributions to building an inclusive society.



Guiding the Blind

- **Wen Qing x Cat College**

We held the “Wen Qing x Cat College” operation to promote the care of stray cats. Players can buy public welfare gift packages and participate in special tasks in the game to help rescue and adopt hundreds of stray cats and practice good deeds of love. This public welfare operation is committed to publicising the concept of “adopting instead of buying” stray cats to make a contribution to the rescue of them together with players.



“Wen Qing x Cat College” to publicise the concept of rescuing stray cats



Preserving intangible cultural heritages

• **Servitor Project x Promoting “Zhuang Brocade”**

Servitor Project team launched the “Promoting ‘Zhuang Brocade’” operation for the protection of intangible cultural heritages, together with the Nanning Charity Federation and Tan Xiangguang Zhuang Brocade Studio, to introduce more people to the millennia-old Zhuang brocade weaving technique. Zhuang brocade, as one of the four famous brocades in China, is the most representative ethnic handicraft in the Guangxi Zhuang region. We incorporated the patterns, colours and other elements of Zhuang brocade from Binyang in Guangxi into the scenes and props of the game, to promote and popularise the culture and history of Zhuang brocade to the players through the game. The donation to the Nanning Charity Federation will be used for the promotion of Zhuang brocade as an intangible cultural heritage, helping it to flourish, as well as investing in the training of people with disabilities, teaching them Zhuang brocade weaving skills, providing more employment opportunities for this group and empowering their development.



Promoting “Zhuang Brocade” intangible cultural heritage



- **Employee's participation**

We encourage employees to participate in social welfare programmes and believe that the employee engagement can develop their sense of pride and responsibility, also as a result, promote the social reputation of the Company. Our employees have actively participated in the research and development and design in public welfare projects related to the themes of games, donated cold weather supplies, school supplies and sports goods to schools in remote areas, and donated living materials to the residents in disaster- stricken areas. In 2023, we completed a total of 10 public welfare programmes and donated more than RMB1.2 million, and our total volunteer hours exceeded 2,500. In the future, we will actively organise employees to participate in more volunteer activities and public welfare operations to contribute our share to public welfare undertakings.

6. ESG REPORTING GUIDE

| KPI | Description | Reference |
|----------------|---|---|
| A1 | <p>Emissions: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.</p> <p><i>Note: Air emissions include NOx, SOx, and other pollutants regulated under national laws and regulations.</i></p> <p><i>Greenhouse gases include carbon dioxide, methane, nitrous oxide, hydrofluorocarbons, perfluorocarbons and sulphur hexafluoride.</i></p> <p><i>Hazardous wastes are those defined by national regulations.</i></p> | <p>4.1 Energy conservation and emission reduction</p> <p>4.3 Emissions management</p> |
| KPIA1.1 | The types of emissions and respective emissions data. | 4.3 Emissions management |
| KPIA1.2 | Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | 4.1 Energy conservation and emission reduction |
| KPIA1.3 | Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | Not Applicable |



| KPI | Description | Reference |
|----------------|---|--|
| KPIA1.4 | Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). | 4.3 Emissions management |
| KPIA1.5 | Description of emissions target(s) set and steps taken to achieve them. | 4. Green Operation |
| KPIA1.6 | Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them. | 4. Green Operation 4.3 Emissions management |
| A2 | <p>Use of Resources : General Disclosure</p> <p>Policies on the efficient use of resources, including energy, water and other raw materials.</p> <p><i>Note: Resources can be used in production, in storage, transportation, in buildings, electronic equipment, etc.</i></p> | 4. Green Operation |
| KPIA2.1 | Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility). | 4.1 Energy conservation and emission reduction |
| KPIA2.2 | Water consumption in total and intensity (e.g. per unit of production volume, per facility). | 4.2 Water resource management |
| KPIA2.3 | Description of energy use efficiency target(s) set and steps taken to achieve them. | 4. Green Operation 4.1 Energy conservation and emission reduction |
| KPIA2.4 | Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them. | 4. Green Operation 4.2 Water resource management |
| KPIA2.5 | Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced. | Not Applicable |



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| KPI | Description | Reference |
|----------------|--|--|
| A3 | <p>The Environment and Natural Resources : General Disclosure</p> <p>Policies on minimising the issuer’s significant impacts on the environment and natural resources.</p> | Not Applicable |
| KPIA3.1 | Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them. | Not Applicable |
| A4 | <p>Climate Change: General Disclosure</p> <p>Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.</p> | 4.1 Energy conservation and emission reduction |
| KPIA4.1 | Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them. | 4.1 Energy conservation and emission reduction |
| B1 | <p>Employment: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.</p> | 3. Employee Rights |
| KPIB1.1 | Total workforce by gender, employment type (for example, full- or part- time), age group and geographical region. | 3.1 Employment of talents |
| KPIB1.2 | Employee turnover rate by gender, age group and geographical region. | 3.1 Employment of talents |



| KPI | Description | Reference |
|----------------|---|---------------------------|
| B2 | <p>Health and Safety: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to providing a safe working environment and protecting employees from occupational hazards.</p> | 3.4 Health and safety |
| KPIB2.1 | Number and rate of work-related fatalities occurred in each of the past three years including the reporting year. | 3.4 Health and safety |
| KPIB2.2 | Lost days due to work injury. | 3.4 Health and safety |
| KPIB2.3 | Description of occupational health and safety measures adopted, and how they are implemented and monitored. | 3.4 Health and safety |
| B3 | <p>Development and Training: General Disclosure</p> <p>Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.</p> <p><i>Note: Training refers to vocational training, which can include internal and external courses paid by the employer.</i></p> | 3.2 Talent development |
| KPIB3.1 | The percentage of employees trained by gender and employee category (e.g. senior management, middle management). | 3.2 Talent development |
| KPIB3.2 | The average training hours completed per employee by gender and employee category. | 3.2 Talent development |
| B4 | <p>Labour Standards: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to preventing child and forced labour.</p> | 3.1 Employment of talents |
| KPIB4.1 | Description of measures to review employment practices to avoid child and forced labour. | 3.1 Employment of talents |
| KPIB4.2 | Description of steps taken to eliminate such practices when discovered. | 3.1 Employment of talents |



| KPI | Description | Reference |
|----------------|--|---|
| B5 | <p>Supply Chain Management: General Disclosure</p> <p>Policies on managing environmental and social risks of the supply chain.</p> | 2.5 Supply chain management |
| KPIB5.1 | Number of suppliers by geographical region. | 2.5 Supply chain management |
| KPIB5.2 | Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored. | 2.5 Supply chain management |
| KPIB5.3 | Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored. | 2.5 Supply chain management |
| KPIB5.4 | Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored. | 2.5 Supply chain management |
| B6 | <p>Product Responsibility: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.</p> | 2.1 Product responsibilities |
| KPIB6.1 | Percentage of total products sold or shipped subject to recalls for safety and health reasons. | 2.1 Product responsibilities |
| KPIB6.2 | Number of products and service related complaints received and how they are dealt with. | 2.1 Product responsibilities |
| KPIB6.3 | Description of practices relating to observing and protecting intellectual property rights. | 2.3. Protection of intellectual property rights |
| KPIB6.4 | Description of quality assurance process and recall procedures. | 2.1 Product responsibilities |
| KPIB6.5 | Description of consumer data protection and privacy policies, and how they are implemented and monitored. | 2.2 Information security and privacy protection |



| KPI | Description | Reference |
|----------------|--|---------------------|
| B7 | <p>Anti-corruption: General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to bribery, extortion, fraud and money laundering.</p> | 2.4 Business ethics |
| KPIB7.1 | Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases. | 2.4 Business ethics |
| KPIB7.2 | Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored. | 2.4 Business ethics |
| KPIB7.3 | Description of anti-corruption training provided to directors and staff. | 2.4 Business ethics |
| B8 | <p>Community Investment: General Disclosure</p> <p>Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.</p> | 5. Public Welfare |
| KPIB8.1 | Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport). | 5. Public Welfare |
| KPIB8.2 | Resources contributed (e.g. money or time) to the focus area. | 5. Public Welfare |



Corporate Governance Report

The Board of Directors is pleased to present to the shareholders the corporate governance report for the Reporting Period.

CORPORATE GOVERNANCE PRACTICES

The Group is committed to maintaining a high standard of corporate governance to safeguard the interests of the Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company's corporate governance practices are based on the principles and code provisions as set out in the CG Code contained in Appendix C1 to the Listing Rules and the Company has adopted the CG Code as its own code of corporate governance. The Board is of the view that the Company has complied with all of the applicable code provisions as set out in part 2 of the CG Code during the Reporting Period. The Board will periodically review and enhance its corporate governance practices to ensure that the Company continues to meet the requirements of the CG Code.

BOARD OF DIRECTORS

Responsibilities

The fundamental responsibility of the Board of Directors (the "**Board**") is to exercise its best judgment and to act in the best interests of the Company and its Shareholders. The Board establishes the Company's purpose, values and strategy, and ensures that these align with the Company's culture. The Board is formally responsible for overseeing all major matters of the Company, including the formulation and approval of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors, monitoring the performance of the senior management team (the "**Senior Management**") and other significant financial and operational matters.

All Directors at all times lead by example and carry out duties in good faith and with integrity, in compliance with applicable laws and regulations, and in the interests of the Company and the Shareholders. They promote the desired corporate culture, which will instill and continually reinforce the Company's values of acting lawfully, ethically and responsibly. The Board conducts a regular evaluation of its performance.

The daily management, administration and operation of the Company are formally delegated to the Senior Management. The delegated functions and responsibilities are periodically reviewed by the Board. Approval has to be obtained from the Board prior to any significant transactions entered into by the Senior Management on the Company's behalf. The Senior Management reports to the Board on a regular basis and communicates with the Board whenever required.

All Directors clearly understand the delegation arrangements in place. The Company will review the delegation arrangements periodically to ensure that they remain appropriate to the Company's needs.

During the Reporting Period, the Company held four Board meetings and two general meetings and all members of the Board attended the four Board meetings and two general meetings (except for Mr. Yuan Yuan who was appointed after all the Board meetings and general meetings during the Reporting Period were held).



Board Composition

Executive Directors

Mr. Yang Xu (*Chairman of the Board and President*)

Mr. Huang Zhiqiang (*Chief Executive Officer*)

Mr. Liu Siming (*Chief Financial Officer*)

Mr. Zeng Xiangshuo (*Chief Operating Officer*)

Independent Non-executive Directors

Mr. Zhang Longgen

(resigned on October 17, 2023)

Professor Lam Sing Kwong Simon

Mr. Yuan Yuan

(appointed on October 17, 2023)

Ms. Fang Weijin

There is no financial, business, family or other material/relevant relationship between any members of the Board. The biographies of the Directors are set out under the section headed "Biographies of Directors and Senior Management" in this annual report. The division of responsibilities between the Chairman and Chief Executive Officer is clearly established and set out in writing.

In order to take advantage of the skills, experiences and diversity of perspectives of the Directors and in order to ensure that the Directors give sufficient time and attention to the Group's affairs, we request each of the Directors to disclose to the Company, the number and nature of offices held in public companies or organisations and other significant commitments, together with the identity of such public companies or organisations and the time involved in such commitments.

During the Reporting Period, the Board has at all times met the requirements of Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules, with (1) the appointment of at least three independent non-executive Directors who represent at least one-third of the Board and (2) at least one independent non-executive Director possessing appropriate professional qualifications, or accounting or related financial management expertise. The Company has received written annual confirmation of independence from each of the independent non-executive Directors pursuant to Rule 3.13 of the Listing Rules. The Nomination Committee has conducted an annual review and considers that all independent non-executive Directors are independent, taking into account the independence guidelines set out in Rule 3.13 of the Listing Rules in the context of the length of service of each independent non-executive Director. The Board believes that the balance between the executive Directors and the independent non-executive Directors is reasonable and adequate to provide sufficient checks and balances that safeguard the interests of the Shareholders and the Group.

As part of the Company's corporate governance practice to provide transparency to the investor community and in compliance with the Listing Rules and the CG Code, the independent non-executive Directors are clearly identified in all corporate communications containing the names of the Directors. In addition, an up-to-date list of Directors identifying the independent non-executive Directors and the roles and functions of the Directors is maintained on the Company's website and the Stock Exchange's website.



Board Leadership

Our Chairman, Mr. Yang Xu, provides leadership for the Board to work effectively and performs its responsibilities. He is also responsible for drawing up and approving the agenda for Board meetings. Mr. Yang also ensures that all Directors are properly briefed on issues arising at Board meetings, and works with Senior Management to provide adequate, accurate, clear, complete and reliable information to members of the Board in a timely manner.

The Chairman, together with the Board, acts in the Company's best interests through encouraging all Directors to make a full and active contribution to the Board's affairs and encouraging Directors with different views to voice their concerns. The Chairman also allows sufficient time for discussion of issues. Lastly, he promotes a culture of openness and debate by facilitating the effective contribution of the independent non-executive Directors.

Appointment and Re-election of Directors

Pursuant to Article 16.19 of the Company's Articles of Association, at every annual general meeting of the Company, one-third of the Directors for the time being (or, if their number is not three or a multiple of three, then the number nearest to, but not less than, one-third) shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years.

Pursuant to Article 16.2 of the Articles of Association, the Board shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. Any Director so appointed shall hold office only until the next general meeting of the Company and shall then be eligible for re-election at that meeting.

A retiring Director shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. The Company at any annual general meeting at which any Directors retire may fill the vacated office by electing a like number of persons to be Directors.

Each of the executive Directors has entered into a service contract with the Company, under which he agreed to act as executive Director for an initial term of three years or until the third annual general meeting of the Company since the Listing (whichever is sooner), subject to the Articles of Association and the Listing Rules, which may be terminated by not less than three months' notice in writing served by either the executive Director or the Company. The appointments are subject to the provisions of retirement and rotation of Directors under the Articles of Association.

Except for Mr. Yuan Yuan, each of the independent non-executive Directors is appointed for an initial term of three years or until the third annual general meeting of the Company since the Listing (whichever is sooner). Mr. Yuan has signed an appointment letter with us for a term of three years commencing from October 17, 2023. Under their respective appointment letters, each of the independent non-executive Directors is entitled to a fixed Director's fee. The Company does not grant equity-based remuneration (e.g., share options or grants) with performance-related elements to independent non-executive Directors to avoid bias in their decision-making and compromising their objectivity and independence. The appointments are subject to the provisions of retirement and rotation of Directors under the Articles of Association.



Independent Non-executive Directors

The independent non-executive Directors play a significant role in the Board and the development of the Company's strategy and policies by virtue of their independent judgment and constructive and informed views, which carry significant weight in the Board's decision. The functions of independent non-executive Directors include (i) bringing an independent judgment to bear on issues of strategy, policy, performance, accountability, resources, key appointments and standards of conduct, (ii) taking the lead where potential conflicts of interests arise, (iii) scrutinising the Company's performance in achieving agreed corporate goals and objectives and (iv) monitoring performance reporting.

During the Reporting Period, the Company held four Board meetings and two general meetings. On March 26, 2024, a Board meeting was convened to consider and approve, among other things, the consolidated financial statements in this annual report. All independent non-executive Directors have attended and participated in the board meeting (except for Mr. Yuan Yuan who was appointed after all the Board meetings and general meetings during the Reporting Period were held) and given the benefit of their skills, expertise and varied backgrounds and qualification.

Directors' Training and Professional Development

Every newly appointed Director has been given a comprehensive, formal and tailored induction upon their appointment. The Company will continue to arrange and fund continuous professional training to provide the Directors with updates on the latest developments and changes in the Listing Rules and other relevant legal and regulatory requirements from time to time. The Directors are also provided with regular updates and briefings on the Company's operations, performance, position and prospects. These measures ensure that (i) the Directors have a proper understanding of the Company's operations and business, (ii) the Directors are fully aware of their responsibilities under statute and common law, the Listing Rules, legal and other regulatory requirements and the Company's business and governance policies and (iii) the Directors' contribution to the Board remains informed and relevant.

During the Reporting Period, the Company organised internal training sessions for the Directors, and sent reading material on relevant topics to Directors for their reference and studying, including reading materials in relation to legal and regulatory updates. The training sessions covered a wide range of relevant topics including but not limited to new regulations and practices related to ESG, and the amendments of the Listing Rules.

The Directors informed the Company that they had received sufficient and relevant training and continuous professional development during the Reporting Period.



Records of training received by the Directors for the Reporting Period are summarized as follows:

| Director | Participation in continuous professional development ¹ |
|--|--|
| Mr. Yang Xu | ✓ |
| Mr. Huang Zhiqiang | ✓ |
| Mr. Liu Siming | ✓ |
| Mr. Zeng Xiangshuo | ✓ |
| Mr. Zhang Longgen (resigned on October 17, 2023) | ✓ |
| Professor Lam Sing Kwong Simon | ✓ |
| Mr. Yuan Yuan (appointed on October 17, 2023) | ✓ |
| Ms. Fang Weijin | ✓ |

Note:

1. Attended training/seminar/conference arranged by the Company or other external parties or read legal and regulatory updates and other reference materials relating to, among others, Directors' duties and responsibilities, corporate governance and Listing Rules requirements.

DIVERSITY

Board Diversity Policy

We have adopted a diversity policy of the Board (the "**Board Diversity Policy**") which sets out the objective and approach to achieve and maintain diversity of our Board in order to enhance the effectiveness of our Board.

A summary of the Board Diversity Policy is set out as follows:

Policy Statement

The Company recognizes the benefits of having a diverse Board, and views an appropriate range and balance of talents, skills, experience and diversity of perspectives at the Board level as a business imperative that will help the Company achieve its strategic objectives and maintain a competitive advantage.



Measurable Objectives

Pursuant to the Board Diversity Policy, we seek to achieve diversity of our Board through the consideration of a number of factors when selecting candidates to our Board, including but not limited to professional experience, talent, skills, knowledge, gender, age, cultural and education background, ethnicity and length of service. All appointments of the members of the Board should be made on merit.

Our Nomination Committee will review and assess the composition of the Board and make recommendations to the Board on the appointment of members of the Board.

Monitoring, Reporting and Review

Our Nomination Committee is responsible for reviewing the diversity of our Board. The Board will review the implementation and effectiveness of the Board Diversity Policy annually, develop and review measurable objectives for implementing the policy, and monitor the progress on achieving these measurable objectives in order to ensure that the policy remains effective.

Policy Compliance

Under the current composition of our Board, our Directors have a balanced mix of knowledge and skills, including in management, strategic development, business development, sales and marketing, finance and information science and investments. They obtained degrees in diverse areas such as engineering, computer science and management. Our Directors range from 39 to 65 years old. After due consideration, our Board believes that based on our existing business model and different backgrounds of our Directors, the composition of our Board satisfies our Board Diversity Policy.

GENDER DIVERSITY

Gender Diversity at Board Level

We recognize that the gender diversity at the Board level can be improved. In particular, after the appointment of Ms. Fang Weijin as an independent non-executive Director with effect on December 16, 2021, gender diversity is achieved in respect of the Board as it is no longer a single gender board. That said, we will continue to strive to enhance female representation and achieve an appropriate balance of gender diversity with reference to stakeholders' expectation and international and local recommended best practices. We will also ensure that there is gender diversity when recruiting staff at mid to senior level and we are committed to providing career development opportunities for female staff so that we will have a pipeline of female Senior Management and potential successors to our Board in a few years.



The Company plans to offer all-rounded trainings to female employees whom we consider to have the suitable experience, skills and knowledge of our operation and business, including but not limited to, business operation, management, accounting and finance, legal and compliance and research and development.

The Company is of the view that this strategy will offer chances for the Board to identify capable female employees to be nominated as a member of the Board in the future with an aim to providing the Board with a pipeline of female candidates to achieve gender diversity in the Board in the long run. The Board currently has one female Director and as such has achieved gender diversity in respect of the Board. The Nomination Committee will use its best endeavors and on suitable basis, identify and recommend female candidates to our Board for its consideration on the appointment of a Director as and when appropriate with the goal to maintain at least one female Director in our Board, subject to the Directors (i) being satisfied with the competence and experience of the relevant candidate based on reasonable criteria; and (ii) fulfilling their fiduciary duties to act in the best interests of the Company and its Shareholders as a whole when considering the appointment. The Company believes that such a merit-based selection process with reference to the Board Diversity Policy and the nature of our business will be in the best interests of the Company and its Shareholders as a whole.

The Board recognises the importance of diversity at the workforce level. The Group employs our staff by talents and respects our staff's personal choices, regardless of gender, age, religion, nationality, etc. The gender ratios in the workforce by the end of the year ended December 31, 2023 are as follows:

Male 66%; Female 34%.

BOARD MEETINGS

The Company has adopted the practice of holding Board meetings regularly in person for at least four times a year at approximately quarterly intervals, with active participation of all the Directors entitled to be present.

Notice of not less than 14 days is given for all regular Board meetings to provide all Directors with the opportunity to attend the meeting and include matters in the agenda. For other Board meetings, reasonable notice is given. The agenda and accompanying board papers are despatched in full to the Directors or committee members at least three days before meetings to ensure that they have sufficient time to review these documents. To enable the Directors to make informed decisions, the management will supply the Board and its committees with adequate, complete and reliable information in a timely manner and the Directors can access board papers and related materials of appropriate form and quality.

If any Director raises any queries, steps will be taken to respond to such queries as promptly and fully as possible. When a Director or a committee member is unable to attend a meeting, he is advised of the matters to be discussed and given an opportunity to make his views known to the Chairman prior to the meeting.



If a substantial Shareholder or a Director has a conflict of interest in a matter for consideration which is determined to be material by the Board, the Board should deal with the matter with a physical meeting rather than a written resolution. If an independent non-executive Director and his close associates have no material interest in the transaction, he should attend that Board meeting.

Minutes of the Board meetings and committee meetings record in detail the matters considered by the Board and the committees and the decisions reached, including any concerns and dissents expressed by the Directors. Draft and final versions of the minutes of the meetings are sent to the Directors for comments and records respectively within a reasonable time after each meeting. The final minutes with the relevant board papers and related materials are kept by the joint company secretaries and are available for review and inspection by the Directors at any time.

The Directors have full and timely access to all the information of the Company and the advice and services of the joint company secretaries, with a view to ensuring that Board procedures and all applicable laws, rules and regulations are followed. The Directors can seek independent professional advice in performing their duties at the Company's expense. The Board has resolved to provide separate independent professional advice to the Directors to assist them in performing their duties to the Company. Individual Directors are encouraged to access and consult with the Company's Senior Management independently and separately from the Board, but will not rely purely on the information provided voluntarily by the Senior Management and will make further enquiries when necessary.

The Board has established mechanisms to ensure that independent views and input are available to the Board (i) the Chairman will at least hold one meeting with independent non-executive Directors and without the presence of other Directors; and (ii) the independent non-executive Directors participate in board committees (including Audit Committee, Nomination Committee and Remuneration Committee) meetings to bring independent views, advice and judgment on important issues relating to the Company's strategy, policy, financial performance. During the Reporting Period, the Board reviewed the implementation of the above-mentioned mechanism and considered the mechanism to be appropriate and effective.

During the Reporting Period, the Company held four Board meetings and all members of the Board attended the four Board meetings (except for Mr. Yuan Yuan who was appointed after all the Board meetings during the Reporting Period were held). The Chairman held one meeting with the independent non-executive Directors without the presence of other Directors. The Company will comply with code provision C.5.1 of the CG Code to hold at least four Board meetings each year, about once every quarter, and code provision C.2.7 of the CG Code for the Chairman to hold at least one meeting with the independent non-executive Directors without the presence of other Directors each year.

On March 26, 2024, a Board meeting was held, to consider and approve, among other things, the consolidated financial statements in this annual report.



BOARD COMMITTEES

To better serve the long-term interests of our stakeholders, the Board delegates certain matters requiring particular time, attention and expertise to its committees. The Board has determined that these matters are better dealt with by the committees as they require independent oversight and specialist input. As such, the Board has established three committees to assist the Board, namely Audit Committee, Remuneration Committee and Nomination Committee (the “**Committee(s)**”). Each of the Committees has its terms of reference which clearly specifies its powers and authorities and is responsible for overseeing particular aspects of the Group’s affairs. The terms of reference of the Audit Committee, the Remuneration Committee and the Nomination Committee are available on the Company’s website and the Stock Exchange’s website.

Each of the Committees will report to the Board on a regular basis, and the chairman of the Committee will report the findings and recommendations to the Board at the forthcoming meeting of the Board following each meeting of the Committee, unless there are legal or regulatory restrictions on its ability to do so.

Audit Committee

The Company has established the Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the CG Code. The Audit Committee consists of the three independent non-executive Directors, namely Mr. Zhang Longgen (Chairman) (resigned on October 17, 2023), Mr. Yuan Yuan (Chairman) (appointed on October 17, 2023), Professor Lam Sing Kwong Simon and Ms. Fang Weijin. Mr. Yuan Yuan possesses the appropriate professional qualification, and accounting and financial management expertise as required under Rule 3.10(2) of the Listing Rules. None of the members of the Audit Committee is a former partner of the Company’s existing auditor, PricewaterhouseCoopers. The joint company secretaries are responsible for keeping the full minutes of the Audit Committee meetings. The draft and final versions of minutes of the meetings are sent to all Audit Committee members for their comments and records within a reasonable time after the meeting.

The Audit Committee has access to independent professional advice and is provided with sufficient resources to perform its duties.

The main duties of the Audit Committee include the following:

- a) making recommendations to the Board on the appointment, reappointment and removal of the external auditor, and approving the remuneration and terms of engagement of the external auditor, and any questions of its resignation or dismissal;
- b) reviewing and monitoring the external auditor’s independence and objectivity and the effectiveness of the audit process in accordance with applicable standards, and discussing with the auditor before the audit commences, the nature and scope of the audit and reporting obligations;



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- c) developing and implementing policy on engaging an external auditor to supply non-audit services, and reporting to the Board, identifying and making recommendations on any matters where action or improvement is needed;
- d) monitoring the integrity of the Company's financial statements, Annual Reports, accounts, interim reports and, if prepared for publication, quarterly reports, and reviewing significant financial reporting judgments contained in them. In reviewing these reports before submission to the Board, the Audit Committee focuses particularly on:
 - 1) any changes in accounting policies and practices;
 - 2) major judgmental areas;
 - 3) adequacy of disclosure, consistency within the financial statements and with prior disclosures;
 - 4) significant adjustments resulting from the audit;
 - 5) the going concern assumptions and any qualifications;
 - 6) compliance with accounting standards; and
 - 7) compliance with the Listing Rules and legal requirements in relation to financial reporting;
- e) Regarding (d) above:
 - 1) liaising with the Board, the Senior Management and the person appointed as the Company's qualified accountant and meeting with the Company's auditors at least two times a year; and
 - 2) considering any significant or unusual items that are, or may need to be, reflected in the report and accounts, giving due consideration to any matters that have been raised by the Company's staff responsible for the accounting and financial reporting function, compliance officer or auditors;
- f) reviewing the Company's financial controls and reviewing the Company's risk management and internal control systems;
- g) discussing the risk management and internal control system with the management to ensure that the management has performed its duty in implementing an effective system, including the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's accounting and financial reporting function;



- h) considering major investigation findings on risk management and internal control matters as delegated by the Board or on its own initiative and the management's response to these findings;
- i) ensuring coordination between the internal and external auditors, and ensuring that the internal audit function is adequately resourced and has appropriate standing within the Company, and reviewing and monitoring its effectiveness;
- j) reviewing the financial and accounting policies and practices of the Company and its subsidiaries. Special meetings may be convened at the discretion of the Chairman or at the request of the Senior Management to review significant control or financial issues;
- k) reviewing the external auditor's management letter, any material queries raised by the auditor to the management about accounting records, financial accounts or systems of control and the management's response;
- l) ensuring that the Board will provide a timely response to the issues raised in the external auditor's management letter;
- m) reviewing management's reports on the effectiveness of systems for internal control and financial reporting;
- n) acting as the key representative body for overseeing the Company's relations with the external auditor;
- o) making recommendations to the Board on the resolution of any disagreements between the management and the external auditor regarding financial reporting;
- p) discussing problems and reservations arising from the interim review and final audits, and any matters the external auditor may wish to discuss (in the absence of the management where necessary);
- q) reporting to the Board for decisions or suggestions made by the Audit Committee, unless there is any circumstance that such report is limited by law or regulatory restrictions;
- r) ensuring that the arrangements made by the Company enable the employees to raise concerns in confidence about possible improprieties in financial reporting, internal control or other matters, ensuring that proper arrangements are in place for the Company for fair and independent investigation of these matters and for appropriate follow-up action;
- s) reporting to the Board on the above matters;
- t) developing and reviewing the Company's policies and practices on corporate governance and making recommendations to the Board;



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- u) reviewing and monitoring the training and continuous professional development of Directors and the Senior Management;
- v) reviewing and monitoring the Company's policies and practices on compliance with legal and regulatory requirements;
- w) developing, reviewing and monitoring the Company's code of conduct and compliance manual, if any, applicable to employees and the Directors;
- x) reviewing the Company's compliance with the CG Code and disclosure in the Corporate Governance Report in the Annual Report; and
- y) considering other topics, as defined by the Board from time to time.

During the Reporting Period, the Audit Committee has held two meetings, in which the Audit Committee has performed, among other things, the following tasks:

- reviewed the audited annual results and annual report for the year ended December 31, 2022;
- reviewed the unaudited interim results and interim report for the year ended June 30, 2023;
- the Company's continuing connected transactions;
- in relation to the external auditor, reviewed their plans, reports and management letter, fees, involvement in non-audit services, and their terms of engagement;
- made recommendations to the Board for the re-appointment of the external auditor; and
- reviewed the risk management and internal control systems and the effectiveness of the Company's internal audit function.

According to code provision D.3.3(e)(i) of the CG Code, the Audit Committee must meet with the Company's auditors at least twice a year. During the Reporting Period, the Audit Committee held two meetings (including two meetings with external auditors of the Company) to review the Company's financial report and accounts for the year ended December 31, 2023 as well as the Company's internal audit function and any recommendations on the management and control of internal risks. All members of the Audit Committee attended the meetings of the Audit Committee (except for Mr. Yuan Yuan who was appointed after all the Audit Committee meetings during the Reporting Period were held) .

The Auditor was invited to attend the Audit Committee meetings to discuss with the Audit Committee on issues arising from the audit and financial reporting matters. The Audit Committee also met with the Auditor without the presence of management. The Audit Committee is satisfied with the independence and engagement of the Auditor. As such, the Audit Committee has recommended the re-appointment of the Auditor.



Remuneration Committee

The Company has established the Remuneration Committee with written terms of reference in compliance with the CG Code. The Remuneration Committee consists of two independent non-executive Directors, namely Professor Lam Sing Kwong Simon (Chairman), Mr. Zhang Longgen (resigned on October 17, 2023) and Mr. Yuan Yuan (appointed on October 17, 2023), and one executive Director, namely Mr. Yang Xu.

The Remuneration Committee consults the Chairman and the Chief Executive Officer about its remuneration proposals for other executive Directors. The Remuneration Committee has access to independent professional advice and is provided with sufficient resources to perform its duties.

The main duties of the Remuneration Committee include the following:

- a) making recommendations to the Board on the Company's policy and structure for all Directors' and the Senior Management's remuneration and on the establishment of a formal and transparent procedure for developing the remuneration policy;
- b) reviewing and approving the management's remuneration proposals with reference to the Board's corporate goals and objectives;
- c) making recommendations to the Board on the remuneration packages of individual executive Directors and Senior Management members, including benefits in kind, pension rights and compensation payments, including any compensation payable for the loss or termination of their office or appointment;
- d) making recommendations to the Board on the remuneration of non-executive Directors;
- e) considering salaries paid by comparable companies, time commitments, responsibilities and employment conditions elsewhere in the Group;
- f) reviewing and approving the compensation payable to executive Directors and the Senior Management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- g) reviewing and approving compensation arrangements relating to the dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- h) ensuring that no Director or any of his associates (as defined in the Listing Rules) is involved in determining his own remuneration;



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- i) advising the Shareholders on how to vote with respect to any service contracts of Directors that require Shareholders' approval under the Listing Rules;
- j) reviewing the basis of and, if the Committee so decides, approving any significant discretionary payment to an employee who is neither a Director nor a member of the Senior Management but who is related to any Director or any member of Senior Management;
- k) making recommendations to the Board regarding the content of the Board's annual report to Shareholders on Directors' and Senior Management's remuneration (including the Company's policy on such persons' remuneration, details of individual remuneration and other terms and conditions);
- l) reviewing and/or approving matters relating to share schemes under Chapter 17 of the Listing Rules; and
- m) considering other matters that are related to remuneration paid or payable by the Group, as defined or assigned by the Board or imposed by the Listing Rules or applicable laws from time to time.

During the Reporting Period, the Remuneration Committee held two meetings, in which the Remuneration Committee has performed, among other things, the following tasks:

- reviewed and made recommendations to the remuneration policy and structure of Directors and Senior Management;
- assessed performance of executive Directors;
- reviewed and made recommendations to the Board on the remuneration packages and policy of independent non-executive Directors; and
- assessed performance of certain Directors and Senior Management and reviewed and made recommendations to the Board on the remuneration packages for certain Directors and Senior Management.

All members of the Remuneration Committee attended the meetings of the Remuneration Committee (except for Mr. Yuan Yuan who was appointed after all the Remuneration Committee meetings during the Reporting Period were held). Going forward, the Remuneration Committee will continue to hold at least one meeting each year to perform its duties and comply with its terms of reference in all aspects.



Remuneration Policy

The Directors' emolument package comprises Director's fee, basic salaries and allowance, bonuses, share options and others. The following factors were considered when determining Directors' remuneration package:

- business needs and company development;
- responsibilities of the Directors and individual contribution to the Group;
- changes in markets, e.g., attract and retain key talent by being market competitive; and
- incentivize sustainable long-term performance and long-term alignment with shareholders' interests.

Nomination Committee

The Company has established the Nomination Committee with written terms of reference in compliance with the CG Code. The Nomination Committee consists of one executive Director, namely Mr. Yang Xu (Chairman), and two independent non-executive Directors, namely Professor Lam Sing Kwong Simon and Ms. Fang Weijin.

The Nomination Committee has access to independent professional advice at the Company's expense and is provided with sufficient resources to perform its responsibilities.

The main duties of the Nomination Committee include the following:

- a) proposing a set of personal attributes to the Board, the adoption of which shall form the basis of the evaluation of candidates for directorship;
- b) proposing a set of procedures for processing nominations of candidates for the Board's approval;
- c) reviewing the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and recommending any proposed changes to the Board to complement the Company's corporate strategy;
- d) developing and maintaining the nomination policy for the directorship of the Company (the "**Nomination Policy**"), including the nomination procedures as well as the procedures and criteria for the Committee to identify, select and recommend candidates for directorship during the year;
- e) reviewing the Nomination Policy regularly and disclosing such policy and the progress towards the goals of the policy as set out in the Company's Corporate Governance Reports, reviewing and discussing any necessary amendments, and making recommendations to the Board for approval;



CORPORATE GOVERNANCE REPORT

- f) developing and maintaining the Board Diversity Policy, monitoring the implementation of the Board Diversity Policy, and regularly reviewing and disclosing such policy or its highlights in the Company's Corporate Governance Reports, reviewing and discussing any necessary amendments, and making recommendations with respect to them to the Board for approval;
- g) identifying individuals suitably qualified to become Board members, considering factors including but not limited to whether the individual may bring different views and perspectives, skills and experience to the Board, and whether Board diversity can be promoted with the individuals' participation;
- h) selecting and nominating relevant individuals for directorships or making recommendations thereon to the Board in accordance with the Nomination Policy;
- i) assessing the independence of independent non-executive Directors, reviewing the independent non-executive Directors' annual confirmations on their independence and making disclosure of its review results in the Corporate Governance Reports;
- j) assessing the adequacy of time that a candidate nominated as a Director of the Company can devote for its directorship, considering factors including the number of other listed companies in which such candidate has a directorship;
- k) making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the Chief Executive Officer;
- l) deciding and making recommendations to the Board as to whether a Director is able to and has adequately carried out his duties as a Director of the Company; in particular, where the subject Director has multiple board representations;
- m) regularly reviewing and reporting to the Board the contributions required from and the suitability of Directors and the Senior Management to perform their responsibilities to the Company, and whether they are spending sufficient time performing them, to ensure that they meet the terms of employment and performance objectives;
- n) making recommendations to the Board as to the re-appointment or replacement of any Director or member of the Senior Management;
- o) where the Board proposes a resolution to elect an individual as a Director at the general meeting, setting out in the circular to Shareholders and in the case of an appointment of an independent non-executive Director, an explanatory statement accompanying the notice of the relevant general meeting:
 - 1) the process used for identifying the individual and why the Remuneration Committee believes the individual should be elected and the reasons why the Remuneration Committee considers him to be independent;
 - 2) if the proposed independent non-executive Director will be holding their seventh (or more) listed company directorship, why the Board believes the individual would still be able to devote sufficient time to the Board;



- 3) the perspectives, skills and experience that the individual can bring to the Board; and
- 4) how the individual contributes to diversity of the Board.

During the Reporting Period, the Nomination Committee held two meetings, in which the Nomination Committee has performed, among other things, the following tasks:

- reviewed the structure, size and composition of the Board;
- made recommendations to the Board on the appointment and re-appointment of Directors; and
- assessed the independence of the independent non-executive Directors.

All members of the Nomination Committee attended the meetings of the Nomination Committee. Going forward, the Nomination Committee will continue to hold at least one meeting each year to perform its duties and comply with its terms of reference in all aspects.

NOMINATION POLICY FOR DIRECTORSHIP

Pursuant to Article 16.2 of the Articles of Association, the Board shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. Any Director so appointed shall hold office only until the next general meeting of the Company and shall then be eligible for re-election at that meeting.

Pursuant to Article 16.3 of the Articles of Association, the Company may from time to time in general meeting by ordinary resolution increase or reduce the number of Directors but so that the number of Directors shall not be less than two. Subject to the provisions of the Articles of Association and the Cayman Companies Act, the Company may by ordinary resolution elect any person to be a Director either to fill a casual vacancy or as an addition to the existing Directors.

Pursuant to Article 16.6 of the Articles of Association, the Company may by ordinary resolution at any time remove any Director before the expiration of his period of office notwithstanding anything in the Articles of Association or in any agreement between the Company and such Director and may by ordinary resolution elect another person in his stead. Any person so elected shall hold office during such time only as the Director in whose place he is elected would have held the same if he had not been removed.



The Board has adopted the Nomination Policy, which aims to set out the approach to enable the Nomination Committee to nominate a Director to the Board. Details of the policy and the related nomination procedure are set out as follows:

Director Selection Criteria

In the determination of the suitability of a candidate, the Nomination Committee will consider a range of factors, including but not limited to the following selection criteria, before making recommendations to the Board:

- reputation for integrity;
- experience in the entertainment industry and/or business strategy, management, legal and financial aspects;
- ability to assist the Board in effective performance of its responsibilities;
- the perspectives and skills that the proposed candidate is expected to bring to the Board;
- diversity in all its aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service;
- commitment in respect of available time and relevant interest; and
- in the case of selection for independent non-executive Directors, the independence of the proposed candidate.

These factors are for reference only, and not meant to be exhaustive and decisive. Nomination Committee has the discretion to nominate any person, as it considers appropriate.

The Nomination Committee has the discretion to nominate any person as it considers appropriate. The Nomination Committee shall report its findings and make recommendations to the Board on the appointment of appropriate candidate for directorship for decision and succession planning. The ultimate responsibility for selection and appointment of Directors rests with the Board.



***Nomination Procedure by
the Nomination Committee***

The Company has adopted a nomination procedure for the election of Directors. Such policy, devising the criteria and procedures of selection and performance evaluation, provides guidance to the Board on nomination and appointment of Directors of the Company.

The Nomination Committee shall call a meeting and invite nominations of candidates from Board members if any, for consideration by the committee prior to its meeting. Alternatively, such nomination may be approved by the committee by way of written resolutions. To fill a casual vacancy, the committee shall make recommendations for the Board's consideration and approval. For proposing candidates to stand for election at a general meeting, the committee shall make nominations to the Board for its consideration and recommendation.

The Board believes that the defined selection process is good for corporate governance in ensuring the Board continuity and appropriate leadership at Board level, and enhancing Board effectiveness and diversity.

***Monitoring, Reporting
and Review***

The Nomination Committee will report annually on the Board's composition and make appropriate disclosures regarding the Board Diversity Policy in the Corporate Governance Report of the Company's annual reports.

The Board shall consider the recommendations from the Nomination Committee and make a decision as to whether the nominated candidate shall be eligible to be appointed as a director of the Company.

DIRECTORS' RESPONSIBILITIES FOR FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for preparing the consolidated financial statements of the Group and presenting a balanced, clear and understandable assessment in accordance with statutory requirements and applicable accounting standards. The Directors also acknowledge their responsibilities to ensure that the consolidated financial statements of the Group are published in a timely manner. The Directors are not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Company's ability to continue as a going concern. Accordingly, the Directors have prepared the consolidated financial statements of the Group on a going concern basis.

The statement of the auditor about its reporting responsibilities on the consolidated financial statements of the Company is set out in the section headed "Independent Auditor's Report" in this annual report.



RISK MANAGEMENT AND INTERNAL CONTROL

Adequate and effective risk management and internal control systems are key to safeguarding the achievement of the Company's strategic objectives. Risk management and internal control systems shall ensure the effective business operation, accuracy and reliability of the financial reporting, as well as the compliance with applicable laws, regulations and policies. The Board acknowledges that it is responsible for ensuring that the Company establishes and maintains sound risk management and internal control systems within the Group, and overseeing them and reviewing their effectiveness on an ongoing basis. Such systems are designed to manage and mitigate risks inherent in the Group's business faced by the Group to an acceptable level, but not eliminating the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement, loss or fraud.

Risk Management and Internal Control Systems

Our Board (through the Audit Committee) is responsible for establishing the Company's risk management and internal control systems. For the purposes of risk management and internal control, we have adopted various measures and procedures regarding our business operations.

The Company has formulated risk management and internal control management policies to construct a fundamental environment for risk management and internal control. The Company provides periodic training on these measures and procedures to our employees and regularly monitors their implementation in our game development, publishing and operation processes. Business departments actively cooperate with internal control and internal audit functions, report to the Senior Management on any important business development and how policies and strategies established by the Company are implemented within the department, and timely identify, assess and manage major risks. Risk management report, covering identified risks, evaluation and proposed responding measures, is submitted to the executive Directors periodically to monitor the whole implementation of our risk management policies across our Group on an ongoing basis to ensure that our internal control system is effective in identifying, managing and mitigating risks involved in our operations.

In addition, the Company has set up an internal control framework, which relates to business processes such as procurement, sales, human resources and payroll, game development, marketing, tax, capital, information security and intellectual property rights, financial reporting and disclosure. The risk bank has also been put in place and risk assessment is conducted on a regular basis to ensure the effective operation of risk management and internal control.

Lastly, the Company has established a whistleblowing policy and system for employees and those who deal with the Company (e.g., customers and suppliers) to raise concerns, in confidence and anonymity, in any such matters related to the Company.



Significant Risks of the Company

Below is a summary of the significant risks of the Company along with the applicable response strategies. The Company's risk profile may change and the list below is not intended to be exhaustive.

1. Financial Risk

We have adopted internal audit policies in connection with our financial risk management. Our audit department is responsible for conducting internal annual auditing, participating in the preparation of our budget plans and overseeing the implementation of our internal controls. We also plan to provide regular training to our audit department staff to ensure that they understand these policies.

2. Information Security Risk

We have implemented internal control procedures to protect the safety of user data and ensure compliance with applicable regulatory requirements. Our information technology team monitors the operating status of our network devices, servers, operating systems and database, and responds to and deals with any issues that may arise in a timely manner. We have also established a company-wide policy on data collection and protection practices, which primarily includes: (i) providing adequate notice to players as to how their data is being collected and used; (ii) encrypting player data stored on our system and setting up cloud and external firewalls for our games; (iii) limiting access of player data to authorized employees; and (iv) making reasonable efforts to prevent loss or leakage of player data.

In addition, we entered into user privacy agreement with our players on data collection and protection, and we did not experience any material information leakage or loss of user data during the five financial years ended December 31, 2023.



3. Fraud Risk

In recent years, fraudulent activities have occurred frequently in the Internet and technology industry and therefore integrity has been an important concern. As the Company continues developing its business, its business scale and complexity increased, and consequently the fraud risk inevitably increased to a certain extent.

The Company, with its belief in the value of integrity, has zero tolerance for fraud, and is determined to fight against any fraudulent activities. The Group monitors fraudulent activities by establishing a code of conduct for employees and anti-fraud rules. The anti-fraud team consists of five members and is authorized to execute anti-fraud measures, including overseeing the implementation of the code of conduct for employees and taking disciplinary actions against non-compliance, handling complaints and whistle-blower reports, conducting internal investigations, reporting to the Board, and timely rectifying identified corrupt or fraudulent activities and taking preventative measures to avoid future non-compliance.

The Company has also established policies and systems that promote and support anti-corruption laws and regulations. We require our employees to follow our employee manual and code of business conduct and ethics, which contains internal rules and guidelines regarding best commercial practices, work ethics, fraud prevention mechanisms, negligence and corruption. We also carry out regular on-the-job compliance training for our Senior Management and employees to maintain a healthy corporate culture and enhance their compliance perception and responsibility. We also have adopted an Anti-Corruption Policy and Internal Audit Policy to safeguard against any corruption within our Group. Our staff can anonymously report any suspected corrupt incident to our legal team. Our legal team is responsible for investigating the reported incidents and taking appropriate measures.

4. Legal Risk

We have a dedicated in-house legal team responsible for ensuring our mobile game operations' compliance with the relevant rules and regulations. Our legal department examines our contract terms, reviews all relevant licenses, approvals and permits required of us, conducts due diligence into our counterparties, and continuously monitors our compliance status and legal risks. With the assistance of external legal advisors, our Directors also continuously monitor our compliance with relevant laws and regulations.

5. Intellectual Property Risk

To manage IP risks, we carefully review the required documentation before the official launch of a game to spot any potential risks. We were not subject to any material IP-related complaints or allegations during the six financial years ended December 31, 2023.



Inside Information

The Company attaches utmost importance to the proper handling and dissemination of inside information.

The Company has in place a framework for the handling and disclosure of inside information in compliance with the SFO. The framework sets out the procedures and internal controls for the handling and dissemination of inside information in a timely manner so as to allow all the Shareholders and stakeholders to assess the latest position of the Group. The framework and its effectiveness are subject to review on a regular basis according to established procedures.

Under the framework, to ensure the confidentiality and the timely disclosure of inside information, all employees are provided with learning materials and guidelines regarding the handling and dissemination of inside information on a yearly basis. IT system controls are implemented to ensure the access to sensitive data is restricted to authorized personnel only. If an employee is aware of any project, transaction, information or situation which he thinks could potentially be inside information, he should contact the joint company secretaries as soon as possible. Legal analysis and consultations with the Directors and Senior Management will be made so as to identify whether any such information constitutes inside information and is required to be disclosed to the public pursuant to the SFO.

Effectiveness of Risk Management and Internal Control

The Company has established its internal audit function, which is responsible for independently reviewing the adequacy and effectiveness of the Group's risk management and internal control system and reporting the results to the Audit Committee. The Audit Committee is responsible for conducting a review of the effectiveness of the Group's risk management and internal control systems, including all material controls (such as financial, operational and compliance controls), at least once every year.

The Audit Committee's process of reviewing the effectiveness of the risk management and internal control systems and resolving material internal control defects comprises of, among other things: (1) meetings with the business department, the internal audit department, the internal control department, legal team, and the external auditor (as the case maybe); (2) reviewing the relevant work reports and information of key performance indicators; (3) the Senior Management's self-assessment on internal control; and (4) discussing the significant risks with the Senior Management.

The Board has conducted a review of the adequacy and effectiveness of the Group's risk management and internal control systems throughout the year ended December 31, 2023, and considers that they are adequate and effective. The Board has also received a confirmation from the management on the effectiveness of the Group's risk management and internal control systems throughout the year ended December 31, 2023.



In addition, based on the report of the Audit Committee, the Board believes that the Company's accounting, internal audit and financial reporting functions, and ESG performance and reporting have been performed by staff with the appropriate qualifications and experience and that such staff receives appropriate and sufficient training and development. The Board also believes that sufficient resources and an adequate budget have been obtained for such functions.

JOINT COMPANY SECRETARIES

Mr. Zhu Chengyin and Ms. So Shuk Yi Betty (resigned on June 6, 2023), Ms. Yung Mei Yee (appointed on June 6, 2023), a vice president of SWCS Corporate Services Group (Hong Kong) Limited (an external company secretarial service provider) have been appointed as the Company's joint company secretaries. They are responsible for advising the Board on corporate governance matters and ensuring that the Board policies and procedures, as well as the applicable laws, rules and regulations are followed. Ms. Yung Mei Yee was appointed to assist Mr. Zhu Chengyin in discharging his duties as a company secretary of the Company. The primary corporate contact person at the Company is Mr. Zhu Chengyin, the director of capital markets and the joint company secretary of the Company. For the year ended December 31, 2023, Mr. Zhu Chengyin and Ms. Yung Mei Yee have undertaken not less than 15 hours of relevant professional training, respectively, in compliance with Rule 3.29 of the Listing Rules.

The Board is responsible for approving the selection, appointment or dismissal of a company secretary. A physical Board meeting instead of a written resolution should be used to deal with the appointment and dismissal of a company secretary.

DIVIDEND POLICY

The Company does not have any pre-determined dividend payout ratio. The payment and the amount of dividends will be at the discretion of the Board and will also depend on factors such as the Company's results of operations, cash flow, capital requirements, general financial condition, contractual restrictions, future prospects and other factors that the Board deems relevant. Any declaration and payment as well as the amount of dividends will be subject to the Articles of Association and the Cayman Companies Act. Subject to the Cayman Companies Act and the Articles of Association, the Company in general meeting may declare dividends, but shall not exceed the amount recommended by the Board. No dividend may be declared or paid other than out of profits and reserves of the Company lawfully available for distribution, including share premium.

COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Board believes that effective and on-going communication with the Shareholders and prospective investors is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognizes the importance of transparency and timely, equal, ready and regular disclosure of its corporate information, which enables the Shareholders and investors to make the best informed investment decisions.



The Chairman is responsible for ensuring that appropriate steps are taken to provide effective communication with the Shareholders and that their views are communicated to the Board as a whole. The Company has in place a policy (the “**Shareholders’ Communication Policy**”) to promote effective and on-going communication between the Company and the Shareholders and to ensure that the Shareholders’ views and concerns are communicated to the Board and appropriately addressed. As part of its regular review, the Board has reviewed the Shareholders’ Communication Policy for the year ended December 31, 2023 and is of the view that the policy is effective and adequately implemented.

General Meetings

The Company encourages Shareholders’ active participation in annual general meetings and other general meetings or other proper means. As such, pursuant to Article 12.4 of the Articles of Association, the Company sends notices to Shareholders at least 21 clear days before the meeting for annual general meetings and at least 14 clear days for all other general meetings. The Company’s general meetings provide a transparent and open platform for the Company’s Shareholders to communicate with the Board and the Senior Management.

The Chairman will attend and invite the chairmen of the Audit Committee, the Remuneration Committee and the Nomination Committee to attend all annual general meetings. They will be available to answer questions at the annual general meetings. The Company’s management also ensures that the external auditor attends all annual general meetings to answer questions about the conduct of the audit, the preparation and content of the auditors’ report, the accounting policies and auditor independence.

In order to ensure that Shareholders’ interests and rights are adequately protected, a separate resolution will be proposed by the Chairman for each substantially separate issue at the general meetings. There will be no “bundling” of resolutions unless they are interdependent and linked forming one significant proposal. When resolutions are “bundled”, the Company will explain the reasons and material implications in the notice of meeting.

All resolutions will be voted by poll pursuant to the Articles of Association and the Listing Rules. To ensure that the Shareholders are familiar with the detailed procedures for conducting a poll, detailed procedures for conducting a poll are explained at the commencement of the general meetings, and all questions from the Shareholders on the voting procedures will be answered before the poll voting starts. Poll results will be posted on the Company’s website and the Stock Exchange’s website after each general meeting.

Other Communications

The Company will publish in a timely manner both English and Chinese versions of (i) any corporate communication (as defined in the Listing Rules) of the Company that requires Shareholders’ attention or action, and (ii) announcements relating to matters to be disclosed under the Listing Rules (including but not limited to those involving inside information, corporate actions and corporate transactions).



The Company also ensures that the Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, maintains the most up-to-date information relating to the Shares at all times so that it can respond effectively to the Shareholders' enquiries.

The Company maintains a website at www.qcplay.com/notice.html as a communication platform with the Shareholders and investors, where information on the Company's announcements, financial information and other information are available for public access. Shareholders and investors may send enquiries or requests to the Company, for the attention of the Board, as follows:

Address: 4 Wang Hai Road, Xiamen Software Park II, Xiamen, Fujian Province, China
Postcode: 361008
Email: ir@qcplay.com

The Company continues to enhance communications and relationships with Shareholders and investors. Designated Senior Management members maintain regular dialogue with institutional investors and analysts to keep them posted on the Company's developments. Enquiries from Shareholders and investors are dealt with in an informative and timely manner.

SHAREHOLDERS' RIGHTS

Convening an Extraordinary General Meeting

Pursuant to Article 12.3 of the Articles of Association, extraordinary general meetings shall be convened on the written requisition of any one or more Shareholders holding together, as at the date of deposit of the requisition, shares representing not less than one-tenth of the paid-up capital of the Company which carries the right of voting at general meetings of the Company. The written requisition shall be deposited at the Company's principal office in Hong Kong (or the Company's registered office in the event the Company ceases to have such a principal office), specifying the objects of the meeting and the resolutions to be added to the meeting agenda, and signed by the requisitioner(s). If the Board does not within 21 days from the date of deposit of the requisition proceed duly to convene the meeting to be held within a further 21 days, the requisitioner(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may convene the general meeting in the same manner, as nearly as possible, as that in which meetings may be convened by the Board. Any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition, and all reasonable expenses incurred by the requisitioner(s) as a result of the failure of the Directors shall be reimbursed to them by the Company.

Putting Forward Proposals at General Meetings

There is no provision allowing the Shareholders to put forward proposals at general meetings other than a proposal of a person for election as Director (Article 16.4) under the Cayman Islands Companies Act or the Articles of Association. Shareholders who wish to put forward a resolution may follow the procedures set out in the preceding paragraph to request the Company to convene an extraordinary general meeting for any business specified in such written requisition.



DISCLOSURE OF OTHER INFORMATION

The Company is required to disclose certain information pursuant to the Listing Rules and the CG Code. Set out below is the information which has not been covered above.

Changes in Constitutional Documents

At the annual general meeting of the Company held on June 6, 2023, a special resolution was passed by the shareholders of the Company approving certain amendments to the Company's memorandum and articles of association ("**M&A**") to stipulate that general meetings should be held within six months (or such other period as may be permitted by the Listing Rules or the Stock Exchange) after the end of each financial year. Details of the amendments were set out in the Company's announcement dated March 28, 2023 and circular dated April 20, 2023. The amended M&A is available on the websites of the Stock Exchange and the Company.

Auditor's Remuneration

For the year ended December 31, 2023, the fee paid/payable to the external auditor of the Company, PricewaterhouseCoopers, in respect of audit services and non-audit services is set out as follows:

| Type of services provided by the external auditor | Amount RMB'000 |
|---|-------------------|
| Assurance service – annual report: | 4,340 |
| Non-assurance service: | 347 |
| Total | 4,687 |

Model Code for Securities Transactions

The Company has adopted the Model Code set out in Appendix C3 to the Listing Rules as its code of conduct regarding the transactions of securities of the Company by its Directors. The Directors have confirmed, following specific enquiries by the Company, compliance with the required standard set out in the Model Code and its code of conduct for the year ended December 31, 2023.

The Company has also established written guidelines for dealings in the Company's securities by employees or directors of the Group who are likely to possess inside information of the Company or the Company's securities (the "**Guidelines for Securities Dealings by Relevant Employees**") on terms no less exacting than the Model Code. During the year ended December 31, 2023, no incident of non-compliance with the Guidelines for Securities Dealings by Relevant Employees has been noted by the Company.

Directors and Officers Liability Insurance

The Company has arranged appropriate directors and officers liability insurance in respect of legal action against the Directors and the Company's officers.



Independent Auditor's Report

To the Shareholders of Qingci Games Inc.

(incorporated in the Cayman Islands with limited liability)

OPINION

What we have audited

The consolidated financial statements of Qingci Games Inc. (the "Company") and its subsidiaries (the "Group"), which are set out on pages 136 to 235, comprise:

- the consolidated statement of financial position as at December 31, 2023;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at December 31, 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



BASIS FOR OPINION (CONTINUED)

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter identified in our audit is related to revenue recognition on online game operating services—estimates of lifespan of in-game virtual items.

| Key Audit Matter | How our audit addressed the Key Audit Matter |
|---|--|
| <p>Revenue recognition on online game operating services – estimates of lifespan of in-game virtual items</p> <p>Refer to note 2.7 and note 5 to the consolidated financial statements.</p> <p>During the year ended December 31, 2023, the Group generated revenue from its online game operating services amounted to approximately RMB873 million, representing approximately 96% of the Group's revenue.</p> <p>The Group recognised revenue from sales of in-game virtual items ratably over the lifespan of in-game virtual items determined by management with reference to the expected playing period of paying players ("Player Relationship Period") when the Group determined that it is obligated to provide on-going services to game players.</p> | <p>Our procedures performed in relation to the estimation of lifespan of in-game virtual items included:</p> <p>We obtained an understanding of management's internal control and assessment process of estimates of lifespan of in-game virtual items and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as subjectivity, changes and susceptibility to management bias. We evaluated and tested, on a sample basis, key internal controls in respect of the recognition of revenue from sales of in-game virtual items, including management's review and approval of (i) determination of the estimated lifespans of new virtual items prior to their launches; and (ii) changes in the estimated lifespans of existing virtual items based on periodic reassessment on any indications triggering such changes;</p> |



KEY AUDIT MATTERS (CONTINUED)

| Key Audit Matter | How our audit addressed the Key Audit Matter |
|---|--|
| <p>We focused on this area because the determination of the lifespan of the in-game virtual items with reference to the expected Player Relationship Period is subject to high degree of estimation uncertainty. The inherent risk in relation to the determination of the lifespan of the in-game virtual items with reference to the expected Player Relationship Period is considered significant due to subjectivity of significant assumptions used and significant judgments involved in the relevant determination. These judgments and estimates included (i) the determination of key assumptions applied in the expected Player Relationship Period, including but not limited to games profile (including historical players' consumption patterns, churn rates, and games life-cycle), target audience and its appeal to players of different demographics groups, and the Group's marketing strategy; and (ii) the identification of events that may trigger changes in the expected Player Relationship Period.</p> | <p>We evaluated the judgments and estimates made by management in determining the lifespan of in-game virtual items with reference to the expected Player Relationship Periods including nature of virtual items, the games profile, the target audience, marketing strategy, players of different demographics groups of the relevant games with reference to the nature of games, historical operating data, marketing data and practice, and our industry knowledge.</p> <p>We also retrospectively evaluated, on a sample basis, the outcome of prior period assessment of the expected Player Relationship Periods to assess the effectiveness of management's estimation process by comparing the actual users' relationship periods against the original estimation.</p> <p>We and our internal IT specialist, checked, on a sample basis, the data integrity of historical players' consumption patterns and calculation of the churn rates used in determining the Player Relationship Periods.</p> <p>We also considered whether the judgments made in determinations of estimates of lifespan of in-game virtual items would give rise to indicators of possible management bias.</p> <p>Based on the procedures performed, we considered that the significant judgments and estimates adopted by management in the assessment of lifespan of in-game virtual items are supported by the evidence obtained.</p> |



OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.



AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Jack Li.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, March 26, 2024



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2023

| | Notes | Year ended December 31, | |
|--|-------|-------------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| Revenues | 5 | 905,737 | 630,367 |
| Cost of revenues | 6 | (347,861) | (208,280) |
| Gross profit | | 557,876 | 422,087 |
| Selling and marketing expenses | 6 | (429,210) | (209,302) |
| Research and development expenses | 6 | (105,524) | (113,345) |
| General and administrative expenses | 6 | (48,991) | (71,783) |
| Net impairment losses on financial assets | 6 | (821) | 10 |
| Fair value changes on investments measured at fair value through profit or loss | 8 | (8,984) | 36,802 |
| Other income | 9 | 13,262 | 6,009 |
| Other (losses)/gains, net | 10 | (4,574) | 16,110 |
| Operating profit | | (26,966) | 86,588 |
| Finance income | | 15,793 | 8,792 |
| Finance costs | | (2,670) | (2,034) |
| Finance income, net | 11 | 13,123 | 6,758 |
| Share of results of investments accounted for using equity method | 17 | (1,814) | (309) |
| Losses on impairment of investments accounted for using the equity method | 17 | (9,308) | (14,502) |
| (Loss)/profit before income tax | | (24,965) | 78,535 |
| Income tax expenses | 12 | (12,635) | (32,879) |
| (Loss)/profit for the year | | (37,600) | 45,656 |
| Other comprehensive income: | | | |
| Items that may not be reclassified to profit or loss | | | |
| – Currency translation differences | | 21,323 | 99,822 |
| Total comprehensive (loss)/income for the year | | (16,277) | 145,478 |



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2023

| | Note | Year ended December 31, | |
|--|------|-------------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| (Loss)/profit for the year attributable to: | | | |
| Equity holders of the Company | | (37,371) | 50,283 |
| Non-controlling interests | | (229) | (4,627) |
| | | (37,600) | 45,656 |
| Total comprehensive (loss)/income for the year attributable to: | | | |
| Equity holders of the Company | | (16,098) | 150,198 |
| Non-controlling interests | | (179) | (4,720) |
| | | (16,277) | 145,478 |
| (Loss)/earnings per share for profit for the year attributable to the equity holders of the Company | | | |
| Basic and diluted (loss)/earnings per share (RMB) | 13 | (0.05) | 0.07 |

The notes on pages 143 to 235 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2023

| | Notes | As at December 31, | |
|--|-------|--------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 14 | 17,141 | 19,005 |
| Right-of-use assets | 15 | 22,522 | 26,168 |
| Deferred tax assets | 16 | 23,684 | 27,861 |
| Investments accounted for using the equity method | 17 | 38,236 | 19,858 |
| Long-term investments measured at fair value through profit or loss | 19 | 168,546 | 200,223 |
| Prepayments, deposits and other assets | 20 | 48,293 | 9,678 |
| | | 318,422 | 302,793 |
| Current assets | | | |
| Trade receivables | 21 | 68,096 | 52,341 |
| Inventories | | 1,327 | 78 |
| Prepayments, deposits and other assets | 20 | 84,128 | 60,978 |
| Short-term investments measured at fair value through profit or loss | 22 | 988,852 | 489,717 |
| Restricted cash | 23(b) | – | 8,573 |
| Cash and cash equivalents | 23(a) | 538,003 | 1,001,922 |
| | | 1,680,406 | 1,613,609 |
| Total assets | | 1,998,828 | 1,916,402 |
| EQUITY | | | |
| Share capital | 24 | 44 | 44 |
| Share premium | 24 | 5,117,821 | 5,117,821 |
| Other reserves | 25 | (2,910,848) | (2,932,121) |
| Accumulated deficit | | (459,688) | (422,317) |
| Equity attributable to equity holders of the Company | | 1,747,329 | 1,763,427 |
| Non-controlling interests | | (4,469) | (4,527) |
| Total equity | | 1,742,860 | 1,758,900 |



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2023

| | Notes | As at December 31, | |
|---|-------|--------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| LIABILITIES | | | |
| Non-current liabilities | | | |
| Lease liabilities | 27 | 15,193 | 16,596 |
| Borrowings | 28 | 19,974 | – |
| | | 35,167 | 16,596 |
| Current liabilities | | | |
| Trade payables | 29 | 78,581 | 10,078 |
| Other payables and accruals | 30 | 82,935 | 67,640 |
| Contract liabilities | 26 | 42,090 | 41,283 |
| Current income tax liabilities | | 318 | 11,278 |
| Lease liabilities | 27 | 9,193 | 10,207 |
| Short-term liabilities measured at fair value through profit or loss | 22 | 7,671 | 420 |
| Borrowings | 28 | 13 | – |
| | | 220,801 | 140,906 |
| Total liabilities | | 255,968 | 157,502 |
| Total equity and liabilities | | 1,998,828 | 1,916,402 |

The notes on pages 143 to 235 are an integral part of these consolidated financial statements.

The financial statements on pages 136 to 235 were approved by the Board of Directors on March 26, 2024 and were signed on its behalf.

Huang Zhiqiang
Director

Liu Siming
Director



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2023

| | Notes | Attributable to equity holders of the Company | | | | | Non- | Total |
|--|-------|---|--------------------------|---------------------------|--------------------------------|----------------------|----------------------------------|-----------|
| | | Share capital RMB'000 | Share premium RMB'000 | Other reserves RMB'000 | Accumulated deficit RMB'000 | Sub-total RMB'000 | controlling interests RMB'000 | |
| As at January 1, 2022 | 44 | | 5,151,253 | (3,032,555) | (472,600) | 1,646,142 | 193 | 1,646,335 |
| Comprehensive income | | | | | | | | |
| Profit/(loss) for the year | | - | - | - | 50,283 | 50,283 | (4,627) | 45,656 |
| Other comprehensive income | | | | | | | | |
| - Currency translation differences | | - | - | 99,915 | - | 99,915 | (93) | 99,822 |
| Total comprehensive income for the year | | - | - | 99,915 | 50,283 | 150,198 | (4,720) | 145,478 |
| Transaction with owners in their capacity as owners | | | | | | | | |
| Share-based payment | 7 | - | - | 519 | - | 519 | - | 519 |
| Issuance of ordinary shares upon IPO over-allotment | 24 | - | 55,888 | - | - | 55,888 | - | 55,888 |
| Dividend distribution to the shareholders | 31 | - | (89,320) | - | - | (89,320) | - | (89,320) |
| Total transactions with owners in their capacity as owners for the year | | - | (33,432) | 519 | - | (32,913) | - | (32,913) |
| As at December 31, 2022 | | 44 | 5,117,821 | (2,932,121) | (422,317) | 1,763,427 | (4,527) | 1,758,900 |



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED DECEMBER 31, 2023

| Notes | Attributable to equity holders of the Company | | | | | Non-controlling interests | Total |
|--|---|---------------|----------------|---------------------|-----------|---------------------------|-----------|
| | Share capital | Share premium | Other reserves | Accumulated deficit | Sub-total | | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| As at January 1, 2023 | 44 | 5,117,821 | (2,932,121) | (422,317) | 1,763,427 | (4,527) | 1,758,900 |
| Comprehensive income | | | | | | | |
| Loss for the year | - | - | - | (37,371) | (37,371) | (229) | (37,600) |
| Other comprehensive income | | | | | | | |
| – Currency translation differences | - | - | 21,273 | - | 21,273 | 50 | 21,323 |
| Total comprehensive income for the year | - | - | 21,273 | (37,371) | (16,098) | (179) | (16,277) |
| Transaction with owners in their capacity as owners | | | | | | | |
| Acquisition of a subsidiary | - | - | - | - | - | 237 | 237 |
| Total transactions with owners in their capacity as owners for the year | - | - | - | - | - | 237 | 237 |
| As at December 31, 2023 | 44 | 5,117,821 | (2,910,848) | (459,688) | 1,747,329 | (4,469) | 1,742,860 |

The notes on pages 143 to 235 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2023

| | Notes | Year ended December 31, | |
|--|--------|-------------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| Cash flows from operating activities | | | |
| Cash generated from/(used in) operations | 33 | 17,221 | (6,911) |
| Income tax paid | | (20,445) | (13,276) |
| Net cash used in operating activities | | (3,224) | (20,187) |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | 14 | (3,578) | (14,413) |
| Purchase of short-term financial assets at fair value through profit and loss | 22 | (1,182,570) | (796,308) |
| Redemption of short-term financial assets at fair value through profit and loss | 22 | 716,632 | 738,454 |
| Purchase of investments accounted for using the equity method | 17 | (10,000) | (6,000) |
| Loans to third parties | | (9,031) | - |
| Purchase of long-term investments measured at fair value through profit or loss | 19, 20 | (8,000) | (70,000) |
| Cash receipts of deposits for foreign exchange forward contracts | 23(b) | 8,573 | 11,121 |
| Cash acquired in business combination | 32 | 872 | - |
| Dividends from long-term investments measured at fair value through profit or loss | | 32 | 79 |
| Payment of deposits for foreign exchange forward contracts | 23(b) | - | (19,694) |
| Net cash used in investing activities | | (487,070) | (156,761) |
| Cash flows from financing activities | | | |
| Proceeds from borrowings | 28 | 20,000 | - |
| Repayments of borrowings (including interests) | 28 | (400) | - |
| Payment for lease liabilities (including interests) | 15 | (9,681) | (11,536) |
| Issuance of ordinary shares upon IPO over-allotment | 24 | - | 55,888 |
| Dividend distribution to the shareholders | 31 | - | (89,320) |
| Listing expense payment | | - | (1,214) |
| Net cash generated from/(used in) financing activities | | 9,919 | (46,182) |
| Net decrease in cash and cash equivalents | | (480,375) | (223,130) |
| Cash and cash equivalents at the beginning of the year | | 1,001,922 | 1,168,076 |
| Effects of exchange rate changes on cash and cash equivalents | | 16,456 | 56,976 |
| Cash and cash equivalents at the end of the year | 23(a) | 538,003 | 1,001,922 |

The notes on pages 143 to 235 are an integral part of these consolidated financial statements.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

1 GENERAL INFORMATION, REORGANIZATION AND BASIS OF PRESENTATION

Qingci Games Inc. (the “Company”) is an exempted company with limited liability incorporated under the laws of the Cayman Islands on March 12, 2021.

The Company is an investment holding company. The Company and its subsidiaries, including consolidated structured entities (together, the “Group”) are principally engaged in development and operation of mobile games and provision of information services in the People’s Republic of China (the “PRC”) and other areas. For the purpose of preparing the consolidated financial statements, mainland China refers to the PRC excluding Hong Kong Special Administrative Region of the PRC (“Hong Kong”), Macau Special Administrative Region of the PRC (“Macau”) and Taiwan Province of the PRC.

The Company’s shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited since December 16, 2021.

As at December 31, 2023, the Company has direct and indirect interests in the following subsidiaries:

| Name | Place of incorporation/ establishment and kind of legal entity | Particulars of issued/ registered capital | Effective interest held As at December 31, | | Principal activities and place of operation |
|--|--|---|---|------|--|
| | | | 2022 | 2023 | |
| Subsidiaries | | | | | |
| Directly held: | | | | | |
| Qingci Holding Limited (“Qingci Holding”) | British Virgin Islands, limited liability company | USD1 | 100% | 100% | Investment holding, British Virgin Islands |
| Indirectly held: | | | | | |
| Qingci (HK) Limited | Hong Kong, limited liability company | HKD100 | 100% | 100% | Investment holding, Hong Kong |
| QC Interactive Technology Co., Ltd. (廈門青瓷互動科技有限公司, the “WFOE”) | Xiamen, China, limited liability company | RMB100,000,000 | 100% | 100% | Management consultation, Xiamen, China |
| Qingji Limited (青集有限公司) | Hong Kong, limited liability company | HKD100 | 100% | 100% | Management consultation, Hong Kong |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

1 GENERAL INFORMATION, REORGANIZATION AND BASIS OF PRESENTATION (CONTINUED)

| Name | Place of incorporation/ establishment and kind of legal entity | Particulars of issued/ registered capital | Effective interest held As at December 31, | | Principal activities and place of operation |
|---|--|---|---|-------------|--|
| | | | 2022 | 2023 | |
| Subsidiaries (continued) | | | | | |
| Indirectly held: (continued) | | | | | |
| QC-Game Digital Technology (Hongkong) Co., Limited (香港青瓷數碼技術有限公司, "QC HK") | Hong Kong, limited liability company | USD1,000,000 | 100% | 100% | Game operation, Hong Kong |
| Hainan Qingci Information Consulting Co., Ltd. (海南青瓷信息諮詢有限公司) | Hainan, China, limited liability company | RMB5,000,000 | 100% | (i) | Consultation, Hainan, China |
| Hainan Qingying Information Consulting Co., Ltd. (海南青影信息諮詢有限公司) | Hainan, China, limited liability company | RMB10,000,000 | 100% | (i) | Consultation, Hainan, China |
| Shanghai Qingxin Management Consulting Co., Ltd. (上海青歆管理諮詢有限公司) | Shanghai, China, limited liability company | RMB10,000,000 | 100% | 100% | Consultation, Shanghai, China |
| Qingyu Limited (青予有限公司) | Hong Kong, limited liability company | HKD10,000 | 80% | 80% | Game operation, Hong Kong |
| QCPlay Inc. | Japan, limited liability company | JPY50,000,000 | 100% | 100% | Game operation, Japan |
| BARLEY PLAY PTE. LTD. | Singapore, limited liability company | USD1,000 | 100% | 100% | Game operation, Singapore |
| Qingcheng Digital Technology (Hongkong) Co., Limited (香港青城數碼科技有限公司) | Hong Kong, limited liability company | USD145,000 | NA | 80% | Game operation, Hong Kong |
| ULTRAPLAYERS GAME PTY LTD | Australian, limited liability company | AUD100,000 | NA | 100% | Game operation, Australian |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

1 GENERAL INFORMATION, REORGANIZATION AND BASIS OF PRESENTATION (CONTINUED)

| Name | Place of incorporation/ establishment and kind of legal entity | Particulars of issued/ registered capital | Effective interest held As at December 31, | | Principal activities and place of operation |
|--|--|---|---|------|---|
| | | | 2022 | 2023 | |
| Subsidiaries (continued) | | | | | |
| Structured entities controlled via the Contractual Arrangements: | | | | | |
| QC-Game Digital Technology (Xiamen) Co., Ltd (廈門青瓷數碼技術有限公司, "QC Digital") | Xiamen, China, limited liability company | RMB14,270,513 | 100% | 100% | Game development and operation, Xiamen, China |
| QC-Game Cultural Communication (Xiamen) Co., Limited (廈門青瓷文化傳播有限公司) | Xiamen, China, limited liability company | RMB 10,000,000 | 100% | 100% | Game development and operation, Xiamen, China |
| QC Chengdu Interactive Co., Limited (成都青瓷互動網絡科技有限公司) | Chengdu, China, limited liability company | RMB 5,000,000 | 100% | 100% | Game operation, Chengdu, China |
| QC Chengdu Media Co., Limited (成都青瓷傳媒有限公司) | Chengdu, China, limited liability company | RMB 2,000,000 | 60% | 60% | Game operation, Chengdu, China |
| QC Chengdu Software Co., Limited (成都青瓷軟件技術有限公司) | Chengdu, China, limited liability company | RMB 2,000,000 | 60% | 60% | Game operation, Chengdu, China |
| Xiamen Qingyi Network Technology Co., Ltd. (廈門青亦網絡科技有限公司) | Xiamen, China, limited liability company | RMB 10,000,000 | 100% | 100% | Game development and operation, Xiamen, China |
| Chengdu celadon light network technology Co., Ltd. (成都青瓷拾光網絡科技有限公司) | Chengdu, China, limited liability company | RMB 10,000,000 | NA | 100% | Game operation, Chengdu, China |
| Chengdu Niwanqihao Cultural Creativity Co., Ltd. (成都牛玩柒號文化創意有限公司) | Chengdu, China, limited liability company | RMB 375,000 | 20% | 60% | Products design Chengdu, China |

(i) Deregistered during the year ended December 31, 2023.

The English names of certain subsidiaries referred herein represent the directors' best effort at translating the Chinese names of these companies as no English names have been registered.

All companies comprising the Group have adopted December 31 as their financial year end date.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES

The material accounting policies applied in the preparation of the consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by International Accounting Standards Board (“IASB”) (“IFRS Accounting Standards”). The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities measured at fair value through profit or loss, which are carried at fair value.

The preparation of the consolidated financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4 below.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.1 Basis of preparation (continued)

(a) New and amended standards adopted by the Group

The following standards and amendments have been adopted by the Group for the first time for the financial year beginning on January 1, 2023:

| | |
|---|--|
| Amendments to IAS 8 | Definition of Accounting Estimates |
| IFRS 17 | Insurance Contracts |
| Amendments to IFRS 17 | Initial Applications of IFRS 17 and IFRS 9 |
| Amendments to IAS 12 (i) | Deferred Tax related to Assets and Liabilities arising from a Single Transaction |
| Amendments to IAS 12 | International Tax Reform-Pillar Two model Rules |
| Amendments to IAS 1 and IFRS Practice Statement 2 | Disclosure of Accounting Policies |

- (i) The Group applied Amendments to IAS 12 from the effective date on January 1, 2023. In accordance with the amendments, the Group recognised deferred tax related to assets and liabilities arising from a single transaction of leases that gave rise to equal taxable and deductible temporary differences on the initial recognition of leases that occurred on or after the beginning of the earliest comparative period presented. As a result, with the beginning of the earliest comparative period presented being January 1, 2022, an adjustment of RMB6.6 million was recognised to the gross amounts of deferred tax liabilities and deferred tax assets simultaneously, and the resultant deferred income tax assets and deferred income tax liabilities met the set-off provisions and was presented on a net basis on the consolidated statement of financial position. Since the Group had considered the lease as a single transaction in which the assets and liabilities were integrally linked and recognised deferred tax on a net basis previously, there were nil impact on the opening balance of accumulated deficit upon the adoption of the amendments.

The adoption of these new and amended standards does not have material impact on the consolidated financial statements of the Group.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.1 Basis of preparation (continued)

(b) **New standards and amendments not yet adopted by the management of the Group**

The following new standards and amendments to standards have not come into effect for the financial year beginning January 1, 2023 and have not been early adopted by the Group in preparing these consolidated financial statements. None of these new standards and amendments to standards is expected to have a significant effect on the consolidated financial statements of the Group.

| | | Effective for accounting year beginning on or after |
|----------------------------------|---|--|
| Amendments to IAS 1 | Classification of Liabilities as current and non-current | January 1, 2024 |
| Amendments to IAS 1 | Non-current Liabilities with Covenants | January 1, 2024 |
| Amendments to IAS 7 and IFRS 7 | Supplier Finance Arrangements | January 1, 2024 |
| Amendments to IFRS 16 | Lease Liability in a Sale and Leaseback | January 1, 2024 |
| Amendments to IAS 21 | Lack of Exchangeability | January 1, 2025 |
| Amendments to IAS 28 and IFRS 10 | Sale or contribution of assets between an investor and its associate or joint venture | To be determined |

2.2 Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement (including structured entities) with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.2 Subsidiaries (continued)

Intercompany transactions, balances and unrealized gains on transactions between Group companies are eliminated. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated income statements, consolidated statements of comprehensive income, consolidated statement of changes in equity and consolidated statements of financial position respectively.

2.2.1 Subsidiaries controlled through Contractual Arrangements

The wholly-owned subsidiary of the Company, the WFOE, has entered into the Contractual Arrangements with QC Digital, which enable the WFOE and the Group to:

- exercise power to direct the PRC Consolidated Affiliated Entities' relevant activities;
- exercise equity holders' voting rights of the PRC Consolidated Affiliated Entities;
- receive substantially all of the economic interest returns generated by the PRC Consolidated Affiliated Entities, in consideration for the business support by the WFOE, at the WFOE's discretion;
- obtain an irrevocable and exclusive right to purchase all equity interests in QC Digital from its registered equity holders at a nominal consideration unless the relevant government authorities request that another amount be used as the purchase consideration and in which case the purchase consideration shall be such amount. Where the purchase consideration is required by the relevant government authorities to be an amount other than a nominal amount, the registered equity holders of QC Digital shall return the amount of purchase consideration they have received to the WFOE. At the WFOE's request, the registered equity holders of QC Digital will promptly and unconditionally transfer their respective equity interests in QC Digital to the WFOE (or its designee within the Group) after the WFOE exercises its purchase right; and
- obtain a pledge over the entire ownership interests of QC Digital from its registered equity holders to secure performance of their obligations under the Contractual Arrangements.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.2 Subsidiaries (continued)

2.2.1 Subsidiaries controlled through Contractual Arrangements (continued)

As a result of the Contractual Arrangements, the Company has rights to exercise power over the PRC Consolidated Affiliated Entities, receive variable returns from its involvement with the PRC Consolidated Affiliated Entities, and has the ability to affect those returns through its power over the PRC Consolidated Affiliated Entities. Therefore, the Company is considered to control the PRC Consolidated Affiliated Entities. Consequently, the Company regards the PRC Consolidated Affiliated Entities as controlled structured entities and consolidates the financial positions and results of operations of these entities in the consolidated financial statements of the Group.

Nevertheless, the Contractual Arrangements may not be as effective as direct legal ownership in providing the Group with direct control over the PRC Consolidated Affiliated Entities and such uncertainties presented by the PRC legal system could impede the Group's beneficiary rights of the results, assets and liabilities of the PRC Consolidated Affiliated Entities. The directors, based on the advice of its legal counsel, consider that the Contractual Arrangements are in compliance with the relevant PRC laws and regulations and are legally binding and enforceable.

2.2.2 Business combination

The Group applies the acquisition method to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred;
- liabilities incurred to the former owners of the acquired business;
- equity interests issued by the Group;
- fair value of any asset or liability resulting from a contingent consideration arrangement; and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognizes any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.2 Subsidiaries (continued)

2.2.2 Business combination (continued)

Acquisition-related costs are expensed as incurred.

The excess of the consideration transferred, amount of any non-controlling interest in the acquiree, and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognized in profit or loss. Amounts classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such re-measurement are recognized in profit or loss.

2.2.3 Changes in ownership interests in subsidiaries without change of control

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognized in a separate reserve within equity attributable to owners of the Company.

2.2.4 Disposal of subsidiaries

When the Group ceases to consolidate a subsidiary because of a loss of control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognized in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognized in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognized in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRS Accounting Standards.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.3 Associates

Associates are all entities over which the Group has significant influence but not control or joint control. All investments in associates in the form of ordinary shares with significant influence are accounted for using the equity method of accounting, after initially being recognized at cost and adjusted thereafter to recognize the Group's share of the post-acquisition profits or losses of the investee, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognized as a reduction in the carrying amount of the investment.

When the Group's share of losses in an investment accounted for using the equity method equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognize further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealized gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The Group determines at each reporting date whether there is any objective evidence that investments accounted for using the equity method are impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the investment and its carrying value and recognizes the amount in "Losses on impairment of investments accounted for using the equity method" in the consolidated income statements.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognized in other comprehensive income are reclassified to profit or loss where appropriate.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.4 Impairment of non-financial assets

Non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets. Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

Game licenses and prepayments for game licenses and sharing of proceeds are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. The Group regularly assesses the possibility whether relevant games could be successfully published based on all available information, including market trend, testing results, and business performance of comparable games, if applicable, to assess impairment indicator of those prepayments (Note 20).

2.5 Financial assets

2.5.1 Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss); and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income (OCI). For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group reclassifies debt investments when and only when its business model for managing those assets changes.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.5 Financial assets (continued)

2.5.2 Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

The Group derecognizes a financial asset, if the part being considered for derecognition meets one of the following conditions: (a) the contractual rights to receive the cash flows from the financial asset expire; or (b) the contractual rights to receive the cash flows of the financial asset have been transferred, the Group transfers substantially all the risks and rewards of ownership of the financial asset; or (c) the Group retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to the eventual recipient in an agreement that meets all the conditions of de-recognition of transfer of cash flows ("pass through" requirements) and transfers substantially all the risks and rewards of ownership of the financial asset.

2.5.3 Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in profit or loss and presented in other (losses)/gains together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of comprehensive income.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.5 Financial assets (continued)

2.5.3 Measurement (continued)

Debt instruments (continued)

FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other (losses)/gains. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other (losses)/gains and impairment expenses are presented as separate line item in the statement of comprehensive income.

FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within "Fair value changes on investments measured at fair value through profit or loss" in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss when the Group's right to receive payments is established. Changes in the fair value of financial assets measured at FVPL are recognised in other (losses)/gains in profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.5 Financial assets (continued)

2.5.4 Impairment

Trade receivables and other receivables are subject to IFRS 9's new expected credit loss model. While cash and cash equivalents, restricted cash and short-term investments measured at fair value through profit or loss are also subject to the impairments requirements of IFRS 9, the identified impairment losses were immaterial.

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortized cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 3.1(b) details how the Group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognized from initial recognition of the receivables. The Group uses practical expedients when estimating lifetime expected credit losses on trade receivables, which is calculated using a provision matrix where a fixed provision rate applies depending on the number of days that a trade receivable is outstanding.

Impairment on other receivables is measured as either 12-month expected credit losses or lifetime expected credit loss, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since initial recognition, then impairment is measured as lifetime expected credit loss.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.6 Current and deferred income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Current and deferred tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

2.6.1 Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

2.6.2 Deferred income tax inside basis differences

Deferred income tax is recognized, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognized if they arise from the initial recognition of goodwill. The deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred income tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.6 Current and deferred income tax (continued)

2.6.3 Deferred income tax outside basis differences

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint arrangements, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Generally the Group is unable to control the reversal of the temporary difference for associates. Only when there is an agreement in place that gives the Group the ability to control the reversal of the temporary difference in the foreseeable future, deferred tax liability in relation to taxable temporary differences arising from the associate's undistributed profits is not recognized.

Deferred income tax assets are recognized on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilized.

2.6.4 Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.7 Revenue recognition

Revenue is recognized when or as the control of the goods or services is transferred to a customer. Depending on the terms of the contract and the laws that apply to the contract, control of the goods and services may be transferred over time or at a point in time. The following is a description of the accounting policy for our principal revenue streams:

The Group is a publisher of mobile games developed by itself or game developers. The Group publishes its self-developed mobile games or licensed mobile games from game developers and earns game operating revenue by publishing them to the game players through distribution channels, e.g. online application stores (such as Apple Inc.'s App Store ("Apple App") and Android based App Stores ("Android App")), as well as web-based and mobile game portals, including the Group's own websites. (collectively referred to as "Distribution Channels").

The games published by the Group are operated under free-to-play model whereby game players can play the games free of charge and are charged for the purchase of in-game virtual items via payment channels, such as the third-party internet payment systems (the "Payment Channels").

2.7.1 Game operating revenue

When the Group publishes mobile games developed by game developers, proceeds earned from selling in-game virtual items, are shared between the Group and the game developers, with the amount paid to the developers generally calculated based on amounts paid by players, after deducting the fees paid to Payment Channels and Distribution Channels and multiplied by a predetermined percentage for each game.

The Group evaluates agreements with the game players, game developers, Distribution Channels and Payment Channels in order to determine whether or not the Group acts as the principal or as an agent for the goods or service provided to the customer in the arrangement with each party respectively, which it considers in determining if relevant revenues should be reported gross or net of the predetermined amount of the proceeds shared with the other parties. The determination of whether to record the revenues gross or net is based on an assessment of various factors, including but not limited to whether the Group (i) is primarily responsible for fulfilling the promise to provide the specified good or service. This typically includes responsibilities for acceptability of the specified good or service (for example, primary responsibility for the good or service meeting customer specification); (ii) has inventory risk before the specified good or service has been transferred to a customer, or after transferring the control to the customer (for example, if the customer has a right of return); (iii) has latitude in establishing the prices for the specified goods or services; (iv) has discretion in selection of suppliers.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.7 Revenue recognition (continued)

2.7.1 Game operating revenue (continued)

During the reporting period, the Group takes primary responsibilities in game operation. The Group considered itself as a principal in game operating arrangements and recorded game operating revenues on a gross basis.

Under the arrangements that the Group takes primary responsibilities, the Group considered that (i) the Group is generally the initiator who raise ideas and plans for providing specification, modification or update of the game products or services desired by the game players; (ii) for licensed games, the Group has power to determine game content and to provide game services and products relating to gaming experience to game players; (iii) besides publishing, providing payment solution and marketing promotion, the Group has the right to determine the pricing of in-game virtual items or charge of game downloading (if needed), as well as the selection of Distribution Channels and the Payment Channels. Thus, the Group views game players to be its customers and considers itself as the principal to provide goods or service to game players. Accordingly, the Group records the online game revenue under such arrangements on a gross basis. Commission fees paid to Distribution Channels and Payment Channels and license fees paid to third party game developer (if any) are recorded as cost of revenues.

Where the Group is acting as a principal under the free-to-play model, the Group has determined that it is obligated to provide on-going services to game players, who purchased virtual items to gain an enhanced game-playing experience, and accordingly, the Group recognizes the revenues derive from sale of virtual items as below:

Consumable virtual items represent items that are extinguished after consumption in the form of fixed charges levied. The paying players will not continue to benefit from the virtual items thereafter. Revenue is recognised (as a release from contract liabilities) when the items are consumed and the related services are rendered.

Durable virtual items represent items that are accessible and beneficial to paying players over an extended period of time. Revenue is recognised ratably over the average life of durable virtual items for the applicable game, which the Group makes best estimates to be the average playing period of paying players ("Player Relationship Period").



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.7 Revenue recognition (continued)

2.7.1 Game operating revenue (continued)

The Group estimates the Player Relationship Period on a game-by-game basis. If there is insufficient data to determine the Player Relationship Period, such as in the case of a newly launched game, it estimates the Player Relationship Period based on other similar types of games developed by the Group or by third party developers until the new game establishes its own patterns and history. The Group considers the games profile, target audience, and its appeal to players of different demographics groups in estimating the Player Relationship Period. While the Group believes its estimates to be reasonable based on available game player information, it may revise such estimates in the future as the games' operation periods change, sufficient individual game data become available, or there is indication that the similarities in characteristics and playing patterns of paying players of the games change. Any adjustments arising from changes in Player Relationship Period would be applied prospectively on the basis that such changes are caused by new information indicating a change in game player behaviour patterns.

2.7.2 Game licensing revenue

The Group derives revenue from licensing its self-developed games to game publishers, who operate the Group's mobile games in defined regions or countries within a specific period. The licensing fees normally comprise of non-refundable fixed licensing fees (either up-front or under specific payment schedule) and variable licensing fees calculated based on prescribed terms.

The Group has evaluated the respective roles and responsibilities of the Group and game publishers in the delivery of game experience to players and concluded that game publishers have the primary responsibility in these licensing arrangements as they are responsible for marketing and promotion of the games in the market, hosting the game servers, determining the price of the in-game virtual items, selection of distribution and payment channels and providing customer services, and therefore have exposure to the significant risks and rewards associated with the operation of these games under the licensing arrangements. Accordingly, the variable licensing fees (revenue share), which are calculated based on a prescribed percentage of the proceeds received from game publishers, are recognized as revenue on a net basis when the sales occur. The non-refundable fixed licensing fees are initially recorded as contract liabilities and are then recognized as revenue rateably over the license period as the licensing arrangements are considered to be right-to-access licensing arrangements.



2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

2.7 Revenue recognition (continued)

2.7.3 Information service revenue

Information service revenue mainly represents revenue generated from in-game marketing and promotion services, which mainly comprises revenues derived from performance based in-game marketing and promotion services provided by the Group. Performance based marketing and promotion contracts are signed between the Group and advertisers or their agencies to establish the service to be provided by the Group and relevant performance measures.

Revenue from performance-based in-game marketing and promotion service is recognized when relevant actual performance measures of in-game marketing and promotion services are fulfilled, such as delivery of download, purchase or registration etc.

2.7.4 Other revenue

The Group also generates revenue from providing technical supporting services and selling game-related merchandise. Revenue is recognized when the service is rendered or related merchandise are delivered and accepted by customers.

2.7.5 Practical expedients applied

The Group generally expenses contract acquisition cost when incurred because the amortization period would have been 1 year or less. Accordingly, the Group does not capitalize any incremental costs to obtain a contract.

The transaction price allocated to the performance obligations that are unsatisfied, or partially unsatisfied, has not been disclosed, as substantially all of the Group's contracts have a duration of one year or less.

2.8 Contract liabilities

Contract liabilities primarily consists of i) the unamortised revenue from sales of virtual items for mobile games, where there is still obligation to be provided by the Group to game players, and ii) the unamortised balance of the initial license fee paid by licensees.



3 FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, price risk, cash flow and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial performance. Risk management is carried out by the senior management of the Group.

3.1 Financial risk factors

(a) Market risk

Foreign exchange risk

For the Group's subsidiaries in mainland China whose functional currency is RMB, if USD had strengthened/weakened by 5% against RMB with all other variables held constant, net profits would have been approximately RMB11.11 million and RMB12.50 million, higher/lower for the years ended December 31, 2022 and 2023 respectively, as a result of net foreign exchange gains/losses on translation of net monetary assets denominated in USD. Above sensitivity analysis does not include the Group's outstanding foreign forward contracts. Details of the Group's outstanding foreign forward contracts are set out in Note 3.3(a).

The Group manages its foreign exchange risk by performing regular reviews of the Group's net foreign exchange exposures and tries to minimize these exposures through natural hedges, wherever possible and may enter into forward foreign exchange contracts, when necessary.

Price risk

The Group is exposed to price risk in respect of long-term and short-term investments measured at fair value through profit or loss held by the Group. The Group is not exposed to commodity price risk. To manage its price risk arising from the investments, the Group diversifies its portfolio. Each investment is managed by senior management on a case by case basis. The sensitivity analysis is performed by management, see Note 3.3 for detail.

Cash flow and fair value interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates and the Group has no significant interest-bearing assets or liabilities except for cash and cash equivalents and lease liabilities, and details of which have been disclosed in Note 23(a) and Note 27 respectively.

The Group's exposure to changes in interest rates is also attributable to its borrowings, details of which have been disclosed in Note 28. All the Group's borrowings were carried at fixed rates, which expose the Group to fair value interest-rate risk.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) Credit risk

The Group is exposed to credit risk in relation to its cash and cash equivalents, short-term investments, trade receivables, deposits and other assets. The carrying amounts of each class of the above financial assets represent the Group's maximum exposure to credit risk in relation to financial assets.

(i) *Credit risk of cash and cash equivalents and short-term investment measured at fair value*

To manage risk arising from cash and cash equivalents and short-term investments, the Group only transacts with state-owned or reputable financial institutions. There has been no recent history of default in relation to these financial institutions. The expected credit loss is immaterial.

(ii) *Credit risk of trade receivables*

Trade receivables at the end of each reporting period were due from Distribution Channels and game publishers, as well as due from information service customers. If the strategic relationship with Distribution Channels, game publishers and information service customers are terminated or scaled-back, or if they alter the co-operative arrangements; or if they experience financial difficulties in paying the Group, the Group's corresponding trade receivables might be adversely affected in terms of recoverability. To manage this risk, the Group maintains frequent communications with Distribution Channels, game publishers and information service customers to ensure the effective credit control. In view of the history of cooperation with Distribution Channels, game publishers and information service customers and the sound collection history of receivables due from them, the directors of the Group believe that the credit risk inherent in the Group's outstanding trade receivable balances is low.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

(iii) *Credit risk of deposits and other assets*

For deposits and other assets, management makes periodic collective assessments as well as individual assessment on the recoverability of deposits and other assets based on historical settlement records and past experiences.

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information. Especially the following indicators are incorporated:

- internal credit rating;
- external credit rating (as far as available);
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the counter party's ability to meet its obligations;
- actual or expected significant changes in the operating results of the counter party;
- significant increases in credit risk on other financial instruments of the same counter party;
- significant changes in the value of the collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements; and
- significant changes in the expected performance and behaviour of the counter party, including changes in the payment status of debtor in the Group and changes in the operating results of the counter party.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(b) Credit risk (continued)

(iii) Credit risk of deposits and other assets (continued)

Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment or repaying on demand.

A default on a financial asset is when the counterparty fails to make contractual payments/repayable demanded within 180 days of when they fall due.

The Group makes periodic assessment on the credit risk of the deposits and other assets based on the history of cooperation with counterparties settlement records and past experience, the directors believe that the credit risk inherent in the outstanding deposits and other assets due from the debtors is low and has not increased significantly since initial recognition. Based on the assessment, the directors believe that allowance for impairment of deposits and other assets is immaterial to the Group.

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group categories deposits and other assets for write off when a debtor fails to make contractual payments/repayable demanded greater than 720 days past due. Where deposits and other assets have been written off, the Group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognized in profit or loss.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (continued)

(c) Liquidity risk

The Group aims to maintain sufficient cash and cash equivalents. Due to the dynamic nature of the underlying business, the Group's finance department maintains flexibility in funding by maintaining adequate cash and cash equivalents.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on their contractual maturities for: i) all non-derivative financial liabilities and ii) net and gross settled derivative financial instruments for which the contractual maturities are essential for an understanding of the timing of the cash flows. The amounts disclosed in the table are the contractual undiscounted cash flows.

| | Less than 1 year RMB'000 | Between 1 and 2 year RMB'000 | Between 2 and 5 year RMB'000 | Over 5 year RMB'000 | Total RMB'000 |
|---|--------------------------------|------------------------------------|------------------------------------|------------------------|------------------|
| As at December 31, 2023 | | | | | |
| Non-derivatives | | | | | |
| Trade payables | 78,581 | - | - | - | 78,581 |
| Other payables and accruals (excluding salaries and benefits payable, and other tax payables) | 22,994 | - | - | - | 22,994 |
| Lease liabilities | 9,590 | 8,543 | 7,970 | - | 26,103 |
| Short-term liabilities measured at fair value through profit or loss - Short positions in stocks of listed companies | 7,671 | - | - | - | 7,671 |
| Borrowings | 13 | 19,974 | - | - | 19,987 |
| | 118,849 | 28,517 | 7,970 | - | 155,336 |
| As at December 31, 2022 | | | | | |
| Non-derivatives | | | | | |
| Trade payables | 10,078 | - | - | - | 10,078 |
| Other payables and accruals (excluding salaries and benefits payable, and other tax payables) | 6,163 | - | - | - | 6,163 |
| Lease liabilities | 10,588 | 6,963 | 11,439 | - | 28,990 |
| | 26,829 | 6,963 | 11,439 | - | 45,231 |
| Derivatives | | | | | |
| Short-term liabilities measured at fair value through profit or loss - foreign forward contracts | 420 | - | - | - | 420 |



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for owners and benefits for other owners and to maintain an optimal capital structure to reduce the cost of capital.

The Group monitors capital by regularly reviewing the capital structure. As a part of this review, the directors of the Company considers the cost of capital and the risks associated with the issued share capital. The Group may adjust the amount of dividends paid to owners, return capital to owners, issue new shares or repurchase the Company's shares. In the opinion of the directors of the Company, the Group's risk associated with capital management is low.

3.3 Fair value estimation

This section explains the judgments and estimates made in determining the fair values of the financial instruments that are recognized and measured at fair value in the financial statements.

(a) Fair value hierarchy

The table below analyses the Group's financial instruments carried at fair value as at December 31, 2022 and 2023, by level of the inputs to valuation techniques used to measure fair value. Such inputs are categorized into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2); and
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required for evaluating the fair value of a financial instrument are observable, the instrument is included in level 2.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(a) Fair value hierarchy (continued)

If one or more of the significant inputs are not based on observable market data, the instrument is included in level 3. Specific valuation techniques used to value financial instruments mainly include:

- Quoted market prices or dealer quotes for similar instruments;
- The fair value of foreign currency forward contracts is determined using present value of future cash flows based on forward exchange rates at the balance sheet date;
- Other techniques, various applicable valuation techniques are used to determine fair value for financial instruments (Note 3.3(c)).



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(a) Fair value hierarchy (continued)

As at December 31, 2023, none of the Group's financial liabilities are measured at fair value. The following table presents the Group's assets and liabilities that are measured at fair value as at December 31, 2022 and the Group's assets that are measured at fair value as at December 31, 2023.

| | Notes | Level 1 RMB'000 | Level 2 RMB'000 | Level 3 RMB'000 | Total RMB'000 |
|---|-------|--------------------|--------------------|--------------------|------------------|
| As at December 31, 2023 | | | | | |
| Financial assets | | | | | |
| Short-term investments measured at fair value through profit or loss | 22 | - | - | 982,464 | 982,464 |
| - Investment funds (i) | | - | - | 982,464 | 982,464 |
| - Investment in listed companies (ii) | | 6,388 | - | - | 6,388 |
| Investments in unlisted companies and private equity funds | | 19 | - | - | 19 |
| - Investments in private equity funds | | - | - | 47,038 | 47,038 |
| - Investments in unlisted companies | | - | - | 121,508 | 121,508 |
| | | 6,388 | - | 1,151,010 | 1,157,398 |
| Financial liabilities | | | | | |
| Short positions in stocks of listed companies (ii) | | 7,671 | - | - | 7,671 |
| As at December 31, 2022 | | | | | |
| Financial assets | | | | | |
| Short-term investments measured at fair value through profit or loss | 22 | - | - | 482,577 | 482,577 |
| - Investment funds (i) | | - | - | 482,577 | 482,577 |
| - Investment in listed companies (ii) | | 7,140 | - | - | 7,140 |
| Investments in unlisted companies and private equity funds | | 19 | - | - | 19 |
| - Investments in private equity funds | | - | - | 52,565 | 52,565 |
| - Investments in unlisted companies | | - | - | 147,658 | 147,658 |
| | | 7,140 | - | 682,800 | 689,940 |
| Financial liabilities | | | | | |
| Derivative financial instruments - Foreign currency forward contracts (iii) | 22 | - | 420 | - | 420 |



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(a) Fair value hierarchy (continued)

- (i) Investment funds' principal and returns are not guaranteed. The Group invested in investment funds which holds a combination of term deposits, securities and futures. Fair value of Level 3 investment funds were determined by using various applicable valuation techniques. Changes in fair value of these financial assets had been recognized in "Fair value changes on investments measured at fair value through profit or loss" in the consolidated statements of comprehensive income.
- (ii) Investment in listed companies represented investments in listed companies' equity security. Short positions in stocks of listed companies represented the fair value of short positions held in listed companies' equity security.
- (iii) The Group entered into foreign exchange forward contracts to manage its foreign currency exposure. The outstanding notional amount of foreign exchange forward contracts as at December 31, 2022 was USD6.5 million that due in one year. There was no foreign exchange forward contract outstanding as at December 31, 2023. Changes in fair value of these foreign exchange forward contracts had been recognized in "Fair value changes on investments measured at fair value through profit or loss" in the consolidated statements of comprehensive income.

(b) Fair value measurements using significant unobservable inputs (level 3)

The following table presents the changes in level 3 items including investments in unlisted companies, private equity funds for the years ended December 31, 2022 and 2023.

Investment funds

| | Year ended December 31, | |
|-------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| At the beginning of the year | 482,577 | 354,241 |
| Additions | 1,168,476 | 788,449 |
| Changes in fair value | 24,080 | 48,201 |
| Redemption | (701,913) | (741,310) |
| Currency translation impact | 9,244 | 32,996 |
| At the end of the year | 982,464 | 482,577 |
| Net unrealized gains | 15,433 | 40,837 |



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(b) Fair value measurements using significant unobservable inputs (level 3)
(continued)

Investments in unlisted companies and private equity funds

| | Year ended December 31, | |
|-------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| At the beginning of the year | 200,223 | 136,252 |
| Additions | - | 70,000 |
| Changes in fair value | (31,353) | (6,029) |
| Deemed disposal | (324) | - |
| At the end of the year | 168,546 | 200,223 |
| Net unrealized losses | (21,677) | (6,029) |

(c) Valuation process and techniques

The Group has a team that manages the valuation of level 3 instruments for financial reporting purposes. The team manages the valuation exercise of the investments on a case by case basis. At least once a year, the team uses valuation techniques to determine the fair value of the Group's level 3 instruments. External valuation experts will be involved when necessary.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(c) Valuation process and techniques (continued)

As these instruments are not traded in an active market, their fair values have been determined by using various applicable valuation techniques, including:

- For investments in investment funds, the Group determines fair values as at the reporting date based on the periodic fair value reports of the respective funds provided by fund administrators and fund managers. The Group also discusses with the respective fund managers to understand the performance of the underlying investments and fair value measurement basis conducted by the respective fund administrators and fund managers, obtains and reviews latest available financial information (if applicable), in order to assess whether the fair values as stated in the periodic fair value reports at the end of each reporting period are appropriate;
- For investments in unlisted companies, their fair values have been determined using applicable valuation techniques including comparable companies approach and comparable transactions approach etc. These valuation approaches require significant judgments, assumptions and inputs, including expected volatility, discount for lack of marketability ("DLOM"), relevant underlying financial projections and recent transactions, etc. Independent external valuer has been involved in determining the fair value, when appropriate;
- For investments in private equity funds, the Group determines fair values as at the reporting date based on the fair value of underlying investments in unlisted companies invested by those private funds. For those underlying investments with recent transactions, management determines their fair value at the end of each reporting period by taking reference to those recent transaction prices; For those underlying investments with no recent transactions, their fair values have been determined using applicable valuation techniques including comparable companies approach. Management established fair values of these underlying investments by using significant judgments, assumptions and inputs including expected volatility and DLOM, etc. Independent external valuer has been involved in determining the fair value, when appropriate.

There were no change to valuation techniques during the reporting period.



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(d) Valuation inputs and relationship to fair value

The following table summarizes the quantitative information about the significant unobservable inputs used in recurring level 3 fair value measurements.

| Description | Fair value as at December 31, | | Unobservable inputs | Range of inputs as at December 31, | | Relationship of unobservable inputs to fair value |
|-------------------------------------|-------------------------------|-----------------|----------------------------|------------------------------------|-----------------|---|
| | 2023 RMB'000 | 2022 RMB'000 | | 2023 | 2022 | |
| Investments in unlisted companies | 121,508 | 147,658 | Expected volatility | 44.48% - 52.08% | 49.74% - 54.61% | The higher the expected volatility, the higher the fair value |
| | | | DLOM | 28.52% - 30% | 30.00% | The higher the DLOM, the lower the fair value |
| Investments in private equity funds | 47,038 | 52,565 | Expected volatility | 41.14% - 68.12% | 40.31% - 44.79% | The higher the expected volatility, the higher the fair value |
| | | | DLOM | 25.00% - 30.00% | 14.00% - 30.00% | The higher the DLOM, the lower the fair value |
| Investment funds | 982,464 | 482,577 | Periodic fair value report | N/A | N/A | N/A |



3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Fair value estimation (continued)

(d) Valuation inputs and relationship to fair value (continued)

If expected volatility is 10% higher, the fair value of investments in unlisted companies and private equity funds will be RMB0.88 million and RMB1.56 million higher for the years ended December 31, 2022 and 2023 respectively, and the profit after tax will be RMB0.77 million higher for the years ended December 31, 2022 and the loss after tax will be RMB1.17 million higher for the years ended December 31, 2023;

If expected volatility is 10% lower, the fair value of investments in unlisted companies and private equity funds will be RMB0.48 million and RMB1.44 million lower for the years ended December 31, 2022 and 2023 respectively, and the profit after tax will be RMB0.42 million lower for the years ended December 31, 2022 and the loss after tax will be RMB1.08 million lower for the years ended December 31, 2023;

If DLOM is 10% higher/lower, the fair value of investments in unlisted companies and private equity funds will be RMB0.21 million and RMB0.26 million lower/higher for the years ended December 31, 2022 and 2023 respectively, and the profit after tax will be RMB0.18 million lower/higher for the years ended December 31, 2022 and the loss after tax will be RMB0.20 million lower/higher for the years ended December 31, 2023.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

4.1 Estimates of Player Relationship Period in the Group's online game services

As described in Note 2.7, the Group recognizes certain revenue from sale of virtual items in online game services ratably over the Player Relationship Period. The determination of Player Relationship Period in each game is made based on the Group's best estimate that takes into account all known and relevant information at the time of assessment. Such estimates are subject to re-evaluation on a semi-annual basis. Any adjustments arising from changes in the Player Relationship Period as a result of new information will be accounted for as a change in accounting estimate.



4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (CONTINUED)

4.2 Determination of fair value of long-term and short-term investments

The fair value of long-term and short-term investments that are not traded in an active market is determined using valuation techniques. The Group uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. Changes in these assumptions and estimates could materially affect the respective fair value of these financial assets (Note 3.3).

4.3 Principal versus agent considerations

Pursuant to game publishing and operation arrangements signed between the Group and the third party game developers or Distribution Channels, the Group's responsibilities in publishing and operating the licensed games vary for each game. The determination of whether to record these revenues using gross or net basis is based on an assessment of various factors, including but not limited to whether the Group (i) is the primary obligor to the game developers and game players in the arrangements; (ii) has latitude in establishing the selling price of virtual items; (iii) changes the products or performs part of the services; (iv) has involvement in the determination of product and service specifications; and (v) has the rights to determine Distribution Channels and Payment Channels.

4.4 Income tax

The Group is subject to income taxes in the PRC and other jurisdictions. Judgment is required in determining the provision for income taxes in each of these jurisdictions. There are transactions and calculations during the ordinary course of business for which the ultimate tax determination is uncertain. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognized when management considers it is probable that future taxable profits will be available against which the temporary differences or tax losses can be utilized. When the expectation is different from the original estimate, such differences will impact the recognition of deferred income tax assets and taxation charges in the period in which such estimate is changed.



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FOR THE YEAR ENDED DECEMBER 31, 2023

5 SEGMENT INFORMATION AND REVENUE

The Group's business activities, for which discrete financial information is available, are regularly reviewed and evaluated by the CODM. The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors of the Company that make strategic decisions. As a result of this evaluation, the directors of the Company consider that the Group's operation is operated and managed as a single segment and no segment information is presented, accordingly.

As at December 31, 2022 and 2023, substantially all of the non-current assets of the Group were located in the PRC.

Revenue for the years ended December 31, 2022 and 2023 are as follows:

| | Year ended December 31, | |
|-----------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Game operating revenues | | |
| – Self-developed | 507,746 | 557,559 |
| – Licensed | 365,690 | 34,380 |
| Subtotal | 873,436 | 591,939 |
| Game licensing revenue | 18,948 | 27,361 |
| Information service revenue | 9,748 | 9,625 |
| Other revenue | 3,605 | 1,442 |
| Total revenues | 905,737 | 630,367 |
| Cost of revenues | (347,861) | (208,280) |
| Gross profit | 557,876 | 422,087 |
| Gross margin | 62% | 67% |



5 SEGMENT INFORMATION AND REVENUE (CONTINUED)

Revenues of approximately RMB33 million and RMB27 million for the years ended December 31, 2022 and 2023, respectively, were from five largest single customers.

During the years ended December 31, 2022 and 2023, none of single customers individually exceeded 10% of the Group's revenue.

The table below sets forth a breakdown of the Group's revenue by timing of recognition for the years ended December 31, 2022 and 2023, respectively:

| | Year ended December 31, | |
|--------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Over the time | 418,077 | 318,125 |
| At a point in time | 487,660 | 312,242 |
| | 905,737 | 630,367 |

The table below sets forth a breakdown of the Group's game operating revenue by geographical areas for the years ended December 31, 2022 and 2023, respectively:

| | Year ended December 31, | |
|-----------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Mainland China | 647,890 | 470,584 |
| Other areas (a) | 257,847 | 159,783 |
| Total | 905,737 | 630,367 |

(a) Revenue from other areas mainly include revenue from local versions operated in Japan, the United States of America, Canada, Australia, New Zealand, Hong Kong, Macau and Taiwan Province.



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FOR THE YEAR ENDED DECEMBER 31, 2023

6 EXPENSES BY NATURE

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Marketing and promotion expenses | 378,891 | 147,272 |
| Employee benefits expenses (Note 7) | 175,414 | 216,266 |
| Commissions charged by distribution channels | 174,535 | 145,183 |
| Commissions charged by game developers and IP holders | 82,362 | 11,109 |
| Impairment of non-financial assets (Note 20) | 29,664 | – |
| Bandwidth and server custody fee | 21,527 | 20,734 |
| Outsourced technical services | 19,037 | 13,034 |
| Professional services fee | 11,209 | 12,221 |
| Office expenses | 10,357 | 9,930 |
| Depreciation of right-of-use assets (Note 15) | 9,961 | 10,792 |
| Depreciation of property, plant and equipment (Note 14) | 4,868 | 3,771 |
| Auditor remuneration | | |
| – Audit service | 4,340 | 4,290 |
| – Non-audit service | 347 | 320 |
| Commissions charged by payment channel | 2,809 | 1,113 |
| Tax surcharges | 1,903 | 2,274 |
| Rental expenses and utilities | 1,866 | 2,034 |
| Others | 3,317 | 2,357 |
| Total | 932,407 | 602,700 |

7 EMPLOYEE BENEFITS EXPENSES

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Wages, salaries and bonuses | 149,568 | 190,362 |
| Pension and other social security costs | 23,548 | 18,857 |
| Share-based compensation expenses (a) | – | 519 |
| Other benefits | 2,298 | 6,528 |
| Total | 175,414 | 216,266 |

- (a) In February 2022, 20% shares of Qingyu Limited, a subsidiary of the Group, were granted to certain key employees of the Group to reward their contribution and performance in past years. The fair value of the granted shares of the subsidiary was recognized as share-based compensation expenses accordingly, amounting to approximately RMB0.5 million.



7 EMPLOYEE BENEFITS EXPENSES (CONTINUED)

(a) Pension-defined contribution plans

During the years ended December 31, 2022 and 2023, there were no forfeited contributions under the defined contribution schemes. Accordingly, no forfeited contribution was utilized during the year, and there was no forfeited contribution available as at December 31, 2023, to reduce the level of contributions.

(b) Directors' and chief executive's emoluments

The remuneration of every director and the chief executive is set out below:

| | Year ended December 31, 2023 | | | | | Total RMB'000 |
|--|------------------------------|--|--|--|------------------------------|------------------|
| | Director fees RMB'000 | Wages, salaries and bonuses RMB'000 | Pension and other social security costs RMB'000 | Share-based compensation RMB'000 | Other benefits RMB'000 | |
| Chairman | | | | | | |
| Yang Xu | - | 2,607 | 92 | - | - | 2,699 |
| Executive directors | | | | | | |
| Huang Zhiqiang | - | 3,257 | 92 | - | - | 3,349 |
| Zeng Xiangshuo | - | 1,632 | 92 | - | - | 1,724 |
| Liu Siming | - | 2,607 | 131 | - | - | 2,738 |
| Independent non-executive directors | | | | | | |
| Zhang Longgen (i) | 141 | - | - | - | - | 141 |
| Lam Sing Kwong Simon | 180 | - | - | - | - | 180 |
| Fang Weijin | 180 | - | - | - | - | 180 |
| Yuan Yuan (i) | 39 | - | - | - | - | 39 |
| Total | 540 | 10,103 | 407 | - | - | 11,050 |



7 EMPLOYEE BENEFITS EXPENSES (CONTINUED)**(b) Directors' and chief executive's emoluments (continued)**

| | Year ended December 31, 2022 | | | | | Total RMB'000 |
|--|------------------------------|--|--|--|------------------------------|------------------|
| | Director fees RMB'000 | Wages, salaries and bonuses RMB'000 | Pension and other social security costs RMB'000 | Share-based compensation RMB'000 | Other benefits RMB'000 | |
| Chairman | | | | | | |
| Yang Xu | - | 14,682 | 79 | - | - | 14,761 |
| Executive directors | | | | | | |
| Huang Zhiqiang | - | 10,421 | 79 | - | - | 10,500 |
| Zeng Xiangshuo | - | 5,169 | 79 | - | - | 5,248 |
| Liu Siming | - | 7,417 | 126 | - | - | 7,543 |
| Independent non-executive directors | | | | | | |
| Zhang Longgen | 172 | - | - | - | - | 172 |
| Lam Sing Kwong Simon | 172 | - | - | - | - | 172 |
| Fang Weijin | 172 | - | - | - | - | 172 |
| Total | 516 | 37,689 | 363 | - | - | 38,568 |

(i) Mr. Zhang Longgen resigned on October 17, 2023. Mr. Yuan Yuan was appointed as independent non-executive director of the Company on October 17, 2023.

(ii) Benefits and interests of directors

Except for disclosed above, there is no other benefit offered to the directors.

(iii) Directors' retirement and termination benefits

No director's retirement or termination benefit subsisted at the end of each year disclosed or at any time during the years ended December 31, 2022 and 2023.

(iv) Consideration provided to third parties for making available directors' services

No consideration provided to third parties for making available director's services subsisted at the end of the each year disclosed or at any time during the years ended December 31, 2022 and 2023.



7 EMPLOYEE BENEFITS EXPENSES (CONTINUED)

(b) Directors' and chief executive's emoluments (continued)

- (v) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

During the years ended December 31, 2022 and 2023, there are no loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors.

- (vi) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest whether directly or indirectly, subsisted at the end of or at any time during the years ended December 31, 2022 and 2023.

(c) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the years ended December 31, 2022 and 2023, include 4 directors whose emoluments are reflected in the analysis presented above. The aggregate amounts of emoluments for the remaining 1 individual for each of the years ended December 31, 2022 and 2023 respectively, are set out below:

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Basic salaries, housing allowances, share options, other allowances and benefits in kind | 1,507 | 1,507 |
| Contribution to pension scheme | 89 | 89 |
| Discretionary bonuses | 125 | 6,148 |
| Inducement fee to join or upon joining the Group | – | – |
| Compensation for loss of office: | | |
| – contractual payments | – | – |
| – other payment | – | – |
| Total | 1,721 | 7,744 |



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FOR THE YEAR ENDED DECEMBER 31, 2023

7 EMPLOYEE BENEFITS EXPENSES (CONTINUED)

(c) Five highest paid individuals (continued)

| | Year ended December 31, | |
|-----------------------------|-------------------------|----------|
| | 2023 | 2022 |
| Emolument bands (in HKD) | | |
| HKD1,500,001 – HKD2,000,000 | 1 | – |
| HKD8,500,001 – HKD9,000,000 | – | 1 |
| Total | 1 | 1 |

8 FAIR VALUE CHANGES ON INVESTMENTS MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Fair value changes on long-term investments measured at fair value through profit or loss (Note 19) | (31,353) | (6,029) |
| Fair value changes on short-term investments measured at fair value through profit or loss (Note 22) | 26,519 | 47,139 |
| Fair value changes on derivative instruments (Note 22) | (2,816) | (4,308) |
| Fair value changes on short positions in stocks of listed companies (Note 22) | (1,334) | – |
| Total | (8,984) | 36,802 |



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9 OTHER INCOME

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Government subsidies | 13,230 | 5,930 |
| Dividend distribution from long-term investments measured at fair value through profit or loss | 32 | 79 |
| Total | 13,262 | 6,009 |

There are no unfulfilled conditions or contingencies related to the above government subsidies.

10 OTHER (LOSSES)/GAINS, NET

| | Year ended December 31, | |
|--------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Foreign exchange (losses)/gains, net | (2,712) | 20,583 |
| Donations to charity organizations | (1,015) | (3,411) |
| Others | (847) | (1,062) |
| Total | (4,574) | 16,110 |



11 FINANCE INCOME, NET

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Finance income | | |
| Interest income from bank deposits | 15,793 | 8,792 |
| Finance costs | | |
| Bank charges | (1,257) | (564) |
| Interest expenses on lease liabilities | (1,026) | (1,470) |
| Interest expenses on bank borrowings | (387) | - |
| Finance income, net | 13,123 | 6,758 |

12 INCOME TAX

Cayman Islands

Under the current laws of the Cayman Islands, the Company and its subsidiaries incorporated in the Cayman Islands are not subject to tax on income or capital gain. Additionally, the Cayman Islands does not impose a withholding tax on payments of dividends to shareholders.

British Virgin Islands

Under the current laws of the British Virgin Islands, entities incorporated in British Virgin Islands are not subject to tax on their income or capital gains.

Hong Kong

Hong Kong profits tax has been provided at the rate of 16.5% on the estimated assessable profit in respect of operations in Hong Kong.



12 INCOME TAX (CONTINUED)

PRC corporate income tax (“CIT”)

CIT provision was made on the estimated assessable profits of entities within the Group incorporated in the PRC and was calculated in accordance with the relevant regulations of the PRC after considering the available tax benefits from refunds and allowances. The general PRC CIT rate is 25% during the years ended December 31, 2022 and 2023.

Certain subsidiaries of the Group in the PRC, accordingly, are qualified as “high and new technology enterprise” and entitled to a preferential income tax rate of 15% during the years ended December 31, 2022 and 2023.

In addition, certain subsidiaries of the Company were entitled to other tax concessions, mainly including the preferential tax rate of 15% applicable to some subsidiaries located in certain areas of the Mainland China upon fulfillment of certain requirements of the respective local governments.

According to the relevant laws and regulations promulgated by the State Tax Bureau of the PRC that was effective from 2018 onwards, enterprises engaging in research and development activities are entitled to claim 200% of their research and development expenses incurred as tax deductible expenses when determining their assessable profits for that year (“Super Deduction”). The Group has made its best estimate for the Super Deduction to be claimed for the Group’s entities in ascertaining their assessable profits during the years ended December 31, 2022 and 2023.

PRC Withholding Tax (“WHT”)

According to the applicable PRC tax regulations, dividends distributed by a company established in the PRC to a foreign investor with respect to profits derived after January 1, 2008 are generally subject to a 10% WHT. If a foreign investor incorporated in Hong Kong meets the conditions and requirements under the double taxation treaty arrangement entered into between the PRC and Hong Kong, the relevant withholding tax rate will be reduced from 10% to 5% in certain circumstances.

Since the Group intends to permanently reinvest earnings from QC Digital Group to further expand its businesses in the PRC, it does not intend to declare dividends to its immediate foreign holding entities in the foreseeable future. Accordingly, no deferred income tax liability in relation with WHT was accrued as at the end of each reporting period. Cumulative undistributed earnings of the Company’s PRC subsidiaries intended to be permanently reinvested were RMB228 million as at December 31, 2023.



12 INCOME TAX (CONTINUED)**PRC Withholding Tax (“WHT”) (continued)**

The income tax of the Group for the years ended December 31, 2022 and 2023 is analyzed as follows:

| | Year ended December 31, | |
|----------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Current income tax | 8,396 | 20,437 |
| Deferred income tax (Note 16) | 4,239 | 12,442 |
| Total income tax expenses | 12,635 | 32,879 |

The tax on the Group's profit before income tax differs from the theoretical amount that would arise using the tax rate of 25% for the years ended December 31, 2022 and 2023, being the statutory tax rate of the major subsidiaries of the Group.

The difference is analysed as follows:

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| (Loss)/Profit before income tax | (24,965) | 78,535 |
| Tax calculated at statutory income tax rate of 25% in mainland China | (6,241) | 19,634 |
| Tax effects of: | | |
| Effect of different tax rates available to different jurisdictions | (4,560) | 2,175 |
| Preferential income tax rates applicable to subsidiaries | (2,644) | (16,353) |
| Expenses not deductible for income tax purposes | 1,245 | 887 |
| Non-taxable income | (5,151) | (12,234) |
| Super Deduction for research and development expenses | (18,048) | (9,529) |
| Tax losses for which no deferred income tax assets were recognized | 23,332 | 33,821 |
| Temporary differences for which no deferred income tax assets were recognized, net | 23,987 | 6,409 |
| Previous years tax adjustments | 715 | 8,069 |
| Total income tax expenses | 12,635 | 32,879 |



13 (LOSS)/EARNINGS PER SHARE

(a) Basic (loss)/earnings per share

Basic (loss)/earnings per share is calculated by dividing the (loss)/profit attributable to ordinary shareholders of the Company by the weighted average number of outstanding shares during the years ended December 31, 2022 and 2023.

| | Year ended December 31, | |
|--|-------------------------|-------------|
| | 2023 | 2022 |
| (Loss)/profit attributable to ordinary shareholders of the Company (RMB'000) | (37,371) | 50,283 |
| Weighted average number of outstanding ordinary shares | 691,330,500 | 691,139,718 |
| Basic (loss)/earnings per share (RMB) | (0.05) | 0.07 |

(b) Diluted (loss)/earnings per share

Diluted (loss)/earnings per share is calculated by adjusting the weighted average number of outstanding ordinary shares to assume conversion of all dilutive potential ordinary shares.

For the year ended December 31, 2022, diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares arising from IPO over-allotment option (the "OAO").

| | Year ended |
|---|----------------------|
| | December 31, 2022 |
| Profit attributable to equity holders of the Company (RMB'000) | 50,283 |
| Weighted average number of shares in issue | 691,139,718 |
| Adjustments for OAO | 4,815 |
| Weighted average number of shares for the calculation of diluted earnings per share | 691,144,533 |
| Diluted earnings per share (RMB) | 0.07 |

For the year ended December 31, 2023, diluted earnings per share presented is the same as the basic earnings per share as there was no dilutive potential ordinary share.



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FOR THE YEAR ENDED DECEMBER 31, 2023

14 PROPERTY, PLANT AND EQUIPMENT

| | Servers and other equipment RMB'000 | Furniture and appliances RMB'000 | Vehicles RMB'000 | Leasehold improvements RMB'000 | Total RMB'000 |
|-------------------------------------|--|--|---------------------|--------------------------------------|------------------|
| At January 1, 2022 | | | | | |
| Cost | 1,170 | 5,110 | 5,648 | - | 11,928 |
| Accumulated depreciation | (1,170) | (1,498) | (814) | - | (3,482) |
| Net book amount | - | 3,612 | 4,834 | - | 8,446 |
| Year ended December 31, 2022 | | | | | |
| Opening net book amount | - | 3,612 | 4,834 | - | 8,446 |
| Additions | - | 3,852 | 1,081 | 9,480 | 14,413 |
| Depreciation <i>(Note 6)</i> | - | (1,249) | (1,066) | (1,456) | (3,771) |
| Disposal | - | (77) | - | - | (77) |
| Currency translation impact | - | (6) | - | - | (6) |
| Closing net book amount | - | 6,132 | 4,849 | 8,024 | 19,005 |
| At December 31, 2022 | | | | | |
| Cost | 1,170 | 8,962 | 6,729 | 9,480 | 26,341 |
| Accumulated depreciation | (1,170) | (2,830) | (1,880) | (1,456) | (7,336) |
| Net book amount | - | 6,132 | 4,849 | 8,024 | 19,005 |



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FOR THE YEAR ENDED DECEMBER 31, 2023

14 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

| | Servers and other equipment RMB'000 | Furniture and appliances RMB'000 | Vehicles RMB'000 | Leasehold improvements RMB'000 | Total RMB'000 |
|-------------------------------------|--|--|---------------------|--------------------------------------|------------------|
| At January 1, 2023 | | | | | |
| Cost | 1,170 | 8,962 | 6,729 | 9,480 | 26,341 |
| Accumulated depreciation | (1,170) | (2,830) | (1,880) | (1,456) | (7,336) |
| Net book amount | - | 6,132 | 4,849 | 8,024 | 19,005 |
| Year ended December 31, 2023 | | | | | |
| Opening net book amount | - | 6,132 | 4,849 | 8,024 | 19,005 |
| Additions | - | 2,028 | 1,530 | 422 | 3,980 |
| Depreciation (Note 6) | - | (1,929) | (969) | (1,970) | (4,868) |
| Disposal | - | (2) | - | (949) | (951) |
| Currency translation impact | - | (25) | - | - | (25) |
| Closing net book amount | - | 6,204 | 5,410 | 5,527 | 17,141 |
| At December 31, 2023 | | | | | |
| Cost | 1,170 | 10,990 | 8,259 | 9,902 | 30,321 |
| Accumulated depreciation | (1,170) | (4,786) | (2,849) | (4,375) | (13,180) |
| Net book amount | - | 6,204 | 5,410 | 5,527 | 17,141 |

Depreciation expenses have been charged to the consolidated statement of comprehensive income as follows:

| | Year ended December 31, | |
|-------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Cost of revenues | 871 | 618 |
| Selling and marketing expenses | 1,084 | 792 |
| Research and development expenses | 2,295 | 1,639 |
| General and administrative expenses | 618 | 722 |
| | 4,868 | 3,771 |



15 RIGHT-OF-USE ASSETS

| | Properties RMB'000 |
|-------------------------------------|------------------------------|
| At January 1, 2022 | |
| Cost | 43,006 |
| Accumulated depreciation | (10,943) |
| Net book amount | 32,063 |
| Year ended December 31, 2022 | |
| Opening net book amount | 32,063 |
| Additions | 10,374 |
| Depreciation (Note 6) | (10,792) |
| Disposal | (5,394) |
| Currency translation impact | (83) |
| Closing net book amount | 26,168 |
| At December 31, 2022 | |
| Cost | 46,224 |
| Accumulated depreciation | (20,056) |
| Net book amount | 26,168 |
| At January 1, 2023 | |
| Cost | 46,224 |
| Accumulated depreciation | (20,056) |
| Net book amount | 26,168 |
| Year ended December 31, 2023 | |
| Opening net book amount | 26,168 |
| Additions | 7,308 |
| Depreciation (Note 6) | (9,961) |
| Disposal | (914) |
| Currency translation impact | (79) |
| Closing net book amount | 22,522 |
| At December 31, 2023 | |
| Cost | 46,539 |
| Accumulated depreciation | (24,017) |
| Net book amount | 22,522 |



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FOR THE YEAR ENDED DECEMBER 31, 2023

15 RIGHT-OF-USE ASSETS (CONTINUED)

The consolidated statement of comprehensive income and the consolidated statement of cash flows contain the following amounts relating to leases:

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Depreciation charge of right-of-use assets | 9,961 | 10,792 |
| Interest expenses | 1,026 | 1,470 |
| Expenses relating to short-term leases | 1,866 | 2,034 |
| The cash outflow for leases payment related to short-term lease as operating activities | 1,612 | 1,411 |
| The cash outflow for leases as financing activities | 9,681 | 11,536 |

16 DEFERRED INCOME TAXES

The following amounts, determined after appropriate offsetting, are shown in the consolidated statement of financial position:

Deferred tax assets

| | As at December 31, | |
|--|--------------------|-------------------------------|
| | 2023 RMB'000 | 2022 RMB'000 (Restated) |
| The balance comprises temporary differences attributable to: | | |
| – Lease liabilities | 549 | 2,355 |
| – Tax losses | 2,995 | 6,201 |
| – Impairment of non-financial assets | 4,053 | – |
| – Short-term investments measured at fair value through profit or loss | – | 63 |
| – Marketing and promotion expenses | 12,271 | 16,076 |
| – Loss allowance for financial assets | 10 | 8 |
| – Contract liabilities | 3,500 | 4,745 |
| – Temporary difference related to payroll payables | 849 | 1,085 |
| Total gross deferred tax assets | 24,227 | 30,533 |
| Set-off of deferred tax liabilities pursuant to set-off provisions | (543) | (2,672) |
| Net deferred tax assets | 23,684 | 27,861 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

16 DEFERRED INCOME TAXES (CONTINUED)

| | As at December 31, | |
|------------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Deferred tax assets: | | |
| – to be recovered within 12 months | 11,027 | 15,979 |
| – to be recovered after 12 months | 12,657 | 11,882 |
| | 23,684 | 27,861 |

Deferred tax liabilities

| | As at December 31, | |
|---|--------------------|-------------------------------|
| | 2023 RMB'000 | 2022 RMB'000 (Restated) |
| The balance comprises temporary differences attributable to: | | |
| – Right-of-use assets | 543 | 2,299 |
| – Long-term investments measured at fair value through profit or loss | – | 373 |
| Total gross deferred tax liabilities | 543 | 2,672 |
| Set-off of deferred tax assets pursuant to set-off provisions | (543) | (2,672) |
| Net deferred tax liabilities | – | – |



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FOR THE YEAR ENDED DECEMBER 31, 2023

16 DEFERRED INCOME TAXES (CONTINUED)

Deferred tax assets

The movement on the gross deferred income tax assets is as follows:

| | Tax losses RMB'000 | Net impairment losses on non-financial assets RMB'000 | Loss allowance for financial assets RMB'000 | Short-term investments measured at fair value through profit or loss RMB'000 | Marketing and promotion expenses RMB'000 | Lease liabilities RMB'000 | Contract liabilities RMB'000 | Temporary difference related to payroll payables RMB'000 | Total RMB'000 |
|---|-----------------------|--|---|--|--|---------------------------------|------------------------------------|---|------------------|
| At December 31, 2021 | 13,000 | - | 13 | - | 16,430 | 162 | 9,151 | 2,259 | 41,015 |
| Adjustment on Amendments to IAS 12 | - | - | - | - | - | 6,596 | - | - | 6,596 |
| At January 1, 2022 (Restated) | 13,000 | - | 13 | - | 16,430 | 6,758 | 9,151 | 2,259 | 47,611 |
| Credited/(charged) to consolidated income statement | (6,927) | - | (5) | 63 | (354) | (4,403) | (4,406) | (1,174) | (17,206) |
| Currency translation impact | 128 | - | - | - | - | - | - | - | 128 |
| At December 31, 2022 (Restated) | 6,201 | - | 8 | 63 | 16,076 | 2,355 | 4,745 | 1,085 | 30,533 |
| At December 31, 2022 | 6,201 | - | 8 | 63 | 16,076 | 56 | 4,745 | 1,085 | 28,234 |
| Adjustment on Amendments to IAS 12 | - | - | - | - | - | 2,299 | - | - | 2,299 |
| At January 1, 2023 (Restated) | 6,201 | - | 8 | 63 | 16,076 | 2,355 | 4,745 | 1,085 | 30,533 |
| Credited/(charged) to consolidated income statement | (3,268) | 4,053 | 2 | (63) | (3,805) | (1,806) | (1,245) | (236) | (6,368) |
| Currency translation impact | 62 | - | - | - | - | - | - | - | 62 |
| At December 31, 2023 | 2,995 | 4,053 | 10 | - | 12,271 | 549 | 3,500 | 849 | 24,227 |



16 DEFERRED INCOME TAXES (CONTINUED)**Deferred tax liabilities**

The movement on the gross deferred income tax liabilities is as follows:

| | Long-term investments measured at fair value through profit or loss RMB'000 | Short-term investments measured at fair value through profit or loss RMB'000 | Right-of-use assets RMB'000 | Total RMB'000 |
|--|--|---|--|--------------------------|
| At December 31, 2021 | 521 | 319 | – | 840 |
| Adjustment on Amendments to IAS 12 | – | – | 6,596 | 6,596 |
| At January 1, 2022 (Restated) | 521 | 319 | 6,596 | 7,436 |
| Charged/(credited) to consolidated income statement | (148) | (319) | (4,297) | (4,764) |
| At December 31, 2022 (Restated) | 373 | – | 2,299 | 2,672 |
| At December 31, 2022 | 373 | – | – | 373 |
| Adjustment on Amendments to IAS 12 | – | – | 2,299 | 2,299 |
| At January 1, 2023 (Restated) | 373 | – | 2,299 | 2,672 |
| Charged/(credited) to consolidated income statement | (373) | – | (1,756) | (2,129) |
| At December 31, 2023 | – | – | 543 | 543 |

The Group only recognizes deferred income tax assets for cumulative tax losses if it is probable that future taxable amounts will be available to utilize those tax losses. Management will continue to assess the recognition of deferred income tax assets in future reporting periods. As at December 31, 2022 and 2023, the Group did not recognize deferred income tax assets of RMB32.79 million and RMB51.58 million, in respect of cumulative tax losses amounting to RMB135.66 million and RMB221.16 million. These tax losses in Mainland China will expire from 2026 to 2028.



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17 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

| | As at December 31, | |
|-------------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| At the beginning of the year | 19,858 | 29,169 |
| Additions (a) | 30,000 | 6,000 |
| Disposal | (500) | (500) |
| Share of results of associates | (1,814) | (309) |
| Impairment (b) | (9,308) | (14,502) |
| At the end of the year | 38,236 | 19,858 |

- (a) During the year ended December 31, 2022, the Group obtained 20% shares of an associate which mainly engaged in mobile game development with a consideration of RMB6 million. The Group had significant influence in the unlisted company.

During the year ended December 31, 2023, the Group obtained 20% shares of a unlisted company which mainly engaged in mobile game development with a consideration of RMB30 million. The Group had significant influence in the unlisted company.

- (b) The Group regularly carries out impairment indicator assessment on the associates.

During the year ended December 31, 2022, certain associates faced difficulties in business and cash flows due to changing of market and regulatory environment and have ceased all business. The Group determined the recoverable amounts of these investments based on value in use and made impairment provision of approximately RMB14.5 million against the carrying amounts of these investments in associates.

During the year ended December 31, 2023, certain associates faced significant difficulties in business and finance, mainly due to changing of market, unsatisfying research and development status and struggling cash flows. Those associates were under-performed in both operation and financial results and showed impairment indicators. Management reviewed the financial and business outlook of those associates and determined the recoverable amounts of those investments based on their value in use and made impairment provision of approximately RMB9.3 million against the carrying amounts of these investments in associates.

- (c) The Group has interests in a number of individually immaterial associates that are accounted for using the equity method.

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Aggregate carrying amount of individually immaterial associates | 38,236 | 19,858 |
| Aggregate amounts of the Group's share of: | | |
| - Net loss | (1,814) | (309) |



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18 FINANCIAL INSTRUMENTS BY CATEGORY

The Group holds the following financial instruments:

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Assets as per consolidated statement of financial position | | |
| Financial assets at fair value through profit or loss: | | |
| – Long-term investments measured at fair value through profit or loss (Note 19) | 168,546 | 200,223 |
| – Short-term investments measured at fair value through profit or loss (Note 22) | 988,852 | 489,717 |
| | 1,157,398 | 689,940 |
| Financial assets at amortized costs: | | |
| – Trade receivables (Note 21) | 68,096 | 52,341 |
| – Deposits and other assets | 19,894 | 13,319 |
| – Cash and cash equivalents (Note 23(a)) | 538,003 | 1,001,922 |
| – Restricted cash (Note 23(b)) | – | 8,573 |
| | 625,993 | 1,076,155 |
| Liabilities as per consolidated statement of financial position | | |
| Financial liabilities at fair value through profit or loss: | | |
| – Short-term liabilities measured at fair value through profit or loss (Note 22) | 7,671 | 420 |
| Financial liabilities at amortized costs: | | |
| – Lease liabilities (Note 27) | 24,386 | 26,803 |
| – Borrowings (Note 28) | 19,987 | – |
| – Trade payables (Note 29) | 78,581 | 10,078 |
| – Other payables (excluding salaries and benefits payable and other tax payables) (Note 30) | 22,994 | 8,095 |
| | 145,948 | 44,976 |



19 LONG-TERM INVESTMENTS MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS

| | As at December 31, | |
|-------------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Investments in unlisted companies | 121,508 | 147,658 |
| Investments in private equity funds | 47,038 | 52,565 |
| | 168,546 | 200,223 |

As at December 31, 2022 and 2023, long-term investments measured at fair value through profit or loss mainly represented: 1) investments in associates with significant influence in the form of redeemable instruments and measured at fair value through profit or loss, and investments in unlisted companies without significant influence in the form of ordinary shares; 2) equity investments in private equity funds in which the Group act as limited partners without significant influence. The Group has determined the fair value of these financial assets based on certain valuation techniques as disclosed in Note 3.3.

Movements in long-term investments measured at fair value through profit or loss during the years ended December 31, 2022 and 2023, are as follows:

| | Year ended December 31, | |
|-------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| At the beginning of the year | 200,223 | 136,252 |
| Additions (a) | – | 70,000 |
| Change in fair value (Note 8) | (31,353) | (6,029) |
| Deemed disposal (Note 32) | (324) | – |
| At the end of the year | 168,546 | 200,223 |

(a) During the year ended December 31, 2022, the Group obtained 10%, 20% and 5% shares of three unlisted companies which one mainly engaged in game community, one mainly engaged in pop toy products design and the other mainly engaged in mobile game development, with a consideration of RMB5 million, RMB10 million and RMB50 million, respectively. Although the Group obtained one board seat respectively, as these investments are in the form of redeemable instruments, the Group recognized the investments as long-term investments measured at fair value through profit or loss.

During the year ended December 31, 2022, the Group also further obtained 13.28% shares of an unlisted company which mainly engaged in mobile game development with a consideration of RMB5 million, with shares held increased from 15% to 28.28%. The Group remained significant influence in the associate. As this investment is in the form of redeemable instrument, the Group remained measuring the investment as long-term investments measured at fair value through profit or loss.



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20 PREPAYMENTS, DEPOSITS AND OTHER ASSETS

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Non-current | | |
| Prepayments for game licenses (a) | 38,296 | 7,642 |
| Prepayment for investments | 8,000 | – |
| Rental and other deposits | 1,997 | 2,036 |
| | 48,293 | 9,678 |
| Current | | |
| Prepayments for sharing of proceeds (a) | 24,083 | 32,564 |
| Prepayments for marketing and promotion services | 17,812 | 9,262 |
| Deposits in stock accounts | 16,007 | 9,838 |
| Loans due from third parties | 9,031 | – |
| Prepayments to service providers | 7,875 | 5,469 |
| Amounts due from related parties (Note 35(c)(iv)) | 3,870 | – |
| Rental and other deposits | 2,006 | 1,591 |
| Loans due from employees | 1,560 | 1,470 |
| Others | 2,089 | 839 |
| Less: allowance for impairment | (205) | (55) |
| | 84,128 | 60,978 |

- (a) The Group licenses online games from game developers and pays game license fees and sharing of proceeds earned from selling in-game virtual items to game developers. The prepayments for game license fees are transferred to intangible assets when the Group receives related licensed games. The prepayments for sales-based sharing of proceeds are expensed and recorded into cost of revenues on incurred basis.

The Group regularly assesses impairment indicator as set out in Note 2.4. During the year ended December 31, 2023, the Group assessed the recoverable amounts of these prepayments based on value in use and made impairment provision for and write-off certain prepayments to game developers of RMB29.7 million, mainly due to underperformance of game developing status, testing or operating results of relevant games.



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21 TRADE RECEIVABLES

| | As at December 31, | |
|--------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Distribution channels | 60,216 | 36,830 |
| Game publishers | 5,872 | 11,800 |
| Information service customers | 1,682 | 791 |
| Others | 362 | 2,943 |
| | 68,132 | 52,364 |
| Less: allowance for impairment | (36) | (23) |
| | 68,096 | 52,341 |

| | As at December 31, | |
|--------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Third parties | 62,260 | 37,882 |
| Related parties | 5,872 | 14,482 |
| | 68,132 | 52,364 |
| Less: allowance for impairment | (36) | (23) |
| | 68,096 | 52,341 |



21 TRADE RECEIVABLES (CONTINUED)

- (a) Distribution Channels and game publishers and information service customers usually settle the amounts within 30–60 days. Aging analysis of trade receivables based on the recognition date of the gross trade receivables at the respective reporting dates are as follows:

| | As at December 31, | |
|----------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Within 3 months | 65,638 | 42,930 |
| 3 months to 6 months | 2,342 | 6,502 |
| 6 months to 1 year | 152 | 2,932 |
| | 68,132 | 52,364 |

- (b) The Group applies the simplified approach to provide for expected credit losses prescribed by IFRS 9, which permits the use of the lifetime expected loss provision for all trade receivables. The Group overall considers the shared credit risk characteristics and the days past due of each type of the trade receivables to measure the expected credit losses. During the years ended December 31, 2022 and 2023, the expected loss rate for related parties trade receivables is low and immaterial, and the expected credit loss rates for third-parties trade receivables are determined according to provision matrix as follows:

| | As at December 31, | |
|----------------------|--------------------|---------|
| | 2023 | 2022 |
| Within 3 months | 0.00% | 0.00% |
| 3 months to 6 months | 0.19% | 0.19% |
| 6 months to 1 year | 3.16% | 2.12% |
| 1 to 2 years | 18.94% | 6.37% |
| Over 2 years | 100.00% | 100.00% |

The expected loss rates are based on the payment profiles of sales over a period of 36 month before December 31, 2022 and 2023 respectively and the corresponding historical credit losses experienced within the period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified growth rate of Gross Domestic Product and IT & Information Service Output Price Index of the countries in which it operates to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.



21 TRADE RECEIVABLES (CONTINUED)

(b) (continued)

Movements on the Group's allowance for impairment of trade receivables are as follows:

| | As at December 31, | |
|--|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| At the beginning of the year | 23 | 77 |
| Provision | 684 | 23 |
| Reversal | (23) | (77) |
| Elimination due to acquisition (Note 32) | (648) | - |
| At the end of the year | 36 | 23 |

The provisions and reversal of provisions for impaired receivables have been included in "Net impairment losses on financial assets" in the consolidated statement of comprehensive income.

- (c) The directors of the Group considered that the carrying amounts of the trade receivables balances approximated their fair value as at December 31, 2022 and 2023.
- (d) The carrying amount of the Group's trade receivables is denominated in the following currencies:

| | As at December 31, | |
|-----|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| USD | 31,948 | 26,298 |
| RMB | 20,639 | 15,631 |
| HKD | 10,266 | 4,005 |
| JPY | 4,122 | 6,397 |
| SGD | 1,157 | 33 |
| | 68,132 | 52,364 |

- (e) The maximum exposure to credit risk as at December 31, 2022 and 2023 was the carrying value of the trade receivables. The Group did not hold any collateral as security.



22 FINANCIAL ASSETS/(LIABILITIES) MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS (CURRENT)

The financial assets/(liabilities) measured at fair value through profit or loss (current) are investment in listed companies, short positions in stocks of listed companies, foreign exchange forward contracts and investment funds of which principal and returns are not guaranteed. Fair value measurement are as disclosed in Note 3.3.

| | Year ended December 31, | |
|-------------------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Financial assets | | |
| At the beginning of the year | 489,717 | 355,313 |
| Additions | 1,232,866 | 796,308 |
| Change in fair value (Note 8) | 26,519 | 47,139 |
| Redemption | (769,526) | (742,342) |
| Currency translation impact | 9,276 | 33,299 |
| At the end of the year | 988,852 | 489,717 |

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Financial liabilities – derivative instruments | | |
| At the beginning of the year | (420) | – |
| Change in fair value (Note 8, Note 3.3(a)) | (2,816) | (4,308) |
| Redemption | 3,236 | 3,888 |
| At the end of the year | – | (420) |



22 FINANCIAL ASSETS/(LIABILITIES) MEASURED AT FAIR VALUE THROUGH PROFIT OR LOSS (CURRENT) (CONTINUED)

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Financial liabilities – Short positions in stocks of listed companies | | |
| At the beginning of the year | – | – |
| Additions | (102,522) | – |
| Change in fair value (Note 8, Note 3.3(a)) | (1,334) | – |
| Redemption | 96,223 | – |
| Currency translation differences | (38) | – |
| At the end of the year | (7,671) | – |

23 CASH AND BALANCES WITH BANK AND FINANCIAL INSTITUTIONS

(a) Cash and cash equivalents

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Cash on hand and cash in bank | 426,023 | 351,718 |
| Term deposit with initial terms within three months | 107,232 | 648,294 |
| Cash held by other financial institutions (i) | 4,748 | 1,910 |
| | 538,003 | 1,001,922 |

- (i) As at December 31, 2022 and 2023, the Group had certain amounts of cash held in accounts managed by other financial institutions, such as Alipay and WeChat Pay in connection with the provision of online and mobile payment services which have been classified as cash and cash equivalents on the consolidated statements of financial position.



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23 CASH AND BALANCES WITH BANK AND FINANCIAL INSTITUTIONS (CONTINUED)

(a) Cash and cash equivalents (continued)

Cash and cash equivalents are denominated in the following currencies:

| | As at December 31, | |
|-----|--------------------|------------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| USD | 217,102 | 889,706 |
| RMB | 184,842 | 58,129 |
| JPY | 69,015 | 47,087 |
| HKD | 60,527 | 6,848 |
| SGD | 5,974 | 152 |
| AUD | 543 | – |
| | 538,003 | 1,001,922 |

(b) Restricted Cash

Restricted Cash are denominated in the following currencies:

| | As at December 31, | |
|-----|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| USD | – | 8,573 |

As at December 31, 2022, USD1.2 million (equivalent to approximately RMB8.6 million) were cash deposits held by bank as deposits for foreign exchange forward contracts signed with the same bank. No foreign exchange forward contract was outstanding as at December 31, 2023.



24 SHARE CAPITAL AND SHARE PREMIUM

| | Number of shares '000 | Nominal value of shares USD'000 | Equivalent nominal value of shares RMB'000 | Share premium RMB'000 |
|--|-----------------------------|--|--|-----------------------------|
| Authorised | | | | |
| As at December 31, 2022 and 2023 | 5,000,000 | 50 | – | – |
| Issued | | | | |
| As at January 1, 2022 | 685,000 | 7 | 44 | 5,151,253 |
| Issuance of ordinary shares upon IPO over-allotment (a) | 6,331 | – | – | 55,888 |
| Dividend distribution to the shareholders (Note 31) | – | – | – | (89,320) |
| As at December 31, 2022 and 2023 | 691,331 | 7 | 44 | 5,117,821 |

(a) On January 12, 2022, following the partial exercise of over-allotment option available upon its IPO, the Company issued 6,330,500 new ordinary shares at HKD11.20 per share and raised gross proceeds of approximately HKD71 million (equivalent to RMB58 million). The net proceeds was approximately HKD68 million (equivalent to RMB56 million) after deducting listing expenses directly relating to the share issuance.

25 OTHER RESERVES

| | Capital reserve RMB'000 | Statutory reserves RMB'000 | Share-based compensation expenses RMB'000 | Currency translation differences RMB'000 | Total RMB'000 |
|--|-------------------------------|----------------------------------|--|---|--------------------|
| As at January 1, 2022 | (3,139,354) | 11,422 | 70,017 | 25,360 | (3,032,555) |
| Currency translation differences | – | – | – | 99,915 | 99,915 |
| Share-based compensation expenses (Note 7) | – | – | 519 | – | 519 |
| As at December 31, 2022 | (3,139,354) | 11,422 | 70,536 | 125,275 | (2,932,121) |
| As at January 1, 2023 | (3,139,354) | 11,422 | 70,536 | 125,275 | (2,932,121) |
| Currency translation differences | – | – | – | 21,273 | 21,273 |
| As at December 31, 2023 | (3,139,354) | 11,422 | 70,536 | 146,548 | (2,910,848) |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

26 CONTRACT LIABILITIES

Contract liabilities primarily consists of i) the unamortised revenue from sales of virtual items for mobile games, where there is still obligation to be provided by the Group to game players, and ii) the unamortised balance of the initial license fee paid by licensees.

| | As at December 31, | |
|----------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Game operating | 42,090 | 41,283 |

The following table shows the amount of revenue recognized in the consolidated statements of comprehensive income for the respective years relating to contract liabilities brought forward:

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Revenue recognized that was included in the contract liabilities balance at the beginning of the year | | |
| Game operating | 41,283 | 74,012 |
| Game licensing | - | 906 |
| | 41,283 | 74,918 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2023

27 LEASE LIABILITIES

| | As at December 31, | |
|------------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Minimum lease payments due | | |
| – Within 1 year | 9,590 | 10,588 |
| – Between 1 and 2 years | 8,543 | 6,963 |
| – Between 2 and 5 years | 7,970 | 11,439 |
| | 26,103 | 28,990 |
| Less: future finance charges | (1,717) | (2,187) |
| Present value of lease liabilities | 24,386 | 26,803 |

| | As at December 31, | |
|-------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Lease liabilities | | |
| – Within 1 year | 9,193 | 10,207 |
| – Between 1 and 2 years | 9,752 | 6,601 |
| – Between 2 and 5 years | 5,441 | 9,995 |
| | 24,386 | 26,803 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

28 BORROWINGS

| | As at December 31, | |
|--|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Included in non-current liabilities | | |
| RMB bank borrowings – unsecured | 19,974 | – |
| Included in current liabilities | | |
| RMB bank borrowings – unsecured | 13 | – |
| | 19,987 | – |

In January 2023, the Group entered into unsecured three-year loan agreements with certain financial institutions and borrowed RMB20,000,000, bearing an fixed interest rate of 2.00% per annum and repayable by end of 2025. Pursuant to the loan agreements, these loans can only be used in research and development.

During the year ended December 31, 2023, the Group repaid short-term bank borrowings amounting to RMB13,000. As at December 31, 2023, the borrowing balance of RMB13,000 was reclassified to current liabilities as the borrowings will be repayable within 12 months.

29 TRADE PAYABLES

| | As at December 31, | |
|----------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Trade payables | 78,581 | 10,078 |

Trade payables are primarily sharing of proceeds due to game developers and IP holders, advertisement and related to the purchase of services for server custody. The credit terms of trade payables granted to the Group are usually 30 to 90 days.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2023

29 TRADE PAYABLES (CONTINUED)

The carrying amount of the Group's trade payables is denominated in the following currencies:

| | As at December 31, | |
|-----|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| RMB | 72,002 | 3,386 |
| USD | 6,465 | 6,547 |
| JPY | 78 | 145 |
| AUD | 36 | – |
| | 78,581 | 10,078 |

As at December 31, 2022 and 2023, the fair value of trade payables approximated to their carrying amount.

Aging analysis of trade payables based on the recognition date of the trade payables at the respective reporting dates are as follows:

| | As at December 31, | |
|-----------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Within 3 months | 71,284 | 9,891 |
| Over 3 months | 7,297 | 187 |
| | 78,581 | 10,078 |



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

30 OTHER PAYABLES AND ACCRUALS

| | As at December 31, | |
|--------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Salaries and benefits payables | 58,013 | 57,029 |
| Payables for investment | 20,000 | – |
| Payables for professional fee | 2,798 | 5,996 |
| Other tax payables | 1,928 | 2,516 |
| Others | 196 | 2,099 |
| | 82,935 | 67,640 |

The carrying amount of the Group's other payables is denominated in the following currencies:

| | As at December 31, | |
|-----|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| RMB | 82,823 | 66,683 |
| USD | 39 | 17 |
| AUD | 33 | – |
| JPY | 22 | 925 |
| HKD | 18 | 15 |
| | 82,935 | 67,640 |

31 DIVIDEND DISTRIBUTION

| | As at December 31, | |
|-----------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Dividend distribution | – | 89,320 |

The final dividend of HK15.2 cents per share for the year ended December 31, 2021, amounted HKD105,082,236 (equivalent to approximately RMB89,319,901) in total was approved in the shareholders' meetings of the Company held on June 6, 2022 and paid on July 29, 2022.

No dividend has been paid or declared by the Company during the year ended December 31, 2023.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

32 BUSINESS COMBINATION

Chengdu Niuwanqihao Cultural Creativity Co., Ltd. (“Niuwan”) was an unlisted entity which provides design and sale of game merchandise and was an associate of the Group. The Group held its 20% shareholding in the form of redeemable instruments and measured it at fair value through profit or losses. On December 20, 2023, the Group further acquired 40% equity interests in Niuwan with nil cash consideration and removed the preferential rights in the 20% previously held interests. After the acquisition, Niuwan became a subsidiary of the Group with 40% non-controlling interest. RMB0.03 million bargain purchase gain was recognised in this transaction.

The following table summarizes the consideration paid for Niuwan, the fair value of assets acquired, liabilities assumed at the acquisition date:

| | As at December 20, 2023 RMB'000 |
|----------------------------------|--|
| Previously held interests | 324 |
| Cash and cash equivalents | 872 |
| Trade receivables | 296 |
| Prepayments and other assets | 1,545 |
| Inventories | 1,280 |
| Property, plant and equipment | 401 |
| Trade payables* | (3,396) |
| Other payables and accruals | (407) |
| Net identifiable assets acquired | 591 |
| Less: Non-controlling interests | (237) |
| Less: Bargain purchase gain | (30) |
| Total | 324 |

* RMB3.3 million out of the trade payables and RMB0.3 million out of the trade receivables were due to or due from the Group and were eliminated upon consolidation.

The acquisition-related costs were immaterial and had been charged to general and administrative expenses in the consolidated statements of comprehensive loss for the year ended 31 December 2023.

The revenue and loss included in the consolidated statements of comprehensive loss since December 20, 2023 contributed by Niuwan was nil and RMB0.1 million. Had Niuwan been consolidated from January 1, 2023, the consolidated revenue and loss of the Group would increase RMB2.6 million and RMB8.2 million respectively for the year ended December 31, 2023.



33 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Cash generated from operations

| | Notes | Year ended December 31, | |
|---|-------|-------------------------|-----------------|
| | | 2023 RMB'000 | 2022 RMB'000 |
| (Loss)/Profit before income tax | | (24,965) | 78,535 |
| Adjustments for | | | |
| Depreciation | 6 | 14,829 | 14,563 |
| Net impairment losses on financial assets | 6 | 821 | (10) |
| Share-based payment | 7 | – | 519 |
| Share of results of investments accounted for using equity method | 17 | 1,814 | 309 |
| Fair value changes on investments measured at fair value through profit or loss | 8 | 8,984 | (36,802) |
| Finance costs, net | 11 | 1,413 | 1,470 |
| Losses on impairment of investments accounted for using the equity method | 17 | 9,308 | 14,502 |
| Other losses, net | | 920 | 1,314 |
| Other income | | (510) | (929) |
| Net exchange differences | | (4,437) | 9,472 |
| | | 8,177 | 82,943 |
| Changes in working capital | | | |
| – Trade receivables | | (19,513) | (4,076) |
| – Prepayments, deposits and other assets | | (37,663) | (21,094) |
| – Inventories | | 32 | 201 |
| – Trade payables | | 68,489 | 4,333 |
| – Contract liabilities | | 808 | (33,635) |
| – Other payables and accruals | | (3,109) | (35,583) |
| Cash used in operations | | 17,211 | (6,911) |



33 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

(b) Net debt reconciliation

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Cash and cash equivalents | 538,003 | 1,001,922 |
| Lease liabilities (current and non-current) | (24,386) | (26,803) |
| Borrowings (current and non-current) | (19,987) | - |
| Net cash | 493,630 | 975,119 |

| | Cash and cash equivalents RMB'000 | Lease liabilities RMB'000 | Borrowings RMB'000 | Total RMB'000 |
|----------------------------------|--|---------------------------------|-----------------------|------------------|
| As at January 1, 2023 | 1,001,922 | (26,803) | - | 975,119 |
| Cash flows | (480,375) | 9,681 | (19,600) | (490,294) |
| Increase of right-of-use assets | - | (7,308) | - | (7,308) |
| Disposal of right-of-use assets | - | 914 | - | 914 |
| Accrual interest | - | (949) | (387) | (1,336) |
| Currency translation differences | - | 79 | - | 79 |
| Foreign exchange adjustments | 16,456 | - | - | 16,456 |
| As at December 31, 2023 | 538,003 | (24,386) | (19,987) | 493,630 |



33 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

(b) Net debt reconciliation (continued)

| | Cash and cash equivalents RMB'000 | Lease liabilities RMB'000 | Total RMB'000 |
|--|---|---------------------------------|------------------|
| As at January 1, 2022 | 1,168,076 | (32,562) | 1,135,514 |
| Cash flows | (223,130) | 11,536 | (211,594) |
| Increase of right-of-use assets | – | (10,374) | (10,374) |
| Disposal of right-of-use assets | – | 5,394 | 5,394 |
| Accrual interest for lease liabilities | – | (880) | (880) |
| Currency translation differences | – | 83 | 83 |
| Foreign exchange adjustments | 56,976 | – | 56,976 |
| As at December 31, 2022 | 1,001,922 | (26,803) | 975,119 |

34 COMMITMENTS

(a) Capital commitments

The Group made capital expenditure in respect of long-term equity investments as at December 31, 2022 and 2023. The Group has commitments to make the following future installments under non-cancelable agreements are as follows:

| | As at December 31, | |
|---------------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Capital investment in investees | 12,000 | 10,500 |



35 RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operational decisions. Parties are also considered to be related if they are under control or joint control by the same party. Members of key management and their close family members of the Group are also considered as related parties.

The following significant transactions were carried out between the Group and its related parties during the periods presented. In the opinion of the directors of the Company, the related party transactions were carried out in the normal course of business and at terms negotiated between the Group and the respective related parties.

(a) Names and relationships with related parties

The following companies are related parties of the Group that had transactions and/or balances with the Group during the years ended December 31, 2022 and 2023.

| Name of related parties | Relationship |
|---|--------------|
| Shenzhen Hot Zone Network Technology Co., Ltd. | Associate |
| Chengdu Weimei Interactive Technology Co., Ltd. | Associate |
| Shenzhen Jishiwu Technology Co., Ltd. | Associate |
| Guangzhou Jodo Information and Technology Co., Ltd. | Associate |
| Xiamen Black Veins Game Technology Co., Ltd. | Associate |
| Fuzhou Kakapo Entertainment Co., Ltd. | Associate |
| Niuwan (2) | Associate |
| Shanghai Meogulu Technology Co., Ltd. | Associate |
| Chengdu Xingqiwan Technology Co. Ltd. and its subsidiary | Associate |
| Beijing Zhijianlvdong network Technology Co., Ltd. | Associate |
| Shanghai Tuxian network technology Co., Ltd. | Associate |
| Chengdu Lemai Interactive Technology Co., Ltd. | Associate |
| G-bits Group (1) | Shareholder |

(1) *G-bits Network Technology (Xiamen) Co., Ltd. ("G-bits Xiamen") is a shareholder of the Company. G-bits Group represents G-bits Xiamen and its subsidiaries, including Shenzhen Leiting Information Technology Co., Ltd., Xiamen Leiting Network Technology Co., Ltd. and Hongkong Leiting Information Technology Co., Ltd.*

(2) *The following disclosure of significant transactions with Niuwan represented those transactions before the acquisition date. Details of the acquisition are disclosed in Note 32.*



35 RELATED PARTY TRANSACTIONS (CONTINUED)**(b) Significant transactions with related parties****(i) Game licensing revenue**

| | Year ended December 31, | |
|--------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| G-bits Group | 18,948 | 25,367 |
| Niuwan | - | 893 |
| | 18,948 | 26,260 |

(ii) Information service revenue

| | Year ended December 31, | |
|--------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| G-bits Group | 99 | - |

(iii) Other revenue

| | Year ended December 31, | |
|--------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Niuwan | 250 | 120 |



35 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Significant transactions with related parties (continued)

(iv) Commission to game developers

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Chengdu Xingqiwán Technology Co. Ltd. and its subsidiary | 49,015 | – |
| Shenzhen Hot Zone Network Technology Co., Ltd. | 2,326 | 3,493 |
| Shenzhen Jishiwu Technology Co., Ltd. | 1,937 | 7,302 |
| | 57,148 | 10,795 |

(v) Marketing and promotion expenses

| | Year ended December 31, | |
|--|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Chengdu Xingqiwán Technology Co. Ltd. and its subsidiary | 38,701 | – |
| Guangzhou Jodo Information and Technology Co., Ltd. | 27,269 | 18,146 |
| G-bits Group | 18,014 | 567 |
| | 83,984 | 18,713 |

(vi) Rental expenses

| | Year ended December 31, | |
|--------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| G-bits Group | 2,408 | 3,093 |



35 RELATED PARTY TRANSACTIONS (CONTINUED)**(b) Significant transactions with related parties (continued)****(vii) Outsourced technical service expenses**

| | Year ended December 31, | |
|---|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Niuwan | 5,008 | – |
| Chengdu Weimei Interactive Technology Co., Ltd. | – | 368 |
| | 5,008 | 368 |

(c) Year end balances with related parties**(i) Trade receivables from related parties**

| | Year ended December 31, | |
|----------------------------|-------------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Game publishing | | |
| G-bits Group | 5,872 | 10,845 |
| Merchandise channel | | |
| Niuwan | – | 3,637 |

The above balances with related parties were mainly denominated in RMB and USD. They were unsecured, trade in nature, non-interest bearing and repayable to the Group on demand.



35 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Year end balances with related parties (continued)

(ii) Trade payables to related parties

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Commissions charged by game developers | | |
| Chengdu Xingqiwang Technology Co. Ltd. and its subsidiary | 51,956 | – |
| Shenzhen Hot Zone Network Technology Co., Ltd. | 431 | 606 |
| G-bits Group | – | 62 |
| Shenzhen Jishiwu Technology Co., Ltd. | – | 671 |
| Marketing and promotion | | |
| Chengdu Xingqiwang Technology Co. Ltd. and its subsidiary | 2,869 | – |
| Guangzhou Jodo Information and Technology Co., Ltd. | 2,770 | 3,371 |
| G-bits Group | 1,120 | 2 |
| Total | 59,146 | 4,712 |

The above balances with related parties were mainly denominated in RMB. They were unsecured, trade in nature, non-interest bearing and repayable on demand.



35 RELATED PARTY TRANSACTIONS (CONTINUED)**(c) Year end balances with related parties (continued)****(iii) Prepayments to related parties**

| | As at December 31, | |
|--|---------------------------|---------|
| | 2023 | 2022 |
| | RMB'000 | RMB'000 |
| Prepayments for sharing of proceeds and game licenses | | |
| Chengdu Xingqiwan Technology Co. Ltd. and its subsidiary | 29,904 | – |
| Beijing Zhijianlvdong network Technology Co., Ltd. | 2,500 | – |
| Chengdu Lemai Interactive Technology Co., Ltd. | 2,472 | – |
| G-bits Group | 2,264 | 2,264 |
| Shanghai Tuxian Network Technology Co., Ltd. | 625 | – |
| Shenzhen Jishiwu Technology Co., Ltd. | – | 14,057 |
| Xiamen Black Veins Game Technology Co., Ltd. | – | 3,000 |
| Fuzhou Kakapo Entertainment Co., Ltd. | – | 3,000 |
| Shanghai Meogulu Technology Co., Ltd. | – | 2,642 |
| | 37,765 | 24,963 |

The above balances with related parties were mainly denominated in RMB. They were unsecured, trade in nature and non-interest bearing.



35 RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Year end balances with related parties (continued)

(iv) Other receivables from related parties

| | As at December 31, | |
|---|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Non-trade Rental and other deposits (1) G-bits Group | 29,904 | – |
| | 223 | 289 |
| Amounts due from related parties (2) Chengdu Xingqiwán Technology Co. Ltd. and its subsidiary | 3,870 | – |
| | 4,093 | 289 |

(1) According to the leasing agreement, the rental deposits will be repaid by G-bits upon expiry of the leasing agreement.

(2) The amount due from Chengdu Xingqiwán Technology Co. Ltd. and its subsidiary were unsecured, non-trade nature, non-interest bearing and repayable on demand.



35 RELATED PARTY TRANSACTIONS (CONTINUED)**(d) Key management compensation**

| | As at December 31, | |
|-----------------------------|--------------------|-----------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| Wages, salaries and bonuses | 10,642 | 37,689 |
| Post-employment benefits | 403 | 363 |
| | 11,045 | 38,052 |

36 CONTINGENCIES

The Group did not have any material contingent liabilities as at December 31, 2022 and 2023.

37 SUBSEQUENT EVENTS

There were no material subsequent events occurred during the period from December 31, 2023 to the approval date of these consolidated financial statements by the Board of Directors on March 26, 2024.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2023

38 FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

(a) Financial position of the Company

| | As at December 31, | |
|---|--------------------|------------------|
| | 2023 RMB'000 | 2022 RMB'000 |
| ASSETS | | |
| Non-current assets | | |
| Investment in subsidiaries | 3,692,163 | 3,630,598 |
| | 3,692,163 | 3,630,598 |
| Current assets | | |
| Prepayments and other assets | 758,081 | 1,185,210 |
| Short-term investments measured at fair value through profit or loss | 651,871 | 145,125 |
| Cash and cash equivalents | 17,124 | 111,102 |
| | 1,427,076 | 1,441,437 |
| Total assets | 5,119,239 | 5,072,035 |
| EQUITY | | |
| Share capital | 44 | 44 |
| Share premium | 5,117,821 | 5,117,821 |
| Other reserves | 499,650 | 418,202 |
| Accumulated losses | (724,905) | (736,326) |
| Total equity | 4,892,610 | 4,799,741 |
| LIABILITIES | | |
| Current liabilities | | |
| Other payables and accruals | 226,629 | 272,294 |
| Total liabilities | 226,629 | 272,294 |
| Total equity and liabilities | 5,119,239 | 5,072,035 |

The balance sheet of the Company was approved by the Board of Directors on March 26, 2024 and was signed on its behalf.

Huang Zhiqiang
Director

Liu Siming
Director



38 FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)

(b) Reserve movement of the Company

| | Other reserves RMB'000 | Accumulated losses RMB'000 |
|----------------------------------|--------------------------------------|--|
| As at January 1, 2022 | 8,439 | (739,456) |
| Profit for the year | – | 3,130 |
| Currency translation differences | 409,763 | – |
| As at December 31, 2022 | 418,202 | (736,326) |
| As at January 1, 2023 | 418,202 | (736,326) |
| Profit for the year | – | 11,421 |
| Currency translation differences | 81,448 | – |
| As at December 31, 2023 | 499,650 | (724,905) |

39 SUMMARY OF OTHER ACCOUNTING POLICIES

39.1 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.2 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker (“CODM”). The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as executive directors of the Company.

39.3 Foreign currency translation

39.3.1 Functional and presentation currency

Items included in the financial information of each of the Group’s entities are measured using the currency of the primary economic environment in which the entity operates (the “functional currency”). The functional currencies of the Company and its subsidiaries outside mainland China are mainly USD, while the functional currencies of the Company’s subsidiaries in the mainland China are RMB. As the major operations of the Group during the reporting period are within the mainland China, the Group determined to present its Financial Information in RMB (unless otherwise stated).

39.3.2 Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognized in consolidated statements of comprehensive income on a net basis within “Other losses, net”.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognized in consolidated statements of comprehensive income as part of the “Fair value changes on investments measured at fair value through profit or loss”.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.3 Foreign currency translation (continued)

39.3.3 Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each income statement and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting currency translation differences are recognized in other comprehensive income.

The translation differences arising from translation to the Group's presentation currency of the Group's subsidiaries with the same functional currency as the Company is presented as part of items of other comprehensive income that will not be reclassified to profit or loss.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity (which have functional currency different from that of the Company's) are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognized in other comprehensive income.

39.4 Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to the statements of comprehensive income during the financial period in which they are incurred.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.4 Property, plant and equipment (continued)

Depreciation on Property, plant and equipment is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

- Servers and other equipment 5 years
- Furniture and appliances 5 years
- Vehicles 5 years
- Leasehold improvements Estimated useful lives or remaining lease terms, whichever is shorter

Property, plant and equipment arising from business acquisition is depreciated over the remaining useful life.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within "Other (losses)/gains, net" in the statements of comprehensive income.

39.5 Intangible assets

Intangible assets mainly include game license, intangible assets are amortized over their estimated useful lives using the straight-line method which reflects the pattern in which the intangible asset's future economic benefits are expected to be consumed.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.6 Derivative financial instruments

The Group enters into derivative financial instruments to manage its exposure to foreign exchange rate risks, including foreign exchange forward contracts. Further details of derivative financial instruments are disclosed in Note 3.3.

Derivatives are initially recognized at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. As the derivative financial instruments do not qualify for hedge accounting treatment, the resulting gain or loss is recognized in profit or loss immediately.

The Group's derivative financial instruments mainly represented foreign exchange forward contracts within one year. The Group presents these contracts as current financial assets at FVPL or current financial liabilities at FVPL according to the fair value position of foreign exchange forward contracts at each period end.

39.7 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

39.8 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit and loss over the period of the borrowings using the effective interest method.

Borrowings are removed from the consolidated statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in statement of comprehensive loss as finance costs.

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the reporting period.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.9 Trade and other receivables

Trade receivables are amounts due from customers for services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method, less allowance for impairment.

39.10 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, deposits held by financial institutions and other short-term highly liquid investments with original maturities of three months or less.

39.11 Inventories

Inventories are mainly merchandise and are stated at the lower of cost and net realizable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventories are determined after deducting rebates and discounts. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

39.12 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

39.13 Trade payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 90 days of recognition. Trade payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

Trade payables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.14 Employee benefits

39.14.1 Pension and social obligations

The Group companies operate various defined contribution plan in accordance with the local conditions and practices in which they operate. Defined contribution plans are pensions and the other social benefit plans under which the Group pay fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The contributions are recognized as labor costs when they are due.

39.14.2 Employee leave entitlements

Employee entitlements to annual leave are recognized when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

Employee entitlements to sick leave and maternity leave are not recognized until the time of leave.

39.14.3 Bonus plans

The expected cost of bonuses is recognized as a liability when the Group has a present legal or constructive obligation for payment of bonus as a result of services rendered by employees and a reliable estimate of the obligation can be made. Liabilities for profit sharing and bonus plans are expected to be settled within 1 year and are measured at the amounts expected to be paid when they are settled.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.14 Employee benefits (continued)

39.14.4 Share-based payment

The Group receives services from employees, directors who has contributed or will contribute to the Group as consideration for equity instruments of the Group. The fair value of the services received in exchange for the grant of the equity instruments is recognized as an expense in the consolidated statements of comprehensive income with a corresponding increase in equity.

In terms of the shares, the total amount to be expensed is determined by reference to the fair value of equity instruments granted:

- Including any market performance conditions;
- Excluding the impact of any service and non-market performance vesting conditions; and
- Including the impact of any non-vesting conditions.

Non-marketing performance and service conditions are included in calculation of the number of options that are expected to vest. The total amount expensed is recognized over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-market performance and service conditions. It recognizes the impact of the revision to original estimates, if any, in the consolidated statement of comprehensive income, with a corresponding adjustment to equity.

When the share options are exercised, the Company issues new ordinary shares. The proceeds received net of any directly attributable transaction costs are credited to share capital and share premium.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.15 Provisions

Provisions are recognized when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognized for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense.

39.16 Interest income

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes. Interest income from term deposits is included in "Interest income".

39.17 Government subsidies

Subsidies from government are recognized at their fair value where there is a reasonable assurance that the subsidies will be received and the Group will comply with all attached conditions.

Government subsidies relating to costs are recognized in the consolidated statements of comprehensive income over the period necessary to match them with the costs that they are intended to compensate.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.18 Leases

The Group leases offices properties, land and buildings, and servers and other equipment as lessee. Rental contracts are typically made for fixed periods of 1 to 5 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate;
- amounts expected to be payable by the lessee under residual value guarantees;
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received any initial direct costs; and
- restoration costs.



39 SUMMARY OF OTHER ACCOUNTING POLICIES (CONTINUED)

39.18 Leases (continued)

The lease payments are discounted using the interest rate implicit in the lease, if that rate cannot be readily determined, which is generally the case for leases of the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received.

Payments associated with short-term leases are recognised on a straight-line basis as an expense in consolidated statements of comprehensive income. Short-term leases are leases with a lease term of 12 months or less and leases with a remaining term of 12 months or less as at the date of initial adoption of IFRS 16.

The right-of-use assets and the lease liabilities are present separately on the consolidated statement of financial position.

The Group applied the practical expedient by electing not to separate the non-lease components, such as maintenance services provided by the landlord from lease components for the property rental contracts, and instead account for each lease component and any associated non-lease components as a single lease component.

39.19 Dividends distribution

Dividend distribution to the Company's shareholders is recognized as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.



Financial Summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements, is set out below:

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

| | 2023 RMB'000 | 2022 RMB'000 | 2021 RMB'000 | 2020 RMB'000 | 2019 RMB'000 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenue | 905,737 | 630,367 | 1,105,816 | 1,226,920 | 88,704 |
| Gross profit | 557,876 | 422,087 | 812,599 | 942,355 | 68,737 |
| Operating profit | (26,966) | 86,588 | 337,150 | 119,428 | 25,566 |
| (Loss)/profit before income tax | (24,965) | 78,535 | (401,265) | 113,316 | 20,654 |
| Income tax benefit/(expenses) | (12,635) | (32,879) | 32,627 | (9,577) | (1,029) |
| (Loss)/profit for the year | (37,600) | 45,656 | (368,638) | 103,739 | 19,625 |
| (Loss)/profit attributable to Equity holders of the Company | (37,371) | 50,283 | (367,231) | 103,739 | 19,625 |
| (Loss)/earnings per share attributable to equity holders of the Company Basic and diluted (RMB) | (0.05) | 0.07 | (0.96) | 10.88 | 2.06 |

CONDENSED CONSOLIDATED BALANCE SHEET

| | 2023 RMB'000 | 2022 RMB'000 | 2021 RMB'000 | 2020 RMB'000 | 2019 RMB'000 |
|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Non-current assets | 318,422 | 302,793 | 253,020 | 106,776 | 40,545 |
| Current assets | 1,680,406 | 1,613,609 | 1,615,883 | 628,045 | 189,364 |
| Total assets | 1,998,828 | 1,916,402 | 1,868,903 | 734,821 | 229,909 |
| Non-current liabilities | 35,167 | 16,596 | 22,735 | 95,883 | 82,667 |
| Current liabilities | 220,801 | 140,906 | 199,833 | 424,735 | 33,823 |
| Total liabilities | 255,968 | 157,502 | 222,568 | 520,618 | 116,490 |
| Net assets | 1,742,860 | 1,758,900 | 1,646,335 | 214,203 | 113,419 |



In this annual report, the following expressions have the meanings set out below unless the context requires otherwise.

| | |
|--|---|
| “Alibaba” | Alibaba Group Holding Limited, a company incorporated in the Cayman Islands, the ordinary shares of which are listed on the Main Board of the Stock Exchange with the stock code: 9988 and its American Depositary Shares (each representing eight ordinary shares) are listed for trading on the New York Stock Exchange under the symbol “BABA” |
| “Alibaba Lingxi” | Guangzhou Lingxi Interactive Entertainment Limited (廣州靈犀互動娛樂有限公司), a company incorporated under the laws of the PRC with limited liability |
| “Alibaba Qookka” | Qookka Entertainment Limited (formerly known as Ejoy.com Limited), a company incorporated in Hong Kong with limited liability on February 28, 2012 |
| “ARPPU” or “average revenue per paying user” | average revenue per month per paying user, which is calculated by (i) dividing our revenue from a game for a specified period by the total MPUs of such game for that period, or (ii) dividing our total game revenue for a specified period by the aggregate of the total MPUs of all of our games for that period, as applicable |
| “Audit Committee” | the audit committee of the Board |
| “average MAUs” | calculated by dividing (i) the total MAUs of a game, or (ii) the aggregate of the total MAUs of all of our games, as applicable, for a specified period by the number of months of that period. Our calculations of average MAUs did not consider each game’s data before its official launch |
| “average MPUs” | calculated by dividing (i) the MPUs of a game, or (ii) the aggregate of the total MPUs of all of our games, as applicable, for a specified period by the number of months of that period. Our calculations of average MPUs did not consider each game’s data before its official launch |
| “Board” or “Board of Directors” | the board of Directors of the Company |
| “CG Code” | the Corporate Governance Code as set out in Appendix C1 to the Listing Rules |



DEFINITIONS

| | |
|---|---|
| “Company” | Qingci Games Inc. (青瓷游戏有限公司), an exempted company incorporated in the Cayman Islands with limited liability on March 12, 2021 and whose Shares are listed on the Stock Exchange |
| “connected person(s)” | has the meaning ascribed to it under the Listing Rules |
| “Consolidated Financial Statements” | the audited consolidated financial statements of the Group |
| “Contractual Arrangements” | the series of contractual arrangements entered into by, among others, WFOE, QC Digital and the Registered Shareholders |
| “Director(s)” | the director(s) of our Company |
| “DIY” | abbreviation of the term do-it-yourself, means the activity of designing, decorating or making things by yourself |
| “G-bits” | G-bits Network Technology (Xiamen) Co., Ltd. (廈門吉比特網絡技術股份有限公司), a company incorporated in the PRC with limited liability on March 26, 2004 and is listed on the Shanghai Stock Exchange under the stock code: 603444, a substantial shareholder of the Company |
| “Global Offering” | has the meaning ascribed to it under the Prospectus |
| “Group”, “our Group”, “the Group”, “we”, “us”, or “our” | the Company and its subsidiaries from time to time |
| “Guangxi Tencent” | Guangxi Tencent Venture Capital Co., Ltd. (廣西騰訊創業投資有限公司), a company incorporated in the PRC with limited liability |
| “HKD” or “HK\$” | Hong Kong dollars, the lawful currency of Hong Kong |
| “HK Kunpan” | Hongkong Kunpan Co., Limited (香港坤磐有限公司), a company incorporated in Hong Kong with limited liability on December 16, 2016, and an indirect wholly-owned subsidiary of G-bits |
| “HMT” | Hong Kong, Macao and Taiwan |
| “Hong Kong” | the Hong Kong Special Administrative Region of the PRC |
| “Independent Third Party(ies)” | an individual(s) or a company(ies) who or which is/are not connected (within the meaning of the Listing Rules) with any Directors, chief executive or substantial shareholders (within the meaning of the Listing Rules) of our Company, its subsidiaries or any of their respective associates |
| “JPY” | Japanese yen, the lawful currency of Japan |



| | |
|---|---|
| “Latest Practicable Date” | April 10, 2024, being the latest practicable date for ascertaining certain information for inclusion in this report |
| “Listing” | the listing of Shares on the Main Board of the Stock Exchange on December 16, 2021 |
| “Listing Date” | December 16, 2021 being the date on which the Shares were listed on the Main Board of the Stock Exchange |
| “Listing Rules” | the Rules Governing the Listing of Securities on the Stock Exchange |
| “Macao” | the Macao Special Administrative Region of the PRC |
| “Main Board” | the Main Board of the Stock Exchange |
| “MAU(s)” | monthly active users, which represents the number of active users during a specified calendar month |
| “Model Code” | the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 to the Listing Rules |
| “MPU(s)” | monthly paying users, which represents the number of paying players during a specified calendar month |
| “Nomination Committee” | the nomination committee of the Board |
| “PRC”, “China” or “Chinese Mainland” | the People’s Republic of China, excluding, for the purposes of this report, Hong Kong, Macao and Taiwan |
| “PRC Consolidated Affiliated Entities” | the entities we control through the Contractual Arrangements, namely QC Digital and its respective subsidiaries |
| “Prospectus” | the prospectus issued by the Company on December 6, 2021 in connection with the Hong Kong public offering of the Shares |
| “QC Digital” | QC-Game Digital Technology (Xiamen) Co., Ltd.* (廈門青盜數碼技術有限公司), a company incorporated in the PRC with limited liability on March 1, 2012 |
| “Registered Shareholders” | G-bits, Xiamen Sealand, Wofan Qihang, Guangxi Tencent, Alibaba Lingxi, Shanghai Hode, Mr. Yang Xu, Mr. Huang Zhiqiang, Mr. Liu Siming, Mr. Zeng Xiangshuo, Mr. Wei Shumu, Mr. Ye Jiting and Mr. Lin Yiwei |



DEFINITIONS

| | |
|--------------------------|---|
| “Remuneration Committee” | the remuneration committee of the Board |
| “Reporting Period” | twelve months from January 1, 2023 to December 31, 2023 |
| “RMB” | Renminbi, the lawful currency of the PRC |
| “SFO” | the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time |
| “Shanghai Hode” | Shanghai Hode Information Technology Co., Ltd. (上海幻電信息科技有限公司), a company incorporated in the PRC with limited liability |
| “Shareholder(s)” | holder(s) of Share(s) |
| “Shares” | ordinary share(s) in the capital of the Company with nominal value of US\$0.0001 each |
| “Stock Exchange” | The Stock Exchange of Hong Kong Limited |
| “Taiwan” | Taiwan Province of the PRC |
| “USD” or “US\$” | United States Dollars, the lawful currency of the United States of America |
| “WFOE” | QC Interactive Technology Co., Ltd.* (廈門青瓷互動科技有限公司), a wholly foreign-owned enterprise established in the PRC on May 17, 2021 by QC HK Limited, an indirect wholly-owned subsidiary of our Company |
| “Wofan Qihang” | Xiamen Wofanqihang Venture Capital Partnership (Limited Partnership)* (廈門蝸帆起航創業投資合夥企業(有限合夥)), a limited partnership established in the PRC on December 11, 2020, a substantial shareholder of the Company |
| “Xiamen Sealand” | Xiamen Sealand Capital Nuts Venture Investment Partnership (Limited Partnership)* (廈門國海堅果創業投資合夥企業(有限合夥)), a limited partnership established in the PRC on May 6, 2013, a shareholder of the Company |

* For identification purpose only





青瓷游戏
QINGCI GAMES