



**GOME RETAIL HOLDINGS LIMITED**  
**國美零售控股有限公司\***

*Incorporated in Bermuda with limited liability*

Stock Code : 493



**2022**  
**Annual Report**

\* For identification purpose only





# CONTENT

GOME at a Glance	2
Five Year Financial Summary	3
Financial and Operational Highlights	4
Chairman’s Statement	8
Management Discussion and Analysis	10
Highlights of the Year	27
Directors and Senior Management Profile	28
Report of the Directors	35
Risk Factors	50
Corporate Governance Report	53
Independent Auditor’s Report	69
Consolidated Statement of Profit or Loss	72
Consolidated Statement of Comprehensive Income	73
Consolidated Statement of Financial Position	74
Consolidated Statement of Changes in Equity	76
Consolidated Statement of Cash Flows	78
Notes to Financial Statements	81
Corporate Information	196

## GOME at a Glance

**GOME Retail Holdings Limited** has been listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) since July 2004 (stock code: 00493). Founded in China in 1987, GOME has focused on a closed-loop comprehensive ecology of “Home•Living”, with the retail of home appliances and consumer electronics products as its main business. In addition, it operates various vertical businesses of consumer products. By establishing a strong supply chain system with its self-operated procurement model, GOME provides strong empowerment for all channels, and offers consumers with low-priced products,

becoming the best buyer for consumers, and consolidating its leading position in various vertical businesses with its low pricing strategy.

GOME provided comprehensive home services to consumers through its professional staff. Adhering to its core business strategy of “innovation first, low-price priority”, GOME meets all consumption and service needs of home users. GOME will continue to make efforts to innovate its business models and promote the transformation of the PRC retail industry.

### 2023国美电器新模式战略实施策略研讨会



# Five Year Financial Summary

	Year ended 31 December 2022 RMB' 000	Year ended 31 December 2021 RMB' 000	Year ended 31 December 2020 RMB' 000	Year ended 31 December 2019 RMB' 000	Year ended 31 December 2018 RMB' 000
Revenue	17,444,480	46,483,804	44,119,113	59,482,827	64,356,031
Loss attributable to owners of the parent	(19,955,982)	(4,402,037)	(6,993,816)	(2,589,826)	(4,886,895)
Total assets	42,584,449	80,922,859	70,494,181	71,871,973	60,741,791
Total liabilities	42,091,143	63,337,977	69,226,535	63,710,921	49,658,027
Non-controlling interests	(4,269,922)	(4,019,601)	(3,648,703)	(3,438,872)	(2,993,883)
Net assets	493,306	17,584,882	1,267,646	8,161,052	11,083,764

## “Home · Living” : GOME owns First Mover Advantages in Tapping into Larger Market With Long-term Deployment

### China's largest omni-retail digital platform in “Home · Living” Sector

#### 2021

Completed the construction of the basic infrastructure of the omni-retail ecological sharing platform with the concept of “omni-scenario, omni-channel, omni-service and omni-mode”, and ignited the new development phase at full speed

#### 2019

Shaped the prototype of the online and offline omni-retail ecosystem by integrating social e-commerce, GOME stores as well as traffic of GOME App, and converging the home appliance business and the non-home appliance business

#### 2017

Built a new retail ecosystem with proprietary capabilities of product and service, thus emerging as a “Home · Living” provider of integrated solution and service solution provider as well as supply chain exporter

#### 2020

Continued to implement “Home · Living” strategy and develop into a sci-tech local retail enterprise driven by online and offline dual platforms encompassing scenes of online, in-store, in-home and to-home

#### 2018

GOME was the first in the industry both to promote “Home · Living” strategy and introduce home service scenarios to home decoration businesses

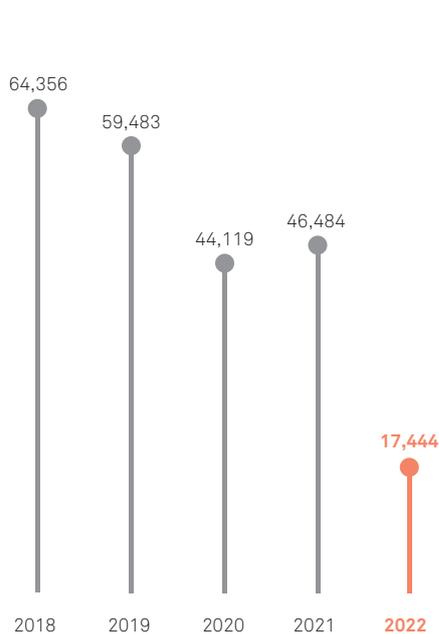
#### 2022

Based on the strategy of the “Home·Living”, strengthened technology empowerment, focused on the retail of home appliances and consumer electronics products as the main business, and formed a business model with exhibition (offline display experience), sales (online and offline omni-channel self-operated stores + sharing supply chain), integrated solutions for home electronics products, home appliance extended products and value-added services (delivery and installation, after-sales services, extended warranty, paid membership management, etc.) as main profit drivers.

# Financial and Operational Highlights

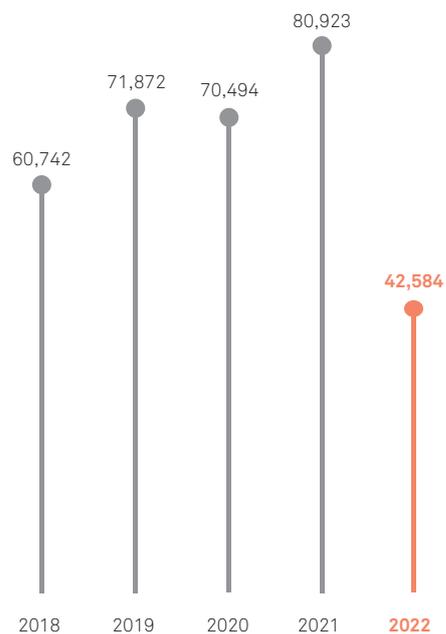
## REVENUE

(RMB million)



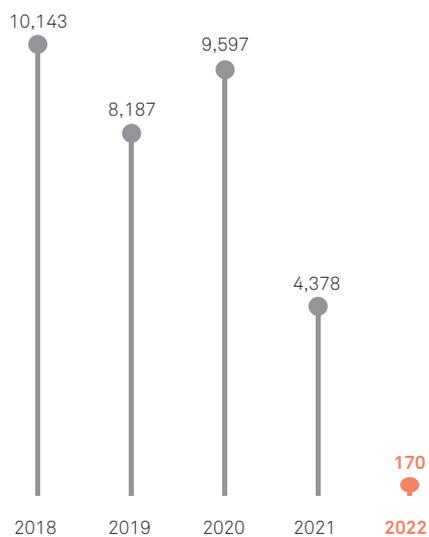
## TOTAL ASSETS

(RMB million)



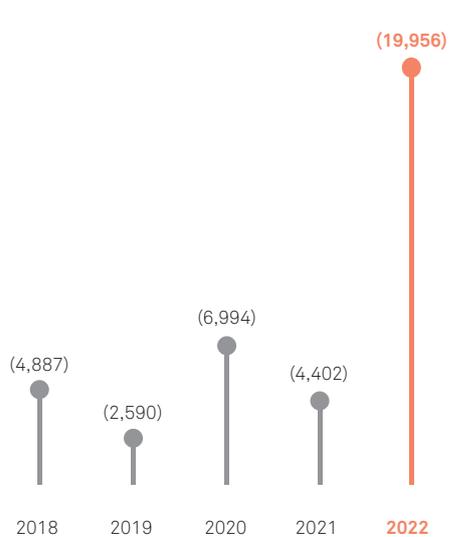
## CASH AND CASH EQUIVALENTS

(RMB million)

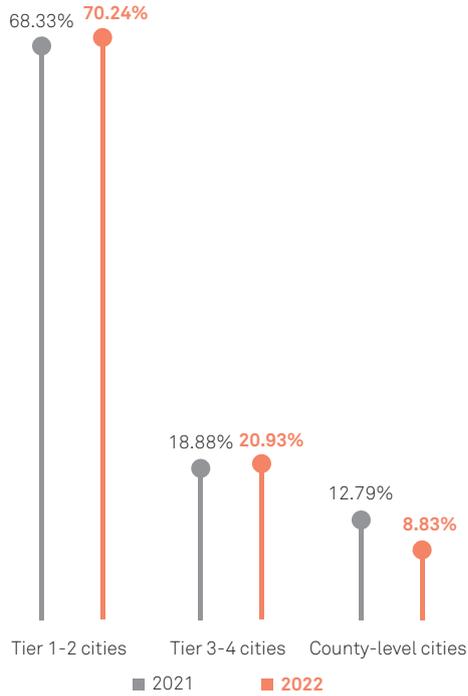


## LOSS ATTRIBUTABLE TO OWNERS OF THE PARENT

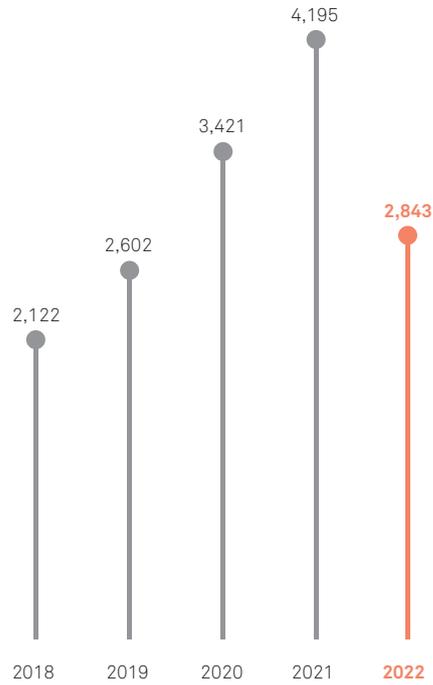
(RMB million)



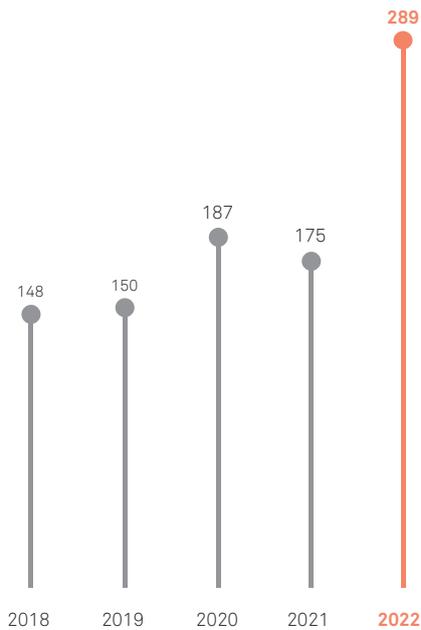
### REVENUE BY TIERS OF CITIES



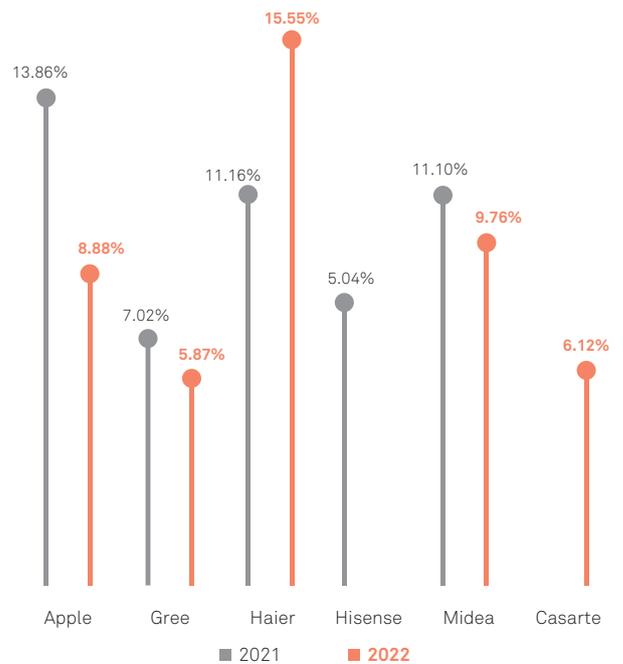
### NUMBER OF STORES AT YEAR END



### TRADE AND BILLS PAYABLES TURNOVER DAYS



### TOP 5 SUPPLIERS





A hand is shown at the bottom, holding a glowing, semi-transparent globe. The globe is covered in a complex network of thin, colorful lines (red, blue, orange) connecting various colored dots (red, blue, orange, white). The background is a dark blue gradient with faint, larger-scale network patterns. The text is centered on the globe.

In the second half of 2022, in response to the changing market condition, the management of the Company promptly implemented a strategy to focus on the core home appliance business to reduce the burden. The efficiency of the supply-chain and general operation of the Company improved significantly. Meanwhile, the Group started to abort unprofitable business and business with obvious negative cashflow in order to enhance the security and risk resistance capability of the Company and pursue a business rebound.

# Chairman's Statement



**ZHANG DA ZHONG**

Chairman



Adhering to the Group's mission of enhancing efficiency and quality with the support of technology and wisdom, we will further develop the "Home•Living" market to pursue the growth of GOME with greater perseverance, insights and confidence.

## Dear Shareholders,

In 2022, GOME experienced its most challenging year in history. Due to the pandemic over the past three years, our stores were forced to lockdown repeatedly and offline operations were seriously affected. Additionally, the retail home appliance industry experienced shrinking demand due to economic slowdown and property regulations, leading to unprecedented challenges in the business environment. On the other hand, the 20th National Congress of the Communist Party of China was successfully held. The Central People's Government has emphasised promoting high-quality development by expanding domestic demand, and restated to "focus on the real economy during economic development". As pandemic prevention and control policies gradually eased by the end of 2022, the Central Economic Work Conference clearly stated that upcoming economic

policy should focus on the expanding domestic demand, with priority on recovering and boosting consumption. This means that the market is expected to be bottomed out, and the economic and policy environments are expected to rebound with significant opportunities.

In 2022, adhering to the "Home•Living" strategy, the GOME modern retail platform was established. Based on the strategy for "integrated & centralised, interconnected and sharing and joint development", GOME has developed an effective and comprehensive procurement process with lower cost, an integrated online and offline consumption scenario and an empowerment platform for product digitisation and continuous integration and expansion of our partners. To further promote high-quality development and digitisation, we conducted researches and entered into strategic partnerships with Huawei and Tencent in order to support the digital and information development of the Group.

In the second half of 2022, in response to the changing market condition, the management of the Company promptly implemented a strategy to focus on the core home appliance business to reduce the burden. The efficiency of the supply-chain and general operation of the Company improved significantly. Meanwhile, the Group started to abort unprofitable business and business with obvious negative cashflow in order to enhance the security and risk resistance capability of the Company and pursue a business rebound.

As at the end of 2022, GOME activated the speedy transformation of live streaming business in adherence to the strategic focus, embarking on a unique development path of online and offline integration, marketing through different groups and across different fields and achieving mutual benefits through industrial chain synergy. Leveraging its 35 years of experience, GOME effectively combined low cost, efficient and service for merchants, reducing their operating costs and expanding their brand reach from online to offline. GOME has also launched new model stores across the country and further promoted new retail models, such as live broadcasts at stores and video shopping guides. These initiatives have achieved initial results and gained positive feedback from the community.

Taking advantage of the expected rapid growth in market demand driven by economic recovery and policy support following the relaxation of pandemic control, we will focus on our core business of home appliances and develop a comprehensive home appliance service platform integrating online and offline operations. It is beneficial in serving our

consumers while consolidating the foundation of our stores with equal emphasis on online and offline operations. In 2023, GOME will strategically focus on short videos, live streaming and establishing stores with local lifestyle services. In order to push forward the transformation of live streaming business, we will set up a series of new media accounts on other platforms to create linkage with the society and colleges and attract more trendy youngsters to join our online APP. We will also establish cooperation with Multi-channel Network companies and online celebrities and further enhance the product quality to expand the influence among users and communities, so to attract more consumers and merchants to participate in the online and offline of GOME's sales chain. Our objective in 2023 is to develop an online vertical e-commerce and live streaming platform catering to the needs of young consumers and an offline local lifestyle service center full of local characteristics.

Finally, I would like to express my heartfelt appreciation on behalf of the Board to our shareholders for their support and trust, and my sincere gratitude to the community for their recognition and support of GOME. We will strive continuously to create value for our shareholders, employees, customers, suppliers, partners and other stakeholders, and attach new meanings to GOME ecosystem primarily based on the overall development of the Group. In response to the trust and support from society, we will continue to improve the culture and operating results to create a refreshed and valuable GOME under the Group's mission of "enhancing efficiency with the support of technology and wisdom for good" and its philosophy of "integration of all businesses through mutual interaction, reliance and support".

**Zhang Da Zhong**  
*Chairman*

# Management Discussion and Analysis

In 2022, the Group continued to empower its digital transformation with technology and improve consumer service experience throughout the process. It also enjoyed higher operation efficiency due to the restructuring of its business segments and the optimisation of its asset structure.

## OVERVIEW

During the twelve months ended 31 December 2022 (the “Reporting Period”), taking into consideration the economic and social functions of retailing, GOME Retail Holdings Limited (the “Company”) and its subsidiaries (collectively the “Group” or “GOME”) adhered to the “Home•Living” strategy with an aim to lower retail cost and enhance efficiency of the industry. In addition, in response to the changes in the market environment, the Group shifted the focus of its operation development to its core business in an effort to improve operation efficiency and further implement the grid-based model of “Home Living and Home Services”, which continued to meet the demands of users for higher quality and lower prices.

During the Reporting Period, with the recurring outbreaks of the pandemic in China, the highly-contagious Omicron variant resulted in more frequent and persistent pandemic prevention and control measures across the country. This had a significant impact on the economy of China, especially for offline commerce, which experienced considerable sales losses due to extensive and recurring lockdowns and reduction in footfall. Nevertheless, the Group remained committed to fulfilling its social responsibility by securing stable supply and prices in our outlets and online platforms in China during the pandemic. The Group

also deployed sufficient supplies to regions severely affected, playing a pivotal role as a leading retail enterprise.

In 2022, the Group recorded sales revenue of approximately RMB17,444 million, decreased by 62.47% as compared with RMB46,484 million for the corresponding period last year. The consolidated gross profit margin was approximately 17.13%, increased by 2.73 percentage points as compared with 14.40% for the corresponding period last year. To address the declining market demand, the Group adjusted its online/offline business structure, avoided inputs in loss-making business and implemented a series of cost-cutting measures such as closing inefficient stores, significantly reducing advertising expenses and applying for sales subsidies. During the Reporting Period, the Group recorded an impairment loss on goodwill of approximately RMB9,215 million (2021: RMB72 million) and an impairment loss on right-of-use assets of approximately RMB3,959 million (2021: Nil). The other expenses were approximately RMB263 million as compared with RMB79 million for the corresponding period last year. The financial costs were approximately RMB1,703 million, decreased by 12.49% as compared with RMB1,946 million for the corresponding period last year. Taking into account the above factors, the Group’s loss attributable to owners of the parent



during the Reporting Period was approximately RMB19,956 million billion, increased by 353.34% as compared with a loss of RMB4,402 million for the corresponding period last year.

However, if certain non-operational expenses, such as goodwill impairment, right-of-use assets impairment, financial and fixed assets impairment, inventories provision, gains on lease termination, penalties on overdue loans, staff layoff costs and losses on financial assets at fair value through profit or loss are excluded, the Group's operating loss attributable to owners of the parent during the Reporting Period would be approximately RMB4,825 million (2021: RMB4,787 million).

In 2022, the Group continued to empower its digital transformation with technology and improve consumer service experience throughout the process. It also enjoyed higher operation efficiency due to the restructuring of its business segments and the optimisation of its asset structure. In the first half of the year, the Group's strategic cooperation with Huawei and Tencent expedited the digital and intelligent transformation of its stores in China, enabling it to achieve low-cost traffic and precise marketing. In the second half of the year, aligning with the market changes, the vertical model will be utilised to focus on the deepening, penetration and proper implementation of retail sales of household appliances and consumer electronic products as our core businesses.



# The Group's nationwide retail network

As at 31 December 2022



Urumqi

Harbin

Jilin

Changchun

Shenyang

Hohhot

Tangshan

Dalian

Beijing

Tianjin

Taiyuan

Shijiazhuang

Xining

Jinan

Lanzhou

Xi'an

Zhengzhou

Xuzhou

Qingdao

Nanjing

Hefei

Nantong

Changzhou

Wuxi

Shanghai

Suzhou

Chengdu

Wuhan

Hangzhou

Ningbo

Chongqing

Nanchang

Changsha

Wenzhou

Guiyang

Fuzhou

Kunming

Guilin

Xiamen

Guangzhou

Nanning

Foshan

Dongguan

Shenzhen

Haikou



### Store Network Profile

	Total	GOME	China Paradise	Dazhong
City display stores	38	32	2	4
Flagship stores	241	201	26	14
Boutique stores	233	213	16	4
New retail stores	2,331	2,130	151	50
<b>Total</b>	<b>2,843</b>	<b>2,576</b>	<b>195</b>	<b>72</b>
Number of cities and towns accessed	1,195			
Of which:				
Primary market	38			
Secondary market	387			
Tier 3-6 cities	770			



### BUSINESS ENVIRONMENT

During the Reporting Period, the global economy was affected by various factors, including the COVID-19 pandemic, the conflict between Russia and Ukraine, and the US Federal Reserve's interest rate hike. As economic recovery was hindered, some countries and regions have already entered or are about to enter a recession. For the domestic market, the external environment was under multiple pressures arising from factors such as the global economic downturn, competition between the US and China, and geopolitical conflicts. There were already signs of slowdown in external demand, while internal demand was more significantly affected by the recurring outbreaks of the Omicron variant, as well as the impacts of the pandemic on household income and consumer confidence over the past three years. As a result, the domestic economy declined again during the year. According to the National Bureau of Statistics, China's GDP grew by only 3% year-on-year in 2022, which was far below the annual target. Fortunately, pandemic prevention and control measures were gradually lifted by the end of the year. Coupled with the first peak of infections ending in early 2023, economic activities began to gradually recover the momentum. In the future, it is generally expected that the domestic economy will rebound, but the full recovery of confidence of society and consumer spending will take time. The rivalry between the US and China will be the primary uncertain factor while geopolitical risks will remain high.

In respect of the industry, the total retail sales of consumer goods in 2022 dropped by 0.2% year-on-year, hitting the lowest level in recent years. According to the statistics provided by All View Cloud, in 2022, retail sales of home appliance market in China fell by 7.4% year-on-year, which was also at historic lows. We believed that the market downturn was mainly due to the shrinking demand in the home appliance industry as a result of the three-year pandemic and the strict regulations on properties in recent years. Nonetheless, with the withdrawal of the pandemic control measures at the end of 2022 and the gradual relaxation of the control policies on properties by the government, the home appliance market is expected to rebound to a certain extent.

In respect of national policies, boosting consumption has always been the main focus and challenge of the government in the context of anti-pandemic and stabilising growth. Stimulating the consumption of bulky commodities has become the most effective policy to boost consumption in the short run. On 5 March 2022, the government work report proposed to promote spending on automobiles and smart home appliances. In July 2022, the Ministry of Commerce and other authorities jointly issued "Several Measures to Promote the Consumption of Green and Smart Home Appliances" (《關於促進綠色智能家電消費的若干措施》), which will bring benefits to the home appliance market in the near future. The Central Economic Work Conference convened at the end of the year clearly stated that the policy focus

in 2023 will be on the post-pandemic economic recovery, and the top priority should be to promote consumption and expand domestic demand.

The Group experienced a very difficult year in the market environment in 2022. Nonetheless, the market has signs of recovery and the macro economy and industry development will see significant improvement attributable to the end of the pandemic and policies favourable to domestic consumption. The relaxation of region-specific regulations on real estates by the government will also boost the spending on home appliances. In addition, benefitting from the new growth opportunities arising from the refurbishment of nearly 40 million old flats in the future, the management believes that the Group's business will achieve improvement in the coming years.

### **BUSINESS REVIEW**

#### **“Home • Living” Strategy in full swing with focus on core business to become a retail service provider for household consumption**

As a part of the “Home • Living” strategy, the Group introduced and implemented the “omni-retail” concept over the past year and preliminarily developed the industry solution centering on the systems with “integrated & centralised, interconnected and sharing and joint development” features, with an aim to support the development of the national unified market and lead the high-quality growth of the industry prospectively and pragmatically. In 2022, to cope with the changing market environment, the Group implemented its strategies in a timely manner with a goal to become a “retail service provider for household consumption”, and strived to achieve integration and sharing of online and offline omni-channel, comprehensive upgrade of the supply chain system, business synergy among the direct sales and franchised stores and exhibition and sales at stores.

#### **1. Integration and sharing: full integration of online and offline omni-channel**

During the Reporting Period, the Group developed a sharing and integrated platform and launched innovative integrated online and offline consumption models including “One Store One Webpage”, “video shopping guides”, “live streaming” and “entertainment and social networking”. The integration of online and offline omni-channels empowered by sharing have promoted the digital upgrade of local lifestyle services and facilitated the optimisation of efficiency and costs. The “GOME Flagship (國美旗艦)” for the retail industry was developed in adherence to the philosophy of boundless commerce and co-operation.

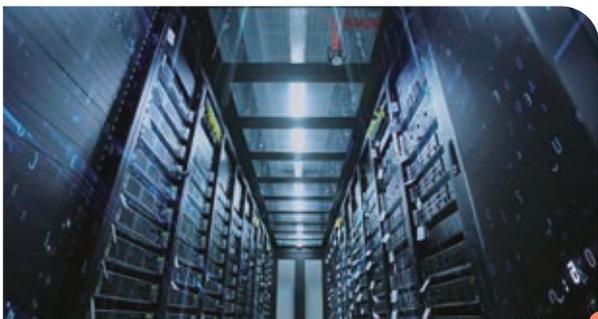
#### **2. Comprehensive upgrade: a new multi-layered supply chain system consisting of merchants + procurement + tailor-made services**

During the Reporting Period, the Group's supply chain system mainly offered home appliances and electrical related consumer products to meet the needs of family users. Leveraging on the experience in supply chain through its online and offline platforms, third-party platforms and agent operators, the Group put efforts in supporting the supply-side reform and consumption upgrade in China. In addition, the Group further enhanced its procurement quality by integrating the upstream and downstream resources for all product categories and capitalising on the extensive distribution network and the capabilities in marketing, brand operation and incubation. These efforts enabled the Group to develop a procurement platform that covers a full range of products with the best linkage and highest efficiency.

### 3. **Business synergy: dynamic store network based on direct sales + franchised management models**

The Group has developed a comprehensive offline marketing network with offline stores at approximately 1,200 cities and towns nationwide. In the future, the Group intends to upgrade its omni-channel system by tapping into the first- and second-tier niche markets and renewing contracts with existing merchants in the third- and fourth-tier markets.

During the Reporting Period, the Group's multiple sales channel matrix, comprising GOME Home (國美家), electric appliance showrooms, franchised stores and supply chains, had formed the "1+X+N" synergy effect which covered various markets. For sales mode, we have transformed from single sales to "showcase + sales + services" model and strengthened the selection of franchisees. The target market has shifted and expanded from third- and fourth-tier cities to the whole market. Aligning with this change was the shift of the target franchisees from those within a single supply chain to the franchisees of brands and supply chains. The role of franchisees has also changed from a retailer to a combination of supplier and retailer.



### 4. **Linking up exhibition and sales: exhibition + sales + services, and fully optimising the income structure**

During the Reporting Period, the Group's operating strategy focused on its major business by mainly using the vertical model to ensure the the deepening and penetration of the retail sales of household appliances and consumer electronic products. Five main profit models have been formed: exhibition (offline boutique experience), marketing (online and offline omni-channel self-management + sharing supply chain), integrated solutions for home electronics products, extension products for wide scope home appliances and value-added services (delivery and installation, after-sales, extended warranty, paid membership operation, etc.). Due to the separation of exhibition and sales, the new offline display experience charging model optimised the revenue structure. Moreover, as emphasis was placed on its major business, the cost advantage of the electrical appliance supply chain was substantially reflected. It is estimated that the consolidated gross profit margin will further improve in the future (consolidated gross profit margin for 2022 considerably increased by 2.73 percentage points as compared with the corresponding period last year).

In terms of model innovation, the Group has promoted the full deployment of new model stores. Through the separation of exhibition and sales, a new charging model for offline display experience has been added to enrich the store scenarios and multi-dimensional display. Combining with new product launches and various entertainment activities, footfall has been increased. The Group has continued to promote video shopping guide services, realised the digital and intelligent upgrade of stores and improved the efficiency of floor plan design and human resources of the stores. With the gradual relief of pandemic prevention and control at the end of 2022, it is expected that the natural foot traffic and sales will resume, with the growth rate rising after the launch of large-scale promotion activities.

## CORPORATE GOVERNANCE

The Group strives to continuously improve its corporate governance. Currently, the board of directors of the Company (the “Board”) consists of two executive directors, two non-executive directors and three independent non-executive directors. This Board structure complies with the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) that at least one-third of the directors should be independent directors to ensure the independence of the Board. Therefore, shareholder opinions are thoroughly deliberated by the Board in a constructive manner before reaching consensus.

The Group has adopted its corporate governance policy in accordance with the code provisions of the corporate governance code. The Group has implemented all the requirements under the code provisions to further enhance its corporate governance.

## ESTABLISHMENT OF THE CORPORATE CULTURE

During the Reporting Period, following the “Home•Living” strategy and based on the existing culture of “Trust”, with the support of technology and wisdom, the Group pushed forward the “GOME Leadership Principles” in order to enhance efficiency, quality and customer services. To align with these cultural concepts, the Group conducted various activities based on its strategies and business development directions in order to strengthen staff participation in corporate development and enhance their sense of belongings.



## HUMAN RESOURCES

During the Reporting Period, the Group planned its human resources to facilitate the promotion of “Home•Living” strategy. By continuously optimising the recruitment strategy and channels and organising a variety of trainings, staff deployment and composition were enhanced, facilitating the implementation of strategies.

In order to support the integration of new staff, “double-lead” mentors (“雙領帶”導師) and training session for “Lecture of Strategies” (戰略宣講) were arranged for them. The Group also organised online learning for new staff so that they can understand the strategies of the Group as well as the system operation process and corporate management system promptly. Based on the needs for the implementation of strategies and operation of new business, the Group organised the basic training programs such as “Training for Service Standards of Full-Process Shopping Guides” (全程導購服務標準培訓項目), “General and Electrical Products Knowledge Training Program” (百貨與電器商品知識培訓項目), “Training for Community Management, Livestreaming and One Store One Webpage” (社群、直播和一店一頁運營技能培養項目) and “Quick Learning – Case Study of Store Marketing” (快學快用 – 門店自主營銷案例學習活動) to enhance the overall working efficiency of frontline staff. In respect of the cultivation for talents at mid and junior level, an online competition and learning event featuring the “Head Coach Challenge” (挑戰主教練) was organised to enhance the leadership of team managers at director-level. The Group also organised the training program of “Three Major Leading Roles – Leadership of Captain On-field” (領導力三角色 – 場上隊長的團隊領導能力) to strengthen the management skills of store managers and managers and expand the talent reserve.



## FINANCIAL REVIEW

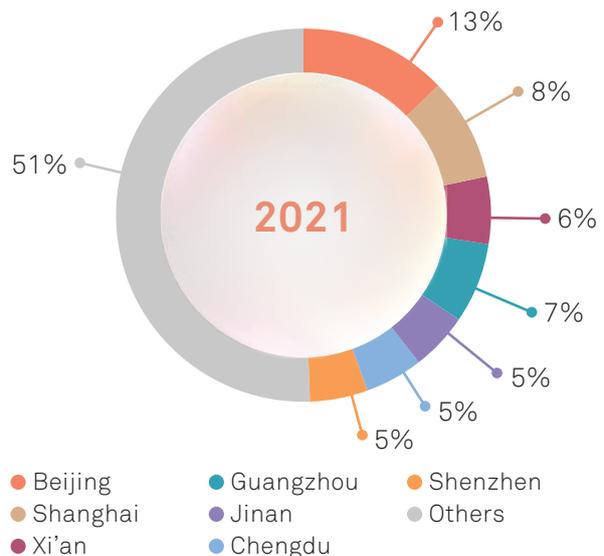
### Revenue

During the Reporting Period, major tier-1 cities were materially affected by the recurring outbreaks of the pandemic in China. Offline business was significantly disrupted by various lockdown and control measures at most regions, and online business was also hit hard since the outbreak of the pandemic as a result of the disruptions to the logistics service. As a result, sales revenue decreased by 62.47% to approximately RMB17,444 million during the Reporting Period, as compared with RMB46,484 million for the corresponding period last year. Among that the proportion of revenue from county-level stores was 8.83% of total revenue, as compared with 12.79% for the corresponding period last year, while the revenue from new businesses (including integration of kitchen cabinets with electrical appliances, home decoration and home furnishing, etc.) increased from 6.81% for the corresponding period last year to 7.06% of total revenue.

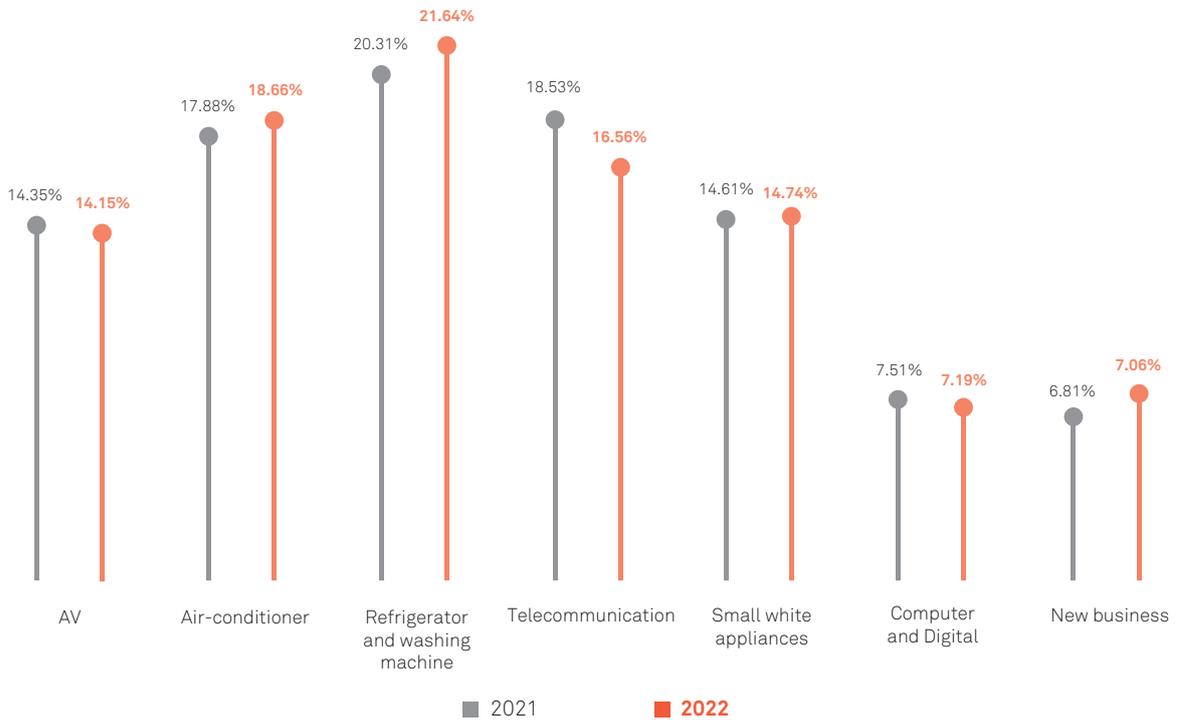
### Cost of sales and gross profit

During the Reporting Period, cost of sales for the Group was approximately RMB15,625 million, accounting for approximately 89.57% of the total sales revenue, as compared with 88.15% for the corresponding period in 2021. The Group's gross profit was approximately RMB1,819 million, decreased by 66.97% as compared with RMB5,507 million for the corresponding period last year. Gross profit margin was approximately 10.43%, decreased by 1.42 percentage points as compared with 11.85% for the corresponding period last year. The decrease in gross profit margin was mainly due to price competition in the market during the Reporting Period.

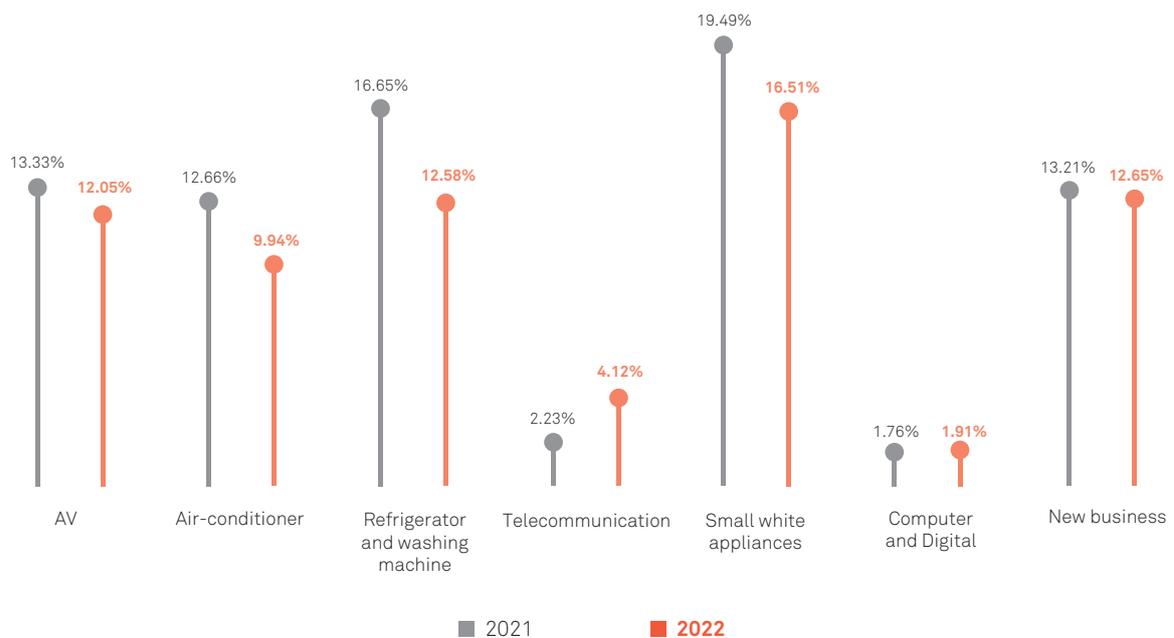
## SALES REVENUE OF THE GROUP BY REGION:



**PROPORTION OF REVENUE FROM EACH PRODUCT CATEGORY OVER TOTAL REVENUE IS AS FOLLOWS:**



**THE GROSS PROFIT MARGIN OF EACH PRODUCT CATEGORY IS AS FOLLOWS:**



### Other income and gains

During the Reporting Period, the Group recorded other income and gains of approximately RMB1,169 million, representing a decrease of approximately 1.60% as compared with RMB1,188 million for the corresponding period in 2021, mainly due to, among others, the increase in fair value gains on investment properties and income from store display services, offset by less exchange gain during the Reporting Period.

Summary of other income and gains:

	2022	2021
As a percentage of sales revenue:		
Income from installation	0.09%	0.09%
Income on extended warranty service	0.48%	0.19%
Gross rental income from investment property operating leases	0.62%	0.36%
Government grants	0.34%	0.24%
Fair value gains on derivative financial instruments embedded in the convertible bonds	0.79%	0.46%
Fair value gains on investment properties	0.88%	0.11%
Gains on lease modifications	1.11%	0.05%
Foreign exchange gain	0.56%	0.51%
Income from store display services	0.68%	–
Gains on disposal of right-of-use assets	0.23%	–
Others	0.92%	0.55%
<b>Total</b>	<b>6.70%</b>	<b>2.56%</b>

### Consolidated gross profit margin

Due to the significant increase in other income and gains from 2.56% for the corresponding period last year to approximately 6.70% during the Reporting Period, the consolidated gross profit margin for the Group increased by 2.73 percentage points from 14.40% for the corresponding period last year to approximately 17.13% during the Reporting Period.

\* Consolidated gross profit margin = (gross profit + other income and gains)/revenue

### Selling and distribution expenses

During the Reporting Period, the Group's total selling and distribution expenses amounted to approximately RMB4,726 million, decreased by 35.59% as compared with RMB7,337 million for the corresponding period last year. The decrease in selling and distribution expenses was mainly due to salaries decreased from RMB1,761 million for the corresponding period last year to approximately RMB1,474 million; advertising and promotion expenses decreased from RMB1,134 million for the corresponding period last year to approximately RMB152 million; depreciation decreased from RMB2,414 million for the corresponding period last year to approximately RMB1,749 million; delivery expenses decreased from RMB847 million for the corresponding period last year to approximately RMB243 million; payment processing expense decreased from RMB364 million for the corresponding period last year to approximately RMB110 million. A total decrease of approximately RMB2,792 million was recorded during the Reporting Period from the above items.



The selling and distribution expenses as a percentage over sales revenue was 27.09%, increased by 11.31 percentage points as compared with 15.78% for the corresponding period in 2021.

Summary of selling and distribution expenses:

	2022	2021
As a percentage of sales revenue:		
Rental	3.16%	0.50%
Salaries	8.45%	3.79%
Utility charges	1.54%	0.85%
Advertising and promotion expenses	0.87%	2.44%
Delivery expenses	1.39%	1.82%
Depreciation	10.03%	5.19%
Others	1.65%	1.19%
<b>Total</b>	<b>27.09%</b>	<b>15.78%</b>

### Administrative expenses

During the Reporting Period, administrative expenses of the Group were approximately RMB2,913 million, increased by 13.43% as compared with RMB2,568 million for the corresponding period last year. Among which, salaries increased from RMB1,085 million for the corresponding period last year to approximately RMB1,371 million, mainly as a result of the share options granted to certain employees; depreciation increased from RMB775 million for the corresponding period last year to approximately RMB1,069 million. The proportion over sales revenue was 16.70%, increased by 11.18 percentage points as compared with 5.52% for the corresponding period in 2021.



### Impairment loss on goodwill

During the Reporting Period, the Group recorded impairment loss on goodwill of approximately RMB9,215 million as compared with RMB72 million for the same period last year.

Due to the continuous effect of the COVID-19 pandemic, sales revenue from Artway, China Paradise and Dazhong Appliances recorded year-on-year decrease of 74.81%, 70.83% and 67.90%, respectively. The Group optimised the stores networks of Artway, China Paradise and Dazhong Appliances and closed 540, 123 and 59 underperformed stores in 2022, respectively. Upon the completion of various optimisation works, the management made corresponding adjustments to the future outlook based on the whole year performance of Artway, China Paradise and Dazhong Appliances in the fourth quarter of 2022, and performed impairment testing according to the requirement of IAS 36 with the recoverable amounts lower than the carrying amounts.

The Group has engaged independent external valuers to prepare the valuation reports for the Artway, China Paradise and Dazhong Appliances. The key parameters used in the valuation are as follows: the pre-tax discount rates applied to the cash flow projections were ranging from 13.52% to 16.18%. The growth rate used to extrapolate the cash flows of the cash-generating units beyond the five-year period is 3%. As a result, impairment losses of approximately RMB4,649 million, RMB2,276 million and RMB2,289 million were recognised for the fiscal year ended 31 December 2022, respectively.

Going forward, the Group will continue to impel the strategic focus and utilise the vertical model to focus on the deepening, penetration and proper implementation of our core businesses i.e. the retail sales of household appliances and consumer



electronic products. The management of the Company will take cost reduction and efficiency enhancement as the main strategic goal, and strive to realise the improvement of the Company's operation capacity by shutting down inefficient stores, reorganising business segments and optimising the organisational structure, etc. The Company will utilise technology to facilitate our digital transformation and improve the consumer service experience throughout the process.

### **Impairment losses on financial assets**

During the Reporting Period, as the Group's business was continuously affected by the COVID-19 pandemic, resulting in a decline in the overall revenue and the Group recorded a loss in 2022. The Group recorded impairment losses on financial assets of RMB574 million as compared with RMB23 million for the corresponding period last year, mainly due to provision made on prepayments made for certain suppliers and other receivables in a challenging business environment after expected credit loss assessment from management.

### **Impairment loss on right-of-use assets**

During the Reporting Period, the Group recorded impairment loss on right-of-use assets of RMB3,959 million (2021: Nil).

The Group's business was continuously affected by the COVID-19 pandemic, resulting in a decline in the overall revenue and the Group recorded a loss in 2022. As affected by the overall domestic economic situation, the downward pressure on the leasehold property market is getting serious. In the fourth quarter of 2022, taking into consideration of above factors and cashflow position of the Group, the management revisited the future assumptions,



amongst others, self-use and lease, for GOME Commercial Capital, No. 9 Xiangjiang and Pengrun Building (collectively, the "Properties").

The Group has engaged independent external valuers to prepare the valuation reports for the Properties. The key parameters used in valuation are as follows: the pre-tax discount rates applied to the cash flow projections were ranging from 7.06% to 7.37%. The growth rate used to extrapolate the cash flows of the cash generating units is 2%.

Accordingly, impairment losses on right-of-use assets of approximately RMB3,959 million in aggregate were recognised in 2022.

### **Other expenses and losses**

During the Reporting Period, the Group recorded other expenses and losses of approximately RMB263 million as compared with RMB79 million in the same period last year.

### **Loss before finance (costs)/income and tax**

During the Reporting Period, mainly affected by the increase in impairment losses on goodwill and right-of-use assets as mentioned above, the Group's loss before finance (costs)/income and tax was approximately RMB18,752 million, as compared with a loss of RMB3,402 million for the corresponding period in 2021.

### **Net finance (costs)/income**

During the Reporting Period, the Group's net finance costs (finance income less finance costs) were approximately RMB1,534 million, as compared with RMB1,327 million for the corresponding period of 2021.

### **Loss before tax**

As a result of the above-mentioned factors, the Group's loss before tax was approximately RMB20,285 million during the Reporting Period, increased by 329.04% as compared with a loss of RMB4,728 million for the corresponding period in 2021.

### **Income tax credit/(expense)**

During the Reporting Period, the Group's income tax credit amounted to approximately RMB79 million, as compared with RMB44 million of income tax expense for the corresponding period in 2021.

### **Loss for the period and loss per share attributable to owners of the parent**

During the Reporting Period, the Group's loss attributable to owners of the parent was approximately RMB19,956 million, increased by 353.34% as compared with a loss of RMB4,402 million for the corresponding period last year. During the Reporting Period, the Group's basic loss per share was approximately RMB58.6 fen, as compared with basic loss per share of RMB17.8 fen for the corresponding period last year.

### **Cash and cash equivalents**

As at the end of the Reporting Period, cash and cash equivalents held by the Group were approximately RMB170 million, which was mainly denominated in Renminbi and the rest in HK dollars and other currencies, as compared with RMB4,378 million as at the end of 2021. The decrease in the cash and cash equivalents position was mainly due to the Group having repaid its borrowings during the Reporting Period.

### **Inventories**

As at the end of the Reporting Period, the Group's inventories amounted to approximately RMB433 million, down 93.18% as compared with RMB6,352 million as at the end of 2021. As a result of the decrease in sales revenue and cost of sales during the Reporting Period, inventory turnover days increased by 13 days from 66 days in 2021 to approximately 79 days in 2022.

### **Prepayments, other receivables and other assets (current)**

As at the end of the Reporting Period, prepayments, other receivables and other assets (current) of the Group amounted to approximately RMB3,275 million, up 1.42% from RMB3,229 million as at the end of 2021. The increase was mainly due to the increase in deposits and other receivables during

the Reporting Period. These amounts included trade balances with related companies which are subject to credit terms agreed.

### **Trade and bills payables**

As at the end of the Reporting Period, trade and bills payables of the Group amounted to approximately RMB5,888 million, down 68.83% as compared with RMB18,891 million as at the end of 2021. As a result of the decrease in sales revenue and cost of sales during the Reporting Period, turnover days of trade and bills payables increased by 114 days from 175 days for the corresponding period in 2021 to approximately 289 days.

### **Capital expenditure**

During the Reporting Period, capital expenditure (relating to property and equipment) incurred by the Group amounted to approximately RMB610 million, representing an 61.80% increase as compared with RMB377 million for 2021. The capital expenditure during the period was mainly for the development of logistic centers and upgrading the information system of the Group.

### **Cash flows**

During the Reporting Period, mainly due to, among others, the changes in inventories, trade receivables and trade and bills payables, the Group's net cash flows generated from operating activities was approximately RMB821 million, as compared with net cash flows generated of RMB649 million for the corresponding period last year.

As a result of inclusion of non-recurring purchases of financial assets at fair value through other comprehensive income amounted to approximately RMB1,510 million in 2021, net cash flows used in investing activities were approximately RMB168 million, as compared with RMB1,975 million used in 2021.

During the Reporting Period, net cash flows used in financing activities amounted to approximately RMB4,727 million, as compared with RMB3,871 million used in 2021. The net cash outflows from financing activities were mainly due to the repayment of its domestic bonds, bank loans and interest payments during the Reporting Period.

### Dividend and dividend policy

The Board did not recommend the payment of a final dividend for the year ended 31 December 2022 so as to preserve capital for funding needs of the Group.

Currently, the Board anticipates that the dividend payout ratio will be maintained at approximately 40% of the Group's distributable profit for the relevant financial year. However, the actual payout ratio in a financial year will be determined at the Board's full discretion, after taking into account, among other considerations, the working capital requirement of the Group, business environment, availability of investment and acquisition opportunities.

### Contingent liabilities and capital commitments

As at the end of the Reporting Period, the Group had capital commitments of approximately RMB648 million and the Group did not make any third party guarantee.

The Group's overdue and undue debts as at 31 May 2023 amounted to approximately RMB16.16 billion and RMB5.51 billion, respectively. The Group was involved in a total of 1,294 pending lawsuits, amounted to approximately RMB10.37 billion in aggregate as at 31 May 2023.

### Foreign Currencies and Treasury Policy

The majority of the Group's income and its expenses and cash and cash equivalents were denominated in Renminbi. The Group has adopted effective measures to reduce its foreign exchange risks. The Group's treasury policy is that it will only manage such exposure (if any) when it posts significant potential financial impact on the Group. The management of the Group estimates that less than 10% of the Group's current purchases are imported products and the transactions are mainly denominated in Renminbi.

### Financial resources and gearing ratio

During the Reporting Period, the Group's working capital, capital expenditure and cash for investments were mainly funded by cash on hand, cash generated from operations, interest-bearing bank and other borrowings.

As at 31 December 2022, the total borrowings of the Group comprised of interest-bearing bank loans, other loans, corporate bonds and convertible bonds, repayable within 1 year.

The interest-bearing bank loans and other loans comprised:

	Fixed rate RMB'000	Floating rate RMB'000	Total RMB'000
Denominated in EUR	1,123,027	-	1,123,027
Denominated in RMB	421,403	22,067,332	22,488,735
	1,544,430	22,067,332	23,611,762

The corporate bonds comprised:

- corporate bonds issued in 2018, renewed in 2020 with an aggregate nominal value of RMB102 million issued at a fixed coupon rate of 7.8% per annum with remaining term of 4 years, the Group shall be entitled to adjust the coupon rate and the investors shall be entitled to sell the outstanding bonds back to the Group at the end of the second year;
- corporate bonds issued in 2019, renewed in 2021 with an aggregate nominal value of RMB16 million issued at a fixed coupon rate of 7.8% per annum with remaining term of 4 years, the Group shall be entitled to adjust the coupon rate and the investors shall be entitled to sell the outstanding bonds back to the Group at the end of the second year; and
- corporate bonds issued in 2020 with an aggregate nominal value of RMB200 million issued at a fixed coupon rate of 7% per annum with a term of 6 years, the Group shall be entitled to adjust the coupon rate and the investors shall be entitled to sell the outstanding bonds back to the Group at the end of the third year.

Convertible bonds comprised:

- (1) 5% convertible bonds due 2023 (with an option to extend to 2025) in the aggregate principal amount of US\$200 million issued in April 2020. As at 31 December 2022, the net proceeds of US\$196.80 million have been fully used to repay the debts and related interests of the Group; and
- (2) 5% convertible bonds due 2023 (with an option to extend to 2025) in the aggregate principal amount of US\$100 million issued in June 2020. As at 31 December 2022, the net proceeds of US\$99.11 million have been fully used to repay the debts and related interests of the Group.

As at 31 December 2022, the debt to total equity ratio, which was expressed as a percentage of total interest-bearing bank and other borrowings amounted to approximately RMB25,895 million over total equity amounted to approximately RMB493 million, increase from 160.36% as at 31 December 2021 to 5,252.54%. The debt ratio was 60.81% as compared with 34.85% as at 31 December 2021, which was expressed as a percentage of total borrowings over total assets amounted to approximately RMB42,584 million.

#### Charge on group assets

As at the end of 2022, the Group's bills payable and interest-bearing bank loans and other loans were secured by the Group's time deposits amounted to approximately RMB5,457 million and related interests receivables amounted to approximately RMB187 million, certain property and equipment, property under development and investment properties of the Group with a carrying value of approximately RMB8,509 million, the Group's investments in associates amounted to approximately RMB212 million, the Group's right-of-use assets with a carrying value of approximately RMB198 million the Group's financial assets at fair value through other comprehensive income of RMB131 million and the Group's inventories amounted to approximately RMB5 million. The

Group's bills payable and secured interest-bearing bank loans and other loans amounted to approximately RMB21,745 million in total.

#### EMPLOYEE AND REMUNERATION POLICY

As at 31 December 2022, the Group employed a total of 12,431 (2021: 32,278) employees. The Group recruits and promotes individuals based on merit and their development potentials. Remuneration package offered to all employees, including directors of the Company (the "Directors"), is determined with reference to their performance and the prevailing salary levels in the market.

#### OUTLOOK AND PROSPECTS

Although the Group experienced a downturn in 2022, the management expects to rebound in the near future. The Group will continue to implement the "Home • Living" strategy, accelerate the deep integration of online and offline businesses, and further enhance operational efficiency based on market changes. In the coming period, the Group will continue to strategically focus on the core business, comprehensively enhance store operation and optimise store network layout by reorganising business segments, streamlining asset structure and strengthening technology empowerment, so as to improve consumer service experience throughout the entire process, mitigate the impact of unfavourable market factors such as the pandemic as soon as possible, and restore the profitability of the listed group.

In the future, the Group's new model of business strategy will continue to be optimised and upgraded by focusing on online live streaming and short video with an aim to achieve a comprehensive online and offline layout. Online APPs will be consolidated into an integrated platform that caters to the preferences of young consumers, while offline stores will be created as a local lifestyle centre with localised features. In addition, we will develop new technologies and new business models, so as to continuously attract and empower various businesses which drive new profit growth. Shared Retail is positioned to provide retail supply chain marketing and distribution characterised by omni-linkage, omni-channel and openness. This

## Management Discussion and Analysis

platform will not only bring about a new model for the Group's procurement and marketing, but will also diversify our supply chain.

With the recovery of the economy and the stimulation of policies after gradual alleviation of the pandemic, the management believes that market demand will be restored with certainty. During the NPC and CPPCC sessions in 2023, in addition to proposing to boost the economy and restore confidence, the new-term government also specifically emphasised that "private entrepreneurs have to make a new entrepreneurial history", which will greatly motivate and encourage private-owned enterprises and companies. The management of the Company will also strive to seize the precious opportunities brought from the prevailing policies, streamline the management, improve resource

integration and business collaboration, and achieve value enhancement for the Group's core business through synergistic empowerment and create direct operating contributions. In addition, it will cooperate with more business partners to carry out closer and more in-depth cooperation, continue to empower each other in terms of goods, services, traffic and technology, and jointly help the retail industry to upgrade and iterate to meet the demand of domestic families for a better life. Subsequent to 31 December 2022, the Group has re-activated the operation with certain suppliers for supply of goods. Furthermore, as the Group is actively liaising with other suppliers and service providers on resumption of the operations. It is expected that the Group will be able to re-activate the past credit limits and resume the supply of goods.



# Highlights of the Year

## March 2022



The inauguration ceremony of the Season of Family Shopping (全家樂購季) of GOME was successfully completed. During the ceremony, the white paper of the Research Report on the Integration and Development of the Retail Industry and the Household Service Industry in China 《中國零售業與家庭服務業融合發展研究報告》 and the institutional standards of the Regulations for Buyer-based Sales Services 《買手制銷售服務規範》 were issued by GOME in collaboration with People's Daily Digital Communication and China General Chamber of Commerce, respectively. The issuance marked a new milestone in the development of the “Home • Living” strategy of GOME.

## May 2022



GOME has entered into strategic cooperation agreements with Tencent and Huawei, respectively, regarding cooperation in various aspects, such as smart stores, private data traffic operation, big data/cloud and customer services. It is their joint commitment to create a holistic retail model that integrates online and offline business, providing more benchmark cases for the online and offline integration of the retail industry.

## September 2022



GOME successfully held the ribbon-cutting ceremony for the opening of the newly-renovated “FUN” APP Experience Centre • GOME Xibahe Pavilion (真快樂APP體驗中心•國美電器西壩河館) in Beijing, marking the official launch of the first new model store featuring “display experience, home extension, home entertainment and home service” in Beijing. During the ceremony, the senior management of GOME, representatives of industry associations, industry experts, brand merchants and other guests conducted in-depth discussions about the development of the new retail model.

## November 2022



GOME officially announced the launch of two major strategic transformation initiatives, namely live broadcast innovation and promoter programme (全員推手). Capitalising on the new model store network, GOME will collaborate with store staff, social media promoters and other parties to accelerate the transformation of its live broadcast business with normalised, diverse and refined development.

## December 2022



GOME's annual super live broadcast, “Xiu Hong and You” (秀虹與你同行), was successfully launched on “FUN” (真快樂) APP. Huang Xiu Hong, chairperson of the board of directors of GOME Appliances, made her debut at the broadcast, marking the new model of live broadcast featuring the senior management of the Company. During the live broadcast of three hours, 126,000 netizens participated and the transaction amount was 47% higher than that of the most popular live broadcast in the same period, representing a record high in 2022.

# Directors and Senior Management Profile

## CHAIRMAN



Mr. ZHANG Da Zhong

**Mr. ZHANG Da Zhong**, aged 74, has been the Chairman and non-executive Director of the Company since 10 March 2011. Mr. Zhang was the founder of Beijing Dazhong Home Appliances Retail Co., Ltd. one of the leading domestic appliances retail chains in Mainland China. Mr. Zhang sold all of his interests in Beijing Dazhong Home Appliances Retail Co., Ltd. in late 2007 and established Beijing Dazhong Investment Co. Ltd., a company that engages primarily in private equity investment in which he is currently the president. Mr. Zhang was honored as China's Outstanding Private Entrepreneur (中國優秀民營企業家) and Outstanding Builder of Chinese Featured Socialism (優秀中國特色社會主義事業建設者), and was a member of the 8th Chinese People's Political Consultative Conference of Beijing, a member of the standing committee for both the 9th and 10th Chinese People's Political Consultative Conference of Beijing, a member of the standing committee of the 13th Beijing People's Congress and the former deputy chairman of the Beijing Commerce Federation (北京市商會).

EXECUTIVE DIRECTOR



Mr. ZOU Xiao Chun

**Mr. ZOU Xiao Chun**, aged 53, has been an executive Director of the Company since 17 December 2010. Mr. Zou was the Vice President and the Senior Vice President of the Group from 17 December 2010 to 31 December 2013, mainly responsible for the Chinese legal and compliance matters and other deal-specific projects of the Group and is also a director of various subsidiaries of the Company.

Mr. Zou graduated from the Department of Law of Nanchang University (南昌大學法律專業專科) in June 1990 and obtained the Chinese Lawyers Qualification Certificate (中國律師資格證書) in August 1990. Mr. Zou was also granted the Chinese Tax Advisers Qualification Certificate (中國稅務師資格證書) in September 1995 and the Pass Certificate for the National Notary Public Qualification Examination (國家公證員資格考試合格證書) in December 1995. Furthermore, Mr. Zou was qualified as an industrial economist (工業經濟師) in October 1996. Mr. Zou was granted the Chinese Fund Practitioners Qualification Certificate in September 2015.

Mr. Zou practised as the lawyer and person-in-charge at Jiangxi Sui Long Law Firm (江西遂龍律師事務所) from June 1991. Since March 2000, Mr. Zou practised as the lawyer and a partner at Beijing Sinosource Law Firm (北京中潤律師事務所). In June 2006, Mr. Zou founded the Beijing John & Law Firm (北京市中逸律師事務所). From December 2008 to March 2011, Mr. Zou has been acting as the vice-chairman (deputy chairman) of Beijing Centergate Technologies (Holdings) Co., Limited (北京中關村科技發展(控股)股份有限公司) (a company listed on the Shenzhen Stock Exchange) and has been re-appointed as a director of the company since May 2012. Since 2011, Mr. Zou has been appointed as a member of the Executive Committee of GOME Holding Group Company Limited (國美控股集團有限公司), which is owned or controlled by Mr. Wong Kwong Yu ("Mr. Wong"), the controlling shareholder of the Company, and was appointed as the vice chairman of GOME Telecom Equipment Co., Ltd (formerly known as "Sanlian Commercial Co., Ltd") (a company listed on the Shanghai Stock Exchange) between June 2011 and June 2014. Since March 2015 and November 2018, Mr. Zou was appointed as a non-executive director of Lajin Entertainment Network Group Limited (a company listed on the Hong Kong Stock Exchange) and an independent non-executive director of Beijing Worldia Diamond Tools Co., Ltd. (a company listed on the Shanghai Stock Exchange), respectively.

In addition, Mr. Zou founded Jiandao Zhongchuang Investment Company Limited (簡道眾創投資股份有限公司) (the manager of a private equity investment fund in the PRC) and was the chairman of the company in August 2014, when he also founded the Beijing YiPing Capital Management Co., Limited (北京逸品資本管理有限公司) (the manager of a private security investment fund in the PRC) and was an executive director of the company. He has been the chairman of UoneNet Technology (Beijing) Co., Ltd. (優萬科技(北京)股份有限公司) (a company listed on the New Third Board) from January 2016 to December 2018.

Mr. Zou has been a practising lawyer for almost 30 years in the PRC and has engaged in practised in areas relating to capital markets in the PRC and Hong Kong for almost 20 years. He has also founded a number of companies and invested in dozens of companies.

## Directors and Senior Management Profile



**Ms. HUANG Xiu Hong**

**Ms. HUANG Xiu Hong**, aged 50, has been a non-executive Director since 24 June 2015 and redesignated as an executive Director on 1 April 2022. Ms. Huang joined GOME since 1991 and was appointed as the general manager in Eastern China Region since 2005; from 2009 to 2016, she has been the president of the GOME Holding Group Company Limited and from 2009 up to now, she has been the president of Pengrun Holdings Limited (鹏润控股有限公司). Ms. Huang has obtained her MBA degree from Helsinki School of Economics in 2005, and financial EMBA in Tsinghua University PBC School of Finance in 2019. In 2007, Ms. Huang was honored the Top Ten Outstanding Youth in Retail Industry of Shanghai and a torchbearer of the Beijing Olympic Games in 2008; in 2009, she received the nomination title of Outstanding Business Woman of China conferred by All-China Women's Federation together with China General Chamber of Commerce; from 2012 to 2015, she was consecutively awarded The Most Influential Business Woman in China. Besides, Ms. Huang was recognised as The Significant Contributor in Building National Corporation Culture in 2012, Person of Asia Brand of 2013, etc. Previously she served as the member of Beijing Federation of Industry & Commerce and currently she serves as the deputy chairman of both China Enterprise Confederation and China General Chamber of Commerce. Ms. Huang is a sister of Mr. Wong. Ms. Huang has been a director of Beijing Centergate Technologies (Holdings) Co., Limited (a company listed on the Shenzhen Stock Exchange) since December 2009, among which she was the Acting Chairman of the company from March 2014 to May 2014.

## NON-EXECUTIVE DIRECTORS



**Ms. DONG Xiao Hong**

**Ms. DONG Xiao Hong**, aged 68, has been a non-executive Director of the Company since 1 April 2022. Ms. Dong joined GOME since 2014 via GOME Telecom Equipment Co., Ltd., a company invested by the Group. She is currently a director of GOME Telecom Equipment Co., Ltd. and serves as legal representative, executive director and/or general manager of certain subsidiaries of the Company. Ms. Dong worked in Shandong Sinopec Qilu Petrochemical Company, Shandong University, Shenzhen representative office of Shandong Provincial Government and China Electronics Import & Export Corporation Shandong branch between 1970 and 2005, mainly responsible for administrative and financial management. Ms. Dong graduated from the Air Force Political Academy.

## INDEPENDENT NON-EXECUTIVE DIRECTORS



Mr. LEE Kong Wai, Conway

**Mr. LEE Kong Wai, Conway**, aged 68, has been an independent non-executive Director of the Company since 10 March 2011. Mr. Lee received a bachelor's degree in arts from the Kingston University (formerly known as the Kingston Polytechnic) in London in July 1980 and further obtained his postgraduate diploma in business from the Curtin University of Technology in Australia in February 1988. Mr. Lee served as a partner of Ernst & Young for 29 years until 2009 and had held key leadership positions in the development of such firm in China. Mr. Lee is a member of the Institute of Chartered Accountants in England and Wales, the Institute of Chartered Accountants in Australia and New Zealand, the Association of Chartered Certified Accountants, the Hong Kong Institute of Certified Public Accountants and the Macau Society of Registered Accountants.

Mr. Lee has been an independent non-executive director of Chaowei Power Holdings Limited, West China Cement Limited, China Modern Dairy Holdings Limited, NVC Lighting Holding Limited, Yashili International Holdings Limited, GCL New Energy Holdings Limited (all being companies listed on the Hong Kong Stock Exchange), Guotai Junan Securities Limited (a company listed on the Hong Kong Stock Exchange and the Shanghai Stock Exchange) and Intchains Group Limited (a company listed on the NASDAQ) since June 2010, July 2010, October 2010, November 2012, November 2013, May 2014, April 2017 and March 2023, respectively. Moreover, Mr. Lee was a non-executive director and the deputy chairman of Merry Garden Holdings Limited (a company listed on the Hong Kong Stock Exchange) from July 2014 to September 2015. Mr. Lee was an independent nonexecutive director of Sino Vanadium Inc. (a company listed on the TSX Venture Exchange in Canada), China Taiping Insurance Holdings Company Limited, Tibet 5100 Water Resources Holdings Ltd., China Rundong Auto Group Limited, WH Group Limited (all being companies listed on the Hong Kong Stock Exchange) and CITIC Securities Company Limited (a company listed on both the Hong Kong Stock Exchange and the Shanghai Stock Exchange) from October 2009 to December 2011, from October 2009 to August 2013, from March 2011 to February 2020, from August 2014 to December 2020, from August 2014 to May 2022 and from August 2011 to May 2016, respectively. Mr. Lee has been appointed as a member of the Chinese People's Political Consultative Conference of Hunan Province in China from 2007 to 31 December 2017.

## Directors and Senior Management Profile



**Ms. LIU Hong Yu**

**Ms. LIU Hong Yu**, aged 59, has been an independent non-executive Director of the Company since 10 June 2013. Ms. Liu is a Chinese practising lawyer. Ms. Liu is the founding partner of Beijing Jincheng Tongda and Neal. Prior to that, Ms. Liu was the managing partner of Beijing Tongda Law Offices between April 1993 and April 2004, the legal adviser to Agricultural Bank of China (Beijing Branch) between May 1988 and April 1993 and a cadre of the People's Bank of China (Sichuan Province) between July 1985 and May 1988.

Ms. Liu graduated from Southwest University of Political Science and Law in 1985 with a Bachelor Degree in Law and obtained a Postgraduate Degree in Economic Law from the Graduate School of Chinese Academy of Social Sciences in 1998 and a Master Degree in Business Administration from Guanghua School of Business Management of Peking University in 2003. Ms. Liu is also qualified as a Chinese economist.

Ms. Liu was a member of the National Committee of the 11th, 12th Chinese People's Political Consultative Conference, a deputy to the 12th, 13th and 14th Beijing Municipal People's Congress and an executive member of the executive committee to the 11th China Feminine Congress, and is currently a member of the National Committee of the 13th Chinese People's Political Consultative Conference, a deputy to the 15th Beijing Municipal People's Congress and an executive member of the executive committee to the 12th China Feminine Congress. Ms. Liu is also a member of the 9th All-China Youth Federation, an executive member of the All China Female Lawyers Association, a specially designated supervisory personnel of the Supreme People's Court and a vice chairman of Beijing New Social Class Association.

Ms. Liu was an independent director of Founder Technology Group Company Limited (a company listed on Shanghai Stock Exchange) between April 2005 and June 2011, an independent director of Chongqing Three Gorges Water Conservancy and Electric Power Co., Ltd. (a company listed on Shanghai Stock Exchange) between June 2009 and June 2012, an independent director of China Real Estate Corporation Limited (a company listed on Shenzhen Stock Exchange) between June 2009 and September 2015, an external supervisor and independent director of Bank of Beijing Co., Ltd. (a company listed on Shanghai Stock Exchange) between August 2010 and July 2016 and between July 2016 to June 2022, respectively, an independent non-executive director of China Machinery Engineering Corporation (a company listed on the Hong Kong Stock Exchange) between January 2011 and November 2021 and an independent director of Lanpec Technologies Limited (a company listed on the Shanghai Stock Exchange) between December 2014 and December 2020.



**Mr. WANG Gao**

**Mr. WANG Gao**, aged 57, has been an independent non-executive Director of the Company since 24 June 2015. Mr. Wang was appointed as the professor of marketing and the associate dean (Trainings for Senior Managers) in China Europe International Business School and the former joint director of The Research Center of Globalisation of China Enterprises (中國企業全球化研究中心) since 2009. From 2002 to 2008, Mr. Wang was the associate professor and the deputy of the Marketing Department under School of Economics and Management of Tsinghua University; from 2001 to 2002, he was the manager of Strategy and Analysis Department of Minute Maid Branch under the Coca-Cola Company in Houston of the United States; from 1998 to 2001, he served as the senior consultant of The Information Resources Limited of the United States in Chicago. Mr. Wang acquired his bachelor degree in Demography from Renmin University of China in 1988, and he obtained his Master of Social Science and Doctor of Sociology both from Yale University in 1994 and 1998, respectively. Mr. Wang is an independent director of Anhui Gujing Distillery Company Limited, Sineng Electric Co., Ltd., Canature Health Technology Group Co., Ltd. (all being companies listed on the Shenzhen Stock Exchange), Shanghai Phoenix Enterprise (Group) Co., Ltd. (a company listed on Shanghai Stock Exchange) and an independent non-executive director of Yunji Inc. (a company listed on the NASDAQ) from June 2014 to June 2020, from November 2015 to November 2021, since February 2018, since January 2022 and since May 2019, respectively.

Except as disclosed above, none of the Directors is related to any other Director, senior management, substantial shareholder or controlling shareholder of the Company.

### SENIOR MANAGEMENT

**Mr. LI Jun Tao**, aged 57, has been the Senior Vice President of the Group since March 2012. He is currently the Senior Vice President of GOME retail sector and is responsible for the operating system of the retail segment. Mr. Li has also been the CEO of GOME-on-line and the president of the R&D Smart Manufacturing segment. Mr. Li has assumed senior management roles in areas such as municipal, provincial, business and operation sectors of the Group and has extensive experience in the establishment, development and extension of the supply chain of the Group's online and offline businesses. He was awarded Top Ten Marketing Persons (十大營銷人物) organised by Southern Metropolis Daily in 2015. Mr. Li graduated from China Europe International Business School (中歐國際工商學院) with Executive MBA (EMBA).

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**Mr. LI Yi Bing**, aged 43, has been the Vice President of Information Technology (IT) of the Group. Since joining GOME in 2010, he has been engaged in IT system research and development and management for more than 10 years, and has a deep understanding of Internet technology. He has successively served as the Chief Technology Officer of the technology center and the Chief Technology Officer of the intelligent manufacturing sector. He is mainly responsible for the establishment of GOME's core IT infrastructure, big data platform (which won the outstanding project in the Expo), and the construction and planning of the IOT technology platform, support for the business development of the Group's various industrial companies and the digital transformation and upgrading of the Group's various sectors. Mr. Li graduated from Beijing Institute of Technology with a master degree.

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**Mr. DING Jiang Ning**, aged 44, has been the Vice President of Finance of the Group and the chief financial officer of GOME Capital since 2021. Mr. Ding joined the Group in 2008 and served as the finance supervisor and manager of GOME Appliance Company Limited successively, he then became the assistant to the chief financial officer of the Group in 2015, he was promoted to be the vice financial director of the Group and the financial director of GOME Capital in 2017, he served as the financial controller of the Group and GOME Capital since 2018.

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**Ms. WEI Ting**, aged 42, has been the Vice President of Human Resources of the Group in charge of the Group's human resources management. Since joining the Group in June 2003, she has successively served as the director of the organisation planning and development department of the Human Resources Center of the Group, the vice president of human resources, and the vice president of human resources administration of the customer business group. Ms. Wei has more than 20 years of experience in human resource management, focusing on group organisation development, talent development, salary incentives and corporate culture, and has rich experience in human resource management in the retail industry.

The board of directors (the “Directors”) of the Company (the “Board”) have pleasure in submitting its report and the audited financial statements of GOME Retail Holdings Limited (the “Company”) and its subsidiaries (collectively, the “Group”) for the year ended 31 December 2022 (the “Reporting Period”).

## PRINCIPAL ACTIVITIES

The main business of the Group is the operations and management of retail stores for electrical appliances, consumer electronic products and general merchandise, as well as a full-category of online sales network in the PRC through self-operated and platform models. The Group’s revenue is mainly derived from business activities in the Mainland China. An analysis of the Group’s income for the Reporting Period is set out in note 5 to the financial statements on pages 128 to 130.

## FINANCIAL STATEMENTS

The results of the Group for the Reporting Period are set out in the Consolidated Statement of Profit or Loss on page 72 and Consolidated Statement of Comprehensive Income on page 73.

The state of affairs of the Group as at 31 December 2022 is set out in the Consolidated Statement of Financial Position on pages 74 to 75.

The cash flows of the Group for the Reporting Period are set out in the Consolidated Statement of Cash Flows on pages 78 to 80.

## SHARE CAPITAL

Details of the movement in share capital of the Company are set out in note 32 to the financial statements on pages 169 to 170.

## FINAL DIVIDEND

The Board does not recommend the payment of a final dividend for the Reporting Period so as to preserve capital for the funding needs of the Group.

## ANNUAL GENERAL MEETING

A notice convening the annual general meeting of the Company will be published and dispatched to the shareholders of the Company in the manner required by the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) in due course.

## RESERVES

The amounts and particulars of material transfers to and from reserves of the Company and of the Group during the Reporting Period are set out in note 44 to the financial statements on page 194 and in the Consolidated Statement of Changes in Equity on pages 76 to 77.

As at 31 December 2022, the Company does not have any reserve available for distribution to the shareholders of the Company of which no final dividend has been recommended for the year.

## PROPERTY, PLANT AND EQUIPMENT

The movements in property and equipment during the Reporting Period are set out in note 13 to the financial statements on pages 140 to 142.

## MAJOR SUPPLIERS AND CUSTOMERS

The percentages of purchases for the Reporting Period attributable to the Group's major suppliers are as follows:

– the largest supplier	15.55%
– five largest suppliers combined	46.18%

None of the Directors, their associates or any shareholder of the Company (which to the knowledge of the Directors owns more than 5% of the Company's issued share capital) had an interest in the major suppliers noted above.

## DONATIONS

During the Reporting Period, the Group has made direct charitable and other donations in Hong Kong and China totaling approximately RMB672,000.

## DIRECTORS

The Directors who held office during the Reporting Period and up to the date of this report were:

### Executive Director

Mr. ZOU Xiao Chun

Ms. HUANG Xiu Hong (redesignated from non-executive Director as executive Director on 1 April 2022)

### Non-Executive Directors

Mr. ZHANG Da Zhong

Ms. DONG Xiao Hong (appointed on 1 April 2022)

Mr. YU Sing Wong (resigned on 31 March 2022)

### Independent Non-Executive Directors

Mr. LEE Kong Wai, Conway

Ms. LIU Hong Yu

Mr. WANG Gao

## DIRECTORS' SERVICE CONTRACTS

None of the Directors has a service contract with the Company which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

## DIRECTORS' INTERESTS IN CONTRACTS

Apart from the transactions which are disclosed in notes 26, 37 and 40 to the financial statements on page 163, page 175 and pages 178 to 179, respectively and in the section headed "Connected Transactions" hereinbelow, there were no contracts of significance, to which any member of the Group was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisting at 31 December 2022 or at any time during the Reporting Period.

## DIRECTORS' INTERESTS IN COMPETING BUSINESSES

During the Reporting Period, no Director of the Company was interested in any business (other than those businesses where the Directors were appointed as directors to represent the interests of the Company and/or any member of the Group) which were considered to compete or were likely to compete, whether directly or indirectly, with the businesses of the Group.

On 31 March 2016, the Company completed the acquisition of Artway Development Limited (“Artway”, together with its subsidiaries, the “Artway Group”). The Artway Group was previously ultimately owned by Mr. Wong Kwong Yu (“Mr. Wong”) and operates an electrical appliances and consumer electronic products retail network under the trademark of “GOME Electrical Appliances”, and related operation, (formerly referred to as the “Non-listed GOME Group”), mainly in cities other than the designated cities of the PRC in which the Group already had operations. Upon completion of the acquisition, the operations of Non-listed GOME Group had been combined with the operations of the Group. Accordingly, the Board considers that there is no longer any competition between the Group and Mr. Wong and his associates in the retail business of electrical appliances and consumer electronic products under the “GOME” brand name.

Upon completion of the acquisition of the Artway Group, Mr. Wong and his associates remained interested in 40% of 國美真快樂電子商務有限公司 (“GOME Fun E-Commerce Co., Ltd.” or “GOME Fun”, formerly known as “GOME-on-line e-Commerce., Ltd”), a 60% non-wholly owned subsidiary of the Group. Since May 2012, the Group has operated GOME-on-line with no geographical restrictions.

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

As at 31 December 2022, the interests and short positions of the Directors and chief executive of the Company (the “Chief Executive”) in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”)) as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) were as follows:

### Long positions in the shares, the underlying shares and debentures of the Company

Name of Director/ Chief Executive	Personal interest	Interest of spouse	Corporate interest	Trustee	Total	Approximate % of shareholding
Huang Xiu Hong (Note 1)	21,000,000	-	-	-	21,000,000	0.05
Lee Kong Wai, Conway	1,000,000	-	-	-	1,000,000	0.00
Liu Hong Yu	1,000,000	-	-	-	1,000,000	0.00
Wang Gao	1,000,000	-	-	-	1,000,000	0.00

Note:

- 11,000,000 shares of the Company (the “Share(s)”) issuable upon exercise of the Options granted to Ms. Huang Xiu Hong (“Ms. Huang”) pursuant to the Share Option Scheme as was particularly described in the section headed “Share Option Scheme” below. These Options were held by Ms. Huang beneficially.

### Short positions in the shares, the underlying shares and debentures of the Company

Save as disclosed above, as at 31 December 2022, none of the Directors, Chief Executive or their respective associates had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

### DIRECTORS' BENEFITS FROM RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At the special general meeting of the Company held on 12 September 2018, the Company adopted a share option scheme (the "Share Option Scheme") pursuant to which the Board may grant share options (the "Options") to subscribe for shares of the Company (the "Shares") to employees, executives and officers of the Group and such other persons as referred to in the Share Option Scheme whom the Board considers will contribute or have contributed to the Group (the "Participants") to provide them with incentives and rewards for their contribution to the Group (Note). No Options had been granted nor is outstanding pursuant to the Share Option Scheme since its adoption. Save for the Share Option Scheme, the Company has no other share option scheme.

At no time during the Reporting Period was the Company, any of its holding companies or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate.

*Note:* As at 14 July 2023, the maximum number of Shares available for issue under the Share Option Scheme was 2,155,762,742 Shares, representing approximately 4.51% of the Shares in issue.

The number of Shares in respect of which Options may be granted shall not exceed 10% of the Shares in issue on date of adoption of the Share Option Scheme. Unless otherwise approved by the shareholders of the Company in general meeting, the number of Shares in respect of which Options may be granted to each Participant in any 12-month period shall not exceed 1% (except for any grant to substantial shareholders as defined in the Listing Rules, or an independent non-executive Director or any of their respective associates as defined in the Listing Rules, must not in aggregate exceed 0.1% of the issued share capital of the Company from time to time.

There is no requirement as to the minimum period during which the Option shall be held before it can be exercised and the Option granted shall be exercised during the period as may be determined by the Board provided that no Option may be exercised more than 10 years after it has been granted.

The exercise price of the Option shall not be less than the highest of (a) the closing price of the Shares as stated in the daily quotations sheet of the Stock Exchange on the date of grant; (b) average of the closing prices of the Shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of grant; and (c) the nominal value of a Share.

Consideration of HK\$1 was paid on the grant of the Option by each grantee.

The Share Option Scheme shall be valid and effective after the date of its adoption (i.e. 12 September 2018) for a period of 10 years.

## SHARE OPTION SCHEME

As at 31 December 2022, Options to subscribe for an aggregate of 978,950,000 Shares of the Company granted pursuant to the Share Option Scheme were outstanding. Details of which were as follows:

Name of grantee	Date of grant	Exercise price per Share HK\$	As at 1 January 2022	Number of Options			As at 31 December 2022 (Note 1)	Price of Shares for options exercised during the year (Note 6) HK\$
				Granted during the year	Exercised during the year	Lapsed during the year		
Substantial shareholders								
Wong Kwong Yu	14 July 2022	0.60	-	12,000,000	-	-	12,000,000	N/A
Du Juan	14 July 2022	0.60	-	11,000,000	-	-	11,000,000	N/A
Directors								
Huang Xiu Hong	14 July 2022	0.60	-	11,000,000	-	-	11,000,000	N/A
Other employees (Note 2)	14 July 2022	0.60	-	944,950,000	-	383,050,000 (Note 5)	561,900,000	N/A
Total				978,950,000	-	383,050,000	595,900,000	

The closing price of the Company's Shares immediately before 14 July 2022, being the date of grant of the Options, was HK\$0.34 per Share.

### Notes:

- Each Option has a 6.5 years exercise period and may be exercised from 1 January 2023 up to 30 June 2029.  
Each grantee may exercise up to 33.33%, 66.67% and 100% of the Options granted commencing from 1 January 2023, 1 January 2024 and 1 January 2025, respectively.
- 767 employees have been granted Options under the Share Option Scheme to acquire an aggregate of 944,950,000 Shares at HK\$0.60 per Share.
- The fair value of Options granted on 14 July 2022 under the Share Option Scheme, determined by using the Binomial Model value model, was approximately RMB122.31 million. The significant inputs into the model were the exercise price of HK\$0.60, expected volatility and historical volatility of 57.1% and annual risk-free interest rate is 1.91%. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.
- The vesting period of these Options is from the date of grant until the commencement of the exercise period mentioned above.
- 383,050,000 Options had been cancelled during the year ended 31 December 2022.
- The price of Shares disclosed for the Options exercised during the year is the weighted average of the closing price, quoted on the Stock Exchange immediately before the date of exercise of Options.
- On 14 July 2023, the Company and the remaining grantees have mutually agreed to terminate and cancel the Options granted.

## RESTRICTED SHARE AWARD SCHEME

The Company adopted a restricted share award scheme on 3 October 2016 (the “Share Award Scheme”). The purposes and objectives of the Share Award Scheme are to:

1. recognise and motivate the contributions by certain participants and to give incentives thereto in order to retain them for the continual operation and development of the Group;
2. attract suitable personnel for further development of the Group; and
3. provide certain employees with a direct economic interest in attaining a long-term employer-employee relationship between the Group and certain employees.

As at 31 December 2022, a sum of approximately HK\$1,289,065,000 (excluding transaction costs) has been used to acquire 1,506,543,000 Shares, representing approximately 4.22% of the issued share capital of the Company, from the market by the independent trustee. No awards were made under the Share Award Scheme during the year ended 31 December 2022.

Details of the Share Award Scheme are set out in the announcement of the Company dated 3 October 2016 and 6 October 2017 and note 33 and note 34 to the financial statements on pages 170 to 173 and page 173.

## INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS

Save as disclosed below and so far as is known to any Director or Chief Executive, as at 31 December 2022, other than the Directors or the Chief Executive as disclosed above, the following persons had interests or short positions in the shares or underlying shares of the Company which were recorded in the register required to be kept under Section 336 of the SFO:

Name of Shareholder	Nature	Number of ordinary Shares held	Approximate % of shareholding
Mr. Wong (Note 1)	Interest in controlled corporation	5,899,111,602	16.52
Ms. Du Juan (Note 2)	Interest in controlled corporation	5,899,111,602	16.52
Ever Ocean Investments Limited (Note 3)	Interest in controlled corporation	4,266,498,000	11.94
GOME Holdings Limited (Note 3)	Interest in controlled corporation	4,266,498,000	11.94
Power Charm Holdings Limited (Note 3)	Interest in controlled corporation	4,266,498,000	11.94
GOME Home Appliances (H.K.) Limited (Note 3)	Interest in controlled corporation	4,266,498,000	11.94
GOME Management Limited (Note 3)	Beneficial owner	4,266,498,000	11.94
Trans Asia Inter Capital Limited	Beneficial owner	4,062,856,000	11.37

Notes:

1. These 5,899,111,602 Shares, 4,266,498,000 Shares held by GOME Management Limited and 2,006,938 Shares held by Shinning Crown Holdings Inc. (all the above companies are 100% beneficially owned by Mr. Wong, the Controlling Shareholder), and 1,200,000,000 Shares held by Element Assets Management Limited, 160,000,000 Shares held by Hillwood Assets Management Limited, 246,706,664 Shares held by Smart Captain Holdings Limited (all the above companies are 100% beneficially owned by Mr. Wong) in the capacity as trustee of a family trust established by Mr. Wong; and also include 12,000,000 Shares in the form of share options of the Company granted to Mr. Wong pursuant to the Share Option Scheme, and 11,000,000 Shares in the form of share options of the Company granted to Ms. Du Juan, the spouse of Mr. Wong, pursuant to the Share Option Scheme and 900,000 Shares held by Ms. Du Juan.

2. Ms. Du Juan is the spouse of Mr. Wong. The aforesaid Shares that Mr. Wong and Ms. Du Juan are deemed to be interested refer to the same parcel of Shares.
3. All these companies are 100% beneficially owned by Mr. Wong. The Shares held by these companies refer to the same parcel of Shares.

## SUBSIDIARIES

Details of the Company's principal subsidiaries at 31 December 2022 are set out in note 1 to the financial statements on pages 81 to 95.

## CONNECTED TRANSACTIONS

During the Reporting Period, the Group had the following transactions and arrangements with connected persons (as defined in the Listing Rules) of the Company which are required to be reported in this annual report in compliance with the disclosure requirements under Chapter 14A of the Listing Rules:

### (1) The Master Merchandise Purchase Agreement

On 26 November 2021, 國美電器有限公司 (“GOME Appliance Company Limited” or “GOME Appliance”) (being an indirectly wholly-owned subsidiary of the Company) and 國美真快樂電子商務有限公司 (“GOME Fun E-commerce co., Ltd.” or “GOME FUN”), a company with 60% equity interest held by the Group and the remaining 40% equity interest held by Mr. Wong and his associates and thus a connected subsidiary of the Company for the purpose of Listing Rules) entered into the 2022 Master Merchandise Purchase Agreement to renew the 2019 Master Merchandise Purchase Agreement, pursuant to which GOME Fun agreed to, and will procure any member of a group of companies (other than the Group) controlled or more than 50% owned by Mr. Wong (the “Parent Group”) to, supply general merchandise (including but not limited to electrical appliances and consumer electronics products) to GOME Appliance or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the 2022 Master Merchandise Purchase Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB28 billion, RMB35 billion and RMB45 billion, respectively. The resolutions in relation to the 2022 Master Merchandise Purchase Agreement and the annual caps were approved by the independent shareholders of the Company at the special general meeting held on 25 January 2022. During the Reporting Period, the total transaction amount under the 2022 Master Merchandise Purchase Agreement was approximately RMB3,385 million.

**(2) The Master Merchandise Supply Agreement**

On 26 November 2021, GOME Appliance and GOME Fun entered into the 2022 Master Merchandise Supply Agreement to renew the 2019 Master Merchandise Supply Agreement, pursuant to which GOME Appliance agreed to, and will procure any member of the Group to, supply general merchandise (including but not limited to electrical appliances and consumer electronics products) to GOME Fun or any member of the Parent Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the 2022 Master Merchandise Supply Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB30 billion, RMB40 billion and RMB50 billion, respectively. The resolutions in relation to the 2022 Master Merchandise Supply Agreement and the annual caps were approved by the independent shareholders of the Company at the special general meeting held on 25 January 2022. During the Reporting Period, the total transaction amount under the 2022 Master Merchandise Supply Agreement was approximately RMB3,047 million.

**(3) The Logistics Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and 國美控股集團有限公司 (“GOME Holding Group Company Limited” or “GOME Holding”, a company owned by Mr. Wong and his associates and thus is a connected person of the Company) entered into the 2022 Logistics Services Agreement to renew the Second 2019 Logistics Services Agreement, pursuant to which GOME Holding agreed to, and will procure any member of the Parent Group to, provide logistics services (including delivery of general merchandise to end customers) to GOME Appliance, GOME Fun or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the 2022 Logistics Services Agreement. The annual caps of the transaction amounts (excluding value added tax) shall not exceed RMB900 million for each of the three years ending 31 December 2022, 2023 and 2024. During the Reporting Period, the total transaction amount under the Second 2022 Logistics Services Agreement was approximately RMB220 million.

**(4) The First Warehouse Services Agreement**

On 26 November 2021, GOME Appliance and GOME Fun entered into the First 2022 Warehouse Services Agreement to renew the First 2019 Warehouse Services Agreement, pursuant to which GOME Appliance agreed to, and will procure any member of the Group to, provide warehousing services (including storage of general merchandise) to GOME Fun or any member of the Parent Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the First 2022 Warehouse Services Agreement. The annual caps of the transaction amounts (excluding value added tax) shall not exceed RMB900 million for each of the three years ending 31 December 2022, 2023 and 2024. During the Reporting Period, the total transaction amount under the First 2022 Warehouse Services Agreement was approximately RMB122 million.

**(5) The Second Warehouse Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and GOME Holding entered into the Second 2022 Warehouse Services Agreement to renew the Second 2019 Warehouse Services Agreement, pursuant to which GOME Holding agreed to, and will procure any member of the Parent Group to, provide warehousing services (including storage of general merchandise) to GOME Appliance, GOME Fun or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the Second 2022 Warehouse Services Agreement. The annual caps of the transaction amounts (excluding value added tax) shall not exceed RMB900 million for each of the three years ending 31 December 2022, 2023 and 2024. During the Reporting Period, the total transaction amount under the Second 2022 Warehouse Services Agreement was approximately RMB20 million.

**(6) The Property Development Management Services Agreement**

On 26 November 2021, GOME Appliance and GOME Holding entered into the 2022 Property Development Management Service Agreement to renew the 2019 Property Development Management Service Agreement, pursuant to which GOME Holding agreed to, and will procure any member of the Parent Group to, provide property development management services to GOME Appliance or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the 2022 Property Development Management Services Agreement. The annual caps of the transaction amounts (excluding value added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceeding RMB300 million, RMB400 million and RMB500 million, respectively. During the Reporting Period, the total transaction amount under the 2022 Property Development Management Services Agreement was nil.

**(7) The First Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and GOME Holding entered into the First 2022 Services Agreement, pursuant to which GOME Holding and GOME Fun agreed to, and will procure any member of the Parent Group to, provide services (including technical services, platform services, software services, supply chain member services, value-added services, inbound marketing services and agent operation services) to GOME Appliance or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the First 2022 Services Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB8 billion, RMB12 billion and RMB15 billion, respectively. During the Reporting Period, the total transaction amount under the First 2022 Services Agreement was approximately RMB560 million.

**(8) The Second Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and GOME Holding entered into the Second 2022 Services Agreement, pursuant to which GOME Appliance and GOME Fun agreed to, and will procure any member of the Group to, provide services (including technical services, platform services and inbound marketing services) to GOME Holding or any member of the Parent Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the Second 2022 Services Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB10 billion, RMB15 billion and RMB20 billion, respectively. During the Reporting Period, the total transaction amount under the Second 2022 Services Agreement was approximately RMB206 million.

**(9) The First Offline Display Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and GOME Holding entered into the First 2022 Offline Display Services Agreement, pursuant to which GOME Holding and GOME Fun agreed to, and will procure any member of the Parent Group to, provide offline display services to GOME Appliance or any member of the Group pursuant to their requests from time to time, to showcase and display their products at the Parent Group's offline platforms for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the First 2022 Offline Display Services Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB800 million, RMB1,500 million and RMB2,500 million, respectively. During the Reporting Period, the total transaction amount under the First 2022 Offline Display Services Agreement was nil.

**(10) The Second Offline Display Services Agreement**

On 26 November 2021, GOME Appliance, GOME Fun and GOME Holding entered into the Second 2022 Offline Display Services Agreement, pursuant to which GOME Appliance and GOME Fun agreed to, and will procure any member of the Group to, provide offline display services to GOME Holding or any member of the Parent Group pursuant to their requests from time to time, to showcase and display their products at the Group's offline platforms for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the Second 2022 Offline Display Services Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB1 billion, RMB2 billion and RMB3 billion, respectively. During the Reporting Period, the total transaction amount under the Second 2022 Offline Display Services Agreement was nil.

**(11) The After Sale Services Agreement**

On 26 November 2021, GOME Appliance and GOME Fun entered into the 2022 After Sale Services Agreement, pursuant to which GOME Appliance agreed to, and will procure any member of the Group to, provide after sale and installation services to GOME Fun or any member of the Parent Group pursuant to their requests from time to time, for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the 2022 After Sale Services Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB300 million, RMB400 million and RMB500 million, respectively. During the Reporting Period, the total transaction amount under the 2022 After Sale Services Agreement was nil.

**(12) The Pengrun Lease Agreement**

On 20 December 2016, the Group entered into the 2017 Pengrun Lease Agreement with 國美地產控股有限公司 (“GOME Property Co., Ltd.” or “GOME Property”) (a company being indirectly owned by Mr. Wong and his associates and thus, a connected person of the Company), to lease certain properties located at No. 26, Xiaoyun Road, Chaoyang District, Beijing (the “Pengrun Building”) as the office of the Group in Beijing, for a term of 6 years commencing on 1 January 2017 and ending on 31 December 2022. The maximum annual cap for the rent (including management fee) payable (before the 10% discount) by the Group under the 2017 Pengrun Lease Agreement is approximately RMB186.15 million. During the Reporting Period, the total rental expense under the 2017 Pengrun Lease Agreement was approximately RMB145 million.

**(13) The Framework Agreement**

On 11 October 2021, the Company entered into the Framework Agreement with and GOME Management Limited (“GOME Management”) (a company with 100% equity interest held by Mr. Wong and his associates and thus a connected subsidiary of the Company), pursuant to which the Group agreed to provide management services to the subsidiaries and affiliates of GOME Management, including GOME Eco-net Technology Holding Limited (國美生態科技控股有限公司), 海南海思企業管理有限公司 (“Hainan Haisi Enterprise Management Co., Ltd.”), 海南貝智企業管理有限公司 (“Hainan Beizhi Enterprise Management Co., Ltd.”), Rocket Gain Investments Limited and 眾買秀 (寧波) 科技有限公司 (“Zhongmaixiu (Ningbo) Technology Co., Ltd.”) (collectively, the “Target Companies”) for a period of three years from 1 January 2022 to 31 December 2024, unless otherwise terminated in accordance with the terms of the Framework Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2022, 2023 and 2024 shall not exceed RMB800 million, RMB1,000 million and RMB1,000 million, respectively. Pursuant to the Framework Agreement, the Company has also been granted the option to acquire equity interest in the Target Companies, exercisable at the discretion of the Company during the three years ending 31 December 2024. During the Reporting Period, the total transaction amount under the Framework Agreement was nil. On 31 March 2023, the Company and GOME Management have mutually agreed to terminate the Framework Agreement.

**(14) The Merchandise Framework Agreement**

On 10 March 2021, GOME Appliances and 拉近網娛集團有限公司 (“Lajin Entertainment Network Group Limited” or “Lajin Network”) (a company which is listed on the Growth Enterprise Market operated by the Stock Exchange (stock code: 8172) and 47.1% equity interest held by Mr. Wong and his associates at the date of the agreement and thus a connected person of the Company for the purpose of Listing Rules) entered into the Merchandise Framework Agreement, pursuant to which Lajin Network agreed to supply various general merchandise, including, without limitation, cosmetics and personal care products, clothing and accessories, shoes, headwear, luggage cases, bags, jewellery, clocks and watches, household products, food, alcohol and beverages, medicine and healthcare products, sporting goods and outdoor products, etc to GOME Appliance or any member of the Group pursuant to their requests from time to time, for a period of three years from 1 January 2021 to 31 December 2023, unless otherwise terminated in accordance with the terms of the Merchandise Framework Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2021, 2022 and 2023 shall not exceed RMB50 million, RMB57.5 million and RMB66 million, respectively. During the Reporting Period, the total transaction amount under the Merchandise Framework Agreement was nil. On 27 April 2022, GOME Appliances and Lajin Network have mutually agreed to terminate the Merchandise Framework Agreement.

**(15) The Content Production Agreement**

On 10 March 2021, GOME Appliances and Lajin Network entered into the Content Production Agreement, pursuant to which Lajin Network agreed to provide content production services for the e-commerce platform of the Group. The services will include but not limited to arranging artists, internet celebrities and production teams under Lajin Network's management to produce live broadcast or promotional videos for the products or promotional activities of the Group, managing social media accounts created by the Group, and producing live broadcast variety shows for the Group from time to time, for a period of three years from 1 January 2021 to 31 December 2023, unless otherwise terminated in accordance with the terms of the Content Production Agreement. The annual caps of the transaction amounts (excluding value-added tax) for the three years ending 31 December 2021, 2022 and 2023 shall not exceed RMB30 million, RMB34.5 million and RMB40 million, respectively. During the Reporting Period, the total transaction amount under the Content Production Agreement was nil.

**(16) The Meixin Lease Agreement**

On 25 October 2021, the Group entered into a lease agreement with 北京新恒基房地產集團有限公司("Beijing Xinhengji Property Co., Ltd." or "Beijing Xinhengji") (a company which is 95% owned by 北京新恒基投資管理集團有限公司(Beijing Xin Hengji Investment Management Group Co., Ltd.) and the remaining 5% owned as to 4% by 黃俊欽先生(Mr. Huang Junqin) and as to 1% by 陳若文女士(Ms. Chen Ruowen), the spouse of Mr. Huang Junqin, respectively. Beijing Xin Hengji Investment Management Group Co., Ltd. is an investment holding company and is 80% owned by 黃宇先生(Mr. Huang Yu) and 20% owned by Mr. Huang Junqin. Mr. Huang Junqin is the brother of Mr. Wong and Mr. Huang Yu is the son of Mr. Huang Junqin and the nephew of Mr. Wong. Beijing Xinhengji is hence a connected person of the Company), to lease certain office units at the Pengrun Building for a term up to 24 October 2022. The aggregate rent (including management fee) payable by the Group under the lease agreement is approximately RMB18.88 million.

**(17) The Convertible Bond Investment Agreement**

On 26 November 2021, 寧波鵬信興宇信息技術有限公司("Ningbo Pengxin Xingyu Information Technology Co., Ltd." or the "Subscriber") (a company with 100% equity interest held by the Group), 北京鵬潤時代物業管理有限公司("Beijing Pengrun Times Property Management Company Limited" or the "Issuer") (a company with 19.5% equity interest held by the Subscriber and the remaining 81.5% equity interest held by Mr. Wong and his associates and thus a connected subsidiary of the Company), 國美倉儲投資有限公司("GOME Warehouse Investment Co., Ltd." or "GOME Warehouse") (a company with 100% equity interest held by the Issuer) and Anxun Logistics Co., Ltd. (a company with 100% equity interest held by GOME Warehouse) entered into the Convertible Bond Investment Agreement, pursuant to which the Subscriber agreed to subscribe for the convertible bond in the principal amount of RMB900 million (the "Bond") at an interest rate of 5% per annum for a term of 5 years with an option to extend for an additional period of 2 years subject to mutual agreement between the Subscriber and the Issuer. According to the Convertible Bond Investment Agreement, the Subscriber has the discretion to exercise the option by way of capital increase at the exercise price equivalent to the principal amount of the Bond during the term of the Bond.

**(18) The Leasing Agreement**

On 7 April 2021, the Company and GOME Management entered into the Leasing Agreement, pursuant to which GOME Management agreed to lease the GOME Commercial Capital, No. 9 Xiangjiang and Pengrun Building (collectively, the "Properties") to the Company for a term commencing respectively on 1 July 2021 and 1 March 2023 and ending on 31 December 2040. The aggregate consideration for the Properties under the Leasing Agreement of RMB17,865,157,700 will be settled by the Company as to RMB17,575,581,950 by way of the issue of 9,923,940,777 shares of the Company (the "Consideration Shares") and as to RMB289,575,750 by the transfer of the entire equity interest in Hudson Assets Management Limited, a wholly-owned subsidiary of the Company, to GOME Management. The resolutions in relation to the Leasing Agreement and Whitewash Waiver were approved by the independent shareholders of the Company at the special general meeting held on 17 September 2021.

All independent non-executive Directors have reviewed the continuing connected transactions as set out in the paragraphs (1) - (15) above (collectively, the “Continuing Connected Transactions”) and confirmed that they were entered into:

1. in the ordinary and usual course of business of the Group;
2. either on normal commercial terms or on terms not less favourable to the Group than terms available to or from independent third parties; and
3. in accordance with the relevant agreement(s) governing the above-mentioned Continuing Connected Transactions on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

Furthermore, the auditors of the Company have confirmed to the Board that the above-mentioned Continuing Connected Transactions during the Reporting Period:

1. have been approved by the Board;
2. are in accordance with the pricing policies of the Group where such transactions involved the provision of goods or services by the Group;
3. have been entered into in accordance with the relevant agreements governing such transactions; and
4. have not exceed the respective caps stated in the relevant announcements.

## **EMPLOYEE AND REMUNERATION POLICY**

As at 31 December 2022, the Group employed a total of 12,431 (2021: 32,278) employees. The Group recruits and promotes individuals based on merit and their development potentials. Remuneration package inclusive of bonus and the Share Award Scheme offered to all employees, including the Directors, is determined with reference to their performance and the prevailing salary levels in the market.

## **PENSION SCHEME**

Particulars of the Group’s pension schemes are set out in note 9 to the financial statements on page 137.

## **COMMITMENTS**

Details of commitments are set out in note 39 to the financial statements on page 177.

## **INDEPENDENCE CONFIRMATION**

The Company has received from each of the independent non-executive Directors a confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Board is satisfied with the independence of each of the independent non-executive Directors.

## **CORPORATE GOVERNANCE**

The Company is committed to maintaining a high standard of corporate governance and has complied with the Corporate Governance Code as set out in Appendix 14 to the Listing Rules. Further information on the Company’s corporate governance practices is set out in the Corporate Governance Report on pages 53 to 68.

## EXCHANGE RATES EXPOSURE

Details of the exchange rates exposure are set out in note 43 to the financial statements on page 187.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

- 1) In January and May 2022, the Group repaid the domestic bonds issued in 2016 in the PRC, with aggregate principal amount of RMB937,399,000 and RMB1,700,000,000, respectively.
- 2) On 28 June 2022, a total of 1,962,500,000 ordinary shares of the Company have been successfully placed at the placing price of HK\$0.40 per share. Please refer to the details of the placing in the paragraph headed "Placing of new shares under general mandate".

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

## PLACING OF NEW SHARES UNDER GENERAL MANDATE

On 28 June 2022, the Company conducted a top-up placing under which an aggregate 1,962,500,000 ordinary shares of the Company have been placed to not less than six independent placees at the placing price of HK\$0.40 per share under the general mandate granted to the directors on 27 May 2022. The 1,962,500,000 placing shares represent approximately 5.81% of the issued share capital of the Company as at the date of the subscription agreement and approximately 5.49% of the issued share capital of the Company as enlarged by the allotment and issue of the placing shares. The placing shares have a nominal value of HK\$49,062,500 and a market value of approximately HK\$892.94 million, based on the closing price of HK\$0.455 per Share on the 27 June 2022, the last trading day before the entering into of the placing agreement. The net price per share for the placing is approximately HK\$0.396 per Share. The net proceeds received by the Company from the placing, after deducting relating fees and expenses, were approximately HK\$776,460,000 and have been applied in full for the repayment of debts, and as general working capital including for expansion of online and offline dual-platform business. For details of the placing, please refer to the announcement of the Company dated 28 June 2022.

## CONVERTIBLE SECURITIES, OPTIONS, WARRANTS OR SIMILAR RIGHTS

Save for the outstanding convertible bonds as set out in note 31 to the financial statement on page 168, the Company had no outstanding convertible securities, options, warrants or other similar rights as at 31 December 2022.

## DISCLOSURE PURSUANT TO RULE 13.20 OF THE LISTING RULES

There were no information required for disclosure by the Company under Rule 13.20 of the Listing Rules during the Reporting Period.

## EVENTS AFTER THE REPORTING PERIOD

Details of the events after the reporting period are set out in note 45 to the financial statements on page 195.

## FIVE YEARS FINANCIAL SUMMARY

A summary of the results, assets and liabilities of the Group for the past five years is set out on page 3.

## RISK FACTORS

Details of the risks associated with the operation of the Group are set out in the risk factors section on pages 50 to 52.

## PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Bye-laws of the Company or the laws of Bermuda requiring the Company to offer new shares to the existing shareholders of the Company in proportion to their respective shareholdings if new shares are issued.

## PERMITTED INDEMNITY PROVISIONS

The Articles provide that every Director is entitled to be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which he may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duty or supposed duty in their respective offices or trusts, except such (if any) as they shall incur or sustain through their own fraud or dishonesty.

The Group has taken out and maintained directors' liability insurance for the year ended 31 December 2022, which provides appropriate cover for the Directors. The permitted indemnity provision was in force during the Reporting Period and remained in force as at the date of this report for the benefit of the Directors.

## MANAGEMENT CONTRACTS

During the year ended 31 December 2022, no management or administration contract concerning the management of the whole or substantial part of any business of the Company was entered into, or subsisted at the end of the year.

## SUFFICIENCY OF PUBLIC FLOAT

The Company has maintained a sufficient public float throughout the year.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the Reporting Period, the Company made contribution to the matters of environmental, social and governance, the details of which are set out in the environmental, social and governance report published by the Company on the same date as this annual report.

On behalf of the Board

**Zhang Da Zhong**

*Chairman*

Hong Kong, 14 July 2023

# Risk Factors

The Group's businesses, financial condition, results of operations or growth prospects may be affected by risks and uncertainties pertaining to the Group's businesses. The factors set out below are those that the Group believes could affect the Group's businesses, financial condition, results of operations or growth prospects. These factors are by no means exhaustive or comprehensive, and there may be other factors in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future. In addition, this Annual Report does not constitute a recommendation or advice for you to invest in the shares of the Company and investors are advised to make their own judgment or consult their own investment advisors before making any investment in the shares of the Company.

## RISKS ASSOCIATED WITH THE GROUP'S BUSINESS

### Going concern

The Group incurred a loss of approximately RMB20.2 billion for the year ended 31 December 2022, the Group's current liabilities exceeded its current assets by RMB29.2 billion as at 31 December 2022. The Group's current liabilities amounted to RMB40.6 billion, of which RMB25.9 billion represented interest-bearing bank and other borrowings as at 31 December 2022. Nevertheless, the Group had cash and cash equivalents amounted to approximately RMB170 million as at 31 December 2022. In addition, certain loan payables to financial institutions were overdue. The overdue of these loan payables entitled the lenders a right to demand immediate repayment of the loan payables from the Group. Certain banks have initiated legal actions against the Group on the overdue balances. Under certain legal proceedings in relation to the overdue balances, the Group received property preservation orders to restrict the disposition of certain assets and the withdrawal of bank deposits during the year. Moreover, the Group involved in a number of pending civil claims or lawsuits filed by the civil litigants as at 31 December 2022. Further, due to the suspension of supply of goods from certain major suppliers, the revenue significantly decreased subsequent to the end of the reporting period, which bring significant impacts on the Group's operations. These conditions, together with other matters disclosed in note 2.1 to the consolidated financial statements, indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

### Economic conditions

We are a chain-store retailer of home appliances, consumer electronic products and general merchandise in China and our turnover is particularly sensitive to changes in the economic conditions and PRC consumer confidence. Consumer confidence is affected by, among other factors, general business conditions, stock market and real estate market conditions, as well as by current and expected future global or regional macroeconomic conditions. We cannot assure you that consumer demand will not be impacted by the weak global economic condition or any future deterioration of economic condition in the PRC.

### Natural disasters, acts of God, and occurrence of epidemics.

Our business is subject to general economic and social conditions in the PRC, in particular, in regions where our stores are located. Natural disasters, epidemics and other acts of God which are beyond our control may adversely affect the economy, infrastructure and livelihood of the people in China. Some regions in China, including certain cities where we operate, are under the threat of flood, earthquake, sandstorm, snowstorm, fire, drought, or epidemics such as Coronavirus Disease (COVID-19), Severe Acute Respiratory Syndrome (SARS), H5N1 avian flu or the human swine flu, also known as Influenza A (H1N1). In addition, past occurrences of epidemics, depending on their scale, have caused different degrees of damage to the national and local economies in China. An outbreak of any epidemics in China, especially in the cities where we have operations, may result in material disruptions to our store development and our sales, which in turn may adversely affect our business, financial condition and results of operations.

### **Credit terms**

The Group relies on the credit terms contained in the supply agreements with its suppliers and the credit terms of its banking facilities. Pursuant to these supply agreements, most of the suppliers, according to the contracts, have granted favourable credit terms in exchange for, among other things, receiving bills from the Group's banks for settlement of the invoices. The issuing banks currently require upfront pledges over the Group's accounts with such banks and with the remainder to be settled upon the expiry of such bank bills. The Group relies heavily on these favourable credit terms granted by the suppliers and issuing banks in order to conserve its working capital. In the event that the suppliers or issuing banks are unable or unwilling to offer these favourable credit terms to the Group, the operations and profitability of the Group may be adversely affected.

### **Terms of the supply agreements**

One of the competitive strengths of the Group is its ability to offer products at competitive prices. Pursuant to most of the supply agreements between the Group and its suppliers, these suppliers have undertaken to guarantee the gross profit margin of the Group with respect to specific products supplied and sold and to offer the lowest product prices to the Group within specific locations where the Group operates. However, there is no guarantee that the Group will be able to secure these favourable terms with its suppliers after the expiry of the existing supply agreements. In the event that the Group is unable to maintain its leading position and scale of operations in the PRC retail market, the suppliers may not offer the same terms to the Group after the expiry of the existing supply agreements. In such event, the business performance and profitability of the Group may be adversely affected.

### **Reliance on key management personnel**

The success of the Group in expanding its growth in operations and maintaining growth in its profitability relies on the strategy and vision of its key management, efforts of key members of the management and their experience in the PRC retail market. The unanticipated resignation or departure of any of these key management members of the Group could have a material adverse impact on the operations of the Group. There is no assurance that the Group will be able to manage its business by retaining its existing management team and by attracting additional qualified employees.

### **Location of outlets and lease renewal**

One of the key factors in the success of the Group is its ability to establish its retail outlets at suitable and convenient locations where there is high pedestrian traffic and good accessibility (whether by public transportation or other means). During the year ended 31 December 2022, most of the retail outlets leased by the Group were with a term of 5 to 10 years. Given the scarcity of retail premises at these suitable and convenient locations, there is no assurance that the Group will be able to find premises suitable for its retail operations or to lease them on commercially acceptable terms. In the event that there is any material difficulty in finding retail premises at suitable locations or securing the leasing of such premises on commercially acceptable terms, the Group's expansion plans and business performance may be adversely affected.

### **Intensified competition between traditional retailers and online retailers**

The competition of the retail business in China is severe. The Group faces pressure arising from the competition with traditional store retailers, online retailers, suppliers and other retailers. Such pressure may affect the income and profitability of the Group. The competition between the Group and local, regional, domestic or even international chain retailers is not only limited to business, but also extends to the areas of consumers, talents, site of stores, products and other important aspects. At the same time, the suppliers of the Group also supply their products and services to consumers directly. The competitors of the Group are similar to us in terms of their market shares in the retail markets and their financial resources, therefore, the Group may have to further lower the retail prices in order to increase our market share and attract more consumers. The adjustment of retail price may affect the operation results of the Group.

### **The operation of the ERP information management system**

The inventory management, delivery and other operating segments of the Group are largely dependent on the ERP information management system of the Group. If the system of the Group does not operate smoothly or encounters interruption during operation, the business and operation of the Group may be affected.

ERP information management system is the basis for the efficient operation of the Group. To a large extent, the Group relies on such system to manage the processes such as the recording and execution of orders, pricing and monitoring inventory level and restocking. If the ERP information management system does not reach the expected results during operation or fails to meet the requirements arising from the continuous development of business, the business of the Group may be affected, which in turn may dampen our sales, increase our expenses and costs and lead to under-stock or over-stock and may have an adverse effect on the Group's business and operation results.

## **RISKS ASSOCIATED WITH THE PRC**

### **Changing economic, political and social conditions or government policies in the PRC**

While the PRC economy has experienced significant growth in the past 20 years or more, such growth has been uneven, both geographically and among the various sectors of the economy. The PRC government has implemented various measures to encourage economic growth and guide the allocation of resources. Some of these measures benefit the overall PRC economy but may also have a negative effect on the Group's operations. For example, the Group's financial condition and operating results may be adversely affected by the PRC government's control over capital investments or any changes in tax regulations or foreign exchange controls that are applicable to it.

Although in recent years the PRC government has implemented measures emphasising the utilisation of market forces for economic reform, the reduction of state ownership of productive assets and the establishment of sound corporate governance in business enterprises, a substantial portion of productive assets in the PRC is still owned by the PRC government. In addition, the PRC government continues to play a significant role in regulating the development of industries in the PRC by imposing top-down policies. It also exercises significant control over PRC economic growth through the allocation of resources, controlling the payment of foreign currency-denominated obligations, setting monetary policy and providing preferential treatment to particular industries or companies. There is no assurance that future changes in the PRC's political, economic and social conditions, laws, regulations and policies will not have a material adverse effect on the Group's current or future business, results of operations or financial condition.

### **Changes in foreign exchange regulations and fluctuation of RMB**

Majority of the operating revenues of the Group are denominated in RMB. In order to fund its foreign currency needs, including its payment of dividends to shareholders of the Company, a portion of the Group's RMB-denominated revenue must be converted into Hong Kong dollars or US dollars. Under relevant PRC foreign exchange laws and regulations, payment of current account items, including profit distributions and interest payments are permitted to be made in foreign currencies without prior government approval but are subject to certain procedural requirements. Strict foreign exchange control continues to apply to capital account transactions, which must be approved by and/or registered with the PRC State Administration of Foreign Exchange, or SAFE. Under the current foreign exchange control system, there is no guarantee that sufficient foreign currency will be available at a given exchange rate to the Group to enable it to fund its foreign currency needs or to pay dividends declared.

## COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company is committed to upholding good corporate governance practices. For the year ended 31 December 2022 (the “Reporting Period”), the Company was in compliance with the code provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix 14 to the Listing Rules.

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules as the code of conduct regarding securities transactions by the Directors of the Company. Having made due and careful enquiry, the Company confirms that all Directors have complied with the Model Code during the year ended 31 December 2022.

## BOARD OF DIRECTORS

### Board composition

During the year ended 31 December 2022 and up to the date of issue of this Annual Report, the Board comprises the following executive Director, non-executive Directors and independent non-executive Directors:

Mr. Zhang Da Zhong	<i>(Non-executive Director and Chairman)</i>
Mr. Zou Xiao Chun	<i>(Executive Director)</i>
Ms. Huang Xiu Hong	<i>(Executive Director) (redesignated on 1 April 2022)</i>
Ms. Dong Xiao Hong	<i>(Non-executive Director) (appointed on 1 April 2022)</i>
Mr. Yu Sing Wong	<i>(Non-executive Director) (resigned on 31 March 2022)</i>
Mr. Lee Kong Wai, Conway	<i>(Independent non-executive Director)</i>
Ms. Liu Hong Yu	<i>(Independent non-executive Director)</i>
Mr. Wang Gao	<i>(Independent non-executive Director)</i>

The biographical details of the current Board members are set out on pages 28 to 33 of this Annual Report.

Each of Mr. Zhang Da Zhong and Ms. Dong Xiao Hong, both being a non-executive Director and Mr. Wang Gao, being an independent non-executive Director was re-elected at the 2022 Annual General Meeting of the Company with a specific term of 3 years from 27 May 2022. Each of Ms. Huang Xiu Hong, being a non-executive Director and subsequently redesignated as an executive Director and Ms. Liu Hong Yu, being an independent non-executive Director, was re-elected at the 2021 Annual General Meeting of the Company with a specific term of 3 years from 29 June 2021. Each of Mr. Zou Xiao Chun, being an executive Director, Mr. Lee Kong Wai, Conway, being an independent non-executive Director, was re-elected at the 2020 Annual General Meeting of the Company with a specific term of 3 years from 29 June 2020. The Board has confirmed with each of the independent non-executive Director as to his/her independence with reference to the factors as set out in Rule 3.13 of the Listing Rules. The Board is satisfied with the independence of the independent non-executive Directors.

### Roles and functions

The Board is responsible for formulating strategic business development, reviewing and monitoring business performance of the Group, approving major funding and investment proposals as well as preparing and approving financial statements of the Group. The Board gives clear directions as to the powers delegated to the management for the administrative and management functions of the Group.

### Board meetings and general meetings

The Board meets regularly at least four times a year at approximately quarterly intervals and additional meetings are convened as and when the Board considers necessary. In 2022, 8 Board meetings and 2 general meetings of the Company were held. Details of the Directors' attendance records during the Reporting Period are as follows:

Directors	Annual General Meeting held on 27 May 2022 Attendance	Special General Meeting held on 25 January 2022 Attendance	Board Meeting Attendance
Mr. Zhang Da Zhong	1/1	1/1	8/8
Mr. Zou Xiao Chun	1/1	1/1	8/8
Ms. Huang Xiu Hong	1/1	1/1	8/8
Ms. Dong Xiao Hong*	1/1	0/1	7/8
Mr. Yu Sing Wong*	0/1	1/1	1/8
Mr. Lee Kong Wai, Conway	1/1	1/1	8/8
Ms. Liu Hong Yu	1/1	1/1	8/8
Mr. Wang Gao	1/1	1/1	8/8

\* As disclosed in the announcement of the Company dated 31 March 2021, Mr. Yu Sing Wong resigned and Ms. Dong Xiao Hong appointed as non-executive Directors. Therefore, they did not attend any general meetings and Board meetings held subsequently to his resignation/prior to her appointment.

Board members were provided with complete, adequate and timely information to allow them to fulfill their duties properly. Code provision C.5.3 of the CG Code requires that notice of at least 14 days should be given of a regular board meeting to give all directors an opportunity to attend. Notices of all regular Board meetings during the Reporting Period were sent to all Directors in compliance with the said requirement. Agenda accompanying Board papers relating to all regular Board meetings during the Reporting Period were sent to all Directors at least 3 days respectively prior to such meeting in compliance with the CG Code.

### Corporate Governance Functions

The Board is responsible for performing the corporate governance duties set out in the code provision A.2.1 of the CG Code. The duties of the Board include:

- (i) to develop and review the Group's policies and practices on corporate governance;
- (ii) to review and monitor the training and continuous professional development of Directors and senior management;
- (iii) to review and monitor the Group's policies and practices on compliance with legal and regulatory requirements;
- (iv) to develop, review and monitor the code of conduct and compliance manual applicable to employees and Directors; and
- (v) to review the Group's compliance with the CG Code and disclosure in the Corporate Governance Report.

During the Reporting Period, the Board performed the above duties set out in the CG Code.

### Directors' Trainings

As an internal routine, during the Reporting Period, the Company provided the Directors, the management and other relevant departments of the Company with the following trainings to keep them abreast of their responsibilities and roles under the relevant laws and regulations as well as various internal control systems for compliance purposes:

1. Annual in-house training conducted by external counsel in November 2022 on, among others, updates on the Listing Rules for 1.5 hours (the "Annual In-house Training"); and
2. Subject to participation quotas available to the Company, the Company from time to time invited the Directors, the management and the relevant staffs of the Company to attend seminars given by external professional firms and regulators.

As an internal routine, the Company also provides each new Director with a comprehensive training on duties and responsibilities of directors of Hong Kong listed companies, conducts by external counsel after their appointment, and the various updated internal guidelines of the Company for compliance purposes (the "Upfront Directors' Training").

Details of trainings received by each Director during the Reporting Period are set out below:

Names of Directors	Details of trainings
Mr. Zhang Da Zhong	– Attended the Annual In-house Training.
Mr. Zou Xiao Chun	– Attended the Annual In-house Training.
Ms. Huang Xiu Hong	– Attended the Annual In-house Training.
Ms. Dong Xiao Hong	– Attended the Annual In-house Training.
Mr. Lee Kong Wai, Conway	<ul style="list-style-type: none"> <li>– Attended the Annual In-house Training.</li> <li>– Attended the training on the Hong Kong Legal and Regulatory Updates organised by Freshfields Bruckhaus Deringer for a total of 2 hours in March and August 2022.</li> <li>– Attended the training on the Responsibilities of Directors during the Privatisation Offer organised by Zhong Lun Law Firm for 1 hour in August 2022.</li> <li>– Attended the training on the Chapter 17 of the Listing Rules for 0.5 hour in October 2022.</li> <li>– Attended the training on the Hong Kong Code of Takeovers, Mergers and Share Buybacks organised by Sullivan &amp; Cromwell for 1 hour in December 2022.</li> <li>– Attended the training on the Continuing Obligation of Hong Kong Listed Company and its Directors organised by Freshfields Bruckhaus Deringer for 1 hour in December 2022.</li> <li>– Attended the training on the Listing Rules and ESG Updates organised by King &amp; Wood Mallesons for 1.5 hours in December 2022.</li> <li>– Studied the Monthly Newsletter to the Board prepared by Modern Dairy and Interpretation of Anti-Money Laundering, Integrity Practice, Futures and Derivatives Law, etc., for a total of 9 hours.</li> </ul>
Ms. Liu Hong Yu	<ul style="list-style-type: none"> <li>– Attended the Annual In-house Training.</li> <li>– Attended the Second Session of the 2022 Independent Directors Followup Training organised by Shanghai Stock Exchange for a total of 3 days in June 2022.</li> </ul>
Mr. Wang Gao	– Attended the Annual In-house Training.

## CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Under code provision C.2.1 of the CG Code, the roles of the chairman and chief executive officer of a listed company should be separated and should not be performed by the same individual. The Company was in compliance with the CG Code during the Reporting Period. Mr. Zhang Da Zhong served as the chairman of the Company, primarily responsible for providing leadership to the Board while the Executive Directors of the Company undertaking the duties of the chief executive officer of the Company to oversee the business of the Group and executing decisions of the Board.

## DIRECTORS' TIME AND DIRECTORSHIP COMMITMENTS

With the growing complexity of the business of the Group, the Directors are well aware that they are expected to have, and have devoted, a sufficient time commitment to the Board. To this end, the Directors have confirmed that they have given sufficient time and attention to the affairs of the Company during the Reporting Period. They also disclose to the Company twice a year the number, identity and nature of offices held in Hong Kong or overseas listed public companies and organisations and other significant commitments.

Save for Mr. Lee Kong Wai, Conway none of the Directors, individually, held directorships in more than six public companies in Hong Kong or overseas (including the Company) as at 31 December 2022. While Mr. Lee is an independent non-executive director of 8 listed companies (excluding the Company), his individual experience in overseeing the affairs of various public companies across different industries provides unique and valuable contributions to the Board and the Board Committees that he sits on or chairs. It has been demonstrated to the satisfaction of the Company that Mr. Lee is able to devote sufficient time and attention to the affairs of the Company.

## BOARD COMMITTEES

During the Reporting Period, the Board had the following committees:

1. Remuneration Committee;
2. Nomination Committee;
3. Independent Committee; and
4. Audit Committee.

### Remuneration Committee

The Remuneration Committee was established on 10 November 2005 with terms of reference substantially the same as those contained in paragraph E.1.2 of the CG Code. During the year ended 31 December 2022, a majority of the members of the Remuneration Committee are independent non-executive Directors and the Remuneration Committee comprised the following members:

Mr. Lee Kong Wai, Conway	<i>(Independent non-executive Director and the chairman of the Remuneration Committee)</i>
Ms. Liu Hong Yu	<i>(Independent non-executive Director)</i>
Mr. Wang Gao	<i>(Independent non-executive Director)</i>
Mr. Zou Xiao Chun	<i>(Executive Director)</i>
Ms. Huang Xiu Hong	<i>(Executive Director)</i>

The Remuneration Committee, among other matters, was primarily responsible for the following duties during the Reporting Period:

1. to make recommendations to the Board on the Company's policy and structure for all remunerations of Directors and senior management and on the establishment of formal and transparent procedures for developing policy on all such remunerations;
2. to determine, with delegated responsibility, the remuneration packages of individual executive Director and senior management, including benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment, and to make recommendations to the Board on the remuneration of non-executive Directors and independent non-executive Directors, having regard to salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
3. to review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives;
4. to review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
5. to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate; and
6. to ensure that no Director or any of his/her associates is involved in deciding his/her own remuneration.

The Remuneration Committee shall meet at least once each year. During the year ended 31 December 2022, the Remuneration Committee, among other matters, approved and recommended to the Board the terms and remunerations of the executive Director and the independent non-executive Directors for re-election.

During the Reporting Period, 2 meetings of Remuneration Committee was held. Attendance records of the members of the Remuneration Committee of such meetings are as follows:

<b>Committee members</b>	<b>Attendance</b>
Mr. Lee Kong Wai, Conway	2/2
Ms. Liu Hong Yu	2/2
Mr. Wang Gao	2/2
Mr. Zou Xiao Chun	2/2
Ms. Huang Xiu Hong	2/2

### Nomination Committee

The Nomination Committee was established on 10 November 2005 with terms of reference substantially the same as those contained in paragraph B.3.1 of the CG Code. During the year ended 31 December 2022, a majority of the members of the Nomination Committee are independent non-executive Directors and the Nomination Committee comprised the following members:

Mr. Wang Gao	<i>(Independent non-executive Director and the chairman of the Nomination Committee)</i>
Ms. Liu Hong Yu	<i>(Independent non-executive Director)</i>
Mr. Lee Kong Wai, Conway	<i>(Independent non-executive Director)</i>
Mr. Zhang Da Zhong	<i>(Non-executive Director)</i>

The Nomination Committee, among other matters, was primarily responsible for the following duties during the Reporting Period:

1. to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
2. to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on selection of individuals nominated for directorships;
3. to assess the independence of independent non-executive Directors, having regard to the requirements under the applicable laws, rules and regulations; and
4. to make recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors and, in particular, the chairman of the Board and the President of the Company.

The Nomination Committee shall meet at least once each year.

During the Reporting Period, the Nomination Committee, among other matters, assessed the continuous independence of the independent non-executive Directors, reviewed the structure, size and composition of the Board, approved and recommended to the Board the re-election of Directors.

During the Reporting Period, 2 meetings of Nomination Committee were held. Attendance records of the members of the Nomination Committee of such meetings are as follows:

Committee members	Attendance
Mr. Wang Gao	2/2
Ms. Liu Hong Yu	2/2
Mr. Lee Kong Wai, Conway	2/2
Mr. Zhang Da Zhong	2/2

In selecting a suitable candidate to become a member of the Board, the Board will consider various criteria such as education, qualification, experience and reputation of such candidate.

According to paragraph 4(2) of Appendix 3 to the Listing Rules, all directors appointed to fill a casual vacancy should be subject to election by shareholders at the first annual general meeting after appointment. In accordance with paragraph B.2.2 of the CG Code, every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years. The retiring directors shall be eligible for re-election.

The Board has adopted a Board Diversity Policy (the “Policy”):

1. The Policy aims to set out the approach to achieve diversity in the Board;
2. The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance;
3. The Company recognises and embraces the benefits of having a diverse Board, and sees diversity at the Board level as an essential element in maintaining a competitive advantage. In designing the Board’s composition, Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. The benefits of diversity continue to influence succession planning and is a key selection criteria for the Board; and
4. The Nomination Committee will review this Policy, as appropriate, to ensure the effectiveness of this Policy. The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

As of 31 December 2022, the Board comprises 7 Directors, three of which are female, the Company considers that it has met the Policy of having a diversified Board.

The factors listed below would be used by the Nomination Committee as reference in assessing the suitability of a proposed candidate:

1. Character and integrity;
2. Accomplishment and experience;
3. Compliance with legal and regulatory requirements;
4. Commitment in respect of available time and relevant interest; and
5. Diversity in all its aspects, including but not limited to gender, age (18 years or above), cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service.

These factors are for reference only, and not meant to be exhaustive and decisive. The Nomination Committee has the discretion to nominate any person, as it considers appropriate.

### Independent Committee

The Independent Committee was established by the Board on 21 August 2009. During the year ended 31 December 2022, the Independent Committee comprised the following members:

Mr. Zhang Da Zhong	<i>(Non-executive Director and the chairman of the Independent Committee)</i>
Mr. Lee Kong Wai, Conway	<i>(Independent non-executive Director)</i>
Ms. Liu Hong Yu	<i>(Independent non-executive Director)</i>
Mr. Wang Gao	<i>(Independent non-executive Director)</i>

The Independent Committee, among other matters, was primarily responsible for the following duties during the Reporting Period:

1. to evaluate, assess and advise on the material connected transactions of the Group before execution;
2. to oversee the execution and performance of the material connected transactions of the Group;
3. to devise and review the internal control systems, policies and/or procedures relating to material connected transaction management of the Group;
4. to monitor the compliance of material connected transactions of the Group with the applicable law and regulations;
5. to devise and review the internal control systems, policies and/or procedures of the Group generally;
6. to report to the Board on all matters relating to connected transactions and internal control matters of the Group; and
7. to consider other matters and/or special projects as assigned and authorised by the Board.

During the Reporting Period, the Independent Committee, among other matters, approved and recommended to the Board several connected transactions.

During the Reporting Period, no meeting of Independent Committee was held.

### Accountability and Audit

The Directors have acknowledged by issuing a management representation letter to the auditor of the Company that they bear the ultimate responsibility of preparing the financial statements of the Group.

### Audit Committee

The Audit Committee was established in 2004. During the year ended 31 December 2022, the Audit Committee comprised the following members:

Mr. Lee Kong Wai, Conway	<i>(Independent non-executive Director and the chairman of the Audit Committee)</i>
Ms. Liu Hong Yu	<i>(Independent non-executive Director)</i>
Ms. Dong Xiao Hong	<i>(Non-executive Director) (appointed on 1 April 2022)</i>
Mr. Yu Sing Wong	<i>(Non-executive Director) (resigned on 31 March 2022)</i>

The Audit Committee has adopted written terms of reference substantially the same as those contained in paragraph D.3.3 of the CG Code.

The Audit Committee is primarily responsible for, among others, the following duties during the Reporting Period:

1. to make recommendation to the Board on the appointment, re-appointment and removal of the external auditor, to approve the remuneration and terms of engagement of the external auditor and to deal with any questions of resignation or dismissal of that auditor;
2. to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standard;
3. to develop and implement policy on the engagement of an external auditor to supply non-audit services;
4. to monitor integrity of the financial statements, annual reports and interim reports of the Company and to review significant financial reporting judgments contained in them;
5. to review the Company's financial controls, internal control and risk management systems;
6. to discuss the internal control and risk management systems with the management and ensure that the management has discharged its duty to have an effective internal control system;
7. to review the Group's financial and accounting policies and practices;
8. to review the external auditor's management letter, any material queries raised by the auditor to the management in respect of the accounting records, financial accounts or systems of control and management's response, and to ensure that the Board provides a timely response to the issues raised;
9. to review arrangements the Company's employees can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters and to ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action; and
10. to act as the key representative body for overseeing the Company's relations with external auditor.

The Audit Committee shall meet at least twice each year. In 2022, 2 Audit Committee meetings were held for, among other matters, considering the annual results of the Group for the financial year ended 31 December 2021 and the interim results of the Group for the six-month period ended 30 June 2022, reviewing the risk management and internal control systems of the Group, discussing with the auditor of the Company on internal control, auditor's independence, auditor's remuneration and the scope of work in relation to the annual audit and reviewing the continuing connected transactions of the Group.

During the Reporting Period, attendance records of the members of Audit Committee are as follows:

Committee members	Attendance
Mr. Lee Kong Wai, Conway	2/2
Ms. Liu Hong Yu	2/2
Ms. Dong Xiao Hong	1/2
Mr. Yu Sing Wong	1/2

Elite Partners CPA Limited (“Elite Partners”) has been appointed as the new auditor of the Company with effect from 28 April 2023 to fill the temporary vacancy following the resignation of ShineWing (HK) CPA Limited (“ShineWing”) and to hold office until the conclusion of the next annual general meeting of the Company.

During the year ended 31 December 2022, the amount of audit fees payable to Elite Partners, the auditor of the Company, was RMB5,150,000, while the non-audit services remuneration payable to ShineWing was 2,190,000. During the year ended 31 December 2021, the amount of audit fees payable to ShineWing was RMB4,380,000, while the amount of non-audit services remuneration payable to Ernst & Young was 2,695,000. The Audit Committee is of the view that the auditor’s independence were not affected by the provision of such non-audit related services to the Group.

## INTERNAL CONTROLS AND RISKS MANAGEMENT

The Company had implemented a system of internal controls and risks management to provide reasonable assurance that the Group’s assets are safeguarded, proper accounting records are maintained, appropriate legislation and regulations are complied with, reliable financial information are provided for management and publication purposes and investment and business risks affecting the Group are identified and managed. The Group has put in place an internal control system based on various control points with an aim to prevent employees from exploiting system loop holes. Such system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. In addition, the Group tasked a specialised surveillance team, which is highly independent, highly focused and empowered with sufficient authority, to deter unethical and illegal activities such as fraud, embezzlement, malpractice, misconduct, unauthorised partnerships and acquiescence. The Group set up an internal audit system to monitor the execution of the financial policies, improve financial control and prevent financial risks, directly reporting to the headquarter.

The Board had reviewed the effectiveness of the Group’s internal control and risk management systems for the year 2022 and is satisfied that, based on information furnished to it and on its own observations, the present internal control and risk management systems of the Group are satisfactory.

## MODIFICATION IN AUDIT OPINION

The consolidated financial statements have been audited by the Group’s auditor, Messrs. Elite Partners CPA Limited. The independent auditor has issued a disclaimer of opinion with a basis of multiple uncertainties relating to going concern in the auditor’s report on the Group’s consolidated financial statements for the year ended 31 December 2022. An extract of the independent auditor’s report is set out in the section headed “EXTRACT OF THE INDEPENDENT AUDITOR’S REPORT” below.

## EXTRACT OF THE INDEPENDENT AUDITOR'S REPORT

The following is an extract of the independent auditor's report on the Group's consolidated financial statements for the year ended 31 December 2022 which has included a disclaimer of opinion:

### **“Disclaimer of Opinion**

We do not express an opinion on the consolidated financial statements of the Group. Because of the significance of the matters described in the “Basis for Disclaimer of Opinion” section of our report, it is not possible for us to form an opinion on these consolidated financial statements. In all other respects, in our opinion, the consolidated financial statements have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **Basis for Disclaimer of Opinion**

#### ***Multiple uncertainties related to going concern***

We draw attention to note 2.1 to the consolidated financial statements, which indicates that the Group incurred a loss of approximately RMB20.2 billion for the year ended 31 December 2022, the Group's current liabilities exceeded its current assets by RMB29.2 billion as at 31 December 2022. The Group's current liabilities amounted to RMB40.6 billion, of which RMB25.9 billion represented interest-bearing bank and other borrowings as at 31 December 2022. Nevertheless, the Group had cash and cash equivalents amounted to approximately RMB170 million as at 31 December 2022. In addition, certain loan payables to financial institutions were overdue. The overdue of these loan payables entitled the lenders a right to demand immediate repayment of the loan payables from the Group. Certain banks have initiated legal actions against the Group on the overdue balances. Under certain legal proceedings in relation to the overdue balances, the Group received property preservation orders to restrict the disposition of certain assets and the withdrawal of bank deposits during the year. Moreover, the Group involved in a number of pending civil claims or lawsuits filed by the civil litigants as at 31 December 2022. Further, due to the suspension of supply of goods from certain major suppliers, the revenue significantly decreased subsequent to the end of the reporting period, which bring significant impacts on the Group's operations. These conditions, together with other matters disclosed in note 2.1 to the consolidated financial statements, indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

The Group has taken plans and measures to mitigate its liquidity pressure and improve its financial position, which are set out in note 2.1 to the consolidated financial statements. The validity of the going concern assumptions on which the consolidated financial statements have been prepared depends on the outcome of these plans and measures, which are subject to multiple uncertainties, including: (i) the successful resumption of trading of share of the Company at Stock Exchange; (ii) successfully obtaining the approval from shareholders of the Company in the shareholder's meeting in relation to the equity exercises; (iii) the ability of certain suppliers, service providers, landlords, bank and convertible bond holders or other creditors in converting their debt to shares of the Company after the resumption of trading of the Company's stock; (iv) the successful negotiation with convertible bond holders for restructuring the convertible bonds; (v) the successful renewal and extension of the repayment due date of existing secured bank borrowings upon maturity; (vi) the successful negotiation with lenders for revising the loan covenants and not demanding immediate repayment of existing loan payables as mentioned above due to the breach of loan covenants; (vii) the successful negotiation with the major suppliers and service providers for re-activating the existing credit limit and resumption of supply of goods; (viii) successfully defending the Group against civil claims procedures or lawsuits filed by the civil litigants; (ix) the successful sale of the Group's properties at its intended price in order to enhance the Group's liquidity; and (x) the successful implementation of measures in streamlining the operation mode and tightening cost controls.

Should the Group fail to achieve the above-mentioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments might have to be made to write down the carrying values of the Group's assets to their recoverable amounts, to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively, or to recognise a liability for any contractual commitments that may have become onerous, where appropriate. The effects of these adjustments have not been reflected in the consolidated financial statements.

Given the execution of certain of the above plans and measures by the Group are in progress and no written contractual agreements are available to the Group as at the date of the approval for issuance of the consolidated financial statements with details as set out in note 2.1 to the consolidated financial statements, and in view of the potential interaction of the multiple uncertainties relating to going concern and their possible cumulative effect on the consolidated financial statements, we are unable to form an opinion as to whether the going concern basis of preparation of the consolidated financial statements of the Group is appropriate and we disclaim our opinion on the consolidated financial statements of the Group in respect of year ended 31 December 2022."

### **THE BOARD AND THE AUDIT COMMITTEE'S VIEW AND THE PLAN TO ADDRESS THE DISCLAIMER OF AUDIT OPINION**

The fundamental reason for the disclaimer of audit opinion (the "Disclaimer") made by the independent auditor for the current year is the potential interaction of the multiple uncertainties relating to going concern and their possible cumulative effect on the consolidated financial statements. Even though the Group has taken plans and measures to mitigate its liquidity pressure and improve its financial position, which are set out in note 2.1 of the consolidated financial statements of the Group, whether the Group will be able to continue as a going concern would depend upon the Group's ability to mitigate its liquidity pressure and improve the financial position of the Group through the followings: (i) the successful resumption of trading of share of the Company at Stock Exchange; (ii) successfully obtaining the approval from shareholders of the Company in the shareholder's meeting in relation to the equity exercises; (iii) the ability of certain suppliers, service providers, landlords, bank and convertible bond holders or other creditors in converting their debt to shares of the Company after the resumption of trading of the Company's stock; (iv) the successful negotiation with convertible bond holders for restructuring the convertible bonds; (v) the successful renewal and extension of the repayment due date of existing secured bank borrowings upon maturity; (vi) the successful negotiation with lenders for revising the loan covenants and not demanding immediate repayment of existing loan payables as mentioned above due to the breach of loan covenants; (vii) the successful negotiation with the major suppliers and service providers for re-activating the existing credit limit and resumption of supply of goods; (viii) successfully defending the Group against civil claims procedures or lawsuits filed by the civil litigants; (ix) the successful sale of the Group's properties at its intended price in order to enhance the Group's liquidity; and (x) the successful implementation of measures in streamlining the operation mode and tightening cost controls. Given the execution of the plans and measures by the Group are in progress and no written contractual agreements are available to the Group as at the date of the approval for issuance of the consolidated financial statements, in view of the potential interaction of the multiple uncertainties relating to going concern and their possible cumulative effect on the consolidated financial statements, Elite Partners is unable to form an opinion as to whether the going concern basis of preparation of the consolidated financial statements of the Group is appropriate and Elite Partners disclaims its opinion on the consolidated financial statements of the Group in respect of year ended 31 December 2022. The audit committee of the Company (the "Audit Committee") has reviewed the Disclaimer for the current year and has agreed with the basis thereof. The management has reviewed the impact of the Disclaimer on the Group and considers that it does not have significant impact on the Group's daily operation subject to successful outcome of the measures as set out in note 2.1 of the consolidated financial statements of the Group. There was no disagreement between the views of the Audit Committee and the management in respect of (i) the Disclaimer and (ii) the Company's plan to address the Disclaimer.

### **DISSEMINATION OF INSIDE INFORMATION**

For the purposes of handling and disseminating inside information in accordance with the Listing Rules and the Securities and Futures Ordinance (Cap 571 of the Laws of Hong Kong), the Company has in place a policy on handling and dissemination of inside information (the “Inside Information Policy”) which sets out the procedures and internal controls for handling and dissemination of inside information in a timely manner in such a way so as not to place any person in a privileged dealing position and to allow time for the market to price the listed securities of the Company with the latest available information. The Inside Information Policy also provides guidelines to staff of the Company to ensure proper safeguards exist to prevent the Company from breaching the statutory disclosure requirements. It also includes appropriate internal control and reporting systems to identify and assess potential inside information. Dissemination of inside information of the Company shall be conducted by publishing the relevant information on the websites of the Stock Exchange and the Company, according to the requirements of the Listing Rules.

### **COMPANY SECRETARY**

During the Reporting Period, the Company Secretary was Mr. Szeto King Pui, Albert who is a partner of an external law firm. The contact person at the Company is Mr. Ding Jiang Ning, the Vice President of Finance of the Group. The Company Secretary had complied with Rule 3.29 of the Listing Rules in respect of professional training during the Reporting Period.

### **MANAGEMENT AND STAFF**

One of the key tasks of our management and staff is to implement the strategies and goals determined by the Board. In doing so, they must apply business principles and ethics which are consistent with those expected by the Board, shareholders of the Company and other stakeholders.

### **COMMUNICATION WITH SHAREHOLDERS**

The Company is committed to ensuring shareholders’ interest. To this end, the Company communicates with its shareholders through various channels, including annual general meetings, special general meetings, annual and interim reports, notices of general meetings and circulars sent to shareholders by post, announcements on the website of the Stock Exchange, and press releases and other corporate communications available on the Company’s website.

Registered shareholders are notified by post of the shareholders’ meetings. Any registered shareholder is entitled to attend and vote at the annual general meeting and the special general meeting, provided that his/her/its shares have been fully paid up and recorded in the register of members of the Company.

### **SHAREHOLDERS’ RIGHTS**

#### **Right to convene a special general meeting**

Pursuant to section 74 of the Bermuda Companies Act 1981 which the Company is subject to, shareholder(s) of the Company holding not less than 10% of the paid up capital of the Company carrying voting right at the general meetings of the Company, are entitled to make a requisition to the Board to convene a special general meeting of the Company (“SGM”), and the Board shall forthwith proceed to convene an SGM upon such requisition.

The SGM requisition must state the purposes of the meeting, and must be signed by the requisitionists and deposited at the registered office of the Company, and may consist of several documents in like form each signed by one or more requisitionists.

If the Board does not within twenty one days from the date of the deposit of the requisition proceed duly to convene an SGM, the requisitionists, or any of them representing more than one half of the total voting rights of all of such requisitionists, may themselves convene an SGM, but any SGM so convened shall not be held after the expiration of three months from the date of the deposit of such requisition.

The SGM convened by the requisitionists shall be convened in the same manner, as nearly as possible, as that in which the SGMs are to be convened by the Board. Any reasonable expenses incurred by the requisitionists by reason of the failure of the Board duly to convene an SGM shall be repaid to the requisitionists by the Company.

#### **Right to propose resolutions at general meetings**

Pursuant to sections 79 and 80 of the Bermuda Companies Act 1981 which the Company is subject to, shareholder(s) holding not less than 5% of the total voting rights of the Company or not less than 100 shareholders, are entitled to make a requisition to the Company to give shareholders notice of any resolution which may properly be moved and is intended to be moved at the next annual general meeting of the Company, provided that:

- (1) a copy of the requisition signed by the requisitionists, or two or more copies which between them contain the signatures of all the requisitionists, is deposited at the registered office of the Company, not less than six weeks before the next annual general meeting; and
- (2) there is deposited or tendered with the requisition a sum reasonably sufficient to meet the Company's expenses in giving effect thereto.

#### **Right to nominate directors for election at general meetings**

Pursuant to Bye-law 103 of the Company's Bye-laws, whenever the appointment/election of director(s) is considered at a general meeting by any of the above requisitions or otherwise, if a shareholder who is qualified to attend and vote at the general meeting convened to deal with appointment/election of director(s) wishes to propose a person who is not a retiring director at such general meeting for appointment or election as a director, such shareholder shall deposit or lodge a written notice of the intention to propose a person for election or appointment as a director, together with the written notice by the person nominated of his willingness to be elected or appointed as a director, at the head office or registered office of the Company at least seven days prior to the date of such general meeting, provided that such written notices shall not be lodged earlier than the day after the dispatch of the notice of the general meeting appointed for such election.

#### **Disclaimers**

Contents of this section headed "Shareholders' Rights" are for reference and disclosure compliance purposes only, do not represent and should not be regarded as legal or other professional advice to the shareholders from the Company. Shareholders should seek their independent legal or other professional advice as to their rights as shareholders of the Company. The Company disclaims all liabilities and losses incurred by its shareholders in reliance on any contents of this section headed "Shareholders' Rights".

### **CONSTITUTIONAL DOCUMENTS**

During the year ended 31 December 2022, the Company's Bye-laws or Memorandum of Association has been changed to be in compliance with the Core Shareholder Protection Standards set out in Appendix 3 to the Listing Rules and the applicable laws of Bermuda.

## PROCEDURES FOR PUTTING ENQUIRIES TO THE BOARD

Shareholders may put enquiries to the Board in writing by addressing the same to the Board by post or delivery to Suite 2915, 29th Floor, Two International Finance Centre, 8 Finance Street, Central, Hong Kong or email to [info@gome.com.hk](mailto:info@gome.com.hk).

## INVESTOR RELATIONS

The Company regards the communication with institutional investors as important means to enhance the transparency of the Company and collect views and feedbacks from institutional investors. During the Reporting Period, the Directors and/or senior management of the Company participated in numerous road shows and investment conferences from time to time. In addition, the Company also maintains regular communication with the media through press conferences, news releases to the media and on the Company's website, and answering enquiries from the media.

Shareholders, investors and the media can make enquiries to the Company through the following means:

	BEIJING	HONG KONG
Telephone number:	+86 10 5928 9189	+852 2122 9133
By post:	19A/F, Block B, Eagle Plaza No. 26 Xiaoyun Road Chao Yang District Beijing, China	Suite 2915, 29th Floor Two International Finance Centre 8 Finance Street, Central Hong Kong, China
Attention:	Investor Relations Department	Corporate Finance & Development Department
By email:	<a href="mailto:ir@gome.com.cn">ir@gome.com.cn</a>	<a href="mailto:info@gome.com.hk">info@gome.com.hk</a>



## Independent Auditor's Report to the Shareholders of GOME Retail Holdings Limited

*(Incorporated in Bermuda with limited liability)*

### DISCLAIMER OF OPINION

We were engaged to audit the consolidated financial statements of GOME Retail Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 72 to 195, which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

We do not express an opinion on the consolidated financial statements of the Group. Because of the significance of the matters described in the "Basis for Disclaimer of Opinion" section of our report, it is not possible for us to form an opinion on these consolidated financial statements. In all other respects, in our opinion, the consolidated financial statements have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR DISCLAIMER OF OPINION

#### Multiple uncertainties relating to going concern

As set out in note 2.1 to the consolidated financial statements, the Group incurred a loss of approximately RMB20.2 billion for the year ended 31 December 2022, the Group's current liabilities exceeded its current assets by RMB29.2 billion as at 31 December 2022. The Group's current liabilities amounted to RMB40.6 billion, of which RMB25.9 billion represented interest-bearing bank and other borrowings as at 31 December 2022. Nevertheless, the Group had cash and cash equivalents amounted to approximately RMB170 million as at 31 December 2022. In addition, certain loan payables to financial institutions were overdue. The overdue of these loan payables entitled the lenders a right to demand immediate repayment of the loan payables from the Group. Certain banks have initiated legal actions against the Group on the overdue balances. Under certain legal proceedings in relation to the overdue balances, the Group received property preservation orders to restrict the disposition of certain assets and the withdrawal of bank deposits during the year. Moreover, the Group involved in a number of pending civil claims or lawsuits filed by the civil litigants as at 31 December 2022. Further, due to the suspension of supply of goods from certain major suppliers, the revenue significantly decreased subsequent to the end of the reporting period, which bring significant impacts on the Group's operations.

These conditions, together with other matters disclosed in note 2.1 to the consolidated financial statements, indicate the existence of a material uncertainty which cast significant doubt on the Group's ability to continue as a going concern and the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

The Group has taken plans and measures to mitigate its liquidity pressure and improve its financial position, which are set out in note 2.1 to the consolidated financial statements. The validity of the going concern assumptions on which the consolidated financial statements have been prepared depends on the outcome of these plans and measures, which are subject to multiple uncertainties, including: (i) the successful resumption of trading of share of the Company at The Stock Exchange of Hong Kong Limited; (ii) successfully obtaining the approval from shareholders of the Company in the shareholder's meeting in relation to the equity exercises; (iii) the ability of certain suppliers, service providers, landlords, bank and convertible bond holders or other creditors in converting their debt to shares of the Company after the resumption of trading of the Company's stock; (iv) the successful negotiation with convertible bond holders for restructuring the convertible bonds; (v) the successful renewal and extension of the repayment due date of existing secured bank borrowings upon maturity; (vi) the successful negotiation with lenders for revising the loan covenants and not demanding immediate repayment of existing loan payables as mentioned above due to the breach of loan covenants; (vii) the successful negotiation with the major suppliers and service providers for re-activating the existing credit limit and resumption of supply of goods; (viii) successfully defending the Group against civil claims procedures or lawsuits filed by the civil litigants; (ix) the successful sale of the Group's properties at its intended price in order to enhance the Group's liquidity; and (x) the successful implementation of measures in streamlining the operation mode and tightening cost controls.

Should the Group fail to achieve the above-mentioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments might have to be made to write down the carrying amounts of the Group's assets to their recoverable amounts, to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively, or to recognise a liability for any contractual commitments that may have become onerous, where appropriate. The effects of these adjustments have not been reflected in the consolidated financial statements.

Given the execution of certain of the above plans and measures by the Group are in progress and no written contractual agreements are available to the Group as at the date of the approval for issuance of the consolidated financial statements with details as set out in note 2.1 to the consolidated financial statements, and in view of the potential interaction of the multiple uncertainties relating to going concern and their possible cumulative effect on the consolidated financial statements, we are unable to form an opinion as to whether the going concern basis of preparation of the consolidated financial statements of the Group is appropriate and we disclaim our opinion on the consolidated financial statements of the Group in respect of year ended 31 December 2022.

## OTHER MATTERS

The consolidated financial statements of the Group for the year ended 31 December 2021 were audited by another auditor who expressed an unmodified opinion on those statements on 31 March 2022.

## RESPONSIBILITIES OF THE DIRECTORS OF THE COMPANY AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Audit Committee are responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our responsibility is to conduct an audit of the Group's consolidated financial statements in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and to issue an auditor's report in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to form an audit opinion on these consolidated financial statements.

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

The engagement partner on the audit resulting in the independent auditor's report is Mr. Siu Jimmy with Practising Certificate number P05898.

Elite Partners CPA Limited  
Certified Public Accountants  
10/F, 8 Observatory Road,  
Tsim Sha Tsui, Kowloon,  
Hong Kong

14 July 2023

# Consolidated Statement of Profit or Loss

For the year ended 31 December 2022

	Notes	2022 RMB'000	2021 RMB'000
<b>Revenue</b>	5	<b>17,444,480</b>	46,483,804
Cost of sales	6	<b>(15,625,097)</b>	(40,976,894)
Gross profit		<b>1,819,383</b>	5,506,910
Other income and gains	5	<b>1,169,345</b>	1,187,780
Selling and distribution expenses		<b>(4,726,477)</b>	(7,337,256)
Administrative expenses		<b>(2,913,233)</b>	(2,568,352)
Impairment loss on goodwill	16	<b>(9,214,521)</b>	(71,603)
Impairment losses on financial assets	6	<b>(574,091)</b>	(23,045)
Impairment loss on right-of-use assets	21	<b>(3,958,633)</b>	–
Other expenses and losses		<b>(263,256)</b>	(79,110)
Share of results of associates	18	<b>(90,279)</b>	(17,048)
<b>Loss before finance income (costs) and tax</b>		<b>(18,751,762)</b>	(3,401,724)
Finance costs	7	<b>(1,703,331)</b>	(1,945,890)
Finance income	7	<b>169,596</b>	619,119
<b>Loss before tax</b>	6	<b>(20,285,497)</b>	(4,728,495)
Income tax credit (expense)	10	<b>79,194</b>	(44,440)
<b>Loss for the year</b>		<b>(20,206,303)</b>	(4,772,935)
Attributable to:			
Owners of the parent		<b>(19,955,982)</b>	(4,402,037)
Non-controlling interests		<b>(250,321)</b>	(370,898)
		<b>(20,206,303)</b>	(4,772,935)
<b>Loss per share attributable to ordinary equity holders of the parent</b>	12		
Basic		<b>(RMB58.6 fen)</b>	(RMB17.8 fen)
Diluted		<b>(RMB58.6 fen)</b>	(RMB17.8 fen)

# Consolidated Statement of Comprehensive Income

For the year ended 31 December 2022

	2022 RMB'000	2021 RMB'000
<b>Loss for the year</b>	<b>(20,206,303)</b>	(4,772,935)
<b>Other comprehensive (expense) income</b>		
Change in fair value of financial assets at fair value through other comprehensive income, net of tax that will not be reclassified to profit or loss in subsequent periods	<b>(20,755)</b>	(47,394)
Gains on asset revaluation for change in use from owner-occupied properties to investment properties, net of tax that will not be reclassified to profit or loss in subsequent periods	<b>114,493</b>	–
Exchange differences on translation of financial statements that may be reclassified to profit or loss in subsequent periods	<b>1,982,103</b>	(167,405)
<b>Other comprehensive income (expense) for the year, net of tax</b>	<b>2,075,841</b>	(214,799)
<b>Total comprehensive expense for the year</b>	<b>(18,130,462)</b>	(4,987,734)
Attributable to:		
Owners of the parent	<b>(17,880,141)</b>	(4,616,836)
Non-controlling interests	<b>(250,321)</b>	(370,898)
	<b>(18,130,462)</b>	(4,987,734)

# Consolidated Statement of Financial Position

As at 31 December 2022

	Notes	2022 RMB'000	2021 RMB'000
<b>Non-current assets</b>			
Property and equipment	13	6,595,271	6,715,459
Investment properties	15	4,674,334	4,081,961
Right-of-use assets	21	15,451,082	24,880,236
Goodwill	16	903,364	10,117,885
Other intangible assets	17	146,195	205,219
Interest in associates	18	700,863	629,892
Interest in a joint venture		3,781	3,781
Financial assets at fair value through other comprehensive income	19	374,730	393,628
Financial assets at fair value through profit or loss	20	2,185,786	2,447,831
Deferred tax assets	22	12,181	13,098
Prepayments, other receivables and other assets	25	136,638	633,150
<b>Total non-current assets</b>		<b>31,184,225</b>	50,122,140
<b>Current assets</b>			
Inventories	23	432,639	6,351,971
Properties under development	14	692,646	640,609
Trade receivables	24	134,294	1,437,103
Prepayments, other receivables and other assets	25	3,274,560	3,228,681
Due from related companies	26	577,451	153,630
Financial assets at fair value through profit or loss	20	428,350	941,976
Pledged bank deposits and restricted cash	27	5,690,571	13,668,326
Cash and cash equivalents	27	169,713	4,378,423
<b>Total current assets</b>		<b>11,400,224</b>	30,800,719

## Consolidated Statement of Financial Position

As at 31 December 2022

	Notes	2022 RMB'000	2021 RMB'000
<b>Current liabilities</b>			
Trade and bills payables	28	5,887,555	18,891,459
Other payables and accruals	29	5,506,294	5,952,574
Due to related companies	26	866,573	312,045
Lease liabilities	21	1,413,781	3,897,862
Interest-bearing bank and other borrowings	30	25,894,974	22,060,980
Derivative financial liabilities	31	87	–
Tax payable		1,024,908	1,034,878
Total current liabilities		40,594,172	52,149,798
<b>Net current liabilities</b>		(29,193,948)	(21,349,079)
<b>Total assets less current liabilities</b>		1,990,277	28,773,061
<b>Non-current liabilities</b>			
Lease liabilities	21	933,307	4,322,886
Interest-bearing bank and other borrowings	30	–	6,139,252
Derivative financial liabilities	31	–	130,685
Deferred tax liabilities	22	563,664	595,356
Total non-current liabilities		1,496,971	11,188,179
Net assets		493,306	17,584,882
<b>Equity</b>			
<b>Equity attributable to owners of the parent</b>			
Issued capital	32	814,144	772,338
Treasury shares	34	(444,985)	(935,431)
Reserves	35	4,394,069	21,767,576
		4,763,228	21,604,483
<b>Non-controlling interests</b>	36	(4,269,922)	(4,019,601)
Total equity		493,306	17,584,882

The financial statements on pages 72 to 195 were approved and authorised for issue by the board of directors on 14 July 2023 and are signed on behalf by:

**Zhang Da Zhong**  
Director

**Zou Xiao Chun**  
Director

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2022

	Attributable to owners of the parent														
	Issued capital	Treasury shares	Share premium	Contributed surplus	Capital reserve	Share based payment reserve	Asset revaluation reserve <sup>#</sup>	Other reserve <sup>##</sup>	Fair value reserve of financial assets at fair value through other comprehensive income	Reserve funds	Exchange fluctuation reserve	Accumulated losses	Total	Non-controlling interests	Total equity
	RMB'000 (note 32)	RMB'000 (note 34)	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000 (note 35)	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2022	772,338	(835,431)	34,667,465	657	(1,845,490)	39,421	305,756	85,744	8,540	1,738,024	(322,170)	(12,910,371)	21,604,483	(4,019,601)	17,584,882
Loss for the year	-	-	-	-	-	-	-	-	-	-	-	(19,955,982)	(19,955,982)	(250,321)	(20,206,303)
Other comprehensive expense for the year:															
Changes in fair value of financial assets at fair value through other comprehensive income, net of tax	-	-	-	-	-	-	-	-	(20,755)	-	-	-	(20,755)	-	(20,755)
Exchange differences arising on translation of financial statements	-	-	-	-	-	-	-	-	-	-	1,982,103	-	1,982,103	-	1,982,103
Change in use from owner-occupied properties to investment properties, net of tax	-	-	-	-	-	-	114,493	-	-	-	-	-	114,493	-	114,493
Total comprehensive expense for the year	-	-	-	-	-	-	114,493	-	(20,755)	-	1,982,103	(19,955,982)	(17,880,141)	(250,321)	(18,130,462)
Issue of shares	41,806	-	619,816	-	-	-	-	-	-	-	-	-	661,622	-	661,622
Equity settled share based arrangement	-	-	-	-	-	339,031	-	-	-	-	-	38,233	377,264	-	377,264
Shares awarded under share award scheme	-	490,446	(122,627)	-	-	(367,819)	-	-	-	-	-	-	-	-	-
At 31 December 2022	814,144	(444,985)	35,164,654*	657*	(1,845,490)*	10,633*	420,249*	85,744*	(12,215)*	1,738,024*	1,659,933*	(32,828,120)*	4,763,228	(4,269,922)	493,306

# The asset revaluation reserve arose from changes in use from owner-occupied properties to investment properties carried at fair value.

## The other reserve represented gain on disposal of a subsidiary to the controlling shareholder which is recognised as deemed contribution from the controlling shareholder.

\* These reserve accounts comprise the consolidated reserves of RMB4,394,069,000 (2021: RMB21,767,576,000) in the consolidated statement of financial position.

## Consolidated Statement of Changes in Equity

For the year ended 31 December 2022

	Attributable to owners of the parent														Total equity RMB'000
	Issued capital RMB'000 <i>(note 32)</i>	Treasury shares RMB'000 <i>(note 34)</i>	Share premium RMB'000	Contributed surplus RMB'000	Capital reserve RMB'000	Share based payment reserve RMB'000	Asset revaluation reserve <sup>†</sup> RMB'000	Other reserve <sup>††</sup> RMB'000	Fair value reserve of financial assets at fair value through other comprehensive income RMB'000	Reserve funds RMB'000 <i>(note 35)</i>	Exchange fluctuation reserve RMB'000	Accumulated losses RMB'000	Total RMB'000	Non-controlling interests RMB'000	
At 1 January 2021	518,210	(1,033,410)	13,799,788	657	(1,845,490)	39,979	305,756	-	(29,496)	1,738,024	(154,765)	(8,422,904)	4,916,349	(3,648,703)	1,267,646
Loss for the year	-	-	-	-	-	-	-	-	-	-	-	(4,402,037)	(4,402,037)	(370,898)	(4,772,935)
Other comprehensive expense for the year:															
Changes in fair value of financial assets at fair value through other comprehensive income, net of tax	-	-	-	-	-	-	-	-	(47,394)	-	-	-	(47,394)	-	(47,394)
Exchange differences arising on translation of financial statements	-	-	-	-	-	-	-	-	-	-	(167,405)	-	(167,405)	-	(167,405)
Total comprehensive expense for the year	-	-	-	-	-	-	-	-	(47,394)	-	(167,405)	(4,402,037)	(4,616,836)	(370,898)	(4,987,734)
Transfer of fair value reserve upon transfer of financial assets at fair value through other comprehensive income to investments in associates	-	-	-	-	-	-	-	-	85,430	-	-	(85,430)	-	-	-
Deemed contribution from a controlling shareholder	-	-	-	-	-	-	-	85,744	-	-	-	-	85,744	-	85,744
Issue of shares	254,128	-	20,889,828	-	-	-	-	-	-	-	-	-	21,143,956	-	21,143,956
Equity settled share based arrangement	-	-	-	-	-	75,270	-	-	-	-	-	-	75,270	-	75,270
Shares awarded under share award scheme	-	97,979	(22,151)	-	-	(75,828)	-	-	-	-	-	-	-	-	-
At 31 December 2021	772,338	(935,431)	34,667,465*	657*	(1,845,490)*	39,421*	305,756*	85,744*	8,540	1,738,024*	(322,170)*	(12,910,371)	21,604,483	(4,019,601)	17,584,882

# Consolidated Statement of Cash Flows

For the year ended 31 December 2022

	2022 RMB'000	2021 RMB'000
<b>Cash flows from operating activities</b>		
Loss before tax	(20,285,497)	(4,728,495)
Adjustments for:		
Finance income	(169,596)	(619,119)
Finance costs	1,703,331	1,945,890
Share of results of associates	90,279	17,048
Fair value losses (gains) on financial instruments, net:		
Financial assets at fair value through profit or loss	426,330	(71,659)
Derivative financial instruments embedded in the convertible bonds	(137,270)	(211,869)
Income on the net investment in finance leases	(6,424)	(14,587)
Gains on lease modifications	(193,045)	(21,421)
Losses (gains) on subleasing of right-of-use assets	34,418	(9,479)
Losses on disposal/written off of property and equipment	3,425	22,622
Gains on disposal of right-of-use assets	(39,920)	-
Impairment losses on financial assets, net	574,091	23,045
Gains on lease terminations	(697,917)	-
Provision (reversal of provision) against inventories	565,206	(122,074)
Impairment losses on property and equipment	513,782	3,307
Impairment losses on other intangible assets	13,315	-
Covid-19-related rent concessions from lessors	(2,077)	(24,721)
Fair value gains of investment properties, net	(153,160)	(53,147)
Impairment losses on goodwill	9,214,521	71,603
Impairment losses on right-of-use assets	3,958,633	-
Depreciation of property and equipment	482,753	641,581
Depreciation of right-of-use assets	2,576,005	2,526,553
Amortisation of other intangible assets	45,709	59,939
Share award expense	377,264	75,270
Operating cash flow before changes in working capital	(1,105,844)	(489,713)
Decrease in inventories	5,354,126	2,138,557
(Increase) decrease in prepayments, other receivables and other assets	(624,461)	216,768
Decrease (increase) in trade receivables	1,311,390	(1,036,196)
(Increase) decrease in amounts due from related companies	(615,748)	215,415
Decrease (increase) in pledged deposits for bills payable	2,953,453	(89,713)
(Increase) decrease in pledged deposits for litigation	(228,361)	9,469
Increase in properties under development	(52,037)	(138,229)
Decrease in trade and bills payables	(6,739,170)	(1,524,770)
(Decrease) increase in contract liabilities	(1,068,144)	114,414
Decrease in refund liabilities	(8,700)	(424)
Increase in other payables and accruals	483,636	868,373
Increase in amounts due to related companies	554,528	190,417
Effect of foreign exchange rate changes, net	383,966	(89,359)
Cash generated from operations	598,634	385,009
Interest received	222,091	261,836
Income tax refunded	-	1,856
<b>Net cash flows from operating activities</b>	<b>820,725</b>	<b>648,701</b>

## Consolidated Statement of Cash Flows

For the year ended 31 December 2022

	2022 RMB'000	2021 RMB'000
<b>Cash flows from investing activities</b>		
Purchases of property and equipment	(609,578)	(376,683)
Purchases of investment properties	(186,447)	(228,010)
Purchases of financial assets at fair value through profit or loss	(47,525)	–
Purchases of financial assets at fair value through other comprehensive income	(183,121)	(1,509,597)
Proceeds from disposal of financial assets at fair value through other comprehensive income	181,264	894
Proceeds from disposal of right-of-use assets	121,841	–
Proceeds from disposal of property and equipment	244,601	7,760
Proceeds from disposal of financial assets at fair value through profit or loss	341,255	204,554
Finance lease rental receipts	26,409	118,856
Increase in investments in associates	(56,610)	(192,990)
<b>Net cash flows used in investing activities</b>	<b>(167,911)</b>	<b>(1,975,216)</b>
<b>Cash flows from financing activities</b>		
Interest paid	(1,150,491)	(2,258,556)
Issue of shares, net of expenses	661,622	3,742,381
Cash outflow from disposal of a subsidiary	–	(737)
New bank and other borrowings raised	12,821,945	3,894,893
Principal portion of lease payments	(583,017)	(2,097,390)
Repayment of corporate bonds	(2,579,503)	(2,546,390)
Repayment of bank and other borrowings	(19,282,783)	(5,852,725)
Decrease in pledged deposits for bank loans	5,252,663	956,510
Interest received from deposits pledged for bank and other borrowings	144,193	252,798
(Increase) decrease in rental deposits	(11,979)	38,469
<b>Net cash flows used in financing activities</b>	<b>(4,727,350)</b>	<b>(3,870,747)</b>

## Consolidated Statement of Cash Flows

For the year ended 31 December 2022

	Note	2022 RMB'000	2021 RMB'000
<b>Net decrease in cash and cash equivalents</b>		<b>(4,074,536)</b>	(5,197,262)
Cash and cash equivalents at 1 January		<b>4,378,423</b>	9,597,200
Effect of foreign exchange rate changes, net		<b>(134,174)</b>	(21,515)
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>		<b>169,713</b>	4,378,423
<b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>			
Cash and bank balances		<b>169,713</b>	1,878,707
Non-pledged time deposits with original maturity less than three months when acquired		—	2,499,716
	27	<b>169,713</b>	4,378,423

# Notes to Financial Statements

For the year ended 31 December 2022

## 1. CORPORATE AND GROUP INFORMATION

GOME Retail Holdings Limited is a limited liability company incorporated in Bermuda. Its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The address of the registered office is Cumberland House, 7th Floor, 1 Victoria Street, Hamilton HM11, Bermuda and principal place of business is Suite 2915, 29th Floor, Two International Finance Centre, 8 Finance Street, Central, Hong Kong.

The principal activities of the Group are the operating and managing of retail stores for electrical appliances, consumer electronic products and general merchandise, as well as a full category of online sales network in the People’s Republic of China (the “PRC”) through self-operated and platform models.

### Information about subsidiaries

As at 31 December 2022 and 2021, the particulars of the principal subsidiaries are as follows:

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Capital Automation (BVI) Limited	British Virgin Islands/ Hong Kong	US\$50,000	100	–	Note (vi)
Grand Hope Investment Limited	British Virgin Islands/ Hong Kong	US\$1	100	–	Note (vi)
China Paradise Electronics Retail Limited (“China Paradise”)	Cayman Islands	HK\$235,662,979	100	–	Note (vi)
China Eagle Management Limited	Hong Kong	HK\$10,000	100	–	Note (v)
Hong Kong Punching Centre Limited	Hong Kong	HK\$100,000	–	100	Note (vii)
Ocean Town Int’l Inc.	British Virgin Islands/ Hong Kong	US\$50,000	–	100	Note (vi)
GOME Appliance Company Limited*** 國美電器有限公司	PRC/Mainland China	RMB1 billion	–	100	Note (vi)
Tianjin GOME Electrical Appliance Company Limited* 天津國美電器有限公司	PRC/Mainland China	RMB300 million	–	100	Note (iii)
Chongqing GOME Electrical Appliance Company Limited* 重慶市國美電器有限公司	PRC/Mainland China	RMB300 million	–	100	Note (iii)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Chengdu GOME Electrical Appliance Company Limited* 成都國美電器有限公司	PRC/Mainland China	RMB450 million	–	100	Note (iii)
Xi'an GOME Electrical Appliance Company Limited* 西安市國美電器有限公司	PRC/Mainland China	RMB400 million	–	100	Note (iii)
Kunming GOME Electrical Appliance Company Limited* 昆明國美電器有限公司	PRC/Mainland China	RMB100 million	–	100	Note (iii)
Shenzhen GOME Electrical Appliance Company Limited* 深圳市國美電器有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iii)
Fuzhou GOME Electrical Appliance Company Limited* 福州國美電器有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iii)
Guangzhou GOME Electrical Appliance Company Limited* 廣州市國美電器有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iii)
Wuhan GOME Electrical Appliance Company Limited* 武漢國美電器有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iii)
Shenyang GOME Electrical Appliance Company Limited* 瀋陽國美電器有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iii)
Jinan GOME Electrical Appliance Company Limited* 濟南國美電器有限公司	PRC/Mainland China	RMB400 million	–	100	Note (iii)
Qingdao GOME Electrical Appliance Company Limited* 青島國美電器有限公司	PRC/Mainland China	RMB100 million	–	100	Note (iii)
Kunming GOME Logistics Company Limited* 昆明國美物流有限公司	PRC/Mainland China	RMB8 million	–	100	Note (iv)
Changzhou Jintaiyang Zhizun Home Appliances Company Limited* 常州金太陽至尊家電有限公司	PRC/Mainland China	RMB205 million	–	100	Note (iii)
Beijing Pengze Real Estate Company Limited* 北京鵬澤物業有限公司	PRC/Mainland China	RMB10 million	–	100	Note (vii)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Jiangsu Pengrun GOME Electrical Appliance Company Limited* 江蘇鵬潤國美電器有限公司	PRC/Mainland China	RMB568 million	-	100	Note (iii)
GOME Retail Co., Ltd.* 國美零售有限公司	PRC/Mainland China	RMB100 million	-	100	Note (vi)
Shenzhen eHome Commercial Chain Company Limited* 深圳易好家商業連鎖有限公司	PRC/Mainland China	RMB20 million	-	100	Note (iii)
Gansu GOME Logistics Company Limited* 甘肅國美物流有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Nanjing Pengze Investment Company Limited* 南京鵬澤投資有限公司	PRC/Mainland China	RMB156 million	-	100	Note (vii)
Yongle (China) Electronics Retail Company Limited** 永樂(中國)電器銷售有限公司	PRC/Mainland China	RMB220 million	-	100	Note (iii)
Guangdong Yongle Electronics Retail Company Limited* 廣東永樂家用電器有限公司	PRC/Mainland China	RMB30 million	-	100	Note (iii)
Henan Yongle Electronics Retail Company Limited* 河南永樂生活電器有限公司	PRC/Mainland China	RMB150 million	-	100	Note (iii)
Jiangsu GOME Yongle Electronics Retail Company Limited* 江蘇國美永樂家用電器有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iii)
Shanghai Yongle Communication Equipment Company Limited* 上海永樂通訊設備有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iii)
Sichuan Yongle Electronics Retail Company Limited* 四川永樂家用電器連鎖有限公司	PRC/Mainland China	RMB20 million	-	100	Note (iii)
Xiamen Yongle Siwen Electronics Retail Company Limited* 廈門永樂思文家電有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iii)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Zhejiang GOME Yongle Electronics Retail Company Limited* 浙江國美永樂電器有限公司	PRC/Mainland China	RMB15 million	–	100	Note (iii)
Shaanxi Cellstar Telecommunication Retail Chain Company Limited* 陝西蜂巢電訊零售連鎖有限責任公司	PRC/Mainland China	RMB10 million	–	100	Retailing of mobile phones and accessories
Shandong Longji Island Construction Company Limited* 山東龍脊島建設有限公司	PRC/Mainland China	RMB10 million	–	100	Note (vi)
Beijing Dazhong Hengxin Ruida Trading Company Limited* 北京市大中恒信瑞達商貿有限公司	PRC/Mainland China	RMB200 million	–	100	Note (iv)
GOME Customisation (Tianjin) Home Appliances Co., Ltd.* 國美定制(天津)家電有限公司	PRC/Mainland China	RMB12 million	–	100	Note (iv)
Kuba Technology (Beijing) Co., Ltd.*# 庫巴科技(北京)有限公司	PRC/Mainland China	RMB83 million	–	–	Note (viii)
GOME True Happiness e-Commerce Co., Ltd.*# 國美真快樂電子商務有限公司	PRC/Mainland China	RMB83 million	–	–	Note (viii)
Beijing Dazhong Home Appliances Retail Co., Ltd. ("Beijing Dazhong")* 北京市大中家用電器連鎖銷售有限公司	PRC/Mainland China	RMB400 million	–	100	Note (iii)
GOME International Trading Company Limited	Hong Kong	HK\$1	100	–	Note (viii)
Shantou Shengyuan Yuexin Technology Co., Ltd.* 汕頭盛源悅信科技有限公司	PRC/Mainland China	US\$30 million	–	100	Notes (iv)/(v)
GOME Smart Technology Co., Ltd.* 國美智能科技有限公司	PRC/Mainland China	RMB100 million	–	100	Note (ii)
GOME Big Data Holdings (H.K.) Limited	Hong Kong	HK\$1	–	100	Note (vi)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Beijing GOME Anxun Technology Co., Ltd.* 北京國美安迅科技有限公司	PRC/Mainland China	RMB50 million	-	100	Note (i)
Shenyang GOME Anxun Technology Co., Ltd.* 瀋陽國美安迅科技有限公司	PRC/Mainland China	RMB50 million	-	100	Note (i)
Beijing GOME Steward IT Co., Ltd.* 北京國美管家信息技術有限公司	PRC/Mainland China	RMB10 million	-	65	Note (ii)
Ningbo GOME Anxun Technology Co., Ltd.* 寧波國美安迅科技有限公司	PRC/Mainland China	RMB102 million	-	100	Note (i)
GOME Big Data Technology Co., Ltd.*# 國美大數據科技有限公司	PRC/Mainland China	RMB50 million	-	-	Note (ii)
Chengdu GOME Big Data Technology Co., Ltd.* 成都國美大數據科技有限公司	PRC/Mainland China	RMB100 million	-	100	Note (ii)
Tianjin GOME Equity Investment Management Co., Ltd.* 天津國美股權投資管理有限公司	PRC/Mainland China	RMB30 million	-	100	Note (vi)
Tianjin GOME Xinchang Equity Investment Management Co., Ltd.* 天津國美信昌股權投資管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (vi)
Dazi GOME Xinze Entrepreneurship Investment Management Co., Ltd.* 達孜國美信澤創業投資管理有限公司	PRC/Mainland China	RMB30 million	-	100	Note (vi)
Tianjin GOME Xinchangda Equity Investment LLP 天津國美信昌達股權投資合夥企業(有限合夥)	PRC/Mainland China	RMB305 million	-	100	Note (vi)
Artway Development Limited ("Artway")	British Virgin Islands	US\$1	100	-	Note (vi)
Beijing Jinzun Technology Development Co., Ltd.* 北京金尊科技發展有限公司	PRC/Mainland China	RMB108.8 million	-	100	Note (vi)
GOME Electrical Appliances Retail Co., Ltd.* 國美電器零售有限公司	PRC/Mainland China	RMB2,100 million	-	100	Note (vi)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Beijing GOME Logistics Co., Ltd.* 北京國美物流有限公司	PRC/Mainland China	RMB10 million	–	100	Note (vi)
Beijing Dingrui Property Co., Ltd.* 北京鼎銳物業發展有限公司	PRC/Mainland China	RMB10 million	–	100	Note (vii)
Anshan GOME Electrical Appliances Co., Ltd.* 鞍山國美電器有限公司	PRC/Mainland China	RMB35 million	–	100	Note (iii)
Daqing GOME Electrical Appliances Co., Ltd.* 大慶國美電器有限公司	PRC/Mainland China	RMB30 million	–	100	Note (iii)
Dalian Xinxundian Trading Co., Ltd.* 大連新訊點貿易有限公司	PRC/Mainland China	RMB500,000	–	100	Retailing of mobile phones and accessories
Datong Century North Electrical Appliances Co., Ltd.* 大同世紀北方電器有限責任公司	PRC/Mainland China	RMB30 million	–	100	Note (iii)
Guizhou GOME Electrical Appliances Co., Ltd.* 貴州國美電器有限公司	PRC/Mainland China	RMB100 million	–	100	Note (iii)
Henan GOME Electrical Appliances Co., Ltd.* 河南省國美電器有限公司	PRC/Mainland China	RMB140 million	–	100	Note (iii)
Hebei GOME Electrical Appliances Co., Ltd.* 河北國美電器有限公司	PRC/Mainland China	RMB100 million	–	100	Note (iii)
Heilongjiang Black Swan Home Appliances Co., Ltd.* 黑龍江黑天鵝家電有限公司	PRC/Mainland China	RMB70 million	–	100	Note (iii)
Jilin GOME Electrical Appliances Co., Ltd.* 吉林國美電器有限公司	PRC/Mainland China	RMB10 million	–	100	Note (iii)
Jiangxi Pengrun GOME Electrical Appliances Co., Ltd.* 江西鵬潤國美電器有限公司	PRC/Mainland China	RMB120 million	–	100	Note (iii)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Ningbo Zhe GOME Electrical Appliances Co., Ltd.* 寧波浙國美電器有限公司	PRC/Mainland China	RMB748 million	-	100	Note (iii)
Nanning GOME Electrical Appliances Co., Ltd.* 南寧國美電器有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iii)
Nanning GOME Logistics Co., Ltd.* 南寧國美物流有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iv)
Shanghai GOME Electrical Appliances Co., Ltd.* 上海國美電器有限公司	PRC/Mainland China	RMB140 million	-	100	Note (iii)
Shanxi GOME Electrical Appliances Co., Ltd.* 山西國美電器有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iii)
Wuxi GOME Electrical Appliances Co., Ltd.* 無錫國美電器有限公司	PRC/Mainland China	RMB170 million	-	100	Note (iii)
Xiamen GOME Electrical Appliances Co., Ltd.* 廈門國美電器有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iii)
Xinjiang GOME Appliances Co., Ltd.* 新疆國美電器有限公司	PRC/Mainland China	RMB300 million	-	100	Note (iii)
Zhejiang GOME Electrical Appliances Co., Ltd.* 浙江國美電器有限公司	PRC/Mainland China	RMB458 million	-	100	Note (iii)
Beijing Hengxin Damei Trading Co., Ltd.* 北京恒信達美商貿有限公司	PRC/Mainland China	RMB5 million	-	100	Note (iv)
Tianjin Zhansheng Trading Co., Ltd.* 天津戰聖商貿有限公司	PRC/Mainland China	RMB20 million	-	100	Note (iv)
Tianjin Shengyuan Pengda Logistics Co., Ltd.* 天津盛源鵬達物流有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iv)
Dalian GOME Electrical Appliances Co., Ltd.* 大連國美電器有限公司	PRC/Mainland China	RMB70 million	-	100	Note (iii)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Tianjin GOME Zhansheng Logistics Co., Ltd.* 天津國美戰聖物流有限公司	PRC/Mainland China	RMB20 million	–	100	Note (iv)
Wuhai GOME Electrical Appliances Co., Ltd.* 烏海國美電器有限公司	PRC/Mainland China	RMB14 million	–	100	Note (iii)
Nanchang GOME Electrical Appliances Co., Ltd.* 南昌國美電器有限公司	PRC/Mainland China	RMB1 million	–	100	Note (iii)
Jiangyin GOME Electrical Appliances Co., Ltd.* 江陰國美電器有限公司	PRC/Mainland China	RMB40 million	–	100	Note (iii)
Luohe GOME Electrical Appliances Co., Ltd.* 漯河國美電器有限公司	PRC/Mainland China	RMB60 million	–	100	Note (iii)
Beijing GOME Baotou Electrical Appliance Co., Ltd.* 北京國美包頭電器有限公司	PRC/Mainland China	RMB10 million	–	100	Note (iii)
GOME Australia PTY. Ltd.	Australia	AUD1 million	–	51	Note (viii)
Chongqing Jiagou Technology Co., Ltd.* 重慶佳購科技有限公司	PRC/Mainland China	US\$5 million	–	100	Note (iv)
Chongqing Weijie Commerce Co., Ltd.* 重慶微界商貿有限公司	PRC/Mainland China	RMB50 million	–	100	Note (iii)
Chongqing GOME Huashang Commerce Co., Ltd.* 重慶國美華尚商貿有限公司	PRC/Mainland China	RMB10 million	–	100	Note (v)
Shanghai GOME E-commerce Co., Ltd.* 上海國美電子商務有限公司	PRC/Mainland China	RMB61 million	–	100	Note (viii)
Shanghai Yongle Minrong Consumer Goods Delivery Co., Ltd.* 上海永樂民融消費品配送有限公司	PRC/Mainland China	RMB10 million	–	100	Note (i)
Shandong Dazhong Electrical Appliances Co., Ltd.* 山東大中電器有限公司	PRC/Mainland China	RMB10 million	–	100	Note (iii)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Shenzhen GOME Huitai Network Technology Co., Ltd.*# 深圳市國美匯泰網絡科技有限公司	PRC/Mainland China	RMB5 million	-	-	Note (ii)
Meixin Network Technology Co., Ltd. ("Meixin Network")*# 美信網絡技術有限公司	PRC/Mainland China	RMB50 million	-	-	Note (ii)
Sanbian Wine Investment Co., Ltd.*# 三邊酒業投資有限公司	PRC/Mainland China	RMB50 million	-	-	Note (v)
Sanbian Club Co., Ltd.*# 三邊俱樂部有限公司	PRC/Mainland China	RMB50 million	-	-	Note (v)
Liuzhou GOME Electrical Appliances Co., Ltd.* 柳州國美電器有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iii)
Guangdong GOME Electrical Appliances Co., Ltd.* 廣東國美電器有限公司	PRC/Mainland China	RMB60 million	-	100	Note (iv)
Nanfang GOME Electrical Appliances Holdings Co., Ltd.* 南方國美電器集團有限公司	PRC/Mainland China	RMB3.5 billion	-	100	Note (vi)
Jinan GOME Logistics Management Co., Ltd.* 濟南國美供應鏈管理有限公司	PRC/Mainland China	RMB200 million	-	100	Note (iv)
Ningbo GOME Logistics Management Co., Ltd.* 寧波國美供應鏈管理有限公司	PRC/Mainland China	RMB20 million	-	100	Note (iv)
Nanjing GOME Logistics Management Co., Ltd.* 南京國美供應鏈管理有限公司	PRC/Mainland China	RMB210 million	-	100	Note (iv)
Qingdao GOME Logistics Management Co., Ltd.* 青島國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Suzhou GOME Logistics Management Co., Ltd.* 蘇州國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Tianjin GOME Logistics Management Co., Ltd.* 天津國美供應鏈管理有限公司	PRC/Mainland China	RMB60 million	-	100	Note (iv)
Xiamen GOME Logistics Management Co., Ltd.* 廈門國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Kunming GOME Electrical Appliances Co., Ltd.* 昆明國美家電有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iv)
Wuhan GOME Home Electrical Appliances Co., Ltd.* 武漢國美家電有限公司	PRC/Mainland China	RMB100 million	-	100	Note (iv)
Hainan GOME Taida Logistics Co., Ltd.* 海南國美泰達物流有限公司	PRC/Mainland China	RMB210 million	-	100	Note (iv)
Zhongshan GOME Logistics Management Co., Ltd.* 中山國美供應鏈管理有限公司	PRC/Mainland China	RMB30 million	-	100	Note (iv)
Yantai GOME Logistics Management Co., Ltd.* 煙台國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Zhejiang GOME Logistics Management Co., Ltd.* 浙江國美供應鏈管理有限公司	PRC/Mainland China	RMB100 million	-	100	Note (iv)
Shenyang GOME Logistics Management Co., Ltd.* 瀋陽國美供應鏈管理有限公司	PRC/Mainland China	RMB80 million	-	100	Note (iv)
Guizhou GOME Logistics Management Co., Ltd.* 貴州國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Shanghai GOME Logistics Management Co., Ltd.* 上海國美供應鏈管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Shanghai Yongle Minrong Logistics Co., Ltd.* 上海永樂民融供應鏈有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Chongqing GOME Yuxin Electrical Appliances Co., Ltd.* 重慶國美渝信家電有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Xinjiang GOME Home Electrical Appliances Co., Ltd.* 新疆國美家電有限公司	PRC/Mainland China	RMB10 million	-	100	Note (iv)
Xi'an GOME Commerce Co., Ltd.* 西安國美商業有限公司	PRC/Mainland China	RMB70 million	-	100	Note (iv)
Zhanjiang GOME Commerce Co., Ltd.* 湛江國美商業有限公司	PRC/Mainland China	RMB100 million	-	100	Note (iv)
Foshan GOME Electrical Appliances Co., Ltd.* 佛山國美電器有限公司	PRC/Mainland China	RMB150 million	-	100	Note (iv)
GOME Logistics Technology Co., Ltd.* 國美供應鏈科技有限公司	PRC/Mainland China	RMB50 million	-	100	Note (ii)
Beijing GOME Cloud Network Technology Co., Ltd.*# 北京國美雲網絡科技有限公司	PRC/Mainland China	RMB50 million	-	-	Note (ii)
GOME Capital Management Co., Ltd.* 國美資本管理有限公司	PRC/Mainland China	RMB100 million	-	100	Note (vi)
Shenzhen GOME Yunzhi Technology Co., Ltd.* 深圳國美雲智科技有限公司	PRC/Mainland China	RMB100 million	-	100	Note (ii)
Ningbo Meishan Bonded Port GOME Investment Partnership (limited partnership) 寧波梅山保稅港區國美投資合夥企業(有限合夥)	PRC/Mainland China	RMB5,000 million	-	100	Note (vi)
Ningbo Meishan Bonded Port GOME Xinshengda Investment Partnership (limited partnership) 寧波梅山保稅港區國美信盛達創業投資合夥企業 (有限合夥)	PRC/Mainland China	RMB1,500 million	-	100	Note (vi)
Tianjin GOME Xinxing Equity Investment Management Co., Ltd.* 天津國美信興股權投資管理有限公司	PRC/Mainland China	RMB10 million	-	100	Note (vi)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Tianjin GOME Xinsheng Equity Investment Management Co., Ltd.* 天津國美信盛股權投資管理有限公司	PRC/Mainland China	RMB10 million	–	100	Note (vi)
Beijing GOME International Wine Trade Co., Ltd.*# 北京國美國際酒業貿易有限公司	PRC/Mainland China	RMB100 million	–	–	Wine trade
Shanghai Minrong Investment Co., Ltd.* 上海民融投資有限公司	PRC/Mainland China	RMB80 million	–	100	Note (vi)
Beijing Huihai Tianyun Commercial Consultancy Co., Ltd. (“Huihai”)*# 北京匯海天韻商務諮詢有限公司	PRC/Mainland China	RMB3 million	–	–	Note (vi)
Tianjin GOME Warehousing Co., Ltd.* 天津國美倉儲有限公司	PRC/Mainland China	RMB100 million	–	100	Note (i)
Jiaxing Ruohui Investment Management Co., Ltd.*# 嘉興若薈投資管理有限公司	PRC/Mainland China	RMB100 million	–	–	Note(vi)
Beijing GOME Meijia Technology Co., Ltd.*# 北京國美美嘉科技有限公司	PRC/Mainland China	RMB10 million	–	–	Note (vi)
Tianjin Pengze Real Estate Company Limited* 天津鵬澤物業有限公司	PRC/Mainland China	RMB83 million	–	100	Note (vii)
Tianjin Tonglve Enterprise Consultancy Co., Ltd.* 天津通略企業管理諮詢有限公司	PRC/Mainland China	RMB50 million	–	100	Note (vi)
Tianjin Zhansheng Ruida Logistics Co., Ltd.* 天津戰聖瑞達物流有限公司	PRC/Mainland China	RMB20 million	–	100	Note (iv)
Chongqing Pengsheng Jiayue Trading Co., Ltd.* 重慶鵬聖嘉悅商貿有限公司	PRC/Mainland China	RMB50 million	–	100	Note (iv)
Pengda Shangye Baoli (Tianjin) Co., Ltd.* 鵬達商業保理(天津)有限公司	PRC/Mainland China	RMB50 million	–	100	Note (v)
Hainan GOME Electrical Appliance Company Limited* 海南國美電器有限公司	PRC/Mainland China	RMB20 million	–	100	Note (iii)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

## Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Beijing GOME Big Data Technology Co., Ltd.* 北京國美大數據技術有限公司	PRC/Mainland China	RMB50 million	-	100	Note (ii)
Harbin GOME Technology Co., Ltd.* 哈爾濱國美科技有限公司	PRC/Mainland China	RMB10 million	-	100	Note (i)
Shantou GOME Logistics Company Limited* 汕頭市國美物流有限公司	PRC/Mainland China	RMB300 million	-	100	Note (iv)
Xi'an GOME Anxun Internet Technology Co., Ltd.* 西安國美安迅網絡科技有限公司	PRC/Mainland China	RMB147 million	-	100	Note (i)
Guangzhou GOME Information Technology Co., Ltd.* 廣州國美信息科技有限公司	PRC/Mainland China	RMB50 million	-	100	Note (vii)
GOME Holdings Group Guangzhou Co., Ltd.* 國美控股集團廣州有限公司	PRC/Mainland China	RMB50 million	-	100	Note (vii)
Guangzhou Peng Kang Property Development Co., Ltd.* 廣州市鵬康房地產開發有限公司	PRC/Mainland China	RMB50 million	-	100	Note (vii)
Chongqing Sheng'an Tonglve Trading Co., Ltd.* 重慶盛安通略商貿有限公司	PRC/Mainland China	RMB50 million	-	100	Note (iv)
Beijing Ourunlang Consultancy Co., Ltd.* 北京歐潤朗諮詢服務有限公司	PRC/Mainland China	RMB132 million	-	100	Note (vii)
China Eagle Capital Co. Limited	Hong Kong	HK\$10,000	-	100	Note (vi)
Capital Realty Development Company Limited	Hong Kong	HK\$100,000	-	100	Note (vii)
Ever Castle International Limited	British Virgin Islands	US\$1	-	100	Note (vi)
Anhui GOME Electrical Appliance Company Limited* 安徽國美電器有限公司	PRC/Mainland China	RMB160 million	-	100	Note (iii)
Suzhou Pengrun GOME Electrical Appliance Company Limited* 蘇州鵬潤國美電器有限公司	PRC/Mainland China	RMB265 million	-	100	Note (iii)

## Notes to Financial Statements

For the year ended 31 December 2022

### 1. CORPORATE AND GROUP INFORMATION (Continued)

#### Information about subsidiaries (Continued)

Company name	Place of incorporation/ registration and place of operations	Nominal value of issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Guangzhou GOME Trading Company Limited* 廣州國美貿易有限公司	PRC/Mainland China	RMB1,550 million	-	100	Note (iv)
GOME Electrical Appliance Inner Mongolia Company Limited* 國美電器內蒙古有限公司	PRC/Mainland China	RMB100 million	-	100	Note (iii)
Nantong GOME Electrical Appliance Company Limited* 南通國美電器有限公司	PRC/Mainland China	RMB235 million	-	100	Note (iii)
Jinan Jilian Jingmei Economic and Trade Trading Company Limited* 濟南濟聯京美經貿有限公司	PRC/Mainland China	RMB213 million	-	100	Note (vii)
Shaoxing Pengrun GOME Electrical Appliance Company Limited* 紹興鵬潤國美電器有限公司	PRC/Mainland China	RMB90 million	-	100	Note (iii)
Gansu GOME Electrical Appliance Company Limited* 甘肅國美電器有限公司	PRC/Mainland China	RMB400 million	-	100	Note (iii)
Jiaxing Yongle Electrical Appliance Company Limited* 嘉興市永樂家電有限公司	PRC/Mainland China	RMB129 million	-	100	Note (iii)
Xuzhou GOME Electrical Home Appliance Company Limited* 徐州市國美家用電器有限公司	PRC/Mainland China	RMB300 million	-	100	Note (iii)
GOME Cloud (Chengdu) Home Appliance Company Limited* 國美雲(成都)家電銷售有限公司	PRC/Mainland China	RMB250 million	-	100	Note (iv)
Shenzhen GOME Home Appliance Company Limited* 深圳國美家電有限公司	PRC/Mainland China	RMB200 million	-	100	Note (iii)
Huizhou GOME Logistics Management Co., Ltd.* 惠州國美供應鏈管理有限公司	PRC/Mainland China	RMB100 million	-	100	Note (iv)

## 1. CORPORATE AND GROUP INFORMATION (Continued)

### Information about subsidiaries (Continued)

- \* Registered as limited liability companies under PRC law. The respective registered capital has been fully paid up.
- \*\* Registered as a Sino-foreign equity joint venture under PRC law. The respective registered capital has been fully paid up.
- \*\*\* Registered as wholly-foreign-owned enterprises under PRC law. The respective registered capital of these subsidiaries has been fully paid up.
- # The Company does not have legal ownership in the equity of these companies. Nevertheless, under certain contractual agreements entered into with the registered owners of these structured entities, the Company and its other legally owned subsidiaries control these companies by way of controlling the voting rights, governing their financial and operating policies, and casting the majority of votes at meetings of such authorities. In addition, such contractual agreements also transfer the risks and rewards of these companies to the Company and its other legally owned subsidiaries. As a result, these structured entities are treated as subsidiaries of the Company and their financial statements have been consolidated by the Company.

#### Notes:

- (i) Provision of storage and delivery services
- (ii) Provision of IT development and services
- (iii) Retailing of electrical appliances, consumer electronic products and general merchandise products
- (iv) Provision of logistics and procurement services
- (v) Provision of business management services
- (vi) Investment holding
- (vii) Property holding
- (viii) Online retailing of electrical appliances, consumer electronic products and general merchandise products

The above table lists the subsidiaries of the Company which, in the opinion of the directors of the Company (the “Directors”), principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

## 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) issued by the International Accounting Standards Board (the “IASB”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities (the “Listing Rules”) on the Stock Exchange. They have been prepared under the historical cost convention, except for investment properties, derivative financial instruments, debt securities and equity investments which have been measured at fair value.

Other than those operating subsidiaries established in the PRC whose functional currency is Renminbi (“RMB”), the functional currency of the remaining subsidiaries is Hong Kong dollars (“HK\$”) and United States dollar.

These financial statements are presented in RMB and all values are rounded to the nearest thousand except when otherwise indicated.

### Going concern consideration

The Group incurred a loss of approximately RMB20.2 billion for the year ended 31 December 2022, the Group’s current liabilities exceeded its current assets by RMB29.2 billion as at 31 December 2022. The Group’s current liabilities amounted to RMB40.6 billion, of which RMB25.9 billion represented interest-bearing bank and other borrowings as at 31 December 2022. Nevertheless, the Group had cash and cash equivalents amounted to approximately RMB170 million as at 31 December 2022. In addition, certain loan payables to financial institutions were overdue. The overdue of these loan payables entitled the lenders a right to demand immediate repayment of the loan payables from the Group. Certain banks have initiated legal actions against the Group on the overdue balances. Under certain legal proceedings in relation to the overdue balances, the Group received property preservation orders to restrict the disposition of certain assets and the withdrawal of bank deposits during the year. Moreover, the Group involved in a number of pending civil claims or lawsuits filed by the civil litigants as at 31 December 2022. Further, due to the suspension of supply of goods from certain major suppliers, the revenue significantly decreased subsequent to the end of the reporting period, which bring significant impacts on the Group’s operations.

The Group has taken plans and measures to mitigate its liquidity pressure and improve its financial position, which are set out as follows:

#### (1) Restructure of bank and other borrowings

The Group has been actively negotiating with all of the lenders for renewal and extension for repayments of the overdue borrowings. Under the coordination from certain local governments, the management is of the view that the Group is able to obtain the consents from the banks to (i) renew or extend the repayment due date to year 2024 for existing secured bank borrowings; (ii) convert existing unsecured bank borrowings by way of the government-directed debt-to-equity swap to ordinary shares of the Company; and (iii) pledge certain of the Group’s assets or properties as collaterals in order to obtain additional funds or banking facilities to support the Group’s working capital needs. As of 31 December 2022, the book value of the total non-current assets and net assets of the Group amounted to approximately RMB31.2 billion and RMB493 million, respectively.

## 2.1 BASIS OF PREPARATION *(Continued)*

### Going concern consideration *(Continued)*

#### (2) **Restructure of trade payables**

The Group has been actively negotiating with the suppliers and service providers for settlements of the overdue balances. The Group has obtained the consents from (i) certain major suppliers to re-activate the existing credit limit by setting up joint accounts for the receipt of proceeds from sales of goods; and (ii) certain major suppliers to re-activate the existing credit limit by converting the overdue trade payables to ordinary shares of the Company through debt-to-equity swap. In addition, the Group is negotiating with other suppliers to convert the overdue trade payables to ordinary shares.

#### (3) **Resume the closed stores and seized inventories and settlement of other payables**

The Group has been actively negotiating with the landlords and service providers for settlements of the overdue balances in order to resume the closed stores and seized inventories and re-activate the provision of services to the Group. The Group has obtained the consents from certain landlords and service providers to resume the closed stores and seized inventories and re-activate the existing provision of services by converting the overdue lease liabilities or other payables to ordinary shares of the Company through debt-to-equity swap. In addition, the Group will negotiate with other landlords and service providers to convert the overdue lease liabilities and other payable.

#### (4) **Restructure of convertible bonds and support from the convertible bond holders**

The Group is actively negotiating with the convertible bond holders to repay overdue aggregated principal amounts of approximately US\$300 million (equivalent to RMB2.1 billion), accrued and unpaid interest, through options including but not limited to extension of repayment terms, swap of certain portion of principal amount to shares of the Company and exchange of certain properties.

#### (5) **Sale of properties**

The Group is in active negotiations with investors for sale of certain investment properties and properties under development of the Group to enhance its liquidity position.

#### (6) **Enhance the cash inflow from operations of the Group**

The Group is taking measures to streamline the operation mode, and is adopting a series of effective measures to reduce costs and enhance efficiency, such as closing inefficient stores, significantly reducing online advertising costs and sales subsidies, as well as dealing with staff redundancy with the aim to attain gross profit and positive operating cash flow. In terms of business strategy, the Group focused on main home appliance retail business by adjusting the online/offline business structure in a timely manner, avoiding investments in loss-making businesses. In addition, the Group is considering to lease to external parties its self-owned property and right-of-use assets to enhance cash flow.

## 2.1 BASIS OF PREPARATION (Continued)

### Going concern consideration (Continued)

#### (7) Debt capitalisation of amounts due to related companies

In March 2023, the Group capitalised amounts due to related companies of an aggregated amount of approximately RMB804 million. An aggregate of 7,980,539,000 new shares of the Company are issued at the net price per capitalisation share of approximately HK\$0.115, represented approximately 16.71% of the issued share capital of the Company as enlarged by the issue of the capitalisation shares. For details please refer to the announcements of the Company dated 8 December 2022, 14 December 2022, 22 December 2022, 30 December 2022, 6 January 2023, 18 January 2023 and 10 March 2023.

#### (8) Other fund-raising

The Group has been actively seeking various fund-raising opportunities, including but not limited to placing issue depending on the prevailing market conditions, negotiation with strategic investors, and the development of the Group's core businesses. The Group are seeking professional advice from financial advisors and consultants in pursuing these fund-raising initiatives in order to best serve the interest of the Group.

Based on the above, the directors of the Company believe that the Group will have sufficient cash resources to satisfy its future working capital and other financing requirements as and when they fall due in the next twelve months from the reporting date, and accordingly, are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis. Notwithstanding the above, since the execution of the above plans and measures by the Group are in progress and no written contractual agreements are available to the Group as at the date of the approval for issuance of the consolidated financial statements, material uncertainties exist as to whether the management of the Group will be able to achieve its plans and measures as mentioned above. Whether the Group will be able to continue as a going concern would depend upon the Group's ability to mitigate its liquidity pressure and improve the financial position of the Group through the followings: (i) the successful resumption of trading of share of the Company at Stock Exchange; (ii) successfully obtaining the approval from shareholders of the Company in the shareholder's meeting in relation to the abovementioned equity exercises; (iii) the ability of certain suppliers, service providers, landlords, banks and convertible bond holders or other creditors in converting their debt to shares of the Company after the resumption of trading of the Company's stock; (iv) the successful negotiation with convertible bond holders for restructuring the convertible bonds; (v) the successful renewal and extension of the repayment due date of existing secured bank borrowings upon maturity; (vi) the successful negotiation with lenders for revising the loan covenants and not demanding immediate repayment of existing loan payables as mentioned above due to the breach of loan covenants; (vii) the successful negotiation with the major suppliers and service providers for re-activating the existing credit limit and resumption of the supply of goods; (viii) successfully defending the Group against civil claims procedures or lawsuits filed by the civil litigants; (ix) the successful sale of the Group's properties at its intended price in order to enhance the Group's liquidity; and (x) the successful implementation of measures in streamlining the operation mode and tightening cost controls.

Should the Group fail to achieve the above-mentioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments might have to be made to write down the carrying amounts of the Group's assets to their recoverable amounts, to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively, or to recognise a liability for any contractual commitments that might have become onerous, where appropriate. The effect of these adjustments has not been reflected in the consolidated financial statements.

## 2.1 BASIS OF PREPARATION *(Continued)*

### **Basis of consolidation**

The consolidated financial statements include the financial statements of the Group for the year ended 31 December 2022. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income or loss are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income or loss is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

## 2.2 APPLICATION OF NEW AND AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRS(s)”)

In the current year, the Group has applied, for the first time, the following amendments to International Financial Reporting Standards (“IFRSs”) issued by International Accounting Standards Board (the “IASB”) which are mandatorily effective for the Group’s financial year beginning 1 January 2022:

Amendments to IFRS 3	Reference to the Conceptual Framework
Amendments to IAS 16	Property, Plant and Equipment – Proceeds before Intended Use
Amendments to IAS 37	Onerous Contracts – Cost of Fulfilling a Contract
Amendments to IFRSs	Annual Improvements to HKFRSs 2018 – 2020

The application of the amendments to IFRSs in the current year has had no material effect on the Group’s financial performance and positions for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

## 2.3 ISSUED BUT NOT YET EFFECTIVE INTERNATIONAL FINANCIAL REPORTING STANDARDS

In addition, the Group has not applied the following new and amendments to IFRSs, that have been issued but are not yet effective, in these financial statements.

IFRS 17 (including the June 2020 and December 2021 Amendments to IFRS 17)	Insurance Contracts <sup>1</sup>
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to IFRS 16	Lease Liability in a Sale and Leaseback <sup>2</sup>
Amendments to IAS 1	Classification of Liabilities as Current or Non-current <sup>2</sup>
Amendments to IAS 1	Non-current Liabilities with Covenants <sup>2</sup>
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies <sup>1</sup>
Amendments to IAS 8	Definition of Accounting Estimates <sup>1</sup>
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>1</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2024

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined

The Directors anticipate that the application of these new and amendments to IFRSs will have no material impact on the results and the financial position of the Group.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **Investments in associates and joint ventures**

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group's investments in associates and joint ventures are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. Adjustments are made to bring into line any dissimilar accounting policy that may exist.

The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Business combinations and goodwill**

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

The Group determines that it has acquired a business when the acquired set of activities and assets includes an input and a substantive process that together significantly contribute to the ability to create outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase gain.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Business combinations and goodwill** *(Continued)*

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

### **Asset acquisition**

For the transfer of assets with shareholder by issuing shares, the Group account for such a transaction at the fair value of the consideration given (being fair value of equity instruments issued) or the assets received, if that is more easily measured, together with directly attributable transaction costs. When the purchase consideration does not correspond to the fair value of the investment acquired, the difference is considered as equity contribution or dividend distribution and in effect account for the assets received at their fair value.

### **Fair value measurement**

The Group measures its investment properties, certain debt investments, derivative financial liabilities and equity investments at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fair value measurement (Continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

### Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, deferred tax assets, financial assets and investment properties), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs. In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset (e.g., a headquarters building) is allocated to an individual cash generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Related parties**

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

Or

- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Property and equipment and depreciation

Property and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property and equipment to its residual value over its estimated useful life as follows:

Buildings	20 to 40 years
Leasehold improvements	The shorter of the remaining lease terms or five years
Equipment and fixtures	4 to 15 years
Motor vehicles	5 years
Aircraft	10 years

Where parts of an item of property and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress represents a building under construction, which is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction and capitalised borrowing costs on related borrowed funds during the period of construction. Construction in progress is reclassified to the appropriate category of property and equipment when completed and ready for use.

If an item of property and equipment or “Right-of-use assets” for property held as a right-of-use asset becomes an investment property when there is a change in use, as supported by observable evidence, any difference between the carrying amount and the fair value of that item at the date of transfer is recognised in other comprehensive income and accumulated in asset revaluation reserve. The asset revaluation reserve in respect of that item will be transferred directly to retained earnings when it is derecognised.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Investment properties**

Investment properties are interests in land and buildings (including the leasehold property held as a right-of-use asset which would otherwise meet the definition of an investment property) held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period.

Gains or losses arising from changes in the fair values of investment properties are included in the statement of profit or loss in the year in which they arise.

Any gains or losses on the retirement or disposal of an investment property are recognised in the statement of profit or loss in the year of the retirement or disposal.

For a transfer from investment properties to owner-occupied properties, the deemed cost of a property for subsequent accounting is its fair value at the date of change in use. If a property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under “Property and equipment and depreciation” for owned property and/or accounts for such property in accordance with the policy stated under “Right-of-use assets” for property held as a right-of-use asset up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is accounted for as a revaluation in accordance with the policy stated under “Property and equipment and depreciation” above.

### **Intangible assets (other than goodwill)**

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

### **Trademark and broadcasting licences**

Trademark and broadcasting licences are stated at cost less any impairment losses and are amortised on the straight-line basis over their estimated useful lives of 3 to 20 years.

### **Research and development costs**

All research costs are charged to the statement of profit or loss as incurred.

Expenditure incurred on projects to develop new products is capitalised and deferred only when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the project and the ability to measure reliably the expenditure during the development. Product development expenditure which does not meet these criteria is expensed when incurred.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

### Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### (a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Leasehold land	40 to 50 years
Buildings and retail stores	1 to 20 years

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

When the right-of-use assets relate to interests in leasehold land held as properties under development, they are subsequently measured at the lower of cost and net realisable value in accordance with the Group's policy for "properties under development". When a right-of-use asset meets the definition of investment property, it is included in investment properties. The corresponding right-of-use asset is initially measured at cost, and subsequently measured at fair value, in accordance with the Group's policy for "investment properties".

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Leases (Continued)

#### Group as a lessee (Continued)

##### (b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

The lease liability is presented as a separate line in the consolidated statement of financial position.

##### (c) Lease modification

Except for Covid-19-related rent concessions in which the Group applied the practical expedient, the Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the lease increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Leases (Continued)

#### Group as a lessee (Continued)

##### (c) Lease modification (Continued)

###### COVID-19-Related Rent Concessions

For rental concessions relating to lease contracts that occurred as a direct consequence of the COVID-19 pandemic, the Group has elected to apply the practical expedient not to assess whether a COVID-19-Related Rent Concession for lease contracts is a lease modification. The practical expedient only applies to rent concessions occurring as a direct consequence of the COVID-19 that meets all of the following conditions:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2022; and
- there is no substantive change to other terms and conditions of the lease.

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying IFRS 16 Leases if the changes were not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in the profit or loss in the period in which the event occurs.

##### (d) Short-term leases and leases of low-value assets

The Group applies the recognition exemption to its short-term leases of buildings (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option) and leases of low-value assets.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

#### Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease terms and is included in "Other income and gains" in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as other income in the period in which they are earned.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Leases** *(Continued)*

#### **Group as a lessor** *(Continued)*

Leases that transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee are accounted for as finance leases. At the commencement date, the cost of the leased asset is capitalised at the present value of the lease payments and related payments (including the initial direct costs), and presented as a receivable at an amount equal to the net investment in the lease. The finance income on the net investment in the lease is recognised in the statement of profit or loss so as to provide a constant periodic rate of return over the lease terms.

When the Group is an intermediate lessor, a sublease is classified as a finance lease or operating lease with reference to the right-of-use asset arising from the head lease. If the head lease is a short-term lease to which the Group applies the on-balance sheet recognition exemption, the Group classifies the sublease as an operating lease.

#### **Properties under development**

Properties under development are stated at the lower of cost and net realisable value and comprise construction costs, borrowing costs, professional fees and other costs directly attributable to such properties incurred during the development period.

Properties under development which have been pre-sold or intended for sale and are expected to be completed within one year from the end of the reporting period are classified under current assets. On completion, the properties are transferred to properties held for sale.

### **Investments and other financial assets**

#### **Initial recognition and measurement**

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Investments and other financial assets (Continued)

#### Initial recognition and measurement (Continued)

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

#### Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

##### *Financial assets at amortised cost (debt instruments)*

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

##### *Financial assets at fair value through other comprehensive income (debt instruments)*

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to the statement of profit or loss.

##### *Financial assets designated at fair value through other comprehensive income (equity investments)*

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under IAS 32 Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to the statement of profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Investments and other financial assets (Continued)

#### Subsequent measurement (Continued)

##### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on equity investments classified as financial assets at fair value through profit or loss are also recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

#### Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

#### Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Impairment of financial assets** *(Continued)*

#### **General approach**

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables and contract assets which apply the simplified approach as detailed below.

- Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Impairment of financial assets** *(Continued)*

#### **Simplified approach**

For trade receivables and finance lease receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

### **Financial liabilities**

#### **Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include interest-bearing bank and other borrowings, derivative financial liabilities, bills payables, lease liabilities, financial liabilities included in other payables and accruals and amounts due to related companies.

#### **Subsequent measurement**

The subsequent measurement of financial liabilities depends on their classification as follows:

##### *Financial liabilities at fair value through profit or loss*

Financial liabilities at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss. This category includes derivative embedded in the convertible bonds.

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

### **Financial liabilities (Continued)**

#### **Subsequent measurement (Continued)**

##### *Financial liabilities at amortised cost (loans and borrowings)*

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

##### *Convertible bonds*

The component of convertible bonds that exhibits characteristics of a liability is recognised as a liability in the statement of financial position, net of transaction costs. On issuance of convertible bonds, the fair value of the liability component is determined using a market rate for an equivalent non-convertible bond; and this amount is carried as a long-term liability on the amortised cost basis until extinguished on conversion or redemption. The remainder of the proceeds is allocated to the conversion option that is recognised and included in shareholders' equity, net of transaction costs. The carrying amount of the conversion option is not remeasured in subsequent years. Transaction costs are apportioned between the liability and equity components of the convertible bonds based on the allocation of proceeds to the liability and equity components when the instruments are first recognised.

If the conversion option, extension option or redemption options of convertible bonds exhibits characteristics of an embedded derivative, it is separated from its liability component. On initial recognition, the derivative component of the convertible bonds is measured at fair value and presented as part of derivative financial instruments. Transaction costs are apportioned between the liability and derivative components of the convertible bonds based on the allocation of proceeds to the liability and derivative components when the instruments are initially recognised. The portion of the transaction costs relating to the liability component is recognised initially as part of the liability. The portion relating to the derivative component is recognised immediately in the statement of profit or loss.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### **Treasury shares**

Own equity instruments which are reacquired and held by the Company or the Group (treasury shares) are recognised directly in equity at cost. No gain or loss is recognised in the statement of profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments.

### **Inventories**

Inventories comprise merchandise purchased for resale and consumables and are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to disposal.

### **Cash and cash equivalents**

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits which are not restricted as to use.

### **Provisions**

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Income tax

Income tax comprises current and deferred tax.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Income tax** *(Continued)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### **Government grants**

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

### **Revenue recognition**

#### **Revenue from contracts with customers**

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Revenue recognition** *(Continued)*

#### **Revenue from contracts with customers** *(Continued)*

(a) *Sale of goods*

Revenue from the sale of electrical appliances and consumer electronic products recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the electrical appliances and consumer electronic products.

Some contracts for the sale of goods provide customers with rights of return and are subject to the loyalty points programme, which give rise to variable consideration.

(i) *Rights of return*

For contracts which provide a customer with a right to return the goods within a specified period, the expected value method is used to estimate the goods that will not be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in IFRS 15 on constraining estimates of variable consideration are applied in order to determine the amount of variable consideration that can be included in the transaction price. For goods that are expected to be returned, instead of revenue, a refund liability is recognised. A right-of-return asset (and the corresponding adjustment to cost of sales) is also recognised for the right to recover products from a customer.

(ii) *Loyalty points programme*

Loyalty points programme allows customers to accumulate points when they purchase products in the Group's retail stores. The points can be redeemed for free products, subject to a minimum number of points obtained. The Group concluded that under IFRS 15 the loyalty points give rise to a separate performance obligation in the contract because they provide a material right to the customer and allocated a portion of the transaction price in the contract to the loyalty points awarded to customers based on the relative stand-alone selling price.

### **Other income**

Management and purchasing service fee income, management fee income for air-conditioner installation and other services are recognised when such services have been rendered.

Rental income is recognised on a time proportion basis over the lease terms.

Commission income is recognised on a net basis when such services have been rendered or such products have been delivered.

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Dividend income is recognised when the shareholders' right to receive payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Contract liabilities**

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

### **Refund liabilities**

A refund liability is recognised for the obligation to refund some or all of the consideration received (or receivable) from a customer and is measured at the amount the Group ultimately expects it will have to return to the customer. The Group updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period.

### **Share-based payments**

The Company operates a share option scheme and a restricted share reward scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 33.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Share-based payments** *(Continued)*

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

### **Other employee benefits**

Salaries, bonuses, paid annual leave and the cost to the Group of non-monetary benefits are accrued in the year in which the associated services are rendered by employees of the Group. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

Pursuant to the relevant PRC laws and regulations, the employees of the Group's PRC subsidiaries are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of the salaries of their employees to the central pension scheme. The only obligation of these subsidiaries with respect to the central pension scheme is the ongoing required contributions.

Contributions made to the retirement benefit scheme are charged to the statement of profit or loss as they become payable in accordance with the rules of the central pension scheme.

The Group also operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for its employees in Hong Kong. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### **Dividends**

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting.

Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as a liability when they are proposed and declared.

### **Foreign currencies**

These financial statements are presented in Renminbi ("RMB"), which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

## **2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** *(Continued)*

### **Foreign currencies** *(Continued)*

The functional currencies of certain overseas subsidiaries, joint ventures and associates are currencies other than RMB. As at the end of the reporting period, the assets and liabilities of these entities are translated into RMB at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into RMB at the weighted average exchange rates for the year.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into RMB at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into RMB at the weighted average exchange rates for the year.

## **3. CRITICAL JUDGEMENT AND SIGNIFICANT ACCOUNTING ESTIMATES**

### **Critical judgement in applying accounting policies**

#### **Going concern consideration**

The assessment of the going concern assumption involves making a judgement by the Directors, at a particular point in time, about the future outcome of events or conditions which are inherently uncertain. The Directors consider that the Group has the capability to continue as a going concern and the major events or conditions, which may give rise to business risks, that individually or collectively may case significant doubt upon the going concern assumption are set out in note 2.1 to the consolidated financial statements.

#### **Significant accounting estimates**

The preparation of the Group's financial statements requires management to make, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

#### **Inventories**

The Group has operational procedures are in place to monitor this risk as the majority of the Group's working capital is devoted to inventories. The Group reviews its inventory ageing on a periodical basis and compares the carrying values of the aged inventories with their respective net realisable values. The management estimates the net realisable values for such inventories based on primarily on the latest sales price and current market condition. The purpose is to ascertain whether allowance is required to be made in the financial statements for any obsolete and slow-moving inventories. In addition, physical counts are carried out on a periodical basis in order to determine whether allowance is needed in respect of any missing, obsolete or defective inventories identified.

### 3. CRITICAL JUDGEMENT AND SIGNIFICANT ACCOUNTING ESTIMATES *(Continued)*

#### Significant accounting estimates *(Continued)*

##### **Impairment of goodwill**

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 December 2022 was RMB903,364,000 (2021: RMB10,117,885,000). Further details are given in note 16.

##### **Provision for ECLs on trade receivables**

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic products) are expected to deteriorate over the next year which can lead to an increased number of defaults, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in notes 24 and 43.

##### **Provision for ECLs on other receivables and amounts due from related companies**

Provision for ECLs on other receivables and amounts due from related companies are estimated based on assumptions about the risk of default and credit risk of counterparties, which involves high degree of estimation and uncertainty. Changes in these assumptions and estimates could materially affect the result of the assessment and it may be necessary to make additional provision to profit or loss.

Advances to related parties and advances to suppliers included in other receivables will use lifetime ECL when the credit risk has increased significantly since initial recognition. In assessing whether the credit risk of an asset has significantly increased, the Group takes into account quantitatively and qualitatively reasonable and supportable forward-looking information including available counterparties' historical data and existing and forecast market conditions.

ECLs on other receivables and amounts due from related companies which are not assessed to be credit-impaired are estimated based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment assessment, based on the Group's historical settlement records of the debtors, past due status, current economic conditions and the forward-looking information at the end of each reporting period. In assessing forward-looking information, the Group considers factors including macroeconomic factors, industry risks and changes in debtors' conditions. Judgement is applied in identifying the most appropriate ECL model as well as for determining the assumptions used in the model, including those related to key drivers of credit risk.

The information about the ECL on other receivables and amount due from related companies including the advances to related parties are disclosed in notes 25, 26 and 43.

### 3. CRITICAL JUDGEMENT AND SIGNIFICANT ACCOUNTING ESTIMATES *(Continued)*

#### Significant accounting estimates *(Continued)*

##### Estimation of fair value of investment properties

In the absence of current prices in an active market for similar properties, the Group considers information from a variety of sources, including:

- (a) current prices in an active market for properties of a different condition or location, adjusted to reflect those differences;
- (b) recent prices of similar properties on less active markets, with adjustments to reflect any changes in economic conditions since the dates of the transactions that occurred at those prices; and
- (c) discounted cash flow projections based on reliable estimates of future cash flows, supported by the terms of any existing lease and other contracts and (when possible) by external evidence such as current market rents for similar properties in the same location and condition, and using discount rates that reflect current market assessments of the uncertainty in the amount and timing of the cash flows.

The carrying amount of investment properties as at 31 December 2022 was RMB4,674,334,000 (2021: RMB4,081,961,000). Further details, including the key assumptions used for fair value measurement, are given in note 15.

##### Impairment of non-financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment of all non-financial assets (including the right-of-use assets) at the end of each reporting period. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

##### Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying value of deferred tax assets relating to tax losses at 31 December 2022 was RMB19,509,000 (2021: RMB56,847,000). The amount of unrecognised tax losses at 31 December 2022 was RMB18,012,171,000 (2021: RMB13,408,649,000). Further details are contained in note 22.

#### **4. OPERATING SEGMENT INFORMATION**

For management purposes, the Group is organised into business units based on their products and services and has one reportable operating segment which is the operations and management of retail stores for electrical appliances, consumer electronic products and general merchandise, as well as a full category of online sales network in Mainland China through self-operated and platform models. The corporate office in Hong Kong does not earn revenue and is not classified as an operating segment. Accordingly, no segment information by profit, assets and liabilities is presented.

##### **Geographical information**

All (2021: all) revenue of the Group was derived from customers in Mainland China and over 99% (2021: 99%) of the Group's non-current assets, other than financial instruments and deferred tax assets, were situated in Mainland China.

##### **Information about major customers**

During the year, there was no revenue derived from a single customer which accounted for 10% or more of the Group's revenue (2021: Nil).

## Notes to Financial Statements

For the year ended 31 December 2022

### 5. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue, other income and gains is as follows:

	2022 RMB'000	2021 RMB'000
Revenue from contracts with customers	17,444,480	46,483,804
<b>Other income</b>		
Income from installation	15,156	39,617
Income on extended warranty service	83,663	85,723
Income on the net investment in finance leases	6,424	14,587
Income from store display services	118,768	–
Gross rental income from investment property operating leases	109,051	168,786
Government grants*	59,673	109,654
Commission income from telecommunications service providers	18	24,147
Commission income from providing online platforms	34,455	7,718
Income from compensation	7,099	9,340
Realised income from wealth management financial products	6,328	20,925
Others	108,045	101,465
	<b>548,680</b>	581,962
<b>Gains</b>		
Gains on disposal of right-of-use assets	39,920	–
Gains on subleasing of right-of-use assets	–	9,479
Gains on lease modification	193,045	21,421
Foreign exchange gain	97,270	238,243
Fair value gains on investment properties	153,160	53,147
Fair value gains on financial instruments, net:		
Financial assets at fair value through profit or loss	–	71,659
Derivative financial instruments embedded in the convertible bonds	137,270	211,869
	<b>620,665</b>	605,818
	<b>1,169,345</b>	1,187,780

\* Various local government grants were received to reward the Group's contributions to the local economy. There was no unfulfilled condition or contingency attaching to these government grants.

## 5. REVENUE, OTHER INCOME AND GAINS (Continued)

### Revenue from contracts with customers

#### (i) Disaggregated revenue information

	2022 RMB'000	2021 RMB'000
<b>Types of goods or services</b>		
Total revenue from contracts with customers from sale of electrical appliances, consumer electronic products and general merchandise	17,444,480	46,483,804
<b>Geographical market</b>		
Mainland China	17,444,480	46,483,804
<b>Timing of revenue recognition</b>		
Goods transferred at a point in time	17,444,480	46,483,804

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

	2022 RMB'000	2021 RMB'000
Revenue recognised that was included in contract liabilities at the beginning of the reporting period:		
Sale of electrical appliances, consumer electronic products and general merchandise	1,750,315	1,613,848
Loyalty points programme	46,598	68,651
	1,796,913	1,682,499

As the transaction price allocated to the performance obligation that is unsatisfied, has not been disclosed, as substantially all of the Group's contracts have a duration of one year or less.

## **5. REVENUE, OTHER INCOME AND GAINS (Continued)**

### **Revenue from contracts with customers (Continued)**

#### **(ii) Performance obligations**

Information about the Group's performance obligation is summarised below:

##### *Sale of electrical appliances, consumer electronic products and general merchandise*

The Group recognises the product revenue from the Group's retail stores and online platforms on a gross basis as the Group is acting as a principal in these transactions and is responsible for fulfilling the promise to provide the specified goods. The performance obligation is satisfied upon delivery of the products where payment in advance is normally required. Some contracts provide customers with a right of return which gives rise to variable consideration subject to constraint.

##### *Income from store display services*

The Group charges the product display services to third-party merchants by the Group's retail stores, where the Group provides offline network support for merchants to present products to customers, to raise the image of the brand, and to provide big data technologies about sales and passenger flow. The Group satisfies a performance obligation and recognises as other income over time as the Group performs the services in the contracts.

##### *Commission income from providing online platforms*

The Group charges commission fees to third-party merchants for participating in the Group's online platforms, where the Group generally is acting as an agent and its performance obligation is to arrange for the provision of the specified goods or services by those third-party merchants. Upon successful sales, the Group charges the third-party merchants a negotiated amount or a fixed rate commission fee based on the sales amount. Commission fee revenues are recognised on a net basis at the point of delivery of products, as other income.

##### *Installation services*

The payment is generally due upon completion of installation and customer acceptance, except for new customers, where payment in advance is normally required.

**6. LOSS BEFORE TAX**

The Group's loss before tax is arrived at after charging (crediting):

	NOTES	2022 RMB'000	2021 RMB'000
Cost of inventories sold		15,059,891	41,098,968
Provision (reversal of provision) against inventories		565,206	(122,074)
Cost of sales		15,625,097	40,976,894
Depreciation of property and equipment		482,753	641,581
Depreciation of right-of-use assets		2,576,005	2,526,553
Amortisation of other intangible assets*		45,709	59,939
Research and development costs		67,636	114,300
Impairment losses on property and equipment***		513,782	3,307
Losses on disposal of property and equipment***		3,425	22,622
Gains on lease modifications***		(193,045)	(21,421)
Gains on lease terminations***		(697,917)	–
Lease payments not included in the measurement of lease liabilities		468,624	522,577
Fair value gains on investment properties, net***		(153,160)	(53,147)
Fair value losses (gains) on financial instruments, net:			
Financial assets at fair value through profit or loss***		426,330	(71,659)
Derivative financial instruments embedded in the convertible bonds***		(137,270)	(211,869)
Foreign exchange differences, net***		(97,270)	(238,243)
Impairment loss on goodwill		9,214,521	71,603
Impairment loss on right-of-use assets		3,958,633	–
Gains on disposal of right-of-use assets***		(39,920)	–
Impairment loss on other intangible assets***		13,315	–
Impairment losses on financial assets:			
(Reversal of impairment losses) impairment losses on trade receivables, net		(8,581)	26,775
Impairment losses (reversal of impairment losses) on financial assets included in prepayments, other receivables and other assets, net		495,385	(3,730)
Impairment loss on due from related companies***		87,287	–
Losses (gains) on subleasing of right-of-use assets***		34,418	(9,479)
Auditor's remuneration		5,150	4,380
Staff costs excluding Directors' and chief executive's remuneration:			
Wages, salaries and bonuses		2,154,566	2,420,707
Pension scheme contributions**		269,814	259,149
Social welfare and other costs		39,032	81,891
Share award expense		314,441	74,557
		2,777,853	2,836,304

Notes:

- \* The amortisation of other intangible assets for the year is included in "Administrative expenses" in the consolidated statement of profit or loss.
- \*\* At 31 December 2022, the Group had no forfeited contributions available to reduce its contributions to the pension schemes in future years (2021: Nil).
- \*\*\* These items are included in "Other expenses and losses" and "Other income and gains" in the consolidated statement of profit or loss.



**8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION**

Directors' and chief executive's remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2022 RMB'000	2021 RMB'000
Fees	1,805	1,992
Other emoluments:		
Salaries, allowances and other expenses	2,893	413
Share award expense	62,823	713
Pension scheme contributions	31	11
	<b>67,552</b>	3,129

## Notes to Financial Statements

For the year ended 31 December 2022

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (Continued)

#### (a) Directors and the chief executive

2022	Fees RMB'000	Salaries, allowances and other expenses RMB'000	Share award expense RMB'000	Pension scheme contributions RMB'000	Total RMB'000
Executive director:					
Mr. Zou Xiao Chun	–	344	4,215	–	4,559
Ms. Huang Xiu Hong (Note i)	86	2,458	55,800	31	58,375
	86	2,802	60,015	31	62,934
Non-executive directors:					
Mr. Zhang Da Zhong	344	–	–	–	344
Ms. Dong Xiao Hong (Note ii)	257	91	–	–	348
Mr. Yu Sing Wong (Note iii)	86	–	702	–	788
	687	91	702	–	1,480
Independent non-executive director:					
Mr. Lee Kong Wai, Conway	344	–	702	–	1,046
Ms. Liu Hong Yu	344	–	702	–	1,046
Mr. Wang Gao	344	–	702	–	1,046
	1,032	–	2,106	–	3,138
	1,805	2,893	62,823	31	67,552

## 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (Continued)

### (a) Directors and the chief executive (Continued)

2021	Fees RMB'000	Salaries, allowances and other expenses RMB'000	Share award expense RMB'000	Pension scheme contributions RMB'000	Total RMB'000
Executive director:					
Mr. Zou Xiao Chun	-	332	-	-	332
Non-executive directors:					
Mr. Zhang Da Zhong	332	-	-	-	332
Ms. Huang Xiu Hong	332	-	-	-	332
Mr. Yu Sing Wong	332	-	-	-	332
	996	-	-	-	996
Independent non-executive director:					
Mr. Lee Kong Wai, Conway	332	-	-	-	332
Ms. Liu Hong Yu	332	-	-	-	332
Mr. Wang Gao	332	-	-	-	332
	996	-	-	-	996
Chief executive:					
Mr. Wang Jun Zhou (Note iv)	-	81	713	11	805
	1,992	413	713	11	3,129

Notes:

- (i) Ms. Huang Xiuhong was appointed as executive director and chief executive in April 2022.
- (ii) Ms. Dong Xiao Hong was appointed as non-executive director in April 2022.
- (iii) Mr. Yu Sing Wong was resigned as non-executive director in March 2022.
- (iv) Mr. Wang Jun Zhou was resigned as chief executive in August 2021.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group. The non-executive directors' emoluments shown above were for their services as directors of the Company and its subsidiaries, if applicable. The independent non-executive directors' emoluments shown above were for their services as directors of the Company. The chief executive's emoluments shown above was for the service in connection with the management of the affairs of the Company and the Group.

## Notes to Financial Statements

For the year ended 31 December 2022

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (Continued)

#### (b) Five highest paid individuals

During the year ended 31 December 2022, of the five individuals with the highest emoluments in the Group, two was the executive director of the Company. During the year ended 31 December 2021, of the five individuals with the highest emoluments in the Group, none was the chief executive and director of the Company whose remuneration was set out above. The emoluments of the three (2021: five) individuals were as follows:

	2022 RMB'000	2021 RMB'000
Salaries, allowances and other expenses	8,802	13,236
Pension scheme contributions	32	224
Share award expense	562	2,643
	9,396	16,103

The number of non-director and non-chief executive highest paid individuals whose remuneration fell within the following bands is as follows:

	2022	2021
HK\$1,500,001 to HK\$2,000,000	1	–
HK\$2,000,001 to HK\$2,500,000	–	1
HK\$2,500,001 to HK\$3,000,000	–	–
HK\$3,000,001 to HK\$3,500,000	–	1
HK\$4,000,001 to HK\$4,500,000	1	–
HK\$4,500,001 to HK\$5,000,000	1	3
	3	5

## 9. PENSION SCHEMES

All of the Group's PRC subsidiaries are required to participate in the employee retirement benefit schemes operated by the relevant local government authorities in the PRC. The PRC government is responsible for the pension liability to these retired employees. The Group is required to make contributions for those employees who are registered as permanent residents in the PRC and are within the scope of the relevant PRC regulations at rates ranging from 8% to 20% of the employees' salaries for the year ended 31 December 2022 (2021: 8% to 20%).

All the Hong Kong subsidiaries of the Group are required to participate in the MPF scheme under the Mandatory Provident Fund Schemes Ordinance in Hong Kong. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme. The Group is required to make contributions for those employees who are registered as permanent residents in Hong Kong and are within the scope of the relevant Hong Kong regulations at the lesser of HK\$18,000 and 5% of the employees' salaries for the years ended 31 December 2022 and 2021.

The Group's contributions to pension schemes for the year ended 31 December 2022 amounted to approximately RMB269,845,000 (2021: RMB259,160,000).

## 10. INCOME TAX CREDIT (EXPENSE)

Under the Law of the People's Republic of China on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, except for certain preferential treatments available to the Group, the tax rate of the PRC subsidiaries is 25% (2021: 25%) on their respective taxable income. During the year, certain subsidiaries of the Group obtained approval from the relevant PRC tax authorities and were entitled to preferential corporate income tax rates or corporate income tax exemptions.

Hong Kong Profits Tax has been provided at the rate of 16.5% (2021: 16.5%) on the estimated assessable profits arising in Hong Kong during the year, except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the jurisdictions in which the Group operates.

	2022 RMB'000	2021 RMB'000
Current tax credit (charge) for the year	2,102	(6,280)
Deferred tax credit (charge) for the year (note 22)	77,092	(38,160)
Total tax credit (charge) for the year	79,194	(44,440)

## Notes to Financial Statements

For the year ended 31 December 2022

### 10. INCOME TAX CREDIT (EXPENSE) (Continued)

The income tax credit (expense) for the year can be reconciled to the loss before tax per the consolidated statement of profit or loss as follow:

	2022 RMB'000	2021 RMB'000
Loss before tax	(20,285,497)	(4,728,495)
Income tax at the statutory tax rate	4,610,858	1,140,405
Tax effect of preferential tax rates and tax exemption	381	14,972
Expense not deductible for tax	(95,500)	(125,669)
Tax losses utilised from previous years	166,977	179,104
Tax losses not recognised	(4,603,522)	(1,253,252)
Income tax credit (expense)	79,194	(44,440)

The share of tax credit attributable to associates amounting to RMB793,000 (2021: tax expense RMB426,000) is included in "Share of results of associates" in the consolidated statement of profit or loss.

### 11. DIVIDENDS

Pursuant to the board of directors' resolution dated 14 July 2023, the board did not recommend the payment of a final dividend for the year ended 31 December 2022 (2021: Nil) so as to preserve capital for funding needs of the Group.

**12. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT**

The calculation of the basic loss per share amount is based on the loss for the year attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 34,080,936,000 (2021: 24,694,090,000) in issue during the year.

No adjustment has been made to the basic loss per share amounts presented for the years ended 31 December 2022 and 2021 in respect of a dilution as the impact of convertible bonds outstanding and awarded shares granted had an anti-dilutive effect on the basic loss per share amounts presented.

The calculations of the basic and diluted loss per share are based on:

	2022 RMB'000	2021 RMB'000
<b>Loss</b>		
Loss attributable to ordinary equity holders of the parent, used in the basic and diluted loss per share calculations	(19,955,982)	(4,402,037)
	2022 '000	2021 '000
<b>Shares</b>		
Weighted average number of ordinary shares in issue during the year used in the basic and diluted loss per share calculations	34,080,936	24,694,090

## Notes to Financial Statements

For the year ended 31 December 2022

### 13. PROPERTY AND EQUIPMENT

	Buildings RMB'000	Leasehold improvements RMB'000	Equipment and fixtures RMB'000	Motor vehicles RMB'000	Construction in progress RMB'000	Aircraft RMB'000	Total RMB'000
At 1 January 2022							
Cost	8,297,237	3,133,982	2,427,100	79,154	199,219	340,138	14,476,830
Accumulated depreciation and impairment	(2,207,323)	(3,092,660)	(2,118,748)	(71,391)	-	(271,249)	(7,761,371)
Net carrying amount	6,089,914	41,322	308,352	7,763	199,219	68,889	6,715,459
At 1 January 2022	6,089,914	41,322	308,352	7,763	199,219	68,889	6,715,459
Additions	138,232	436,580	170,043	522	475,781	-	1,221,158
Disposals/written off	(2,902)	(68,450)	(149,601)	(484)	(26,589)	-	(248,026)
Impairment	(421,988)	(77,006)	(14,788)	-	-	-	(513,782)
Depreciation provided during the year	(225,885)	(192,657)	(19,927)	(2,537)	(7,344)	(34,403)	(482,753)
Transfers to investment properties	(96,785)	-	-	-	-	-	(96,785)
Transfers	126,052	90,356	15,506	-	(231,914)	-	-
At 31 December 2022, net of accumulated depreciation and impairment	5,606,638	230,145	309,585	5,264	409,153	34,486	6,595,271
At 31 December 2022							
Cost	8,419,190	2,129,417	1,776,849	68,314	409,153	340,138	13,125,231
Accumulated depreciation and impairment	(2,812,552)	(1,899,272)	(1,467,264)	(63,050)	-	(305,652)	(6,529,960)
Net carrying amount	5,606,638	230,145	309,585	5,264	409,153	34,486	6,595,271

### 13. PROPERTY AND EQUIPMENT (Continued)

	Buildings RMB'000	Leasehold improvements RMB'000	Equipment and fixtures RMB'000	Motor vehicles RMB'000	Construction in progress RMB'000	Aircraft RMB'000	Total RMB'000
At 1 January 2021							
Cost	7,580,174	3,161,038	2,339,488	87,040	70,869	340,138	13,578,747
Accumulated depreciation and impairment	(2,028,393)	(2,910,125)	(2,031,272)	(76,054)	-	(236,762)	(7,282,606)
Net carrying amount	5,551,781	250,913	308,216	10,986	70,869	103,376	6,296,141
At 1 January 2021	5,551,781	250,913	308,216	10,986	70,869	103,376	6,296,141
Additions	-	87,239	160,634	1,332	205,353	-	454,558
Disposals/written off	-	(20,574)	(9,278)	(530)	-	-	(30,382)
Disposal of a subsidiary (note 37)	-	-	(30)	-	-	-	(30)
Impairment	-	(3,307)	-	-	-	-	(3,307)
Depreciation provided during the year	(178,930)	(272,949)	(151,190)	(4,025)	-	(34,487)	(641,581)
Transfers from properties under development upon completion	640,060	-	-	-	-	-	640,060
Transfers	77,003	-	-	-	(77,003)	-	-
At 31 December 2021, net of accumulated depreciation and impairment	6,089,914	41,322	308,352	7,763	199,219	68,889	6,715,459
At 31 December 2021							
Cost	8,297,237	3,133,982	2,427,100	79,154	199,219	340,138	14,476,830
Accumulated depreciation and impairment	(2,207,323)	(3,092,660)	(2,118,748)	(71,391)	-	(271,249)	(7,761,371)
Net carrying amount	6,089,914	41,322	308,352	7,763	199,219	68,889	6,715,459

Certain of the buildings in Mainland China with the aggregate net carrying amounts of RMB79,720,000 (2021: RMB1,442,304,000) and RMB3,094,281,000 (2021: RMB1,551,905,000) were pledged as security for bills payable (note 28) and interest-bearing bank and other borrowings (note 30) of the Group as at 31 December 2022.

An aircraft of the Group with the aggregate net carrying amount of RMB34,486,000 (2021: RMB68,889,000) was pledged as security for interest-bearing bank and other borrowings (note 30) of the Group as at 31 December 2022.

During the year ended 31 December 2022, an impairment of RMB513,782,000 (2021: RMB3,307,000 for certain leasehold improvements) was recognised for certain buildings and certain leasehold improvements and equipment and fixtures related to retail stores based on the recoverable amount of the retail stores cash generating unit. The recoverable amounts are determined based on higher of fair value less cost of disposal and value in use calculation which uses cash flow projections based on financial budgets as approved by management.

### 13. PROPERTY AND EQUIPMENT (Continued)

The recoverable amounts of these buildings, leasehold improvements and equipment and fixtures were determined based on a value in use calculation using cash flow projections prepared based on financial budgets as approved by management which cover a period of five years. The pre-tax discount rate applied to the cash flow projections was ranging from 13.52% to 16.18% (2021: 11.71%). Factors leading to the impairment include lower than expected operating performance compared to internal forecasts, as well as to historical data and performance. Other key assumptions adopted during the evaluation include estimated growth rates, expected gross profit margins, and relevant expenditures of related retail stores, and the above assumptions are based on the previous performance and management's expectations on market development.

As at 31 December 2022, the recoverable amounts of the buildings were determined based on its fair value less costs of disposal, which has been determined using the valuation performed by the management. The fair value measurement hierarchy of the building is categorised as Level 3.

Set out below was a summary of the valuation techniques used and the key inputs to the valuation of the buildings:

	Valuation technique	Significant unobservable inputs	Range or weighted average 2022
Buildings located in Mainland China	Direct comparison approach	Market value (RMB per square metre)	4,205 – 30,142

Under the direct comparison approach, fair value was estimated by making reference to comparable sale evidence as available in the relevant market of the buildings. A significant increase or decrease in the market value would result in a significant increase or decrease in the fair value of the building.

### 14. PROPERTIES UNDER DEVELOPMENT

The Group's properties under development were located in Mainland China and stated at the lower of cost and net realisable value.

The Group's properties under development with an aggregate carrying value of RMB692,646,000 (2021: RMB640,609,000) were pledged as security for interest-bearing bank loans (note 30) of the Group as at 31 December 2022.

## 15. INVESTMENT PROPERTIES

	2022			2021		
	Completed investment properties RMB'000	Investment properties under construction RMB'000	Total RMB'000	Completed investment properties RMB'000	Investment properties under construction RMB'000	Total RMB'000
Carrying amount at 1 January	2,681,458	1,400,503	4,081,961	1,173,529	2,733,188	3,906,717
Additions	-	186,447	186,447	-	322,534	322,534
Transfer from investment properties under construction	-	-	-	1,642,705	(1,642,705)	-
Transfer from owner-occupied properties (note 13)	249,442	-	249,442	-	-	-
Disposal of a subsidiary (note 37)	-	-	-	(199,346)	-	(199,346)
Net (loss) gain from fair value adjustment	(2,187)	155,347	153,160	65,661	(12,514)	53,147
Exchange realignment	3,324	-	3,324	(1,091)	-	(1,091)
Carrying amount at 31 December	2,932,037	1,742,297	4,674,334	2,681,458	1,400,503	4,081,961

The Group's investment properties comprise commercial properties in Mainland China, an industrial property and car parks in Hong Kong that are leased to third parties.

The Group's investment properties are stated at fair value, which has been determined with reference to the valuations performed by Beijing North Asia Asset Assessment Firm (Special General Partnership) and B.I. Appraisals Limited, independent firms of professionally qualified valuers at RMB4,674,334,000 (2021: RMB4,081,961,000) as at 31 December 2022. The Group's management has discussed with the valuers on the valuation assumptions and valuation results.

As at 31 December 2022, the Group's investment properties of approximately RMB37,787,000 (2021: RMB37,037,000) and RMB4,636,547,000 (2021: RMB4,044,924,000) were located in Hong Kong and Mainland China, respectively.

The investment properties are leased to third parties under operating lease of which details are disclosed in note 21.

Certain of the investment properties of the Group in Mainland China with the aggregate carrying amounts of RMB4,608,291,000 (2021: RMB3,497,616,000) were pledged as security for interest-bearing bank loans (note 30) of the Group as at 31 December 2022.

## Notes to Financial Statements

For the year ended 31 December 2022

### 15. INVESTMENT PROPERTIES (Continued)

#### Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's investment properties:

2022	Fair value measurement			Total RMB'000
	Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Recurring fair value measurement for:				
Commercial properties	-	-	4,636,547	4,636,547
Industrial property and car parks	-	-	37,787	37,787
	-	-	4,674,334	4,674,334

2021	Fair value measurement			Total RMB'000
	Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Recurring fair value measurement for:				
Commercial properties	-	-	4,044,924	4,044,924
Industrial property and car parks	-	-	37,037	37,037
	-	-	4,081,961	4,081,961

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2021: Nil).

**15. INVESTMENT PROPERTIES** (Continued)**Fair value hierarchy** (Continued)

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

	Commercial properties RMB'000	Industrial property and car parks RMB'000
Carrying amount at 1 January 2021	3,870,526	36,191
Additions	322,534	–
Disposal of a subsidiary	(199,346)	–
Exchange realignment	–	(1,091)
Net gain from fair value adjustment recognised in other income and gains	51,210	1,937
Carrying amount at 31 December 2021 and 1 January 2022	<b>4,044,924</b>	<b>37,037</b>
Additions	<b>186,447</b>	–
Transfer from owner-occupied properties	<b>249,442</b>	–
Exchange realignment	–	<b>3,324</b>
Net gain from fair value adjustment recognised in other income and gains	<b>155,734</b>	<b>(2,574)</b>
Carrying amount at 31 December 2022	<b>4,636,547</b>	<b>37,787</b>

## 15. INVESTMENT PROPERTIES (Continued)

Set out below is a summary of the valuation techniques used and the key inputs to the valuation of investment properties:

	Valuation technique	Significant unobservable inputs	Range or weighted average	
			2022	2021
Investment properties under construction	Hypothetical development method	Estimated rental value (RMB per square metre and per month)	60 – 300	60 – 300
		Rental growth (per annum)	3% – 5%	3% – 5%
		Discount rate	6%	6%
Commercial properties located in Mainland China	Income approach	Estimated rental value (RMB per square metre and per month)	33 – 210	34.5 – 210
		Rental growth (per annum)	1.5% – 2.5%	1.5% – 2.5%
		Long term vacancy rate	5%	5%
		Discount rate	6%	6%
Industrial property and car parks located in Hong Kong	Direct comparison approach	Market value (RMB per square metre)	28,545	28,517

Under the income approach, fair value is estimated using assumptions regarding the benefits and liabilities of ownership over the asset's life including an exit or terminal value. This method involves the projection of a series of cash flows on a property interest. A market-derived discount rate is applied to the projected cash flows in order to establish the present value of the income stream associated with the asset.

The duration of the cash flows and the specific timing of inflows and outflows are determined by events such as rent reviews, lease renewal and related reletting, redevelopment or refurbishment. The appropriate duration is driven by market behavior that is a characteristic of the class of property. The periodic cash flow is estimated as gross income less vacancy, non-recoverable expenses, collection losses, lease incentives, maintenance costs, agent and commission costs and other operating and management expenses. The series of periodic net operating income, along with an estimate of the terminal value anticipated at the end of the projection period, is then discounted.

**15. INVESTMENT PROPERTIES** *(Continued)*

A significant increase or decrease in the estimated rental value and the market rent growth rate per annum in isolation would result in a significant increase or decrease in the fair value of the investment properties. A significant increase or decrease in the long term vacancy rate and the discount rate in isolation would result in a significant decrease or increase in the fair value of the investment properties. Generally, a change in the assumption made for the estimated rental value is accompanied by a directionally similar change in the rent growth per annum and an opposite change in the discount rate and long term vacancy rate.

Under the direct comparison approach, fair value is estimated by making reference to comparable sale evidence as available in the relevant market by taking into account the current rent and licence fee passing and the reversionary income potential of the property. A significant increase or decrease in the market value would result in a significant increase or decrease in the fair value of the investment properties.

**16. GOODWILL**

	2022 RMB'000	2021 RMB'000
At 1 January		
Cost	14,435,951	14,435,951
Accumulated impairment	(4,318,066)	(4,246,463)
Net carrying amount	10,117,885	10,189,488
Cost at 1 January, net of accumulated impairment	10,117,885	10,189,488
Impairment recognised during the year	(9,214,521)	(71,603)
At 31 December	903,364	10,117,885
At 31 December		
Cost	14,435,951	14,435,951
Accumulated impairment	(13,532,587)	(4,318,066)
Net carrying amount	903,364	10,117,885

**16. GOODWILL (Continued)****Impairment testing of goodwill**

The carrying amount of goodwill allocated to each of the cash-generating units is as follows:

	2022 RMB'000	2021 RMB'000
Artway	6,987,869	6,987,869
China Paradise	3,920,393	3,920,393
Dazhong Appliances	3,130,136	3,130,136
Others	397,553	397,553
	<b>14,435,951</b>	14,435,951
Accumulated impairment	<b>(13,532,587)</b>	(4,318,066)
	<b>903,364</b>	10,117,885

As at 31 December 2022, the recoverable amount of each cash-generating unit has been determined based on a value in use calculation using cash flow projections prepared based on financial budgets as approved by management which cover a period of five years. The pre-tax discount rates applied to the cash flow projections is ranging from 13.52% to 16.18% (2021: 11.71%). The growth rate used to extrapolate the cash flows of the cash-generating units beyond the five-year period is 3% (2021: 3%).

During the year ended 31 December 2022, in view of the underperformance of Artway, China Paradise and Dazhong Appliances cash-generating units, impairment losses of RMB4,649,158,000, RMB2,276,383,000 and RMB2,288,980,000 (2021: Nil, Nil and Nil), were recognised for the goodwill in relation to these cash-generating units, respectively.

As at 31 December 2022, the accumulated impairment losses were related to Artway, China Paradise, Dazhong Appliances and other cash-generating units in the amounts of RMB6,987,869,000 (2021: RMB2,338,711,000), RMB3,920,393,000 (2021: RMB1,644,010,000), RMB2,288,980,000 (2021: Nil) and RMB335,345,000 (2021: RMB335,345,000), respectively.

The sensitive tests using a lower revenue growth rate by deduct 1% indicate that the impairment loss of the Group would have been increased by RMB854,392,000.

The sensitive tests using a higher discount rate of plus 1% indicate that the impairment loss of the Group would have been increased by RMB337,131,000.

## 16. GOODWILL (Continued)

### Key assumptions used in the value in use calculations

The following describes the key assumptions of the cash flow projections.

Revenue growth rate:	the basis used to determine the future revenue are historical sales and average and expected growth rates of the retail market in the PRC.
Gross profit margins:	the gross profit margins are based on the historical margin achieved in the past.
Expenses:	the value assigned to the key assumptions reflects past experience and management's commitment to maintain the Group's operating expenses to an acceptable level.
Discount rates:	the discount rates used are pre-tax and reflect management's estimate of the risks specific to each unit. In determining appropriate discount rates for each unit, regard has been given to the applicable borrowing rate of the Group in the current year.
Change in working capital:	the working capital is the capital available for conducting the day-to-day operations of each unit and is calculated by subtracting the current liabilities of each unit (accounts payable) from its current assets (accounts receivable and inventories). Change in working capital reflects past experience to maintain the daily operations.

## Notes to Financial Statements

For the year ended 31 December 2022

### 17. OTHER INTANGIBLE ASSETS

2022	Trademarks RMB'000	Broadcasting licenses RMB'000	Total RMB'000
At 1 January 2022			
Cost	692,607	60,000	752,607
Accumulated amortisation	(487,388)	(60,000)	(547,388)
Net carrying amount	205,219	–	205,219
Cost at 1 January 2022, net of accumulated amortisation	205,219	–	205,219
Amortisation provided during the year	(45,709)	–	(45,709)
Impairment recognised during the year	(13,315)	–	(13,315)
At 31 December 2022	146,195	–	146,195
At 31 December 2022			
Cost	692,607	60,000	752,607
Accumulated amortisation and impairment	(546,412)	(60,000)	(606,412)
Net carrying amount	146,195	–	146,195
2021	Trademarks RMB'000	Broadcasting licenses RMB'000	Total RMB'000
At 1 January 2021			
Cost	692,607	60,000	752,607
Accumulated amortisation	(441,678)	(45,771)	(487,449)
Net carrying amount	250,929	14,229	265,158
Cost at 1 January 2021, net of accumulated amortisation	250,929	14,229	265,158
Amortisation provided during the year	(45,710)	(14,229)	(59,939)
At 31 December 2021	205,219	–	205,219
At 31 December 2021			
Cost	692,607	60,000	752,607
Accumulated amortisation	(487,388)	(60,000)	(547,388)
Net carrying amount	205,219	–	205,219

## 17. OTHER INTANGIBLE ASSETS (Continued)

The cost mainly represents the fair values of the trademarks arising from the acquisitions of 常州金太陽至尊家電有限公司 (“Changzhou Jintaiyang Zhizun Home Appliance Co., Ltd.”) of RMB25,915,000, China Paradise of RMB129,000,000, Dazhong Appliances of RMB284,319,000, Artway Group of RMB229,740,000 and the broadcasting licences of RMB60,000,000, which are amortised on the straight-line basis over management’s estimate of their useful lives of 10 years, 20 years, 20 years, 10 years and 3 years, respectively.

During the year ended 31 December 2022, the management reviewed the recoverable amount of the trademarks arising from the acquisitions of China Paradise, Dazhong Appliances, and Artway Group with reference to the valuation issued by an independent qualified professional valuer not connected to the Group. The impairment losses were related to China Paradise and Artway Group of RMB9,327,000 (2021: nil) and RMB3,988,000 (2021: nil) has been provided for the year ended 31 December 2022.

The recoverable amount has been determined on the basis of value-in-use calculations, which use cash flow projections based on financial budgets approved by management covering a 5-year period and a pre-tax discount rate ranging from 13.52% to 16.18% (2021: 11.71%).

Key assumptions for the value-in-use calculations relate to the estimation of cash inflows, such estimation is based on past performance and management’s expectations for the market development.

For the purpose of impairment testing, excepted trademarks arising from the acquisitions of China Paradise, Dazhong Appliances, and Artway Group, the intangible assets was allocated to individual cash-generating units. Details of the impairment test were disclosed in note 16.

## 18. INTEREST IN ASSOCIATES

	NOTE	2022 RMB'000	2021 RMB'000
Share of net assets		214,744	143,773
Goodwill on acquisition	(i)	486,119	486,119
Net carrying amount		700,863	629,892

	2022 RMB'000	2021 RMB'000
Fair value of listed investment Gome Telecom	440,017	430,850

The fair value of the Gome Telecom disclosed above is based on the quoted market price available on the Shanghai Stock Exchange, which is Level 1 input in term of IFRS13.

The associates are accounted for using the equity method in these consolidated financial statements.

## Notes to Financial Statements

For the year ended 31 December 2022

### 18. INTEREST IN ASSOCIATES (Continued)

The Group's shareholdings in the associates all comprise equity shares held through wholly-owned subsidiaries of the Company.

Note:

- (i) Goodwill on acquisition mainly represented goodwill arising from the investment in 深圳十分到家服務科技有限公司 ("Shenzhen Shifen Daojia Service Technology Co., Ltd." or "Shifen Daojia") and 通訊設備股份有限公司 ("Gome Telecom Equipment Co., Ltd." or "Gome Telecom").

During the year ended 31 December 2017, the Group acquired 21.65% of equity interest of Shifen Daojia, which is a company mainly providing home appliance repair and maintenance service to the customers in Mainland China. The initial investment exceeding the Group's share of net assets was recognised as goodwill on acquisition.

During the year ended 31 December 2021, the Group increased its investment in Gome Telecom from 19.99% to 29.20%. Gome Telecom is a company established in the PRC and listed on the Shanghai Stock Exchange. The investment was reclassified from financial assets at fair value through other comprehensive income to interest in associates during the year ended 31 December 2021. The initial investment exceeded the Group's share of net assets was recognised as goodwill on acquisition.

The following table illustrates the aggregate financial information of the Group's associates that are not individually material:

	2022 RMB'000	2021 RMB'000
Share of the associates' results for the year and total comprehensive loss	(90,279)	(17,048)
Aggregate carrying amount of the Group's investments in associates	700,863	629,892

Certain of the interest in associates of the Group amounting to RMB212,148,000 (2021: RMB207,728,000) were pledged as security for interest-bearing bank and other borrowings (note 30) of the Group.

**19. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME**

	2022 RMB'000	2021 RMB'000
Listed equity shares	131,219	182,729
Unlisted equity investment	243,511	210,899
	<b>374,730</b>	393,628

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature.

Certain of the Group's financial assets at fair value through other comprehensive income amounting to RMB131,219,000 (2021: nil) were pledged as security for interest-bearing bank and other borrowings (note 30) of the Group.

**20. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS**

	2022 RMB'000	2021 RMB'000
Current		
Listed equity investments	428,350	941,976
Non-current		
Unlisted equity investments	1,260,092	1,513,671
Unlisted debt security	925,694	934,160
	<b>2,185,786</b>	2,447,831

The above equity investments at were classified as financial assets at fair value through profit or loss as they were held for trading or as the Group has not elected to recognise the fair value gain or loss through other comprehensive income.

The above unlisted debt security at 31 December 2022 is classified as financial assets at fair value through profit or loss as it is a convertible bonds which included conversion option. The convertible bonds were issued by 北京鵬潤時代物業管理有限公司 (Beijing Pengrun Times Property Management Company Limited) which is indirectly owned by Mr. Wong Kwong Yu ("Mr. Wong"), the controlling shareholder of the Company of which details are disclosed in announcement dated 26 November 2021.

As at 31 December 2022, certain of the financial assets at fair value through profit or loss of the Group with an aggregate fair value of RMB307,500,000 (2021: nil) were frozen by the court due to certain pending lawsuits.

## 21. LEASES

### The Group as a lessee

The Group has lease contracts for various items of buildings, retail stores and land used in its operations. Lump sum payments were made upfront to acquire the leased land from the owners with lease periods of 40 to 50 years, and no ongoing payments will be made under the terms of these land leases. Leases of buildings generally have lease terms between 1 and 20 years. There are several lease contracts that include variable lease payments, which are further discussed below.

During the year ended 31 December 2021, the addition of RMB17,688,284,000 was mainly arising from the Company entered into an agreement with GOME Management Limited (“GOME Management”), a company wholly-owned by the controlling shareholder of the Company, under which GOME Management agreed to lease certain properties to the Company for the lease terms between 16 to 19 years. The aggregate consideration for the properties under the agreement were settled by the Company by way of the issue of the consideration shares and by the transfer of the entire equity interest in Hudson Assets Management Limited (“Hudson Assets”), a wholly-owned subsidiary of the Company, to GOME Management.

#### (a) Right-of-use assets

The carrying amounts of the Group’s right-of-use assets and the movements during the year are as follows:

	Leasehold land RMB' 000	Buildings and retail stores RMB' 000	Total RMB' 000
As at 1 January 2021	483,200	8,043,115	8,526,315
Additions	–	19,373,795	19,373,795
Depreciation charge	(10,891)	(2,515,662)	(2,526,553)
Disposals	–	(315,492)	(315,492)
Modifications and subleasing	–	108,235	108,235
Exchange realignment	–	(286,064)	(286,064)
As at 31 December 2021 and 1 January 2022	<b>472,309</b>	<b>24,407,927</b>	<b>24,880,236</b>
Additions	–	414,085	414,085
Depreciation charge	(9,874)	(2,566,131)	(2,576,005)
Disposals and termination	(81,921)	(1,923,950)	(2,005,871)
Modifications and subleasing	–	(2,488,551)	(2,488,551)
Impairment	–	(3,958,633)	(3,958,633)
Exchange realignment	–	1,185,821	1,185,821
As at 31 December 2022	<b>380,514</b>	<b>15,070,568</b>	<b>15,451,082</b>

Certain of the leasehold land of the Group with a net carrying amount of RMB197,735,000 (2021: RMB206,647,000) were pledged as security for interest-bearing bank and other borrowings (note 30) of the Group as at 31 December 2022.

## 21. LEASES (Continued)

### The Group as a lessee (Continued)

#### (a) Right-of-use assets (Continued)

During the Reporting Period, the Group recorded impairment loss on right-of-use assets of RMB3,959 million (2021: Nil). As at 31 December 2022, the recoverable amount of each cash-generating unit has been determined based on a value in use calculation using cash flow projections prepared based on financial budgets as approved by management. The pre-tax discount rates applied to the cash flow projections were ranging from 7.06% to 7.37%. The growth rate used to extrapolate the cash flows of the cash generating units is 2%.

The sensitive tests using a lower revenue growth rate by deducting 5% indicate that the impairment loss of the Group would have been increased by RMB102,253,000.

The sensitive tests using a higher discount rate of plus 5% that the impairment loss of the Group would have been increased by RMB369,233,000.

#### (b) Lease liabilities

The carrying amount of lease liabilities and the movements during the year are as follows:

	2022 RMB'000	2021 RMB'000
Carrying amount at 1 January	8,220,748	8,824,843
New leases	462,675	1,685,511
Accretion of interest recognised during the year	416,229	554,787
Disposal, modifications and terminations	(5,519,233)	(167,495)
Transfer to other payables	(606,784)	–
Covid-19-related rent concessions from lessors	(2,077)	(24,721)
Payments	(624,470)	(2,652,177)
Carrying amount at 31 December	2,347,088	8,220,748
Analysed into:		
Current portion	1,413,781	3,897,862
Non-current portion	933,307	4,322,886

The maturity analysis of lease liabilities is disclosed in note 43.

These rent concessions occurred as a direct consequence of COVID-19 pandemic, which met of all of the conditions in IFRS16.46B, and the Group applied the practical expedient not to assess whether the changes constitute lease modifications. Accordingly, during the current year, rent concessions totaling RMB2,077,000 (2021: RMB24,721,000) have been accounted as negative variable lease payments and recognised in the profit or loss, with a corresponding adjustment to the lease liabilities.

## Notes to Financial Statements

For the year ended 31 December 2022

### 21. LEASES (Continued)

#### The Group as a lessee (Continued)

(c) The amounts recognised in profit or loss in relation to leases are as follows:

	2022 RMB'000	2021 RMB'000
Interest on lease liabilities	416,229	554,787
Depreciation charge of right-of-use assets	2,576,005	2,526,553
Gains on lease modifications	(193,045)	(21,421)
Gains on lease terminations	(697,917)	–
Impairment loss on right-of-use assets	3,958,633	–
Losses (gains) on subleasing of right-of use assets	34,418	(9,479)
Gains on disposal of right-of-use assets	(39,920)	–
Expense relating to short term lease	441,474	437,070
Variable lease payments not included in the measurement of lease liabilities	27,150	85,507
Covid-19-related rent concessions from lessor	(2,077)	(24,721)
The amount recognised in profit or loss	6,520,950	3,548,296

#### (d) Variable lease payments

The Group leased a number of the retail stores and the leases contain variable payment terms that are based on the revenue generated from the retail stores. The following provides information on the Group's variable lease payments, including the magnitude in relation to fixed payments:

2022	Fixed payments RMB'000	Variable payments RMB'000	Total RMB'000
Fixed rent	622,874	–	622,874
Variable rent with minimum payment	1,596	1,357	2,953
Variable rent only	–	25,793	25,793
	624,470	27,150	651,620

2021	Fixed payments RMB'000	Variable payments RMB'000	Total RMB'000
Fixed rent	2,623,570	–	2,623,570
Variable rent with minimum payment	28,607	7,203	35,810
Variable rent only	–	78,304	78,304
	2,652,177	85,507	2,737,684

(e) The total cash outflow for leases is disclosed in note 38(c).

**21. LEASES (Continued)****The Group as a lessor**

The Group leases its investment properties (note 15) consisting of commercial properties, an industrial property and car parks under operating lease arrangements. The terms of the leases generally require the tenants to pay security deposits and provide for periodic rent adjustments according to the then prevailing market conditions.

The Group leases certain right-of-use assets consisting of buildings under finance lease arrangements. The terms of the leases generally require the tenants to pay security deposits and provide for periodic rent adjustments according to the then prevailing market conditions.

Rental income recognised by the Group during the year was RMB109,051,000 (2021: RMB168,786,000), details of which are included in note 5.

At 31 December 2022, the undiscounted lease payments receivable by the Group in future periods under non-cancellable operating leases with its tenants are as follows:

	2022 RMB'000	2021 RMB'000
Within one year	51,475	129,915
After one year but within two years	47,220	114,566
After two years but within three years	40,905	102,376
After three years but within four years	41,373	74,258
After four years but within five years	71,686	54,410
After five years	111,982	166,769
	<b>364,641</b>	642,294

**22. DEFERRED TAX**

The following is the analysis of the deferred tax assets (liabilities), after set off certain deferred tax assets against deferred tax liabilities of the same taxable entity, for financial reporting purposes:

	2022 RMB'000	2021 RMB'000
Deferred tax assets	12,181	13,098
Deferred tax liabilities	(563,664)	(595,356)
	<b>(551,483)</b>	(582,258)

## Notes to Financial Statements

For the year ended 31 December 2022

### 22. DEFERRED TAX (Continued)

The following are the major deferred tax assets (liabilities) recognised and movements thereon during the current and prior years:

	Fair value adjustments arising from acquisition of subsidiaries	Loss available for offsetting against future taxable profits	Fair value adjustments on financial instruments at fair value through profit or loss	Fair value adjustments on investment properties	Fair value adjustments on transfer of own-occupied properties to investment properties	Fair value adjustments of equity investments at fair value through other comprehensive income	Lease liabilities	Right-of-use assets	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2021	(388,419)	56,992	(81,179)	(14,933)	(68,038)	(12,153)	1,636,175	(1,681,640)	(553,195)
Charged to other comprehensive income	-	-	-	-	-	9,097	-	-	9,097
Credited (charged) to profit or loss	14,244	(145)	(11,798)	(11,495)	-	-	(261,902)	232,936	(38,160)
At 31 December 2021 and 1 January 2022	(374,175)	56,847	(92,977)	(26,428)	(68,038)	(3,056)	1,374,273	(1,448,704)	(582,258)
Credited to other comprehensive income	-	-	-	-	(38,164)	(8,153)	-	-	(46,317)
Credited (charged) to profit or loss	14,920	(37,338)	83,714	(39,546)	-	-	(1,081,000)	1,136,342	77,092
At 31 December 2022	(359,255)	19,509	(9,263)	(65,974)	(106,202)	(11,209)	293,273	(312,362)	(551,483)

The Group has not recognised deferred tax assets in respect of tax losses arising in Hong Kong of RMB1,580 million (2021: RMB686 million), that are available indefinitely, and in the PRC of RMB16,266 million (2021: RMB12,723 million), that will expire in one to five years, as they have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

**23. INVENTORIES**

	2022 RMB'000	2021 RMB'000
Electrical appliances and customer electronic products	366,105	5,960,177
General merchandise and others	66,534	391,794
	<b>432,639</b>	6,351,971

Certain of the Group's inventories amounting to RMB4,759,000 (2021: nil) were pledged as security for interest-bearing bank and other borrowings (note 30) of the Group.

**24. TRADE RECEIVABLES**

	2022 RMB'000	2021 RMB'000
Trade receivables	172,246	1,483,636
Impairment	(37,952)	(46,533)
	<b>134,294</b>	1,437,103

All of the Group's sales are on a cash basis except for certain bulk sales of merchandise which are credit sales. The credit period is generally one to three months. The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly by senior management. Management considers that there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are unsecured and non-interest-bearing.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	2022 RMB'000	2021 RMB'000
Within 3 months	83,385	1,316,952
3 to 6 months	33,953	87,706
Over 6 months	16,956	32,445
	<b>134,294</b>	1,437,103

## Notes to Financial Statements

For the year ended 31 December 2022

### 24. TRADE RECEIVABLES (Continued)

The movements in the loss allowance for impairment of trade receivables are as follows:

	2022 RMB'000	2021 RMB'000
At beginning of year	46,533	19,758
(Reversal of impairment losses) impairment losses	(8,581)	26,775
At end of year	37,952	46,533

The Group measures the loss allowance for trade receivables at an amount equal to lifetime ECL. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast and conditions at the report date. Generally, trade receivables are written off if past due for more than one year and are not subject to enforcement activity.

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

2022	Past due				Total
	Current	Less than 3 months	3 to 6 months	Over 6 months	
Expected credit loss rate	1.00%	2.40%	42.82%	100.00%	22.03%
Gross carrying amount (RMB' 000)	84,223	34,789	29,653	23,581	172,246
Expected credit losses (RMB' 000)	838	836	12,697	23,581	37,952

2021	Past due				Total
	Current	Less than 3 months	3 to 6 months	Over 6 months	
Expected credit loss rate	1.06%	2.17%	43.25%	100.00%	3.14%
Gross carrying amount (RMB' 000)	1,331,063	89,656	57,169	5,748	1,483,636
Expected credit losses (RMB' 000)	14,111	1,950	24,724	5,748	46,533

## 25. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

	Notes	2022 RMB'000	2021 RMB'000
<b>Current</b>			
Advances to suppliers		1,457,123	1,626,831
Deposits and other receivables	(i)	928,292	511,331
Other receivable from Ningbo Ruimao International Trading Co., Ltd.		491,338	–
Other receivable from Zhejiang Dejing Electronics Technology Co., Ltd.		172,319	165,794
Prepaid tax value added tax		547,569	512,669
Other prepaid expenses		1,011	14,621
Interest receivables	(ii)	187,132	390,345
Receivable from payment operators		22,970	37,022
Others		5,725	13,602
		3,813,479	3,272,215
Impairment allowance		(538,919)	(43,534)
		3,274,560	3,228,681
<b>Non-current</b>			
Rental deposits		136,638	124,659
Prepayment for property acquisition		–	395,000
Finance lease receivables		–	113,491
		136,638	633,150

## Notes to Financial Statements

For the year ended 31 December 2022

### 25. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS (Continued)

Set out below is the information about the credit risk exposure on the Group's prepayments, other receivables and other assets:

2022	Lifetime ECLs – not credit impaired financial assets RMB'000	Lifetime ECLs – credit impaired financial assets RMB'000	Total RMB'000
At the beginning of year	18,957	24,577	43,534
(Reversal of impairment losses) impairment losses	(9,543)	504,928	495,385
	9,414	529,505	538,919

2021	Lifetime ECLs – not credit impaired financial assets RMB'000	Lifetime ECLs – credit impaired financial assets RMB'000	Total RMB'000
At the beginning of year	17,921	29,343	47,264
Impairment losses (reversal of impairment losses)	1,036	(4,766)	(3,730)
	18,957	24,577	43,534

Notes:

- (i) Deposits and other receivables mainly represent deposits with suppliers.
- (ii) Certain of the Group's interest receivables with the aggregate carrying amounts of RMB67,789,000 (2021: RMB50,215,000) and RMB119,343,000 (2021: RMB340,130,000), respectively, were pledged as security for bills payable (note 28) and interest-bearing bank and other borrowings (note 30) of the Group as at 31 December 2022.

**26. DUE FROM (TO) RELATED COMPANIES****Due from related companies**

	Notes	2022 RMB'000	2021 RMB'000
Advances to associates	(i)	33,695	32,390
Due from Anxun Logistics**	(i)	449,361	–
Due from other related companies	(i)	94,395	121,240
		<b>577,451</b>	153,630

**Due to related companies**

	Notes	2022 RMB'000	2021 RMB'000
Due to GOME Ruidong*	(i)	51,792	66,667
Due to Anxun Logistics**	(ii)	–	30,065
Due to other related companies	(i)	814,781	215,313
		<b>866,573</b>	312,045

\* 北京國美銳動電子商務有限公司 (“Beijing GOME Ruidong e-Commerce Co., Ltd.” Or “GOME Ruidong”) is owned by Mr. Wong Kwong Yu, the controlling shareholder of the Company.

\*\* 安迅物流有限公司 (“Anxun Logistics Co., Ltd.” Or “Anxun Logistics”), which is owned by Mr. Wong, the controlling shareholder of the Company.

**Notes:**

- (i) These balances were interest-free, unsecured and have no fixed terms of repayment.
- (ii) This balance was interest-free, unsecured, repayable within 45 days and trade in nature.

## Notes to Financial Statements

For the year ended 31 December 2022

### 27. CASH AND CASH EQUIVALENTS AND PLEDGED BANK DEPOSITS AND RESTRICTED CASH

	2022 RMB'000	2021 RMB'000
Cash and bank balances	403,692	1,878,707
Time deposits	5,456,592	16,168,042
	<b>5,860,284</b>	18,046,749
Less: Pledged time deposits for bills payable	(1,189,127)	(4,142,580)
Pledged time deposits for interest bearing bank and other borrowings	(4,267,465)	(9,520,128)
Restricted cash	(233,979)	(5,618)
	<b>(5,690,571)</b>	(13,668,326)
Cash and cash equivalents	<b>169,713</b>	4,378,423

At the end of the reporting period, the cash and bank balances and the time deposits of the Group denominated in RMB amounted to RMB5,794,693,000 (2021: RMB18,013,478,000). The RMB is not freely convertible into other currencies; however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

The bank balances of the Group earn interest at floating rates based on daily bank deposit rates. Short term deposits of the Group are made for varying periods of between one day and three months, and earn interest at the respective short term deposit rates. The bank balances and pledged time deposits are deposited with creditworthy banks with no recent history of default.

### 28. TRADE AND BILLS PAYABLES

	2022 RMB'000	2021 RMB'000
Trade payables	3,944,828	7,078,816
Bills payable	1,942,727	11,812,643
	<b>5,887,555</b>	18,891,459

**28. TRADE AND BILLS PAYABLES (Continued)**

An ageing analysis of the trade and bills payables as at the end of the reporting period, based on the goods receipt date, is as follows:

	2022 RMB'000	2021 RMB'000
Within 3 months	1,134,518	11,964,630
3 to 6 months	2,514,064	6,264,925
6 to 12 months	2,061,805	609,528
Over 12 months	177,168	52,376
	<b>5,887,555</b>	18,891,459

Certain of the Group's bills payable are secured by:

- (i) the Group's certain pledged time deposits amounting to RMB1,189,127,000 (2021: RMB4,142,580,000) and related interest receivables amounting to RMB67,789,000 (2021: RMB50,215,000);
- (ii) the Group's buildings which had an aggregate net carrying value at the end of the reporting period of approximately RMB79,720,000 (2021: RMB1,442,304,000); and
- (iii) the Group's investment properties situated in Mainland China which had an aggregate fair value of nil (2021: RMB99,307,000).

The trade and bills payables are non-interest-bearing and are normally settled on terms of one to six months.

**29. OTHER PAYABLES AND ACCRUALS**

	Notes	2022 RMB'000	2021 RMB'000
Deferred revenue		20,059	35,834
Contract liabilities	(i)	728,769	1,796,913
Refund liabilities		6,494	15,194
Other payables	(ii)	3,403,147	2,853,159
Accruals		1,347,825	1,251,474
		<b>5,506,294</b>	5,952,574

Notes:

- (i) Contract liabilities include short-term advances received to deliver goods and provision for customer loyalty points programme.
- (ii) Other payables are non-interest-bearing and have an average term of three months.



### 30. INTEREST-BEARING BANK AND OTHER BORROWINGS *(Continued)*

- (i) Certain of the Group's bank and other borrowings are secured by:
  - (a) certain of the Group's buildings situated in Mainland China which had an aggregate net carrying amount at the end of the reporting period of approximately RMB3,094,281,000 (2021: RMB1,551,905,000);
  - (b) certain of the Group's aircraft with a net carrying amount at the end of the reporting period of approximately RMB34,486,000 (2021: RMB68,889,000);
  - (c) certain of the Group's investment properties (note 15) situated in Mainland China which had an aggregate fair value at the end of the reporting period of approximately RMB4,608,291,000 (2021: RMB3,497,616,000);
  - (d) certain of the Group's properties under development (note 14) situated in Mainland China which had an aggregate net carrying amount at the end of the reporting period of approximately RMB692,646,000 (2021: RMB640,609,000);
  - (e) certain of the Group's right-of-use assets situated in Mainland China which had an aggregate net carrying amount at the end of the reporting period of approximately RMB197,735,000 (2021: RMB206,647,000);
  - (f) certain of the Group's time deposits amounting to RMB4,267,465,000 (2021: RMB9,520,128,000) and related interest receivables amounting to RMB119,343,000 (2021: RMB340,130,000), respectively, at the end of the reporting period;
  - (g) certain of the Group's investments in associates amounting to approximately RMB212,148,000 (2021: RMB207,728,000)
  - (h) certain of the Group's inventories amounting to approximately RMB4,759,000 (2021: Nil); and
  - (i) certain of the Group's financial assets at fair value through other comprehensive income with an aggregate fair value as of RMB131,219,000 (2021: Nil).
- (ii) Except for the bank loans and bonds payable denominated in EUR and USD with carrying amounts of RMB1,123,027,000 (2021: RMB2,546,946,000) and RMB2,055,861,000 (2021: RMB1,691,845,000) respectively, all the Group's bank and other borrowings are denominated in RMB at the end of the reporting period.
- (iii) During the year ended 31 December 2022, the Group has redeemed certain corporate bonds of RMB2,579,503,000 (2021: RMB2,546,390,000) upon its maturity and no renewal (2021: RMB953,610,000).

### 31. CONVERTIBLE BONDS

On 17 April 2020, the Company, as issuer, and Hongkong Walnut Street Limited (“Pinduoduo”), a company with limited liability incorporated under the laws of Hong Kong and a wholly-owned subsidiary of Pinduoduo Inc., as subscriber, entered into a subscription agreement (the “Pinduoduo Subscription Agreement”) in relation to the subscription of the convertible bonds at the subscription price equal to 100% of the principal amount of the convertible bonds, being US\$200 million. The initial conversion price is HK\$1.215 per share. Assuming that the conversion rights have been exercised in full, 1,283,950,617 new shares of the Company will be allotted and issued. The issuance was completed on 28 April 2020. On 9 March 2021, as a result of the placing of existing and the subscription of new shares of the Company and pursuant to the terms of Pinduoduo Subscription Agreement, the conversion price changed to HK\$1.20 per share and the maximum number of shares that will be issued upon conversion of the convertible bonds is 1,300,000,000 shares.

On 28 May 2020, the Company, as issuer, and JD.com International Limited (“JD”), a limited liability company established in Hong Kong and a wholly-owned subsidiary of JD.com, Inc., as subscriber, entered into a subscription agreement (the “JD Subscription Agreement”) in relation to the subscription of the convertible bonds at the subscription price equal to 100% of the principal amount of the convertible bonds, being US\$100 million. The initial conversion price is HK\$1.255 per share. Assuming that the conversion rights have been exercised in full, 621,513,944 new shares of the Company will be allotted and issued. The issuance was completed on 30 June 2020. On 9 March 2021, as a result of the placing of existing and the subscription of new shares of the Company and pursuant to the terms of JD Subscription Agreement, the conversion price changed to HK\$1.24 per share and the maximum number of shares that will be issued upon conversion of the convertible bonds is 629,032,258 shares.

The convertible bonds issued under the Pinduoduo Subscription Agreement and the JD Subscription Agreement (collectively the “CBs”) bear interest from (and including) the issuance date at the rate of 5% per annum payable annually. The CBs initially have a maturity date falling on the third anniversary of the issue date, which may be extended for another 2 years at the option of bondholders of the CBs under certain conditions. Upon the occurrence of certain bondholder redemption events, the bondholders have the option to redeem in whole, or in part, the CBs then outstanding.

At the issuance date, the liability components, and the above-mentioned conversion options, extension option and redemption options (collectively the “embedded derivatives”) of the CBs were measured at fair value. The liability components are presented as interest-bearing borrowings on the amortised cost basis until extinguished on conversion or redemption. The embedded derivatives are separated from the liability components, and presented as derivative financial liabilities at fair value. As at 31 December 2022, the fair value of the derivative embedded was RMB87,000 (2021: RMB130,685,000).

For further details of the CBs, please refer to the related announcements of the Company on 19 April 2020, 28 April 2020, 28 May 2020, 30 June 2020, 29 April 2021, 28 April 2023 and 30 June 2023.

## 32. ISSUED CAPITAL

2022	Number of shares '000	HK\$' 000	Equivalent to RMB' 000
Authorised: Ordinary shares of HK\$0.025 each	200,000,000	5,000,000	
Issued and fully paid: Ordinary shares of HK\$0.025 each	35,719,044	892,977	814,144

2021	Number of shares '000	HK\$' 000	Equivalent to RMB' 000
Authorised: Ordinary shares of HK\$0.025 each	200,000,000	5,000,000	
Issued and fully paid: Ordinary shares of HK\$0.025 each	33,756,544	843,914	772,338

A summary of movements in the Group's share capital is as follows:

	Notes	Number of shares in issue '000	share capital HK\$' 000	Equivalent to RMB' 000
At 1 January 2021		21,552,627	538,816	518,210
Placing of shares	(i)	2,279,976	56,999	47,948
Issue of shares	(ii)	9,923,941	248,099	206,180
At 31 December 2021 and 1 January 2022		33,756,544	843,914	772,338
Placing of shares	(iii)	1,962,500	49,063	41,806
At 31 December 2022		35,719,044	892,977	814,144

### 32. ISSUED CAPITAL (Continued)

Notes:

- (i) On 2 March 2021, the Company entered into an agreement with a placing agent and a vendor in respect of a placing and subscription for 2,279,976,000 existing shares at placing price of HK\$1.97 per share. The net proceeds to be received by the Company from the subscription, after deducting relating fees and expenses, are approximately HK\$4,448,860,000 (equivalent to RMB3,742,381,000). The placing and the subscription were completed on 4 March 2021 and 9 March 2021, respectively.

Details of the placing and the subscription are set out in the Company's announcements dated 2 March 2021 and 9 March 2021.

- (ii) On 7 April 2021, the Company entered into an agreement with GOME Management, a company wholly-owned by the controlling shareholder of the Company, under which GOME Management agreed to lease the properties to the Company. The aggregate consideration of HK\$21,284,515,000 (equivalent to RMB17,688,284,000) for the properties under the agreement were settled by the Company by way of the issue of the consideration shares of HK\$20,939,515,000 (equivalent to RMB17,401,575,000) and by the transfer of the entire equity interest in Hudson Assets, a wholly-owned subsidiary of the Company, of HK\$345,000,000 (equivalent to approximately RMB286,709,000 to GOME Management and the difference between the agreed consideration and the net assets of Hudson Assets disposed of amounting to RMB85,744,000 was recognised as deemed contribution from a controlling shareholder under other reserves. On 27 September 2021, 9,923,940,777 shares were issued to GOME Management at HK\$2.11 per share to settle the consideration of HK\$20,939,515,000 (equivalent to RMB17,401,575,000).

Details of the transaction are set out in the Company's announcements dated 7 April 2021 and 27 September 2021 and circular dated 13 August 2021.

- (iii) On 28 June 2022, the Company entered into an agreement with a placing agent and two vendors in respect of a placing and subscription for 1,962,500,000 existing shares at placing price of HK\$0.40 per share. The net proceeds to be received by the Company from the subscription, after deducting relating fees and expenses, are approximately HK\$776,460,000 (equivalent to RMB661,622,000). The placing and the subscription were completed on 6 July 2022.

Details of the placing and the subscription are set out in the Company's announcements dated 28 June 2022 and 6 July 2022.

- (iv) All the new shares issued during the year rank pari passu with the existing shares in all aspects.

### 33. SHARE-BASED PAYMENTS

#### Restricted Share Award Scheme

The Company operates a restricted share award scheme (the "RSA Scheme") to grant restricted shares units ("RSU") and/or awarded shares to selected individuals being a director (including executive and non-executive director), employee, officer, agent or consultant of the Company and/or its subsidiaries (the "Selected Participants"): (1) to recognise and motivate the contributions by Selected Participants and to give incentives thereto in order to retain them for the continual operation and development of the Group; (2) to attract suitable personnel for further development of the Group; and (3) to provide certain employees with a direct economic interest in attaining a long-term employer-employee relationship between the Group and the employees. The RSA Scheme became effective on 3 October 2016 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum amount of the fund to be contributed by the Company for purchasing the Company's shares for the pool of the RSA Scheme is initially set at HK\$2,000,000,000. The maximum amount may be refreshed for such or other amount and at such time as determined by the board of directors after having taken into account the results and all relevant circumstances and affairs of the Group. The shares will be acquired by an independent trustee (the "Trustee") at the cost of the Company and be held in trust for the Selected Participants until the end of each vesting period, then grant the premium above the exercise price to the Selected Participants after selling certain amount of the shares. Under the RSA Scheme, the Trustee shall not purchase any further shares if the relevant purchase would result in the Trustee holding in aggregate more than 10% of the total number of shares of the Company in issue.

**33. SHARE-BASED PAYMENTS** (Continued)**Restricted Share Award Scheme** (Continued)

As at 31 December 2022, an accumulated sum of approximately HK\$1,289,065,000 (2021: HK\$1,289,065,000) (excluding transaction costs) has been used by the Company to acquire 1,506,543,000 (2021: 1,506,543,000) ordinary shares of the Company by the Trustee, and 580,999,000 (2021: 1,054,103,000) forfeited or unawarded shares were held by the share award scheme trust and would be granted in future.

**RSU Program**

During the year ended 31 December 2021 and 2022, no RSUs have been granted under the RSA Scheme, with the vesting of the existing RSUs subject to the fulfilment of certain market conditions that the market capitalisation of the Company is required to reach certain pre-determined values, non-market conditions and service conditions that the employees' continuous service to the Group through the vesting period (the "RSU Program"). No exercise price is assigned to the RSUs.

The following RSUs were outstanding under the RSU Program during the both years:

	Number of RSUs	
	2022 '000	2021 '000
At 1 January	228,406	379,335
Forfeited during the year	(228,406)	(67,614)
Vested during the year	—	(83,315)
Total	—	228,406

During the year ended 31 December 2022, no (2021: 83,315,000) RSUs have been vested with the fulfilment of certain market, non-market and service conditions and accordingly, no (2021: 83,315,000) awarded shares have been granted to employees of the Group under the RSU Program. As at 31 December 2022, the weighted average remaining life of the RSUs under the RSU Program is 0 year (2021: 1.3) years.

The total share award credit recognised by the Group related to the RSUs granted under the RSU Program for the year ended 31 December 2022 amounted to RMB1,188,000 (2021: expense of RMB29,870,000).

### **33. SHARE-BASED PAYMENTS** *(Continued)*

#### **Restricted Share Award Scheme** *(Continued)*

##### **Awarded shares**

During the year ended 31 December 2022, 701,510,000 (2021: 54,250,000) awarded shares, which have no vesting conditions, have been granted to certain employees of the Group under the RSA Scheme, and share award expenses recognised by the Group related these awarded shares granted amounted to RMB367,819,000 (2021: RMB45,400,000). The fair value of the awarded shares granted was determined based on the market value of the Company's shares at the grant date.

##### **Share Option Scheme**

The shareholders of the Company approved the adoption of a share option scheme (the "Share Option Scheme") on 14 July 2022. The purpose of the Share Option Scheme is to enable the long-term stable development of the enterprise by motivating and binding directors, core talents and consultants, etc. Under the terms of the Share Option Scheme, the Company may grant up to 10% of the total number of shares of the Company in issue at the date of adoption of Share Option Scheme. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting, while in no event should the further grants result in the number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and the other share incentive schemes exceeding 30% of the total number of shares of the Company in issue from time to time.

On 14 July 2022, the Company granted an aggregate of 978,950,000 share options at the exercise price of HK\$0.60 per option share, a total of 34,000,000 options and 944,950,000 options were granted to 2 substantial shareholders, an executive director and 767 employees of the Group. The independent non-executive directors of the Company have approved the grant of the above options to the substantial shareholders and director of the Company.

During the year ended 31 December 2022, the Group has recognised options expense of RMB10,633,000 (2021: nil). On 14 July 2023, the Company and the grantees have mutually agreed to terminate and cancel the above options granted.

**33. SHARE-BASED PAYMENTS** *(Continued)***Share Option Scheme** *(Continued)*

The fair value of options granted during the year ended 31 December 2022 was estimated as at the date of grant using a binomial model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used:

Dividend yield (%)	–
Expected volatility (%)	57.1
Historical volatility (%)	57.1
Risk free interest rate (%)	1.91
Expected life of RSUs (year)	3
Weighted average share price (HK\$ per share)	0.60

The expected life of the options is based on the historical data over the past three years and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

**34. TREASURY SHARES**

	Number of shares '000	HK\$'000	Equivalent to RMB'000
At 1 January 2021	1,420,074	1,219,202	1,033,410
Granted under RSA scheme	(137,565)	(118,106)	(97,979)
At 31 December 2021	1,282,509	1,101,096	935,431
Granted under RSA Scheme	(701,510)	(602,280)	(490,446)
At 31 December 2022	<b>580,999</b>	<b>498,816</b>	<b>444,985</b>

**35. RESERVES**

The movements in the reserves of the Group are set out in the consolidated statement of changes in equity.

**Reserves funds**

Pursuant to the relevant PRC laws and regulations, Sino-foreign equity joint ventures registered in the PRC are required to transfer a certain percentage, as approved by the board of directors, of their profits after income tax, as determined in accordance with the PRC accounting rules and regulations, to the reserve funds, the enterprise expansion fund and the employee bonus and welfare fund. These funds are restricted as to use.

In accordance with the relevant PRC laws and regulations, each of Mainland China domestic companies is required to transfer 10% of the profit after income tax, as determined in accordance with the PRC accounting regulations, to the statutory common reserve fund, until the balance of the fund reaches 50% of its registered capital of these companies. Subject to certain restrictions as set out in the relevant PRC laws and regulations, the statutory common reserve fund may be used to offset against accumulated losses, if any.

**36. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS**

The Group's subsidiaries, GOME-on-line e-Commerce., Ltd. ("GOME-on-line") and GOME Fun E-Commerce Co., Ltd. ("GOME Fun"), have material non-controlling interests. Details are set out below:

	2022	2021
Percentage of equity interest held by non-controlling interests	40%	40%

	2022 RMB'000	2021 RMB'000
Loss for the year allocated to non-controlling interests	(217,251)	(372,080)
Accumulated balances of non-controlling interests at the reporting date	(4,024,979)	(3,807,728)

The following tables illustrate the summarised financial information of GOME-on-line and GOME Fun. The amounts disclosed are before any inter-company eliminations:

	2022 RMB'000	2021 RMB'000
Revenue	433,954	1,354,810
Total expense	(1,231,945)	(866,319)
Total comprehensive income for the year	(543,128)	(930,201)
Total assets	13,029,023	5,294,925
Total liabilities	(23,721,868)	(15,444,642)

**37. DISPOSAL OF A SUBSIDIARY**

On 7 April 2021, the Company entered into an agreement with GOME Management under which GOME Management agreed to lease certain properties to the Company. The aggregate consideration for the properties under the agreement will be settled by the Company by way of the issue of the consideration shares (note 32) and by the transfer of the entire equity interest in Hudson Assets, a wholly-owned subsidiary of the Company, to GOME Management. On 27 September 2021, the transfer of the entire equity interest in Hudson Assets was completed in order to settle the consideration of HK\$345,000,000 (equivalent to approximately RMB286,709,000). The net assets of Hudson Assets at the date of transfer were as follows:

*Analysis of assets over which cost was lost:*

	RMB'000
Property and equipment	30
Investment property	199,346
Prepayments and deposits	852
Cash and bank balances	737
<b>Assets disposed of</b>	<b>200,965</b>
<i>Gain on disposal of a subsidiary</i>	
Consideration settled	286,709
Assets disposed of	(200,965)
<b>Gain on disposal recognised in other reserve</b>	<b>85,744</b>
<i>Cash outflow arising on disposal of Hudson Assets</i>	
Cash and bank balances disposed of	737

**38. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS****(a) Major non-cash transactions**

- (i) During the year ended 31 December 2022, the Group entered into modification and cancellation of subleasing agreements and derecognised right-of-use assets and lease liabilities of RMB4,412,501,000 (2021: RMB207,257,000) and RMB5,519,233,000 (2021: RMB167,495,000) respectively and transferred lease liabilities of RMB606,784,000 (2021: nil) to other payables.
- (ii) During the year ended 31 December 2021, the Group had non-cash additions to right-of-use assets and lease liabilities of RMB19,373,795,000 and RMB1,685,511,000, respectively, in respect of lease arrangements for property and equipment of which RMB17,401,575,000 was settled by issue of shares (note 32) and RMB286,709,000 was settled by equity interest of Hudson Assets (note 37).
- (iii) During the year ended 31 December 2021, the Group had transferred the financial assets at fair value through other comprehensive income of RMB282,180,000 to investments in associates.

## Notes to Financial Statements

For the year ended 31 December 2022

### 38. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

#### (b) Changes in liabilities arising from financing activities

2022	Liabilities	
	Interest-bearing bank and other borrowings and related interest payable RMB'000	Lease liabilities RMB'000 (note 21)
At 1 January 2022	28,376,435	8,220,748
Changes from financing cash flows	(4,175,337)	(624,470)
New leases	–	462,675
Foreign exchange movement	406,774	–
Disposal, modifications and terminations	–	(5,519,233)
Transfer to other payables	–	(606,784)
Covid-19-related rent concessions from lessors	–	(2,077)
Interest expense	1,287,102	416,229
At 31 December 2022	25,894,974	2,347,088

2021	Liabilities	
	Interest-bearing bank and other borrowings and related interest payable RMB'000	Lease liabilities RMB'000 (note 21)
At 1 January 2021	33,299,039	8,824,843
Changes from financing cash flows	(6,297,350)	(2,652,177)
New leases	–	1,685,511
Foreign exchange movement	(133,740)	–
Modifications and terminations	–	(167,495)
Covid-19-related rent concessions from lessors	–	(24,721)
Interest expense	1,508,486	554,787
At 31 December 2021	28,376,435	8,220,748

**38. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS** *(Continued)***(c) Total cash outflow for leases**

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

	2022 RMB'000	2021 RMB'000
Within operating activities	468,624	522,577
Within financing activities	624,470	2,652,177
	<b>1,093,094</b>	3,174,754

**39. COMMITMENTS AND CONTINGENT LIABILITIES**

The Group had the following capital commitments at the end of the reporting period:

	2022 RMB'000	2021 RMB'000
Contracted, but not provided for:		
Property and equipment	648,047	701,250

In relation to contingent liabilities, the Group's overdue and undue debts as at 31 December 2022 amounted to approximately RMB7.3 billion and RMB18.6 billion, respectively. The Group was involved in a total of 647 pending lawsuits, amounted to approximately RMB3.6 billion in aggregate as at 31 December 2022 which were provided and included in interest-bearing bank and other borrowings, trade payables and other payables as set out in note 30, 28 and 29, respectively. As at 31 December 2022, the Group did not make any third party guarantee (2021: nil).

## Notes to Financial Statements

For the year ended 31 December 2022

### 40. RELATED PARTY TRANSACTIONS AND TRANSACTIONS WITH INVESTEES

- (a) In addition to the transactions and balances which are disclosed elsewhere in the financial statements, the Group had the following significant transactions with the related parties and investees:

	Notes	2022 RMB'000	2021 RMB'000
Transactions with GOME Property:	(i)		
Rental*	(iii)	144,565	146,660
Construction expenses*		—	20,863
Transactions with Beijing Xinhengji:	(i)		
Rental***	(iv)	15,736	21,974
Transactions with Anxun Logistics:	(i)		
Service fee*		220,218	695,080
Warehousing service income*		121,526	119,152
Warehousing service expense*		20,414	10,700
Transactions with Meiyunbao:	(i)		
Supply of goods or service*		11,342	15,148
Purchase of goods or service*		17,072	25,268
Transactions with Lajin Network:	(i)		
Purchase of goods or service*		—	2,074
Content production service*		—	635
Transactions with GOME Shared Network:	(i)		
Service fee*		16,681	—
Service income*		37,063	—
Transactions with associates:	(ii)		
Purchase of goods**		6,979	194,031

#### 40. RELATED PARTY TRANSACTIONS AND TRANSACTIONS WITH INVESTEES (Continued)

(a) (Continued)

- (i) These companies represent 國美地產控股有限公司 (“GOME Property Co., Ltd.” or “GOME Property”), 北京新恒基房地產集團有限公司 (“Beijing Xinhengji Property Co., Ltd.” or “Beijing Xinhengji”), GOME Holding, Anxun Logistics, 美雲保(北京)科技服務有限公司 (“Meiyunbao Beijing Tech Service Co., Ltd.” or “Meiyunbao”), Lajin Entertainment Network Group Limited (“Lajin Network”) and 國美共享網絡科技(北京)有限公司 (“GOME Shared Network Tech Beijing Co., Ltd.” or “GOME Shared Network”). Except for Beijing Xinhengji, which is owned by a close member of the family of Mr. Wong, other companies are all owned by Mr. Wong.
- (ii) The balance represented transactions with Gome Telecom (Zhejiang) Co., Ltd and its subsidiary..
- (iii) The rent was charged at terms mutually agreed by the parties in respect of lease of certain office units. On 20 December 2016, the Group entered into a lease agreement with GOME Property for a 6 years lease contract commencing from 1 January 2017 to 31 December 2022 of which details were set out in announcement 20 December 2016. The total rent payable under this lease contract was fully paid in cash in prior years. The prepaid rental is accounted for as right-of-use assets and the amount disclosed above represents the amortisation expense.
- (iv) The rent was charged at terms mutually agreed by the parties in respect of lease of a retail outlet. On 25 October 2021, the Group entered into a lease agreement with Beijing Xinhengji for a 1 year lease contract commencing from 25 October 2021 to 24 October 2022.
- \* The transactions constitute continuing connected transactions under the Listing Rules.
- \*\* The transactions do not constitute continuing connected transactions under the Listing Rules.
- \*\*\* The transactions constitute connected transactions under the Listing Rules, but are exempted from all the reporting, announcement and independent shareholders’ approval requirement under Chapter 14A of the Listing Rules.

(b) Compensation of key management personnel of the Group:

	2022 RMB'000	2021 RMB'000
Fees	1,805	1,992
Other emoluments:		
Salaries, allowances and other expense	14,550	14,556
Pension scheme contributions	224	258
Share award expense	61,684	3,355
	<b>78,263</b>	20,161

Further details of Directors’ and the chief executive’s emoluments are included in note 8.

All the above related party transactions were carried out in accordance with the terms and conditions mutually agreed by the parties involved. The Directors confirmed that the Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

## Notes to Financial Statements

For the year ended 31 December 2022

### 41. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

2022 Financial assets	Financial assets at amortised cost RMB' 000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at fair value through profit or loss RMB'000	Total RMB'000
Financial assets at fair value through other comprehensive income	-	374,730	-	374,730
Financial assets at fair value through profit or loss	-	-	2,614,136	2,614,136
Trade receivables	134,294	-	-	134,294
Financial assets included in prepayments, other receivables and other assets	1,619,770	-	-	1,619,770
Due from related companies	577,451	-	-	577,451
Pledged bank deposits and restricted cash	5,690,571	-	-	5,690,571
Cash and cash equivalents	169,713	-	-	169,713
	<b>8,191,799</b>	<b>374,730</b>	<b>2,614,136</b>	<b>11,180,665</b>

2022 Financial liabilities	Financial liabilities at amortised cost RMB' 000	Financial liabilities at fair value through profit or loss RMB'000	Total RMB'000
Interest-bearing bank and other borrowings	(25,894,974)	-	(25,894,974)
Trade and bills payables	(5,887,555)	-	(5,887,555)
Lease liabilities	(2,347,088)	-	(2,347,088)
Financial liabilities included in other payables and accruals	(3,403,147)	-	(3,403,147)
Derivative financial instruments	-	(87)	(87)
Due to related companies	(866,573)	-	(866,573)
	<b>(38,399,337)</b>	<b>(87)</b>	<b>(38,399,424)</b>

## 41. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

2021 Financial assets	Financial assets at amortised cost RMB' 000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at fair value through profit or loss RMB'000	Total RMB'000
Financial assets at fair value through other comprehensive income	-	393,628	-	393,628
Financial assets at fair value through profit or loss	-	-	3,389,807	3,389,807
Trade receivables	1,437,103	-	-	1,437,103
Financial assets included in prepayments, other receivables and other assets	1,299,108	-	-	1,299,108
Due from related companies	153,630	-	-	153,630
Pledged bank deposits and restricted cash	13,668,326	-	-	13,668,326
Cash and cash equivalents	4,378,423	-	-	4,378,423
	20,936,590	393,628	3,389,807	24,720,025

2021 Financial liabilities	Financial liabilities at amortised cost RMB' 000	Financial liabilities at fair value through profit or loss RMB'000	Total RMB'000
Interest-bearing bank and other borrowings	28,200,232	-	28,200,232
Trade and bills payables	18,891,459	-	18,891,459
Lease liabilities	8,220,748	-	8,220,748
Financial liabilities included in other payables and accruals	2,853,159	-	2,853,159
Derivative financial instruments	-	130,685	130,685
Due to related companies	312,045	-	312,045
	58,477,643	130,685	58,608,328

## **42. FAIR VALUE AND FAIR VALUE HIERARCHY**

The management considers that the carrying amounts of financial assets and liabilities recorded at amortised cost in the financial statements approximate their fair value.

The Group's management is responsible for determining the policies and procedures for the fair value measurement of financial instruments. At each reporting date, management analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation process and results are discussed with the audit committee twice a year for interim and annual financial reporting.

The fair values of financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The fair values of listed equity investments are based on quoted market prices. The fair values of unlisted equity investments included in financial assets at fair value through profit or loss or financial assets at fair value through other comprehensive income have been estimated using a market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as price to earnings ("P/E") multiple and price to sales ("P/S") multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by an earnings measure. The trading multiple is then discounted for considerations such as illiquidity and size differences between the comparable companies based on company-specific facts and circumstances. The discounted multiple is applied to the corresponding earnings measure of the unlisted equity investments to measure the fair value. The directors believe that the estimated fair values resulting from the valuation technique, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in profit or loss and other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

For the fair value of the unlisted equity and debt security investments included in financial assets at fair value through profit or loss or financial assets at fair value through other comprehensive income, management has estimated the potential effect of using reasonably possible alternatives as inputs to the valuation model.

The Group issued convertible bonds with certain embedded derivatives. These embedded derivatives are measured using valuation techniques. The models incorporate significant unobservable inputs including volatility of stock price, discount rate and risk-free interest rate. The carrying amounts of derivative financial instruments are the same as their fair values.

**42. FAIR VALUE AND FAIR VALUE HIERARCHY (Continued)**

Below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 31 December 2022 and 2021:

	Valuation technique	Significant unobservable inputs	Weighted average	Sensitivity of fair value to the input
Unlisted debt security	Market approach and Black-Scholes model	Risk-free rate	2.84% (2021: 3.74%)	5% increase (decrease) in risk-free rate would result in decrease (increase) in fair value by RMB12 million (2021: RMB17 million).
Other unquoted investments	Market approach and enterprise value allocation model	LOMD*	23%-35% (2021: 7%-27%)	5% increase (decrease) in the LOMD would result in decrease (increase) in fair value by RMB11 million (2021: RMB10 million).
		P/S	0.87-2.00 (2021: 1.30-2.01)	5% increase (decrease) in the P/S would result in increase (decrease) in fair value by RMB22 million (2021: RMB18 million).
Derivative financial liabilities	Binominal tree model	Discount rate	21.263%-21.837% (2021: 10.813%)	5% increase (decrease) in discount rate would have minimal impact on the fair value (2021: RMB14 million).
		Risk-free rate	4.035%-4.717% (2021: 0.700%)	5% increase (decrease) in risk-free rate would have minimal impact on the fair value (2021: RMB0.06 million).

\* The discount for lack of marketability ("LOMD") represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

## Notes to Financial Statements

For the year ended 31 December 2022

### 42. FAIR VALUE AND FAIR VALUE HIERARCHY (Continued)

#### Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

#### Assets measured at fair value:

2022	Total RMB'000	Fair value measurement using		
		Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000
Financial assets at fair value through other comprehensive income	374,730	131,219	–	243,511
Financial assets at fair value through profit or loss	2,614,136	428,350	–	2,185,786
<b>Total</b>	<b>2,988,866</b>	<b>559,569</b>	<b>–</b>	<b>2,429,297</b>

2021	Total RMB'000	Fair value measurement using		
		Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000
Financial assets at fair value through other comprehensive income	393,628	182,729	–	210,899
Financial assets at fair value through profit or loss	3,389,807	941,976	–	2,447,831
<b>Total</b>	<b>3,783,435</b>	<b>1,124,705</b>	<b>–</b>	<b>2,658,730</b>

**42. FAIR VALUE AND FAIR VALUE HIERARCHY (Continued)****Fair value hierarchy (Continued)****Liabilities measured at fair value:**

2022	Total RMB'000	Fair value measurement using		
		Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000
Derivative financial liabilities	87	-	-	87

2021	Total RMB'000	Fair value measurement using		
		Quoted price in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000
Derivative financial liabilities	130,685	-	-	130,685

The movements in fair value measurements within Level 3 during the year are as follows:

	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at fair value through profit or loss RMB'000	Derivative financial liabilities RMB'000
At 1 January 2021	195,304	1,543,780	(351,332)
Additions	-	955,752	-
Disposal	-	(37,568)	-
Transfer to Level 1	-	(85,258)	-
Total gains recognised in the statement of profit or loss	-	71,125	211,869
Total gains recognised in other comprehensive income	15,595	-	-
Exchange realignments	-	-	8,778
At 31 December 2021 and 1 January 2022	210,899	2,447,831	(130,685)
Additions	-	9,815	-
Disposal	-	(10,416)	-
Total (losses) recognised in the statement of profit or loss	-	(261,444)	137,270
Total gains recognised in other comprehensive income	32,612	-	-
Exchange realignments	-	-	(6,672)
At 31 December 2022	243,511	2,185,786	(87)

During the year ended 31 December 2022, there were financial assets at fair value through profit or loss of nil (2021: RMB85,258,000) transferred from Level 3 to Level 1 due to the related unlisted equity investment was listed during the year.

### 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss, comprise cash and cash equivalents, pledged bank deposits and restricted cash, interest-bearing bank and other borrowings and lease liabilities. The main purpose of these financial instruments is to provide finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables, trade and bills payables, other receivables and payables and amounts due from/to related companies, which arise directly from its operations.

#### Interest rate risk

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk, liquidity risk and equity price risk. The Directors review and agrees policies for managing each of these risks and they are summarised below.

The Group's exposure to the risk of changes in market interest rates relates primarily to the debt obligations with floating interest rates.

The Group's policy is to manage its interest cost using a mix of fixed and variable rate debts. As at 31 December 2022, the Group had bank borrowings of RMB2,515,741,000 with floating interest rates (2021: RMB3,023,005,000).

The following table demonstrates the sensitivity to a reasonably possible change in the interest rate, with all other variables held constant, of the Group's loss before tax (due to changes in finance costs).

2022	Increase/ (decrease) in basis points	Increase/ (decrease) in loss before tax RMB'000
If interest rate increase by	5	1,258
If interest rate decreases by	(5)	(1,258)

2021	Increase/ (decrease) in basis points	Increase/ (decrease) in loss before tax RMB'000
If interest rate increase by	5	1,512
If interest rate decreases by	(5)	(1,512)

**43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)****Foreign currency risk**

As at 31 December 2022, the Group had cash and bank balance and time deposits of RMB65,591,000 (2021: RMB33,271,000), interest-bearing bank loans of RMB1,123,027,000 (2021: RMB2,546,946,000), bonds payable of RMB2,055,861,000 (2021: RMB1,691,845,000) and derivative financial liabilities of RMB87,000 (2021: RMB130,685,000) which were denominated in foreign currencies, mainly in USD, EUR and HKD. At 31 December 2022, the Group had financial assets at fair value through profit or loss of RMB67,101,000 (2021: RMB247,066,000), which were denominated in HKD.

The following table demonstrates the sensitivity to a reasonably possible change in the exchange rates of USD, EUR and HKD with all other variables held constant, of the Group's loss before tax (due to changes in the fair values of monetary assets and liabilities). Other components of equity would not change.

2022	Change in foreign currency rate	Increase/ (decrease) in loss before tax RMB'000
If RMB weakens against USD	5%	102,670
If RMB strengthens against USD	5%	(102,670)
If RMB weakens against EUR	5%	56,151
If RMB strengthens against EUR	5%	(56,151)
If RMB weakens against HKD	5%	(6,507)
If RMB strengthens against HKD	5%	6,507

2021	Change in foreign currency rate	Increase/ (decrease) in loss before tax RMB'000
If RMB weakens against USD	5%	90,270
If RMB strengthens against USD	5%	(90,270)
If RMB weakens against EUR	5%	127,343
If RMB strengthens against EUR	5%	(127,343)
If RMB weakens against HKD	5%	(13,156)
If RMB strengthens against HKD	5%	13,156

**43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)****Credit risk**

The Group trades on credit only with third parties who have an established trading history with the Group and who have no history of default. It is the Group's policy that new customers who wish to trade on credit terms are subject to credit verification procedures.

With respect to credit risk arising from other financial assets of the Group, which comprise cash and cash equivalents, pledged bank deposits and restricted cash, other receivables and amounts due from related companies, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these financial instruments. Concentrations of credit risk are managed by analysis by customer/counterparty and by geographical region. There are no significant concentrations of credit risk within the Group as the customer bases of the Group's trade receivables are widely dispersed in different geographical regions.

**Maximum exposure and year-end staging**

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December.

The amounts presented are gross carrying amounts for financial assets.

2022	12-month ECLs		Lifetime ECLs Simplified approach		Total RMB'000
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	RMB'000	
Trade receivables	–	–	–	172,246	172,246
Financial assets included in prepayments, other receivables and other assets	1,118,322	491,338	549,028	–	2,158,688
Pledged bank deposits and restricted cash	5,690,571	–	–	–	5,690,571
Cash and cash equivalents	169,713	–	–	–	169,713
Due from related companies	577,451	–	–	–	577,451
	7,556,057	491,338	549,028	172,246	8,768,669

**43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES** (Continued)**Maximum exposure and year-end staging** (Continued)

2021	12-month ECLs		Lifetime ECLs Simplified approach		Total RMB'000
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	RMB'000	
Trade receivables	–	–	–	1,483,636	1,483,636
Financial assets included in prepayments, other receivables and other assets	1,062,764	255,301	24,577	–	1,342,642
Pledged bank deposits and restricted cash	13,668,326	–	–	–	13,668,326
Cash and cash equivalents	4,378,423	–	–	–	4,378,423
Due from related companies	153,630	–	–	–	153,630
	19,263,143	255,301	24,577	1,483,636	21,026,657

**Liquidity risk**

The Group monitors its risk to a shortage of funds based on the maturity of its financial instruments, financial assets and liabilities and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of interest-bearing bank and other borrowings (including lease liabilities). Management has reviewed the Group's working capital and capital expenditure requirements and determined that the Group has no significant liquidity risk.

## Notes to Financial Statements

For the year ended 31 December 2022

### 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

#### Liquidity risk (Continued)

The table below summarises the maturity profile of the Group's financial liabilities at the end of the reporting period, based on contractual undiscounted payments.

2022	On demand or within 1 year RMB'000	1 to 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
Lease liabilities	1,433,266	866,404	147,007	2,446,677
Interest-bearing bank and other borrowings	27,284,339	–	–	27,284,339
Trade and bills payables	5,887,555	–	–	5,887,555
Financial liabilities included in other payables and accruals	3,403,147	–	–	3,403,147
Derivative financial liabilities	87	–	–	87
Due to related companies	866,573	–	–	866,573
	<b>38,874,967</b>	<b>866,404</b>	<b>147,007</b>	<b>39,888,378</b>

2021	On demand or within 1 year RMB'000	1 to 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
Lease liabilities	3,913,452	5,759,922	1,963,249	11,636,623
Interest-bearing bank and other borrowings	22,410,818	5,292,720	1,401,395	29,104,933
Trade and bills payables	18,891,459	–	–	18,891,459
Financial liabilities included in other payables and accruals	2,853,159	–	–	2,853,159
Derivative financial liabilities	–	130,685	–	130,685
Due to related companies	312,045	–	–	312,045
	<b>48,380,933</b>	<b>11,183,327</b>	<b>3,364,644</b>	<b>62,928,904</b>

**43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)****Equity price risk**

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the levels of equity indices and the value of individual securities. The Group is exposed to equity price risk arising from financial assets at fair value through other comprehensive income (note 19) and financial assets at fair value through profit or loss (note 20) as at 31 December 2022 and 2021.

The following table demonstrates the sensitivity to 10% decrease in the fair values of the equity investments, with all other variables held constant and before any impact on tax, based on their carrying amounts at the end of the reporting period.

2022	Carrying amount RMB'000	Increase in loss before tax RMB'000	Decrease in equity RMB'000
Financial assets at fair value through comprehensive income	374,730	–	37,473
Financial assets at fair value through profit loss	1,688,442	168,844	–
2021	Carrying amount RMB'000	Increase in loss before tax RMB'000	Decrease in equity RMB'000
Financial assets at fair value through comprehensive income	393,628	–	39,363
Financial assets at fair value through profit loss	2,455,647	245,565	–

The Group is also exposed to equity price risk arising from the embedded derivative of the convertible bonds issued (note 31) and the related sensitivity analysis is disclosed in note 42.

**43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)****Capital management**

The primary objective of the Group's capital management is to ensure that the Group has healthy capital structure in order to support the Group's stability and growth.

The Group regularly reviews and manages its capital structure and makes adjustments to it, taking into consideration changes in economic conditions, future capital requirements of the Group, prevailing and projected profitability and operating cash flows, projected capital expenditures and projected strategic investment opportunities.

The Group monitors capital using a gearing ratio, which is net debt divided by the total capital plus net debt. Net debt includes interest-bearing bank and other borrowings, lease liabilities, amounts due to related companies, trade and bills payables and certain other payables and accruals, less cash and cash equivalents and pledged bank deposits and restricted cash. Capital includes the equity attributable to owners of the parent. The gearing ratios as at the end of the reporting periods were as follows:

	2022 RMB'000	2021 RMB'000
Trade and bills payable	5,887,555	18,891,459
Other payables and accruals	5,506,294	5,952,574
Due to related companies	866,573	312,045
Lease liabilities	2,347,088	8,220,748
Interest-bearing bank and other borrowings	25,894,974	28,200,232
Less: Cash and cash equivalents	(169,713)	(4,378,423)
Pledged bank deposits and restricted cash	(5,690,571)	(13,668,326)
Net debt	34,642,200	43,530,309
Equity attributable to owners of the parent	4,763,228	21,604,483
Total capital	4,763,228	21,604,483
Capital and net debt	39,405,428	65,134,792
Gearing ratio	88%	67%

## 44. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2022 RMB'000	2021 RMB'000
<b>Non-current assets</b>		
Financial assets at fair value through profit or loss	67,101	247,066
Investment in subsidiaries	371,282	4,585,084
Right-of-use assets	13,536,739	17,026,969
Total non-current assets	13,975,122	21,859,119
<b>Current assets</b>		
Prepayments, other receivables and other assets	7,668	9,010
Cash and cash equivalents	53,522	16,742
Total current assets	61,190	25,752
<b>Current liabilities</b>		
Interest bearing bank and other borrowings	4,250,209	3,737
Derivative financial liabilities	87	-
Other payables and accruals	79,144	51,011
Total current liabilities	4,329,440	54,748
<b>Net current liabilities</b>	(4,268,250)	(28,996)
<b>Total assets less current liabilities</b>	9,706,872	21,830,123
<b>Non-current liabilities</b>		
Interest-bearing bank and other borrowings	-	4,327,609
Amounts due to subsidiaries	5,821	76,931
Derivative financial liabilities	-	130,685
Total non-current liabilities	5,821	4,535,225
Net assets	9,701,051	17,294,898
<b>Equity</b>		
Issued capital	814,144	772,338
Reserves (note)	8,886,907	16,522,560
Total equity	9,701,051	17,294,898

## Notes to Financial Statements

For the year ended 31 December 2022

### 44. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

A summary of the Company's reserves is as follows:

	Treasury shares RMB'000	Share premium RMB'000	Contributed surplus RMB'000 <i>Note (i)</i>	Capital reserve RMB'000	Share-based payment reserve RMB'000	Other reserve RMB'000	Accumulated losses RMB'000	Total RMB'000
At 1 January 2021	(1,033,410)	13,799,788	42,849	(830,425)	39,979	(1,074,368)	(10,270,826)	673,587
Loss for the year and total comprehensive expense for the year	-	-	-	-	-	(453,564)	(4,662,561)	(5,116,125)
Issue of shares	-	20,889,828	-	-	-	-	-	20,889,828
Equity settled share-based payment	-	-	-	-	75,270	-	-	75,270
Shares awarded under share award scheme	97,979	(22,151)	-	-	(75,828)	-	-	-
At 31 December 2021 and 1 January 2022	(935,431)	34,667,465	42,849	(830,425)	39,421	(1,527,932)	(14,933,387)	16,522,560
Loss for the year and total comprehensive expense for the year	-	-	-	-	-	2,856,586	(11,489,319)	(8,632,733)
Issue of shares	-	619,816	-	-	-	-	-	619,816
Equity settled share-based payment	-	-	-	-	339,031	-	38,233	377,264
Shares awarded under share award scheme	490,446	(122,627)	-	-	(367,819)	-	-	-
At 31 December 2022	(444,985)	35,164,654	42,849	(830,425)	10,633	1,328,654	(26,384,473)	8,886,907

Note:

- (i) The contributed surplus of the Company represents the difference between the nominal value of the Company's shares issued in exchange for the issued ordinary shares of Capital Automation (BVI) Limited and the value of net assets of the underlying subsidiaries acquired as at 27 March 1992. At the Group level, the contributed surplus is reclassified into various components of reserves of the underlying subsidiaries.

Under the Bermuda Companies Act 1981 (as amended), the contributed surplus of the Company is available for distribution. However, the Company cannot declare or pay a dividend, or make a distribution out of the contributed surplus, if:

- it is, or after the payment would be, unable to pay its liabilities as they become due; or
- the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued capital and share premium.

#### **45. EVENTS AFTER THE REPORTING PERIOD**

On 9 January 2023, the company completed the issuance of 4,062,856,000 new shares at the issue price of HK\$0.1023 to repay the debt owed by the group.

On 31 March 2023, the company completed the issuance of 4,347,826,000 shares and 3,632,713,000 new shares of the Company at the issue price of HK\$0.115 to repay the debt owed by the group.

On 31 March 2023, the Company and GOME Management Limited have mutually agreed to terminate the framework agreement entered on 11 October 2021 for the provision of management services, and the relevant option to acquire up to 30% interests has also lapsed. As the management services have minimal contribution to the revenue of the Group, the Directors are of the view that the termination of the abovementioned agreement will not have any adverse effect on the financial position and operations of the Group.

Convertible bonds with principal amounts of US\$200,000,000 and US\$100,000,000 have become due and payable on 28 April 2023 and 30 June 2023, respectively. The Company has not made payment to the principal amount, accrued and unpaid interest, etc. as the Company is in active discussions with the bond holders.

On 13 June 2023, the Company announced that the Group's overdue and undue debts as at 31 May 2023 amounted to approximately RMB16.16 billion and RMB5.51 billion, respectively. The Group was involved in a total of 1,294 pending lawsuits, amounted to approximately RMB10.37 billion in aggregate as at 31 May 2023. Moreover, the Group's frozen funds amounted to approximately RMB166 million as at 31 May 2023.

On 14 July 2023, the Company and the remaining grantees have mutually agreed to terminate and cancel the 978,950,000 options granted in July 2022 with an exercise price of HK\$0.60.

# Corporate Information

## DIRECTORS

### Executive Director

ZOU Xiao Chun  
HUANG Xiu Hong

### Non-executive Directors

ZHANG Da Zhong (*Chairman*)  
DONG Xiao Hong

### Independent Non-executive Directors

LEE Kong Wai, Conway  
LIU Hong Yu  
WANG Gao

## COMPANY SECRETARY

SZETO King Pui, Albert

## AUTHORISED REPRESENTATIVES

ZOU Xiao Chun  
SZETO King Pui, Albert

## PRINCIPAL BANKERS

China Construction Bank  
Industrial Bank  
ICBC  
Agricultural Bank  
China Everbright Bank

## AUDITOR

Elite Partners CPA Limited  
Registered Public  
Interest Entity Auditor

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## PRINCIPAL SHARE REGISTRAR IN BERMUDA

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## BRANCH SHARE REGISTRAR IN HONG KONG

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