



***KINGKEY  
FINANCIAL  
INTERNATIONAL***

**Kingkey Financial International (Holdings) Limited**

(Incorporated in the Cayman Islands with limited liability)

Stock code: 1468



**ANNUAL REPORT | 2023**

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# CORPORATE INFORMATION

## Board of Directors

### Executive Directors

Mr. Chen Jiajun  
Mr. Mong Cheuk Wai

### Independent Non-executive Directors

Ms. Mak Yun Chu  
Mr. Hung Wai Che  
Mr. Leung Siu Kee  
Mr. Chan Ting Fung

## Company Secretary

Mr. Tsang Hing Bun

## Audit Committee

Ms. Mak Yun Chu (*Chairperson*)  
Mr. Hung Wai Che  
Mr. Leung Siu Kee  
Mr. Chan Ting Fung

## Remuneration Committee

Mr. Hung Wai Che (*Chairperson*)  
Ms. Mak Yun Chu  
Mr. Leung Siu Kee  
Mr. Chan Ting Fung

## Nomination Committee

Mr. Leung Siu Kee (*Chairperson*)  
Ms. Mak Yun Chu  
Mr. Hung Wai Che  
Mr. Chan Ting Fung

## Authorised Representatives

Ms. Kwok Yin Ning  
Mr. Tsang Hing Bun

## Principal Bankers

The Hongkong and Shanghai Banking Corporation  
Limited  
Public Bank (Hong Kong) Limited  
Bank of China (Hong Kong) Limited

## Auditor

Elite Partners CPA Limited

## Legal Advisor

Yick & Chan, Solicitors  
Suite A1, 11/F, One Capital Place  
18 Luard Road  
Wanchai, Hong Kong

## Registered Office

Cricket Square, Hutchins Drive  
PO Box 2681, Grand Cayman  
KY1-1111, Cayman Islands

## Headquarters in the PRC

Building C, No. 6,  
Lane 600, Nanchezhau Road  
Huangpu District, Shanghai  
People's Republic of China

## Headquarters and Principal Place of Business in Hong Kong

902, Harbour Centre, Tower 2  
8 Hok Cheung Street, Hunghom  
Kowloon, Hong Kong

## Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited  
17/F, Far East Finance Centre  
16 Harcourt Road  
Hong Kong

## Principal Share Registrar and Transfer Office in the Cayman Islands

Codan Trust Company (Cayman) Limited  
Cricket Square, Hutchins Drive  
PO Box 2681, Grand Cayman  
KY1-1111, Cayman Islands

## Corporate Website

<http://www.kkgroup.com.hk>

## Stock Code

1468

## Listing Dates

24 August 2012 (GEM)  
20 March 2015 (Main Board)

Dear Shareholders,

I hereby report to you the status of Kingkey Financial International (Holdings) Limited (the "Company") and its subsidiaries (collectively the "Group") for the year ended 31 March 2023.

## Business Review

In the previous financial year, Hong Kong has experienced one of the most serious pandemics. The COVID-19, which started to ravage Hong Kong in early 2020, might not have caused the highest toll of deaths, but the effect is absolutely the most long lasting. The havoc on the city's economy was devastating, which was evidenced by poor atmosphere in the stock market. The war between Russia and Ukraine has led to an unexpected high inflation around the globe as a result of the supply shock of, among all, natural gas, food, etc., forcing the Federal Reserve to raise interest rate in a very aggressive fashion that further impacts Hong Kong's monetary environment. Although not fully following the pace of the interest rate hike in the US, Hong Kong was forced to increase to a lesser extent which has further posed an additional negative effect on its stock market and consumption confidence. The long-awaited re-opening of borders with the PRC and the rest of the world came into reality in the fourth quarter of 2022. This news stimulated the stock market somehow; however, the momentum did not last long and it did not seem to benefit Hong Kong conspicuously or, at least, to the extent many people anticipated.

## Securities

Kingkey Securities Group Limited is the flagship company of the Group for the securities business, which has the permitted licences to carry out Type 1 (Dealing in Securities) and Type 4 (Advising on Securities) regulated activities under the Securities and Futures Ordinance ("SFO", Chapter 571 of the Laws of Hong Kong). During the year, the business was getting more difficult to run which was attributable to the following reasons:

1. The aftermath of the pandemic: The heavy impact on the economy was severe and long lasting: many listed companies were striving to survive as their foundations were shattered by the pandemic over the past three years. The weak economy made companies difficult to raise fund from the stock market that our securities brokerage could earn very little commission income arisen from this kind of corporate transactions, let alone those as underwriter of IPOs. In fact, there is news reported that the market share of IPO in 2023 first quarter in Indonesia took over Hong Kong to become the fourth largest and Hong Kong ranked on the sixth.
2. Poor performance of Hong Kong stocks performance: Many shares slumped in the past year when the epidemic stroke Hong Kong again last year but they failed to rebound in the last quarter of 2022. The overall performance of Hang Seng Index is disappointing until now in 2023. There is a news reported in May that Hong Kong's stock market performed the worst among the major global markets and was the only one rendering negative return. The business even failed to benefit from the short-term rebound largely due to the fact that the market share of the securities brokerage industry has been skewed to a handful of large-scale brokerages.

# DIRECTORS' STATEMENT

3. Credit issue: Based on the above points, the quality of margin income has deteriorated at a faster pace than we imagined. As a result, we have provided approximately HK\$29.3 million for expected credit loss, accounting for 10.8% of our total outstanding margin.

As a result, the total revenue recorded for the year ended 31 March 2023 was approximately HK\$29.7 million (2022: approximately HK\$33.9 million). After due consideration, we do see the hope that the Hong Kong stock market will turnaround in a foreseeable future is considerably remote. Having engaged an independent valuer and forecast the probable future cashflow of this business, we believed that it is reasonable to write off all the goodwill amounting to approximately HK\$106.8 million. Therefore, this business segment incurred a loss of approximately HK\$103.0 million (2022: profit of approximately HK\$10.1 million).

## Insurance brokerage

Kingkey Privilege Wealth Management Limited (“KKWM”) is our wealth management and insurance brokerage arm. As at 31 March 2023, it is registered with the Insurance Authority (“IA”) and Mandatory Provident Fund Schemes Authority (“MPFA”) and is operating a team of experienced insurance professionals with 151 licensed representatives under IA and 74 licensed representatives under MPFA, representing a 4.9% increase in salesforce compared with last financial year. They act as individual financial advisors to provide quality service to their clients by adopting IFA 3.0 strategy to formulate detailed and tailor-made wealth management solutions based on the clients’ needs and source appropriate investment tools with an aim to achieving desired return, our platform providing 30 major life and general insurance providers for different types of clients. Moreover, they assist their clients to grasp the most updated market information and analyse the risk and opportunities therefrom and assess their clients’ portfolio regularly. KKWM has generated over 465 new clients and issued over 1,485 number of policies during this financial year, and our platform are managing near 9,190 insurance policies for over 4,520 clients and has Annualised First Year Premium (“AFYP”) amount of over HK\$78 million; with total Annualised First Year Commission (“AFYC”) amount of over HK\$37 million.

As at 31 March 2023, the business of insurance brokerage was steady. The total revenue earned amounted to approximately HK\$47.2 million, representing a slight decrease around 1% compared with last year’s approximately HK\$47.7 million.

## Fur

In the year 2023, the Copenhagen Fur auction started strong in February followed by strong Saga Furs March auction. It is all because of a strong demand of mink garments in China which reopen to its doors in January after the pandemic. Also, we negotiated with the Danish government very hard last year. In result, we got an advance payment of DKK6.12 million for forbidding our farming of the 12 mink farms.

## Assets management

We commenced this business line since early 2020. The main objective of this business is to serve our clients who are looking for fund managers to look after their assets and we earn service fee in return. All of our fund managers are qualified with Type 9 (Asset Management) regulated activities license under the Securities and Futures Ordinance and some of them had worked for reputable investment banks before joining us. During the year, our assets management business shrank largely due to the decrease in income from external asset management (EAM) service as a result of market downturn leading to decrease in market prices, which can directly affect the EAM revenue; since most of the revenue is typically earned as a percentage of asset under management. As at 31 March 2023, revenue from provision of fund and asset management services recorded HK\$5.6 million (2022: HK\$8.1 million).

## Money lending

The needs for borrowing is still keen. However, having considered the overall deteriorated market condition, we have become more cautious when granting a loan to minimize the risk of becoming a non-performing debt. As a result, the total interest income earned from money lending business for the year ended 31 March 2023 decreased by around 15% from approximately HK\$30.1 million last year to this year's approximately HK\$25.7 million.

## Membership and events

The membership and event segment is principally engaged in the Forbes Global Alliance ("FGA") membership business and the events hosting business. The membership and event segment is operated by FGA Holdings Limited and its subsidiaries ("FGA Group"). FGA Group leverages the Forbes brand to congregate and promote exchange among professionals, entrepreneurs, and high net worth individuals through paid membership programs. The FGA Group also organises events together with Forbes China Group, in which FGA Group is responsible for seeking out sponsorships and ticket sales in return for a share of the event profit. The purpose of these events is also to provide opportunities for FGA members to connect, network and exchange ideas amongst each other, other attendees and guest speakers of the events. During the year ended 31 March 2023, since acquisition on 6 June 2022, the membership and event segment recorded revenue of approximately HK\$56.2 million and earnings before interest, taxes, depreciation and amortization ("EBITDA") of HK\$27.8 million.

## Multi-Channel network and licensing

The multi-channel network and licensing segment is principally engaged in the business of licensing and sale of movie and television content such as broadcasting rights. The multi-channel network and licensing segment will also be expanding into the licensing and sales of art and branded intellectual property and the management of webcast celebrities. During the year ended 31 March 2023, the multi-channel network and licensing segment recorded revenue of approximately HK\$85.6 million and loss after taxes of approximately HK\$0.1 million.

# DIRECTORS' STATEMENT

## Insurance technology

The insurance technology segment is in the business of providing marketing and information solutions to insurance brokerages through our insurance premium calculation platform. During the year ended 31 March 2023, since acquisition on 6 June 2022, the insurance technology segment recorded revenue of approximately HK\$70.1 million and loss after taxes of approximately HK\$3.9 million.

## Prospects

The economic prospect of Hong Kong seems to have much less uncertainty compared with last year: the interest rate in the US has been raised almost to the peak, the effect on war between Russia and Ukraine is now known and western countries have found ways to mitigate it, and COVID-19 no longer poses threat on Hong Kong's public health.

However, there are still some issues left to be handled. The Hong Kong stock market atmosphere remains bearish, the overall consumption confidence being conservative and the business confidence is falling as well which is evidence by the increasing vacancy in Grade A private office. Hong Kong is in urgent need a series of systemic measures to find some way out by developing new promising industries and fostering its traditional four pillar industries such that it can restore its glory.

However, in order to achieve this, we expect that it will take a considerable amount of time even though those measures are on hand and ready to kick start. As a result, our financial businesses, which are heavily dependent on the climate of the Hong Kong economy and its financial market, namely, our assets management and insurance brokerage businesses are not expected to have any remarkable growth in the coming year. In particular, the prospect of the securities brokerage business is believed to be gloomy in the coming few years. The management will monitor and consider different viable options toward it.

While in the past two decades that many people in the PRC have created considerable wealth, FGA can provide them with a gateway to get to know people at their similar level and facilitate them to further develop their business or career to a higher level. Therefore, we expect the demand for memberships and multi-channel networking services will be keen. Meanwhile, the increasing popularity in the use of artificial intelligence application is believed to help incubate our insurance technology segment. Given non-event of aversive factors, we are optimistic about its prospect.

For fur business, we can expect our mink skins in our inventory will still be sold at a profitable level. However, it has been in extremely difficult process to negotiate with the Danish government for our 12 mink farms' compensation. We are currently using the best auditors and lawyers in Denmark to help our negotiation process.

Last but not least, I would like to express my gratitude to all staff of the Group for your relentless effort and contributions to the Group. Appreciation also goes to all the shareholders of the Company for your unflinching support and I wish you all the best of health and luck.

**Chen Jiajun**

*Executive Director*

Hong Kong, 27 June 2023

# MANAGEMENT DISCUSSION AND ANALYSIS

## Financial Review

### Revenue and segment results

Revenue of the Group for financial year ended 31 March 2023 (“FY2023”) was approximately HK\$331.3 million (FY2022: approximately HK\$127.0 million). The HK\$204.3 million increase in revenue was mainly due to HK\$56.1 million and HK\$70.1 contributed from new acquired membership and events business, and insurance technology business respectively, also HK\$85.6 million contributed by the start-up multi-channel network and licensing business.

### Securities

Kingkey Securities Group Limited was licensed to conduct type 1 (Dealing in securities) and type 4 (Advising on securities) regulated activities under SFO. For FY2023, the Group’s commission income from securities brokerage, underwriting and placing, plus interest income from securities margin financing, cash clients and IPO loans amounted to approximately HK\$29.7 million (FY2022: approximately HK\$33.9 million), which mainly due to decrease in above-mentioned commission income.

The securities brokerage commission decreased from last year’s approximately HK\$3.2 million to this year approximately HK\$1.8 million mainly due to sluggish stock market, which was partly offset by the slightly increase in interest income from margin financing services.

After due consideration, we do see the hope that the Hong Kong stock market will turnaround in a foreseeable future is considerably remote. Having engaged an independent valuer and forecast the probable future cashflow of this business, we believed that it is reasonable to write off all the goodwill amounting to approximately HK\$106.8 million. Therefore, this business segment incurred a loss of approximately HK\$103.0 million (2022: profit of approximately HK\$10.1 million).

### Insurance brokerage

Insurance brokerage represented the provision of insurance brokerage and wealth management services.

Kingkey Privilege Wealth Management Limited, the insurance brokerage arm of the Group, is registered with the Insurance Authority (“IA”). As at 31 March 2023, it is registered with IA and is operating a team of 151 licensed representatives under IA and 74 licensed representatives under Mandatory Provident Fund Schemes Authority, and is representing 30 major life and general insurance providers.

During FY2023, revenue from insurance brokerage, which represented commission income received from broking and dealing in insurance products amounted to approximately HK\$47.2 million (FY2022: approximately HK\$47.7 million). It reported a segment profit of approximately HK\$1.2 million for FY2023 (FY2022: loss of approximately HK\$5.4 million).

# MANAGEMENT DISCUSSION AND ANALYSIS

## Fur

For FY2023, the Group's fur business raised and the revenue amounted to approximately HK\$11.2 million (FY2022: approximately HK\$7.2 million). The increase was due to Copenhagen fur auctions resume to normal this year. However, approximately HK\$5.0 million impairment of inventory incurred as the female fur skin price was dropped in accordance with latest auction result. Thus, the fur business reported a segment loss of approximately HK\$4.0 million for FY2023 (FY2022: approximately HK\$51.5 million). The remarkable dropped in segment loss was mainly due to the fully fixed asset impairment of approximately HK\$59.4 million taken place in last year did not recur.

## Assets management

Kingkey Asset Management Limited was licensed to conduct type 1 (Dealing in Securities), type 4 (Advising on Securities) and type 9 (Asset Management) regulated activities under SFO. It provides investment portfolio management services to its clients. For FY2023, the business recorded revenue from provision of fund and assets management services of HK\$5.6 million (FY2022: approximately HK\$8.1 million).

## Money lending

Kingkey Finance Limited holds a money lenders license under the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong). During the year, the Group conducted several money lending transactions and the individual loan size ranged from HK\$0.5 million to HK\$50 million.

The money lending business contributed interest income of approximately HK\$25.7 million to the revenue of the Group for FY2023 (FY2022: approximately HK\$30.1 million) and reported a loss of approximately HK\$12.8 million (FY2022: approximately HK\$4.0 million). Loss was mainly due to approximately HK\$22.3 million (2022: approximately HK\$25.5 million) interest payment to the Company for fund raising to supporting the business. The interest rate charged to borrowers was ranging from 10% to 48% per annum, depending on the credit worthiness of the borrowers and the timeframe of the borrowing. During the FY2023, none of the creditors together with their associates (if any), had borrowed the amount more than 8% of the total assets of the Group in aggregate at any time and none of the loans to a particular creditor and to its associates in aggregate would be a notifiable transaction that requires the Company to disclose by way of announcement and/or circular.

## Cost of sales

The cost of sales of the Group amounted to approximately HK\$208.6 million for FY2023 (FY2022: approximately HK\$41.1 million), which is over five times higher than last year. The increase was mainly due to the cost of sales from two newly acquired business and the newly start-up multi-channel network and licensing business during the year.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Gross profit and gross profit margin

As a result of the above situations, the Group recorded a consolidated gross profit of approximately HK\$122.7 million or gross profit margin of 37.0% for FY2023, compared with that of approximately HK\$86.0 million or 67.7% for FY2022.

## Other income

Other income was increased by approximately HK\$2.2 million to HK\$36.3 million for FY2023. It was mainly contributed by approximately HK\$11.0 million referral income and approximately HK\$6.8 million compensation received from Danish government for subsidising mainly for the loss of the minks culled.

## Impairment of trade receivables, net

The Group recognised an additional impairment of approximately of HK\$9.6 million in relation to the expected credit loss of HK\$270.1 million margin loan client in securities business and HK\$0.1 million in event and membership business for FY2023.

## Provision for impairment of loan receivables, net

The Group recognised a loss of approximately HK\$3.4 million from an adjustment in the expected credit loss of loan receivables in money lending business for FY2023 (FY2022: HK\$1.9 million).

## Administrative expenses

The administrative expenses of the Group increased by approximately 63.6% from approximately HK\$99.6 million for FY2022 to approximately HK\$162.9 million for FY2023. The increase in the administrative expenses was mainly due to two newly acquired businesses during the year.

## Other gains or losses, net

Other gains or losses, net, recorded a loss of approximately HK\$9.1 million (FY2022: approximately HK\$69.9 million), which was mainly contributed by the fair value loss on fund portfolios investments.

During the year, the Group has four investments in fund portfolios. For the FY2023, the investment recorded a net investment losses of approximately HK\$9.2 million (FY2022: approximately HK\$16.8 million) which was mainly due to the global investment markets being volatile as a result of factors such as the recurring of COVID-19 pandemic and war between Russia and Ukraine and its related effects.

The drop in the losses was primarily due to the approximately HK\$59.4 million non-cash one off impairment of property, plant and equipment for fur business in last year did not recur.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Impairment of Goodwill

### 1. Details of the reason, events and circumstances leading to the recognition of impairment of goodwill

The goodwill of Kingkey Securities Group Limited (“KKSG”) arose from the acquisition of KKSG during year ended 31 March 2017.

Kingkey Securities is a licensed corporation to conduct Type 1 (dealing in securities) and Type 4 (advising on securities) regulated activities under the Securities and Futures Ordinance (“SFO”). Kingkey Securities is also the participant of The Stock Exchange of Hong Kong Limited (“Stock Exchange”) and is currently holding the trading rights on the Stock Exchange.

The financial services offered by Kingkey Securities include the provision of securities brokerage, the provision of margin financing and acting as underwriter or placing agent in fund raising activities such as initial public offerings (“IPOs”) and shares placing for corporate clients. Its revenue comprises (i) commission income from securities brokerage services; (ii) commission income from placing and underwriting services; and (iii) interest income from margin financing.

The pandemic has severely impacted the economy, leading to weak corporate transactions and little commission income for securities brokerages. Hong Kong's stock market has suffered poor performance, with shares failing to rebound in the last quarter of 2022 and the Hang Seng Index disappointment in 2023. The securities brokerage industry has been dominated by a few large-scale brokerages, limiting benefits from any short-term market rebound. The deterioration of margin income has resulted in a provision for expected credit loss, accounting for a percentage of total outstanding margin.

All of the above, together with the significant drop in revenue in securities business during the year ended 31 March 2023 which is an impairment indicator for impairment testing for its Cash Generating Unit (“CGU”).

During the year ended 31 March 2023, the Group’s management has engaged an independent valuer (the “Valuer”) to perform valuations for the purpose to assess the recoverable amounts of the CGU, which are determined by value in use (VIU) calculations. With reference to the valuation, the management of the Group has reviewed the recoverable amount of the CGU the goodwill is allocated to, impairment loss of approximately HK\$106.8 million was recognised for the year ended 31 March 2023.

### 2. The valuation method and the reasons

The recoverable amount of the CGU is based on the higher of its fair value less costs of disposal and VIU. The Valuer has solely relied on discounted cash flow method under the income approach in determining the opinion of value. Since the recoverable amount of the CGU of HK\$198.5 million is lower than its carrying amount of HK\$345.7 million, HK\$106.8 million impairment loss of goodwill been recognized.

# MANAGEMENT DISCUSSION AND ANALYSIS

## 3. Value of inputs used in the valuation together with the basis and assumptions adopted

### 3.1 Methodology

Based on the aforesaid valuation principle, the income approach estimates the future economic benefits and discounts these benefits to its present value using a discount rate appropriate for the risks associated with realizing those benefits.

Alternatively, this can be calculated by capitalizing the economic benefits to be received in the next period at an appropriate capitalization rate. This is subject to the assumption that the business will continue to maintain stable economic benefits and growth rate.

### 3.2 Discount rate

A discount rate represents the total expected rate of return that an investor would demand on the purchase price of an ownership interests in an asset given the level of risk inherent in that ownership interests. In this valuation, the discount rate applied to the cash flow streams attributable to the CGU is the weighted average cost of capital ("WACC").

To derive the discount rate concerning the investment risks involved in the future cash flows of the CGU, the Valuer has considered a number of aspects or characteristics of the valuation subject to select comparable companies. The selected comparable companies are engaging in the similar business segment(s) as the CGU.

The analysis suggested the use of pre-tax discount rate of approximately 13.3% to reflect specific risks relating to the CGU.

### 3.3 Tax

The CGU is subject to corporate income tax rates of 8.3% and 16.5%.

### 3.4 Long-term growth rate

The terminal growth rate adopted is 3.0%, which is based on historical GDP and inflation rate.

# MANAGEMENT DISCUSSION AND ANALYSIS

## 4. Valuation assumptions

- (i) The CGU is assumed to have no contingent assets and liabilities or any other off-balance sheet items which should be recognized or valued attributable to the CGU;
- (ii) To continue as a going concern, the CGU will successfully carry out all necessary activities for the development of its business;
- (iii) The contractual parties of relevant agreements will act in accordance with the terms and conditions of the agreements and understandings between the parties and will be renewable upon expiry, if applicable;
- (iv) The audited/unaudited financial information relating to the CGU as supplied to us have been prepared in a manner which truly and accurately reflect the financial position relating to the CGU as at the respective balance sheet dates;
- (v) The availability of financing will not be a constraint on the forecast growth of the CGU's operations;
- (vi) Market trends and conditions where the CGU operates will not deviate significantly from the economic forecasts in general;
- (vii) Key management, competent personnel and technical staff will all be retained to support ongoing operations of the CGU;
- (viii) There will be no material changes in the business strategy of the CGU and its expected operating structure;
- (ix) Interest rates and exchange rates in the localities for the operations of the CGU will not differ materially from those presently prevailing;
- (x) All relevant consents, business certificates, licenses or other legislative or administrative approvals from any local, provincial or national government, or private entity or organization required to operate in the localities where the CGU operates or intends to operate will be officially obtained and renewable upon expiry unless otherwise stated; and
- (xi) There will be no major changes in the political, legal, economic or financial conditions and taxation laws in the localities in which the CGU operates or intends to operate, which would adversely affect the revenues and profits attributable to the CGU.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Fair value change in contingent consideration payable

There was a fair value loss of HK\$1,009.9 million (FY2022: HK\$Nil) during the year. (i) a loss of approximately HK\$429.8 million arising from the difference between the fair value of the first tranche consideration shares (i.e. 452,666,666 shares of the Company) pursuant to the sale and purchase agreement dated 4 June 2021 entered into between the Company and Great Return Group Limited (as amended, modified or supplemented from time to time) (the “Agreement”) as at the date of issue (i.e. 21 February 2023) and the locked-in price of the consideration shares on the completion date; and (ii) a fair value loss of contingent consideration payables of the Group, which represented the second tranche consideration shares arrangement pursuant to the Agreement, of approximately HK\$580.1 million based on the valuation results conducted by an independent professional valuer.

## Finance costs

Finance costs, which mainly represented interest expenses for corporate bonds interest and bank borrowings, were approximately HK\$14.6 million for FY2023 (FY2022: approximately HK\$13.5 million). The approximately HK\$1.1 million increase in finance costs was mainly due to the increase in both interest from corporate bonds and bank and other borrowings.

## Loss for the year

Combined with the above factors, the Group reported a loss for the year to approximately HK\$1,163.0 million for FY2023 (FY2022: approximately HK\$73.1 million), but for the non-cash goodwill impairment of the securities business and fair value loss of contingent consideration payable for acquiring the event and membership business not taken place, the net loss for FY2023 would have been narrowed down to approximately HK\$46.30 million.

## Liquidity, financial resources and capital structure

The Group mainly finances its operations with internally generated cash flow, bank borrowings and equity/debt financings. The Group maintained bank balances and cash of approximately HK\$111.1 million as at 31 March 2023 (31 March 2022: approximately HK\$124.4 million) mainly in Hong Kong Dollar, Renminbi and United States Dollar. The net assets of the Group as at 31 March 2023 were approximately HK\$373.8 million (31 March 2022: approximately HK\$790.3 million).

As at 31 March 2023, the outstanding principal of the short and medium-term bonds was approximately HK\$108.0 million (31 March 2022: approximately HK\$155.6 million), which were denominated in Hong Kong Dollar and US Dollar at fixed coupon rates ranging from 0% to 6%, of which approximately HK\$32,308,600 as at 31 March 2023 (31 March 2022: approximately HK\$104,526,000) were guaranteed by Mr. Chen Jiajun, Executive Director and substantial shareholder of the Company, and all the proceeds were planned and in actual utilised for supporting business development as at 31 March 2023.

# MANAGEMENT DISCUSSION AND ANALYSIS

On 21 February 2021, the Company entered into the placing agreement with BaoQiao Partners Securities (HK) Limited (the “Placing Agent”), pursuant to which the Company has conditionally agreed to place, through the Placing Agent, on a best effort basis, of up to 1,875,000,000 shares (the “Placing Shares”) to not less than six places (the “Placing”) at a price of HK\$0.24 per share (the “Placing Price”). The Placing Price represented (i) a discount of approximately 48.39% to the closing price of HK\$0.465 per share as quoted on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on the last trading day immediately prior to the date of the agreement for the Placing; (ii) a discount of approximately 25.93% to the average closing price of HK\$0.324 per Share as quoted on the Stock Exchange for the last five (5) consecutive trading days immediately prior to the date of the agreement of the Placing; (iii) a discount of approximately 16.96% to the average closing price of approximately HK\$0.289 per Share as quoted on the Stock Exchange for the last ten (10) consecutive trading days immediately prior to the date of the agreement of the Placing; and (iv) a discount of approximately 14.59% to the average closing price of approximately HK\$0.281 per Share as quoted on the Stock Exchange for the last thirty (30) consecutive trading days immediately prior to the date of the agreement of the Placing. The Placing represented approximately 38.66% of the issued share capital of the Company as at the date of the signing the agreement and approximately 27.88% of the enlarged share capital of the Company. The gross and net proceeds raised from the Placing was approximately HK\$450 million and HK\$447.2 million respectively. Of the net proceeds raised, approximately HK\$125.0 million or 27.95% of the net proceeds would be applied for establishing and seeding multiple investment funds and approximately HK\$322.2 million or 72.05% of the net proceeds for the development of existing securities brokerage and financial services business and as working capital and general corporate purposes for the Group. An extraordinary general meeting was required to be convened to obtain the approval from the shareholders of the Company (the “Shareholders”) to issue the Placing Shares and such general meeting was duly held on 24 May 2021 and the resolution to issue the Placing Shares was duly approved by the Shareholders. The Placing was completed on 4 June 2021 with all 1,875,000,000 Placing Shares were successfully placed.

For more details of the Placing, please refer to the announcement dated 21 February 2021 and the circular dated 30 April 2021. Up to 31 March 2023, the details of the intended and actual use of proceeds are as below:

	<b>Intended Use</b>	<b>Actual Use</b>	<b>Unutilised</b>
	HK\$	HK\$	HK\$
(1) Establishing and seeding multiple investment funds	125 million	70.6 million	–
(2) Expanding the Group’s securities brokerage and other financial services business	200 million	200 million	–
(3) Developing corporate image and expanding sales and marketing activities of the Group’s financial services businesses	20 million	4.4 million	–
(4) Enhancing the IT system	10 million	2.9 million	–
(5) Group’s general working capital and other general corporate purpose as well as investments in financial projects with high potential	92.2 million	92.2 million	–

# MANAGEMENT DISCUSSION AND ANALYSIS

The industry of the fund focuses on biological technology. Since the investments mentioned above did not exceed 5% of any applicable ratios under Chapter 14 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, no disclosure by way of announcement was required.

As at 31 March 2023, the total number of issued shares of the Company was 7,177,296,401.

## Financial Key Performance

The above financial data were chosen to present in this annual report as they represent a material financial impact on the consolidated financial statements of the Group for the current and/or the previous financial year, that a change of which could affect the revenue and profit conspicuously. It is believed that presenting the changes of these financial data can effectively explain the financial performance of the Group for the year ended 31 March 2023.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure of foreign currency risk. As the Hong Kong Dollar is pegged to the United States Dollar, the Group considers the risk of movements in exchange rates between the Hong Kong Dollar and the United States Dollar to be insignificant.

## Foreign Currency Management

The Group adopts a conservative approach on foreign exchange exposure management and ensures that its exposure to fluctuations in foreign exchange rates is minimised.

The Group carries out its business in Hong Kong and worldwide and its assets and liabilities as well as the income and expenses are exposed to foreign currency risk primarily arising from sales and purchases transactions, investments and borrowings denominated in Renminbi, United States Dollar and Danish Krone.

The Group has certain investments and operations in Denmark which are exposed to foreign currency risk. The impact of exchange rate fluctuations on the net assets of the Group's foreign operations is considered manageable as such impact will be offset by borrowings denominated in Danish Krone.

During the year, the Group had not engaged in any financial instruments for hedging or speculative activities.

## Charge of Assets

As at 31 March 2023, the Group charged other plant and equipment before impairment and inventories of approximately DKK46,016,000 (approximately HK\$52,719,000) (2022: DKK62,873,000, approximately HK\$73,448,000) for bank borrowings.

As at 31 March 2023, the Group has pledged HK\$35,000,000 bank deposits as security given to a bank for a facility (31 March 2022: HK\$35,000,000).

# MANAGEMENT DISCUSSION AND ANALYSIS

## Capital Commitments and Contingent Liabilities

As at 31 March 2023, the Group did not have any significant capital commitments and contingent liabilities (2022: Nil).

## Material Acquisitions or Disposals and Significant Investments

### Acquisition of membership and events business

On 4 June 2021 (after trading hours), the Company (the “Purchaser”) and Great Return Group Limited (the “Vendor”) entered into a sale and purchase agreement, pursuant to which, the Purchaser has conditionally agreed to acquire and the Vendor has conditionally agreed to sell, 70 shares or 70% of issued equity of FGA Holdings Limited (the “Target Company”) and its subsidiaries (collectively the “Target Group”), at the total consideration of US\$35 million (equivalent to approximately HK\$271.6 million), which shall be satisfied by the issue and allotment of up to 1,131,666,666 new shares of the Company at HK\$0.24 each (the “Consideration Shares”) by the Purchaser to the Vendor in four (4) instalments subject to certain adjustments on valuation of the Target Company and profit guarantee provided by the Vendor.

On 13 January 2022, the Purchaser and the Vendor entered into the Supplemental Agreement, pursuant to which, the Company and the Vendor agreed to restructure and revise certain terms of the Agreement in respect of, among others, the consideration, the conditions precedent, the completion accounts, the post completion accounts and the guarantee provided by the Guarantor. The total consideration payable by the Company to the Vendor for the sale and purchase of the Sale Shares shall remain at US\$35.0 million, which shall be subject to adjustment in accordance with the adjustment mechanisms and shall be payable and/or settled in three instalments in accordance with the revised settlement terms.

The Company and the Vendor originally agreed that the total consideration of US\$35.0 million shall be satisfied by the issue and allotment of up to 1,131,666,666 Consideration Shares at the Issue Price of HK\$0.24 per Consideration Share for full settlement of the Total Consideration. Pursuant to the Supplemental Agreement, up to 905,333,332 Consideration Shares (or the adjusted number of the Consideration Shares in accordance with the Adjustment Mechanisms) shall be issued and allotted at the same issue price as set out in the Agreement of HK\$0.24 per Consideration Share as part payment of the total consideration. To better manage the financial risks associated with the businesses of the Target Group, the Company has agreed to settle the maximum amount of the Total Consideration of US\$35.0 million in accordance with the deferred and earn out structure which is based on the actual EBITDA of the Target Group for the period of 12 months commencing from 1 January 2022 and ending on 31 December 2022 and the period of 12 months commencing from 1 July 2022 and ending on 30 June 2023 respectively.

An extraordinary general meeting was held on 31 March 2022 that the specific mandate, and other matters, for issuing consideration shares was approved by the shareholders of the Company. The transaction was completed subsequently on 6 June 2022.

# MANAGEMENT DISCUSSION AND ANALYSIS

For more details of the acquisition, please refer to the announcements of the Company dated 4 June 2021 and 13 January 2022 and the circular dated 28 February 2022.

The first profit guarantee period ended on 31 December 2022 where the business recorded HK\$37,305,034 (equivalent to US\$4,781,759), i.e., more than US\$4.6 million which was the guaranteed profit level. The amount was confirmed by the Company's auditor and, accordingly, the Company has, on 21 February 2023, allotted and issued 452,666,666 new shares of the Company as partial payment of the total consideration. For more details, please refer to the announcement of the Company dated 21 February 2023.

Save as disclosed, during FY2023, the Company did not have any material acquisitions or disposals and significant investments.

## Final Dividend

The directors do not recommend any final dividend for FY2023 (FY2022: Nil).

## Employee Information

As at 31 March 2023, the Group had a total of 83 staff members including Directors (31 March 2022: 69). Staff costs including Director's remuneration amounted to approximately HK\$43.6 million for FY2023 (FY2022: approximately HK\$44.4 million). Remuneration is determined based on the individual's qualification, experience, position, job responsibility and market conditions. Salary adjustments and staff promotion are based on evaluation of staff performance by way of annual review, and discretionary bonuses would be paid to staff with reference to the financial performance of the Group of the preceding financial year. Other benefits include contributions to statutory mandatory provident fund scheme to its employees in Hong Kong, and options that may be granted or may be granted under the pre-IPO share option scheme ("Pre-IPO Share Option Scheme") and the share option scheme of the Company (the "Share Option Scheme"), together with the Pre-IPO Share Option Scheme (the "Share Option Schemes"), both of which were approved by the then sole shareholder on 1 August 2012.

## Environmental Policies and Compliance with Relevant Laws and Regulations

The Group's Environmental, Social and Governance Report for the year ended 31 March 2023 will be published on the respective websites of the Stock Exchange and the Company on 28 July 2023. No material impact of the relevant laws and regulations in relation to environment is identified on business operations.

## Risk Management

### Credit risk

Credit risk exposure represents trade receivables and loan receivables from customers principally arising from our business activities. The Group has a credit policy in place and the credit risk is monitored on an on-going basis.

In order to minimise the credit risk, management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that appropriate and speedy follow up actions are taken on overdue balances. In this regard, the Board considers that the Group's credit risk is significantly reduced.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Liquidity risk

The Group monitors its current and expected liquidity requirements regularly and ensures sufficient liquid cash and adequate committed lines of funding from reputable financial institutions are available to meet the Group's liquidity requirements in the short and long terms.

## Foreign currency risk

The Group carries out its business in Hong Kong and worldwide and most of the transactions are denominated in Hong Kong Dollar, Renminbi, United States Dollar and Danish Krone. The sales and purchases transactions of the Group are exposed to the foreign currency risk.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure to foreign currency risk. The management of the Group may implement foreign currency forward contracts to hedge the exposure to foreign currency risk. As the Hong Kong Dollar is pegged to the United States Dollar, the Group considers the risk of movements in exchange rates between the Hong Kong Dollar and the United States Dollar to be insignificant.

During the year under review, the Group has certain investments in foreign operations in Denmark, whose net assets are exposed to foreign currency risk. The impact of exchange rate fluctuations on the net assets of the Group's foreign operations is considered to be manageable as such impact will be offset by borrowings denominated in Danish Krone.

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

## Executive Directors

**Mr. CHEN Jiajun (陳家俊)**, aged 31, was appointed as executive Director on 28 August 2020. He has extensive investment experience and currently has a wide variety of investments in different industry sectors. Mr. Chen holds a master's degree in Science of Finance from the University of Southern California ("USC"). Before joining the Company, Mr. Chen has been a non-independent director of Shenzhen Kingkey Smart Agriculture Times Co., Ltd., a company listed on Shenzhen Stock Exchange (stock code: 000048.SZ), since 23 June 2020, an executive director and chairman of Coolpad Group Limited (stock code: 2369), whose shares are listed on Main Board of The Stock Exchange (stock code: 2369), since 17 January 2019 and 30 August 2019 respectively. Mr. Chen currently also serves as a director of USC South China Alumni Club.

**Mr. MONG Cheuk Wai (蒙焯威)**, aged 63, obtained a bachelor's degree of social sciences from the University of Hong Kong in 1983. He has over 35 years of working experience in direct investments, industrial investments, private equity funds and real estate developments. Mr. Mong started his career with Chase Manhattan Bank (now known as JPMorgan Chase Bank, N.A.) and joined Nan Fung Group in 1999, responsible for establishing the alternative investment business for Nan Fung Group. He had been an independent non-executive director of i-Control Holdings Limited, a company listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") (stock code: 1402) during the period from 13 November 2018 to 4 February 2021.

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

## Independent Non-Executive Directors

**Ms. MAK Yun Chu (麥潤珠)**, aged 65, is a fellow member of the Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants, and has over 10 years of experience in accounting and administration. Ms. Mak has been an independent non-executive director of Heng Tai Consumables Group Limited, a company listed on the Main Board of the Stock Exchange (stock code: 197) since April 2004 and was an independent non-executive director of Wealth Glory Holdings Limited, a company listed on the Growth Enterprise Market of the Stock Exchange from September 2010 to November 2013 (stock code: 8269).

Ms. Mak has been an independent non-executive Director of the Company, the chairperson of the audit committee of the Company and the member of the remuneration committee and nomination committee of the Company since 15 March 2016.

**Mr. LEUNG Siu Kee (梁兆基)**, aged 46, has more than 20 years of experience in accounting industry. He had worked in two international accounting firms for 5 years, mainly to provide auditing and business assurance services. He has been a director of a certified public accounting limited and a company providing accounting and taxation services since August 2008 and September 2016, respectively. Mr. Leung has been an executive director of Coolpad Group Limited (stock code: 2369) since 19 January 2018 and an independent non-executive director of China Chuanglian Education Financial Group Limited (stock code: 2371), which is listed on the Stock Exchange, since December 2009. He had been an independent non-executive and non-executive director of KK Culture Holdings Limited (stock code: 550) for the period from 8 September 2015 to 26 January 2018. Mr. Leung obtained a bachelor degree of business administration in accounting from The Hong Kong University of Science and Technology in November 1998 with first class honour. He has been a member of the Hong Kong Society of Accountants since March 2003 and currently a practising certified public accountant of the Hong Kong Institute of Certified Public Accountants.

Mr. Leung has been an independent non-executive Director of the Company, the chairman of the nomination committee and the member of the audit committee and remuneration committee since 16 August 2019.

**Mr. HUNG Wai Che (孔偉賜)**, aged 47, was appointed as independent non-executive Director on 26 August 2016. He has over 14 years of experience in legal field and operating and managing various energy and recycling projects including power station and oil refinery factories in China and Hong Kong. He graduated from the University of Wales, Aberystwyth, United Kingdom with Honours Degree in Law. Mr. Hung has been an independent non-executive director of Jimu Group Limited, a company listed on the GEM (stock code: 8187) since 30 December 2021.

Mr. Hung has been an independent non-executive Director of the Company, the chairman of the remuneration committee and the member of the nomination committee and audit committee since 26 August 2016.

**Mr. CHAN Ting Fung (陳霆烽)**, aged 39, was appointed as independent non-executive Director on 1 July 2022. He obtained a bachelor's degree in Law from the Jinan University of Guangzhou in 2007. He has been working in the legal field for more than 14 years, with extensive experience in handling commercial matters in the mainland China, including merger and acquisition, joint ventures, finance, logistics, international trade, intellectual property, real estate and construction, employment, investment and cross-border dispute resolution.

Mr. Chan is a member of the audit committee, remuneration committee and nomination committee.

# CORPORATE GOVERNANCE REPORT

The Company endeavours in maintaining a high standard of corporate governance for the enhancement of shareholders' value and providing transparency, accountability and independence. The Company has fully complied with the required code provisions set out in the Corporate Governance Code and Corporate Governance Report (the "Code") contained in Appendix 14 to the Listing Rules for the year ended 31 March 2023 with the following exception:

Under Code Provision F.1.1, the company secretary should be an employee of the Company and have the day to day knowledge of the Company's affairs.

Mr. Tsang Hing Bun ("Mr. Tsang") was appointed as company secretary of the Company (the "Company Secretary") with effect from 25 January 2019. Although Mr. Tsang is not an employee of the Company as required under code provision F.1.1 of the Code, the Company has assigned Mr. Mong Chek Wai, the executive director, as the contact person with Mr. Tsang. Information in relation to the performance, financial position and other major developments and affairs of the Group are speedily delivered to Mr. Tsang through the contact person assigned. Hence, all directors are still considered to have access to the advice and services of the Company Secretary in light of the above arrangement in accordance with code provision F.1.4 of the Code. Having in place a mechanism that Mr. Tsang will get hold of the Group's development promptly without material delay and with his expertise and experience, the Board is confident that having Mr. Tsang as the Company Secretary is beneficial to the Group's compliance with the relevant board procedures, applicable laws, rules and regulations. For the year ended 31 March 2023, Mr. Tsang has duly complied with the relevant professional training requirement under Rule 3.29 of the Listing Rules.

## **Purchase, Redemption or Sale of Listed Securities of the Company**

During the year ended 31 March 2023, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

## **Compliance with the Model Code for Securities Transactions by Directors**

The Group adopted the code of conduct for securities transactions by Directors ("Securities Dealings Code") on terms no less exacting than that set out in Appendix 10 of the Listing Rules. Upon the Group's specific enquiry, all Directors confirmed that during the year ended 31 March 2023, they had fully complied with the Securities Dealings Code.

## **Corporate Culture and Strategy**

The Company acts as an investment holding company and the principal activities of its major subsidiaries include provision of membership and event service, multi-channel network and licensing service, securities brokerage, insurance brokerage, asset management services, money lending services in Hong Kong for new brokerage and investment holding. With diversified businesses, by recognizing the importance of stakeholders at the Board level and throughout the Group, we strive to provide high quality and reliable products and services, and to create values to the stakeholders through sustainable growth and continuous development.

# CORPORATE GOVERNANCE REPORT

The Board has set the following values to provide guidance on employees' conduct and behaviors as well as the business activities, and to ensure they are embedded throughout the Company's vision, mission, policies and business strategies:

- Integrity: do the right things;
- Excellence: deliver our products and services excellence;
- Collaboration: work better together;
- Accountability: accountable for our commitments;
- Empathy: care about our stakeholders; and
- Sustainability: commit to a sustainable future.

The Group will continuously review and adjust, if necessary, its business strategies and keep track of the changing market conditions to ensure prompt and proactive measures will be taken to respond to the changes and meet the market needs to foster the sustainability of the Group.

## Board of Directors

The composition of the Board reflects the necessary balance of skills and experience desirable for effective leadership of the Company and independence in decision making.

The Board comprises two executive Directors and four independent non-executive Directors and is accountable to shareholders. The powers and duties of management and control of the business of the Company are generally vested in its Board. It is the duty of the Board to enhance value of the Company to the shareholders. The composition of the Board and biographies of the Directors are set out on pages 19 to 20 of this annual report.

The two executive Directors are responsible for the leadership and control of the Company, overseeing the Group's businesses, strategic decisions and performances and are collectively responsible for promoting the success of the Company by directing and supervising its affairs.

The four independent non-executive Directors are responsible for ensuring a high standard of financial and other mandatory reporting of the Board as well as providing adequate checks and balances in the Board in order to protect shareholders' interest and overall interest of the Group.

# CORPORATE GOVERNANCE REPORT

Each of the independent non-executive Directors has given the Company an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all the independent non-executive Directors are independent and meet the independent guidelines set out in Rule 3.13 of the Listing Rules. Throughout the year ended 31 March 2023, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors with at least one of them possessing appropriate professional qualifications on accounting or related financial management expertise. The number of independent non-executive Directors has represented at least one-third of the Board.

## Roles of Chairman and Chief Executive Officer

Currently, the positions of Chairman and Chief Executive Officer have been vacant but the Executive Director performs similar function as Chief Executive Officer. Besides, the Board directly, and indirectly through its committees, leads and provides direction to management by laying down strategies and overseeing their implementation by management. The Board monitors the Group's operating and financial performance and ensures that effective governance and corporate social responsibility and policies and sound internal control and risk management systems are in place. As such, the Board considers that sufficient measures have been taken to ensure that the Company's corporate governance practices are comparable to those in the Code Provision.

## Division of Responsibilities of the Board and Management

The following types of matters are reserved for the Board's approval:

- (a) corporate and capital structure;
- (b) corporate strategy;
- (c) policies (including but not limited to those relating to corporate governance);
- (d) business and management;
- (e) key financial matters;
- (f) appointment of Board members, senior management and auditor;
- (g) remuneration of directors and senior management; and
- (h) communication with shareholders and the Stock Exchange.

# CORPORATE GOVERNANCE REPORT

The matters delegated by the Board to the management's decision include:

- (a) approval of extension of the Group's activities not in a material manner into a new geographical location or a new business;
- (b) approval and assessment of the performance of all business units;
- (c) approval of expenses up to a certain limit;
- (d) approval of connected transactions not requiring disclosure under the Listing Rules;
- (e) approval of the nomination and appointment of personnels other than the members of the Board and senior management;
- (f) approval of press release concerning matters decided by the Board;
- (g) approval of any matters related to routine matters or day-to-day operation of the Group; and
- (h) matters further delegated by the Board from time to time.

## Appointment, Re-election and Removal

Under article 84 of the Company's Article of Association, at each annual general meeting, not less than one third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. The Directors to retire by rotation shall include any Director who wishes to retire and not to offer himself for re-election. Any further Directors who have been longest in office since their last re-election or appointment shall also retire by rotation.

Under code provision A.4.1 of the Code, non-executive Directors should be appointed for a specific term, subject to re-election. The term of appointment for each of the independent non-executive Directors appointed by the Company is three years, subject to re-election and other requirements under the Company's Articles of Association, the Code and the respective letter of appointments.

## Number of Independent Non-executive Directors and their contribution

- (i) Four out of six Directors are Independent Non-executive Directors, which exceeds the requirement of the Listing Rules that at least one-third of the Board are independent non-executive directors.
- (ii) The composition of the Board should provide a sufficient balance of skill, experience and diversity of perspectives in leading the Company to achieve its goal.
- (iii) Executive Director will meet with the Independent Non-executive Directors at least annually.

- (iv) Executive Director should at least annually hold meetings with the Independent Non-executive Directors without the presence of other Directors.
- (v) If a substantial shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter should be dealt with by a physical Board meeting rather than a written resolution. Independent Non-executive Directors who, and whose close associates, have no material interest in the transaction should be present at that Board meeting.

## **Appointment and independence of Non-executive Directors**

- (i) Nomination Committee will assess the independence of a candidate who is nominated to be a new Independent Non-executive Director before appointment and the continued independence of the current long-serving Independent Non-executive Director, if any, on an annual basis. All Independent Non-executive Directors are required to submit a written confirmation to the Company annually to confirm the independence of each of them and their immediate family members, and their compliance with the requirements as set out in the Rule 3.13 of the Listing Rules.
- (ii) When all of the Independent Non-executive Director have served more than nine years on the Board,
  - a. the Nomination Committee will nominate, and the Company will appoint, a new Independent Non-Executive Director on the Board at the forthcoming annual general meeting; or
  - b. such Independent Non-executive Directors' further appointments should be subject to a separate resolution to be approved by shareholders, with papers accompanying to that resolution including the factors considered, the process and discussion of the Nomination Committee in arriving at the determination that such Independent Non-executive Directors are still independent and should be re-elected.
- (iii) A Director (including Independent Non-executive Director) who has material interest in any contract, transaction or arrangement shall abstain from voting and not be counted in the quorum on any Board resolution approving the same.
- (iv) No equity-based remuneration with performance-related elements will be granted to Independent Non-executive Directors.

## **Term of appointment of Non-executive Directors**

Each of the non-executive Directors (including independent non-executive Directors) of the Company has entered into a letter of appointment with the Company for a specific term of three years, automatically renewable upon expiration, and is subject to retirement by rotation at an annual general meeting at least once every three years and being eligible, offer himself/herself for re-election pursuant to the Company's Bye-laws.

# CORPORATE GOVERNANCE REPORT

## Channels where independent views are available

All Directors are entitled to retain independent professional advisors as and when it is required and at the Company's expense in appropriate circumstances.

## Board meetings where independent views are expressed

- (i) The Board should meet regularly and Board meetings should be held at least four times a year at approximately quarterly intervals. At least 14 days' notice of a regular Board meeting is given to all Directors to provide them with an opportunity to attend and all Directors are given an opportunity to include matters in the agenda for a regular meeting. For all other Board meetings, reasonable notice should be given.
- (ii) Board papers are usually dispatched to the directors at least three days before the meeting to ensure that Directors have sufficient time to review the papers and be adequately prepared for the meeting.
- (iii) Directors unable to attend a meeting are advised of the matters to be discussed and are given an opportunity to make their views known to the Executive Director prior to the meeting.
- (iv) All Directors are encouraged to express their views in an open and candid manner during the Board/Board Committees meetings.
- (v) Independent Non-executive Directors and other Non-executive Directors should make a positive contribution to the development of the Company's strategy and policies through independent, constructive and informed comments.

## Number of Meetings and Directors' Attendance

Regular Board meetings should be held at least four times a year at approximately quarterly intervals for reviewing and approving the financial and operating performance, and considering and approving the overall strategies and policies of the Company.

# CORPORATE GOVERNANCE REPORT

During the year ended 31 March 2023, the Board held 4 Board meetings. The Company held the annual general meeting on 13 September 2022 for the year ended 31 March 2022. The table below sets out the individual attendance record of each Director at the Board meetings and general meeting during the year:

Name of Directors	Attendance/Number of meetings	
	Regular Board meetings	General meetings
<i>Executive Directors</i>		
Mr. Chen Jiajun	1/4	0/3
Ms. Kwok Yin Ning <sup>#</sup>	1/1	0/1
Mr. Mong Cheuk Wai	4/4	1/1
<i>Independent Non-executive Directors</i>		
Ms. Mak Yun Chu	4/4	1/1
Mr. Hung Wai Che	4/4	1/1
Mr. Leung Siu Kee	4/4	0/1
Mr. Chan Ting Fung <sup>*</sup>	3/3	1/1

Notes:

\* Mr. Chan Ting Fung was appointed on 1 July 2022.

# Ms. Kwok Yin Ning retired on 13 September 2022.

The company secretary attended all the scheduled Board meetings to report matters relating to corporate governance, risk management, statutory compliance, accounting and finance.

Under code provision A.6.7 of the Code, independent non-executive Directors and other non-executive Directors should attend general meetings and develop a balanced understanding of the views of the shareholders.

The Board places emphasis on diversity (including gender diversity) across all levels of the Group. For the year ended 31 March 2023, the Company maintained an effective Board comprising members of different genders, professional background and industry experience. The Company's board diversity policy was consistently implemented. Details on the gender ratio of the Group together with relevant data can be found in the Environmental, Social and Governance Report to be published on the respective websites of the Stock Exchange and the Company on 28 July 2023. The Board considers that the gender diversity in workforce is currently achieved.

The board diversity policy was annually reviewed by the Nomination Committee and the Board respectively.

# CORPORATE GOVERNANCE REPORT

## Nomination Policy

The Nomination Committee reviews the structure, size and composition of the Board periodically and make recommendation on any proposed changes to the Board to complement the Company's corporate strategy.

When it is necessary to fill a casual vacancy or appoint an additional director, the Nomination Committee identifies or selects candidates pursuant to the skills, knowledge and experience required by the Board. Based upon the recommendation of the Nomination Committee, the Board deliberates and decides on the appointment. In addition, every director shall be subject to retirement by rotation or re-election at least once every three years and shall be eligible for re-election at each annual general meeting. The Nomination Committee shall review the overall contribution and service to the Company, expertise and professional qualifications of the retiring directors, who offered himself/herself for re-election at the annual general meeting, to determine whether such director continues to meet the criteria required by the Board.

## Board Independence Evaluation Mechanism

The Company has adopted the board independence evaluation mechanism. The details are as follows:

### Objective

Continuing improvement and development of the Board and its committee processes and procedures through Board independence evaluation provides a powerful and valuable feedback mechanism for improving Board effectiveness, maximising strengths, and identifying the areas that need improvement or further development.

The evaluation process also clarifies what actions of the Company need to be taken to maintain and improve the Board performance, for instance, addressing individual training and development needs of each Director.

This mechanism is designed to ensure a strong independent element on the Board, which allows the Board to effectively exercise independent judgment to better safeguard Shareholders' interests.

### Mechanism

- (a) Nomination Committee is established with clear terms of reference to identify suitable candidates, including independent non-executive Directors, for appointment as Directors.
- (b) Nomination policy is in place with details of the process and criteria of identifying, selecting, recommending, cultivating and integrating new directorship.

# CORPORATE GOVERNANCE REPORT

- (c) For independent non-executive Directors (“INED(s)”):
- (i) Every INED is required to confirm in writing to the Company his/her independence upon his/her appointment as Director with reference to such criteria as stipulated in the nomination policy as well as the Listing Rules;
  - (ii) Each INED has to declare his/her past or present financial or other interests in the Group’s business as soon as practicable, or his/her connection with any of the Company’s connected persons (as defined in the Listing Rules), if any; and
  - (iii) Each INED is required to inform the Company as soon as practicable if there is any change in his/her own personal particulars that may affect his/her independence.
- (d) The Nomination Committee will assess annually the independence of all INEDs and to affirm if each of them still satisfies the criteria of independence as set out in the Listing Rules and is free from any relationships and circumstances which are likely to affect, or could appear to affect, their independent judgement. Every Nomination Committee member should abstain from assessing his/her own independence.
- (e) Where the Board proposes a resolution to elect an individual as an INED at the general meeting, it will set out in the circular to Shareholders the reasons it believes he/she should be elected and the reasons it considers him/her to be independent.
- (f) A mechanism is in place for Directors to seek independent professional advice in performing their duties at the Company’s expense.
- (g) Directors are encouraged to access and consult with the Company’s senior management independently, if necessary.
- (h) The Board Independence Evaluation may take in the form of a questionnaire to all Directors individually and may be supplemented by individual interview with each Director, if necessary, and/or in any other manners which the Board considers fit and necessary.
- (i) The Board Independence Evaluation report will be presented to the Board which will collectively discuss the results and the action plan for improvement, if appropriate.
- (j) The results of the Board Independence Evaluation or a summary of the findings of the said evaluation will be disclosed in the CG Report contained in the annual report of the Company or on the Company’s website for accountability and transparency purposes.
- (k) The aforesaid Board Independence Evaluation will be regarded as an ongoing exercise of the Company while the Company may seek assistance from external consultant if an external evaluation on the same subject is needed.

# CORPORATE GOVERNANCE REPORT

During the year ended 31 March 2023 and as at the date of this report, the Board Independence Evaluation had been conducted by way of completing a questionnaire by all Directors. The results of the Board Independence Evaluation are summarised as follows:

1. The Board as a whole possessed the skills and range of experience needed to adequately fulfill its fiduciary responsibilities, more reliably hold management to account, and better safeguard Shareholders' interests.
2. Board meetings were conducted in a manner that allowed open communication, meaningful participation (including in-depth discussion and resolutions of issues).
3. All INEDs brought independent judgement to bear on the Board's deliberations.
4. All INEDs have actively participated in all Board meetings and Board Committees' meetings; and raised governance and ethical issues to the Board.

## Diversity Policy

The Company recognises and embraces the importance of having a diverse Board, that increasing diversity at the Board level will support the attainment of the Company's strategic objectives and sustainable development. Pursuant to the board diversity policy, the Company seeks to achieve the Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge, length of service and any other factors that the Board may consider relevant and applicable from time to time. All Directors appointment will be based on applicable merits and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. The Nomination Committee shall review the Board Diversity Policy and make recommendations to the Board on amendments to the Board diversity policy (if any) as appropriate, which will include an assessment of the implementation and effectiveness of the Board diversity policy on an annual basis in accordance with code provision B.1.3 of the CG Code. The Board Diversity Policy is available on the website of the Company for public information.

The Board currently has one female Director. We will continue to strive to enhance female representation and achieve an appropriate balance of gender diversity with reference to the Shareholders' expectation and international and local recommended best practices. We will also ensure that there is gender diversity when recruiting staff at mid to senior level and we are committed to providing career development opportunities for female staff so that we will have a pipeline of female senior management and potential successors to our Board in near future.

## Whistle-Blowing Policy

In compliance with code provision D.2.6 of the CG Code, the Board adopted a whistle-blowing policy. It provides employees and the relevant third parties who deal with the Group (e.g. customers, and suppliers) with guidance and reporting channels on reporting any suspected improprieties in any matters related to the Group directly addressed to the Audit Committee and designated person. An email account (whistleblowing@kkic.com.hk) has been set up for this purpose. All reported matters will be investigated independently and, in the meantime, all information received from a whistle-blower and its identity will be kept confidential.

The Board and the Audit Committee will regularly review the whistle-blowing policy and mechanism to improve its effectiveness.

## Anti-Fraud and Anti-Corruption Policy

In compliance with the new code provision D.2.7 of the CG Code, the Board adopted an anti-fraud and anti-corruption policy. It outlines guidelines and the minimum standards of conducts, all applicable laws and regulations in relation to the anti-corruption and anti-bribery, the responsibilities of employees to resist fraud, to help the Group defend against corrupt practices and to report any reasonably suspected case of fraud and corruption or any attempts thereof, to the management or through an appropriate reporting channel. The Group would not tolerate all forms of fraud and corruption among all employees and those acting in an agency or fiduciary capacity on behalf of the Group, and in its business dealing with third parties.

The Board and the Audit Committee will review the anti-fraud and anti-corruption policy and mechanism periodically to ensure its effectiveness and enforce the commitment of the Group to the prevention, deterrence, detection and investigation of all forms of fraud and corruption.

## Practice and Conduct of Meetings

Code provision A.1.3 stipulates that at least 14 days' notice should be given for a regular Board meeting. For other Board and committee meetings, reasonable notices are generally given. Schedules, notices and draft agenda of each meeting are normally made available to Directors in advance in accordance with code provision A.1.3.

Board papers together with all appropriate, complete and reliable information are sent to all Directors at least 3 days before each Board meeting or audit committee meeting to keep the Directors abreast of the latest developments and financial position of the Group and to enable them to make informed decisions. All Directors are given an opportunity to include matters in the agenda for regular Board meetings. The Board and each Director also have separate and independent access to the senior management whenever necessary. With the support of the senior management, the Chairman is ensuring that the Directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

Minutes of all Board meetings recording sufficient details of matters considered and decisions reached are duly kept by the company secretary and opened for inspection by the Directors.

# CORPORATE GOVERNANCE REPORT

Article 100 of the Company's Articles of Association requires Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

## Training and Continuing Development of Directors

Each Director should participate in continuous professional development to develop and refresh their skills to ensure that he/she has appropriate understanding of the business and operations of the Group and that he/she is sufficiently aware of his/her responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The Directors are continually updated with legal and regulatory developments, and the business and market changes to facilitate the discharge of their responsibilities. Continuing briefings and professional development for Directors will be arranged where necessary.

The Company has also from time to time provided the Directors with continuous update on the latest development regarding the Listing Rules and other regulatory requirements, to ensure compliance and enhance their awareness of good corporate governance practices.

All Directors have participated in appropriate continuous professional development and refresh their knowledge and skills during the year. Such professional development was completed either by way of attending briefings, conference, forum, courses and seminars and self-reading which are relevant to the business or directors' duties.

## Board Committees

The Board has set up three Board committees, namely the audit committee, the remuneration committee and the nomination committee, to oversee particular aspects of the Group's affairs.

The committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances at the Company's expenses.

### Audit Committee

The Company established an audit committee (the "Audit Committee") on 1 August 2012 which comprises all four independent non-executive Directors. The current members are Ms. Mak Yun Chu (Chairperson), Mr. Leung Siu Kee, Mr. Hung Wai Che and Mr. Chan Ting Fung.

The Audit Committee is governed by its written terms of reference in compliance with code provision C.3.3 of the Code. Among other things, the primary duties of the Audit Committee are to review and supervise the financial reporting process and internal control system of the Group. During the year, the committee met its responsibilities in reviewing the interim and annual results for the year with the professional accounting firm engaged by the Group, which conducted regular internal audits and report to the committee.

During the year, two committee meetings were held with all the then committees members present and the Board has taken no different view in respect of the Audit Committee's recommended reappointment.

## Remuneration Committee

The Company established a remuneration committee (the "Remuneration Committee") on 1 August 2012 which comprises four independent non-executive Directors. The current members are Mr. Hung Wai Che (Chairperson), Ms. Mak Yun Chu, Mr. Leung Siu Kee and Mr. Chan Ting Fung.

The Remuneration Committee is governed by its terms of reference in compliance with code provision B.1.2 of the Code. The primary duties of the Remuneration Committee include the following:

- (a) making recommendations to the Board on the Company's policy and structure for all Directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
- (b) reviewing and approving the management's remuneration proposals with reference to the Board's corporate goals and objectives; and
- (c) evaluating the performance and exercising the delegated power of the Board to determine the remuneration packages of all executive Directors and senior management.

During the year ended 31 March 2023, the Remuneration Committee met once with presence of all the eligible members for the time being and reviewed, determined and made recommendation (as the case may be) on the remuneration package of Directors of the Group.

## Nomination Committee

The Company established a nomination committee (the "Nomination Committee") on 1 August 2012 which comprises all four independent non-executive Directors and one executive Director until the executive Director, Mr. Wong Chun Chau, retired on 4 October 2021. The current members are Mr. Leung Siu Kee (Chairperson), Mr. Hung Wai Che, Ms. Mak Yun Chu and Mr. Chan Ting Fung.

The Nomination Committee is governed by its terms of reference in compliance with code provision A.4.5 of the Code as set out in Appendix 14 to the Listing Rules. The primary duties of the Nomination Committee include:

- (a) reviewing the structure, size and diversity of the Board at least annually and making recommendations on any proposed changes to the Board to complement the issuer's corporate strategy;
- (b) nominating potential candidates for directorship;

# CORPORATE GOVERNANCE REPORT

- (c) reviewing the nomination of directors and making recommendations to the Board on terms of such appointment; and
- (d) assessing the independence of independent non-executive Directors.

The Company has adopted the Board Diversity Policy which sets out its approach to achieve and maintain diversity on the Board in order to enhance the effectiveness of the Board. The Company recognises the benefits of Board diversity and endeavours to ensure that the Board has the appropriate balance and level of skills, experience and perspectives required to support the execution of its business strategies. The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company will also take into consideration factors based on its own business model and specific needs from time to time in determining the optimum composition of the Board. The Board has set measurable objectives (in terms of gender, skills and experience) to implement the Board Diversity Policy and review such objectives from time to time to ensure their appropriateness and ascertain the progress made towards achieving those objectives.

The Nomination Committee will review the Board Diversity Policy, as appropriate, to ensure its continued effectiveness from time to time.

The Nomination Committee considers that the current composition of the Board is characterised by diversity after taking into account its own business model and specific needs, whether considered in terms of professional background and skills.

During the year ended 31 March 2023, the Nomination Committee met once with the presence of all members for the time being and (i) reviewed and discussed the structure, size and diversity of the Board to ensure that it has a balance of expertise, skills and experience appropriate to the requirements for the business of the Group and (ii) recommended on the re-election of the retiring Directors.

## **Directors' and Officers' Insurance**

Appropriate insurance covering on directors' and officers' liabilities has been in force to protect the Directors and officers of the Group from their risk exposure arising from the business of the Group.

## **Directors' and Auditor's Responsibilities in Respect of the Consolidated Financial Statements**

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, other inside information announcements and other financial disclosures required under the Listing Rules and other statutory requirements.

The Directors acknowledge their responsibilities for the preparation of the accounts which give a true and fair view of the financial position of the Group and of its financial performance and cash flows for the year ended 31 March 2023.

# CORPORATE GOVERNANCE REPORT

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern, therefore the Directors continue to adopt the going concern approach in preparing the consolidated financial statements.

The statement by the auditor of the Company regarding its reporting responsibilities on the consolidated financial statements of the Group is set out in the Independent Auditor's Report on pages 58 to 63.

## Auditors' Remuneration

The remuneration paid/payable to the auditors of the Group for the year ended 31 March 2023 is set out as follows:

<b>Services rendered</b>	<b>Paid/payable</b> HK\$'000
Statutory audit services	
– Elite Partners CPA Limited	1,100
– Other auditors	279
	1,379

## Internal Controls and Corporate Governance Policies

The Board has overall responsibility for monitoring the internal control system and corporate governance of the Company. The Board has developed its systems of internal control and risk management and is also responsible for reviewing and maintaining an adequate internal control system and developed and reviewed the corporate governance policies at least once a year to safeguard the interests of the shareholders and the assets of the Company and ensure compliance with legal and regulatory requirements by the Group. During the year, the Board has conducted a review of the effectiveness of the internal control system of the Company and reviewed the corporate governance policy documents and terms of reference of Board committees of the Company and the compliance with the legal and regulatory requirements, including the Code.

# CORPORATE GOVERNANCE REPORT

## Internal Audit and Risk Management

During the Financial Year, the Group has complied with code provision C.2 of the Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis and an internal audit on the internal control and risk management systems performed on an annual basis. Main features of the risk management and internal control systems are described as follows:

### Risk management system

The Group has adopted a risk management system which manages the risk associated with its business and operations. The system comprises the following phases:

- Identification: identify ownership of risks, business objectives and risks that could affect the achievement of objectives.
- Evaluation: analyze the likelihood and impact of risks and evaluate the risk portfolio accordingly.
- Management: consider the risk responses, ensure effective communication to the Board and on-going monitor the residual risks.

Based on the risk assessments conducted for the financial year, no significant risk was identified.

### Risk management system on money lending business

The money lending business is conducted by the Group's wholly-owned subsidiary, Kingkey Finance Limited, which is a licensed money lender under the Money Lenders Ordinance. Based on the existing business model, clients may apply the loans obtained from Kingkey Finance Limited for personal or corporate purposes.

The Group offers fixed-term loans to clients. The Group enters into loan agreement with its clients, which typical sets out the parties, date of the agreement, principal amount, collateral requirements, maturity date, interest period, interest rates, events of default and a summary of provisions of Part III and Part IV of Money Lenders Ordinance. Upon expiry of the initial term, loans may be renewed based on the Group's further assessment on the financial background of the client, the quality of the collaterals and any further security, the creditability of the client, the funds available to us at the time of the renewal and the prevailing market environment.

To manage the associated credit exposure from the Group's money lending business, the Group has credit assessment and internal control procedures.

The Group shall complete credit assessment for applicants for its money lending services. In assessing their creditworthiness, the Group primary focus is on the collateral and security (if any) offered as well as the applicant's background. The Group evaluate collateral according to various matrices, such as their liquidity, market value volatility and type. In addition to the collateral, the Group's credit assessment department takes into account the client's occupation, financial condition, reputation, investment purpose, securities concentration, asset proof and credit history, which facilitate the Group's assessment on the client's repayment ability. Where necessary, the Group may conduct credit search with external agencies to obtain background information and credit history of its client.

It is the policy of the Group to review the outstanding amount of each loan at least yearly or in a more frequent manner depending on individual circumstances or market condition. Impairment allowances on individual assessed accounts are determined by an evaluation of the incurred loss at balance sheet date on a case-by-case basis, and are applied to all individually significant accounts.

Other key internal controls of the Group's money lending business include (i) the credit approval process; and (ii) post-loan monitoring process.

## **Credit approval**

The Group's credit risk management department reviews and evaluates the credit assessment results with the documents offered in support of the loan application. Based on the Group's credit assessment and upon application by its client, the Group set the appropriate credit line for each client. The risk management approves and, where appropriate, revises the credit line extended to each client upon request and completion of internal assessment procedures.

Applicant for money lending service shall sign the loan agreement with us and issue drawdown notice within the term of the loan agreement.

## **Post-loan monitoring**

During the monitoring stage, the Group's credit risk management department monitors the repayment status of each loan on a monthly basis and is required to report to those charged with governance.

For secured loan, during the loan monitoring process, where the Group notice that the value of the collateral is considered to be insufficient to cover its risk exposure or that the actual loan-to-value ratio with respect to any loan advanced has reached or exceed an accepted ratio, the Group may require the borrower to deposit additional collateral and/or security, partially repay the outstanding loan or realise the value of the collateral in order to bring the loan-to-value ratio back to an accepted level.

For unsecured loan, the credit department should conduct annual review on each loan which remains outstanding and if the Group notice that there is a material deterioration in the client's financial position, the Group may require repayment from its client after reporting to its management who monitor the risk level. In the event that any client fails to respond to the Group's request as mentioned above, the Group may take appropriate legal actions for debts which have been due for a long period.

# CORPORATE GOVERNANCE REPORT

## Communication with Shareholders

The Company endeavours to maintain an on-going dialogue with the shareholders and in particular to communicate with the shareholders through annual general meetings or other general meetings and encourage their participation.

The Company will ensure that there are separate resolutions for separate issues proposed at the general meetings.

The Company will continue to maintain an open and effective investor communication policy and to update investors on relevant information on the Group's business in a timely manner, subject to relevant regulatory requirements.

## Shareholders' Rights

### Convening an extraordinary general meeting

Pursuant to article 58 of the Company's Articles of Association, extraordinary general meetings of the Company (the "EGM") shall be convened on the requisition of any one or more shareholders holding, at the date of deposit of the requisition, not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company. Such shareholders shall have the right, by written requisition to the Board or the company secretary of the Company, to require an EGM to be called by the Board for the transaction of any business specified in such requisition; and the EGM shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

### Putting enquiries to the Board

To ensure effective communication between the Board and the shareholders, the Company has adopted a shareholders' communication policy (the "Policy"). Under the Policy, the Company's information shall be communicated to the shareholders mainly through general meetings, including annual general meetings (AGM), the Company's financial reports (annual, interim and (if any) quarterly reports), and its corporate communications and other corporate publications on the Company's website and the Stock Exchange's website. Shareholders may at any time make a request for the Company's information to the extent that such information is publicly available. Any such questions shall be first directed to Ms. Kwok Yin Ning, the Chief Executive Officer of the Board at the Company's principal place of business in Hong Kong by post at 902, 9th Floor, Harbour Centre, Tower 2, 8 Hok Cheung Street, Hunghom, Kowloon, Hong Kong or by email to [admin@kkgroup.com.hk](mailto:admin@kkgroup.com.hk). Shareholders may also directly raise questions during the shareholders' meetings.

## Putting forward proposals at Shareholders' meeting

The number of shareholders necessary for putting forward a proposal at a shareholders' meeting shall be any number of shareholders representing not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings at the date of the request. The request to put forward a proposal must be made to the attention of the Company Secretary within 30 days from the date of the relevant shareholders' meeting.

## Investor relations

The Company believes that maintaining a high level of transparency is a key to enhance investor relations. It is committed to a policy of open and timely disclosure of corporate information to its shareholders and investment public. The Company updates its shareholders on its latest business developments and financial performance through its annual, interim and (if any) quarterly reports. The corporate website of the Company (<http://www.kkgroup.com.hk>) has provided an effective communication platform to the public and the shareholders.

## Constitutional documents

There are no changes in the constitutional documents of the Company during the year.

On 23 June 2022, the Company announced proposing to amend the existing articles of association of the Company ("Proposed Amendments") and to adopt an amended and restated articles of association (the "New Articles") of the Company in order to update and bring the articles of association in line with the latest legal and regulatory requirements, including the amendments made to Appendix 3 (the "Core Shareholder Protection Standards") to the Listing Rules. In November 2021, the Stock Exchange introduced a new listing regime for overseas issuers which, covers, among others things, that all issuers are required to comply with the Core Shareholder Protection Standards. The amended Listing Rules are effective as from 1 January 2022 and the Proposed Amendments also include other updates incorporating legal and regulatory changes in both Hong Kong and the Cayman Islands. For details, please refer to the announcement of the Company dated 23 June 2022.

The Proposed Amendments and the adoption of the New Articles are approved by way of a special resolution at the annual general meeting held on 13 September 2022, and will become effective upon the approval by the shareholders of the Company at the annual general meeting.

## Dividend policy

The company is committed to sharing the results with shareholders while striking a balance of continuous development of its business. Given the current financial condition, the possible financial resources needed for business development, the company does not expect to distribute any dividend in the near term since it intends to reserve capital for business development.

# REPORT OF THE DIRECTORS

The Directors are pleased to present their annual report together with the consolidated financial statements of the Company for the year ended 31 March 2023.

## Principal Activities

The principal activity of the Company is investment holding. The principal activities of its subsidiaries are set out in Note 43 to the consolidated financial statements.

## Segmental Information

The Group's segment information and revenue for the year ended 31 March 2023 are set out in Note 6 to the consolidated financial statements.

## Business Review

A review of the business of the Group during the year are provided in the section headed "Business Review" on pages 3 to 6 of this annual report. An analysis of the Group's performance during the year using key financial performance indicators are provided in the section headed "Financial Review" on pages 7 to 15 of this annual report.

## Principal Risks and Uncertainties

The Group's business risks are mainly (i) the COVID-19 pandemic; (ii) global economic condition; (iii) currency risks; and (iv) customer's appetite on mink and fur. The securities and other financial services businesses, insurance brokerage and money lending are subject to the sentiment and conditions of the equity markets in Hong Kong as well as the compliance risk for licensees activities.

## Contingent Liabilities

During the year ended 31 March 2023, there were no contingent liabilities noted by the Directors.

## Environmental Policies and Performance

The Group has long considered environmental protection and energy conservation as one of its key priorities in order to enhance the sustainable development and raise its relative social responsibility to its stakeholders. For details, please refer to the "Environmental, Social and Governance Report" published on the respective websites of the Stock Exchange and the Company on 28 July 2023.

## Compliance with Relevant Laws and Regulations

During the year ended 31 March 2023, the Board was not aware of any non-compliance with the relevant laws and regulations that have a significant impact on the Group.

## Relationships with Employees, Customers and Suppliers

The Company understands the importance of maintaining a good relationship with employees, customers and suppliers as they are the foundation of the Group's success.

### Employees

The Company strictly complies with all the applicable rules and regulations in relation to employment, to name a few, the Labour Ordinance, Mandatory Provident Fund Ordinance and Personal Data (Privacy) Ordinance, etc. The Group has purchased all necessary insurance and made monthly contributions for its staff and has measures in place endeavoured to protect all staff's personal information. There are channels for staff to express their opinions with regard to their work. Moreover, the Group also strives to provide a safe, healthy and harmonious workplace with fair and equal opportunities for staff of both gender.

### Customers

The Group highly values the relationship with its customers and has been emphasising the philosophy of fair dealing. As a result, it has won the loyalty of its customers and established a long-term relationship with them. The Group has, from time to time, sought feedbacks from its customers on the goods and services it provides with a view to improve its service quality continuously.

### Suppliers

The Group has also established a long-term relationship and mutual trust with suppliers to ensure the quality and stability of supply of goods. Furthermore, the Company has measure in place for anti-bribery.

## Results and Dividends

The results of the Group for the year ended 31 March 2023 and the financial position of the Company and of the Group as at that date are set out in the consolidated financial statements on pages 64 to 185. The Directors do not recommend the payment of final dividend for the year ended 31 March 2023 (2022: Nil).

## Summary of Financial Information

A summary of the published results and assets and liabilities of the Group for the five financial years ended 31 March 2023, as extracted from the consolidated financial statements in the previous and current annual reports of the Company, is set out on page 186 of this annual report. This summary does not form part of the consolidated financial statements.

# REPORT OF THE DIRECTORS

## Prospects and Development

The economic prospect of Hong Kong seems to have much less uncertainty compared with last year: the interest rate in the US has been raised almost to the peak, the effect on war between Russia and Ukraine is now known and western countries have found ways to mitigate it, and COVID-19 no longer poses threat on Hong Kong's public health.

However, there are still some issues left to be handled. The Hong Kong stock market atmosphere remains bearish, the overall consumption confidence being conservative and the business confidence is falling as well which is evidence by the increasing vacancy in Grade A private office. Hong Kong is in urgent need a series of systemic measures to find some way out by developing new promising industries and fostering its traditional four pillar industries such that it can restore its glory.

However, in order to achieve this, we expect that it will take a considerable amount of time even though those measures are on hand and ready to kick start. As a result, our financial businesses, which are heavily dependent on the climate of the Hong Kong economy and its financial market, namely, our assets management and insurance brokerage businesses are not expected to have any remarkable growth in the coming year. In particular, the prospect of the securities brokerage business is believed to be gloomy in the coming few years. The management will monitor and consider different viable options toward it.

While in the past two decades that many people in the PRC have created considerable wealth, FGA can provide them with a gateway to get to know people at their similar level and facilitate them to further develop their business or career to a higher level. Therefore, we expect the demand for memberships and multi-channel networking services will be keen. Meanwhile, the increasing popularity in the use of artificial intelligence application is believed to help incubate our insurance technology segment. Given non-event of aversive factors, we are optimistic about its prospect.

For fur business, we can expect our mink skins in our inventory will still be sold at a profitable level. However, it has been in extremely difficult process to negotiate with the Danish government for our 12 mink farms' compensation. We are currently using the best auditors and lawyers in Denmark to help our negotiation process.

## Reserves

Details of movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on page 183 and Note 44 to the consolidated financial statements respectively.

## Distributable Reserve

As at 31 March 2023, the Company's reserve available for distribution, calculated in accordance with the Companies Law of the Cayman Islands, amounted to HK\$117,323,000 (2022: HK\$553,348,000). This includes the Company's accumulated losses and share premium account in the amount of HK\$1,642,431,000 (2022: HK\$550,039,000) and HK\$1,759,754,000 (2022: HK\$1,103,387,000) respectively which may be distributable provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when they fall due in the ordinary course of business.

## Property, Plant and Equipment

Details of the movements in property, plant and equipment of the Group during the year are set out in Note 15 to the consolidated financial statements.

## Share Capital and Share Award Scheme

Details of the Company's share capital and share award movements during the year are set out in Notes 34 and 37 to the consolidated financial statements respectively.

## Pre-emptive Rights

There is no provision for pre-emptive rights under the Company's Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

## Purchase, Redemption or Sale of Listed Securities of the Company

During the year ended 31 March 2023, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

## Major Customers and Suppliers

The percentages of purchases and sales for the year ended 31 March 2023 attributable to the Group's major suppliers and customers are as follows:

	<b>Approximate % to total revenue for the year ended 31 March 2023</b>
<hr/>	
Purchases	
– the largest supplier	31.16%
– the five largest suppliers combined	70.91%
Sales	
– the largest customer	15.47%
– the five largest customers combined	45.11%

None of the Directors, their associates or (to the best knowledge of the Directors) shareholders holding more than 5% of the Company's issued share capital had any beneficial interest in the Group's five largest customers or five largest suppliers.

# REPORT OF THE DIRECTORS

## Charitable Contributions

During the year, the Group did not make any charitable donation (2022: HK\$19,000).

## Directors

The Directors during the year and up to the date of this annual report were:

### Executive Directors

Mr. Chen Jiajun  
Mr. Mong Cheuk Wai  
Ms. Kwok Yin Ning\*

### Independent Non-executive Directors

Ms. Mak Yun Chu  
Mr. Hung Wai Che  
Mr. Leung Siu Kee  
Mr. Chan Ting Fung<sup>#</sup>

Notes:

<sup>#</sup> Mr. Chan Ting Fung was appointed on 1 July 2022.

\* Ms. Kwok Yin Ning retired on 13 September 2022.

Pursuant to article 84(1) of the Company's Articles of Association, Mr. Chen Jiajun and Mr. Hung Wai Che will retire by rotation at the forthcoming AGM and being eligible, offer themselves for re-election at the AGM.

## Directors' Service Contracts

Each of the executive Directors has entered into a service contract with the Company. Each of the independent non-executive Directors has signed an appointment letter with the Company for a period of three years. The term of office of all Directors is subject to (i) the termination pursuant to the terms of their respective service contract or appointment letter and (ii) the rotation, removal, vacation or termination of their offices as Directors or the disqualification to act as Directors as set out in the Company's Articles of Association, the applicable laws and the Listing Rules.

No Directors proposed for re-election at the forthcoming AGM has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

## Independence Confirmation

The Company has received, from each of the independent non-executive Directors, an annual confirmation of his/her independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all independent non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and hence are independent.

## Emoluments of Directors and Five Highest Paid Individuals

Details of the emoluments of the Directors and the five highest paid individuals of the Group during the year are set out in Note 11 to the consolidated financial statements.

## Pension Schemes

Particulars of the Group's pension schemes are set out in Note 38 to the consolidated financial statements.

## Management Contracts

As at 31 March 2023, the Company did not enter into or have any management and administration contracts in respect of the whole or any substantial part of any business of the Company.

## Emolument Policy

In order to attract and retain high quality staff and to enable smooth operation within the Group, the Group offered competitive remuneration packages (with reference to market conditions and individual qualifications and experience) and various in-house training courses. The remuneration packages are subject to review on a regular basis.

The emoluments of the Directors are decided by the remuneration committee of the Company, having regard to the Company's operating results, market competitiveness, individual performance and achievement.

## Directors' Interests in Transactions, Arrangements and Contracts

No transactions, arrangements and contracts of significance to the business of the Group to which the Company or any of its subsidiaries was a party, and in which a Director or his/her associates had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 March 2023.

# REPORT OF THE DIRECTORS

## Directors' Interests in Competing Business

As far as the Directors are aware of, none of the Directors or the controlling shareholders of the Company has any interest in a business which competes or may compete with the business of the Group or has any other conflict of interest with the Group during the year ended 31 March 2023.

## Connected Transactions

During the year ended 31 March 2023, the Group had the following continuing connected transaction which was disclosed in accordance with the requirements of Chapter 14A of the Listing Rules.

### Licence Agreement entered into among UKF Management, Kingkey Enterprise and KK Culture

On 24 January 2019, UKF Management Limited (“UKF Management”, now known as “Kingkey Management Limited”) (as Licensee), a wholly-owned subsidiary of the Company, entered into a licensing agreement (the “Licence Agreement”) with Kingkey Enterprise Hong Kong Limited (“Kingkey Enterprise”) and Kingkey Intelligence Culture Holdings Limited (formerly known as KK Culture Holdings Limited or “KK Culture”) (together as Licensors), where the Licensors agreed to lease certain areas of the office premises of 44/F, Office Tower, Convention Plaza, 1 Harbour Road, Wan Chai, Hong Kong to the Licensee for the period from 24 January 2019 to 15 May 2020 (both days inclusive), at a monthly rent of HK\$580,000 (exclusive of Government rates, management fee and air-conditioning charges).

Kingkey Enterprise is an investment holding company incorporated in Hong Kong with limited liability and KK Culture is a company incorporated in Cayman Islands with limited liability and continued in Bermuda with limited liability, the shares of which are listed on the Stock Exchange (stock code: 550).

The annual caps of the said leasing for the Company for the year ended 31 March 2019 and years ending 31 March 2020 and 2021 are HK\$1,700,000, HK\$8,200,000 and HK\$1,100,000 respectively.

For the year ended 31 March 2021, the actual rental and other fee and charges under Licence Agreement (including management fee, air-conditioning, rates and utilities) paid by the Licensee amounted to HK\$1,042,000.

The terms of the Licence Agreement were negotiated on an arm's length basis and the rental chargeable under the Licence Agreement was determined after taking into account the prevailing market rental rates as advised by an independent surveyor. The Directors (including the independent non-executive Directors) considered that the Licence Agreement was entered into in the ordinary and usual course of business of the Company, and its terms are on normal commercial terms and are fair and reasonable, and are in the interests of the Company and the Shareholders as a whole.

For details, please refer to the announcement of the Company dated 24 January 2019.

## REPORT OF THE DIRECTORS

As the Licence Agreement expired on 15 May 2020, subsequently on 15 June 2020, the Licensee entered into an updated licence agreement (the “Updated Licence Agreement”) with the Licensors to extend the lease of the same premises for one more year for the period from 16 May 2020 to 15 May 2021 (both days inclusive) at a monthly rent of HK\$62 per square feet (exclusive of Government rates, management fee and air-conditioning charges) and the Licensee was granted a first right of renewal upon the expiry of the updated licence agreement. A renewal agreement was subsequently entered into on 9 July 2021 with all the material terms being the same as the Updated. The terms of the Updated Licence Agreement and the one after were negotiated on an arm’s length basis and the rental chargeable under the Licence Agreement was determined after taking into account the prevailing market rental rates. The Directors (including the independent non-executive Directors) considered that the Updated Licence Agreement was entered into in the ordinary and usual course of business of the Company, and its terms are on normal commercial terms and are fair and reasonable, and are in the interests of the Company and the Shareholders as a whole.

As (i) Kingkey Enterprise is wholly-owned by Mr. Chen Jiarong and it is an associate of Mr. Chen Jiajun; and (ii) Mr. Chen Jiajun, being brother of Mr. Chen Jiarong, has been the Controlling Shareholder of the Company and the substantial shareholder of KK Culture Company both Kingkey Enterprise and KK Culture are connected persons of the Company and accordingly, the transactions contemplated thereby constituted continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

A licence agreement was entered into to extend the rental for another one year from 16 May 2021 to 15 May 2022 and further extended to 15 May 2023 with all the material terms remained the same.

As all the applicable percentage ratios calculated under the Listing Rules for the transactions contemplated under the Licence Agreement, the Updated Licence Agreement and the one after were less than 5%, such transactions were subject to reporting, annual review and announcement requirements but exempt from independent Shareholders’ approval requirement pursuant to Rule 14A.76(2) of the Listing Rules.

Save as disclosed above, none of the related party transactions as disclosed in Note 39 to the consolidated financial statements for the year ended 31 March 2023 constituted discloseable non-exempted connected transaction or non-exempted continuing connected transaction under the Listing Rules.

The independent non-executive Directors have reviewed and confirmed that all the continuing connected transaction or connected transaction taken place during the year ended 31 March 2022 and 31 March 2023 was (i) in the ordinary and usual course of business of the Group; (ii) on normal commercial terms or better; and (iii) in accordance with the relevant agreements governing the same on terms that are fair and reasonable and in the interests of the Company’s shareholders as whole.

# REPORT OF THE DIRECTORS

## Continuing Connected Transactions

Reference is referred to the acquisition of membership and events business mentioned in Management Discussion and Analysis Section and the circular of the Company dated 28 February 2022.

Prior to the completion, Energetic Force Investment Limited (“Energetic Force”) (a direct 30%-controlled company of Forbes Venture Investments Limited (“FVI”)) entered into a sub-license agreement (the “Sub-license Agreement”) with FGA (HK) Limited (“FGA HK”) (a wholly-owned subsidiary of the Target Company) in respect of the license of FGA Intellectual Property Rights by Energetic Force to FGA HK, which will grant FGA HK the FGA Intellectual Property Rights for the use of the names, trademarks and goodwill associated with the FGA Intellectual Property Rights, including the Trademarks, “Forbes Global Alliance” and “福布斯環球聯盟”, in the PRC (excluding Hong Kong, Macau and Taiwan). Further, pursuant to the Sub-license Agreement, FGA (China) Limited (“FGA Fuhui”) (being a wholly owned subsidiary of the Target Company) will be entitled on an equal basis with FGA HK to exercise all the rights granted to FGA HK under the Sub-license Agreement. In addition to the Sub-license Agreement, it is anticipated that Forbes China Group Members will also enter into certain transactions with the Target Group Companies in relation to (i) co-hosting of events; (ii) provision of various types of services; and (iii) advertising arrangements and these transactions would constitute continuing connected transactions upon Completion. On this premise, the Target Company and Forbes Media HK entered into three framework agreements, namely the Event Co-Hosting Framework Agreement, the Services Framework Agreement and the Advertising Framework Agreement (the “Framework Agreements”). Upon Completion, the Target Company will be owned as to 70% by the Company and 30% by FVI, and hence become a subsidiary of the Company. FVI will be a substantial shareholder of the Target Company and hence a connected person of the Company. Energetic Force, being a direct 30%-controlled company of FVI, will be an associate of FVI and hence also a connected person of the Company. Accordingly, the transactions contemplated under the Sub-license Agreement to be entered into between Energetic Force and FGA HK will constitute a continuing connected transactions of the Company under Chapter 14A of the Listing Rules. Similarly, upon Completion, Forbes Media Hong Kong Limited (“Forbes Media HK”), being an indirect 30%-controlled company of FVI, will also be an associate of FVI and hence a connected person of the Company. Accordingly, the transactions contemplated under the Framework Agreements to be entered into between the Target Company and Forbes Media HK will also constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules. As applicable percentage ratios as set out in Rule 14.07 of the Listing Rules for the proposed annual caps in relation to the possible continuing connected transactions under the Sub-license Agreement and the Framework Agreements that are expected to be higher than 5%, the Sub-license Agreement, the Framework Agreements and the proposed annual caps in relation thereto are subject to the reporting, announcement, annual review and Independent Shareholders’ approval requirements under Chapter 14A of the Listing Rules.

An extraordinary general meeting was convened on 28 February 2022 and all the proposed continuing connected transactions were approved by the independent shareholders of the Company.

## REPORT OF THE DIRECTORS

The following table sets forth the proposed annual caps for the continuing connected transactions under (1) the Sub-license Agreement; (2) the Event Co-hosting Framework Agreement; (3) the Services Framework Agreement; and (4) the Advertising Framework Agreement for FY2023, financial year ending 31 March 2024 (“FY2024”), financial year 2025 (“FY2025”) and financial year 2026 (“FY2026”) and the actual amount utilised for FY2023.

Transaction	Basis of determination	Actual transacted amount in		FY2024 RMB'000	FY2025 RMB'000	FY2026 RMB'000
		FY2023 RMB'000	FY2023 RMB'000			
<b><i>Expenditure of the Target Group</i></b>						
(1) Sub-License Fee	Revenue of the Networking Group of the Target Group	8,600	5,616	12,400	13,640	15,004
(2) FC Event Co-Hosting Fee	Gross profit of co-hosted Non-Forbes Events	2,000	–	2,200	2,420	2,662
(3) Service Fees	Services provided by Forbes China Group Members to the members of the Target Group	4,352	–	6,217	7,097	7,452
(4) Advertising Fee	Number of advertisement spaces purchased by the Target Group	1,500	–	1,650	1,815	1,997
<b>Total</b>		16,452	5,616	22,467	24,972	27,115
<b><i>Income of the Target Group</i></b>						
(2) FGA Event Co-Hosting Fee	Gross profit of co-hosted Forbes Events	15,400	2,872	16,940	18,634	20,498
(4) Advertisement Referral Fee	Number of advertisement referred by the Target Group to Forbes China Group Members	1,500	–	1,650	1,815	1,997
<b>Total</b>		16,900	2,872	18,590	20,449	22,495

The independent non-executive directors of the Company have reviewed the above continuing connected transactions and confirmed that all the transactions have been entered into:

- (1) in the ordinary and usual course of business of the listed issuer’s group;
- (2) on normal commercial terms or better; and
- (3) according to the agreements governing them on terms that are fair and reasonable and in the interests of the Company’s shareholders as a whole.

# REPORT OF THE DIRECTORS

Moreover, the Company's auditor has provided an unqualified letter to the Board containing their findings and conclusions in respect of the continuing connected transactions taken place during the year ended 31 March 2023 in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter will be provided by the Company to the Stock Exchange.

## Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures

As at 31 March 2023, the following Directors or the chief executive of the Company had interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong) ("SFO")) which (i) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (ii) were recorded in the register required to be kept under section 352 of the SFO; or (iii) had to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code").

### (A) Interests in the Company – Long position in shares of the Company

Name	Nature of Interest	Number of Shares	Approximate percentage of shareholding in the Company (Notes)
Mr. CHEN, Jiajun	Controlled entity	3,363,819,533	46.87%

Notes:

- Such percentage was calculated against the number of issued shares of the Company as at 31 March 2023, being 7,177,296,401 shares.
- Mr. Chen Jiajun is an Executive Director and the sole ultimate beneficial owner of Kingkey Holdings (International) Limited which is interested in 3,363,819,533 shares of the Company.

Save as disclosed above, as at 31 March 2023, neither the Directors nor the chief executives of the Company had interests or short positions in the shares, underlying and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which (i) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (ii) were recorded in the register required to be kept under section 352 of the SFO; or (iii) had to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## Substantial Shareholders

As at 31 March 2023, the following parties (other than the Directors and chief executive of the Company) had interests or short positions in the shares or underlying shares of the Company, being 5% or more in the issued share capital of the Company which were recorded in the register of interests required to be kept by the Company under section 336 of the SFO:

### Long position in shares of the Company

Name	Nature of Interest	Number of Shares	Approximate percentage of shareholding in the Company (Note 3)
Kingkey Holdings (International) Limited (Note 1)	Beneficial owner	3,363,819,533	46.87%
Great Return Group Limited (Note 2)	Beneficial owner	452,666,666	6.31%
East Treasure Enterprises Corporation (Note 2)	Controlled entity	452,666,666	6.31%
Fong Chu Pong (Note 2)	Controlled entity	452,666,666	6.31%

Notes:

- Kingkey Holdings (International) Limited is wholly and beneficially owned by Mr. Chen Jiajun.
- Great Return Group Limited is owned by East Treasure Enterprises Corporation as to 70% and East Treasure Enterprises Corporation is in turn wholly and beneficially owned by Mr. Fong Chu Pong.
- Such percentage was calculated against the number of issued shares of the Company as at 31 March 2022, being 7,177,296,401 shares.

Save as disclosed above, as at 31 March 2023, the Directors were not aware of any persons (other than the Directors or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which were recorded in the register of interests required to be kept by the Company under section 336 of the SFO.

## Directors' Rights to Acquire Shares or Debentures

Other than as disclosed under the sections "Share Option Schemes" and "Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares or Debentures" above, at no time during the year ended 31 March 2023 was the Company or any of its subsidiaries, a party to any arrangement to enable the Directors or chief executive of the Company or their respective associates (as defined in the Listing Rules) to have any right to subscribe for securities of the Company or any of its associated corporations as defined in the SFO, or to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate granted to any Director or his/her spouse or children under 18 years of age, or were any such rights exercised by them.

# REPORT OF THE DIRECTORS

## Share Option Schemes

The Company has adopted, on 1 August 2012, two share option schemes, namely the Pre-IPO Share Option Scheme and the Share Option Scheme, for the purpose of providing incentives to eligible employees (including Directors) and any advisers or consultants who contributes to the success of the Group. The Pre-IPO Share Option was terminated on 23 August 2012, being the day immediately preceding the date on which the Company's shares were listed on the Stock Exchange. No further options were and will be granted under the Pre-IPO Share Option Scheme after its termination.

The Directors have estimated the values of the share options granted, calculated by using the binomial option pricing model as at the date of grant of the options. The values of share options calculated are subject to certain fundamental limitations, due to the subjective nature of and uncertainty relating to a number of assumptions of the expected future performance input to the model, and certain inherent limitations of the model itself.

The value of an option varies with different variables of certain subjective assumptions. Any changes to the variables used may materially affect the estimation of the fair value of an option.

The major terms of the Share Option Scheme, in conjunction with the requirements of Chapter 17 of the Listing Rules, are as follows:

1. The participants of the Share Option Scheme are employees and any advisers or consultants who at the sole discretion of the Board has contributed or is expected to contribute to the Group.
2. The purpose of the Share Option Scheme is to recognise and motivate the contribution of the participants and to provide incentives and help the Company in retaining its employees and recruiting additional employees and to provide them with a direct economic interest in attaining the long term business objectives of the Company.
3. The total number of the shares which may be issued upon exercise of all share options to be granted under the Share Option Scheme and all other share option schemes of the Company shall not exceed 10% of the total number of shares in issue as at the date immediately following completion of the placing on 24 August 2012, being 96,000,000 shares. The 10% limit may be refreshed with the approval by ordinary resolution of the shareholders.

On 18 July 2014, the shareholders at annual general meeting resolved to refresh the 10% limit and the Company may grant further option carrying rights to subscribe for up to a total of 165,177,600 shares and such number of shares, representing approximately 4.22% of total number of issued shares of the Company as at the date of this report, are available for issue under the Share Option Scheme.

## REPORT OF THE DIRECTORS

4. The maximum number of shares of the Company which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the Share Option Scheme and any other schemes of the Company must not exceed 30% of the shares of the Company in issue from time to time.
5. No participant shall be granted a share option if the total number of the shares issued and to be issued upon exercise of the options granted to such participant (including exercised and outstanding options) in any 12 months period up to and including the date of grant would exceed 1% of the shares for the time being in issue unless the proposed grant has been approved by the shareholders in general meeting with the proposed grantee and his associates abstaining from voting.
6. A share option may be exercised in accordance with the terms of the Share Option Scheme at any time during such period as the Board may in its absolute discretion determine but such period must not exceed ten years from the date of grant of the relevant option.
7. The Share Option Scheme do not specify any minimum holding period but the Board has the authority to determine the minimum period for which an option in respect of some or all of the shares forming the subject of the options must be held before it can be exercised.
8. The acceptance of an offer of the grant of a share option must be made within 20 business days from the date of offer with a non-refundable payment of HK\$1.00 from each grantee.
9. The exercise price of any particular share option under the Share Option Scheme shall be such price as determined by the Board in its absolute discretion at the time of the grant of the relevant option but in any case will not be less than the higher of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a day on which the Stock Exchange is open for the trading of securities ("Trading Day"); (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five Trading Days immediately preceding the date of grant; and (iii) the nominal value of a share.
10. The Share Option Scheme shall be valid and effective for a period of ten (10) years commencing from 1 August 2012 and will expire on 31 July 2022.

As at 31 March 2023, there was no outstanding share options under Pre-IPO Share Option Scheme and during the year ended 31 March 2022, no share options were granted, exercised, lapsed or cancelled under Pre-IPO Share Option Scheme.

On 26 October 2018, an extraordinary general meeting was held and a refreshment of scheme limit under the Share Option Scheme was approved to issue up to 461,548,973 options.

During the financial year ended 31 March 2023, no share options were granted, exercised, leased or cancelled under the Share Option Scheme.

# REPORT OF THE DIRECTORS

## Share Award Scheme

On 14 September 2018 (the “Adoption Date”), the Company has entered into a trust deed (the “Trust Deed”) with Core Pacific-Yamaichi International (H.K.) Nominees Limited (the “Trustee”) to set up a trust for the share award scheme (the “Scheme”) and the Trustee will exercise its powers to purchase Shares to be held upon the Trust pursuant to the rules relating to the Scheme Rules and the Trust Deed. To the best of knowledge of the Directors, information and belief, after having made all reasonable enquiries, the Trustee and its ultimate beneficial owners are independent third parties of the Company and its connected persons under the definitions of Chapter 14 of the Listing Rules.

Pursuant to the terms of the Scheme, the remuneration committee of the Company (“Remuneration Committee”) and the Board shall determine the number of Shares to be purchased by the Trustee out of cash paid by the Company by way of settlement to the Trustee (the “Awarded Shares”) awarded by the Board to be awarded to the employees selected by the Remuneration Committee and the Board (the “Selected Employees”). Subject to the absolute discretion of the Board, the Awarded Shares (where the Board has determined such number pursuant to the terms of the Scheme) shall be acquired by the Trustee from open market by utilizing the Company’s resources provided to the Trustee.

The Scheme does not constitute a share option scheme or an arrangement analogous to a share option scheme for the purpose of Chapter 17 of the Listing Rules. No Shareholders’ approval is required to adopt the Scheme.

The purposes of the Scheme are to recognise the contributions by the Selected Employees and give incentives to them in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

Subject to any early termination as may be determined by the Board pursuant to the terms of the Scheme, the Scheme shall be valid and effective for a term of 10 years commencing on the Adoption Date.

The Remuneration Committee and the Board shall not make any further award of Shares which will result in the aggregate number of Shares awarded by the Board throughout the duration of the Scheme to be in excess of 5% of the issued share capital of the Company as at the Adoption Date. The maximum aggregate number of the Awarded Shares which may be awarded to a Selected Employee under the Scheme shall not exceed 1% of the issued share capital of the Company as at the Adoption Date. As at the date of the Adoption Date, the number of issued Shares of the Company is 7,177,296,401 Shares.

## Operation of the Scheme

The Remuneration Committee and the Board may, from time to time, at their absolute discretion select any Employees (excluding any Excluded Employee) to participate in the Scheme as a Selected Employee. Subject to the terms of the Scheme, the Remuneration Committee and the Board shall determine the number of Awarded Shares to be awarded to the Selected Employees. The Board is entitled to impose any conditions as they deem appropriate in their absolute discretion with respect to the vesting of the Awarded Shares on the Selected Employees. Where any grant of Awarded Shares is proposed to be made to connected persons of the Company, such grant of Awarded Shares has to be approved in advance by the independent non-executive Directors of the Company. The Company shall comply with the applicable provisions of Chapter 14A of the Listing Rules and such Connected Persons and their associates shall abstain from voting on the relevant general meeting in approving such grant of Awarded Shares. After the Board has approved any grant of Awarded Shares, the Board shall as soon as practicable inform the Trustee of, among others, (a) the identity of the relevant Selected Employee, and whether the Selected Employee is a Connected Person; (b) the number of Awarded Shares awarded to the relevant Selected Employee; (c) the Vesting Date; (d) conditions, restrictions or limitations (if any) accordingly; and (e) whether the Awarded Shares or any part thereof should be purchased.

## Restrictions

No payment shall be made to the Trustee pursuant to the Scheme and no instructions to acquire Shares shall be given to the Trustee under the Scheme and the Trustee shall not sell the Awarded Shares for the relevant Selected Employees where: (a) any Director or the relevant Employee is in possession of any inside information (as defined in the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong)) in relation to the Company; or (b) dealings by Directors are prohibited under any code or requirement of the Listing Rules and all applicable laws from time to time.

## Vesting of Awarded Shares

The Trustee shall vest any Awarded Shares and Related Income held by the Trustee under the Trust to the Selected Employee on the Vesting Date determined at the discretion of the Board, provided that the Selected Employee remains an Employee of the Group at all times after the Reference Date up to the relevant Vesting Date.

## No voting rights

A Selected Employee shall have no rights except contingent interest in respect of the Awarded Share until the Shares are vested in the Selected Employee pursuant to the Scheme. The Trustee shall not exercise any voting rights in respect of any Shares held under the Trust (including but not limited to the Awarded Shares, the Further Shares, the Returned Shares, any bonus Shares and scrip Shares).

# REPORT OF THE DIRECTORS

For the year ended 31 March 2023, no shares were granted. As at 31 March 2023, the Company had 59,620,000 Awarded Shares outstanding at an average cost of HK\$0.90 each.

## Related Party Transactions

During the year ended 31 March 2023, the Group entered into certain related party transactions, details of which are set out in Note 39 to the consolidated financial statements of the Group. None of these transactions constitute a discloseable connected transactions or continuing connected transactions in accordance with the Listing Rules except for those disclosed in the section headed “Connected Transactions” in this report.

## Corporate Governance

The major corporate governance practices as adopted by the Company are set out in the Corporate Governance Report section set out on pages 21 to 39.

The Company has received the said written confirmation for the year ended 31 March 2023 from each controlling shareholder and the Directors are of the view that the controlling shareholders have been in compliance with the Non-Competition Undertaking for the year under review.

## Permitted Indemnity Provision

Save for the directors and officers liability insurance maintained by the Company in respect of relevant legal actions against the Directors, at no time during the year ended 31 March 2023 and up to the date of this report, there was or is, any permitted indemnity provision being in force for the benefit of any of the Directors (whether made by the Company or otherwise).

## Events after the Reporting Period

Save as disclosed, there are no significant events taken place after 31 March 2023 and up to the date of this report.

## Sufficiency of Public Float

Throughout the year ended 31 March 2023 and as at the date of this annual report, based on information that is publicly available to the Company and within the knowledge of the Directors, the Directors confirm that the Company maintained a sufficient prescribed public float of more than 25% of the Company’s issued shares as required under the Listing Rules.

## Environmental Policies and Compliance with Relevant Laws and Regulations

The Group's Environmental, Social and Governance Report will be published on the respective websites of the Stock Exchange and the Company on 28 July 2023. No material impact of the relevant laws and regulations in relation to environment is identified on business operations.

## Review of Annual Results by Audit Committee

The Company has established the Audit Committee which comprises all four independent non-executive Directors. The current members are Ms. Mak Yun Chu, Mr. Hung Wai Che, Mr. Leung Siu Kee and Mr. Chan Ting Fung, with Ms. Mak Yun Chu being the chairperson of the committee. The Group's annual results for the year ended 31 March 2023 have been reviewed by the Audit Committee. The Audit Committee is of opinion that the preparation of such financial information complied with the applicable accounting standards, the requirements under the Listing Rules and any other applicable legal requirements, and that adequate disclosures have been made.

## Auditor

On 9 November 2021, Confucius International CPA Limited resigned as auditor of the Company as it could not reach a consensus on the audit fee for the financial year ending 31 March 2022. The Company appointed Elite Partners CPA Limited ("Elite Partners") to fill the vacancy with effect from 9 November 2021. Elite Partners will hold the office until the conclusion of the next general meeting of the Company.

The consolidated financial statements of the Group for the year ended 31 March 2023 have been audited by Elite Partners.

On behalf of the Board

**Kingkey Financial International (Holdings) Limited**

**Chen Jiajun**

*Executive Director*

27 June 2023

# INDEPENDENT AUDITOR'S REPORT



## TO THE MEMBERS OF KINGKEY FINANCIAL INTERNATIONAL (HOLDINGS) LIMITED

京基金融國際（控股）有限公司

*(Incorporated in the Cayman Islands with limited liability)*

### Opinion

We have audited the consolidated financial statements of Kingkey Financial International (Holdings) Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 64 to 185, which comprise the consolidated statement of financial position as at 31 March 2023, and consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HSAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITOR'S REPORT

## Key Audit Matters *(Continued)*

Key audit matter	How the matter was addressed in our audit
<p><b><i>Impairment assessment of trade receivables and loan receivables</i></b></p> <p>As at 31 March 2023, the Group had trade receivables of HK\$284,620,000, net of impairment provision of HK\$29,346,000, and loan receivables of HK\$86,907,000, net of impairment provision of HK\$5,527,000.</p> <p>Assessing impairment of trade receivables and loan receivables is a subjective area as it requires application of significant judgement and uses of estimates. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information, and forward-looking analysis. Judgement is applied in assessing customers that may default and identifying evidence of impairment which include assessment on creditworthiness of customers, their historical repayment records, the length of the overdue period, the financial strength of debtors and the loan-to-collateral ratio, that is the percentage of outstanding receivables balance to collateral value. Estimates are used in assessing the recoverable amount of the collateral.</p> <p>We had identified impairment assessment of trade receivables and loan receivables as a key audit matter because significant management judgement was used to assess the allowance for credit losses of trade receivables and loan receivables.</p>	<p>Our major audit procedures relating to the impairment assessment of trade receivables and loan receivables included the followings:</p> <ul style="list-style-type: none"><li>• We understood the controls over the impairment assessment of trade receivables and loan receivables, which related to the management's identification of events that might trigger the Significant Increase in Credit Risk ("SICR") of the receivables and events of default.</li><li>• We tested the appropriateness of the Group's determination of SICR and the basis of classification of exposures into the 3 stages as required by HKFRS 9. Our testing will include the checking to clients' creditworthiness, historical payment records, the length of the overdue period, the financial strength of debtors, loan-to-collateral value and other factors determining the stage classification as determined by the Group.</li><li>• We assessed, on a sample basis, the recoverability of the outstanding receivables through our discussed with the management and with reference to credit profiles of the customers, available data, information and the latest correspondence with customers and checked subsequent settlements.</li><li>• We assessed the reasonableness of the Group's criteria for assessed if there has been a SICR and so allowances for the receivables should be measured on a life-time ECL basis and the qualitative assessment.</li><li>• We re-performed the management's calculation of loss allowances under the ECL model.</li><li>• We verified the balances of trade receivables and loan receivables by requesting direct confirmations on a sample basis.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## Key Audit Matters *(Continued)*

Key audit matter	How the matter was addressed in our audit
<b><i>Impairment assessment of goodwill and intangible assets</i></b>	
<p>During the year ended 31 March 2023, the Group has goodwill of approximately HK\$235,750,000 and various types of intangible assets of approximately HK\$580,241,000. The Group had recognised impairment loss of goodwill of approximately HK\$106,814,000.</p>	<p>Our major audit procedures relating to the impairment assessment of goodwill and intangible assets included the followings:</p>
<p>Management performs impairment assessment annually or when indicators of potential impairment are identified. For the purpose of impairment assessment, the management assess the recoverable amount of goodwill and intangible assets based on the relevant cash generating units (“CGUs”).</p>	<ul style="list-style-type: none"><li>• We discussed with management as to whether there was any indicator of impairment.</li></ul>
<p>We had identified the impairment assessment of goodwill and intangible assets as a key audit matter because significant management judgements were used to determine key assumptions and the balance of goodwill and intangible assets at 31 March 2023 were significant.</p>	<ul style="list-style-type: none"><li>• We obtained cash flow forecasts relating to each CGU prepared by management and approved by the directors of the Company.</li><li>• We discussed with management in relation to the methodology, basis and assumptions used in arriving at the cash flow forecasts to see whether the methodology and assumptions used were reasonable.</li><li>• We checked, on a sample basis, the accuracy and reliance of the input data used.</li></ul>

## Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

# INDEPENDENT AUDITOR'S REPORT

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements** *(Continued)*

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Mr. Yip Kai Yin with Practising Certificate number P07854.

### **Elite Partners CPA Limited**

*Certified Public Accountants*

Hong Kong, 27 June 2023

10/F., 8 Observatory Road

Tsim Sha Tsui

Kowloon, Hong Kong

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2023

	Notes	2023 HK\$'000	2022 HK\$'000
Revenue	5	<b>331,313</b>	127,041
Cost of sales		<b>(208,621)</b>	(41,055)
Gross profit		<b>122,692</b>	85,986
Other income	7	<b>36,281</b>	34,097
Other gains and losses, net	8	<b>(9,051)</b>	(69,867)
Fair value change in contingent consideration payables		<b>(1,009,876)</b>	–
Impairment loss on goodwill		<b>(106,814)</b>	–
Provision for impairment of loan receivables, net	24	<b>(3,373)</b>	(1,935)
Provision for impairment of trade receivables, net	23	<b>(9,689)</b>	(6,611)
Selling and distribution expenses		<b>(530)</b>	–
Administrative expenses		<b>(162,942)</b>	(99,595)
Finance costs	9	<b>(14,637)</b>	(13,460)
Share of result of associates	19	<b>(6,333)</b>	(30)
Loss before tax	10	<b>(1,164,272)</b>	(71,415)
Income tax credit/(expense)	12	<b>1,283</b>	(1,714)
Loss for the year		<b>(1,162,989)</b>	(73,129)
Other comprehensive expense:			
Item that may be reclassified subsequently to profit or loss:			
Exchange difference on translation of financial statements of overseas operation		<b>(1,916)</b>	(3,528)
Item that will not be reclassified subsequently to profit or loss:			
Fair value changes of financial assets at fair value through other comprehensive income		<b>(1,475)</b>	(1,650)
Other comprehensive expense for the year, net of tax		<b>(3,391)</b>	(5,178)
Total comprehensive expense for the year		<b>(1,166,380)</b>	(78,307)
Loss for the year attributable to:			
Owners of the Company		<b>(1,158,455)</b>	(73,129)
Non-controlling interests		<b>(4,534)</b>	–
		<b>(1,162,989)</b>	(73,129)
Total comprehensive expense for the year attributable to:			
Owners of the Company		<b>(1,161,781)</b>	(78,307)
Non-controlling interests		<b>(4,599)</b>	–
		<b>(1,166,380)</b>	(78,307)
Loss per share for loss attributable to owners of the Company	14		
Basic		<b>(17.16) cents</b>	(1.14) cents
Diluted		<b>(17.16) cents</b>	(1.14) cents

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2023

	Notes	2023 HK\$'000	2022 HK\$'000
<b>Non-current assets</b>			
Property, plant and equipment	15	12,199	14,863
Right-of-use assets	16	8,578	68
Goodwill	17	235,750	106,814
Intangible asset	18	580,241	500
Investments in associates	19	74,055	15,648
Financial assets at fair value through profit or loss	20	66,082	77,129
Financial assets at fair value through other comprehensive income	21	1,775	3,250
Loan receivables	24	90	18,249
Deposits	23	1,192	12,968
		<b>979,962</b>	249,489
<b>Current assets</b>			
Financial assets at fair value through profit or loss	20	–	49,591
Inventories	22	46,290	66,892
Trade and other receivables, prepayments and deposits	23	367,263	320,767
Loan receivables	24	86,817	230,223
Amounts due from related companies	39	3,177	3,056
Tax recoverable		1,773	1,954
Pledged bank deposits	26	35,000	35,000
Bank balances held on behalf of clients	25	152,974	234,840
Bank balances and cash	26	111,051	124,448
		<b>804,345</b>	1,066,771
<b>Current liabilities</b>			
Trade and other payables	27	236,298	253,519
Contingent consideration payables	28	819,327	–
Tax payables		11,882	6,676
Bank and other borrowings	29	86,775	95,330
Lease liabilities	30	3,561	71
Amount due to a related company	39	50	–
Amount due to a former director	31	977	3,765
Amount due to a shareholder	31	6,500	11,000
Corporate bonds	32	73,434	96,717
		<b>1,238,804</b>	467,078
<b>Net current (liabilities)/assets</b>		<b>(434,459)</b>	599,693
<b>Total assets less current liabilities</b>		<b>545,503</b>	849,182

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2023

	Notes	2023 HK\$'000	2022 HK\$'000
<b>Non-current liabilities</b>			
Lease liabilities	30	5,439	–
Corporate bonds	32	34,599	58,891
Deferred tax liabilities	33	131,627	–
		<b>171,665</b>	58,891
<b>Net assets</b>			
		<b>373,838</b>	790,291
<b>Capital and reserve</b>			
Share capital	34	71,773	67,246
Reserves		168,764	723,045
Equity attributable to owners of the Company		<b>240,537</b>	790,291
Non-controlling interests		<b>133,301</b>	–
Total equity		<b>373,838</b>	790,291

The consolidated financial statements on pages 64 to 185 were approved and authorised for issue by the Board of Directors on 27 June 2023 and are signed on its behalf by:

**CHEN JIAJUN**  
DIRECTOR

**MONG CHEUK WAI**  
DIRECTOR

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2023

	Attributable to the owners of the Company								Attributable to non-controlling interests	Total	
	Share capital	Share premium	Merger reserve	Shares held for Share Award Scheme	Investments revaluation reserve	Translations reserve	Other reserve	Accumulated losses			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
At 1 April 2021	48,496	674,387	(7,122)	-	(5,100)	(15,838)	(1,998)	(266,999)	425,826	-	425,826
Loss for the year	-	-	-	-	-	-	-	(73,129)	(73,129)	-	(73,129)
Other comprehensive expense for the year											
Exchange difference on translation of financial statements of overseas operation	-	-	-	-	-	(3,528)	-	-	(3,528)	-	(3,528)
Fair value changes of financial assets at fair value through other comprehensive income	-	-	-	-	(1,650)	-	-	-	(1,650)	-	(1,650)
Total comprehensive expense for the year	-	-	-	-	(1,650)	(3,528)	-	(73,129)	(78,307)	-	(78,307)
Issues of shares by placing (note 34)	18,750	429,000	-	-	-	-	-	-	447,750	-	447,750
Purchase of shares under Share Award Scheme (note 37)	-	-	-	(4,978)	-	-	-	-	(4,978)	-	(4,978)
At 31 March 2022 and 1 April 2022	67,246	1,103,387	(7,122)	(4,978)	(6,750)	(19,366)	(1,998)	(340,128)	790,291	-	790,291
Loss for the year	-	-	-	-	-	-	-	(1,158,455)	(1,158,455)	(4,534)	(1,162,989)
Other comprehensive expense for the year											
Exchange difference on translation of financial statements of overseas operation	-	-	-	-	-	(1,851)	-	-	(1,851)	(65)	(1,916)
Fair value changes of financial assets at fair value through other comprehensive income	-	-	-	-	(1,475)	-	-	-	(1,475)	-	(1,475)
Total comprehensive expense for the year	-	-	-	-	(1,475)	(1,851)	-	(1,158,455)	(1,161,781)	(4,599)	(1,166,380)
Issues of consideration shares (note 34)	4,527	656,367	-	-	-	-	-	-	660,894	-	660,894
Purchase of shares under Share Award Scheme (note 37)	-	-	-	(48,867)	-	-	-	-	(48,867)	-	(48,867)
Acquisition of subsidiaries (note 36)	-	-	-	-	-	-	-	-	-	137,900	137,900
At 31 March 2023	71,773	1,759,754	(7,122)	(53,845)	(8,225)	(21,217)	(1,998)	(1,498,583)	240,537	133,301	373,838

Note: Other reserve mainly represents the difference between the amount of non-controlling interest adjusted and the fair value of the consideration paid on partial acquisition of subsidiaries without losing control over the subsidiaries.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2023

	Notes	2023 HK\$'000	2022 HK\$'000
<b>Operating activities</b>			
Loss before tax		<b>(1,164,272)</b>	(71,415)
Adjustments for:			
Amortisation of intangible assets	18	<b>40,815</b>	–
Depreciation of right-of-use assets	16	<b>3,532</b>	2,803
Depreciation of property, plant and equipment	15	<b>2,819</b>	9,010
Change in fair value of financial assets at fair value through profit or loss	8	<b>9,200</b>	16,824
Change in fair value of contingent consideration payables		<b>1,009,876</b>	–
(Gain) loss on disposal of financial assets at fair value through profit or loss	8	<b>(107)</b>	20
Gain on termination of lease	8	–	(739)
Gain on bargain purchase of acquisition of an associate	8	–	(5,578)
Interest income	7	<b>(3,170)</b>	(1,768)
Interest expenses	9	<b>14,637</b>	13,460
Write down of inventories	10	<b>4,992</b>	–
Impairment of goodwill	17	<b>106,814</b>	–
Impairment of property, plant and equipment	8	–	59,439
Provision for impairment of trade receivables, net	23	<b>9,689</b>	6,611
Provision for impairment of loan receivables	24	<b>3,373</b>	1,935
Bad debt	10	<b>1,224</b>	–
Share of result of associates		<b>6,333</b>	30
Operating cash flows before movements in working capital		<b>45,755</b>	30,632
Decrease in inventories		<b>13,523</b>	5,695
Increase in trade and other receivables, prepayments and deposits		<b>(6,862)</b>	(67,541)
Increase in pledged bank deposits		–	(17,500)
Decrease (increase) in loan receivables		<b>158,192</b>	(159,390)
Decrease (increase) in bank balances held on behalf of clients		<b>81,866</b>	(35,848)
(Decrease) increase in trade and other payables		<b>(57,954)</b>	45,969
Increase in amounts due from related companies		–	(704)
Decrease in amount due to a related company		<b>(71)</b>	(1,107)
Purchase of shares under Share Award Scheme		<b>(48,867)</b>	(4,978)
Cash generated from (used in) operating activities		<b>185,582</b>	(204,772)
Interest paid		<b>(2)</b>	(2)
Hong Kong Profits tax refunded (paid), net		<b>514</b>	(6,975)
<b>Net cash generated from (used in) operating activities</b>		<b>186,094</b>	(211,749)

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2023

	Notes	2023 HK\$'000	2022 HK\$'000
<b>Investing activities</b>			
Interest received	7	399	18
Acquisition of financial assets at fair value through profit or loss		–	(121,670)
Acquisition of an associate	19	(64,740)	(10,100)
Deposit paid for acquisition of a subsidiary		–	(11,700)
Net cash outflow from acquisition of subsidiaries	36	(46,201)	–
Proceeds from disposal of financial assets at fair value through profit or loss		21,545	384
Purchase of intangible assets	18	(30,300)	–
Purchase of property, plant and equipment	15	(12)	(1,016)
<b>Net cash used in investing activities</b>		<b>(119,309)</b>	<b>(144,084)</b>
<b>Financing activities</b>			
Addition of corporate bonds	45	46,025	29,682
Repayment of corporate bonds	45	(93,600)	(23,200)
Net proceeds from placing of shares	34	–	447,750
New bank and other borrowings	45	30,101	61,705
Repayments of bank borrowings	45	(37,718)	(43,865)
Capital element of lease rentals paid	45	(2,589)	(2,944)
Interest element of lease rentals paid	45	(333)	(300)
Decrease in amount due to a shareholder	45	(4,500)	–
Decrease in amount due to a director	45	(2,788)	(21,099)
Interest paid	45	(14,167)	(12,944)
<b>Net cash (used in) generated from financing activities</b>		<b>(79,569)</b>	<b>434,785</b>
<b>Net increase in cash and cash equivalents</b>		<b>(12,784)</b>	<b>78,952</b>
<b>Cash and cash equivalents at beginning of the year</b>		<b>124,448</b>	<b>45,626</b>
Effect of foreign exchange rate changes, net		(613)	(130)
<b>Cash and cash equivalents at the end of the year</b>		<b>111,051</b>	<b>124,448</b>
<b>Cash and cash equivalents represented by</b>			
Bank balances and cash		111,051	124,448

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 1. General

Kingkey Financial International (Holdings) Limited (the “Company”) is a public limited company incorporated in the Cayman Islands as an exempted company with limited liability and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 20 March 2015. In the opinion of the Directors of the Company, the ultimate holding company of the Company is Kingkey Holdings (International) Limited (“Kingkey Holdings”) which is a private limited company incorporated in the British Virgin Islands. Its controlling shareholder is Mr. Chen Jiajun, who is also the controlling shareholder and executive director of the Company (“Mr. Chen Jiajun”).

The address of the registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman KY1-1111, Cayman Islands and the principal place of business is located at 902, Harbour Centre, Tower 2, 8 Hok Cheung Street, Hunghom, Kowloon, Hong Kong.

The principal activities of the Company and its subsidiaries (collectively referred to as the “Group”) are provision of securities brokerage, insurance brokerage, assets management services and money lending services in Hong Kong, fur skin brokerage and sale of pelted skin in Denmark, network and licensing business, membership and event business and insurance technology business in the People’s Republic of China (the “PRC”).

The consolidated financial statements are presented in Hong Kong dollars (“HK\$”), which is also the functional currency of the Company. In addition, the functional currencies of group entities that operate outside Hong Kong are determined based on the currency of the primary economic environment in which the group entities operate.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards (“HKFRSs”)

### Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the annual periods beginning on or after 1 April 2022 for the preparation of the consolidated financial statements:

Amendments to HKAS 16	Property, Plant and Equipment – Proceeds before Intended Use
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract
Amendments to HKFRS 3	Reference to the Conceptual Framework
Amendments to HKFRSs	Annual improvements to HKFRSs 2018–2020

The application of these amendments to HKFRSs in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17	Insurance Contracts and the related Amendments <sup>1</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>1</sup>
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies <sup>1</sup>
Amendments to HKAS 8	Definition of Accounting Estimates <sup>1</sup>
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>1</sup>
Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback <sup>2</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023, earlier application is permitted

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2024, earlier application is permitted

<sup>3</sup> Effective date to be determined

The directors of the Company anticipate that the application of all new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies

### Statement of compliance

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”) and by the Hong Kong Companies Ordinance (“CO”).

### Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values and biological assets which are measured at fair values less costs to disposal at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based Payment”, leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 “Inventories” or value in use in HKAS 36 “Impairment of Assets”.

A fair value measurement of a non-financial asset takes into account a market participant’s ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For biological assets which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that the results of the valuation technique equals the transaction price.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Basis of preparation of consolidated financial statements** *(Continued)*

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group is an investor of a fund in which the Group also acts as a fund manager, the Group will determine whether it is a principal or an agent for the purpose of assessing whether the Group controls the relevant fund.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Basis of consolidation** *(Continued)*

An agent is a party primarily engaged to act on behalf and for the benefit of another party or parties (the principal(s)) and therefore does not control the investee when it exercises its decision-making authority. In determining whether the Group is an agent to the fund, the Group would assess:

- the scope of its decision-making authority over the investee;
- the rights held by other parties;
- the remuneration to which it is entitled in accordance with the remuneration agreements; and
- the decision maker's exposure to variability of returns from other interests that it holds in the investee.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

### **Business combinations**

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition related costs are generally recognised in profit or loss as incurred.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Business combinations** *(Continued)*

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 “Income Taxes” and HKAS 19 “Employee Benefits” respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 “Share-based Payment” at the acquisition date (see the accounting policy below);
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 “Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that Standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer’s previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer’s previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary’s net assets in the event of liquidation are initially measured either at fair value or at the non-controlling interests’ proportionate share of the recognised amounts of the acquiree’s identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Business combinations** *(Continued)*

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the “measurement period” (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

### **Interests in subsidiaries**

Interests in subsidiaries are included in the Company’s statement of financial position at cost less any identified impairment loss.

### **Investments in associates**

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group’s share of the profit or loss and other comprehensive income of the associate. When the Group’s share of losses of an associate exceeds the Group’s interest in that associate (which includes any long-term interests that, in substance, form part of the Group’s net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

## 3. Significant Accounting Policies *(Continued)*

### Investments in associates *(Continued)*

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating unit ("CGU") (or group of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of CGUs). Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the group of CGUs) retained.

### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or

## 3. Significant Accounting Policies *(Continued)*

### Revenue from contracts with customers *(Continued)*

- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

Description of the Group's performance obligation of main source of income under the scope of HKFRS 15 are as follows:

#### Brokerage commission from dealing in securities

Commission income from securities brokerage, net of commission income waived for certain customers, is recognised on a trade date basis at a point in time when the relevant transactions are executed in accordance with the agreed terms of the account opening agreements. The corresponding brokerage commission will be settled once the underlying securities transactions completed.

#### Brokerage commission from fur skin business

Commission income from the provision of fur skin brokerage services should be recognised at a point in time when the service is rendered to the customer.

#### Underwriting, sub-underwriting, placing and sub-placing commission

Commission income from underwriting and placing services are recognised at a point in time in accordance with the agreed terms of the relevant underwriting and placing agreements or deal mandate when the relevant significant acts have been completed.

#### Interest income from clients

Interest income from clients, net of interest income waived for certain customers, is recognised on a time proportion basis, by reference to the principal amounts outstanding and the effective interest rates applicable.

#### Fund management services and assets management services income

Service income from the provision of fund management services and assets management services are recognised over time as customers simultaneously receive and consume benefits when the Company performs the management services.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Revenue from contracts with customers *(Continued)*

#### Insurance brokerage services

Commission income from the provision of insurance brokerage services are recognised at a point in time when the relevant transactions have been arranged or the relevant services have been rendered.

#### Interest income from financial assets

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably and it is accrued on a time basis, by reference to the principal outstanding and calculated at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### Sales of fur

Revenue is recognised when fur is delivered which are taken to be the point in time when the customer has accepted the goods and the related risks and rewards of ownership is transferred to the customer. Revenue is recognised from excluding value added tax or other sales taxes and is after deduction of any trade discounts.

#### Membership business income

Revenue from membership business income is recognised over the membership period.

#### Event business income

Revenue from event business income is recognised at a point in time when the event is held.

#### Insurance technology service income

Revenue from insurance technology service income is recognised at a point in time when the relevant services have been rendered.

#### Network and licensing business income

Revenue from network and licensing business income as respected the sale of entertainment content and products which is recognised at a point in time on a transfer of respective rights in accordance with the respective agreement and on delivery of the content concerned.

## 3. Significant Accounting Policies *(Continued)*

### Leasing

#### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application of HKFRS 16 or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

#### The Group as lessee

##### **(a) Allocation of consideration to components of a contract**

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

##### **(b) Short-term leases and leases of low-value assets**

The Group applies the short-term lease recognition exemption to leases of plant and equipment and premises that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

##### **(c) Right-of-use assets**

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as lessee *(Continued)*

##### (c) **Right-of-use assets** *(Continued)*

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

When the Group obtains ownership of the underlying leased assets at the end of the lease term, upon exercising purchase options, the cost of the relevant right-of-use assets and the related accumulated depreciation and impairment loss are transferred to property, plant and equipment.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

##### (d) **Refundable rental deposits**

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

##### (e) **Lease liabilities**

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as lessee *(Continued)*

##### **(e) Lease liabilities** *(Continued)*

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review/ expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

##### **(f) Lease modifications**

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the rights to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentive receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities and lease incentives from lessor by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Leasing** *(Continued)*

#### **The Group as a lessor**

##### ***Classification and measurement of leases***

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term.

Rental income is presented under “other income” in profit or loss.

##### ***Allocation of consideration to components of a contract***

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 “Revenue from contracts with Customers” to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

##### ***Sublease***

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

##### ***Lease modification***

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

## 3. Significant Accounting Policies *(Continued)*

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the Group's interests.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case, the exchange rates at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Borrowing costs**

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

### **Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grant will be received.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purposes of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Government grants are presented under “other income” in profit or loss.

### **Employee benefits**

#### **Retirement benefit costs**

Payments to defined contribution retirement benefit scheme are recognised as an expense when employees have rendered services entitling them to the contribution.

#### **Short-term employee benefits**

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

## 3. Significant Accounting Policies *(Continued)*

### Share-based payment arrangements

#### Equity-settled share-based payment transactions

##### *Share options granted to employees*

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share-based payment reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share-based payment reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in share-based payments reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share-based payment reserve will be transferred to accumulated losses.

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from "loss before taxation" because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Taxation *(Continued)*

#### Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 “Income Taxes” requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

## 3. Significant Accounting Policies *(Continued)*

### Taxation *(Continued)*

#### Deferred tax *(Continued)*

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

#### Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individual group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

### Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes (other than freehold lands as described below). Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Freehold lands are not depreciated and are measured at cost less subsequent accumulated impairment losses.

Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Property, plant and equipment *(Continued)*

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as “right-of-use assets” in the consolidated statement of financial position except for those that are classified and accounted for as investment properties under the fair value model. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

Depreciation is recognised so as to write-off the cost of assets less their residual values over their estimated useful life, using the straight-line method, at the following rates per annum:

Mink farm buildings	2–5%
Leasehold improvements	Shorter of 20% or lease term
Plant and machinery	5–20%
Office equipment	20%–33%
Motor vehicle	20%
Freehold land	0%

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

## 3. Significant Accounting Policies *(Continued)*

### Intangible assets

#### Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less any subsequent accumulated impairment losses.

#### Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful lives are reported at costs less accumulated amortisation and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately. Intangible assets acquired in a business combination with indefinite useful lives are carried at cost less any subsequent accumulated impairment.

#### Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill**

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets and intangible assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

Intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.

The recoverable amount of property, plant and equipment, right-of-use assets, and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the CGU to which the asset belongs.

In addition, the Group assesses whether there is indication that corporate assets may be impaired. If such indication exists, corporate assets are also allocated to individual CGU, when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of CGU for which a reasonable and consistent allocation basis can be established.

Recoverable amount is the higher of fair value less costs of disposal and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGU, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGU, with the recoverable amount of the group of CGU. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGU. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value-in-use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of CGU. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period in which the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss (“FVTPL”)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### Financial assets

#### ***Classification and subsequent measurement of financial assets***

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income (“FVTOCI”):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Classification and subsequent measurement of financial assets** *(Continued)*

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 “Business Combinations” applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

#### *(i) Amortised cost and interest income*

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and debt instruments/receivables subsequently measured at FVTOCI. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Classification and subsequent measurement of financial assets** *(Continued)*

(ii) *Equity instruments designated as at FVTOCI*

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments/partnership interests, and will continue to be held in the investment revaluation reserve.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's rights to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in profit or loss.

(iii) *Financial assets as at FVTPL*

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other gains and losses" line item.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets subject to impairment assessment under HKFRS 9**

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets (including trade and other receivables (excluding prepayments and other items which were not financial instruments), deposits, loan receivables, amounts due from related companies, pledged bank deposits, bank balances held on behalf of clients and bank balances) which are subject to impairment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables that result from transactions within the scope of HKFRS 15 and the ECL on these assets are assessed individually for debtors with significant balances and/or collectively using a provision matrix with debtors having similar credit ratings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) *Significant increase in credit risk*

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets subject to impairment assessment under HKFRS 9 *(Continued)***

##### *(i) Significant increase in credit risk *(Continued)**

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 365 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if (i) it has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of "investment grade" as per globally understood definitions.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets subject to impairment assessment under HKFRS 9** *(Continued)*

##### *(i) Significant increase in credit risk (Continued)*

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

##### *(ii) Definition of default*

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full.

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 365 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

##### *(iii) Credit-impaired financial assets*

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets subject to impairment assessment under HKFRS 9 *(Continued)***

##### *(iv) Write-off policy*

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

##### *(v) Measurement and recognition of ECL*

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Lifetime ECL for certain trade receivables are considered on a collective basis taking into consideration past due information and relevant credit information such as forward looking macroeconomic information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets subject to impairment assessment under HKFRS 9 *(Continued)***

##### *(v) Measurement and recognition of ECL *(Continued)**

The grouping is regularly reviewed by the management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for financial assets at FVTOCI, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

#### **Derecognition of financial assets**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to accumulated loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Financial instruments** *(Continued)*

#### **Financial liabilities and equity instruments**

##### **Classification as debt or equity**

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

##### **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

##### **Financial liabilities**

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

##### **Financial liabilities at FVTPL**

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is held for trading if:

- it has been incurred principally for the purpose of repurchasing it in the near term;
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instruments.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

### Financial liabilities and equity instruments *(Continued)*

### Financial liabilities at FVTPL *(Continued)*

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKFRS 9 permits the entire combined contract to be designated as at FVTPL.

For financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. For financial liabilities that contain embedded derivatives, the changes in fair value of the embedded derivatives are excluded in determining the amount to be presented in other comprehensive income. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to investment revaluation reserve upon derecognition of the financial liability.

### Financial liabilities at amortised cost

Other financial liabilities (including trade payables and other payables, amount due to a related company/a director/a shareholder, bank and other borrowings and corporate bonds) are subsequently measured at amortised cost, using the effective interest method.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### **Financial instruments** *(Continued)*

#### **Financial liabilities and equity instruments** *(Continued)*

##### ***Derecognition/modification of financial liabilities***

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

When the contractual terms of a financial liability are modified, the Group assess whether the revised terms result in a substantial modification from original terms taking into account all relevant facts and circumstances including qualitative factors. If qualitative assessment is not conclusive, the Group considers that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received, and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. Accordingly, such modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. The exchange or modification is considered as non-substantial modification when such difference is less than 10%.

For non-substantial modifications of financial liabilities that do not result in derecognition, the carrying amount of the relevant financial liabilities will be calculated at the present value of the modified contractual cash flows discounted at the financial liabilities' original effective interest rate. Transaction costs or fees incurred are adjusted to the carrying amount of the modified financial liabilities and are amortised over the remaining term. Any adjustment to the carrying amount of the financial liability is recognised in profit or loss at the date of modification.

##### ***Offsetting a financial asset and a financial liability***

A financial asset and a financial liability are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

### **Cash and cash equivalents**

Cash and cash equivalents include cash at bank and in hand, bank deposits having been within three months of maturity at acquisition.

## 3. Significant Accounting Policies *(Continued)*

### Related parties

A party is considered to be related to the Group if:

- (i) A person, or a close member of that person's family, is related to the Group if that person:
  - 1. has control or joint control over the Group;
  - 2. has significant influence over the Group; or
  - 3. is a member of the key management personnel of the Group or the Group's parent.
  
- (ii) An entity is related to the Group if any of the following conditions applies:
  - 1. the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - 2. one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - 3. both entities are joint ventures of the same third party;
  - 4. one entity is a joint venture of a third party and the other entity is an associate of the same third party or vice versa;
  - 5. the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - 6. the entity is controlled or jointly-controlled by a person identified in (i);
  - 7. a person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
  - 8. the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 3. Significant Accounting Policies *(Continued)*

### Related parties *(Continued)*

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependants of that person or that person's spouse or domestic partner.

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in Note 3, the management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future period, if the revision affects both current and future periods.

### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value-in-use of the CGU to which goodwill has been allocated. The value in use calculation requires the management of the Group to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise.

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Estimated impairment of goodwill *(Continued)*

The carrying amount of goodwill as at 31 March 2023 was HK\$235,750,000 (2022: HK\$106,814,000), impairment loss HK\$106,814,000 (2022: Nil) was recognised in the consolidated statement of profit or loss during the years ended 31 March 2023. Details of the recoverable amount calculation are set out in Note 17 to the consolidated financial statements.

#### Impairment of property, plant and equipment and right-of-use assets

The Group assesses at the end of the reporting period whether property, plant and equipment has any indication of impairment in accordance with the accounting policy. The recoverable amount of property, plant and equipment is determined based on the value in use calculation. This calculation requires the use of judgement and estimates. Details of the basis of estimation and assumptions are disclosed in Note 15 to the consolidated financial statements.

As at 31 March 2023, the Group performed impairment assessment on the carrying amount of property, plant and equipment of HK\$12,199,000 and right-of-use assets of HK\$8,578,000 (2022: property, plant and equipment of HK\$14,863,000 and right-of-use assets of HK\$68,000) respectively. No impairment losses in respect of property, plant and equipment have been recognised for the year ended 31 March 2023 (2022: Impairment losses of HK\$59,439,000).

#### Estimation on net realisable value of inventories

Inventories are stated at the lower of cost or net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs to completion and selling expenses.

The management of the Group reviews and identifies at the end of each financial year, provision for inventories (if any) is based on recent sales performance, management experience and assessment of the product's alignment with current market trend. The management estimates the net realisable value for inventories based primarily on the latest market prices and current market conditions. The carrying amount of inventories as at 31 March 2023 was HK\$46,290,000 (2022: HK\$66,892,000). Details of the inventories are disclosed in Note 22 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Fair value of other financial instruments

As at 31 March 2023, certain of the Group's financial assets (including financial assets at FVTPL and financial assets at FVTOCI) are measured at fair value using valuation techniques. Judgement and estimation are required in establishing the relevant valuation techniques and the relevant inputs thereof. Changes in assumptions relating to these factors could result in material adjustments to the fair value of these instruments. Details of the fair value measurement are disclosed in Note 41 to the consolidated financial statements.

#### Provision of ECL on trade receivables

The Group continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses based upon its historical experience. Credit losses have historically been within the Group's expectations and the Group will continue to monitor the collections from customers and maintain an appropriate level of estimated credit losses.

In assessing the ECL, the Group performs the assessment based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors or borrowers, general economic conditions and both the current conditions at the reporting date as well as the forecast of future conditions with significant judgments involved. The management uses estimates based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral value and any other qualitative factors in determining the impairment. The methodology and assumptions for estimating the amount is reviewed regularly to reduce material differences between loss estimates and actual loss experience. As at 31 March 2023, the carrying amount of trade receivables is HK\$284,620,000 (2022: HK\$309,955,000). The Group have recognised a provision for the net impairment loss of HK\$9,689,000 (2022: net impairment loss of HK\$6,611,000) during the year.

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Provision of ECL on loan receivables

The Group reviews its loan portfolios to assess impairment periodically. In determining whether an impairment loss should be recorded in the profit or loss, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group (e.g. payment delinquency or default), or local economic conditions that correlate with defaults on assets in the Group. The management uses estimates based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral value and any other qualitative factors. The methodology and assumptions used for estimating the amount is reviewed regularly to reduce any differences between loss estimates and actual loss experience.

As at 31 March 2023, the carrying amount of loan receivables is HK\$86,907,000 (2022: HK\$248,472,000). Impairment loss of HK\$3,373,000 was recognised (2022: impairment loss of HK\$1,935,000) during the year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 5. Revenue

During the year, the Group's revenue representing the amount received and receivable from its operating businesses, net of discount, are as follows:

	2023 HK\$'000	2022 HK\$'000
<b>Revenue from contracts with customers</b>		
Insurance brokerage services income	47,237	47,670
Commission income from		
– securities brokerage	1,803	3,208
– underwriting, sub-underwriting, placing and sub-placing	908	4,183
Brokerage of fur skin	74	77
Sale of pelted skin	11,154	7,123
Fund management services income	1,200	807
Assets management services income	4,423	7,315
Membership business income	56,161	–
Insurance technology service income	70,109	–
Network and licensing business income	85,600	–
<b>Revenue from other sources</b>		
Interest income from margin financing services	26,979	26,552
Interest income from money lending services	25,665	30,106
	<b>331,313</b>	127,041

Note: Commission and services income from insurance brokerage, securities brokerage, underwriting, sub-underwriting, placing and sub-placing, insurance technology and brokerage of fur skin and sale of pelted skin are recognised at point in time. Service income from fund management and asset management and membership business income are recognised over time.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information

Information reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance focuses on the types of goods or services delivered or provided. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

During the year, the Group commenced the business engaging in membership and event and insurance technology along with the acquisition of FGA Holdings Limited and First Achiever Ventures Limited (as details in note 36), and they are considered as new operating and reportable segments.

Specifically, the Group's reportable and operating segments under HKFRS 8 are as follows:

Securities	–	Provision of securities brokerage, margin financing, underwriting, sub-underwriting, placing, sub-placing and consultancy services
Insurance brokerage	–	Provision of insurance brokerage services
Fur	–	Sale of pelted skin and fur skin brokerage
Assets management	–	Provision and arrangement of fund management services and assets management services
Money lending	–	Provision and arrangement of money lending services
Membership and event	–	Carrying out membership business and event hosting business
Insurance technology	–	Development and operations of intelligent digital sales platforms and information technology services related to insurance business
Network and licensing	–	Provision of multi channel network and licensing service

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information (Continued)

The following is an analysis of the Group's revenue and results by reportable and operating segments:

### For the year ended 31 March 2023

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Membership and event HK\$'000	Insurance technology HK\$'000	Network and licensing HK\$'000	Total HK\$'000
Revenue	29,690	47,237	11,228	5,623	25,665	56,161	70,109	85,600	331,313
RESULTS									
Segment operating results	19,469	907	(3,040)	3,753	19,543	43,854	(747)	1,400	85,139
Bad debts	-	-	-	-	-	(1,224)	-	-	(1,224)
Amortisation of intangible assets	-	-	-	-	-	(37,523)	(3,292)	-	(40,815)
Impairment loss on goodwill	(106,814)	-	-	-	-	-	-	-	(106,814)
Provision of impairment of trade receivables, net	(9,635)	-	-	-	-	(54)	-	-	(9,689)
Provision for impairment of loan receivables, net	-	-	-	-	(3,373)	-	-	-	(3,373)
Segment results	(96,980)	907	(3,040)	3,753	16,170	5,053	(4,039)	1,400	(76,776)
Other gains and losses, net									(9,051)
Fair value change of contingent consideration payables									(1,009,876)
Finance costs									(14,637)
Share result of associates									(6,333)
Unallocated corporate income									4,320
Unallocated corporate expenses									(51,919)
Loss before tax									(1,164,272)
Income tax credit									1,283
Loss for the year									(1,162,989)
ASSETS									
Segment assets	429,654	6,092	57,185	1,066	86,907	812,587	23,097	25,600	1,442,188
Unallocated corporate assets									342,119
Total assets									1,784,307
LIABILITIES									
Segment liabilities	225,088	8,436	12,523	-	2,500	135,941	458	34,000	418,946
Unallocated corporate liabilities									991,523
Total liabilities									1,410,469

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information (Continued)

### Other information

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur management HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Membership and event HK\$'000	Insurance technology HK\$'000	Network and licensing HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions of property, plant and equipment	-	-	-	-	-	3	-	-	9	12
Write down of inventories	-	-	4,992	-	-	-	-	-	-	4,992
Provision for impairment of trade receivables, net	9,635	-	-	-	-	54	-	-	-	9,689
Provision for impairment of loan receivables, net	-	-	-	-	3,373	-	-	-	-	3,373
Amortisation of intangible asset	-	-	-	-	-	37,523	3,292	-	-	40,815
Depreciation of property, plant and equipment	1,057	1,262	-	16	-	211	25	-	248	2,819
Depreciation of right-of-use assets	-	1,836	68	-	-	1,628	-	-	-	3,532

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information (Continued)

### For the year ended 31 March 2022

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Total HK\$'000
Revenue	33,943	47,670	7,200	8,122	30,106	127,041
<b>RESULTS</b>						
Segment operating results	21,111	(5,587)	10,392	5,710	30,008	61,634
Impairment of property, plant and equipment	-	-	(59,439)	-	-	(59,439)
Provision of impairment of trade receivables, net	(6,611)	-	-	-	-	(6,611)
Provision for impairment of loan receivables, net	-	-	-	-	(1,935)	(1,935)
Segment results	14,500	(5,587)	(49,047)	5,710	28,073	(6,351)
Other gains and losses, net						(10,428)
Finance costs						(13,460)
Share result of an associate						(30)
Unallocated corporate income						2,957
Unallocated corporate expenses						(44,103)
Loss before tax						(71,415)
Income tax expense						(1,714)
Loss for the year						(73,129)
<b>ASSETS</b>						
Segment assets	651,050	1,847	78,129	2,302	248,472	981,800
Unallocated corporate assets						334,460
Total assets						1,316,260
<b>LIABILITIES</b>						
Segment liabilities	311,884	5,699	24,402	-	1,005	342,990
Unallocated corporate liabilities						182,979
Total liabilities						525,969

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information (Continued)

### Other information

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions of property, plant and equipment	36	196	-	43	-	741	1,016
Impairment of property, plant and equipment	-	-	59,439	-	-	-	59,439
Provision for impairment of trade receivables, net	6,611	-	-	-	-	-	6,611
Provision for impairment of loan receivables, net	-	-	-	-	1,935	-	1,935
Depreciation of property, plant and equipment	1,456	1,257	6,148	9	-	140	9,010
Depreciation of right-of-use assets	-	2,393	410	-	-	-	2,803

Segment results represent the result from each segment without allocation of central administration costs including directors' remuneration, other gains and losses excluded impairment of property, plant and equipment, net, share result of associates, fair value change of contingent consideration payables, unallocated other income, finance costs and income tax credit/(expense), which are reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets other than other receivables, prepayments and deposits, financial assets at FVTPL, financial assets at FVTOCI, certain property, plant and equipment, goodwill, intangible assets, amounts due from related companies, pledged bank deposit, bank balances and cash and tax recoverable are allocated to reportable segments. Assets used jointly by reportable segment are allocated on the basis of the revenues earned by individual reportable segment; and
- all liabilities other than accruals and other payables, amount due to a director/a shareholder/a related company, contingent consideration payables, corporate bonds and tax payables are allocated to reportable segments. Liabilities for which reportable segments are jointly liable are allocated in proportion to segment assets.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 6. Segment Information (Continued)

### Geographical information

The Group mainly operates in Hong Kong, the PRC and Denmark.

The Group's revenue from external customers based on the location of operations and information about its non-current assets by geographical location of the assets are analysed as follows:

	Revenue from external customers		Non-current assets	
	2023 HK\$'000	2022 HK\$'000	2023 HK\$'000	2022 HK\$'000
The PRC	211,870	77	818,685	–
Hong Kong	108,215	119,841	81,243	138,484
Denmark	11,228	7,123	10,895	11,109
	331,313	127,041	910,823	149,593

Note: Non-current assets excluded financial instruments.

### Information about major customers

Revenue from customers contributing 10% or more of the total revenue of the Group is as follows:

	2023 HK\$'000	2022 HK\$'000
Customer A (Segment: Insurance brokerage) (Note a)	–	18,214
Customer B (Segment: Network and licensing) (Note b)	40,000	–
Customer C (Segment: Insurance technology) (Note b)	51,250	–

Note a: Revenue from this customer contributed less than 10% of the Group's total revenue for the year ended 31 March 2023.

Note b: No revenue contributed from this customer for the year ended 31 March 2022.

No other single customer contributed 10% or more to the Group's revenue for both years ended 31 March 2023 and 2022.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 7. Other Income

	2023 HK\$'000	2022 HK\$'000
Administrative fee income	590	1,101
Award, bonus and commission rebate	374	46
Bank interest income	399	18
Bond interest income	2,771	1,750
Government grants	8,173	19,588
Handling fee income	1,878	2,420
Management service income	7,028	–
Share profit for event management	2,872	–
Referral income	11,015	6,548
Rental and utilities income (short-term leases)	122	1,097
Securities marketing service income	115	1,004
Others	944	525
	<b>36,281</b>	34,097

During the year ended 31 March 2023, the Group recognised government grants of which HK\$1,232,000 and HK\$6,815,000 (2022: Nil and HK\$19,571,000) related to Employment Support Scheme provided by the Hong Kong government and the compensation from the Danish government for the mink farming business respectively.

## 8. Other Gains and Losses, Net

An analysis of the Group's other gains and losses, net is as follows:

	Notes	2023 HK\$'000	2022 HK\$'000
Foreign exchange gain, net		42	99
Impairment of property, plant and equipment	15	–	(59,439)
Change in fair value of financial assets at FVTPL		<b>(9,200)</b>	(16,824)
Gain/(loss) on disposal of financial assets at FVTPL		107	(20)
Gain on termination of lease		–	739
Gain on bargain purchase of acquisition of an associate	19	–	5,578
		<b>(9,051)</b>	(69,867)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 9. Finance Costs

	2023 HK\$'000	2022 HK\$'000
Interest on:		
– Bank and other borrowings	4,557	3,634
– Corporate bonds (effective)	9,745	9,524
– Lease liabilities (effective)	333	300
– Securities clients' accounts	2	2
	<b>14,637</b>	13,460

## 10. Loss before Tax

Loss before tax has been arrived at after charging (crediting):

	2023 HK\$'000	2022 HK\$'000
Auditor's remuneration	1,379	1,242
Provision for impairment of trade receivables, net	9,689	6,611
Provision for impairment of loan receivables, net	3,373	1,935
Cost of inventories recognised as expenses	97,512	5,695
Amortisation of intangible assets	40,815	–
Depreciation of property, plant and equipment	2,819	9,010
Depreciation of right-of-use assets	3,532	2,803
Impairment of property, plant and equipment	–	59,439
Write down of inventories	4,992	–
Bad debts	1,224	–
Net foreign exchange gain, net	(42)	(99)
Operating lease rental for short-term leases and low value assets	7,625	6,245
Staff costs (including directors' remuneration – Note 11)		
– salaries and benefits in kind	42,519	43,278
– discretionary bonus	–	45
– retirement benefits scheme contributions	1,035	1,087

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 11. Directors' Remuneration and Five Highest Paid Employees

### (a) Directors' remuneration

Directors' remuneration for the year ended 31 March 2023, disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, is as follows:

Emoluments	Retirement				Total HK\$'000
	Fees HK\$'000	Salaries and benefits in kind HK\$'000	Retirement benefit scheme contributions HK\$'000	Discretionary bonus HK\$'000	
<b>Executive directors</b>					
Mr. Chen Jiajun	-	600	-	-	600
Ms. Kwok Yin Ning (Note 1)	-	245	-	-	245
Mr. Mong Cheuk Wai	-	576	-	-	576
<b>Independent non-executive directors</b>					
Ms. Mak Yun Chu	120	-	-	-	120
Mr. Hung Wai Che	120	-	-	-	120
Mr. Leung Siu Kee	120	-	-	-	120
Mr. Chan Ting Fung (Note 2)	90	-	-	-	90
	450	1,421	-	-	1,871

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The independent non-executive directors' emoluments shown above were for their service as directors of the Company.

Notes:

- (1) Ms. Kwok Yin Ning has retired as an executive director and the Chief Executive Officer of the Company with effect from 13 September 2022.
- (2) Mr. Chan Ting Fung has been appointed as an independent non-executive director of the Company with effect from 1 July 2022.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 11. Directors' Remuneration and Five Highest Paid Employees (Continued)

### (a) Directors' remuneration (Continued)

Directors' remuneration for the year ended 31 March 2022, as disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, is as follows:

Emoluments	Fees	Salaries and benefits in kind	Retirement benefit scheme contributions	Discretionary bonus	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Executive directors</b>					
Mr. Chen Jiajun	–	600	–	–	600
Mr. Wong Chun Chau (Note 1)	–	288	8	–	296
Ms. Kwok Yin Ning (Chief Executive Officer)	–	540	3	45	588
Mr. Mong Cheuk Wai (Note 2)	–	283	–	–	283
<b>Independent non-executive directors</b>					
Ms. Mak Yun Chu	120	–	–	–	120
Mr. Hung Wai Che	120	–	–	–	120
Mr. Leung Siu Kee	120	–	–	–	120
	360	1,711	11	45	2,127

Notes:

(1) Mr. Wong Chun Chau has retired as an executive director and the Chairman with effect from 4 October 2021.

(2) Mr. Mong Cheuk Wai has been appointed as an executive director of the Company with effect from 4 October 2021.

The directors' and chief executive's emoluments shown above were mainly for their services as directors of the Company or its subsidiaries.

During the year, no director received any emoluments from the Group as an inducement to join or leave the Group or compensation for loss of office and none of them waived or has agreed to waive any emoluments (2022: Nil).

During the years ended 31 March 2023 and 2022, no share options were granted to directors.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 11. Directors' Remuneration and Five Highest Paid Employees (Continued)

### (b) Five highest paid employees

No directors included in the five highest paid employees of the Group during the year (2022: Nil). Detail of the remuneration for the year for the five highest paid employees who are neither a director nor chief executive of the Company are as follows:

	2023 HK\$'000	2022 HK\$'000
Salaries, allowances and benefits in kind	8,201	8,868
Discretionary bonus	–	542
Defined contribution and retirement benefit scheme contributions	90	90
	<b>8,291</b>	<b>9,500</b>

The number of the highest paid employees are not the directors of the Company whose remuneration fell within the following bands is as follows:

	2023 Number of employees	2022 Number of employees
HK\$1,000,001–HK\$1,500,000	2	–
HK\$1,500,001–HK\$2,000,000	2	3
HK\$2,000,001–HK\$2,500,000	1	2
	<b>5</b>	<b>5</b>

During the year, the five (2022: five) employees have not received any emoluments from the Group as an inducement to join or leave the Group or compensation for loss of office.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 12. Income Tax (Credit)/Expense

	2023 HK\$'000	2022 HK\$'000
Hong Kong Profits Tax		
Current year provision	4,873	1,899
Over-provision in prior year	–	(185)
	4,873	1,714
Deferred tax		
In respect of current year	(6,156)	–
Tax (credit) expense for the year	(1,283)	1,714

Under the two-tiered profits tax rates regime of Hong Kong Profits Tax, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%. Accordingly, the Hong Kong Profits Tax of the qualifying group entity is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2 million.

Subsidiary in Denmark is subjected to Denmark Corporation Tax at 22% for the year (2022: 22%). No provision has been made for Denmark corporate tax as the tax losses brought forward from previous year exceed the estimated assessable profits for the years.

Subsidiary in the PRC is subjected to PRC enterprise income tax at a statutory rate of 25%.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 12. Income Tax (Credit)/Expense (Continued)

The income tax (credit)/expense for the year can be reconciled to the loss before tax as follows:

	2023 HK\$'000	2022 HK\$'000
Loss before tax	<b>(1,164,272)</b>	(71,415)
Tax at Hong Kong Profits Tax of 16.5% (2022: 16.5%)	<b>(192,105)</b>	(11,783)
Tax effect of income not taxable for tax purposes	<b>(5,381)</b>	(8,737)
Tax effect of expenses not deductible for tax purposes	<b>192,912</b>	20,452
Tax effect on tax concession	<b>(165)</b>	(175)
Tax effect on tax losses not recognised	<b>3,914</b>	3,955
Tax effect of share result of associates	<b>1,045</b>	5
Over provision in prior years	<b>-</b>	(185)
Utilisation of tax losses previously not recognised	<b>(1,455)</b>	(2,603)
Effect of different tax rates of group entities operating in other jurisdictions	<b>(48)</b>	785
Income tax (credit)/expense for the year	<b>(1,283)</b>	1,714

## 13. Dividends

No dividend was paid or proposed for ordinary shareholders of the Company for the years ended 31 March 2023 and 2022, nor has any dividend been proposed since the end of the reporting period.

## 14. Loss Per Share

The calculation of the basic and diluted loss per share attributable to owners of the Company is based on the loss attributable to owners of the Company for the year ended 31 March 2023 of HK\$1,158,455,000 (2022: HK\$73,129,000) and the weighted average number of 6,749,366,420 ordinary shares (2022: number of 6,395,650,694 ordinary shares) in issue during the year.

### Diluted loss per share

No adjustment was made in calculating the diluted loss per share for both years ended 31 March 2023 and 2022 as there was no potential ordinary shares in issues outstanding.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 15. Property, Plant and Equipment

	Land	Mink farm buildings	Leasehold improvements	Plant and machinery	Office equipment	Motor vehicle	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>COST</b>							
At 1 April 2021	11,673	90,595	7,965	55,230	3,679	623	169,765
Additions	-	-	936	-	80	-	1,016
Exchange difference	(564)	(4,377)	-	(2,668)	-	(30)	(7,639)
At 31 March 2022 and 1 April 2022	11,109	86,218	8,901	52,562	3,759	593	163,142
Additions	-	-	-	-	12	-	12
Acquisition of subsidiaries	-	-	112	-	242	19	373
Exchange difference	(214)	(1,660)	(3)	(1,012)	(14)	(13)	(2,916)
At 31 March 2023	10,895	84,558	9,010	51,550	3,999	599	160,611
<b>ACCUMULATED DEPRECIATION AND IMPAIRMENT</b>							
At 1 April 2021	-	32,456	3,403	47,108	2,641	623	86,231
Charge for the year	-	3,812	2,191	2,336	671	-	9,010
Impairment loss recognised in profit or loss	-	53,735	-	5,704	-	-	59,439
Exchange difference	-	(3,785)	-	(2,586)	-	(30)	(6,401)
At 31 March 2022 and 1 April 2022	-	86,218	5,594	52,562	3,312	593	148,279
Charge for the year	-	-	2,410	-	395	14	2,819
Exchange difference	-	(1,660)	(1)	(1,012)	(1)	(12)	(2,686)
At 31 March 2023	-	84,558	8,003	51,550	3,706	595	148,412
<b>CARRYING AMOUNTS</b>							
<b>At 31 March 2023</b>	<b>10,895</b>	<b>-</b>	<b>1,007</b>	<b>-</b>	<b>293</b>	<b>4</b>	<b>12,199</b>
At 31 March 2022	11,109	-	3,307	-	447	-	14,863

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 15. Property, Plant and Equipment *(Continued)*

Land represents freehold land situated in Denmark. No depreciation is provided accordingly. All mink farm buildings are located on the freehold land situated in Denmark.

As at 31 March 2023, plant and machinery with amount before impairment of DKK5,612,000 (approximately HK\$6,429,000) were pledged to secure banking facilities granted to the Group (2022: DKK5,612,000 (approximately HK\$6,556,000)). Details of the assets pledged are disclosed in Note 35 to the consolidated financial statements.

During the year ended 31 March 2022, the Danish government has extended the mink breeding ban until end of 2022 and no exact date for lifting the ban of resuming the breeding business from the COVID-19. The management has considered all the situations and recognised impairment loss of DKK48,920,000 (approximately HK\$59,439,000) for the plant and machinery and mink farm buildings is situated in Denmark for the year ended 31 March 2022 and no reversal for the year ended 31 March 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 16. Right-of-use Assets

	HK\$'000
<hr/>	
COST	
At 1 April 2021	8,000
Eliminated on termination of lease term	(7,179)
<hr/>	
At 31 March 2022 and 1 April 2022	821
Addition	7,342
Acquisition of subsidiaries	4,828
Eliminated on termination of lease term	(1,643)
Exchange difference	(133)
<hr/>	
At 31 March 2023	11,215
<hr/>	
ACCUMULATED DEPRECIATION	
At 1 April 2021	1,539
Charge for the year	2,803
Reversed on termination of lease term	(3,589)
<hr/>	
At 31 March 2022 and 1 April 2022	753
Charge for the year	3,532
Reversed on termination of lease term	(1,643)
Exchange difference	(5)
<hr/>	
At 31 March 2023	2,637
<hr/>	
NET CARRYING AMOUNT	
<b>At 31 March 2023</b>	<b>8,578</b>
<hr/>	
At 31 March 2022	68
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# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 16. Right-of-use Assets (Continued)

	2023 HK\$'000	2022 HK\$'000
Expense relating to short-term leases	7,625	6,240
Expense relating to leases of low-value assets	–	5
Total cash outflow for leases on right-of-use assets	2,922	3,244
Total cash outflow for leases	10,547	9,489

For both years, the Group leased various offices for its operations. Lease contracts are entered into with terms of 36 months to 48 months (2022: 24 months to 36 months).

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The Group regularly entered into short-term leases for offices. As at 31 March 2023 and 2022, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term leases expense disclosed above.

## 17. Goodwill

	2023 HK\$'000	2022 HK\$'000
<b>COST</b>		
At beginning of the year	202,783	202,783
Acquisition of subsidiaries	235,750	–
At end of the year	438,533	202,783
<b>ACCUMULATED IMPAIRMENT</b>		
At beginning of the year	95,969	95,969
Impairment loss recognised in the year	106,814	–
At the end of the year	202,783	95,969
<b>CARRYING AMOUNT</b>		
At end of the year	235,750	106,814

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 17. Goodwill (Continued)

### Impairment testing on Goodwill

Goodwill is assessed for impairment annually irrespective of whether there is any indication of impairment.

At the end of the reporting period, the carrying amount of goodwill represents goodwill arising from the acquisition of:

	2023 HK\$'000	2022 HK\$'000
Securities segment	–	106,814
Membership and event segment	228,298	–
Insurance technology segment	7,452	–

For the purpose of impairment testing, the recoverable amounts of the CGUs are determined by value in use calculations. The key assumptions for the value in use calculations are those regarding the financial forecast approved by management covering a 5-year period and discount rates.

### Securities segment

The recoverable amount of this CGU has been determined based on a value-in-use calculation. The calculation uses cash flow projection based on financial forecast prepared by management covering a 5-year period, and pre-tax discount rate of 13.33% (2022: 12.46%). Cash flows beyond the 5-year period are extrapolated using a long term 3% (2022: 3%) growth rate. This growth rate is based on historical GDP and inflation rate. Other key assumptions for the value in use calculation related to the estimation of financial forecast includes budget revenue and operating expenses. Such estimation is based on the past performance of the securities business and the management's expectations for market development.

The valuation was performed by an independent valuer, not connected to the Group. With reference to the valuation, the management of the Group has reviewed the recoverable amount of the CGU the goodwill is allocated to, impairment loss of HK\$106,814,000 (2022: nil) was recognised in consolidated statement of profit or loss for the year ended 31 March 2023.

## 17. Goodwill *(Continued)*

### Membership and event segment

The recoverable amount of this CGU has been determined based on a value-in-use calculation. The calculation uses cash flow projection based on financial forecast prepared by management covering a 5-year period, and pre-tax discount rate of 18.76%. Cash flows beyond the 5-year period are extrapolated using a long term 2.2% growth rate. This growth rate is based on historical GDP and inflation rate. Other key assumptions for the value in use calculation related to the estimation of financial forecast includes budget revenue and operating expenses. Such estimation is based on the past performance of the membership and event business and the management's expectations for market development.

The valuation was performed by an independent valuer, not connected to the Group. With reference to the valuation, the management of the Group has reviewed the recoverable amount of the CGU the goodwill is allocated to, no impairment loss was recognised in consolidated statement of profit or loss for the year ended 31 March 2023.

### Insurance technology segment

The recoverable amount of this CGU has been determined based on a value-in-use calculation. The calculation uses cash flow projection based on financial forecast prepared by management covering a 5-year period, and pre-tax discount rate of 23.14%. Cash flows beyond the 5-year period are extrapolated using a long term 2.2% growth rate. This growth rate is based on historical GDP and inflation rate. Other key assumptions for the value in use calculation related to the estimation of financial forecast includes budget revenue and operating expenses. Such estimation is based on the past performance of the insurance technology business and the management's expectations for market development.

The valuation was performed by an independent valuer, not connected to the Group. With reference to the valuation, the management of the Group has reviewed the recoverable amount of the CGU the goodwill is allocated to, no impairment loss was recognised in consolidated statement of profit or loss for the year ended 31 March 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 18. Intangible Asset

	Trademark license HK\$'000	Software HK\$'000	IT platform HK\$'000	Usage rights HK\$'000	Trading rights HK\$'000	Total HK\$'000
Cost						
At 1 April 2021, 31 March						
2022 and 1 April 2022	–	–	–	–	500	500
Additions	–	–	15,500	14,800	–	30,300
Acquisition of subsidiaries	548,900	6,285	23,485	11,750	–	590,420
Exchange difference	–	(170)	–	–	–	(170)
At 31 March 2023	548,900	6,115	38,985	26,550	500	621,050
Accumulated amortisation						
At 1 April 2021, 31 March						
2022 and 1 April 2022	–	–	–	–	–	–
Charge for the year	24,222	1,611	5,919	9,063	–	40,815
Exchange difference	–	(6)	–	–	–	(6)
At 31 March 2023	24,222	1,605	5,919	9,063	–	40,809
Carrying values						
<b>At 31 March 2023</b>	<b>524,678</b>	<b>4,510</b>	<b>33,066</b>	<b>17,487</b>	<b>500</b>	<b>580,241</b>
At 31 March 2022	–	–	–	–	500	500

The trading rights that confer eligibility of the Company to trade on The Stock Exchange of Hong Kong Limited. The trading rights is considered by the management as having an indefinite useful life since it is expected to contribute net cash inflows to the Company indefinitely and therefore, it is required to be tested for impairment annually and it will not be amortised until its useful life is determined to be finite.

The management believes that any reasonable possible change in any assumption of the carrying amount of the intangible asset would not exceed the recoverable amount. At the end of reporting period, the management determined that there is no impairment of its trading rights.

The IT platform and trademark license have finite useful life and are amortised on a straight-line basis over the terms of 5 years and 10 years respectively.

The usage rights have finite useful life and amortised on a straight-line basis over the terms of 1 year to 4 years.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 19. Investments in Associates

	2023 HK\$'000	2022 HK\$'000
Cost of investment in an associate	74,840	10,100
Gain on bargain purchase	5,578	5,578
Share of post-acquisition loss	(6,363)	(30)
	<b>74,055</b>	15,648

Particulars of the material associates of the Group, which were incorporated in Hong Kong and BVI, are as follows:

Name	Proportion of ownership interest and voting right held by the Group		Principal activities
	2023	2022	
Sky Asia Construction Engineering Limited ("Sky Asia")	49%	49%	Investment holding
Skyroar Limited ("Skyroar")	36.03%	N/A	Investment holding

The Group's shareholding in Sky Asia and Skyroar are held through subsidiaries of the Company.

Investments in associates are accounted for using the equity method.

The summarised financial information below represents amounts shown in the associates' financial statements prepared in accordance with HKFRSs.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 19. Investments in Associates (Continued)

### Sky Asia

	2023 HK\$'000	2022 HK\$'000
Current assets	11,992	16,508
Non-current assets	27,761	30,022
Current liabilities	(9,296)	(14,594)
Net assets	30,457	31,936
Reconciliation to the Group's interest in the associate:		
Proportion of the Group's ownership	49%	49%
Group's share of net assets of the associate	14,924	15,648
Carrying amount of the investment	14,924	15,648
Revenue	2,833	236
Loss and total comprehensive loss for the year/period	(1,479)	(60)

### Skyroar

	2023 HK\$'000
Current assets	3,986
Non-current assets	164,143
Current liabilities	(4,142)
Net assets	163,987
Reconciliation to the Group's interest in the associate:	
Proportion of the Group's ownership	36.03%
Group's share of net assets of the associate	59,084
Goodwill	47
Carrying amount of the investment	59,131
Revenue	-
Loss and total comprehensive loss for the period	(15,567)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 20. Financial Assets at Fair Value through Profit or Loss

	2023 HK\$'000	2022 HK\$'000
Unlisted funds (Note a)	66,060	78,497
Equity securities listed in Hong Kong	22	70
Unlisted convertible debt securities in Hong Kong (Note b)	–	48,153
	<b>66,082</b>	126,720

Notes:

- (a) These represent interests in unlisted funds. The financial assets are measured at fair value and was categorised as level 2 in the fair value hierarchy. Details of which are disclosed in Note 41 to the consolidated financial statements.

The Group has invested in three (2022: four) private equity funds as a limited partner:

- (i) Kingkey Global Equity I Fund SP (“Kingkey Fund”), a segregated portfolio registered with the United States Internal Revenue Service. The Kingkey Fund invested in a wide range of instruments including, but not limited to, listed and unlisted equities, preferred stocks, convertible securities, equity-related instruments, debt securities and obligations (which may be below investment grade), currencies, commodities, futures, options, warrants, swaps and other derivative instruments. The Kingkey Fund has been disposed during the year.
- (ii) Long Roll Absolute Return Fund SP (“Return Fund”), a segregated portfolio registered with the United States Internal Revenue Service. The Return Fund invested in a wide range of instruments including, but not limited to, listed and unlisted equities, preferred stocks, convertible securities, equity-related instruments, debt securities and obligations (which may be below investment grade), currencies, commodities, futures, options, warrants, swaps and other derivative instruments.
- (iii) Innovest Special Opportunities SP (“SP”), a segregated portfolio registered with the United States Internal Revenue Service. The Segregated Portfolio is to seek high total investment return by providing a high level of current income and the potential for capital appreciation over a three-year time horizon, and to provide a guaranteed return equal to a fixed annualized non-compounding appreciation of six percent per annum during the initial eighteen months from the end of the Initial Offering Period.
- (iv) Privilege Global Absolute Return Fund (“Privilege Global”), an exempted company incorporated with limited liability under the laws of the Cayman Islands. The Privilege Global invested in entering contracts or bills with financial companies, fixed income fund mortgage fund is in Hong Kong and fixed income debt securities issued by listed companies in Hong Kong.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 20. Financial Assets at Fair Value through Profit or Loss (Continued)

Notes: (Continued)

- (b) During the year ended 31 March 2022, the Group acquired convertible bonds with principal amounts of HK\$50,000,000 (“CB”) issued by Sinopharm Tech Holdings Limited (“Sinopharm”), a company incorporated in the Cayman Islands and its shares are listed on the GEM of The Stock Exchange of Hong Kong Limited (Stock code: 8156), an independent third party, at a consideration of HK\$50,000,000 satisfied by cash. The CB are unsecured, bearing interest at 7% and will mature on 19 February 2023. The CB entitles the Group to convert into ordinary shares of Sinopharm at any time for the period commencing on 18 months after the date of issue of the CB to 7 days immediately preceding the maturity date on 19 February 2023 at a conversion price of HK\$0.29 per ordinary shares of Sinopharm. Sinopharm is principally involved in manufacturing and sale of personal protective equipment and consumables in Hong Kong. As the CB contain an embedded derivative which is the conversion option, the CB was designated by the management of the Group as financial assets at fair value through profit or loss.

During the year ended 31 March 2023, the Group disposed the CB with consideration of HK\$50,000,000.

- (c) The fair values of the listed securities are determined based on the quoted market bid prices at the end of each reporting period.

	<b>2023</b>	2022
	<b>HK\$'000</b>	HK\$'000
Analysed for reporting purposes as:		
Current assets	–	49,591
Non-current assets	<b>66,082</b>	77,129
	<b>66,082</b>	126,720

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 21. Financial Assets at Fair Value through Other Comprehensive Income

	2023 HK\$'000	2022 HK\$'000
Equity securities listed in Hong Kong (Notes a, b)	1,775	3,250

Notes:

- (a) The fair values of listed securities are based on quoted closing prices available on The Stock Exchange of Hong Kong Limited as at the end of the reporting period.
- (b) These investments are held for long-term strategic purposes. The directors of the Company have elected to designate these investments in financial assets at FVTOCI as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes and realising their performance potential in the long run.

At initial recognition, the management made an irrevocable election to present fair value gains and losses on equity investments in other comprehensive income, there will be no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends income from such investments continue to be recognised in profit or loss as "other income" when the Group's rights to receive payments is established.

## 22. Inventories

	2023 HK\$'000	2022 HK\$'000
Trading goods – Pelted skins	46,290	66,892

All of the inventories are carried at lower of cost or net realisable value as at 31 March 2023 and 2022 respectively.

As at 31 March 2023, inventories of DKK40,404,000 (approximately HK\$46,290,000) were pledged to secure banking facilities granted to the Group (2022: DKK57,261,000 (approximately HK\$66,892,000)). Details of the assets pledged are disclosed in Note 35 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits

	2023 HK\$'000	2022 HK\$'000
Trade receivables from:		
Securities brokerage business (Note a)		
– Cash clients	116	197
– Margin clients	270,146	316,990
– Clearing house	27	9,767
– Brokers	6	359
	<b>270,295</b>	327,313
Fur skins brokerage business (Note b)	–	60
Assets management business (Note c)	1,018	2,239
Network and licensing business (Note d)	25,600	–
Membership and event business (Note e)	17,053	–
	<b>313,966</b>	329,612
Less: Provision for impairment of trade receivables	<b>(29,346)</b>	(19,657)
	<b>284,620</b>	309,955
Prepayments	22,347	2,317
Deposits (Note f)	20,937	13,373
Bond interest receivable	1,021	1,750
Other receivables (Note g)	39,530	6,340
	<b>368,455</b>	333,735
Analysis for reporting purpose as:		
Current assets	367,263	320,767
Non-current assets – deposits	1,192	12,968
	<b>368,455</b>	333,735

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

Notes:

- (a) The settlement terms of trade receivables arising from the business of dealing in securities are two days after the trade date.

### Cash clients

Cash clients are required to place cash deposits as prescribed in the Group's credit policy before execution of any purchase transactions. For overdue receivables, the management ensures that the listed securities belonging to clients in which the Group holds as custodian are sufficient to cover the amounts due to the Group.

### Margin clients

The Group maintains a list of approved securities held as collaterals for margin lending at a specified loan-to-collateral ratio. The credit facility limits granted to margin clients are determined by the discounted value of the securities collaterals accepted by the Group's management. A margin call may occur when the balances of the outstanding receivables from margin clients exceed the permitted margin loan limit, or when the discounted value of the collateral securities is less than the balances due from margin clients.

As at 31 March 2023, the fair value of the pledged securities held by the Group amounted to HK\$1,091,043,000 (2022: HK\$822,175,000).

### Clearing house

Trade receivables from a clearing house represents outstanding balance pending to be settled arising from the business of dealing in securities, which are normally due within two trading days after the trade date.

- (b) The Group allows a credit period ranging from 0 day to 120 days to its customers from the business of fur skin brokerage.
- (c) The Group allows a credit period ranging from 0 day to 90 days to its customers from the business of assets management.
- (d) The Group allows a credit period ranging from 0 day to 90 days to the customers from network and licensing business and all the balance was fully settled subsequent to the end of the financial period.
- (e) No credit period for the customers from membership and event business.
- (f) As at 31 March 2022, included in the deposit was HK\$11,700,000 for the acquisition of a subsidiary, which has been completed on 6 June 2022.
- (g) The other receivables included HK\$30,000,000 which is the balance of the disposal of the convertible bond receivable. All the amount has been settled subsequent to the end of the financial period. No provision for impairment on other receivables as at 31 March 2023 and 2022.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

The aging analysis of the Group's trade receivables from the business of securities, net of allowance for ECL, are as follows:

	2023 HK\$'000	2022 HK\$'000
Margin clients balances:		
No due date	240,854	297,333
Cash clients balances:		
Neither past due nor impaired	–	–
Past due but not impaired	116	197
	116	197
Other balances:		
Neither past due nor impaired	27	9,767
Past due but not impaired	6	359
	33	10,126
	<b>241,003</b>	307,656

Provision of ECL allowance of trade receivables from the business of securities is as follow:

	2023 HK\$'000	2022 HK\$'000
Balance at beginning of the year	19,657	13,046
Provision for impairment under ECL	9,688	16,986
Recovery during the year	(53)	(10,375)
Balance at end of the year	<b>29,292</b>	19,657

In determining the recoverability of trade receivables, the Group considers any change in the credit quality of the trade receivables from the date credit was initially granted and subsequent settlement after the end of the reporting period. In the opinion of the directors of the Company, there is no further credit provision required in excess of the allowance for ECL.

Details of impairment assessment of securities business for prior and current year are set out in "Financial risk management objectives and policies" in Note 41 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

The aging analysis of the Group's trade receivables from the business of fur skin brokerage, net of allowance for ECL, based on invoice dates are as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
0–60 days	–	60

Trade receivables from the business of fur skin brokerage that were neither past due nor impaired related to customers for whom there is no recent history of default.

The aging analysis of the Group's trade receivables from the business of assets management, net of allowance for ECL, based on invoice dates are as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
0–60 days	<b>1,017</b>	1,478
61–90 days	–	–
Over 90 days	<b>1</b>	761
	<b>1,018</b>	2,239

The aging analysis of the Group's trade receivables from the business of assets management which are past due but not impaired are as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
Overdue by:		
1–30 days	–	–
31–90 days	–	–
Over 90 days	<b>1</b>	761
	<b>1</b>	761

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

Receivables were related to customers for whom there was no recent history of default. As at 31 March 2023, the Group has assessed the recoverability of the receivables that were past due and considered any change in the credit quality of the trade receivables from the date when credit was initially granted and subsequent settlement after the end of the reporting period. In the opinion of the directors of the Company, no allowance for ECL has been recognised because there has not been a significant change in credit quality of these debtors and the amounts are still considered recoverable based on the good payment record of the customers and subsequent settlement after the end of the reporting period.

The aging analysis of the Group's trade receivables from the business of membership and event, net of allowance for ECL, based on invoice dates are as follows:

	2023 HK\$'000	2022 HK\$'000
0-60 days	10,020	–
61-90 days	2,372	–
Over 90 days	4,607	–
	16,999	–

The aging analysis of the Group's trade receivables from the business of membership and event which are past due but not impaired are as follows:

	2023 HK\$'000	2022 HK\$'000
Overdue by:		
1-30 days	10,020	–
31-90 days	2,372	–
Over 90 days	4,607	–
	16,999	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

Provision of ECL allowance of trade receivables from the business of membership and event is as follow:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
Balance at beginning of the year	–	–
Provision for impairment under ECL	<b>54</b>	–
Balance at end of the year	<b>54</b>	–

In determining the recoverability of trade receivables, the Group considers any change in the credit quality of the trade receivables from the date credit was initially granted and subsequent settlement after the end of the reporting period. In the opinion of the directors of the Company, there is no further credit provision required in excess of the allowance for ECL.

Details of impairment assessment of securities business for prior and current year are set out in “Financial risk management objectives and policies” in Note 41 to the consolidated financial statements.

The aging analysis of the Group’s trade receivables from the business of network and licensing, net of allowance for ECL, based on invoice dates are as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
0–60 days	<b>25,600</b>	–

The aging analysis of the Group’s trade receivables from the business of assets management which are past due but not impaired are as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
Overdue by:		
1–30 days	<b>25,600</b>	–

The receivable was settled subsequent to the end of the financial period, no allowance for ECL has been recognised.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 24. Loan Receivables

	2023 HK\$'000	2022 HK\$'000
Loans from money lending business – unsecured	51,311	69,621
Loans from money lending business – secured	38,100	176,762
Interest receivables	3,023	4,243
	<b>92,434</b>	250,626
Less: Provision for impairment	<b>(5,527)</b>	(2,154)
	<b>86,907</b>	248,472
Analysed as		
Current	<b>86,817</b>	230,223
Non-current	<b>90</b>	18,249
	<b>86,907</b>	248,472

The Group offered a credit period ranging from 1 month to 3 years for the loans to its customers in money lending business with fixed interest rate ranging from 10% p.a. to 48% p.a. (2022: from 10% p.a. to 48% p.a.). The Group maintains strict control over its outstanding loans to minimise credit risk. Overdue balance are reviewed regularly by the management.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 24. Loan Receivables (Continued)

The following is an aging analysis of the Group's loan receivables by age, presented based on the due date and net of allowance for ECL at 31 March 2023 and 2022:

	2023 HK\$'000	2022 HK\$'000
No past due	85,690	226,961
Overdue by:		
1–30 days	312	645
31–60 days	–	157
61–90 days	–	3
Over 90 days	905	20,706
	<b>86,907</b>	248,472

Analysis of the ECL allowance of loan receivables is as follows:

	2023 HK\$'000	2022 HK\$'000
Balance at beginning of the year	2,154	219
Recovered during the year	(389)	(140)
Provision for the year	3,762	2,075
Balance at end of the year	<b>5,527</b>	2,154

Details of impairment assessment of loan receivables for prior and current year are set out in “Financial risk management objective and policies” in Note 41 to the consolidated financial statements.

## 25. Bank Balances Held on Behalf of Clients

The Group maintains segregated trust accounts with licensed banks to hold clients' monies arising from its securities business. The Group has classified clients' monies as bank balances held on behalf of clients under the current assets section of the consolidated statement of financial position and recognised the corresponding accounts payable to respective clients on the grounds that it is liable for any loss or misappropriation of clients' monies. The Group is not allowed to use clients' monies to settle its own obligations.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 26. Pledged Bank Deposits/Bank Balances and Cash

As at 31 March 2023, pledged bank deposits represent the Group's security given to banks for facilities granted to a wholly owned subsidiary. The pledged bank deposits would be released within one year and therefore are classified as current assets. Details of assets pledged are disclosed in Note 35 to the consolidated financial statements.

The amounts comprise cash held by the Group and short-term bank deposits at market interest rates ranging from 0.001% to 1.65% (2022: from 0.001% to 1.65%) per annum with an original maturity of three months or less.

## 27. Trade and Other Payables

	2023 HK\$'000	2022 HK\$'000
Trade payables from:		
Securities brokerage business (Note a)		
– Cash clients	29,135	38,146
– Margin clients	124,453	203,731
– Clearing house	1,500	–
	<b>155,088</b>	241,877
Membership and event business (Note b)	1,701	–
Network and licensing business (Note b)	34,000	–
Insurance brokerage business (Note b)	2,507	5,699
	<b>193,296</b>	247,576
Other payables:		
Accruals	3,160	3,835
Corporate bonds interest payable	1,692	1,658
Other loan interest payable	109	8
Amount due from a shareholder of a subsidiary (Note c)	12,404	–
Received in advance	13,737	–
Other operating expenses payable	11,417	421
Others	483	21
	<b>236,298</b>	253,519

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 27. Trade and Other Payables (Continued)

Notes:

- (a) Trade payables to securities clients represent the monies received from or payable to brokerage clients in respect of the trust and segregated bank balances received and held for clients in the course of conducting regulated activities. However, the Group does not have a currently enforceable rights to offset these payables with those balances receivables.

The trade payables from the securities business are normally settled within two trading days after the trade date except for the money held on behalf of clients at the segregated bank accounts which is repayable on demand. The money held on behalf of clients at the segregated bank accounts carries interest at prevailing interest rate of 0.01% (2022: 0.01%) per annum.

No aging analysis is disclosed as, in the opinion of directors, an aging analysis does not give additional value in view of the nature of the business.

Included in trade payables from margin clients, five of the margin clients claimed against for the cash balances with total sum of approximately HK\$47.3 million in five margin accounts. Further details refer to Note 46 to the consolidated financial statements.

- (b) Based on the invoice dates, aging analysis of trade payables from membership and event business, network and licensing business and insurance brokerage business are as follows:

	2023 HK\$'000	2022 HK\$'000
0–60 days	1,889	5,561
61–90 days	49	40
91–120 days	34,569	–
Over 120 days	1,701	98
	<b>38,208</b>	5,699

- (c) Energetic Force Investments Limited is a shareholder of FGA Holdings Limited, a non-wholly owned subsidiary of the Company. The amount is unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 28. Contingent Consideration Payables

	2023 HK\$'000	2022 HK\$'000
Contingent consideration shares	819,327	–

On 6 June 2022, the Company acquired 70% of the equity interest of FGA Holdings Limited. The total consideration of the acquisition amounted to US\$35,000,000 (equivalent to approximately HK\$271,600,000) (“Total Consideration”) which settled by the follows:

- (i) 20%, or an aggregate sum of up to US\$7,000,000 (equivalent to approximately HK\$54,320,000) to be payable in cash upon completion of the acquisition; which shall be refundable in whole or in part in accordance with the following adjustment mechanisms;

If the actual earnings before interest, taxes, depreciation and amortisation (“EBITDA”) for the period from 1 January 2022 to 31 December 2022 (the “1st Relevant Period”) or the period from 1 July 2022 to 30 June 2023 (the “2nd Relevant Period”) is less than US\$0.92 million (equivalent to approximately HK\$7.14 million), being 20% of the target EBITDA of US\$4.6 million (equivalent to approximately HK\$35.7 million) (“Target EBITDA”), the Cash Consideration shall be refunded in the following manner:

### 1st Relevant Period

10% of the Total Consideration x (1 – (actual EBITDA for the 1st Relevant Period/20% of the Target EBITDA)) (“1st Tranche Cash Refund”)

### 2nd Relevant Period

10% of the Total Consideration x (1 – (actual EBITDA for the 2nd Relevant Period/20% of the Target EBITDA)) (“2nd Tranche Cash Refund”)

The refund will be triggered if the actual EBITDA is less than 20% of the Target EBITDA for the (i) 1st Relevant Period; or (ii) the 2nd Relevant Period. In case the FGA Group records net loss during the relevant period, the cash refund shall be capped at 10% of the Total Consideration for each of the 1st Relevant Period and 2nd Relevant Period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 28. Contingent Consideration Payables (Continued)

- (ii) 40%, or an aggregate sum of up to US\$14,000,000 (equivalent to approximately HK\$108,640,000) (the “1st Tranche Shares Consideration”), to be settled by the issue and allotment by the Company of up to 452,666,666 new Shares at the issue price, which shall be subject to adjustments (where applicable) in accordance with the following adjustment mechanisms;

If the actual EBITDA for the 1st Relevant Period is less than the Target EBITDA, the 1st Tranche Shares Consideration shall be adjusted downward as calculated in the following manner:

The 1st Tranche Shares Consideration x (actual EBITDA for the 1st Relevant Period/Target EBITDA)

No 1st Tranche Shares Consideration is required to be issued if the actual EBITDA for the 1st Relevant Period is less than 20% of the Target EBITDA.

- (iii) 40%, or an aggregate sum of up to US\$14,000,000 (equivalent to approximately HK\$108,640,000) (the “2nd Tranche Shares Consideration”), to be settled by the issue and allotment by the Company of up to 452,666,666 new Shares at the issue price, which shall be subject to adjustments (where applicable) in accordance with the following adjustment mechanisms;

If the actual EBITDA for the 2nd Relevant Period is less than the Target EBITDA, the 2nd Tranche Shares Consideration shall be adjusted downward as calculated in the following manner:

The 2nd Tranche Shares Consideration x (actual EBITDA for the 2nd Relevant Period/Target EBITDA)

No 2nd Tranche Shares Consideration is required to be issued if the actual EBITDA for the 2nd Relevant Period is less than 20% of the Target EBITDA.

The fair values of these contingent consideration payables as at 31 March 2023 were categorised as Level 3 under the fair value measurement hierarchy and were determined by an independent qualified valuer engaged by the Company with the key assumptions and input described below:

### Key inputs

### Sensitivity analysis

Market price of the share of the Company

The higher the market price of share of the Company, the higher the contingent consideration and vice versa

During the year ended 31 March 2023, the actual EBITDA of the 1st Relevant Period was higher than the Target EBITDA, accordingly the 1st Tranche Shares Consideration was issued on 21 February 2023 and fair value loss amounting to HK\$425,721,000 was recognised in profit or loss due to the fact that the share price of the Company at issue date was significantly higher than the date of acquisition.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 28. Contingent Consideration Payables (Continued)

The 2nd Tranche Shares Consideration will be issued if the EBITDA of the 2nd Relevant Period was greater than US\$4.6 million (equivalent to approximately HK\$35.7 million).

As at 31 March 2023, the fair value loss of the 2nd Tranche Shares Consideration of HK\$584,155,000 was recognised in profit or loss due to the fact that the share price of the Company at 31 March 2023 was significantly higher than the date of acquisition.

## 29. Bank and Other Borrowings

	2023 HK\$'000	2022 HK\$'000
Revolving loans	70,000	70,000
Bank overdrafts	12,523	24,330
Loans from other creditors	4,252	1,000
	<b>86,775</b>	95,330

The bank overdrafts were charged at an interest rate of 4.5% (2022: 4.5%) per annum. Details of assets pledged to secure the bank borrowings are disclosed in Note 35 to the consolidated financial statements.

Revolving loans are repayable within one year from the draw down date and are interest bearing at Hong Kong Inter-bank Offered Rate ("HIBOR") plus 2.75% p.a. (2022: HIBOR plus 2.75% p.a.). As at year end, revolving loans are secured by personal guarantee from the father of Mr. Chen Jiajun and cash deposits of HK\$35,000,000 (2022: HK\$35,000,000). Father of Mr. Chen Jiajun is considered as related party of the Group, details of which are disclosed in Note 40(g) to the consolidated financial statements. Details of bank deposits pledged to secure the bank borrowings are disclosed in Note 35 to the consolidated financial statements.

The loans from other creditors were charged at an interest rate from 6% to 8% (2022: 8%) per annum and repayable within one year.

The amounts repayable as extracted from agreed repayment schedules were as follows:

	2023 HK\$'000	2022 HK\$'000
On demand or within one year	<b>86,775</b>	95,330

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 30. Lease Liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the year:

	31 March 2023		31 March 2022	
	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000
Within one year	3,561	3,886	71	72
In more than one year but not more than two years	4,378	4,535	–	–
In more than two years but not more than five years	1,061	1,074	–	–
	9,000	9,495	71	72
Less: Future finance charges		(495)		(1)
Present value of lease liabilities		9,000		71

The weighted average incremental borrowing rate applied to the lease liabilities is 4.5% (2022: 5%).

## 31. Amount due to a Former Director/Shareholder

The amounts due are unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 32. Corporate Bonds

At the end of the reporting period, corporate bonds were payable as follows:

	2023 HK\$'000	2022 HK\$'000
Maturity:		
Within one year	73,434	96,717
In more than one year but not more than two years	22,282	41,309
In more than two years but not more than five years	12,317	17,582
	<b>108,033</b>	155,608
Less: Amounts due for settlement within 12 months (shown under current liabilities)	<b>(73,434)</b>	(96,717)
Amounts due for settlement after 12 months (shown under non-current liabilities)	<b>34,599</b>	58,891

During the year, the Group has issued corporate bonds with aggregate amount of HK\$46,025,000 and US\$400,000 (approximately HK\$3,117,000) (2022: HK\$20,700,000 and US\$500,000 (approximately HK\$3,882,000)), with tenor of 1–3 years. The bonds were issued with effective interest rate ranging from 0% to 6%, which are payable either semi-annually or annually.

Both parties do not have the rights to exercise partial or full early redemption. No conversion rights were granted under the corporate bond agreements. Corporate bonds of HK\$32,309,000 as at 31 March 2023 (2022: HK\$104,526,000) were secured by personal guarantee from Mr. Chen Jiajun.

As at 31 March 2023, a corporate bond of HK\$10,125,000 (2022: HK\$14,000,000) was held by Mr. Chen Jiajun, as disclosed in Note 39 (e) to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 33. Deferred Taxation

The deferred tax liabilities are made up of the following:

	<b>2023</b>	2022
	<b>HK\$'000</b>	HK\$'000
At the beginning of the reporting period	–	–
Acquisition of subsidiaries	<b>137,783</b>	–
Credit to profit or loss	<b>(6,156)</b>	–
At the end of the reporting period	<b>131,627</b>	–

At the end of the reporting period, the Group has estimated unrecognised tax losses of HK\$300,940,000 (2022: HK\$286,047,000) to set off against future taxable income. No deferred tax asset is recognised in respect of such tax losses carried forward as the realisation of the related tax benefit through future taxable profits could not be reasonably assessed. The tax losses do not have expiry date under the current tax legislation. The Group had no material unprovided deferred tax liabilities at the end of the years of 2022 and 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 34. Share Capital

	Note	Number of ordinary shares of HK\$0.01 each	HK\$'000
Authorised:			
At 1 April 2021, 31 March 2022, 1 April 2022 and 31 March 2023		10,000,000,000	100,000
Issued and fully paid:			
At 1 April 2021		4,849,629,735	48,496
Placing of shares	(a)	1,875,000,000	18,750
At 31 March 2022 and 1 April 2022		6,724,629,735	67,246
Issue of consideration shares	(b)	452,666,666	4,527
At 31 March 2023		7,177,296,401	71,773

During the years ended 31 March 2023 and 2022, the movements in the Company's share capital are as follows:

- (a) On 4 June 2021, a total of 1,875,000,000 ordinary shares were issued upon placing at an aggregate consideration of HK\$447,750,000 of which HK\$18,750,000 was credited to share capital and the remaining balance of HK\$429,000,000 was credited to the share premium account.
- (b) On 21 February 2023, 452,666,666 new ordinary shares of HK\$1.46 each of the Company were issued as the first tranche consideration shares for the acquisition of 70% equity interest in FGA Holdings Limited. Share capital and share premium of approximately HK\$4,527,000 and HK\$656,367,000 respectively were recorded.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 35. Pledge of Assets

The Group pledged plant and machinery with amount before impairment of DKK5,612,000 (approximately HK\$6,429,000) and inventories of DKK40,404,000 (approximately HK\$46,290,000) to secure banking facilities granted to the Group (2022: plant and machinery of DKK5,612,000 (approximately HK\$6,556,000) and inventories of DKK57,261,000 (approximately HK\$66,892,000)).

In addition, the Group has pledged bank deposits amounting to HK\$35,000,000 (2022: HK\$35,000,000) to secure banking facilities granted to a wholly owned subsidiary.

## 36. Acquisition of Subsidiaries

### **Acquisition of First Achiever Ventures Limited and its subsidiaries ("First Achiever Group")**

On 6 June 2022, the Company entered into the subscription agreement with an independent third party to subscribe 60% of the issued share capital of First Achiever Ventures Limited. The total consideration of the subscription amounted to US\$3,000,000 which has been satisfied by cash. First Achiever Group was principally engaged in the development and operations of intelligent digital sales platforms, using advanced data tools for customer analysis and targeted marketing. The acquisition was completed on 6 June 2022.

The directors believe that the acquisition of the First Achiever Group will explore opportunities in information technology with the potential for synergy with its financial services operations.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 36. Acquisition of Subsidiaries (Continued)

### Acquisition of First Achiever Ventures Limited and its subsidiaries ("First Achiever Group") (Continued)

The identifiable assets acquired and liabilities assumed of the First Achiever Group at the date of acquisition were as follows.

	6 June 2022
	HK\$'000
Property, plant and equipment	54
Intangible assets	19,000
Inventories	–
Trade and other receivables	11,916
Cash and cash equivalents	337
Trade and other payables	(4,170)
Deferred tax liabilities	(558)
Total identifiable net assets	26,579
Less: non-controlling interests	(10,631)
Identifiable net assets acquired	15,948
Goodwill	7,452
Total purchase consideration	23,400
Total purchase consideration	
– Settled by deposit of acquisition of subsidiaries	11,700
– Payable	11,700
	23,400
Cash and cash equivalents in subsidiaries acquired	337
Cash inflow on acquisition of subsidiaries	337

The acquired company contributed revenue of HK\$70,109,000 and net loss of HK\$4,039,000 to the Group for the period from the acquisition date.

## 36. Acquisition of Subsidiaries *(Continued)*

### Acquisition of FGA Holdings Limited and its subsidiaries (“FGA Group”)

On 4 June 2021 and 13 January 2022, the Company entered into the agreement and supplemental agreement respectively with a connected party to acquire 70% of the equity interest of FGA Holdings Limited. The total consideration of the acquisition amounted to US\$35,000,000 (equivalent to approximately HK\$271,600,000). The acquisition was completed on 6 June 2022.

The total consideration shall be settled by the Company as described in note 28:

FGA Group was principally engaged in the Networking Business aim at bringing together the executives, entrepreneurs, investors, industry leaders, and high net worth individuals in the China region. FGA Group holds the trademark “Forbes Global Alliance”, a brand under the world-renowned business and financial media “Forbes”. Pursuant to the sub-License Agreement, FGA Group would use the trademarks for the operation of its networking business, which offers its members exclusive benefits and access including members-only content, networking events, business matchmaking, and seminars – all of which aim at creating a community that fosters innovation and exchange of ideas under the renowned trademarks while providing members a channel to reach out to new potential clients and partners.

The directors are of the opinion that the acquisition will allow the Company to leverage off the credibility of the Forbes brand to further compliment and uplift its own as a credible provider of premium financial services, and in the long run, serves as a steady client channel to boost the Company’s core financial businesses, ultimately benefiting the Company and its shareholders.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 36. Acquisition of Subsidiaries (Continued)

### Acquisition of FGA Holdings Limited and its subsidiaries ("FGA Group") (Continued)

The identifiable assets acquired and liabilities assumed of the FGA Group at the date of acquisition were as follows.

	<b>6 June 2022</b>
	HK\$'000
Property, plant and equipment	319
Intangible assets	571,420
Right-of-use assets	4,828
Trade and other receivables	5,784
Cash and cash equivalents	8,376
Trade and other payables	(24,954)
Lease liabilities	(4,318)
Deferred tax liabilities	(137,225)
Total identifiable net assets	424,230
Less: non-controlling interests	(127,269)
Identifiable net assets acquired	296,961
Goodwill	228,298
Total purchase consideration	525,259
Total purchase consideration	
– Settled by cash	54,914
– Contingent consideration payables	470,345
	525,259
Consideration settled in cash	(54,914)
Cash and cash equivalents in subsidiaries acquired	8,376
Cash outflow on acquisition of subsidiaries	(46,538)

The acquired company contributed revenue of HK\$59,033,000 and net profit of HK\$5,053,000 to the Group for the period from the acquisition date.

## 37. Share Award Scheme

On 14 September 2018 (the “Adoption Date”), the Company has entered into a trust deed (the “Trust Deed”) with Core Pacific-Yamaichi International (H.K.) Nominees Limited (the “Trustee”) to set up a trust for the share award scheme (the “Scheme”) and the Trustee will exercise its powers to purchase Shares to be held upon the Trust pursuant to the rules relating to the Scheme Rules and the Trust Deed. To the best of knowledge of the Directors, information and belief, after having made all reasonable enquiries, the Trustee and its ultimate beneficial owners are independent third parties of the Company and its connected persons under the definitions of Chapter 14 of the Listing Rules.

Pursuant to the terms of the Scheme, the remuneration committee of the Company (“Remuneration Committee”) and the Board shall determine the number of Shares to be purchased by the Trustee out of cash paid by the Company by way of settlement to the Trustee (the “Awarded Shares”) awarded by the Board to be awarded to the employees selected by the Remuneration Committee and the Board (the “Selected Employees”). Subject to the absolute discretion of the Board, the Awarded Shares (where the Board has determined such number pursuant to the terms of the Scheme) shall be acquired by the Trustee from open market by utilising the Company’s resources provided to the Trustee.

The Scheme does not constitute a share option scheme or an arrangement analogous to a share option scheme for the purpose of Chapter 17 of the Listing Rules. No Shareholders’ approval is required to adopt the Scheme.

The purposes of the Scheme are to recognise the contributions by the Selected Employees and give incentives to them in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

Subject to any early termination as may be determined by the Board pursuant to the terms of the Scheme, the Scheme shall be valid and effective for a term of 10 years commencing on the Adoption Date.

The Remuneration Committee and the Board shall not make any further award of Shares which will result in the aggregate number of Shares awarded by the Board throughout the duration of the Scheme to be in excess of 5% of the issued share capital of the Company as at the Adoption Date. The maximum aggregate number of the Awarded Shares which may be awarded to a Selected Employee under the Scheme shall not exceed 1% of the issued share capital of the Company as at the Adoption Date. As at the date of the Adoption Date, the number of issued Shares of the Company is 4,615,489,735 Shares.

Detail of Scheme were set out in the Company’s announcement dated 14 September 2018.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 37. Share Award Scheme (Continued)

During the year ended 31 March 2023, the directors resolved to contribute HK\$48,867,000 (2022: HK\$4,978,000) to the Scheme, pursuant to which the Trustee to purchase 50,570,000 (2022: 9,050,000) shares in the Company for the benefits of certain employees and members of the management of the Group. The Trustee purchased a total of 59,620,000 (2022: 9,050,000) shares in the Company on the Stock Exchange and no Awarded Shares have been granted to Selected Employees.

Movements of Awarded Shares purchased are as follows:

	Number of shares purchased '000	Cost of Purchase HK\$'000
At 1 April 2021	–	–
Shares purchased from the market during the year	9,050	4,978
At 31 March 2022 and 1 April 2022	9,050	4,978
Shares purchased from the market during the year	50,570	48,867
<b>At 31 March 2023</b>	<b>59,620</b>	<b>53,845</b>

## 38. Retirement Benefit Plans

The Group operates a Mandatory Provident Fund Scheme (the “MPF Scheme”) for all its qualifying employees in Hong Kong under the Mandatory Provident Fund Scheme Ordinance. The assets of the MPF Scheme were held separately from those of the Group in funds under the control of an independent trustee. Under the rule of the MPF Scheme, the employer and its employees were each required to make contributions to the scheme at rates specified in the rules. The only obligation of the Group with respect of MPF Scheme was to make the required contributions under the scheme. Under the MPF Scheme, the employer and its employees are each required to make contributions to the MPF Scheme at 5% of the employee’s relevant income subject to a cap of monthly relevant income of HK\$30,000. Contributions to the MPF Scheme vest immediately.

The total cost recognised in profit or loss of HK\$970,000 (2022: HK\$1,002,000) represent contributions paid to the MPF Scheme by the Group in respect of the current year.

Pursuant to the relevant labour rules and regulations in Denmark, the Group participates in a pension fund scheme organised by the local government, whereby the Group is required to make contributions to the pension fund scheme at certain percentage of the employees’ relevant basic salaries.

The total cost recognised in profit or loss of DKK60,000 (approximately HK\$65,000) (2022: DKK70,000 (approximately HK\$85,000)) represent contributions paid to the pension fund scheme by the Group in respect of the current year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 39. Related Party Transactions

### (a) Transactions with related parties

During the year, the Group entered into the following transactions with related parties. The transactions were carried out at estimated market prices determined by the directors of the Company.

Name of related party	Nature of transaction	2023 HK\$'000	2022 HK\$'000
Kingkey Enterprise Hong Kong Limited and KK Culture Holdings Limited (Notes 2, 3, 4, 5)	Rental expenses of premise and utilities expenses	(5,563)	(5,990)
Kingkey Enterprise Hong Kong Limited and KK Culture Holdings Limited (Notes 3, 4)	Utilities income	9	26
Easy Sino Investments Limited (Note 6)	Rental and utilities income	–	700
Kingkey Intelligence Culture Holdings Limited and Kingkey E-commerce Limited (Note 6)	Management services income	274	–
	Sundry expense	(100)	–
Energetic Force Investments Limited and its subsidiaries (Note 8)	Sub-license fee	5,616	–
	Share profit for event management	2,872	–

### (b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year were as follow:

	2023 HK\$'000	2022 HK\$'000
Short-term benefits	4,442	4,909
Post-employment benefits	36	47
	4,478	4,956

The remuneration of directors and key executives is determined by the Board and reviewed by the remuneration committee having regard to the performance of individuals and market trends.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 39. Related Party Transactions (Continued)

### (c) Amount due from (to) related companies

The analysis of amount due from related companies is as follow:

Name of related companies	Maximum balance outstanding during the year HK\$'000	2023	2022
		HK\$'000	HK\$'000
Easy Sino Investments Limited (Notes 6, 9)	2,723	<b>2,723</b>	2,723
KK Culture Holdings Limited (Notes 4, 9)	2	–	2
Kingkey Intelligence Culture Holdings Limited (Notes 6, 9)	125	<b>125</b>	–
Kingkey Enterprise Hong Kong Limited (Notes 3, 9)	2	–	2
Sun Long Investment Management Limited (Notes 7, 9)	63	<b>63</b>	63
Sun Long Fund SPC (Notes 7, 9)	266	<b>266</b>	266
		<b>3,177</b>	3,056

The analysis of amount due to a related company is as follow:

Name of related company	2023	2022
	HK\$'000	HK\$'000
Kingkey E-Commerce Limited (Notes 6, 9)	<b>50</b>	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 39. Related Party Transactions *(Continued)*

### (c) Amount due from (to) related companies *(Continued)*

Notes:

- (1) Universal Apparel Limited is wholly owned by Mr. Wong Chun Chau.
- (2) The transaction also constituted a continuing connected transaction or connected transaction under the Listing Rules.
- (3) Kingkey Enterprise Hong Kong Limited is wholly owned by Mr. Chen Jiarong, brother of Mr. Chen Jiajun, who is considered as a related company to the Group.
- (4) Mr. Chen Jiajun is the substantial shareholder of KK Culture Holdings Limited. Therefore, KK Culture Holdings Limited is considered as a related company of the Group.
- (5) The amounts were actual amounts paid to the related parties.
- (6) Mr. Chen Jiajun is the indirect substantial shareholder of Easy Sino Investments Limited, Kingkey Intelligence Culture Holdings Limited and Kingkey E-commerce Limited. Therefore, Easy Sino Investments Limited, Kingkey Intelligence Culture Holdings Limited and Kingkey E-commerce Limited are considered as related companies of the Group.
- (7) Sun Long Investment Management Limited and Sun Long Fund SPC are wholly owned by Mr. Chen Jiajun and therefore, they are considered as related companies to the Group.
- (8) Energetic Force Investments Limited is the shareholder of FGA Holdings Limited, a non-wholly owned subsidiary of the Company.
- (9) All amounts are unsecured, interest free and repayable on demand.

### (d) Personal guarantee for corporate bonds

Corporate bonds of HK\$32,309,000 as at 31 March 2023 (2022: HK\$104,526,000), as disclosed in Note 32 to the consolidated financial statements, were secured by personal guarantee from Mr. Chen Jiajun.

### (e) Corporate bond holder

As at 31 March 2023, a corporate bond of HK\$10,125,000 (2022: HK\$14,000,000) was held by Mr. Chen Jiajun, as disclosed in Note 32 to the consolidated financial statements.

### (f) Personal guarantee and pledge of assets for bank borrowing

Bank borrowings of HK\$70,000,000 (2022: HK\$70,000,000) were secured by personal guarantee from the father of Mr. Chen Jiajun and cash deposits of the Group of HK\$35,000,000 (2022: HK\$35,000,000), details of which are disclosed in Note 29 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 40. Capital Risk Management

The Group manages its capital to ensure that the Group will be able to continue as a going concern while maximising the return to shareholders through optimisation of the debt and equity balance. The Group's overall strategy remained unchanged as compared to that in prior year.

The capital structure of the Group consists of net debts, which includes bank and other borrowings and corporate bonds, disclosed in Notes 29 and 32 to the consolidated financial statements respectively, net of cash and cash equivalents and equity attributable to the owners of the Company, comprising issued share capital, share premium and reserves.

The directors of the Company review the capital structure periodically. The directors of the Company consider the cost of capital and the risks associated with each class of capital will balance its overall capital structure through the payment of dividends, issuance of new shares as well as issuance of new debts or redemption of existing debts. No changes were made in the objectives, policies or processes as compared to those in prior years.

The Group is not subject to any externally imposed capital requirements except for certain subsidiaries which are regulated entities under the SFO and subject to the relevant minimum paid-up share capital and minimum liquid capital requirements under the Hong Kong Securities and Futures (Financial Resources) Rules (the "SF(FR)R"). The management closely monitors, on a daily basis, the capital level of these entities to ensure compliance with the minimum capital requirements under the SF(FR)R.

The management calculated the gearing ratio at the year ended as follows:

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
Total borrowings:		
Bank and other borrowings	<b>86,775</b>	95,330
Corporate bonds	<b>108,033</b>	155,608
	<b>194,808</b>	250,938
Total equity	<b>373,838</b>	790,291
Gearing ratio	<b>52.11%</b>	31.75%

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies

### Categories of financial instruments

	2023 HK\$'000	2022 HK\$'000
<b>Financial assets</b>		
Financial assets at FVTPL	66,082	126,720
Financial assets at FVTOCI	1,775	3,250
Financial assets at amortised cost:		
– Trade and other receivables and deposits (excluding prepayment)	346,108	319,718
– Loan receivables	86,907	248,472
– Amounts due from related companies	3,177	3,056
– Pledged bank deposits	35,000	35,000
– Bank balances held on behalf of clients	152,974	234,840
– Bank balances and cash	111,051	124,448
	<b>803,074</b>	1,095,504

	2023 HK\$'000	2022 HK\$'000
<b>Financial liabilities</b>		
Financial assets at amortised cost:		
– Trade and other payables	236,298	253,519
– Amount due to a director	977	3,765
– Amount due to a shareholder	6,500	11,000
– Amount due to a related company	50	–
– Bank and other borrowings	86,775	95,330
– Lease liabilities	9,000	71
– Corporate bonds	108,033	155,608
	<b>447,633</b>	519,293

### Financial risk management objectives and policies

The Group's major financial instruments include items disclosed above under section "Categories of financial instruments". Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Market risk

#### (a) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to trade receivables arising from cash and margin clients, bank balances, trade payables to cash and margin clients and bank borrowings at 31 March 2023. The Group's cash flow interest rate risk is mainly related to the fluctuation of prevailing rate quoted by the banks arising from the Group's interest-bearing financial instruments. The management monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

The Group is not exposed to fair value interest rate risk in relation to the fixed-rate corporate bonds, loan receivables, unlisted convertible debt securities, other borrowing and lease liabilities. The management will monitor its exposure periodically.

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk section of this note.

#### **Sensitivity analysis**

The sensitivity analysis below has been determined based on the exposure to interest rates for variable-rate bearing financial instruments. The analysis is prepared assuming the financial instruments outstanding at the end of reporting period were outstanding for the whole year. A 50 basis points increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 50 basis points higher/lower and all other variables were held constant, the Group's post-tax result for the year ended 31 March 2023 would increase/decrease by HK\$846,000 (2022: increase/decrease by HK\$1,322,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Market risk *(Continued)*

#### (b) Foreign currency risk

The Group carries out its fur skin brokerage business and mink farming business in Denmark and most of the transactions are denominated in US\$ and DKK, while business of assets management, securities, insurance brokerage and money lending are carried out mainly in Hong Kong and all the transactions are entered in HK\$ primarily. Hence, mainly the sales and purchases transactions in relation to the business of fur skin brokerage and mink farming expose the Group to foreign currency risk.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure to foreign currency risk. The management of the Group may enter into foreign currency forward contracts to hedge the exposure to foreign currency risk. As the HK\$ is pegged to the US\$, the Group considers the risk of movements in exchange rates between the HK\$ and the US\$ to be insignificant.

At the end of the reporting period, the carrying amount of the Group's monetary assets and monetary liabilities denominated in currencies other than the functional currency of the Company are as follows:

	Assets		Liabilities	
	2023 HK\$'000	2022 HK\$'000	2023 HK\$'000	2022 HK\$'000
DKK	31	381	-	-
US\$	23,870	38,294	10,633	(10,605)
EUR	26	-	-	(8)
RMB	1,778	87	(1)	(1)

As HK\$ is pegged to the US\$, the Group does not have material exchange rate risk on such currency. As at 31 March 2023 and 2022, the net exposure of assets and liabilities to EUR, RMB and DKK are considered as minimal due to the insignificance in amount. Accordingly, the directors consider that no sensitivity analysis is required.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Market risk *(Continued)*

#### (c) Equity price risk

The Group is exposed to equity price risk through its investments which are classified as financial assets at FVTPL and FVTOCI with the underlying assets are listed equity securities. The fair value of these financial instruments will be affected either positively or negatively, amongst others, by the changes in the quoted closing prices in active market of the listed equity securities or fair value of the unlisted investments. The Group's listed investments are listed on the Stock Exchange. Listed investments held in the portfolio have been chosen based on their longer-term growth potential and are monitored regularly for performance against expectations. The management manages this risk exposure by maintaining a portfolio of investments with different risk and return profiles.

#### **Sensitivity analysis**

For the year ended 31 March 2023, if the price of the equity instruments had been 5% (2021: 5%) higher/lower, the Group's post-tax profit would increase/decrease by HK\$1,000 (2022: HK\$3,000) as a result of the changes in fair value of financial assets at FVTPL, while the other comprehensive income would increase/decrease by HK\$74,000 (2022: increase/decrease by HK\$136,000) as a result of the changes in fair value of financial assets at FVTOCI.

#### **Credit risk and impairment assessment**

At the respective reporting dates, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties arises from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The risk management department is responsible for developing and maintaining the processes for measuring ECL in accordance with the impairment requirements under HKFRS 9. ECL are assessed by the Group periodically. The Group applies simplified approach to measure ECL on trade receivables (except for trade receivables arising from margin clients); and general approach to measure ECL on trade receivables arising from margin clients, loan receivables, other receivables, deposits, pledged bank deposit, bank balance held on behalf of clients, bank balances and amounts due from related companies. Under the simplified approach, the Group measures the loss allowance at an amount equal to lifetime ECL. Under the general approach, financial assets migrate through the following three stages based on the change in credit risk since initial recognition: Stage 1: 12m ECL, Stage 2: Lifetime ECL – not credit-impaired and Stage 3: Lifetime ECL – credit-impaired.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

Definition of Stage 1, Stage 2 and Stage 3 are as below:

Internal recognition credit rating	Description	Basis of ECL provision
Stage 1	There has not been a significant increase in credit risk since initial recognition and are not credit-impaired upon origination.	12m ECL
Stage 2	There has been a significant increase in credit risk since initial recognition but are not credit-impaired.	Lifetime ECL – not credit-impaired
Stage 3	There is objective evidence of impairment as at the reporting date.	Lifetime ECL – credit-impaired

The credit risk on pledged bank deposits, bank balances (including segregated account and house account) is limited because the counterparties are reputable bank located in Hong Kong and Denmark.

For the year ended 31 March 2023, the Group has concentration of credit risk where 24% (2022: 25%) and 48% (2022: 52%) of trade receivables were due from the Group's largest customer and three largest customers respectively. All the three largest customers are margin clients from securities business.

### Fur skin brokerage business and mink farming business

In order to minimise the credit risk of trade receivables from fur skin brokerage business and mink farming business (collectively refer to the "fur business"), the management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### Securities business

The credit risk from securities business is primarily attributable to trade receivables due from clients and clearing house without taking account of the value of any collateral obtained. The management of the regulated entity has a credit policy and a team to monitor the credit risk on an on-going basis.

In order to manage the credit risk on trade receivables due from clients, individual credit evaluation is performed on all clients including cash and margin clients. Trade receivables from cash clients are generally settled within two trading days after trade date. In order to minimise the credit risk, the regulated entity has put in place monitoring procedures to ensure that overdue debts are recovered promptly. Accordingly, the credit risk arising from the trade receivables due from cash clients is considered minimal.

For margin clients, the regulated entity normally obtains liquid securities and/or cash deposits as collateral based on the margin requirements. The margin requirement is closely monitored on a daily basis by the designated team. Market conditions and adequacy of securities collateral and margin deposits of each margin account are monitored by the management of the regulated entity on a daily basis. Margin calls and forced liquidation are made where necessary. In addition, the regulated entity reviews the recoverable amount of each individual receivable at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts.

In this regard, the management of the Group considers that the credit risk arising from securities business is significantly reduced.

In respect of trade receivables from clearing house, credit risk is considered low as the regulated entity normally enters into transactions with a clearing house which is registered with a regulatory body.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### Securities business *(Continued)*

#### **ECL allowance for trade receivable arising from margin clients**

Analysis of the gross carrying amount of trade receivable arising from margin clients is as follows:

	<b>12m Stage 1</b>	<b>Lifetime Stage 2</b>	<b>Lifetime Stage 3</b>	<b>Total</b>
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 1 April 2021	203,339	–	25,964	229,303
Transfer to stage 1	16,309	–	(16,309)	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	(20,704)	–	20,704	–
Addition	134,631	–	5,846	140,477
Repayments	(48,175)	–	(4,615)	(52,790)
As at 31 March 2022 and 1 April 2022	285,400	–	31,590	316,990
Transfer to stage 1	–	–	–	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	(1)	–	1	–
Addition	37,796	–	1,375	39,171
Repayments	(85,935)	–	(80)	(86,015)
As at 31 March 2023	237,260	–	32,886	270,146

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### Securities business *(Continued)*

#### **ECL allowance for trade receivable arising from margin clients** *(Continued)*

Analysis of the ECLs allowance for trade receivable arising from margin clients is as follows:

	<b>12m Stage 1</b>	<b>Lifetime Stage 2</b>	<b>Lifetime Stage 3</b>	<b>Total</b>
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance as at 1 April 2021	305	–	12,741	13,046
Transfer to stage 1	12	–	(12)	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	(31)	–	31	–
Recoveries	(72)	–	(10,303)	(10,375)
Net remeasurement of ECL arising from transfer of stage	21	–	16,915	16,936
New lending	50	–	–	50
Balance as at 31 March 2022 and 1 April 2022	285	–	19,372	19,657
Transfer to stage 1	–	–	–	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	(1)	–	1	–
Recoveries	(53)	–	–	(53)
Net remeasurement of ECL arising from transfer of stage	503	–	9,184	9,687
New lending	1	–	–	1
Balance as at 31 March 2023	735	–	28,557	29,292

#### **ECL allowance for trade receivable arising from cash clients and clearing house**

For the trade receivables arising from cash clients and clearing house, there has not been a significant increase in credit risk since its initial recognition and are not credit-impaired at the end of reporting period. For the year ended 31 March 2023, the Group assessed the ECL for trade receivable arising from cash clients, no impairment loss was recognised (2022: Nil) in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### Membership and event business

The Group applies a simplified approach in calculating ECL for trade receivables from membership and event business and recognises loss allowances based on lifetime ECL at each reporting date. The management estimated the expected credit losses taking into account the historical credit loss experience and market credit loss rate, adjusted for current and forward-looking factors to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the Group's estimate on future economic conditions over the expected lives of the receivables.

In order to minimise the credit risk of trade receivables from membership and event business, the management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts.

The information about the exposure to credit risk and ECL for trade receivables at 31 March 2023 is summarised as follows:

	<b>Expected loss rate</b> HK\$'000	<b>Gross carrying amount</b> HK\$'000	<b>Loss allowances</b> HK\$'000
Not past due	–	–	–
Within 30 days past due	0.06%	10,026	6
31 to 90 days past due	0.21%	2,377	5
Over 90 days past due	0.92%	4,650	43
		17,053	54

The Group does not hold any collateral over trade receivables at 31 March 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### Assets management business

In order to minimise the credit risk of trade receivables from assets management business, the management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

#### Money lending

In respect of loan receivables from clients, the objective of the Group's measures to manage credit risk is to control potential exposure to recoverability problem. It is the Group's policy that all clients who wish to obtain loans from the Group are subject to management review. Receivable balances are monitored on an ongoing basis, the management makes periodic individual assessment on the recoverability of loans receivables based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral ratio and any other qualitative factors and ensure that follow-up action is taken to recover overdue debts. In this regard, the management considers that the Group's credit risk is significantly reduced.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each client rather than the industry or country in which the clients operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual clients. As at 31 March 2023, 22% (2022: 24%) and 76% (2022: 58%) of the total loan receivables due from clients were from the Group's largest client and the three largest clients respectively.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### ECL allowance for loan receivables

Analysis of the gross carrying amount of loan receivable is as follows:

	<b>12m</b> <b>Stage 1</b> HK\$'000	<b>Lifetime</b> <b>Stage 2</b> HK\$'000	<b>Lifetime</b> <b>Stage 3</b> HK\$'000	<b>Total</b> HK\$'000
As at 1 April 2021	44,988	46,248	–	91,236
Transfer to stage 1	–	–	–	–
Transfer to stage 2	(11,397)	11,397	–	–
Transfer to stage 3	(1,080)	(20,923)	22,003	–
Addition	–	205,044	116	205,160
Repayments	(32,511)	(13,259)	–	(45,770)
As at 31 March 2022 and 1 April 2022	–	228,507	22,119	250,626
Transfer to stage 1	–	–	–	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	–	(788)	788	–
Addition	–	20,596	1,842	22,438
Repayments	–	(159,707)	(20,923)	(180,630)
As at 31 March 2023	–	88,608	3,826	92,434

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk and impairment assessment *(Continued)*

#### ECL allowance for loan receivables *(Continued)*

Analysis of the ECLs allowance for loan receivables is as follows:

	<b>12m Stage 1</b>	<b>Lifetime Stage 2</b>	<b>Lifetime Stage 3</b>	<b>Total</b>
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 1 April 2021	104	115	–	219
Transfer to stage 1	–	–	–	–
Transfer to stage 2	(37)	37	–	–
Transfer to stage 3	(4)	–	4	–
Net remeasurement of ECL arising from transfer of stage	–	15	819	834
New lending	–	1,241	–	1,241
Recovery	(63)	(77)	–	(140)
As at 31 March 2022 and 1 April 2022	–	1,331	823	2,154
Transfer to stage 1	–	–	–	–
Transfer to stage 2	–	–	–	–
Transfer to stage 3	–	(48)	48	–
Net remeasurement of ECL arising from transfer of stage	–	–	1,738	1,738
New lending	–	2,024	–	2,024
Recovery	–	(389)	–	(389)
As at 31 March 2023	–	2,918	2,609	5,527

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies *(Continued)*

### **Credit risk and impairment assessment** *(Continued)*

#### **ECL allowance for other receivables, deposits and amounts due from related companies**

For other receivables, deposits and amounts due from related companies, the management of the Group makes periodic individual assessment on the recoverability of other receivables based on historical settlement records, past experience, and also reasonable and supportive forward-looking information since initial recognition. For the year ended 31 March 2023, the Group assessed the ECL for other receivables, the management of the Group believes that there is no material credit risk inherent in the Group's outstanding balance of other receivables, deposits and amounts due from related companies and no ECL allowance provided.

#### **ECL allowance for pledged bank deposits, bank balance held on behalf of clients and bank balances**

Credit risk on pledged bank deposits, bank balance held on behalf of clients and bank balances is limited because the counterparties are reputable banks with high credit ratings assigned by credit.

### **Liquidity risk**

The Group monitors its current and expected liquidity requirements regularly and ensures sufficient liquid cash and adequate committed lines of funding from reputable financial institutions are available to meet the Group's liquidity requirements in the short and long term.

At 31 March 2023, the Group has available banking facilities of approximately HK\$100 million (2022: approximately HK\$100 million) in which approximately HK\$83 million were utilised. Details of bank borrowings are set out in Note 29 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies (Continued)

### Liquidity risk (Continued)

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the agreed repayment date. Specifically, bank borrowings with a repayment on demand clause are included in the earliest time band regardless of the probability of the counterparties choosing to exercise their rights.

	At 31 March 2023						Carrying amount HK\$'000
	Interest rate %	On demand HK\$'000	Within 1 year HK\$'000	1 year to 2 years HK\$'000	3 years to 5 years HK\$'000	Total	
						undiscounted cash flows HK\$'000	
<b>Financial liabilities</b>							
Trade and other payables	-	236,298	-	-	-	236,298	236,298
Amount due to a director	-	977	-	-	-	977	977
Amount due to a related company	-	50	-	-	-	50	50
Amount due to a shareholder	-	6,500	-	-	-	6,500	6,500
Bank and other borrowings	3.7-8.0	82,532	4,484	-	-	87,016	86,775
Lease liabilities	3.7-5.0	-	3,886	4,535	1,074	9,495	9,000
Corporate bonds	0.0-6.0	-	77,758	23,433	12,572	113,763	108,033
		326,357	86,128	27,968	13,646	454,099	447,633
	At 31 March 2022						
	Interest rate %	On demand HK\$'000	Within 1 year HK\$'000	1 year to 2 years HK\$'000	3 years to 5 years HK\$'000	Total	Carrying amount HK\$'000
						undiscounted cash flows HK\$'000	
<b>Financial liabilities</b>							
Trade and other payables	-	253,519	-	-	-	253,519	253,519
Amount due to a director	-	3,765	-	-	-	3,765	3,765
Amount due to a shareholder	-	11,000	-	-	-	11,000	11,000
Bank and other borrowings	2.7-8.0	94,338	1,072	-	-	95,410	95,330
Lease liabilities	5.0	-	72	-	-	72	71
Corporate bonds	0.0-9.0	-	105,067	40,557	21,067	166,691	155,608
		362,622	106,211	40,557	21,067	530,457	519,293

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 41. Financial Risk Management Objectives and Policies (Continued)

### Fair value

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

Financial asset/ Financial liability	Fair value as at		Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable inputs	Range	Relationship of unobservable inputs to fair value
	31.03.2023	31.03.2022					
Financial assets at fair value through profit or loss	<b>Unlisted funds</b> <b>HK\$66,060,000</b>	Unlisted funds HK\$78,497,000	Level 2	Based on the net asset value with reference to the prices of underlying investment portfolio quoted by fund administrator. The investment portfolios of the fund are based on the quoted closing price in active market of listed equity securities.	N/A	N/A	N/A
	<b>N/A</b>	Listed Hong Kong equity securities HK\$70,000	Level 1	Quoted bid prices in an active market.	N/A	N/A	N/A
	<b>N/A</b>	Unlisted convertible debt securities in Hong Kong HK\$48,153,000	Level 3	Discount cash flow for the debt component and Binomial Option Pricing method for the option component.	Expected volatility	62.35%	The higher the expected volatility the higher the fair value, vice versa
					Discount rate	8.76%	The higher the discount rate the lower the fair value, vice versa
Financial assets at fair value through other comprehensive income	<b>Listed Hong Kong equity securities</b> <b>HK\$1,775,000</b>	Listed Hong Kong equity securities HK\$3,250,000	Level 1	Quoted bid prices in an active market.	N/A	N/A	N/A

There were no transfers between Level 1, 2 and 3 in both years.

The disclosures set out in the tables below include financial assets and financial liabilities that:

- are offset in the Group's consolidated statement of financial position; or
- are subject to an enforceable master netting arrangement or similar agreement that covers similar financial instruments, irrespective of whether they are offset in the Group's consolidated statement of financial position.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 42. Offsetting Financial Assets and Financial Liabilities

The Group currently has a legally enforceable rights to set off the trade receivables arising from clearing house, cash clients and margin clients and the trade payables to them respectively, and it intends to settle on a net basis.

For the trade receivable or payable to cash clients, they do not meet the criteria for offsetting in the consolidated statement of financial position since the rights of set-off of the recognised amounts is only enforceable following an event of default. In addition, the Group does not intend to settle the balances on a net basis.

### Financial assets subject to offsetting, enforceable master netting arrangements and similar agreements

The gross amounts of the recognised financial assets and financial liabilities and their net amounts as presented in the Group's consolidated statement of financial position are as follows:

	Gross amounts of recognised financial assets/liabilities HK\$'000	Gross liabilities/set off in the consolidated statement of financial position HK\$'000	Net amounts presented in the consolidated statement of financial position HK\$'000	Related amounts not set off in the consolidated statement of financial position Financial instruments HK\$'000	Financial collateral pledged HK\$'000	Net amount HK\$'000
<b>As at 31 March 2023</b>						
<b>Financial assets</b>						
Trade receivables						
– Clearing house (Note 23)	948	(921)	27	-	-	27
– Cash clients (Note 23)	398	(282)	116	(106)	-	10
– Margin clients (Note 23)	270,146	-	270,146	-	(176,677)	93,469
– Brokers (Note 23)	6	-	6	-	-	6
	271,498	(1,203)	270,295	(106)	(176,677)	93,512
<b>Financial liabilities</b>						
Trade payables						
– Clearing house (Note 27)	2,421	(921)	1,500	-	-	1,500
– Cash clients (Note 27)	29,417	(282)	29,135	-	-	29,135
– Margin clients (Note 27)	124,453	-	124,453	-	-	124,453
	156,291	(1,203)	155,088	-	-	155,088

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 42. Offsetting Financial Assets and Financial Liabilities (Continued)

### Financial assets subject to offsetting, enforceable master netting arrangements and similar agreements (Continued)

	Gross amounts of recognised financial assets/ liabilities HK\$'000	Gross amounts of recognised financial liabilities/set off in the consolidated statement of financial position HK\$'000	Net amounts presented in the consolidated statement of financial position HK\$'000	Related amounts not set off in the consolidated statement of financial position Financial instruments HK\$'000	Financial collateral pledged HK\$'000	Net amount HK\$'000
<b>As at 31 March 2022</b>						
<b>Financial assets</b>						
Trade receivables						
– Clearing house (Note 23)	15,030	(5,263)	9,767	–	–	9,767
– Cash clients (Note 23)	1,029	(832)	197	(189)	–	8
– Margin clients (Note 23)	323,608	(6,618)	316,990	–	(161,452)	155,538
– Brokers (Note 23)	359	–	359	–	–	359
	340,026	(12,713)	327,313	(189)	(161,452)	165,672
<b>Financial liabilities</b>						
Trade payables						
– Clearing house (Note 27)	5,263	(5,263)	–	–	–	–
– Cash clients (Note 27)	38,978	(832)	38,146	–	–	38,146
– Margin clients (Note 27)	210,349	(6,618)	203,731	–	–	203,731
	254,590	(12,713)	241,877	–	–	241,877

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 43. Particulars of Principal Subsidiaries

### (a) General information of subsidiaries

Name of subsidiaries	Place of incorporation	Paid up issued/ registered ordinary share capital HK\$/US\$/DKK/RMB	Percentage of equity attributable to the Company		Principal activities and place of operation
			Direct	Indirect	
Loyal Speed Limited	British Virgin Islands	US\$100	–	100%	Provision of fur brokerage and financing services/Hong Kong
Trade Region Limited	British Virgin Islands	US\$2	100%	–	Investment holdings/Hong Kong
UKF (Denmark) A/S	Denmark	DKK500,000	–	100%	Mink farming/Denmark
Kingkey Finance Limited	Hong Kong	HK\$1,000,000	100%	–	Money lending/Hong Kong
U.K. Fur Limited	British Virgin Islands	US\$10,000	–	100%	Trading of fur skins/Hong Kong
Kingkey Management Limited	Hong Kong	HK\$10,000	100%	–	Operating expense/Hong Kong
Pearl Bay Investments Limited	British Virgin Islands	US\$1	100%	–	Investment holdings/Hong Kong
Kingkey Securities Group Limited	Hong Kong	HK\$200,000,000	–	100%	Provision of securities brokerage service/Hong Kong
Apex Height Investments Limited	British Virgin Islands	US\$1	–	100%	Investment holdings/Hong Kong
Kingkey Asset Management Limited	Hong Kong	HK\$4,000,000	–	100%	Provision of asset management services/Hong Kong
Kingkey Capital Limited	Hong Kong	HK\$1	–	100%	Investment holdings/Hong Kong
Noble Zenith International Limited	British Virgin Islands	US\$1	100%	–	Investment holdings/Hong Kong
Affluent Range Limited	British Virgin Islands	US\$1,335,000	–	100%	Investment holdings/Hong Kong

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 43. Particulars of Principal Subsidiaries (Continued)

### (a) General information of subsidiaries (Continued)

Name of subsidiaries	Place of incorporation	Paid up issued/ registered ordinary share capital HK\$/US\$/DKK/RMB	Percentage of equity attributable to the Company		Principal activities and place of operation
			Direct	Indirect	
Kingkey Privilege Wealth Management Limited	Hong Kong	HK\$3,600,000	–	100%	Provision of wealth management services/Hong Kong
Kingkey Family Office Limited	Hong Kong	HK\$10,000	–	100%	Inactive/Hong Kong
Kingkey Privilege Management Services Limited	Hong Kong	HK\$1	–	100%	Operating expense/Hong Kong
Kingkey Investment Fund SPC	Cayman Islands	US\$1	–	100%	Inactive/Cayman Islands
FGA Holdings Limited	BVI	US\$1	20%	–	Investment holding/Hong Kong
FGA (Hong Kong) Limited	Hong Kong	HK\$10,000	–	70%	Investment holding/Hong Kong
福滙協源(上海)管理諮詢有限公司 FGA (China) Limited	PRC	RMB24,640,000	–	70%	Membership business and event hosting/PRC
First Achiever BVI Ventures Limited	BVI	US\$250	60%	–	Investment holding/Hong Kong
寧波趣行智能科技有限公司 Ningbo Quxing Intelligent Technology Co., Ltd.	PRC	RMB1,000,000	–	60%	Information technology services related to insurance business/PRC

None of the subsidiaries had any debt securities outstanding at the end of the year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 44. Statement of Financial Position and Reserves of the Company

	2023 HK\$'000	2022 HK\$'000
<b>Non-current assets</b>		
Plant and equipment	–	5
Investment in subsidiaries	548,669	1,010
Financial assets at fair value through other comprehensive income	1,775	3,250
Deposits	–	11,700
	<b>550,444</b>	15,965
<b>Current assets</b>		
Financial assets at fair value through profit or loss	22	70
Prepayment and other receivables	39,898	407
Amounts due from subsidiaries	611,295	735,993
Amounts due from related companies	323	323
Loan to a subsidiary	–	28,463
Bank balances and cash	25,414	24,749
	<b>676,952</b>	790,005
<b>Current liabilities</b>		
Other payable and accruals	1,817	2,615
Contingent consideration payables	819,327	–
Amounts due to subsidiaries	48,291	34,953
Amounts due to a shareholder	6,500	11,000
Loan from a subsidiary	119,000	–
Corporate bonds	72,331	92,896
	<b>1,067,266</b>	141,464
<b>Net current (liabilities)/assets</b>	<b>(390,314)</b>	648,541
<b>Total assets less current liabilities</b>	<b>160,130</b>	664,506
<b>Non-current liability</b>		
Corporate bonds	33,104	55,640
	<b>33,104</b>	55,640
Net assets	<b>127,026</b>	608,866
<b>Capital and reserve</b>		
Share capital	71,773	67,246
Reserves	55,253	541,620
	<b>127,026</b>	608,866

The Company's statement of financial position was approved and authorised for issue by the Board of Directors on 27 June 2023 and are signed on its behalf by:

**CHEN JIAJUN**  
DIRECTOR

**MONG CHEUK WAI**  
DIRECTOR

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 44. Statement of Financial Position and Reserves of the Company (Continued)

### Movement in the Company's reserves

	Share premium HK\$'000	Shares held for Share Award Scheme HK\$'000	Investments revaluation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2021	674,387	–	(5,100)	(405,469)	263,818
Loss for the year	–	–	–	(144,570)	(144,570)
Other comprehensive expense for the year					
Fair value changes of financial assets at fair value through other comprehensive income	–	–	(1,650)	–	(1,650)
Total comprehensive expense for the year	–	–	(1,650)	(144,570)	(146,220)
Issues of shares by placing	429,000	–	–	–	429,000
Purchase of shares under Share Award Scheme (note 37)	–	(4,978)	–	–	(4,978)
At 31 March 2022 and 1 April 2022	1,103,387	(4,978)	(6,750)	(550,039)	541,620
Loss for the year	–	–	–	(1,092,392)	(1,092,392)
Other comprehensive expense for the year					
Fair value changes of financial assets at fair value through other comprehensive income	–	–	(1,475)	–	(1,475)
Total comprehensive expense for the year	–	–	(1,475)	(1,092,392)	(1,093,867)
Issues of consideration shares	656,367	–	–	–	656,367
Purchase of shares under Share Award Scheme (note 37)	–	(48,867)	–	–	(48,867)
At 31 March 2023	1,759,754	(53,845)	(8,225)	(1,642,431)	55,253

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 45.Reconciliation of Liabilities Arising from Financing Activities

	Interest payables from financing activities	Bank and other borrowings	Leases liabilities	Amount due to a director	Amount due to a shareholder	Corporate bonds	Total
	(Note 29)	(Note 30)	(Note 31)	(Note 31)	(Note 31)	(Note 32)	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2021	1,452	78,901	7,344	24,864	11,000	149,126	272,687
<b>Changes from financing cash flows:</b>							
Raise	-	61,705	-	-	-	29,682	91,387
Repayments/Redemption	(12,944)	(43,865)	-	(21,099)	-	(23,200)	(101,108)
Capital element of lease rentals paid	-	-	(2,944)	-	-	-	(2,944)
Interest element of lease rentals paid	-	-	(300)	-	-	-	(300)
<b>Other changes:</b>							
Interest expenses	13,158	-	300	-	-	-	13,458
Termination of lease	-	-	(4,329)	-	-	-	(4,329)
Exchange differences	-	(1,411)	-	-	-	-	(1,411)
At 31 March 2022 and 1 April 2022	1,666	95,330	71	3,765	11,000	155,608	267,440
<b>Changes from financing cash flows:</b>							
Raise	-	30,101	-	-	-	46,025	76,126
Repayments/Redemption	(14,167)	(37,718)	-	(2,788)	(4,500)	(93,600)	(152,773)
Capital element of lease rentals paid	-	-	(2,589)	-	-	-	(2,589)
Interest element of lease rentals paid	-	-	(333)	-	-	-	(333)
<b>Other changes:</b>							
Interest expenses	14,302	-	333	-	-	-	14,635
New lease	-	-	7,342	-	-	-	7,342
Acquisition of subsidiaries	-	-	4,318	-	-	-	4,318
Exchange differences	-	(938)	(142)	-	-	-	(1,080)
At 31 March 2023	1,801	86,775	9,000	977	6,500	108,033	213,086

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2023

## 46. Litigation

During the period from 22 January 2021 to 29 January 2021, Kingkey Securities Group Limited (“KKSG”), a wholly-owned subsidiary of the Company received five writs of summons issued in High Courts of Hong Kong by five different margin clients of KKSG, which claimed against KKSG for the cash balances with total sum of approximately HK\$54.3 million in the five margin accounts (which approximately HK\$47.3 million were frozen and restricted from securities trading under the restriction notice issued by the regulator) and equity securities held as collateral of the respective five margin clients (the “Claims”), maintained with KKSG. The directors of the Company are of the view that the Claims have no merit.

The directors of the Company consider that no provision for the Claims is required as these margin clients had withdrawn approximately HK\$7 million during the year ended 31 March 2021 and the remaining amounts of the Claims of approximately HK\$47.3 million have already been recorded as liabilities in Note 27 to the consolidated financial statements.

# FINANCIAL SUMMARY

For the year ended 31 March 2023

## Results

	For the years ended 31 March				2023 HK\$'000
	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000	
Revenue	113,546	125,041	148,642	127,041	<b>331,313</b>
Loss before tax	(88,808)	(70,729)	(4,899)	(71,415)	<b>(1,164,272)</b>
Income tax (expense)/credit	(397)	(151)	(3,541)	(1,714)	<b>1,283</b>
Loss for the year	(89,205)	(70,880)	(8,440)	(73,129)	<b>(1,162,989)</b>
Loss for the year attributable to:					
Owners of the Company	(85,782)	(70,314)	(8,440)	(73,129)	<b>(1,158,455)</b>
Non-controlling interests	(3,423)	(566)	–	–	<b>(4,534)</b>
	(89,205)	(70,880)	(8,440)	(73,129)	<b>(1,162,989)</b>

## Assets and Liabilities

	For the years ended 31 March				2023 HK\$'000
	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000	
Total assets	757,253	643,114	915,575	1,316,260	<b>1,784,307</b>
Total liabilities	(299,274)	(215,976)	(489,749)	(525,969)	<b>(1,410,469)</b>
Non-controlling interests	2,757	–	–	–	<b>(133,301)</b>
Equity attributable to the owners of the Company	460,736	427,138	425,826	790,291	<b>240,537</b>