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**Linekong Interactive Group Co., Ltd.**

**藍港互動集團有限公司**

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 8267)**

## **2022 ANNUAL RESULTS ANNOUNCEMENT**

The board of directors (the “**Board**”) of Linekong Interactive Group Co., Ltd. (the “**Company**”) is pleased to announce the audited annual results of the Company and its subsidiaries for the year ended December 31, 2022. This announcement, containing the full text of the 2022 annual report of the Company, complies with the relevant requirements of the Rules Governing the Listing of Securities on the GEM of The Stock Exchange of Hong Kong Limited in relation to information to accompany preliminary announcement of annual results. Printed version of the 2022 annual report of the Company will be delivered to the shareholders of the Company in due course.

By order of the Board  
**Linekong Interactive Group Co., Ltd.**  
**WANG Feng**  
*Chairman*

Beijing, the PRC, March 31, 2023

*As at the date of this announcement, the executive directors of the Company are Mr. WANG Feng, Mr. CHEN Hao and Mr. WANG Jin (also known as YAN Yusong); and the independent non-executive directors of the Company are Mr. ZHANG Xiangdong, Ms. WU Yueqin and Mr. FU Frank Kan.*

*This announcement, for which the directors collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on the GEM of The Stock Exchange of Hong Kong Limited for the purpose of giving information with regard to the Company. The directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.*

*This announcement will remain on the “Latest Listed Company Information” page of the HKEXnews website at [www.hkexnews.hk](http://www.hkexnews.hk) for at least 7 days from the date of its posting and be posted on the website of the Company at [www.linekong.com](http://www.linekong.com).*

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GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Main Board of the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

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Hong Kong Exchanges and Clearing Limited and the Stock Exchange take no responsibility for the contents of this report, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this report.

This report, for which the directors (the "**Directors**") of Linekong Interactive Group Co., Ltd. ("**Linekong Interactive**" or the "**Company**" or "**we**") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "**GEM Listing Rules**") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.



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# Corporate Information

## BOARD OF DIRECTORS

### Executive Directors

Mr. Wang Feng (*Chairman, Chief Executive Officer*)  
 Ms. Liao Mingxiang (*Chief Executive Officer*)  
*(resigned with effect from February 26, 2023)*  
 Mr. Chen Hao (*Vice President*)  
 Mr. Wang Jin (also known as Yan Yusong) (*Vice President*)

### Non-executive Director

Mr. Ji Xuefeng (*resigned with effect from January 17, 2023*)

### Independent Non-executive Directors

Mr. Zhang Xiangdong  
 Ms. Wu Yueqin  
 Mr. Kong Yi (*resigned with effect from February 26, 2023*)  
 Mr. FU Frank Kan (*appointed on February 26, 2023*)

## BOARD COMMITTEES

### Audit Committee

Ms. Wu Yueqin (*Chairman*)  
 Mr. Ji Xuefeng (*resigned with effect from January 17, 2023*)  
 Mr. Zhang Xiangdong  
 Mr. Kong Yi (*resigned with effect from February 26, 2023*)  
 Mr. FU Frank Kan (*appointed on February 26, 2023*)

### Remuneration Committee

Mr. Zhang Xiangdong (*Chairman*)  
 Mr. Wang Feng  
 Ms. Liao Mingxiang (*resigned with effect from February 26, 2023*)  
 Ms. Wu Yueqin  
 Mr. Kong Yi (*resigned with effect from February 26, 2023*)  
 Mr. FU Frank Kan (*appointed on February 26, 2023*)

### Nomination Committee

Mr. Wang Feng (*Chairman*)  
 Mr. Ji Xuefeng (*resigned with effect from January 17, 2023*)  
 Mr. Zhang Xiangdong  
 Ms. Wu Yueqin  
 Mr. Kong Yi (*resigned with effect from February 26, 2023*)  
 Mr. FU Frank Kan (*appointed on February 26, 2023*)

## COMPANY SECRETARY

Ms. Leung Wing Han Sharon (*FCG, HKFCG*)  
*(resigned with effect from February 28, 2022)*  
 Ms. Chan Yin Wah (*FCG, HKFCG, FCCA*)  
*(appointed with effect from February 28, 2022)*

## AUTHORISED REPRESENTATIVES

Mr. Wang Feng  
 Ms. Liao Mingxiang (*resigned with effect from February 26, 2023*)  
 Ms. Chan Yin Wah (*appointed with effect from February 26, 2023*)

## COMPLIANCE OFFICER

Ms. Liao Mingxiang (*resigned with effect from February 26, 2023*)  
 Mr. Wang Feng (*appointed with effect from February 26, 2023*)

## REGISTERED OFFICE

Floor 4, Willow House  
 Cricket Square  
 P.O. Box 2804  
 Grand Cayman KY1-1112  
 Cayman Islands

## HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PEOPLE'S REPUBLIC OF CHINA (THE "PRC" OR "CHINA")

Units 6–8, 5/F, Tower A  
 Jinan China Overseas Fortune Center  
 Block 3, No. 55 Heping West Road  
 Shijingshan District  
 Beijing  
 PRC

## PRINCIPAL PLACE OF BUSINESS IN HONG KONG

40th Floor, Dah Sing Financial Centre  
 No. 248 Queen's Road East  
 Wanchai  
 Hong Kong



# Corporate Information

## AUDITORS

PricewaterhouseCoopers  
Certified Public Accountants  
Registered Public Interest Entity Auditor  
22/F, Prince's Building  
Central  
Hong Kong

## GEM STOCK CODE

8267

## COMPANY WEBSITE

[www.linekong.com](http://www.linekong.com)

## LEGAL ADVISORS AS TO HONG KONG LAWS

King & Wood Mallesons  
13/F, Gloucester Tower  
The Landmark  
15 Queen's Road Central  
Central  
Hong Kong

## CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER AGENT

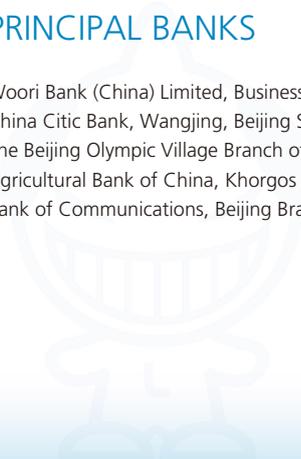
Offshore Incorporations (Cayman) Limited  
Floor 4, Willow House  
Cricket Square  
P.O. Box 2804  
Grand Cayman KY1-1112  
Cayman Islands

## HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited  
Shops 1712-1716, 17th Floor  
Hopewell Centre  
183 Queen's Road East  
Wanchai  
Hong Kong

## PRINCIPAL BANKS

Woori Bank (China) Limited, Business Department  
China Citic Bank, Wangjing, Beijing Sub-branch  
The Beijing Olympic Village Branch of Huaxia Bank  
Agricultural Bank of China, Khorgos Branch Business Department  
Bank of Communications, Beijing Branch Wangjing Sub-Branch



# Chairman's Statement

On behalf of the board of directors (the "Board") of Linekong Interactive Group Co., Ltd., I am pleased to present to our valued shareholders and investors the review and outlook of the Company and its subsidiaries (collectively referred to as the "Group") for the financial year from January 1, 2022 to December 31, 2022 (the "Reporting Period").

With the ongoing pandemic and relevant industrial policies, we faced greater challenges in 2022 than in 2021. Facing increasingly severe market environment and intensifying competition within the industry, we continued to implement our core strategy of increasing investments in in-house development, advancing product development in female-oriented and casual mobile games, and exploiting the market value of major overseas markets, namely Japan, Korea and North America. In respect of our film business, another principal business of the Group, we expanded the number of quality IP reserves and focused on key product development in order to release more profound films in 2023.

In 2023, the Group will improve and explore its business strategies as follows, with an aim to making new breakthroughs:

## 1. Adjust the existing businesses of the Group

We will maintain the stable operation of existing games and services and establish player loyalty programs to raise the loyalty of existing players. We will also phase out the licensed games with low gross profit.

Sales expenses will also be significantly reduced. Based on such strategy, one major development is that the Group had granted the global distribution license of "Ys VIII Mobile (伊蘇VIII Mobile)" to Bilibili, allowing us to receive stable net revenue after the game's launch.

Due to its cooperation with video platforms on made-to-order drama, Linekong Pictures will focus on developing its major projects and maintain stable operation.

## 2. Commence works related to the adoption of Web3

We have two major arrangements in personnel:

Mr. FU Frank Kan, who was formerly a chief executive officer of Huobi US, as an independent non-executive Director of the Group.

Mr. LAI Weifeng, being appointed as the vice president of operation, is in charge of the Web3 gaming platform to be explored by the Group. He will lead the research and development of products and the operation of the NAGA gaming platform.

Currently, revenue of the Web3 industry does not rely on sales, but rather on technological innovations. It remains a blue ocean market.

## 3. Research and development costs

Research and development expenses as a percentage of revenue increased from 22% in 2021 to 32% in 2022. We will further increase our investment in research and development in 2023.

Among this, we will grasp the opportunity to increase the research expenses for Web3, implementing a research and development plan that will allow us to seize unoccupied market, while at the same time focusing on the construction of forward-looking infrastructure.

Embracing the future, the Company has begun the research on ChatGPT engine, which will be introduced to our gaming platform once completed. This will raise our development efficiency and improve player's gaming experience.

## 4. Management costs

We will further optimize and control the general management expenses. Meanwhile, we will continue our effort on transforming into an asset-light company with no significant increase in the number of employees.

Through the effort mentioned above, 2023 will be a key turning point in the Group's plan, where we will focus on self-operated development, while other costs will gradually decrease. In the future, the Group will maintain its development momentum and accumulate strength for our next goal.

## Biographical Details of the Directors and Senior Management

Biographical details of the Directors of the Company and the senior management of the Group are set out as follows:

### EXECUTIVE DIRECTORS

**Mr. Wang Feng**, aged 54, is the chairman of the Board and an executive Director, was also appointed as the Chief Executive Officer and compliance officer on February 26, 2023. He is the chairman of the nomination committee of the Company (the "**Nomination Committee**") and a member of the remuneration committee of the Company (the "**Remuneration Committee**"). Mr. Wang is the founder of the Group and was appointed as a Director on May 24, 2007. Prior to joining the Group, Mr. Wang worked at Beijing Kingsoft Software Co., Ltd. ("**Beijing Kingsoft**"), a subsidiary of Kingsoft Corporation Limited, a company listed on the Main Board of the Stock Exchange (Stock Code: 3888), in various senior positions successively as product manager, vice president of the anti-virus software department, and vice president in charge of digital entertainment business from 1997 to 2007, and served as the senior vice president in charge of digital entertainment and sales and marketing from January 2006 to March 2007. Mr. Wang has over 25 years of experience in the Internet industry and was awarded several honours, including "Individual Award for Outstanding Contributions to 20 Years of Development in Zhongguancun" granted by Beijing municipal government in 2009, "New Elite in China Game Industry" in 2007 and "the Top-Ten Most Influential People in China Game Industry" granted by China Game Industry Annual Conference ("**GIAC**") in 2008, 2009 and 2011. Mr. Wang was also awarded "Outstanding Entrepreneur" in both 2011 and 2013 by China Game Trade Annual Conference. Mr. Wang graduated from Peking University with a master of business administration degree in June 2005. Mr. Wang is also the director of Wangfeng Management Limited, a company which has an interest in the shares of the Company which would fall to be disclosed to the Company under the Divisions 2 and 3 of Part XV of the Securities and Futures Ordinance.

**Mr. Chen Hao**, aged 36, has been an executive Director since May 11, 2018. He is also the vice president of the Group and the chief executive officer of game business of the Group ("**Linekong Games**"). Having joined the Group in 2010, Mr. Chen served as a product manager, and became a product director in 2013 and served as the vice president and general manager of the third game department of the Group in 2016. He has been the chief executive officer of Linekong Games since April 2018 and is primarily responsible for the day-to-day management of the business of Linekong Games. Mr. Chen has extensive experience in game release, operation and management. He has made an outstanding contribution to the development of Linekong Games during his term of office, which can be demonstrated by the successful release of key mobile games including "Sword of God (神之刃)", "One Hundred Thousand Bad Jokes (十萬個冷笑話)" and "Daybreak (黎明之光)". He has also been active in leading the overseas business development of Linekong Games. Mr. Chen obtained his Master of Engineering from Huazhong University of Science and Technology in June 2010.

**Mr. Wang Jin** (also known as Yan Yusong), aged 49, has been an executive Director since May 11, 2018. He is also the vice president of the Group, as well as the chief executive officer of the film business of the Group ("**Linekong Pictures**"). Mr. Wang has 24 years of experience in the film and television entertainment industry. He worked at Hong Kong Azio TV as a director from 2000 to 2003, at Shanghai Dragon TV as a producer from 2003 to 2007, at Starlight International Media Co., Ltd. as the vice president from 2007 to 2012, and at TVB China Company as the general manager of Beijing branch office from 2012 to 2015. He joined the Group in January 2016 as the vice president of the Group and the president of Linekong Pictures, and has been the chief executive officer of Linekong Pictures since April 2018 and is primarily responsible for the day-to-day management of the business of Linekong Pictures. Mr. Wang graduated from Chengdu University, majoring in business arts, after which he did further studies at the Shanghai Theatre Academy with directing as his major.



# Biographical Details of the Directors and Senior Management

## INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Zhang Xiangdong**, aged 45, has been an independent non-executive Director, chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee since April 24, 2014. Mr. Zhang has over 20 years of experience in the internet industry. In July 2003, Mr. Zhang founded Sungy Mobile Limited, a company listed on Nasdaq Stock Market (Nasdaq: GOMO), and served as a director and its president from 2003 to October 2014. In October 2014, Mr. Zhang resigned his positions as director and president. In November 2014, he officially started to pursue his entrepreneurial endeavours in cycling business. Mr. Zhang joined 700Bike as a co-founder and the chief executive officer, devoting himself to promote the development of city bike and cycling culture in China. Mr. Zhang obtained a bachelor's degree in information management from Peking University in July 1999.

**Ms. Wu Yueqin**, aged 46, has been an independent non-executive Director, chairman of the Audit Committee and a member of the Remuneration Committee and the Nomination Committee since May 29, 2018. Ms. Wu has around 19 years of financial management experience. From June 2002 to December 2004, Ms. Wu was the accounting supervisor at Zhongchu Logistics Online Co., Ltd. From December 2004 to June 2006, she was a financial manager at Kingsoft Corporation Ltd. From July 2006 to January 2011, she was the financial head of Kingsoft Corporation Ltd. From January 2011 to January 2012, she was Kingsoft Corporation Ltd.'s assistant president. From January 2012 to June 2015, she was the vice president of finance at Kingsoft Corporation Ltd. From July 2015 to August 2020, she has been the vice president of finance at Cheetah Mobile Inc., she has been the co-founder of Beijing Xiaoyaozhi Technology Company Limited (北京逍遥志科技有限公司) from March 2021 to December 2022. She has been the chief financial officer of Think Beyond Pte. Ltd. since December 2022. Ms. Wu graduated from Xi'an Jiaotong University with a bachelor's degree in accounting in July 1999 and she graduated from Xi'an Jiaotong University with a master's degree in management science and engineering in July 2002. Ms. Wu is qualified as a Chinese Certified Public Accountant and has passed the Hong Kong Institute of Certified Public Accountants qualification exams.

**Mr. FU Frank Kan**, aged 53, has been an independent non-executive Director and a member of the Audit Committee, the Remuneration Committee and the Nomination Committee since February 26, 2023. Mr. Fu has approximately 30 years of experience in business development in the technology industry. From 1997 to 1998, Mr. Fu was a product marketing and global channel development manager of Fujitsu Electronics America, Inc.. From 1998 to 2000, Mr. Fu was a director of business development and product marketing of Samsung Telecommunications America, LLC. From 2000 to 2002, Mr. Fu was a director of business development of AboveNet Inc., (listed on the New York Stock Exchange, stock code: ABVT). From October 2002 to October 2004, Mr. Fu was a vice president of sales and marketing at Innopath Software, Inc.. From October 2004 to March 2007, Mr. Fu was a vice president and general manager of Asia Pacific of Bitfone Corporation. From April 2007 to June 2013, Mr. Fu was a managing director of Citirich International, Ltd.. From July 2013 to January 2016, Mr. Fu was global executive vice president of Beijing Kingsoft Office Software, Inc. (北京金山辦公軟件股份有限公司) (listed on the Shanghai Stock Exchange, stock code: 688111). From January 2016 to March 2018, Mr. Fu was successively a managing director of global operation and international investment, respectively, of Meitu Inc. (listed on the Stock Exchange, stock code: 1357). From June 2018 to August 2019, Mr. Fu was the chief executive officer of HBUS Holdco Inc.. From August 2019 to October 2020, Mr. Fu was a managing director of Fenbushi Investment Management Co., Ltd. and had been a venture partner of the same company since October 2020. Mr. Fu is also currently the co-founder and chief marketing officer of Math Global Foundation, Ltd.. Mr. Fu graduated from Midland University in July 1992 with a bachelor degree in business administration. He also graduated from San Jose State University in May 1999 with a master degree in business administration.

## SENIOR MANAGEMENT

**Mr. Lai Weifeng**, aged 31, has been our vice president of the Group's Web3 overseas business since February 8, 2023. He is in charge of the Group's business expansion into the Web3 gaming platform, as well as the distribution of GameFi and other related affairs. Mr. Lai has been successively responsible for the game product website department of the Group and has served as the person in charge of the products of Huoxing Finance, a blockchain media company. He was also an early team member of 178.com under Perfect World (Beijing) Network Technology Co., Ltd. (完美世界(北京)網絡技術有限公司).



# Management Discussion and Analysis

## BUSINESS REVIEW AND PROSPECTS

As a well-known internet content developer and publisher in the PRC, the Group mainly engages in the development, production and distribution of products including mobile games, internet dramas and TV dramas, and strives to offer more quality productions to our users. In 2022, the Group has adopted the business strategy to increase investments in self-operated development in our two major business segments, namely game business and film business, in order to reserve more prime products for the Group's long-term development.

For the game business of Linekong, the internal technical tests for several products such as “甄嬛傳之浮生一夢”, “蠻荒紀元” and “Ys VIII (伊蘇VIII)” have commenced. In respect of publishing strategy, the Group will continue to explore overseas markets (i.e. Korea, Japan and North America, etc.), and at the same time enhance the development of female-oriented games, casual games and IP values of games.

The film business of Linekong has entered the phase of matrix product development. We will continue to enrich our potential IP reserves and promote quality drama productions. The filming of internet dramas “對你不止是喜歡” and “Mejaz Regulus in the World (摩耶人間玉)” have wrapped up successfully and the post-production have been completed, pending to be scheduled for launch. In addition, we continue to create and refine the production scripts of different IPs, including “陷入我們的熱戀”, “Ancient Music Records (古樂風華錄)” and “雲海傳”.

As to the new business exploration undertaken by the Group since the second quarter of 2022, upon a review on the Group's long term development plan and overall business strategy, such further exploration had ceased after three quarters of hard work in order to maximize resources to develop its core business continuously.

Going forward, the Group will continue to proactively implement its corporate strategies, focus on and invest in self-operated game development on the one hand, and continuously acquire quality IPs on the other hand. Leverage on these high-quality content products, the Group aims to actively drive the industry development, promote cultural diffusion, as well as to establish a good reputation and create a strong branding effect.

## Favorable research and development of new products of Linekong Games and accelerating expansion in overseas game markets

The Group commenced self-operated R&D of the new version of “Uproar in Heaven (鬧鬧天宮)”. It is a real time battle tower defense mobile game based on the renowned novel “Journey to the West”. In the original version of “Uproar in Heaven (鬧鬧天宮)”, players can organize their own hero pools with various ancient Chinese mythical characters and cartoon characters, battle with other players in the tower defense manner. Through heroes upgrade and consolidation, players can enjoy an exciting tower defense game while appreciating the randomness of the game. In addition, the game offers various Peking Opera skins and cross talk skins design, with an aim to encourage new and experienced players to appreciate and inherit the Chinese traditional culture. The game is currently undergoing intense R&D and testing and expected to be launched in 2023.

“蠻荒紀元” is the Group's latest generation of MMORPG fairy tale mobile game which featured aesthetic realism graphics to provide players with a glimpse of the splendor and prosperity of ancient era and a glamorous fairy tale experience. The Group has contracted with local publisher in Thailand in relation to the product and the game is scheduled to be launched in Thailand in the second quarter of 2023.

“甄嬛傳之浮生一夢”, a female-oriented AVG+RPG mobile game jointly developed by the Group and its partners, has obtained publication number in the forth quarter of 2022 and is expected to launch in third quarter of 2023. The game allows players to embark on an elegant and romantic journey in style graphics from a first-person perspective and players can experience various interesting features of the game, including dress fitting, romantic relationship development and business operation. While revisiting the legendary classic IP, “Zhen Huan (甄嬛)”, the players can appreciate the glamour of a dynasty in its golden age and embark on a an innovative and surprising adventure.

Based on our research and analysis of overseas markets, the Group further cultivates the market in South Korea and continues its stable operation of the game “大航海之路”. In addition, the Group has been exclusively licensed to adapt and globally distribute the mobile version of epic ARPG Japanese game “Ys VIII (伊蘇VIII)”. The entire adaptation of “Ys VIII Mobile (伊蘇VIII Mobile)” is supervised by Falcom and provides players impressive gaming experiences with its craftsman spirit. Apart from engaging well-known Japanese writers to refine and upgrade the plot of the game, a number of famous Japanese painters are gathered to create beautiful artworks.

## Management Discussion and Analysis

“Ys VIII Mobile (伊蘇VIII Mobile)” participated in the Tokyo Game Show (“TGS”) in 2019 and 2020 consecutively and received overwhelming responses from the local market in Japan. The research and development of the game is at the final completion and optimization stage, and its quality has been favored and recognized by many overseas and domestic leading game publishers. Currently, the Group has officially authorized the global distribution rights of the product to Bilibili.

### Linekong Pictures steadily develops its product matrix and diversify contents to gradually develop scale advantage of content development and production

In 2022, by focusing on target audiences and developing diversified productions of different contents and after six years of experiences and brands building, Linekong Pictures has launched six quality dramas and accumulated multiple potential pieces of excellent contents.

Linekong Pictures has achieved satisfactory results in terms of the production and distribution of sweet youth romance dramas which are well received by young female audiences. A number of our premium online dramas, such as “Long For You (我與你的光年距離)”, “Unexpected (來到你的世界)”, “Long For You 2 (我與你的光年距離2)”, “Love The Way You Are (身為一個胖子)”, “Hello Mr. Gu (原來你是這樣的顧先生)” and “花好月又圓”, have appeared in the hot searches of various channels many times and have been unanimously recognized by the market and audiences.

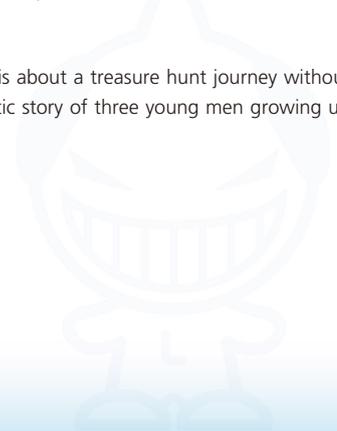
“對你不止是喜歡, an urban-setting romance drama jointly produced by Linekong Pictures and Mango TV, has wrapped up successfully in May. The drama tells the crush story between Tangyu, a cold-hands and warm-heart producer, and Tangxin, a mischievous and playful junior scriptwriter. Post-production has been completed, the online registration number has been obtained from the National Radio and Television Administration (國家廣電總局) and the National Radio and Television Administration has approved the first screen review, it is expected to be broadcasted in the second quarter of 2023.

“Mejaz Regulus in the World (摩耶人間玉)”, a fairy tale romance drama jointly produced by Linekong Pictures, has wrapped up in Chongqing in the end of January. The drama is about the protagonists struggle against their emotional feelings and social position arising from their rival relationship. Post-production of the drama has been completed and is expected to be broadcasted in the third quarter of 2023.

In terms of IPs, Linekong Pictures has masterpieces such as “陷入我們的熱戀”, “Ancient Music Records (古樂風華錄)” and “雲海傳” in reserve. “陷入我們的熱戀”, our IP with good reputation, is a Top 10 JinJiang romance drama newly written by the famous writer Er Dong Tu Zi (耳東兔子). The drama is about the leading actress Xu Zhi (徐樞) gained overwhelming popularity in Ruijun Middle School after the open exam. Xu Zhi, the dark horse of the Ruijun Middle School, met the handsome jerk Chen Luzhou (陳路周) in the Summer and created a sweet and intense love story.

Historical-style IP, “Ancient Music Records (古樂風華錄)” is the first ancient costume fairy and devil drama with ancient music as its theme in the PRC. Through a beautiful love story with ups-and-downs, the drama reveals the legend of a forgotten ancient musical instrument and the beauty of stunning ancient music, showing the unique charm and inner nature of the nation and fostering new dynamics in traditional culture. The original IP was selected and ranked the first in the 2017 List of National Items for Reforms and Development (改革發展項目庫二零一七年入庫名額) of the State Administration of Press, Publication, Radio, Film and Television (國家新聞出版廣電總局). The comic on which the drama is based was selected for the 2016 Mobility Supporting Plan for Chinese Original Comic and Animation (二零一六年原動力中國原創動漫出版扶持計劃) by the National Radio and Television Administration (國家廣電總局). In 2022, Linekong Pictures has entered in joint production with a PRC renowned production company 上海恆星引力影視傳媒有限公司 to produce “Ancient Music Records (古樂風華錄)”, which is expected to start filming in the fourth quarter of 2023. The masterpiece “蒼蘭訣” of 恆星引力 was broadcasted on iQIYI (愛奇藝) in August 2022 and became drama of the year, it received numerous rewards.

“雲海傳” is the first ancient-setting youth adventure drama in the PRC produced by the Group, which is about a treasure hunt journey without a map and the revelation of the truth of a ten-thousand-year treasure. It is a courageous and enthusiastic story of three young men growing up together hand-in-hand in adversity and making choices between right and wrong.



# Management Discussion and Analysis

## BUSINESS OUTLOOK

In 2023, the Group will continue to focus on IP games, female-oriented games, casual games and Web3 to develop self-operated business. The Group will also place great emphasis on the expansion of overseas market and matrix product development of our dedicated filming projects. The Group will continue to adhere to its principles of practicality and customer-centricity in order to create high quality products and offer fascinating entertainment. As a participant of the domestic interactive cultural content platforms, the Group will fulfill its social responsibilities by promoting healthy culture visions and attaching great importance to traditional Chinese culture in the entire process of product production and distribution, so as to make contributions to the culture and entertainment industry of the PRC.

## FINANCIAL REVIEW

### Revenue

The Group's revenue amounted to approximately RMB71.1 million for the year ended December 31, 2022, representing a decrease of approximately 17.2% from that of approximately RMB85.9 million for the year ended December 31, 2021.

The following table sets forth the breakdown of the Group's revenue by business sectors:

	For the year ended December 31,			
	2022		2021	
	RMB'000	Approximate %	RMB'000	Approximate %
Development and operations of online games	66,498	93.6	70,562	82.1
Licensing and production of online dramas and others	4,559	6.4	15,372	17.9
<b>Total</b>	<b>71,057</b>	<b>100.0</b>	<b>85,934</b>	<b>100.0</b>

For the year ended December 31, 2022, the revenue contributed by game business was approximately RMB66.5 million, representing a decrease of approximately 5.8% or RMB4.1 million as compared with 2021, which was attributable to the decrease in revenue from existing games due to ageing. The Group has implemented strategies to reserve more time to strengthen the quality of game development and roll out competitive games, as well as proactively advancing the application of publication number.

The Group recognised revenue of approximately RMB4.6 million from licensing and production of online dramas and others for the year ended December 31, 2022, representing a decrease of approximately 69.9% or RMB10.7 million as compared to approximately RMB15.4 million for the year ended December 31, 2021, which was mainly due to the cyclical impact of the film business.



## Management Discussion and Analysis

The following tables set forth the breakdown of the Group's game business revenue by game sources:

	For the year ended December 31,			
	2022		2021	
	RMB'000	Approximate %	RMB'000	Approximate %
Self-developed games	21,970	33.0	19,042	27.0
Licensed games	44,528	67.0	51,520	73.0
<b>Total</b>	<b>66,498</b>	<b>100.0</b>	<b>70,562</b>	<b>100.0</b>

	For the year ended December 31,			
	2022		2021	
	RMB'000	Approximate %	RMB'000	Approximate %
Sales of in-game virtual items	65,975	99.2	68,174	96.6
License fee and technical support fee	523	0.8	2,388	3.4
<b>Total</b>	<b>66,498</b>	<b>100.0</b>	<b>70,562</b>	<b>100.0</b>

The following table sets forth the breakdown of the Group's revenue by geographical locations:

	For the year ended December 31,			
	2022		2021	
	RMB'000	Approximate %	RMB'000	Approximate %
China (including Hong Kong, Macau and Taiwan)	43,350	61.0	46,794	54.5
Overseas countries and regions	27,707	39.0	39,140	45.5
<b>Total</b>	<b>71,057</b>	<b>100.0</b>	<b>85,934</b>	<b>100.0</b>

### Cost of revenue

The Group's cost of revenue for the year ended December 31, 2022 was approximately RMB50.1 million, representing a decrease of approximately 17.5% from approximately RMB60.7 million for the year ended December 31, 2021.

For the year ended December 31, 2022, the cost incurred by the game business was approximately RMB47.6 million, representing a decrease of approximately 6.8% or RMB3.5 million as compared with 2021, which was in line with the changes in revenue and due to further effective control of costs.

Cost incurred by licensing and production of online dramas recognised was approximately RMB2.5 million for the year ended December 31, 2022, representing a decrease of approximately 73.7% or RMB7.0 million as compared with 2021, which was due to the cyclical nature of the film business, with certain online drama still in production and so no relevant revenue and cost was recognized.



# Management Discussion and Analysis

## Gross profit and gross profit margin

The Group's gross profit for the year ended December 31, 2022 was approximately RMB20.9 million, representing a decrease of approximately 17.4% from approximately RMB25.3 million for the year ended December 31, 2021, which was mainly due to the decrease in revenue generated by the film business during the year.

The Group's gross profit margin for the year ended December 31, 2022 was approximately 29.4%, and was approximately 29.4% for the year ended December 31, 2021. The overall gross profit margin remained stable during the year.

## Selling and marketing expenses

The Group's selling and marketing expenses for the year ended December 31, 2022 were approximately RMB13.9 million, representing a decrease of approximately 20.6% from approximately RMB17.5 million for the year ended December 31, 2021, which was mainly due to the optimization of the Company's game promotion strategy to publish games with a more precise investment strategy.

## Administrative expenses

The Group's administrative expenses for the year ended December 31, 2022 were approximately RMB34.5 million, representing a decrease of approximately 40.0% from approximately RMB57.5 million for the year ended December 31, 2021. Excluding share-based compensation expenses and one-off compensation for loss of office paid, the Group's administrative expenses for the year ended December 31, 2022 were approximately RMB31.2 million, representing a decrease of approximately 43.9% from approximately RMB55.6 million for the year ended December 31, 2021, which was mainly due to the gradual reduction in general administration expenses and impairment of reserve IP items in the same period of last year.

## Research and development expenses

The Group's research and development expenses for the year ended December 31, 2022 were approximately RMB23.1 million, representing an increase of approximately 20.3% from approximately RMB19.2 million for the year ended December 31, 2021. The increase in research and development expenses was mainly due to the increased investment in in-house research and development.



# Management Discussion and Analysis

## Operating loss

The following table sets out the breakdown of the Group's results by segments:

	For the year ended December 31,		Change approximate %
	2022 RMB'000	2021 RMB'000	
<b>Operating loss</b>			
Game Business	(39,583)	(42,464)	(6.8)
Film Business	(4,725)	(26,598)	(82.2)
Total	(44,308)	(69,062)	(35.8)

## Other losses — net

The Group's other losses-net for the year ended December 31, 2022 were approximately RMB14.3 million, representing an increase in loss of approximately 52.1% from other losses-net of approximately RMB9.4 million for the year ended December 31, 2021, which was mainly due to the changes in fair value of the financial instruments held by the Group.

## Income tax (expense)/credit

The Group's income tax expense for the year ended December 31, 2022 was approximately RMB10,000, while the Group's income tax credit for the year ended December 31, 2021 was RMB50,000. The income tax credit for 2021 was mainly due to the fact that certain of our subsidiaries were entitled to a reduction in income tax according to the applicable laws and regulations of the PRC.

## Loss from discontinued operations

Taking into account the foundation of the Company and its intention to continue to focus on its core businesses, namely the games business and film business, the Group stopped the exploration of the business of selling food on e-commerce platforms in China in the fourth quarter of 2022, and released cash for the Group to develop game business and film business by transferring out such business. The operating results of such business have been presented as discontinued operations in the consolidated income statement, and the loss from discontinued operations were approximately RMB2.7 million. For details, please refer to the announcement of the Company dated December 9, 2022.

## Loss for the year

As a result of the foregoing, loss attributable to owners of the Company for the year ended December 31, 2022 was approximately RMB60.6 million, representing a decrease of approximately 19.5% from approximately RMB75.3 million for the year ended December 31, 2021.



# Management Discussion and Analysis

## Non-IFRSs measure — adjusted net loss

To supplement our consolidated financial statements presented in accordance with the International Financial Reporting Standards (“IFRS”), we also adopted adjusted net loss as an additional financial measure to evaluate our financial performance by eliminating the impact of items that we do not consider indicative of the performance of our business. Our adjusted net loss was derived from our net loss for the respective year deducted charged to share-based compensation expenses, one-off compensation for loss of office paid, and fair value loss from financial assets at fair value through profit or loss. The adjusted net loss is an unaudited figure.

The following table reconciles our adjusted net loss for the years presented to the audited loss measured under IFRSs for the years presented:

	For the year ended December 31,		Change approximate %
	2022 RMB'000	2021 RMB'000	
Loss for the year from continuing operations	(58,461)	(80,934)	(27.8)
Add:			
Charged to share-based compensation expenses	259	1,519	(82.9)
One-off compensation for loss of office paid	3,223	465	593.1
Fair value loss from financial assets at fair value through profit or loss	12,234	13,580	(9.9)
<b>Adjusted net loss</b>	<b>(42,745)</b>	<b>(65,370)</b>	<b>(34.6)</b>

The Group's adjusted net loss for the year ended December 31, 2022 was approximately RMB42.7 million, representing a decrease of 34.6% as compared to the adjusted net loss of approximately RMB65.4 million for the year ended December 31, 2021. The decrease in adjusted net loss as compared to 2021 was due to a combined effect of the following factors: 1) the impairment of certain film and television IP projects in the same period of last year; and 2) the increased investment in game research and development during the year.

We have presented adjusted net loss in this report as we believe that the adjusted net loss is a meaningful supplement to the income statement data because it enables us to measure our profitability without taking into consideration charged to share-based compensation expenses, one-off compensation for loss of office paid, fair value loss from financial assets at fair value through profit or loss. However, adjusted net loss for the year should not be considered in isolation or construed as an alternative to net loss or operating loss, or as an alternative to cash flow as a measurement of liquidity. Potential investors should be aware that the adjusted net loss presented in this report may not be comparable to similarly titled measures reported by other companies due to differences in the components of the calculation.

## LIQUIDITY AND FINANCIAL RESOURCES

In 2022, we financed our businesses primarily through cash generated from our operating activities. The Group has been maintaining a solid cash position since the initial public offering (the “IPO” or “Listing”) which was completed in December 2014. We intend to finance our expansion and business operations with internal resources and through organic and sustainable growth.

### Treasury policy

For the year end December 31, 2022, the majority of the Group's idle capital was deposited in time deposit bank accounts at commercial banks in the PRC. In order to safeguard idle capital and prevent risks, the Group's treasury policy is not to engage in any investments with high risks or transactions of speculative derivatives. In order to meet the domestic working capital requirements, we seek long-term stable financial supports from banks at market lending rate.

# Management Discussion and Analysis

## Cash and cash equivalents, short-term bank deposits and restricted deposits

As at December 31, 2022, we had cash and cash equivalents of approximately RMB116.4 million (as at December 31, 2021: approximately RMB132.2 million), which primarily consisted of cash at bank and other financial institutions and cash in hand and which were mainly denominated in U.S. dollars ("USD") (as to approximately 60.9%), Renminbi (as to approximately 29.6%), Hong Kong dollars ("HKD") (as to approximately 8.8%) and other currencies (as to approximately 0.7%).

As at December 31, 2022, we had short-term bank deposits of RMB32.1 million (as at December 31, 2021: approximately RMB57.4 million). As at December 31, 2021, the Group had RMB55.5 million of restricted deposits held at bank as reserve to secure a bank loan with a total credit line of RMB50.0 million. In 2022, the Group had repaid all bank loans and held no restricted deposits as at December 31, 2022.

Net proceeds from the Listing, after deducting the underwriting commission and other expenses in connection with the IPO, received by the Company amounted to approximately HKD686.2 million. As at the date of this report, some of the net proceeds (see the section headed "Use of IPO Proceeds") from the Listing had been utilised and the rest has been deposited into bank accounts maintained by the Group as short-term demand deposits and other deposits. In 2023, we will continue to utilise the net proceeds from the IPO in accordance with the proposed use of proceeds as set out in the "Change in Use of Proceeds from the Global Offering" announcement dated June 29, 2021.

## Capital expenditures

Our capital expenditures comprised expenditures on film/online drama rights and films/online drama in progress, the purchase of furniture and office equipment, server and other equipment, leasehold improvements, trademarks and licenses and computer software. For the year ended December 31, 2022, our total capital expenditure amounted to approximately RMB49.0 million (2021: approximately RMB19.8 million), including expenditures on film/online drama rights and films/online drama in progress of approximately RMB46.5 million (2021: approximately RMB7.7 million), the purchase of furniture and leasehold improvements of approximately RMB1.1 million (2021: approximately RMB0.3 million), the purchase of trademarks and licenses of approximately RMB1.3 million (2021: approximately RMB11.7 million) and the purchase of computer software of approximately RMB0.1 million (2021: approximately RMB0.1 million). As of the end of the Reporting Period, we have no committed capital expenditures, and the capital expenditures for 2023 are expected to be mainly game rights and IP.

## Capital structure

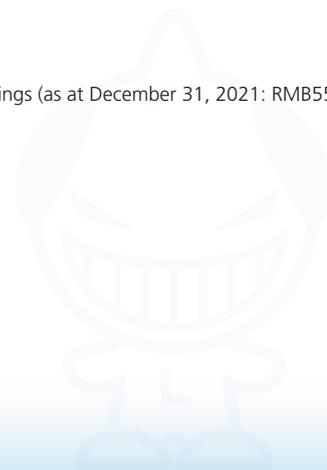
The shares of the Company were listed on GEM of the Stock Exchange on December 30, 2014. The capital structure of the Group comprises ordinary shares.

## BORROWING AND GEARING RATIO

As at December 31, 2022, there is no bank loans borrowed by the Group (as at December 31, 2021: RMB50.0 million). As at December 31, 2022, the gearing ratio of the Group, calculated as total liabilities divided by total assets, was approximately 28.1% (as at December 31, 2021: approximately 32.3%).

## CHARGE ON GROUP ASSETS

As at December 31, 2022, none of restricted deposits of the Group were pledged to secure bank borrowings (as at December 31, 2021: RMB55.5 million).



# Management Discussion and Analysis

## INFORMATION ON EMPLOYEES AND REMUNERATION POLICY

As at December 31, 2022, the Group had 103 employees (as at December 31, 2021: 152), mainly worked and located in the PRC.

The total remuneration of the employees of the Group was approximately RMB53.4 million for the year ended December 31, 2022 (2021: approximately RMB51.0 million). The Company has established the Remuneration Committee on April 21, 2014 with written terms of reference in compliance with Appendix 15 to the GEM Listing Rules. The Remuneration Committee will regularly review and recommend to the Board from time to time in respect of the remuneration and compensation of the Directors and senior management of the Group.

The Group offers competitive remuneration package commensurate with industry practice and provides benefits to employees of the Group, including social insurance coverage, defined contribution retirement scheme and bonus. In determining staff remuneration, the Group has taken into account salaries paid by comparable companies, time commitment and responsibilities and terms of employment of other position in the Group. The staff remuneration is reviewed regularly. For the details of the defined contribution retirement scheme, please refer to note 2.23 to the consolidated financial statements.

The Company has adopted a share option scheme (the “**Share Option Scheme**”) as incentive to the Directors and eligible persons, details of which are set out in paragraphs headed “Share Incentive Scheme and Share Option Scheme” of this annual report.

In addition, the Company has adopted a restricted share unit scheme (the “**RSU Scheme**”) on March 21, 2014 with the objective to incentivise Directors, senior management, employees and any person who provides or has provided consultancy or other advisory services to the Group for their contribution to the Group, and to attract, motivate and retain skilled and experienced personnel to strive for the future development and expansion of the Group by providing them with the opportunity to own equity interests in the Company. Share-based compensation expenses in connection with the RSU Scheme and the Share Option Scheme for the year ended December 31, 2022 were approximately RMB0.3 million (2021: approximately RMB1.5 million).

The Directors believe that maintaining a stable and motivated employee force is critical to the success of the Group’s business. As a fast growing company, the Company is able to provide its employees with ample career development choices and opportunities of advancement. The Company organises various training programs on a regular basis for its employees to enhance their knowledge of online game development and operation, improve time management and internal communications and strengthen team building. The Company also provides various incentives to motivate its employees. For the diversity of the Group’s employees, please refer to the “Corporate Governance Report — Board Diversity Policy” in this report.



# Management Discussion and Analysis

## SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS OR DISPOSAL OF SUBSIDIARIES, ASSOCIATED COMPANIES AND JOINT VENTURE

On December 9, 2022, upon reviewing the Group's long-term development plan and overall business strategy, and to maximise its resources in the continuous development of its core businesses being the game business and film business, the Company has decided to cease exploring further into the business of selling food products on e-commerce platforms in China, and accordingly, the Group divested from Beijing Xingmanchu Technology Co., Ltd., which was principally in charge of such business. For details, please refer to the announcement of the Company dated December 9, 2022.

In addition, as at the date of this report, there was no other significant investment, material acquisition and disposal of subsidiaries and associated companies by the Company.

## FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

As at the date of this report, the Group does not have any plan for material investments and capital assets.

## SIGNIFICANT INVESTMENT HELD DURING THE REPORTING PERIOD

As of December 31, 2022, the significant investment held by the Group includes the following:

- For Fuze Entertainment Co., Ltd ("**Fuze**"), the Group's initial investment was RMB26,250,000 with a shareholding of 36.82% and a carrying amount of RMB33,240,000. Fuze is engaged in development and sales of smart device, is undergoing business transformation and has not yet generated any revenue (note 12 to the consolidated financial statements);
- For Suzhou Ji Ke Bang Undertaking Investment Partnership Enterprise (the "**Jikebang Fund**"), a private equity fund, the Group's initial investment was RMB30,000,000 with a shareholding of 25.77%, the fair value at the end of the period was RMB35,303,000. Jikebang Fund is mainly engaged in entrepreneurship investment, agency business for other organizations such as entrepreneurship investment enterprises or personal entrepreneurship investment, consultancy business in relation to entrepreneurship investment, provision of management service to entrepreneurship investment enterprises, participate in establishment of entrepreneurship investment enterprises and consultancy organization for entrepreneurship investment management (note 13 to the consolidated financial statements);

	<b>As at/for the year ended December 31, 2022 RMB'000</b>	As at/for the year ended December 31, 2021 RMB'000
<b>Fuze</b>		
Fair value	<b>33,240</b>	30,694
% of total assets of the Group	<b>9.11</b>	6.84
Share of gain/(loss) of investments using equity accounting	<b>346</b>	(60)
Share of other comprehensive income of investments using equity accounting	<b>2,200</b>	(881)
Dividend received	—	—
<b>Jikebang Fund</b>		
Fair value	<b>35,303</b>	44,725
% of total assets of the Group	<b>9.68</b>	9.96
Fair value (loss)/gain from an associate measured at fair value through profit or loss	<b>(3,201)</b>	2,694
Dividend received	<b>6,221</b>	—

In the future, the Group will pay close attention to the transformation and business updates of Fuze, evaluate the investment to Fuze on regular basis, and pursue synergies across the business; for the investment to Jikebang Fund, the Group intends to continue its current interest in the fund.

- Certain security investments in unlisted companies (note 14 to the consolidated financial statements). No individual project exceeds 5% of the Group's total assets as of December 31, 2022, therefore no separate disclosure is made.

# Management Discussion and Analysis

## CONTINGENT LIABILITIES

As at December 31 2022, the Group did not have any significant contingent liabilities (as at December 31, 2021: Nil).

## FOREIGN EXCHANGE RISK

The Group mainly operates in the PRC and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to USD. Therefore, foreign exchange risk primarily arose from recognised assets in the Group's PRC subsidiaries when receiving or to receive foreign currencies from overseas cooperated counterparties. The Group does not hedge against any fluctuation in foreign currency. The Group will closely monitor exchange rate movement and will take appropriate measures to reduce the exchange risk.

Most of the transactions of the Company are denominated and settled in its functional currency, USD. The Company's foreign exchange risk primarily arose from the cash and cash equivalents and other receivables denominated in RMB. The Company's net assets are exposed to foreign currency translation risk from the translation of the USD denominated net assets into the Group's presentation currency RMB.

## DIVIDEND

The Board did not recommend the payment of a final dividend for the year ended December 31, 2022.



# Corporate Governance Report

## INTRODUCTION

We are committed to achieving and maintaining high standards of corporate governance, as our Board believes that good and effective corporate governance practices are key to obtaining and maintaining the trust of the shareholders of the Company and other stakeholders, and are essential for encouraging accountability and transparency so as to sustain the success of the Group and to create long-term value for the shareholders of the Company.

## CORPORATE GOVERNANCE PRACTICE

The Company has applied the principles and code provisions in the Corporate Governance Code (the “Code”) as set out in Part 2 of Appendix 15 to the GEM Listing Rules.

In the opinion of the Board, save as disclosed in “Chairman and Chief Executive Officer” in this section, the Company has complied with the Code during the year ended December 31, 2022.

## BOARD OF DIRECTORS

The Board supervises the management of the business and affairs of the Company and ensures that it is managed in the best interests of the shareholders as a whole while taking into account the interest of other stakeholders. The Board is primarily responsible for formulating the business strategy, preparing accounts, reviewing and monitoring the business performance of the Group, approving the financial statements and annual budgets as well as directing and supervising the management of the Company. Execution of operational matters and the powers thereof are delegated to the management by the Board with clear directions. The Board is regularly provided with management update report to give a balanced and understandable assessment of the performance, position, recent development and prospect of the Group in sufficient details.

The Board is also responsible for performing the corporate governance duties, with delegation of responsibilities to committees. The Board has reviewed and discussed the corporate governance policy of the Group and is satisfied with the effectiveness of the corporate governance policy.



# Corporate Governance Report

## BOARD OF DIRECTORS (Continued)

### Composition

The composition of the Board for the year ended December 31, 2022 is set out as follows:

#### Executive Directors

Mr. Wang Feng (*Chairman, and Chief Executive Officer with effect from February 26, 2023*)

Ms. Liao Mingxiang (*Chief Executive Officer (resigned with effect from February 26, 2023)*)

Mr. Chen Hao (*Vice President*)

Mr. Wang Jin (*also known as Yan Yusong*) (*Vice President*)

#### Non-executive Director

Mr. Ji Xuefeng (*resigned with effect from January 17, 2023*)

#### Independent non-executive Directors

Mr. Zhang Xiangdong

Ms. Wu Yueqin

Mr. Kong Yi (*resigned with effect from February 26, 2023; Mr. FU Frank Kan was appointed as an independent non-executive Director on the same day*)

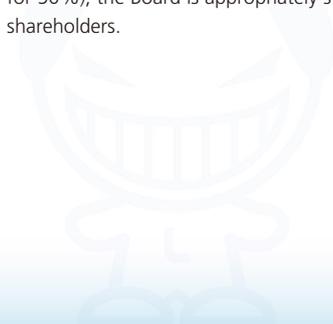
Biographical details of the Directors are set out in "Biographical Details of the Directors and Senior Management" on pages 6 to 7 of this annual report. There is no relationship (including financial, business, family or other material/relevant relationship(s)) among members of the Board and senior management of the Company.

During the year ended December 31, 2022, the Board at all times met the requirements of the GEM Listing Rules relating to the appointment of at least three independent non-executive Directors, the number of independent non-executive Directors represent not less than one-third of the Board and one of the independent non-executive Directors possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received from each independent non-executive Director an annual confirmation of his/her independence, and the Company considers all the independent non-executive Directors independent in accordance with each of the guidelines set out in Rule 5.09 of the GEM Listing Rules. None of the independent non-executive Directors has served the Company for more than nine years.

#### Chairman and Chief Executive Officer

After the Reporting Period, since February 26, 2023, Mr. Wang Feng has been appointed as the chairman and the chief executive officer. Pursuant to code provision C.2.1 of the Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Wang, the newly appointed chief executive officer of the Company, is also the chairman of the Board. Despite deviating from code provision C.2.1 of the Code, the Board believes that Mr. Wang, being the chairman of the Board, is familiar with the Company's business operation and has superior knowledge and experience of the Company's business, vesting the roles of both the chairman and the chief executive officer in the same person has the benefit of ensuring consistent leadership with the Company and improving the efficiency of overall strategic planning for the Company. Under the current relatively independent board structure (independent non-executive Directors accounting for 50%), the Board is appropriately structured with balance of power to provide sufficient checks to protect the interests of the Company and its shareholders.



# Corporate Governance Report

## TERMS OF APPOINTMENT AND RE-ELECTION OF DIRECTORS

Each of our executive Directors has entered into a service contract with our Company and we have issued letters of appointment to our non-executive Director (including independent non-executive Directors). The service contract with Mr. Wang Feng, being our executive Director is for an initial term of three years commencing from August 22, 2014 and have been renewed for another term of three years on August 22, 2017 and subsequently on August 22, 2020. The service contracts with Mr. Chen Hao and Mr. Wang Jin, also being our executive Directors, are for an initial term of three years commencing from May 11, 2018 and renewed for another three years on May 11, 2021. The letter of appointment with Mr. Zhang Xiangdong, being our independent non-executive Director, is for an initial term of three years commencing from April 24, 2014 and have been renewed for another term of three years on April 23, 2017 and subsequently on April 23, 2020. The letter of appointment with Ms. Wu Yueqin, being our independent non-executive Director, is for an initial term of three years commencing from May 29, 2018 and renewed for another three years on May 29, 2021. The letter of appointment with Mr. FU Frank Kan, being our independent non-executive Director, is for an initial term of three years commencing from February 26, 2023. The service contracts and letters of appointment are subject to termination in accordance with their respective terms. The service contracts may be renewed in accordance with our articles of association and the applicable GEM Listing Rules.

According to our articles of association, one-third of the Directors for the time being shall retire from office by rotation at every annual general meeting of the Company, provided that every Director shall retire from office by rotation at least once every three years, and Directors who are appointed to fill casual vacancies shall hold office only until the next following general meeting after their appointment. Subject to other requirements of our articles of association, retiring Directors may offer themselves for re-election.

If an independent non-executive Director serves more than 9 years, his further appointment should be subject to a separate resolution to be approved by shareholders. The papers to shareholders accompanying that resolution should include the reason why the Board (or the Nomination Committee) believes such director is still independent and should be re-elected, the factors considered, and the process and the discussion of the Board (or the Nomination Committee) in arriving at such decision. If all independent non-executive Directors in the Board serves more than 9 years, the Company should disclose the length of tenure of each existing independent non-executive Director on a named basis in the circular to shareholders and/or explanatory statement accompanying the notice of the annual general meeting and appoint a new independent non-executive Director at the forthcoming annual general meeting.

The Board will make separate announcement(s) with regard to the arrangement of re-election of Directors at the forthcoming annual general meeting of the Company which is expected to be held on Friday, June 16, 2023.

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the required standard against which Directors must measure their conduct regarding transactions in securities of their issuers (the "Required Standard of Dealings") as set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Among other things, the Company periodically issues notices to its Directors reminding them the general prohibition on dealing in the Company's listed securities during the blackout periods before the publication of announcements of financial results of the Group.

Having made specific enquiries with all Directors of the Company, all Directors confirmed that they have complied with the Required Standard of Dealings during the year ended December 31, 2022.



# Corporate Governance Report

## DIRECTORS' TRAINING AND PROFESSIONAL DEVELOPMENT

Each of the Directors attended one training in 2022, which included training on amendment of the GEM Listing Rules, Directors' responsibilities and continuous obligations and enforcement of the GEM Listing Rules, details of which are as follows:

Name of Directors	Number of training(s) attended	Topic(s) covered
<b>Executive Directors</b>		
Mr. Wang Feng ( <i>Chairman, and Chief Executive Officer with effect from February 26, 2023</i> )	1	C&R
Ms. Liao Mingxiang ( <i>Chief Executive Officer (resigned with effect from February 26, 2023)</i> )	1	C&R
Mr. Chen Hao ( <i>Vice President</i> )	1	C&R
Mr. Wang Jin ( <i>also known as Yan Yusong</i> ) ( <i>Vice President</i> )	1	C&R
<b>Non-executive Director</b>		
Mr. Ji Xuefeng ( <i>resigned with effect from January 17, 2023</i> )	1	C&R
<b>Independent Non-executive Directors</b>		
Mr. Zhang Xiangdong	1	C&R
Ms. Wu Yueqin	1	C&R
Mr. Kong Yi ( <i>resigned with effect from February 26, 2023</i> )	1	C&R

Key:

C: Corporate governance

R: Regulatory updates

The Company will arrange suitable training for all Directors in order to develop and refresh their knowledge and skills as part of their continuous professional development.



# Corporate Governance Report

## BOARD COMMITTEES

The Board has established three Board committees, namely, the Remuneration Committee, the Nomination Committee and the Audit Committee, for overseeing particular aspects of the Company's affairs. All Board committees have been established with defined written terms of reference, which are posted on the GEM's website at [www.hkgem.com](http://www.hkgem.com) and the Company's website at [www.linekong.com](http://www.linekong.com). All the Board committees should report to the Board on their decisions or recommendations made.

The practices, procedures and arrangements in conducting meetings of Board committees are in line with, so far as practicable, those of the Board meetings set out above. All Board committees are provided with sufficient resources to perform their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstance, at the Company's expense.

The Board is responsible for performing the corporate governance duties set out in the Code which included developing and reviewing the Company's policies and practices on corporate governance, training and continuous professional development of Directors and senior management, reviewing and monitoring the Company's policy and practices on compliance with legal and regulatory requirements, developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and Directors, and reviewing the Company's compliance with the Code and disclosures in this annual report.

## REMUNERATION COMMITTEE

The Remuneration Committee was established on April 24, 2014. The chairman of the Remuneration Committee is Mr. Zhang Xiangdong, our independent non-executive Director, and other members include Mr. Wang Feng and Ms. Liao Mingxiang (resigned with effect from February 26, 2023), our executive Directors, Ms. Wu Yueqin, Mr. Kong Yi (resigned with effect from February 26, 2023) and Mr. Fu Frank Kan (appointed with effect from February 26, 2023), our independent non-executive Directors. The written terms of reference of the Remuneration Committee are posted on the GEM's website at [www.hkgem.com](http://www.hkgem.com) and the Company's website at [www.linekong.com](http://www.linekong.com).

The Remuneration Committee has been charged with the responsibility of making recommendations to the Board on the appropriate policy and structures for all aspects of Directors' and senior management's remuneration, including making recommendations to the Board on the remuneration packages of executive Directors and senior management. The Remuneration Committee considers factors such as salaries paid by comparable companies, time commitment and responsibilities of the Directors, employment conditions elsewhere in the Group and desirability of performance-based remuneration. The Remuneration Committee has reviewed the remuneration packages and emoluments of Directors and senior management and considered that they are fair and reasonable during the year ended December 31, 2022 and have also approved the terms of service contracts of executive Directors. Moreover, the Remuneration Committee has reviewed the provisions of the RSU Scheme and Share Option Scheme of the Company, and noted that no share option or RSU was granted in 2022. Considering that the Share Option Scheme and RSU Scheme are expected to expire in 2024, the Remuneration Committee will actively consider and review the arrangement and effectiveness of the share schemes of the Company.

## NOMINATION COMMITTEE

The Nomination Committee was established on April 24, 2014. The chairman of the Nomination Committee is Mr. Wang Feng, our chairman of the Board and executive Director, and other members include Mr. Ji Xuefeng (resigned with effect from January 17, 2023), our non-executive Directors, Mr. Zhang Xiangdong, Ms. Wu Yueqin, Mr. Kong Yi (resigned with effect from February 26, 2023) and Mr. FU Frank Kan (appointed with effect from February 26, 2023), our independent non-executive Directors. The written terms of reference of the Nomination Committee are posted on the GEM's website at [www.hkgem.com](http://www.hkgem.com) and the Company's website at [www.linekong.com](http://www.linekong.com).

The primary duties of the Nomination Committee are to review and assess the composition of the Board and the independence of the independent non-executive Directors and makes recommendations to the Board on appointment of new directors of the Company. In recommending candidates for appointment to the Board, the Nomination Committee considers candidates on merit against objective criteria and with due regards to the benefits of diversity on the Board. During the Reporting Period, the Nomination Committee has also considered the appointments of those Directors who offered themselves for re-election at the 2021 annual general meeting and subsequently the appointment of Mr. Wang Feng as the chief executive officer.

# Corporate Governance Report

## BOARD COMMITTEES (Continued)

### *Nomination Policy*

The objective of the Company's nomination policy (the "**Nomination Policy**") is to ensure the members of the Board possess the skills, experiences, and multiple perspectives required for the business of the Company. The principal nominating criteria and principles of the Company's Nomination Policy are as follows:

- (a) to review at least once a year the number, composition and organizational structure of the Board (including the skills, knowledge reserve, work experience and diversity of the Board members), and to advise on personnel changes of the Board so as to strengthen the Company's development strategy;
- (b) to consider the criteria and procedures for selecting Directors and chief executive officer and make recommendations thereon to the Board; to develop or revise the board diversity policy (the "**Board Diversity Policy**") and focus on developing board diversity in the member selection process. Factors to consider include but are not limited to gender, age, culture, perspectives, educational background, and work experience;
- (c) to identify qualified candidates as Directors and provide advice to the Board on the nomination of candidates after due consideration on the Company's Board Diversity Policy, requirements for serving as a Director of the Company under the Company's articles of association, GEM Listing Rules and applicable laws and regulations, and the potential contributions that the candidate can bring to the Board in terms of qualifications, skills, experience, independence and gender diversity; and
- (d) to assess the independence of independent non-executive Directors with reference to the factors set out in Rule 5.09 of the GEM Listing Rules and any other factors deemed appropriate by the Nomination Committee or the Board. If a proposed independent non-executive Director will be holding their seventh (or more) listed company directorship, assess his/her ability to devote sufficient time to Board matters.

### *Selection Procedures of Directors*

The Company's selection procedures of Directors are mainly as follows:

- (a) the Board office and the Nomination Committee shall actively communicate with the relevant departments of the Company to assess the demand for new Directors and their re-election and prepare written materials;
- (b) the Nomination Committee may extensively seek candidates for Directors within the Company, its subsidiaries (or non-controlling companies), as well as in the recruitment market;
- (c) the Nomination Committee, with due consideration of the relevant requirements including but not limited to the Nomination Policy and the Board Diversity Policy, may identify persons who are eligible to become members of the Board and, where appropriate, assess the independence of the proposed independent non-executive Directors. The Nomination Committee shall gather and understand the information of the preliminary candidates' occupation, educational background, job title, detailed work experience and all the part-time positions, and prepare written materials;
- (d) to seek the written consent from the nominated candidates on the proposed nomination; otherwise, such nominated candidates will not be considered as candidates for Directors and chief executive officer;
- (e) to convene Nomination Committee meetings to review the qualifications of the preliminary candidates against the requirements for being the Directors and chief executive officer;
- (f) to submit proposals and relevant materials to the Board in respect of candidates for Directors and Directors re-election within a reasonable time prior to the election of new Directors and re-election of Directors; and
- (g) to carry out other follow-up work according to the decision(s) and feedback of the Board.

# Corporate Governance Report

## BOARD COMMITTEES *(Continued)*

### ***Board Diversity Policy***

The Board Diversity Policy was adopted by the Board, took effect on December 29, 2014, and was revised on December 27, 2018. In designing the Board's composition, Board diversity has been considered from a number of perspectives, including but not limited to gender, race, age, language, cultural and educational background, industry experience, technical and professional skills and/or qualifications, knowledge, length of services and time to be devoted as a director. The Company will also take into account factors relating to its own business model and specific needs from time to time. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

The Nomination Committee selects Board candidates based on a range of diversity perspectives with reference to the Company's business model and specific needs, including but not limited to gender, race, age, language, cultural background, educational background, industry experience and professional experience. Due to the recent update of the Board Diversity Policy and that the Company has met the gender diversity requirements under the Code, the Nomination Committee is considering and discussing the quantitative targets necessary for further optimizing our board diversity, but no quantitative targets have been formulated as of the date of this report.

As at the date of this report, the Board consisted of six Directors with a male-to-female ratio of 5:1, three of whom are independent non-executive Directors, who assist in critical review and monitoring of the management processes. The Board is considered to be rather diverse in terms of the professional background and skills of the Directors, where, one of them has professional financial knowledge; two of them have years of experiences in the gaming industry; one of them have years of experiences in the film and television industry; one of them has professional knowledge in the technology industry; and one of them has professional knowledge in the internet industry. The Company also reviews the Board Diversity Policy on an annual basis. Considering the actual diversity of the members of the Board, the Board considers that the Board Diversity Policy is implemented and effective.

Furthermore, the overall male-to-female ratio of the employees is 63:40. The Company values diversity among employees, treats employees of different gender, party, religion, nationality and race equally, and fully ensures that employees enjoy equal rights in recruitment, post adjustment, training and promotion. We appreciate and encourage diversity in the workplace and create a professional, inclusive and diversified working environment. The Company has a balanced structure of male and female employees. The Company will continue to maintain gender balance to achieve gender diversity among employees.

### ***Assessment of Directors' Independence***

The Board has arrangements in place for assessing the independence of the Board to ensure that independent views and opinions are available to the Board. Through the independent assessment of the Board, the processes and procedures of the Board and its committees are continuously improved and developed, providing a strong and useful feedback method for improving the effectiveness of the Board, maximizing its strengths and identifying areas for improvement or further development. The purpose of these arrangements is to ensure that the Board of the Company has a strong independence to enable the Board to exercise its judgement effectively in order to better protect the interests of shareholders.

The Board and the Nomination Committee have reviewed the composition of the Board, under which shall have no less than three independent non-executive Directors who have all confirmed that they meet the independence requirements of Rule 5.09 of the GEM Listing Rules. In addition, the number of independent non-executive Directors as at the date of this report represents half of the Board members, and they are able to provide diverse and independent advice to the Board.



# Corporate Governance Report

## AUDIT COMMITTEE

The Audit Committee was established on April 24, 2014. The chairman of the Audit Committee is Ms. Wu Yueqin, our independent non-executive Director, and other members include Mr. Ji Xuefeng (resigned with effect from January 17, 2023), our non-executive Director, Mr. Zhang Xiangdong, Mr. Kong Yi (resigned with effect from February 26, 2023) and Mr. FU Frank Kan (appointed with effect from February 26, 2023), our independent non-executive Directors. The written terms of reference of the Audit Committee are posted on the GEM's website at [www.hkgem.com](http://www.hkgem.com) and on the Company's website at [www.linekong.com](http://www.linekong.com).

The primary duties of the Audit Committee are mainly to review the financial information and reporting process, internal control procedures and the Company's risk management and internal control systems, the effectiveness of the internal audit function, audit plan and relationship with external auditors and arrangements to enable employees of the Company to raise, in confidence, concerns about possible improprieties in financial reporting, internal control or other matters of the Company.

The Company has complied with Rule 5.28 of the GEM Listing Rules in that the Audit Committee must comprise a minimum of three members with a majority of independent non-executive Director and must be chaired by an independent non-executive Director, and that at least one of the members of the Audit Committee is an independent non-executive Director who possesses appropriate professional qualifications or accounting related financial management expertise as required by Rule 5.05(2) of the GEM Listing Rules.

The Group's consolidated financial statements for the year ended December 31, 2022 as well as the consolidated financial statements for the three months ended March 31, 2022, six months ended June 30, 2022 and nine months ended September 30, 2022 have been reviewed by the Audit Committee. The Audit Committee is of the opinion that the consolidated financial statements of the Group for the year ended December 31, 2022 comply with applicable accounting standards, GEM Listing Rules and that adequate disclosures have been made.



# Corporate Governance Report

## ATTENDANCE RECORDS OF MEETINGS

The Board is scheduled to meet regularly at least four times a year, and Directors will receive at least 14 days prior written notice of such meetings in compliance with code provisions C.5.1 and C.5.3 of the Code. Agenda and accompanying papers are sent not less than 3 days before the date of Board meetings to ensure that the Directors are given sufficient time to review the same.

### Board Meeting and General Meeting

For the year ended December 31, 2022, five Board meetings were held and attendance of each Director is set out as follows:

Name of Directors	Number of attendance	Number of meetings held during term of office <sup>(Note)</sup>
<b>Executive Directors</b>		
Mr. Wang Feng ( <i>Chairman</i> )	5	5
Ms. Liao Mingxiang ( <i>Chief Executive Officer</i> ) ( <i>resigned with effect from February 26, 2023</i> )	5	5
Mr. Chen Hao ( <i>Vice President</i> )	5	5
Mr. Wang Jin (also known as Yan Yusong) ( <i>Vice President</i> )	5	5
<b>Non-executive Director</b>		
Mr. Ji Xuefeng ( <i>resigned with effect from January 17, 2023</i> )	5	5
<b>Independent Non-executive Directors</b>		
Mr. Zhang Xiangdong	5	5
Ms. Wu Yueqin	5	5
Mr. Kong Yi ( <i>resigned with effect from February 26, 2023</i> )	5	5
Mr. FU Frank Kan ( <i>appointed with effect from February 26, 2023</i> )	0	0

Note: Among the meetings held during the Reporting Period, none of the meeting was conducted through resolutions in writing signed by each Director.

For the year ended December 31, 2022, the Company convened and held one general meeting, namely the 2021 annual general meeting held on June 24, 2022, which was attended by all Directors of the Company.

### Audit Committee Meeting

For the year ended December 31, 2022, four Audit Committee meetings were held for the purpose of reviewing the Company's financial statements and annual report and accounts, half-year report and quarterly reports, ensuring the completeness, transparency and consistency of the financial reporting disclosure, providing advice and recommendations to the Board, reviewing the risk management and internal control system, the effectiveness of the Group's internal audit function and fulfilling other duties under the Code. The attendance of each member is set out as follows:

Name of Directors	Number of attendance	Number of meetings held during term of office
<b>Non-executive Director</b>		
Mr. Ji Xuefeng ( <i>resigned with effect from January 17, 2023</i> )	4	4
<b>Independent Non-executive Directors</b>		
Ms. Wu Yueqin ( <i>Chairman of Audit Committee</i> )	4	4
Mr. Zhang Xiangdong	4	4
Mr. Kong Yi ( <i>resigned with effect from February 26, 2023</i> )	4	4
Mr. FU Frank Kan ( <i>appointed with effect from February 26, 2023</i> )	0	0

# Corporate Governance Report

## ATTENDANCE RECORDS OF MEETINGS (Continued)

### Nomination Committee Meeting

For the year ended December 31, 2022, one Nomination Committee meeting was held for the purpose of reviewing the nomination policy of Directors (concerning the nomination procedures and the process and criteria adopted to select and recommend candidates for directorship) and handling re-election of Directors. The attendance of each member is set out as follows:

Name of Directors	Number of attendance	Number of meetings held during term of office
<b>Executive Director</b>		
Mr. Wang Feng ( <i>Chairman of Nomination Committee</i> )	1	1
<b>Non-executive Director</b>		
Mr. Ji Xuefeng ( <i>resigned with effect from January 17, 2023</i> )	1	1
<b>Independent Non-executive Directors</b>		
Mr. Zhang Xiangdong	1	1
Ms. Wu Yueqin	1	1
Mr. Kong Yi ( <i>resigned with effect from February 26, 2023</i> )	1	1
Mr. FU Frank Kan ( <i>appointed with effect from February 26, 2023</i> )	0	0

### Remuneration Committee Meeting

For the year ended December 31, 2022, one Remuneration Committee meeting was held for the purpose of reviewing and considering the specific remuneration packages for the Company's Directors and senior management, assessing performance of executive Directors, approving the terms of executive Directors' service contracts and reviewing and/or approving matters related to the share schemes under Chapter 23 of the GEM Listing Rules. The attendance of each member is set out as follows:

Name of Directors	Number of attendance	Number of meetings held during term of office
<b>Executive Directors</b>		
Mr. Wang Feng	1	1
Ms. Liao Mingxiang ( <i>resigned with effect from February 26, 2023</i> )	1	1
<b>Independent Non-executive Directors</b>		
Mr. Zhang Xiangdong ( <i>Chairman of Remuneration Committee</i> )	1	1
Ms. Wu Yueqin	1	1
Mr. Kong Yi ( <i>resigned with effect from February 26, 2023</i> )	1	1
Mr. FU Frank Kan ( <i>appointed with effect from February 26, 2023</i> )	0	0

Minutes of Board meetings and meetings of Board committees are kept by the company secretary or other duly authorised person. All minutes are open for inspection by any Director on reasonable notice. Such minutes are recorded in sufficient detail of the matters considered and decisions reached. Draft and final versions of minutes of Board meetings are sent to all Directors for their comments and records.

# Corporate Governance Report

## REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

The remuneration of the members of the senior management (excluding executive Directors) by band for the year ended December 31, 2022 is as follows :

Remuneration band	Number of persons
HKD1,000,001 to HKD1,500,000	1

Particulars regarding Directors' remuneration and the five highest paid employees as required to be disclosed pursuant to Chapter 18 of the GEM Listing Rules are set out in note 38 and note 28 to the consolidated financial statements in this annual report. In 2022, the Company did not pay any emoluments to any of the Directors as an inducement to join or upon joining the Company, nor is there any compensation paid or receivable by directors or past directors for the loss of office as a director of the members of the Group or other management member. No Directors waived or agreed to waive any remuneration.

## COMPANY SECRETARY

The company secretaries of the Company during the Reporting Period were Ms. Leung Wing Han Sharon and Ms. Chan Yin Wah.

On February 28, 2022, Ms. Leung resigned as the company secretary of the Company, with Ms. Chan Yin Wah ("**Ms. Chan**") appointed as the company secretary of the Company on the same day. Ms. Chan is a fellow member of The Hong Kong Chartered Governance Institute and The Chartered Governance Institute in the United Kingdom, respectively. Ms. Chan is also a fellow member of the Association of Chartered Certified Accountants in the United Kingdom.

During the Reporting Period, the primary contact person of Ms. Chan in the Company is Ms. Liao Mingxiang (resigned with effect from February 26, 2023), the chief executive officer of the Company and an executive Director. During the year ended December 31, 2022, Ms. Chan undertook over 15 hours of relevant professional training to update her skill and knowledge in compliance with Rule 5.15 of the GEM Listing Rules.

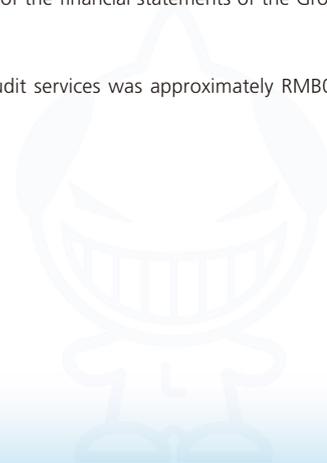
## DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for the preparation of consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the International Accounting Standards Board and the disclosure requirements of the Hong Kong Companies Ordinance (Chapter 622 of the Laws of Hong Kong) and the GEM Listing Rules. The Directors have selected appropriate accounting policies and applied them consistently; made judgment and estimate that are prudent and reasonable, and have prepared the financial statements on a going concern basis. The Directors' responsibilities in the preparation of the financial statements and the auditors' responsibilities are set out in the Auditors' Report in this annual report.

## INDEPENDENT AUDITORS' REMUNERATION

For the year ended December 31, 2022, the fees paid/payable to PricewaterhouseCoopers for the audit of the financial statements of the Group were approximately RMB2.2 million.

For the year ended December 31, 2022, the fee paid/payable to PricewaterhouseCoopers for non-audit services was approximately RMB0.9 million, which was performing agreed-upon procedures regarding financial information.



# Corporate Governance Report

## INTERNAL CONTROL

The Board has the overall responsibility for the Group's internal control system, risks assessment and risks management. To fulfil its responsibility, the Board has set up policies and procedures which provide a framework for the identification and management of risks. The risk management and internal control system are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss.

The Group's internal control system includes a well-established organizational structure with clearly defined lines of responsibility and authority. The Board is aware that consolidating risks management into the Company's annual strategic plan and implementing it at all levels is not a single stand-alone procedure. Each department shall examine and review various risks and report to the senior management on a regular basis. The risk management team will review those risks and formulate effective systems and mechanisms to lower the risks.

Based on the framework of the COSO (Committee of Sponsoring Organizations of the Treadway Commission), the Group has preliminarily established and improved the internal control system. It also clarified that the management is mainly responsible for the design, implementation and supervision of the internal control system, while the Board and the Audit Committee are responsible for supervising the measures adopted by the management and the effectiveness of the implementation of monitoring measures on an on-going basis. The principles for effective internal control of the system are as follows:

1. Clear definition of responsibilities: The Board is independent of the management and continuously supervises the development and effectiveness of the internal control system. Under the supervision of the Board, the management is responsible for establishing the organizational structure, reporting relationships, designing, implementing and monitoring the risk management and the internal control system.
2. Risk management: Identify clear objectives, identify and analyse the risks that may arise in meeting the objectives, assess the affordability of the enterprise, consider potential fraudulent practices, and establish and maintain an effective risk management system.
3. Control measures: Select and formulate effective control measures to reduce the risks that may arise in meeting the objectives to an acceptable level.
4. Internal audit: Analyse and assess the effectiveness of risk management and internal control system to guarantee the achievement of the Group's objectives.
5. Communication: The internal control department promotes the purpose and responsibility of risk management and internal control among the management and employees of the Group.

The Group fully implemented and improved the above principles in 2022. From the perspective of risk management, our internal control department consistently formulated and optimised internal control measures and procedures for the Company, supervised the implementation of such internal control procedures, tested and evaluated such internal control measures on one hand. On the other hand, through performing internal audit which forms a major part of the supervision function, our internal control department could identify and resolve problems proactively and effectively. It was able to oversee the implementation of improved plans continuously, so as to enhance the efficiency and effectiveness of internal control.

The Company will perform annual inspection and review on the internal control and risk management system. During the year under review, the internal control department continued to rationalise the key processes of the Group, identified and evaluated the risks arisen in the process, optimised and designed the key control measures in respect of procurement management, reimbursement system, contract review procedures, related transactions identification management, attendance management system, procedure supervision, etc., to complement and complete the related system on a timely basis and supervised the implementation of such system at the same time. During the year under review, the internal control department performed internal audit according to the scope of risk warning, supervision and evaluation, and value-added management, and was able to identify the source and trend of risks timely. It worked with related departments for internal audit of releasing game token, management of vehicles and the related fees, which enhanced the coverage of our audit. The internal control department also proposed to implement enhanced plans to keep raising the quality, efficiency and effectiveness of our auditing work.

# Corporate Governance Report

## INTERNAL CONTROL *(Continued)*

Administrative measures on inside information are also in place to provide guidelines on reporting and disseminating inside information, maintaining confidentiality and complying with dealing restrictions.

For the year ended December 31, 2022, on behalf of the Board, the Audit Committee reviewed the risk management and internal control systems of the Group on an annual basis, and assessed on the resources for accounting, financial reporting and internal audit of the Group to ensure that a sound system is maintained and operated by the management in compliance with the agreed procedures and standards. The review covered all material controls, including financial, operational and compliance controls and risk management functions. The review was made by discussions with the management of the Company, its external and internal auditors and the assessment conducted by the Audit Committee. For the year ended December 31, 2022, the Audit Committee reviewed the risk management and internal control systems of the Group and believed that such systems are adequate and effective, especially in the areas of financial reporting and GEM Listing Rules compliance. Save as the incident disclosed in the section headed "Connected and Continuing Connected Transactions" of the Directors' Report, during the year under review, no significant events that might have an impact on the shareholders were identified, and resources for accounts, financial reports and internal audit of the Group, as well as qualifications, experience and training programs of our employees and the adequacy of relevant budgets were also evaluated. The Audit Committee has reported their findings to the Board. The Audit Committee will continue to identify, evaluate and manage the significant risks faced by the Group, and to enhance the internal control system of the Group with the assistance of the internal control department on an ongoing basis.

## MAJOR RISKS

The Group is exposed to various risks and uncertainties in the course of its operation. The Group may be affected if those risks and uncertainties are not being managed properly. According to the evaluation of the Group, the major risks currently faced by the Group and their mitigating measures are as follows:

- In 2022, the government continued to implement stringent approval policies on online game publication, competition was intense. The Group adhered to our core strategy of increasing investments in self-operated development, product development of female-oriented mobile games, and exploiting the market value of major overseas markets, namely Japan, Korea and North America. The government placed stronger control over the cultural industry and competition within the industry was intense. With the COVID-19 pandemic still impacting the world, the Group's development faced enormous challenges. In 2023, the Group will strive to optimize its game products, enhance its IP reserve for its film business and focus on key products development in order to reduce risks.
- Our technology infrastructure may experience unexpected system failures, disruptions, deficiencies, and have security breaches. The Group will examine the stability of the system regularly to mitigate the occurrence of the aforesaid incidents.
- Game players may sell or purchase in-game virtual credits or virtual items in a manner that violates game policies. We have formulated a game policy against unauthorised and inappropriate behaviour of players. According to our game policy, players are not allowed to sell or transfer virtual credits or virtual items in exchange for real money or other physical property.
- Both gaming and filming businesses of the Group are affected by domestic policies. Any unfavourable domestic policy on gaming and filming businesses would have an adverse impact on the Group's operations. The Group will keep abreast of domestic policies from time to time and adjust its development strategy according to such policies in a timely manner.



# Corporate Governance Report

## ANTI-CORRUPTION AND WHISTLEBLOWING

Linekong Interactive is committed to creating an honest and fair working environment. In the daily operations and management, the Company strictly abides by "Company Law of the People's Republic of China", "Anti-Money Laundering Law of the People's Republic of China", "Oversight Law of the People's Republic of China", "Criminal Law of the People's Republic of China" and other relevant laws and regulations, as well as moral codes. We also pay close attention to the amendment and updates on such laws and regulations, and timely inspect the operation and management of the Company. All kinds of corruption are strictly prohibited, including but not limited to bribery, blackmail, fraud and money laundry, etc., so as to ensure that the daily operations of the Company are in line with the laws and regulations on anti-corruption and anti-money laundering.

The Company has formulated a series of internal policies and systems, including the Reporting Management System, to ensure compliance with anti-corruption and anti-money laundering. We have established whistle-blower with reporting channels such as email and hotline available to internal and external public reporting. Our employees may report any misconduct or illegal behaviours existed within the Company via email or hotline, or directly notify the leaders of relevant departments or the chairman of the Company's Audit Committee. In case of a confirmed incident, we would handle it in accordance with the internal protocol. All reporting is handled in a prudent and confidential manner to firmly prohibit retaliation against the whistle-blowers.

The Company organises anti-bribery and anti-corruption training for internal employees on a regular basis every year, and adopts different training methods for employees in different positions. The Company requires its business personnel to inform customers and suppliers of the Company's anti-bribery and anti-corruption policies during negotiations and sign contracts that expressly prohibit such behaviours. Directors and employees of the Company attended anti-corruption training to enhance their awareness on anti-corruption and the ability to identify corruption incidents by ways of studying related materials, etc.

During the Year, the Company and its employees have not been involved in any material behaviours of corruption, money laundry and bribery.

## CHANGES IN CONSTITUTIONAL DOCUMENTS

There had been no changes in the constitutional documents of the Company during the year ended December 31, 2022.



# Corporate Governance Report

## COMMUNICATION WITH SHAREHOLDERS AND INVESTOR RELATIONS

The Company has adopted a shareholder communication policy with the objective of ensuring that the shareholders of the Company and potential investors are provided with ready, equal and timely access to balanced and understandable information about the Company.

The Company has established several channels to communicate with the shareholders as follows:

- (i) corporate communications such as annual reports, interim reports, quarterly reports and circulars are issued in printed form and are available on the GEM's website at [www.hkgem.com](http://www.hkgem.com) and the Company's website at [www.linekong.com](http://www.linekong.com);
- (ii) periodic announcements are made through the Stock Exchange and published on the respective websites of the GEM and the Company;
- (iii) corporate information is made available on the Company's website;
- (iv) annual and extraordinary general meetings provide a forum for the shareholders to make comments and exchange views with the Directors and senior management; and
- (v) shareholders may send their enquiries to the Company by ordinary post.

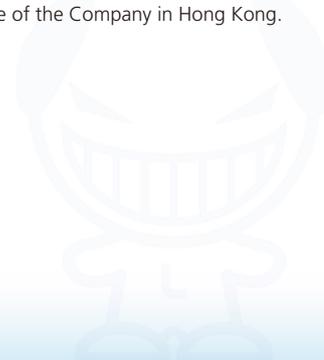
In 2022, the Company has reviewed the implementation and effectiveness of its shareholders' communication policy. With timely announcements, active follow-up for matters concerning shareholders and well-established communication, the Company believes that it has established effective communication channels with shareholders. The Company keeps on promoting investor relations and enhancing communication with the existing shareholders and potential investors. It welcomes suggestions from investors, shareholders and the public. Enquiries to the Board or the Company may be sent by post to the Company Secretary at the Company's principal place of business in Hong Kong as follows:

The Company Secretary  
40th Floor, Dah Sing Financial Centre  
No. 248 Queen's Road East  
Wanchai  
Hong Kong

## SHAREHOLDERS' RIGHTS

As one of the measures to safeguard shareholders' interest and rights, separate resolutions are proposed at shareholders' meetings on each substantial issue, including the election of individual directors, for shareholders' consideration and voting. All resolutions put forward at shareholders' meeting will be voted by poll pursuant to the GEM Listing Rules and the poll results will be posted on the GEM website and the Company's website after the relevant shareholders' meeting.

Extraordinary general meeting may be convened by the Board on requisition of shareholders holding not less than one-tenth of the paid up capital of the Company or by such shareholders who made the requisition (the "**Requisitionists**") (as the case may be) pursuant to our articles of association. Such requisition must state the object of business to be transacted at the meeting and must be signed by the Requisitionists and deposited at the registered office of the Company or the Company's principal place of business in Hong Kong. Shareholders should follow the requirements and procedures as set out in such article for convening an extraordinary general meeting. Shareholders may also put forward proposals at general meeting of the Company by sending the same to the Company at the principal office of the Company in Hong Kong.



# Environmental, Social and Governance Report

## 1. INTRODUCTION OF THE REPORT

### 1.1 About the Report

Linekong Interactive Group Co., Ltd. (hereinafter referred to as “**Linekong Interactive**”, the “**Company**”, “**we**” or “**us**”) issued the Environmental, Social and Governance (“**ESG**”) report (hereinafter referred to as the “**ESG Report**” or the “**Report**”), with a view to demonstrating our progress and performance in respect of ESG, presenting our vision of sustainable development to our stakeholders and facilitating the efforts in sustainable development to improve our ESG performance.

### 1.2 Standards of the Report

The Report is prepared in accordance with Appendix 20 “Environmental, Social and Governance Reporting Guide” (hereinafter referred to as the “**Guide**”) of the GEM Listing Rules issued by the Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The Report is based on the 4 principles of materiality, quantitative, balance and consistency, which complies with the “comply or explain” provision and proposed disclosure requirements under the Guide.

“Materiality”: The Report has disclosed the ESG issues identified, the identification and engagement of stakeholders, as well as the criteria, process and results of the materiality assessment, as the basis for the preparation of the Report, and responses to which shall be made through the Report.

“Quantitative”: The standards, methods, assumptions and/or calculation tools for the emission/energy consumption (as applicable) statistics, and the source of switching factors, have been disclosed in the definition section of the Report.

“Balance”: The Report provides an unbiased picture of the Company’s performance. The Report avoids selections, omissions, or presentation formats that may inappropriately influence a decision or judgment by the report reader.

“Consistency”: The statistical method for information disclosure used in the Report is consistent with that of last year. Changes (if any) are clearly explained in the Report to guarantee the comparability of the information.

Readers can use Appendix II — Index for the “Environmental, Social and Governance Reporting Guide” issued by the Hong Kong Stock Exchange for quick search. The Report shall be read in conjunction with “Corporate Governance Report” in the Annual Report to fully understand the ESG performance of our Group.

### 1.3 Scope of the Report

Unless otherwise stated, the Report focuses on the period from 1 January 2022 to 31 December 2022 (the “**Year**”), covering relevant ESG information of Linekong Interactive at the main operating locations in China.

### 1.4 Language of the Report

The Report is published in traditional Chinese and English. In case of any inconsistencies, the traditional Chinese version shall prevail.

### 1.5 Approval and Confirmation

The Board of Directors (the “**Board**”) accept full responsibility for the contents of the Report and have approved and confirmed the content of the Report.

### 1.6 Feedback

We highly treasure your comments and recommendations to the Report, please contact us via email (ir@linekong.com) regarding any feedbacks.

# Environmental, Social and Governance Report

## 2. SUSTAINMENT DEVELOPMENT

### 2.1 Statement from the Board

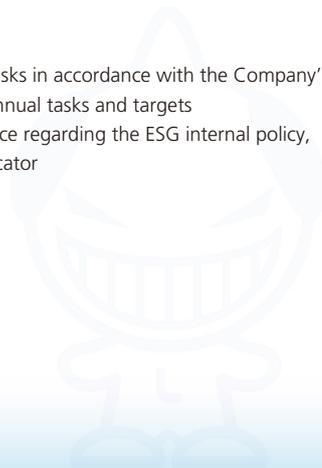
We have established the ESG governance structure to enhance the management on sustainable development. The Board is responsible for overseeing the Company's materiality issues, performance and regularly evaluating ESG-related risks and opportunities, and assumes full responsibility for the ESG governance and sustainable development of the Company. In order to determine the Company's ESG management approach, strategies, priorities and targets, the Board authorized the ESG task force to review the results of previous materiality assessments and evaluate the concerns of various stakeholders to determine whether the material ESG issues identified and assessed in the past are still applicable to the current year.

As the Company mainly uses offices and rents cloud server, which do not involve any production, the impact on the environment and natural resources are minimal. The Company has established relevant ESG targets, and we have also reviewed the progress of these targets during the Year in order to improve our efforts on sustainable development.

### 2.2 ESG Governance Structure

The Company understands the importance of incorporating ESG into the Company's management policies, strategies, business plans and policies for the sustainable operation of the Company. Therefore, the Company has established the ESG governance structure. The structure consists of three levels, including decision-making, organizational and execution levels, which implements ESG governance from top to bottom and stipulates the roles and responsibilities of each level within the ESG governance structure. The Board represents our decision-making level; the ESG task force represents the organizational level; and department representatives represent the executive level. Through close cooperation at all levels, we are confident that we can integrate the concept of sustainable development with the overall strategy, policies, daily operations and business of the Company. Below sets forth the Company's ESG governance structure and the roles and responsibilities at each level of governance structure:

Roles	Scope of Responsibilities
The Board	<ul style="list-style-type: none"> <li>• approve the content of the annual ESG Report</li> <li>• establish and monitor ESG risk management and internal control system</li> <li>• resolve and approve the policies, strategies, plans targets and annual tasks of the Company's ESG management</li> </ul>
ESG task force	<ul style="list-style-type: none"> <li>• review and supervise the ESG performance and target achievement on a regular basis</li> <li>• identify, evaluate, review and manage material ESG issues</li> <li>• coordinate and motivate various departments to perform ESG policies; monitor ESG-related work performed by each functional department</li> <li>• responsible for reviewing and supervising the ESG policies and practices of the Company, to ensure the Company complies with relevant laws and regulatory requirements</li> <li>• collect, understand and respond to stakeholders' opinions on material ESG issues through appropriate channels</li> </ul>
Department representatives (including legal department, administrative procurement department, finance department, human resources department, administration and information department and market and government affair department)	<ul style="list-style-type: none"> <li>• comply with relevant ESG policies and system</li> <li>• organize, promote and perform ESG-related tasks in accordance with the Company's ESG management policies, strategies, plans, annual tasks and targets</li> <li>• collect and regularly report to the ESG task force regarding the ESG internal policy, mechanism and ESG-related performance indicator</li> </ul>



# Environmental, Social and Governance Report

## 2.3 Stakeholder Communication

The Company believes that stakeholders' engagement and consistent support are critical to the long-term development of our business. By maintaining close communication with various external and internal stakeholders, the Company allows stakeholders from different sectors to express their views and make suggestions, and responds to their expectations and concerns via different channels, thereby improving our ESG performance and future development strategies.

During the Year, the Company identified major stakeholders related to the Company's operation, including the government and regulators, shareholders and investors, employees, customers, suppliers, media etc. Relevant key communication channels and ESG issues of major concern to stakeholders are as follows:

Stakeholders	Communication Channels	Major Issues Concerned
Government and Regulators	<ul style="list-style-type: none"> <li>Official documents, related meetings</li> <li>On-site supervision</li> <li>Information disclosure</li> <li>Compliance reports</li> </ul>	<ul style="list-style-type: none"> <li>Privacy protection and information security</li> <li>Business growth</li> <li>Corporate governance</li> <li>Anti-corruption</li> <li>Product quality</li> <li>Public welfare activities</li> </ul>
Shareholders and Investors	<ul style="list-style-type: none"> <li>Shareholders' general meetings</li> <li>Internal announcements</li> <li>Results announcements</li> <li>Senior management's meetings</li> </ul>	<ul style="list-style-type: none"> <li>Corporate governance</li> <li>Business growth</li> <li>Product quality</li> <li>Product development and innovation</li> <li>Investment returns</li> </ul>
Employees	<ul style="list-style-type: none"> <li>Communication meetings</li> <li>Internal announcements</li> <li>Seminars/workshops/lectures</li> <li>Employee feedback mechanism</li> <li>Company activities</li> </ul>	<ul style="list-style-type: none"> <li>Employee training and development</li> <li>Diversity and equal opportunities</li> <li>Attract and retain talents</li> <li>Employee rights</li> <li>Labour standard</li> <li>Employee health and safety</li> </ul>
Customers	<ul style="list-style-type: none"> <li>Customer satisfaction survey</li> <li>Customer relations manager visits</li> <li>Customer feedback activities</li> <li>Social media platforms</li> <li>Member services</li> <li>Exhibitions</li> </ul>	<ul style="list-style-type: none"> <li>Product quality</li> <li>Customer complaint management</li> <li>User experience</li> <li>Fair competitions</li> </ul>
Suppliers	<ul style="list-style-type: none"> <li>Supplier strategic cooperation negotiation</li> <li>On-site inspections</li> <li>Supplier assessments</li> <li>Cooperation agreements</li> <li>Regular communication meetings</li> </ul>	<ul style="list-style-type: none"> <li>Diversity and equal opportunities</li> <li>Supplier management</li> <li>Green supply chain</li> <li>Fair competitions</li> <li>Waste management</li> </ul>



# Environmental, Social and Governance Report

Stakeholders	Communication Channels	Major Issues Concerned
Industry Peers	<ul style="list-style-type: none"> <li>Strategic cooperation projects</li> <li>Mutual inspectional visits</li> <li>Communication meetings</li> </ul>	<ul style="list-style-type: none"> <li>Business growth</li> <li>Product development and innovation</li> <li>Fair competitions</li> <li>Privacy protection and information security</li> <li>Investment returns</li> </ul>
Partners	<ul style="list-style-type: none"> <li>Exchanges and discussions</li> <li>Negotiations and cooperations</li> </ul>	<ul style="list-style-type: none"> <li>Diversity and equal opportunities</li> <li>Supplier management</li> <li>Green supply chain</li> <li>Fair competitions</li> <li>Investment returns</li> <li>Product quality</li> </ul>
Media	<ul style="list-style-type: none"> <li>Media conferences, interviews, advertising activities, etc.</li> </ul>	<ul style="list-style-type: none"> <li>Advertisement management</li> <li>Responsible marketing</li> <li>Business growth</li> <li>Product development and innovation</li> </ul>
Neighbouring Communities	<ul style="list-style-type: none"> <li>Promotion of employment, community activities, etc.</li> </ul>	<ul style="list-style-type: none"> <li>Community investment</li> <li>Public welfare activities</li> </ul>

## 2.4 Materiality Matrix

There were also no significant changes in our stakeholder groups, business or operating environment during the year. As such, the Board, the ESG task force and our management confirmed that the materiality matrix results in the previous year’s ESG report remain relevant to the current year’s situation and continue to respond to stakeholder expectations.



# Environmental, Social and Governance Report

## 3. GREEN PRACTICE

The Company strictly complies with relevant laws and regulations, including the “Environmental Protection Law of the People’s Republic of China”, “Water Pollution Prevention and Control Law of the People’s Republic of China”, “Law of the People’s Republic of China on the Prevention and Control of Environmental Pollution by Solid Waste”, “Energy Conservation Law of the People’s Republic of China” and “Law of the People’s Republic of China on Prevention and Control of Pollution From Environmental Noise”. The identification of ESG materiality issues and the nature of the Company’s business indicate that the environmental aspect is not a highly important issue. In daily operations, as the Company mainly uses office and rented cloud servers, which do not involve any production, the impact on the environment and natural resources are minimal. Nevertheless, we have actively implemented various environmental protection measures, formulated and required our employees to comply with the Employee Handbook and the Rules for Energy Management in Linekong Interactive Group Office Area, so as to enhance the awareness of green office among our employees. During the Year, the Company was not aware of any lawsuit of violation of relevant environmental protection laws and regulations.

During the Year, the Board and the management of the Company have reviewed the targets set last year in relation to environmental aspect and their progress. Total greenhouse gas emissions and total electricity consumption have also decreased slightly, reflecting good progress against the targets. We will continue to maintain or progressively reduce our energy consumption levels and greenhouse gas emission levels in all aspects covered by the Report on the basis of 2021.

### 3.1 Energy Saving

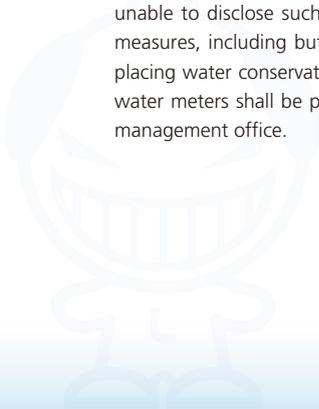
Purchased electricity and gasoline are the main sources of energy consumption for the Company. The Company emphasizes energy saving and energy efficiency in daily operations. To this end, we have adopted various energy saving measures, including but not limited to the following: high-efficiency appliances and lighting equipment shall be used; employees’ habit on energy consumption shall be regulated and energy shall only be used as needed; energy consumption in office areas shall be checked by designated personnel on a regular basis; the use of public transport shall be encouraged; and the server room shall be optimized by gradually adopting virtual servers and highly efficient servers through the introduction of new model servers with high configuration capability, thereby reducing energy consumption and ensuring stable server operation and information security.

Looking forward, we will continue to review our energy saving measures to ensure the targets can be achieved. During the Year, energy consumption covered in the Report in respect of the reporting areas of environmental aspects is as follows:

Energy Consumption	Unit	Quantized Value of 2022
Electricity consumption	MWh	340,885
Gasoline	Litre	5,867

### 3.2 Water Conservation

During the Year, the Company has not encountered any issue regarding water supply. Fresh water used in our offices is supplied by local municipal governments and managed centrally by the property management company, and fresh water is supplied to our office through public means. As a result, we have difficulties in recording and monitoring water consumption information and are unable to disclose such information for reasons of accuracy and materiality. Nonetheless, we have adopted water conservation measures, including but not limited to the following: water conservation awareness shall be enhanced among our employees by placing water conservation slogans in the office; water pressure shall be reduced to the lowest practicable level; regular checks on water meters shall be performed to identify potential leaks; and any leakage found shall be immediately reported to the property management office.



# Environmental, Social and Governance Report

## 3.3 Reduction in Emission

The Company's business is mainly office operation-based, and therefore, we do not have any emissions from fuel combustion. To reduce emissions, we arrange regular checkups and maintenance on our vehicles and encourage our employees to use public transport.

The Company's scope 1 and scope 2 greenhouse gas emissions are mainly attributable to gas consumption by our vehicles and energy consumption, respectively. During the Year, we have conducted a greenhouse gas inspection covering the environmental aspect of the Report, and adopted the "Greenhouse Gas Protocol" issued by World Resources Institute and the World Business Council for Sustainable Development and "ISO 14064-1" established by the International Organization for Standardization. Our results are as follows:

Greenhouse Gas Emissions	Unit	Quantized Value of 2022
Scope 1	tonnes of CO <sub>2</sub> e	15.89
Scope 2	tonnes of CO <sub>2</sub> e	198.05
Total greenhouse gas emissions (Scope 1 & 2)	tonnes of CO <sub>2</sub> e	213.94
Greenhouse gas emissions per square metre (Scope 1 & 2)	tonnes of CO <sub>2</sub> e/m <sup>2</sup>	0.14

## 3.4 Reduction in Waste

We continue to improve our solid waste management and encourage the integrated use of waste materials to highlight the emphasis we place on the environmental impact of our operation. Our wastes are divided into two main categories: office wastes and household wastes. Due to the nature of the Group's business, there is no direct hazardous waste. The Company promotes paperless operation and encourages our employee to use double-sided paper. In terms of stationaries and packaging, we strive to select environmentally friendly or reusable materials. Since office wastes of the Company are collected by the office building, the volume of which is undeterminable. We engage qualified recycler to carry out requisite disposal of obsolete electronic products such as old computers, so as to extend the lifespan of the material and minimize harm to the environment. As we use rental printers, waste toner cartridges are collected and disposed of by the supplier.

## 3.5 Responses to Climate Change

With the adoption of the Paris Agreement by the United Nations, climate change has become an important issue for governments and businesses across the globe. The PRC government is also striving to achieve the targets of "carbon emission peak" by 2030 and "carbon neutrality" by 2060. As such, although the Group's businesses do not involve production and are not affected by the climate directly, the Company closely monitors the impact of climate change on our business and operation. During the Year, we have identified and evaluated the climate change risks.

Risk Level	Description of Risks	Corresponding Measures
<b>Physical Risks</b>		
Low	Acute risks (flooding, super typhoon, storm surge, extreme rainfall)	<ul style="list-style-type: none"> <li>Formulate disaster measures</li> <li>Provide disaster response training to employees</li> <li>Provide escape drill to employees</li> </ul>
	Chronic risks (heat wave, sea level rise)	<ul style="list-style-type: none"> <li>Explore the possibility of using renewable energy</li> <li>Apply highly efficient equipment</li> </ul>
<b>Transition Risks</b>		
Medium	Policy and regulation risks	<ul style="list-style-type: none"> <li>Monitor updates on environmental policies regarding climate change, avoid unnecessary increment in cost and expense due to violation of environmental policies in relation to climate change</li> <li>Include climate change-related content, such as carbon emission peak and carbon neutrality in employee training schemes</li> </ul>
Low	Reputation risk	<ul style="list-style-type: none"> <li>Communicate with stakeholders to explain the sustainability initiatives that the Group has implemented</li> </ul>
	Market risks	<ul style="list-style-type: none"> <li>Ongoing focus on sustainable products in the marketplace and will consider climate-related risks and opportunities</li> <li>Review sustainable development initiatives on a regular basis</li> </ul>

# Environmental, Social and Governance Report

## 4. PEOPLE-ORIENTED

The Company strictly complies with local laws and regulations on operation, including the "Labour Contract Law of the People's Republic of China", "Labour Law of the People's Republic of China", "Implementing Regulations of the PRC Labour Contract Law", "Law of the People's Republic of China on the Protection of Minors", "Prohibition of Child Labour Provisions" and "Provisions of Beijing Municipality on Labour Contracts". We have also formulated the Employee Handbook, with an aim to create a fair, healthy and safe working environment. We prohibit any form of discrimination in terms of gender, age, ethnicity, race or religion.

### 4.1 Compliant Employment

The Company believes that working together with our employees is the cornerstone of a healthy business. To this end, we are constantly optimizing our hiring process. We take into account the educational background, work experience, abilities and job requirements of our candidates in order to create a diverse team. We require candidates to provide identity proof to prevent the employment of minors. We enter into legally binding employment contracts with successful candidates (hired on a fair grounds) to protect the legal rights of both parties. The employment contract stipulates detailed requirements on remuneration, working hours, rest days and vacation, social insurance and employee benefits, labour protection and labour condition, to eliminate force labour. In addition, in the event of violation of labour rules, we would, for the benefit of the labour, adopt corresponding actions. For instance, if minors are found in the work force, we would immediately report to relevant labour administrative department. During the Year, the Company was not aware of any violations regarding employment and labour rights. During the Year and up to 31 December, the Company had 103 employees in total.

### 4.2 Safe Environment

Linekong Interactive pays attention to employees' physical and mental health and the safety at working places. The Company strictly complies with the "Labour Law of the People's Republic of China", "Regulation on Work-Related Injury Insurance", "Fire Protection Law of the People's Republic of China" and other relevant laws and regulations as well as the requirements of industry norms. We have formulated and implemented a health and safety management system to ensure the occupational health and safety of our employees, and we are committed to providing a safe, healthy and comfortable working environment for them. The Company safeguards the health and safety of employees in three aspects, including working environment, safety training and employee needs. During the past three years (including the Year), there is no work-related fatal accident in the Company. During the Year, no lost day was compromised due to work injury.

We are committed to enhancing our employees' awareness of health and safety protection. Therefore, we organize safety training for our staff, including fire safety training, to effectively enhance their self-protection capabilities, from time to time. Fire drills include emergency initiatives, rescue procedures, evacuation and assembly, etc., which test the emergency reaction capability of employees from different departments, as well as improve the response capability of employees in case of an emergency and the level of collaboration between the Company and external organizations such as the Fire Department. In addition, we have established occupational health records and provides free annual medical examinations for employees, with a view to enhancing our understanding and attention to the personal health of our employees.

A safe and comfortable working environment is also very important to employees. The Company manages authorized entry to our office to safeguard property safety of our employee and the Company. We perform routine inspection on higher risk locations and post safety tips in the office. We place nearly 100 pots of green plants in the office area to regulate the room temperature and purify the air through the ecological properties of the plants themselves, creating a good office environment. All of our computer screens are height-adjustable to ensure our employees can adopt proper sitting postures. We are equipped with efficient air purifiers for indoor air purification, and humidifiers to improve air humidity. Protective masks are also available in the office for our employees to use during smoggy weather.

In order to prevent the spread of pandemic and safeguard the lives and health of our employees, Linekong Interactive has implemented a series of protective measures during the pandemic. We have implemented various preventive measures to ensure the hygiene, health and safety of our employees, including regular cleaning and disinfection in all offices, elevators, staircases, washrooms and air conditioners, with a view to providing a healthy working environment. We distribute prevention materials, such as face masks, instant hand sanitizers and rubbing alcohol, to employees on a regular basis, and are determined to perform pandemic prevention and control work and strictly comply with various prevention and control measures issued by the government.

# Environmental, Social and Governance Report

## 4.3 Employee Development

Being people oriented, Linekong Interactive is concerned with talent training and development, providing employees with a broad development platform, establishing a training system that facilitates employee development and offering high-quality and diverse training courses to employees. In order to meet the developmental needs of employees in different positions, the Company provides our employees with management, expertise and general knowledge learning channels, and organises various sharing and exchange programmes at the company level. We aim to create a learning-oriented corporate culture, and thus encourage employees to excel and pursue their career path development. In addition, all internal and external sharing data are organized into video and text reviews, which are distributed via our self-developed online video learning mini program on WeChat, so that employees can understand the sharing contents more conveniently and comprehensively, achieving full participation and mutual improvement. Such platform helps employees improve their basic general skills and consistently enhance the endogenous capabilities within the organization, with an aim to better support the growth and development of our employees. However, during the resurgence and lock-down arrangement imposed in 2022, the Company has faced difficulties in arranging structured and on-site training to all staff and the training data may not be listed in detail here. Notwithstanding the above, there has been daily communication between staff of different seniority and the Group had ensured the overall professional development of the staff through on-the-job trainings. Going forward, the Group aims to resume providing trainings to all staff according to their specialty and needs.

## 4.4 Remuneration and Benefits

“Being competitive externally, fair internally and providing incentives for employees” are the principles of our remuneration system. Based on the values of their positions, the Company conducts a sufficiently reasonable assessment of employees’ salaries, provides competitive remuneration to employees and establishes various motivation mechanisms to enhance employees’ motivation and stimulate their sense of value and potentials, so as to achieve harmonious development among the Company and employees.

For employee benefits, the Company has established a diversified benefit system to enable employees to feel cared for by the Company at all times. In addition to statutory holidays, annual leave, marital leave, bereavement leave, maternity leave and sick leave, we also provide our employees with additional benefits such as five insurances, departmental team-building activities, birthday leave and festival gifts. The Company regularly holds annual meetings, organises team-building activities and various kinds of hobby clubs. The Company also organises a variety of festival activities during important holidays such as Dragon Boat Festival, Mid-Autumn Festival, and Christmas to promote employees to relax and enjoy whilst working hard and enrich their lifestyle and enhance their cohesiveness and excellence in teamwork. In doing so, we create a favourable working environment for employees, so as to achieve sustainable and healthy development of the Company. Employees may learn about our internal activities and functions on our new media platform (i.e. “**Orca-family official**” WeChat account). At the same time, the physical and mental health of employees has been an ongoing concern of the Company. We provide annual medical examinations for all employees, supplemented by commercial insurance, including critical illness insurance, medical insurance and maternity insurance, to effectively address the issue of medical protection for our employees.

At Linekong Interactive, we welcome an open-ended working environment where employees’ voices are valued. Employees may give feedback on issues by adopting a variety of communication channels via e-mails, DingTalk and face-to-face communication. We listen to the comments and suggestions of our junior employees, guide and encourage them to express their demands rationally, and provide timely feedbacks to protect their rights and interests. For daily communication, we communicate with new employees during their probationary periods of 3-days, 3-weeks and 3-months intervals after joining the Company. At each stage, we understand the new employees’ adaptation to the Company after admission and their work status. Regarding our senior employees, the Company also communicates with each of them on a regular basis. The Human Resources Department will take initiative to approach the employees to understand their corresponding conditions based on business lines, entry status and employees’ conditions. We use face-to-face communication to understand the requirements and pain points of our employees, and then discuss with their respective supervisors to formulate a feasible solution, provide follow-ups and feedbacks to them in a timely manner.

During the Year, the Company organized various activities, mainly including: “Tea Party”, “Lunar New Year Celebration”, “1024 Programmers’ Day” and “330 Company Anniversary”, etc. To celebrate the 15th anniversary of our company, we have arranged various programs under the “330 Company Anniversary” such as tree planting, employee experience sharing, gift drawing, team-building activities, etc., so as to boost the adhesiveness of our employees and their sense of belonging to the Company.

# Environmental, Social and Governance Report



Programmers' Day



Lunar New Year Celebration



## Environmental, Social and Governance Report



Company Anniversary



# Environmental, Social and Governance Report

## 5. RESPONSIBLE OPERATION

The Company attaches great importance to operational compliance and strictly prohibits any non-compliance and violation of ethics. We have established corresponding internal protocols on supply chain management, product and service quality control, information security promotion management and anti-corruption. The Company strictly executes such protocols and committed to continuously provide users with access to quality products and a great service experience.

### 5.1 Sustainable Procurement

The Company has formulated the Procurement Management Policy (including supplier management) to strictly regulate the process of supplier collection, registration, evaluation, shortlisting and selection. We require all suppliers to uphold high standards of social responsibility. We are committed to long-term cooperation with all suppliers on the principles of fairness, impartiality, integrity and legal compliance, with our internal control department strictly monitoring each process of supplier selection to procurement, and firmly eliminating any form of commercial bribery to establish long-term and mutually beneficial relationships with suppliers.

The Company assesses whether a supplier has a sound quality management system in place, for example whether its quality management system has obtained ISO9000 certification. Secondly, the Company checks a supplier's qualification information, including place of registration, registered capital, equipment, personnel, major products, main customers, production capacity, performance on social responsibility, industry status and customer information protection, and evaluates its technique, capability, stability of supply, reliability of resources and comprehensive competitiveness. The Company sources and selects the best supplier with highest cost performance from at least two to three suppliers, so as to ensure quality while reducing its total cost. We continue to focus on the environmental and social compliance of our suppliers in respect of health and safety, business ethics, labour standards, employment compliance and environmental compliance to ensure that the products and services used meet or exceed the relevant national requirements and laws and regulations and to improve the overall quality of our services and products. At the same time, we prefer suppliers with "China Environmental Labelling", so as to select more environmentally friendly products, enhance the recycling and reuse of materials, and practically reduce the adverse impact on the environment in our procurement process.

For major procurement, the Company's Procurement Department, together with the originating departments, will conduct on-site investigations and assessments at the suppliers' factories, third-party freight centers and raw material production sites, which cover the production operation, technology level and working environment of production workers of the supplier in order to ensure relevant standards are met.

During the Year, the Company had a total of 2,528 suppliers, among which 2,085 were based in Mainland China, 17 were from Hong Kong, Macau and Taiwan of the PRC and 426 were located overseas.



# Environmental, Social and Governance Report

## 5.2 Quality Products

One of our highly important issues is “Product Responsibility”. Therefore, Linekong Interactive continues to strengthen the R&D and operational capabilities of its core game business, pay attention to the quality of its products and services and eliminate false advertising. Also, Linekong Interactive respects and protects the intellectual property rights of all parties, listen to the voices of our customers, improve information security and rigorously protect the information security of our users and ourselves.

During the Year, the Beijing Municipal Bureau of Economy and Information Technology issued the “Notice on the Announcement of the Fourth Batch of ‘specialized, Fine, Unique and Innovative’ small and Medium-sized Enterprises in Beijing for the Year 2022”. Leveraging its innovation and outstanding performance in the field of technology and culture, Linekong Online was selected as one of the “Specialized, Fine, Unique and Innovative” small and medium-sized enterprises in Beijing for the year 2022.



# Environmental, Social and Governance Report

## 5.2.1 Product Quality Guarantee

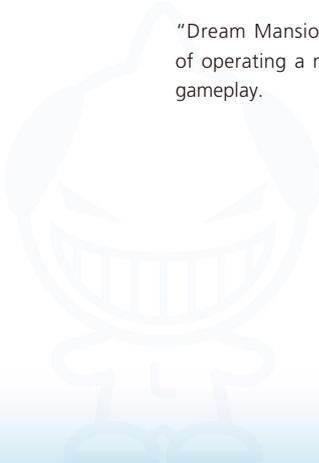
The Company develops multiple means to improve product quality from product positioning, product development and product testing, and carries out strict control over the quality of products. In terms of product positioning, the Company tends to launch projects that are compatible to the development team's capabilities and familiar to the team in terms of directions and categories. With the target product category identified, we analyze various market indicators, competitive product playing rules and game index data. Based on experience and goals of our producers, we innovate and upgrade product game solutions. In terms of product development, our project team determines the gameplay through in-depth discussions. The team will then focus on the general art direction and gameplay systems. During the art production phase, various art forms are produced. The art direction is determined after collection of all kinds of data. Our product team works together to complete the game production procedures. During the development process, regular checking of the progress and quality is required, and functional tests are conducted with prompt follow-up to ensure development quality. In terms of product testing, the Company conducts internal tests and invited tests involving limited players during the product testing phase. The Company collects feedbacks and recommendations on each testing part of the game products from internal communication groups, developer forums and players' information exchange groups, to review the future direction of our products based on game indicators and data.

During the Year, the Company launched a number of products, including a game product "Dream Mansion (築夢公館)", as well as dramas "對你不止是喜歡" and "Mejaz Regulus in the World (摩耶人間玉)", etc.

Product portfolio:



"Dream Mansion (築夢公館)" is a female-oriented, open-ended and multi-choices mobile game featuring the theme of operating a mansion. The game features distinctive character designs, a highly immersive storyline and open-ended gameplay.



## Environmental, Social and Governance Report



“对你不止是喜欢”, an urban-setting romance drama jointly produced by Linekong Pictures, wrapped up successfully in Xiamen on 9 May. The urban-setting romantic comedy tells the sweet and loving story about secret love and marriage between a mischievous and playful junior scriptwriter and a cold-hands and warm-heart producer. The drama also brings together elements of the workplace and the pursuit of dreams of practitioners in the entertainment industry with a heartwarming and happy ending.



“Mejaz Regulus in the World (摩耶人间玉)” was a drama produced by Linekong Pictures, Feitang Television and IQIYI Anime, and jointly produced by Jiuli Group, which was adapted from one of the most popular IPs under samanhua.com in recent years, “Mejaz Regulus in the World (摩耶人间玉)”. The drama tells the story about the tangle of emotions and positions arising from the oppositions between the male and female characters. The clash of forces between the human race and the demon race, as well as the struggle for royalty within the demon race aroused the anticipation of audience.

# Environmental, Social and Governance Report

## 5.2.2 Review of Promotional Materials

Regarding the advertising strategy, Linekong Interactive conducts detailed analysis of user customer profiling, and on the basis of profiling, launches its advertisements at target users efficiently and effectively to attract the most appropriate and relevant users. Pursuant to the Advertising Law of the People's Republic of China, the Trademark Law of the People's Republic of China and other laws and regulations, Linekong Interactive has developed the Linekong Interactive Advertising Process to regulate its advertising management. It also maintains regular communication with the advertising platform to keep abreast of changes in rules of the platform. The Company's advertisements are closely dependent on its products, and their materials mostly originate from the original games, films and TV series, in order to ensure the authenticity and accuracy of advertisements. The Company reviews each advertisement before it is posted to further ensure quality and consistency, and make sure it is not misleading or deceptive.

## 5.2.3 Protection of Intellectual Property Rights

Pursuant to the Patent Law of the People's Republic of China, the Trademark Law of the People's Republic of China and other laws and regulations, Linekong Interactive attaches importance to the intellectual property risk management, proactively identifies and manages key risks of intellectual property management. The Company carried out intellectual property management based on identified risks, so as to protect its own intellectual property while respecting the intellectual property of other parties.

For management on business employees, through its Legal Department, externally employed law firms and other professional institutions, the Company pays close attention to and regularly updates judicial developments, such as intellectual property laws and regulation issued by the state and relevant adjudication cases. We maintain communication with relevant business employees to keep them abreast of product and project development, provide them with communication and training on intellectual property laws and regulations to enhance their awareness of intellectual property rights, and improve the Company's relevant business operations in the light of the newly revised laws and regulations.

Before the launch of products and projects, the Company's relevant business department submits the declaration requirements of trademarks, copyrights and other intellectual properties to the Legal Department and other relevant functional departments, which employ professional institutions to make preliminary assessment to prevent its products and projects from infringing existing intellectual properties and legal rights in an unintentional way. During the operation process, the Legal Department and other relevant functional departments entrust professional institutions to conduct continuous intellectual property investigations and intellectual property searching in China and related overseas markets to avoid potential infringement on existing trademarks, copyrights and intellectual properties of other entities. The Company also monitors third-party infringement on the Company's intellectual properties.

When cooperating with partners to develop or operate products and projects, the Company requires its Legal Department and other relevant functional departments to pay attention to the incorporation and review of confidentiality clauses, and intellectual property ownership and use clauses at the stage of signing of the cooperation agreement, so as to clarify the ownership of rights between the Company and partners.

During the Year, the Company owned 1,238 intellectual property rights, including 1,054 trademarks and 184 copyrights.



# Environmental, Social and Governance Report

## 5.2.4 Safeguard Customers' Rights

Linekong Interactive carries out measures to prevent minors from addiction to online games, all online products are equipped with an anti-addiction system for minors. In addition, pursuant to the "Notice of Preventing Minors from Indulging in Online Games", all game users are required to use valid ID for game account registration, and the length of time that minors spend on online games is strictly controlled. Under rigorous control, minors are only allowed to play games at certain times, and the provision of paid services to minors is restricted. Last year, with an aim to lead by example and build a healthy online game industry, the Company, the Game Publications Committee of the China audio-video and Digital Publishing Association, along with 213 gaming business units, collectively initiated the "Anti-addiction to Online Games Self-disciplined Convention" under the instruction of the competent department of the PRC.

Linekong Interactive has formulated the Complaint Handling Process of Linekong Interactive Customer Service Centre and has established customer communication channels including customer service hotline, WeChat customer service, and QQ customer service to build a comprehensive and smooth communication channel with our customers. We have also engaged professional external customer service teams. In order to ensure quality of the external service providers, the admission, guidance, supervision and training for which are performed by our staff at the supervisor level or above from Linekong Interactive Customer Service Department to enhance the efficiency, quality and professionalism of services.

The Company manages customer complaints through adopting the policies and principles of "clear accountabilities, clear escalation reporting process, prompt response, business integrity and compliance, timely recording, and replace thinking", and requires the relevant personnel in charge to handle complaints and provide feedbacks to customers in a timely manner. To deal with common complaints, we have formulated relevant processing procedures to handle daily problems efficiently. We also have established complaint handling procedures for those emergencies or difficult cases which require involvement of customer service officer with extensive experience, to directly communicate with the relevant department staff to understand and analyze the problems, devise reasonable solutions from the perspectives of users and products, and subsequently communicate with users, striving to ensure customer satisfaction.

During the Year, the overall satisfaction of users towards the Company reached 94.99%. The Company received a total of 11 complaints, with a resolved rate of 100% and a call-back rate of 100%.



# Environmental, Social and Governance Report

## 5.2.5 Maintain Information Security

Pursuant to the “Network Security Law”, the “Information Security Technology — Personal Information Security Specification” and other laws and regulations, Linekong Interactive, with an important mission of protecting information security, provides customers with an excellent product experience while closely securing customer privacy. We have established a dedicated Information Security Management Team to be responsible for managing and supervising the Company’s information security, project security and equipment security. The Company has prepared the Service Quality Management System and the Confidential Work Management System, and has signed a Non-Disclosure Agreement with employees to properly manage information confidentiality. During the Year, we have not received any complaints regarding leakage of customer information or violation of customer privacy policies.

In terms of protecting customers’ information security, for positions that regularly access to customer information, we adopt an authority access control to ensure the normal operation of the business and prevent excessive access to customer information. User privacy information is encrypted and stored on the hardware server with protection measures. Accessing to customer data requires multiple layers of approvals, and approval is required for physical access to a computer room that hosts our hardware server, so as to effectively protect information security.

In terms of safeguarding the confidential information, the Company’s R&D data can only be transmitted and copied using a special purpose computer upon the approval of members of the safety management team. We regularly back up the data of each department and perform physical archiving of intranet R&D data on mobile hard disks regularly to ensure the safety of important data; equip the computer room with multiple storage servers, create automatic backup scripts for important R&D computer mainframes, and perform data backups on time every day to ensure the security of server data. Data leakage prevention system is installed on all machines connected to internal network, and R&D computers are equipped with external iron box to prohibit the use of USB and sensitive information transmission monitoring system. Our R&D network is an independent office network with strict access management, and the equipment connected to the R&D network must be strictly controlled.

Although the Company has a strict data security system in place, we have also formulated emergency response plan for information leakage based on the principles of “put prevention first and strengthen monitoring, put people first and focus on cooperation, standardize operation and be well-prepared”. We strengthen awareness of information security among our employees, enhance technical measures and reserves for data confidentiality and data leakage, improve monitoring, detection and response measures, standardize emergency disposal measures and operational procedures for information leakage. We strengthen inter-departmental cooperation to ensure effective contingency planning, rapid control of the affected areas and minimisation of losses.



# Environmental, Social and Governance Report

## 5.3 Business Ethics

Linekong Interactive is committed to creating an honest and fair working environment. In the daily operations and management, the Company strictly abides by “Company Law of the People’s Republic of China”, “Anti-Money Laundering Law of the People’s Republic of China”, “Oversight Law of the People’s Republic of China”, “Criminal Law of the People’s Republic of China” and other relevant laws and regulations, as well as moral codes. We also pay close attention to the amendment and updates on such laws and regulations, and timely inspect the operation and management of the Company. All kinds of corruption are strictly prohibited, including but not limited to bribery, blackmail, fraud and money laundry, etc., so as to ensure that the daily operations of the Company are in line with the laws and regulations on anti-corruption and anti-money laundering.

The Company has formulated a series of internal policies and systems, including the Reporting Management System, to ensure compliance with anti-corruption and anti-money laundering. We have established whistle-blower with reporting channels such as email and hotline available to internal and external public reporting. Our employees may report any misconduct or illegal behaviours existed within the Company via email or hotline, or directly notify the leaders of relevant departments or the chairman of the Company’s Audit Committee. In case of a confirmed incident, we would handle it in accordance with the internal protocol. All reporting is handled in a prudent and confidential manner to firmly prohibit retaliation against the whistle-blowers.

The Company organises anti-bribery and anti-corruption training for internal employees on a regular basis every year, and adopts different training methods for employees in different positions. The Company requires its business personnel to inform customers and suppliers of the Company’s anti-bribery and anti-corruption policies during negotiations and sign contracts that expressly prohibit such behaviours. Directors and employees of the Company attended anti-corruption training to enhance their awareness on anti-corruption and the ability to identify corruption incidents by ways of studying related materials, etc.

During the Year, the Company and its employees have not been involved in any material behaviours of corruption, money laundry and bribery.

## 6. COMMUNITY WELFARE

Linekong Interactive actively undertakes its social responsibilities while seeking its own development, and establishes a sound communication mechanism with the community where it operates, so as to understand and listen to the needs and expectations of the community. We carry out diversified charity activities based on their needs and consider the potential impact on the community that may arise from the Company’s business activities. Linekong Interactive encourages young people to pursuit their dreams and constantly recruits young employees. Based on their personal attributes, the Company sets up appropriate positions for different people to fully develop their potentials. In the future, the Company is committed to continuously contributing to the community by actively organizing or participating in various charity activities.



# Environmental, Social and Governance Report

## Appendix I: Summary of Sustainability

Below sets forth the summary of sustainability information in the environmental aspect during the Year:

Environmental Aspect	Unit	Quantized Value of 2022
<b>Air Emissions</b>		
Nitrogen oxides (NO <sub>x</sub> )	kilogram	2.16
Sulfur oxides (SO <sub>x</sub> )	kilogram	0.09
Particulates (PM)	kilogram	0.16
<b>Greenhouse Gas Emissions</b>		
Direct greenhouse gas emissions (Scope 1)	tonnes of CO <sub>2</sub> e	15.89
Indirect greenhouse gas emissions (Scope 2)	tonnes of CO <sub>2</sub> e	198.05
Total greenhouse gas emissions (Scope 1 & 2)	tonnes of CO <sub>2</sub> e	213.94
Greenhouse gas emissions per head (Scope 1 & 2)	tonnes of CO <sub>2</sub> e/employee	2.08
Greenhouse gas emissions per square metre (Scope 1 & 2)	tonnes of CO <sub>2</sub> e/m <sup>2</sup>	0.14
<b>Paper Usage</b>		
Paper usage	kilogram	600
Paper usage per head	kilogram/employee	5.83
<b>Energy Consumption</b>		
Total electricity consumption	kWh	340,885
Electricity consumption per m <sup>2</sup>	kWh/m <sup>2</sup>	263.27
Electricity consumption per head	kWh/employee	3,309.56
Gasoline	Litre	5,867



# Environmental, Social and Governance Report

Below sets forth the summary of sustainability information in the social aspect of the Company during the Year:

Social Aspect	Unit	Quantized Value of 2022
<b>Number of Employees<sup>1</sup></b>		
Total number of employees	Number of persons	103
<b>Number of Employees by Gender</b>		
Female	Number of persons	40
Male	Number of persons	63
<b>Number of Employees by Employment Type</b>		
Employees with labour contracts	Number of persons	103
Others	Number of persons	0
<b>Number of Employees by Age Group</b>		
Under 40 years old	Number of persons	85
40 to 50 years old (not including 50)	Number of persons	16
Above 50 years old (including 50)	Number of persons	2
<b>Number of Employees by Geographical Region</b>		
Beijing, Mainland China	Number of persons	91
Other areas in Mainland China	Number of persons	3
Hong Kong, Macau and Taiwan of the PRC	Number of persons	0
Overseas	Number of persons	9
<b>Turnover Rate<sup>2</sup></b>		
Total turnover rate	%	65.05
<b>Turnover Rate by Gender</b>		
Female	%	67.50
Male	%	63.49
<b>Turnover Rate by Age Group</b>		
Under 40 years old	%	76.47
40 to 50 years old (not including 50)	%	12.50
Above 50 years old (including 50)	%	—
<b>Turnover Rate by Geographical Region</b>		
Beijing, Mainland China	%	49.26
Other areas in Mainland China	%	—
Hong Kong, Macau and Taiwan of the PRC	%	—
Overseas	%	33.33
<b>Occupational Health and Safety</b>		
Number of work-related fatalities (2020, 2021 and 2022)	Number of persons	0
Work-related fatalities rate (2020, 2021 and 2022)	%	0
Number of lost days due to work injury	Number of days	0

<sup>1</sup> Number of employees as of 31 December.

<sup>2</sup> Turnover rate = number of loss employee ÷ (number of loss employee + average number of employee for the Year) × 100%



# Environmental, Social and Governance Report

## Appendix II: Index for the “Environmental, Social and Governance Reporting Guide” of the Stock Exchange

Content		Relevant Chapter
<b>A. Environmental Aspect</b>		
<b>A1: Emissions</b>		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	3. Green Practice
A1.1	Types of emissions and respective emissions information.	Appendix I: Summary of Sustainability
A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	3.3 Reduction in Emission; Appendix I: Summary of Sustainability
A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Hazardous waste is collected and disposed by printer suppliers, the Company has no relevant information, therefore no disclosure is made
A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Non-hazardous waste is collected by property management company, therefore no disclosure is made
A1.5	Description of emission target(s) set and steps taken to achieve them.	3. Green Practice
A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Waste is managed by property management company, the Company has no relevant information and therefore no targets are set
<b>A2: Use of Resources</b>		
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	3.1 Energy Saving; 3.2 Water Conservation
A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	3.1 Energy Saving Appendix I: Summary of Sustainability
A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	As the Company's office is obtained through common use of other companies, water consumption and monitoring is not accessible, therefore no disclosure is made
A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	3.1 Energy Saving
A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Water consumption is managed by property management company, the Company has no relevant information and therefore no targets are set
A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	The Company's business does not involve packaging materials



# Environmental, Social and Governance Report

Content			Relevant Chapter
<b>A3: The Environment and Natural Resources</b>	General Disclosure	Policies on minimizing the issuer's significant impacts on the environment and natural resources.	The impact of the Company's business on the environment and natural resources is remote
	A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	The impact of the Company's business on the environment and natural resources is remote
<b>A4: Climate Change</b>	General Disclosure	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	3.5 Responses to Climate Change
	A4.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	3.5 Responses to Climate Change
<b>B. Social Aspect</b>			
<b>B1: Employment</b>	General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.	4. People-oriented
	B1.1	Total workforce by gender, employment type (for example, full or part-time), age group and geographical region.	4.1 Compliant Employment; Appendix I: Summary of Sustainability
	B1.2	Employee turnover rate by gender, age group and geographical region.	Appendix I: Summary of Sustainability
<b>B2: Health and Safety</b>	General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	4.2 Safe Environment
	B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	4.2 Safe Environment Appendix I: Summary of Sustainability
	B2.2	Lost days due to work injury.	4.2 Safe Environment Appendix I: Summary of Sustainability
	B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	4.2 Safe Environment
<b>B3: Development and Training</b>	General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	4.3 Employee Development
	B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	4.3 Employee Development
	B3.2	The average training hours completed per employee by gender and employee category.	4.3 Employee Development



# Environmental, Social and Governance Report

Content		Relevant Chapter	
<b>B4: Labour Standards</b>	B4	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	4.1 Compliant Employment
	B4.1	Description of measures to review employment practices to avoid child and forced labour.	4.1 Compliant Employment
	B4.2	Description of steps taken to eliminate such practices when discovered.	4.1 Compliant Employment
<b>B5: Supply Chain Management</b>	General Disclosure	Policies on managing environmental and social risks of the supply chain.	5.1 Sustainable Procurement
	B5.1	Number of suppliers by geographical region.	5.1 Sustainable Procurement
	B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	5.1 Sustainable Procurement
	B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	5.1 Sustainable Procurement
	B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	5.1 Sustainable Procurement
<b>B6: Product Responsibility</b>	General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	5.2.2 Review of Promotional Materials; 5.2.4 Safeguard Customers' Right 5.2.5 Maintain Information Security
	B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	The Company's business does not involve the sales and shipment of products that are subject to recall
	B6.2	Number of products and service related complaints received and how they are dealt with.	5.2.4 Safeguard Customers' Right
	B6.3	Description of practices relating to observing and protecting intellectual property rights.	5.2.3 Protection of Intellectual Rights
	B6.4	Description of quality assurance process and recall procedures.	5.2.1 Property Quality Guarantee
	B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	5.2.5 Maintain Information Security
<b>B7: Anti-corruption</b>	General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	5.3 Business Ethics
	B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	5.3 Business Ethics
	B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	5.3 Business Ethics
	B7.3	Description of anti-corruption training provided to directors and employees.	5.3 Business Ethics
<b>B8: Community Investment</b>	General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	6. Community Welfare
	B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	6. Community Welfare
	B8.2	Resources contributed to the focus area (e.g. money or time).	6. Community Welfare



# Directors' Report

## PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Group is a well-known platform operator of interactive entertainment contents, and it owns two core brands in the entertainment industry, namely Linekong Games and Linekong Pictures. The principal activities and other particulars of the Company's subsidiaries are set out in note 11 to the financial statement. There were no significant changes in the nature of the Group's principal activities during the year ended December 31, 2022.

Further discussion and analysis of the business review required by Schedule 5 to the Hong Kong Companies Ordinance, including a description of the principal risks and uncertainties facing the Group and an indication of likely future development in the Group's business, can be found in the sections of "Corporate Governance Report" set out on pages 19 to 33 and "Management Discussion and Analysis" set out on pages 8 to 18 of this annual report. Such discussion forms part of this "Directors' Report".

## RESULTS AND DIVIDENDS

The Group's results for the year ended December 31, 2022 are set out in the consolidated statement of comprehensive loss on page 94 of this annual report.

The Company has adopted a dividend policy (the "**Dividend Policy**") in December 2018. Pursuant to the Dividend Policy, the Company's payment of dividends and the related amount shall be determined at discretion of the Board based on the following factors:

- (a) the general financial position and operating results of the Group;
- (b) the actual and future operations and liquidity position of the Group;
- (c) the expected working capital requirements and future plans on expansion of the Group;
- (d) the debt to equity ratio and debt level of the Group;
- (e) any restrictions on contracts of the Group;
- (f) the retained earnings and distributable reserves of the Company and each of the members of the Group;
- (g) the Shareholders' and investors' expectation and industry practices;
- (h) the general market condition and prospect; and
- (i) any other factors that the Board considers appropriate.

The Dividend Policy is subject to continuous review by the Board, and the Board reserves the rights to update, modify, amend and/or terminate the Dividend Policy at its absolute discretion from time to time.

The Board did not recommend the payment of a final dividend for the year ended December 31, 2022. No shareholders have waived or agreed to waive any dividends in 2022.



# Directors' Report

## ANNUAL GENERAL MEETING AND CLOSURE OF THE REGISTER OF MEMBERS

The forthcoming annual general meeting of the Company is scheduled to be held on June 16, 2023 (Friday). A notice convening the annual general meeting will be despatched to the shareholders of the Company in due course.

For determining the entitlement to attend and vote at the annual general meeting, the register of members of the Company will be closed from June 13, 2023 (Tuesday) to June 16, 2023 (Friday), both days inclusive, during which period no transfer of shares will be effected. In order to qualify for attending and voting at the annual general meeting, all transfers of shares, accompanied by the relevant share certificates must be lodged with the Company's Hong Kong share registrar, Computershare Hong Kong Investor Services Limited, Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on June 12, 2023 (Monday).

## PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 6 to the financial statements.

## SHARE CAPITAL, SHARE OPTIONS, CONVERTIBLE SECURITIES, OPTIONS, WARRANTS OR SIMILAR RIGHTS

Details of the Group's share capital and share options are set out in note 20 and note 21 to the financial statements. Saved for the RSUs and share options disclosed in the section headed "Share Incentive Scheme and Share Option Scheme" below, the Group did not issue or grant any convertible securities, options, warrants or similar rights during the year ended December 31, 2022.

## SUMMARY OF FINANCIAL INFORMATION

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements, is set out on page 170 in this annual report. This summary does not form part of the audited consolidated financial statements of the Group.

## DISTRIBUTABLE RESERVES

Details of movements in the reserves of the Company and the Group are set out in the consolidated statement of changes in equity, note 20, note 21 and note 37 to the financial statements, respectively. As at December 31, 2022, the Company's reserves available for distribution, calculated in accordance with the Companies Act of the Cayman Islands, amounted to approximately HKD306.3 million. This includes the Company's share premium in the amount of approximately HKD1,926.2 million as at December 31, 2022, which may be distributable to the shareholders provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when they fall due in the ordinary course of business.

## MAJOR CUSTOMERS AND SUPPLIERS AND THEIR RELATIONSHIP(S) WITH THE COMPANY

Sales from the Group's five largest customers accounted for less than 30% of the Group's total sales for the year. In 2022, no single paying player contributed more than 1% of the Group's revenue.

Purchases from the Group's five largest suppliers, who are mainly our game operation distributors and licensed game developer, accounted for approximately 32.9% of the Group's total purchases for the year and purchase from the largest supplier included therein amounted to approximately 11.5%.

None of the Directors, or any of his close associates or shareholders (which, to the best knowledge of the directors, own more than 5% of the Company's issued share capital), had any beneficial interest in the Group's five largest suppliers.

# Directors' Report

## COMPLIANCE WITH LAWS AND REGULATIONS

In 2022, the Company complied with laws and regulations which are significant to the Company. The Directors of the Company are collectively and individually responsible for ensuring the Company fully complies with the GEM Listing Rules.

## COMPLIANCE WITH LAWS AND REGULATIONS RELATING TO ENVIRONMENTAL PROTECTION

The Group is committed to the long-term sustainability of the environment and communities in which it operates. The Group operates its businesses in an environmentally responsible manner, strives to comply with laws and regulations relating to the environmental protection, and implements effective measures to effectively use resources, save energy and reduce wastes. In particular, these measures include waste paper recycling, energy conservation measures and water conservation actions. During the year, there was no material breach of or non-compliance with the laws and regulations relating to environmental protection.

## DIRECTORS

The Directors for the year ended December 31, 2022 and as at the date of this report were as follows:

### Executive Directors

Mr. Wang Feng ( <i>Chairman and Chief Executive Officer</i> )	(appointed on May 24, 2007; appointed as the Chief Executive Officer on February 26, 2023)
Ms. Liao Mingxiang	(appointed on May 24, 2007; appointed as the Chief Executive Officer on June 15, 2018; resigned as executive Director and the Chief Executive Officer with effect from February 26, 2023)
Mr. Chen Hao ( <i>Vice President</i> )	(appointed on May 11, 2018)
Mr. Wang Jin (also known as Yan Yusong) ( <i>Vice President</i> )	(appointed on May 11, 2018)

### Non-executive Director

Mr. Ji Xuefeng	(appointed on March 27, 2020; resigned with effect from January 17, 2023)
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### Independent non-executive Directors

Mr. Zhang Xiangdong	(appointed on April 24, 2014)
Ms. Wu Yueqin	(appointed on May 29, 2018)
Mr. Kong Yi	(appointed on August 27, 2021; resigned with effect from February 26, 2023)
Mr. FU Frank Kan	(appointed on February 26, 2023)

In accordance with the articles of association of the Company, at each annual general meeting one-third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement by rotation at least once every three years. Such retiring Directors may, being eligible, offer themselves for re-election at the annual general meeting. All Directors appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of shareholders after their appointment and be subject to re-election at such meeting and all Directors appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting and shall then be eligible for re-election.

If an independent non-executive Director serves more than 9 years, his further appointment should be subject to a separate resolution to be approved by shareholders. The papers to shareholders accompanying that resolution should include the reason why the Board (or the Nomination Committee) believes such director is still independent and should be re-elected, the factors considered, and the process and the discussion of the Board (or the Nomination Committee) in arriving at such decision. If all independent non-executive Directors in the Board serves more than 9 years, the Company should disclose the length of tenure of each existing independent non-executive Director on a named basis in the circular to shareholders and/or explanatory statement accompanying the notice of the annual general meeting and appoint a new independent non-executive Director at the forthcoming annual general meeting.

# Directors' Report

## PERMITTED INDEMNITY PROVISION

Pursuant to the articles of association of the Company, every Director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him as a Director in defending any proceedings, whether civil or criminal, in which judgment is given in his favour, or in which he is acquitted.

Subject to the Companies Act of the Cayman Islands, if any Director or other person shall become personally liable for the payment of any sum primarily due from the Company, the Board may execute or cause to be executed any mortgage, charge, or security over or affecting the whole or any part of the assets of the Company by way of indemnity to secure the Director or person so becoming liable as aforesaid from any loss in respect of such liability.

Pursuant to code provision C.1.8 of the Code, the Company should arrange appropriate insurance to cover potential legal actions against its Directors. In compliance with such code provision, the Company has arranged for appropriate liability insurance for the Directors for indemnifying their liabilities arising from corporate activities for the year ended December 31, 2022.

## DIRECTORS' SERVICE CONTRACTS

None of the Directors proposed for re-election at the forthcoming annual general meeting has an unexpired service contract with the Company and/or any of its subsidiaries, which is not terminable by the employing company within one year without payment of compensation, other than statutory compensation.

## DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set out on pages 6 to 7 of this annual report.

## REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

Details of the remuneration of the Directors and the five highest paid individuals of the Group are set out in note 38 and note 28 to the financial statements.

## DIRECTORS' INTEREST IN SIGNIFICANT TRANSACTION, ARRANGEMENT OR CONTRACTS

Save as disclosed in the paragraphs headed "Connected and Continuing Connected Transactions" and "Related Party Transactions" below, none of the Directors (or entity connected with the Directors) had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

## MANAGEMENT CONTRACTS

As of December 31, 2022, saved as disclosed, the Company did not enter into or have any management and administration contracts in respect of the whole or any principal business of the Company.

## DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES OF THE COMPANY

Apart from as disclosed under the paragraphs headed "Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures" and "Share Incentive Scheme and Share Option Scheme" below, at no time during the year were rights to acquire benefits by means of the acquisition of shares in, or debentures of, the Company granted to any Director or their respective spouse or children under 18 years of age, or were any such rights exercised by them, or was the Company, or the Company's subsidiary or holding company or a subsidiary of the Company's holding company a party to any arrangement to enable the Directors to acquire such rights in any other body corporate nor any such right subsisted as at the end of the Reporting Period.

## Directors' Report

### DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As of December 31, 2022, the interests and short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of Securities and Futures Ordinance ("SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or which were otherwise required, pursuant to the required standard of dealings by directors of listed issuers as reflected to in Rules 5.46 of the GEM Listing Rules, to be notified to the Company and the Stock Exchange, were as follows:

#### (i) Long position in Shares and underlying Shares

Name of Director/chief executive	Capacity/Nature of interest	Total number of shares	Approximate percentage of shareholding <sup>(Note 5)</sup>
Mr. Wang Feng <sup>(Note 1)</sup>	Interest of controlled corporation	66,576,160 (L)	21.53%
	Beneficial owner	12,640,380 (L)	
Ms. Liao Mingxiang <sup>(Note 2)</sup>	Interest of controlled corporation	12,168,720 (L)	5.38%
	Beneficial owner	7,626,769 (L)	
Mr. Wang Jin <sup>(Note 3)</sup>	Beneficial owner	2,540,000 (L)	0.69%
Mr. Chen Hao <sup>(Note 4)</sup>	Beneficial owner	1,815,841 (L)	0.49%

(L) Long position

Notes:

- (1) Mr. Wang Feng held the entire issued share capital of Wangfeng Management Limited, which in turn directly held 66,576,160 Shares. Accordingly, Mr. Wang Feng is deemed to be interested in all the 66,576,160 Shares held by Wangfeng Management Limited under the SFO.

In addition, Mr. Wang Feng held 4,207,072 Shares and was interested in 8,433,308 RSUs granted to him under the RSU Scheme entitling him to receive 8,433,308 Shares subject to vesting. As of December 31, 2022, all the RSUs have been vested.

For further details on the RSUs, please refer to the section headed "Share Incentive Scheme" in this report.

- (2) Ms. Liao Mingxiang held the entire issued share capital of Liaomingxiang Holdings Limited, which in turn directly held 12,168,720 Shares. Accordingly, Ms. Liao Mingxiang is deemed to be interested in all the 12,168,720 Shares held by Liaomingxiang Holdings Limited under the SFO.

In addition, Ms. Liao Mingxiang held 5,805,169 Shares and was interested in (a) 275,000 share options granted to her on May 17, 2021 under the Share Option Scheme entitling her to receive 275,000 Shares upon exercise; and (b) 1,546,600 RSUs granted to her under the RSU Scheme entitling her to receive 1,546,600 Shares subject to vesting. All RSUs have been vested as of December 31, 2022.

For further details on the share options and RSUs, please refer to the sections headed "Share Option Scheme" and "Share Incentive Scheme" in this report.

- (3) The 2,540,000 Shares that Mr. Wang Jin was interested in consisted of (a) 300,000 share options, 1,000,000 share options and 125,000 share options granted to him on June 15, 2016, April 1, 2019 and May 17, 2021, respectively, under the Share Option Scheme entitling him to receive an aggregate of 1,425,000 Shares upon exercise; and (b) 1,115,000 RSUs granted to him under the RSU Scheme entitling him to receive 1,115,000 Shares subject to vesting. All RSUs have been vested as of December 31, 2022.

For further details on the share options and RSUs, please refer to the sections headed "Share Option Scheme" and "Share Incentive Scheme" in this report.

## Directors' Report

### DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES (Continued)

#### (i) Long position in Shares and underlying Shares (Continued)

Notes: (Continued)

- (4) The 1,815,841 Shares that Mr. Chen Hao was interested in consisted of (a) 100,000 share options, 1,000,000 share options and 125,000 share options granted to him on October 9, 2015, January 18, 2017 and May 17, 2021, respectively, under the Share Option Scheme entitling him to receive an aggregate of 1,225,000 Shares upon exercise; and (b) 590,841 RSUs granted to him under the RSU Scheme entitling him to receive 590,841 Shares subject to vesting. All RSUs have been vested as of December 31, 2022.

For further details on the share options and RSUs, please refer to the sections headed "Share Option Scheme" and "Share Incentive Scheme" in this report.

- (5) As of December 31, 2022, the Company issued 367,974,964 Shares.

#### (ii) Long position in the shares of other members of the Group

As of December 31, 2022, the following Directors or the chief executive of the Company are directly or indirectly (other than indirectly by virtue of their interest in the Company) interested in the shares or underlying shares of other member(s) of the Group as follows:

Director/ Chief executive	Company concerned	Capacity/ Nature of interest	Register share capital	Approximate percentage of interest
Mr. Wang Feng	Linekong Online	Beneficial owner <sup>(Note 1)</sup>	RMB7,545,000	75.45%
Ms. Liao Mingxiang	Linekong Online	Beneficial owner <sup>(Note 1)</sup>	RMB1,364,000	13.64%
Mr. Wang Jin	Horgos Linekong Pictures Corporation ("Linekong Pictures") <sup>(Note 2)</sup>	Beneficial owner	RMB4,155,000	8.31%
Mr. Wang Jin	Juyingshiguang (Hainan) Pictures Limited ("Juyingshiguang") <sup>(Note 3)</sup>	Beneficial owner	RMB190,000	9.50%
Mr. Wang Jin	Horgos Chenxi Entertainment and Media Co., Ltd. ("Chenxi Entertainment") <sup>(Note 4)</sup>	Beneficial owner	RMB90,000	9.00%

Notes:

- Linekong Online is a subsidiary of the Company controlled through contractual arrangements. Mr. Wang Feng and Ms. Liao Mingxiang are the registered shareholders of Linekong Online.
- Linekong Pictures is a subsidiary of the Company controlled through Linekong Online which is owned as to 82.19% by Linekong Online.
- Juyingshiguang is a subsidiary of the Company controlled through Linekong Online which is owned as to 84.50% by Linekong Online.
- Chenxi Entertainment is a subsidiary of the Company controlled through Linekong Online which is owned as to 60.00% by Linekong Online.

Save as disclosed above, as of December 31, 2022, none of the Directors and chief executives of the Company had any interests or short positions in any shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or which were required, pursuant to Rules 5.46 to 5.68 of the GEM Listing Rules, to be notified to the Company and the Stock Exchange.

## Directors' Report

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

So far as is known to the Directors or chief executives of the Company, as of December 31, 2022, the following persons (other than Directors or chief executives of the Company) had, or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or, which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

#### (i) Substantial Shareholder(s)

Name of shareholder	Nature of interest	Number of Shares or securities held	Approximate percentage of interest in our Company <small>(Note 4)</small>
Zhu Li <small>(Note 1)</small>	Interest of spouse	79,216,540 (L)	21.53%
Wangfeng Management Limited <small>(Note 2)</small>	Beneficial owner	66,576,160 (L)	18.09%
Starwish Global Limited <small>(Note 3)</small>	Beneficial owner	52,318,760 (L)	14.22%
China Momentum Fund, L.P. <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun China Momentum Fund GP, Ltd. <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun Momentum Holdings Limited <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun Financial Holdings Limited <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun International Limited <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun Holdings Limited <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Fosun International Holdings Limited <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%
Guo Guangchang <small>(Note 3)</small>	Interest of controlled corporation	52,318,760 (L)	14.22%

(L) Long position



## Directors' Report

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES *(Continued)*

#### (i) Substantial Shareholder(s) *(Continued)*

Notes:

1. Ms. Zhu Li is the wife of Mr. Wang Feng and is deemed to be interested in the Shares in which Mr. Wang Feng is interested under the SFO. For details of Mr. Wang Feng's interests, please refer to the section headed "Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures" in this report.
2. Mr. Wang Feng, the chairman of the Company and Director, holds the entire issued share capital of Wangfeng Management Limited.
3. Starwish Global Limited is wholly-owned by China Momentum Fund, L.P. ("**China Momentum**"), an exempted limited partnership in Cayman Islands. Fosun China Momentum Fund GP, Ltd. ("**Fosun China Momentum**") is the general partner of China Momentum and is in turn wholly-owned by Fosun Momentum Holdings Limited ("**Fosun Momentum Holdings**"). Fosun Momentum Holdings is wholly-owned by Fosun Financial Holdings Limited ("**Fosun Financial Holdings**") which is in turn wholly-owned by Fosun International Limited ("**Fosun International**"), a company listed on the Main Board of the Stock Exchange (Stock Code: 00656).

As of December 31, 2022, based on information available on the Stock Exchange, Fosun International is 73.53% owned by Fosun Holdings Limited ("**Fosun Holdings**") which is in turn wholly-owned by Fosun International Holdings Ltd. ("**Fosun International Holdings**"), a company controlled as to approximately 85.29% by Mr. Guo Guangchang.

Accordingly, each of Guo Guangchang, Fosun International Holdings, Fosun Holdings, Fosun International, Fosun Financial Holdings, Fosun Momentum Holdings, Fosun China Momentum and China Momentum is deemed to be interested in all the Shares held by Starwish Global Limited under the SFO.

4. As of December 31, 2022, the Company issued 367,974,964 Shares.



## Directors' Report

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES (Continued)

#### (ii) Other Shareholder(s)

Name of shareholder	Nature of interest	Number of Shares or securities held	Approximate percentage of interest in our Company <sup>(Note 4)</sup>
The Core Trust Company Limited <sup>(note 1)</sup>	Trustee of a trust	36,442,917 (L)	9.90%
TCT (BVI) Limited <sup>(note 1)</sup>	Trustee of a trust	36,442,917 (L)	9.90%
Premier Selection Limited <sup>(note 1)</sup>	Nominee for another person	36,442,917 (L)	9.90%
Ho Chi Sing <sup>(Notes 2&amp;3)</sup>	Interest of controlled corporation	29,922,996 (L)	8.13%
IDG-Accel China Growth Fund GP Associates Ltd. <sup>(Note 2)</sup>	Interest of controlled corporation	27,774,323 (L)	7.55%
IDG-Accel China Growth Fund Associates, L.P. <sup>(Note 2)</sup>	Interest of controlled corporation	27,774,323 (L)	7.55%
IDG-Accel China Growth Fund L.P. <sup>(Note 2)</sup>	Beneficial owner	23,061,443 (L)	6.27%
Zhou Quan <sup>(Note 2)</sup>	Interest of controlled corporation	27,774,323 (L)	7.55%
Fubon Financial Holding Co., Ltd. <sup>(Note 4)</sup>	Interest of controlled corporation	21,987,000 (L)	5.98%
Fubon Life Insurance Co., Ltd. <sup>(Note 4)</sup>	Beneficial owner	21,987,000 (L)	5.98%

(L) Long position

Notes:

- The Core Trust Company Limited, being the RSU trustee, directly held the entire issued share capital of TCT (BVI) Limited, which in turn directly held the entire issued share capital of Premier Selection Limited (the RSU nominee).
- Each of IDG-Accel China Growth Fund L.P. ("**IDG Fund**", holding 23,061,443 Shares) and IDG-Accel China Growth Fund-A LP. ("**IDG Fund-A**", holding 4,712,880 Shares) is controlled by its sole general partner, IDG-Accel China Growth Fund Associates, L.P. ("**IDG Fund Associates**"), which in turn is controlled by its sole general partner, IDG-Accel China Growth Fund GP Associates Ltd. ("**IDG GP Associates**"). IDG GP Associates is held as to 35.00% by each of Mr. Zhou Quan and Mr. Ho Chi Sing.  
  
Accordingly, each of Mr. Zhou Quan, Mr. Ho Chi Sing, IDG GP Associates and IDG Fund Associates is deemed to be interested in all the Shares held by IDG Fund and IDG Fund-A under the SFO.
- IDG-Accel China Investors L.P. ("**IDG China Investors**", holding 2,148,673 Shares) is controlled by its sole general partner, IDG-Accel China Investor Associates Ltd. ("**IDG Associates**"), which in turn is held as to 100.00% by Mr. Ho Chi Sing.  
  
Accordingly, each of Mr. Ho Chi Sing and IDG Associates is deemed to be interested in all the Shares held by IDG China Investors under the SFO.
- Fubon Life Insurance Co., Ltd. is wholly-owned by Fubon Financial Holding Co., Ltd..
- As of December 31, 2022, the Company issued 367,974,964 Shares.

# Directors' Report

## PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the twelve months ended December 31, 2022, neither the Company, nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities.

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME

### Share Incentive Scheme

The Company approved and adopted the RSU Scheme on March 21, 2014 and as amended on August 22, 2014. The RSU Scheme is not subject to the rules of Chapter 23 of the GEM Listing Rules in 2022 as the RSU Scheme does not involve the grant of options by the Company to subscribe for new shares. Pursuant to the amendments to Chapter 23 of the GEM Listing Rules which become effective from January 1, 2023, the RSU Scheme will need to comply with the relevant regulations in accordance with the relevant transitional arrangements.

The key terms of the RSU Scheme are as follow.

#### (a) Purposes of the RSU Scheme

The purpose of the RSU Scheme is to incentivise Directors, senior management, employees and any person who provides or has provided consultancy or other advisory services to our Group for their contribution to our Group, to attract, motivate and retain skilled and experienced personnel to strive for the future development and expansion of our Group by providing them with the opportunity to own equity interests in our Company.

#### (b) Participants in the RSU Scheme

Persons eligible to receive RSUs under the RSU Scheme are existing employees, Directors (whether executive or non-executive, but excluding independent non-executive Directors) or chief officers of our Company or any of our subsidiaries (including Linekong Online) or any person who provides or has provided consultancy or other advisory services to the Group (the "RSU Eligible Persons"). Subject to the compliance with the requirements for participants of the RSU Scheme under R23.3A of the GEM Listing Rules, the Board selects the RSU Eligible Persons to receive RSUs under the RSU Scheme at its discretion.

#### (c) Term of the RSU Scheme

The RSU Scheme will be valid and effective for a period of ten (10) years, commencing from the date of the first grant of the RSUs, being March 21, 2014 until March 20, 2024 (unless it is terminated earlier in accordance with its terms) (the "RSU Scheme Period").

#### (d) Maximum number of Shares pursuant to RSUs

The maximum number of RSUs that may be granted under the RSU Scheme in aggregate (excluding RSUs that have lapsed or been cancelled in accordance with the rules of the RSU Scheme) shall be such number of shares held by the RSU Trustee (as defined in paragraph (e) below) for the purpose of the RSU Scheme from time to time. As of the date of this annual report, the RSU Trustee held a total of 17,976,897 Shares, representing 4.89% of the Company's total issued Shares. The maximum RSU entitlement of each participant of the RSU Scheme under the Share Incentive Scheme shall not exceed the limits as required under the GEM Listing Rules.

#### (e) Appointment of the RSU Trustee

Our Company has appointed a trustee (the "RSU Trustee") to assist with the administration and vesting of RSUs granted pursuant to the RSU Scheme. Our Company may (i) allot and issue shares to the RSU Trustee to be held by the RSU Trustee and which will be used to satisfy the RSUs upon exercise and/or (ii) direct and procure the RSU Trustee to receive existing shares from any of the shareholder of the Company or purchase existing shares (either on-market or off-market) to satisfy the RSUs upon exercise. Our Company shall procure that sufficient funds are provided to the RSU Trustee by whatever means as our Board may in its absolute discretion determine to enable the RSU Trustee to satisfy its obligations in connection with the administration of the RSU Scheme. All the shares underlying the RSUs granted and to be granted under the RSU Scheme were allotted and issued to Premier Selection Limited.

# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Incentive Scheme (Continued)

#### (f) Vesting of RSUs

Our Board can determine the vesting criteria, conditions and the time schedule when the RSUs will vest and such criteria, conditions and time schedule shall be stated in the RSU Grant Letter. Within a reasonable time after the vesting criteria, conditions and time schedule have been reached, fulfilled, satisfied or waived, our Board will send a vesting notice to each of the relevant RSU Participants. The vesting notice will confirm the extent to which the vesting criteria, conditions and time schedule have been reached, fulfilled, satisfied or waived, and the number of Shares (and, if applicable, the cash or non-cash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions in respect of those Shares) involved.

#### (g) Exercise of RSUs

RSUs held by a Participant in the RSU Scheme (the "RSU Participant") that are vested as evidenced by the vesting notice may be exercised (in whole or in part) by the RSU Participant serving an exercise notice in writing on the RSU Trustee and copied to our Company. Any exercise of RSUs must be in respect of a board lot of 500 shares each or an integral multiple thereof (except where the number of RSUs which remains unexercised is less than one board lot). Upon receipt of an exercise notice, our Board may decide at its absolute discretion to:

- (i) direct and procure the RSU Trustee to, within a reasonable time, transfer the shares underlying the RSUs exercised (and, if applicable, the cash or non-cash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions in respect of those shares) to the RSU Participant which our Company has allotted and issued to the RSU Trustee as fully paid up shares or which the RSU Trustee has either acquired by purchasing existing shares or by receiving existing shares from any of the shareholder of the Company, subject to the RSU Participant paying the exercise price (where applicable) and all tax, stamp duty, levies and charges applicable to such transfer to the RSU Trustee or as the RSU Trustee directs; or
- (ii) pay, or direct and procure the RSU Trustee to, within a reasonable time, pay, to the RSU Participant in cash an amount which represents the value of the shares underlying the RSUs exercised on or about the date of exercise (and, if applicable, the cash or non-cash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions in respect of those shares) less any exercise price (where applicable) and after deduction or withholding of any tax, levies, stamp duty and other charges applicable to the entitlement of the RSU Participant and the sale of any shares to fund such payment and in relation thereto.

As of December 31, 2022, there were 18,506,020 RSUs granted and outstanding, among which 18,265,395 RSUs have been vested. During the year ended December 31, 2022, no RSUs were granted, no RSU was cancelled and 3,081,250 RSUs had lapsed. From December 31, 2022 to the date of this report, 0 RSUs had lapsed. The Core Trust Company Limited, the RSU trustee assisting with the administration and vesting of RSUs granted, did not purchase any Shares on the Stock Exchange during the year ended December 31, 2022 for satisfying the RSUs upon exercise.



# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Incentive Scheme (Continued)

#### Movement of RSUs

Category	Date of grant	Validity period <sup>(note 7)</sup>	RSUs granted	Exercise price HKD	Closing price of the Shares immediately before the date of grant HKD	Granted but not exercised (including unvested) balance as at January 1, 2022	During the Reporting Period					Granted but not exercised (including unvested) balance as at December 31, 2022
							Granted	Vested	Exercised	Cancelled	Lapsed	
Wang Feng (Director) <sup>(note 2)</sup>	2014/3/21	2014/3/20-2024/3/20	8,432,308 <sup>(note 3.1)</sup>	N/A	N/A	8,432,308 (—)	—	—	—	—	—	8,432,308 (—)
	2015/1/21	2015/1/21-2025/1/20	1,000 <sup>(note 4)</sup>	N/A	9.80	1,000 (—)	—	—	—	—	—	1,000 (—)
Liao Mingxiang (Director) <sup>(note 2)</sup>	2014/3/21	2014/3/20-2024/3/20	2,810,769 <sup>(note 3.1)</sup>	N/A	N/A	—	—	—	—	—	—	— (—)
	2015/1/21	2015/1/21-2025/1/20	1,000 <sup>(note 4)</sup>	N/A	9.80	—	—	—	—	—	—	— (—)
	2019/9/12	2019/9/12-2029/9/11	3,680,000 <sup>(note 8)</sup>	N/A	0.72	901,600 (588,800)	—	588,800	—	—	—	901,600 (—)
	2021/5/17	2021/5/17-2031/5/16	2,580,000 <sup>(note 9)</sup>	N/A	0.73	2,580,000 (1,935,000)	—	—	—	—	1,935,000	645,000 (—)
Chen Hao (Director) <sup>(note 2)</sup>	2014/3/21	2014/3/21-2024/3/20	54,841 <sup>(note 2)</sup>	N/A	N/A	54,841 (—)	—	—	—	—	—	54,841 (—)
	2015/1/21	2015/1/21-2025/1/20	21,000 <sup>(note 4)</sup>	N/A	9.80	21,000 (—)	—	—	—	—	—	21,000 (—)
	2017/1/18	2017/1/18-2027/1/17	400,000 <sup>(note 6)</sup>	N/A	3.10	400,000 (—)	—	—	—	—	—	400,000 (—)
	2021/5/17	2021/5/17-2031/5/16	460,000 <sup>(note 9)</sup>	N/A	0.73	460,000 (345,000)	—	—	—	—	345,000	115,000 (—)
Wang Jin (Director) <sup>(note 2)</sup>	2019/4/1	2019/4/1-2029/3/31	1,000,000 <sup>(note 7)</sup>	N/A	0.88	1,000,000 (75,000)	—	75,000	—	—	—	1,000,000 (—)
	2021/5/17	2021/5/17-2031/5/16	460,000 <sup>(note 9)</sup>	N/A	0.73	460,000 (345,000)	—	—	—	—	345,000	115,000 (—)
Qi Yunxiao <sup>(note 2)</sup>	2014/3/21	2014/3/21-2024/3/20	1,316,173 <sup>(note 3.1)</sup>	N/A	N/A	911,173 (—)	—	—	—	—	—	911,173 (—)
	2015/1/21	2015/1/21-2025/1/20	101,000 <sup>(note 4)</sup>	N/A	9.80	101,000 (—)	—	—	—	—	—	101,000 (—)
	2019/4/1	2019/4/1-2029/3/31	300,000 <sup>(note 7)</sup>	N/A	0.88	300,000 (22,500)	—	22,500	—	—	—	300,000 (—)
	2021/5/17	2021/5/17-2031/5/16	200,000 <sup>(note 9)</sup>	N/A	0.73	200,000 (150,000)	—	—	—	—	150,000	50,000 (—)

## Directors' Report

### SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

#### Share Incentive Scheme (Continued)

##### Movement of RSUs (Continued)

Category	Date of grant	Validity period <sup>(note 1)</sup>	RSUs granted	Exercise price HKD	Closing price of the Shares immediately before the date of grant HKD	Granted but not exercised (including unvested) balance as at January 1, 2022	During the Reporting Period					Granted but not exercised (including unvested) balance as at December 31, 2022
							Granted	Vested	Exercised	Cancelled	Lapsed	
Vested portion of employees' (other grantees') grants <sup>(note 10)</sup>	2014/3/21	2014/3/21-2024/3/20	18,757,403 <sup>(note 3)</sup>	N/A	N/A							
	2015/1/21	2015/1/21-2025/1/20	2,151,000 <sup>(note 4)</sup>	N/A	9.80	4,644,098 <sup>(note 10)</sup>	—	—	—	—	—	4,644,098 <sup>(note 10)</sup>
	2015/10/9	2015/10/9-2025/10/8	20,000 <sup>(note 5)</sup>	N/A	7.18	(—)	—	—	—	—	—	(—)
	2017/1/18	2017/1/18-2027/1/17	1,405,385 <sup>(note 6)</sup>	N/A	3.10							
Not fully vested portion of employees' (other grantees') grants	2019/8/16	2019/8/16-2029/8/15	760,000 <sup>(note 6)</sup>	N/A	0.64	578,750 (260,000)	—	122,500	22,500	—	37,500	518,750 (100,000)
	2021/5/17	2021/5/17-2031/5/16	615,000 <sup>(note 9)</sup>	N/A	0.73	565,000 (515,000)	—	105,625	1,000	—	268,750	295,250 (140,625)

##### Notes:

- The RSUs are valid for a period of ten years from the date of grant.
- Such individuals are the five persons with the highest total emoluments of the Group in 2022.
- The RSUs granted on March 21, 2014 may be vested in accordance with the following vesting timetable:
  - In respect of Wang Feng (8,432,308), Liao Mingxiang (2,810,769), Qi Yunxiao (1,316,173) and other grantees (10,317,355)
 

20% of the RSUs shall be vested on the date that expires 1 month after the listing date;  
 35% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
 10% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
 10% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
 7.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
 7.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
 5% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
 5% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.



# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Incentive Scheme (Continued)

#### Movement of RSUs (Continued)

Notes: (Continued)

3. (Continued)

3.2 A total of 2,810,769 RSUs of which may be vested in accordance with the following timetable

one-third of the RSUs shall be vested on January 10, 2015; and the remaining two-thirds of the RSUs shall be divided into 8 equal portions of shares and vested quarterly from the first month starting from January 10, 2015.

3.3 A total of 987,129 RSUs of which may be vested in accordance with the following timetable

20% of the RSUs shall be vested on the date that expires 1 month after the listing date;  
35% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
10% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
10% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
7.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
7.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
5% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
the remaining 5% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.

3.4 A total of 910,353 RSUs of which may be vested in accordance with the following timetable

10% of the RSUs shall be vested on the date that expires 1 month after the listing date;  
20% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
10% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
the remaining 10% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.

3.5 A total of 3,691,216 RSUs of which may be vested in accordance with the following timetable

25% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs; and the remaining 75% of the RSUs shall be divided into 6 equal portions of shares and vested semi-annually from the 18 months after the date of grant of the RSUs (i.e. 12.5% of the RSUs shall be vested respectively on the dates that expire 18, 24, 30, 36, 42 and 48 months after the date of grant of the RSUs).

4. The RSUs granted on January 21, 2015 may be vested in accordance with the following vesting timetable:

4.1 A total of 1,570,000 RSUs of which may be vested in accordance with the following timetable

25% of the RSUs shall be vested on the date that expires 8 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 14 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 20 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 26 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 32 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 38 months after the date of grant of the RSUs; and  
12.5% of the RSUs shall be vested on the date that expires 44 months after the date of grant of the RSUs.

# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Incentive Scheme (Continued)

#### **Movement of RSUs (Continued)**

Notes: (Continued)

4. (Continued)

4.2 A total of 250,000 RSUs of which may be vested in accordance with the following timetable

25% of the RSUs shall be vested on the date that expires 6 months after the date of grant of the RSUs;  
25% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
25% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs; and  
25% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs.

4.3 A total of 455,000 RSUs of which may be 100% vested on the date that expires 6 months after the date of grant of the RSUs.

5. The RSUs granted on October 9, 2015 may be vested in accordance with the following vesting timetable:

25% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
12.5% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.

6. The RSUs granted on January 18, 2017 and August 16, 2019 may be vested in accordance with the following vesting timetable:

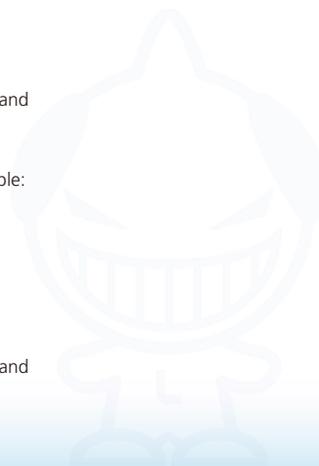
25% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
12.5% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
12.5% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.

7. The RSUs granted on April 1, 2019 may be vested in accordance with the following vesting timetable:

50% of the RSUs shall be vested on the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 6 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs; and  
7.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs.

8. The RSUs granted on September 12, 2019 may be vested in accordance with the following vesting timetable:

50% of the RSUs shall be vested on January 1, 2020;  
8.5% of the RSUs shall be vested on the date that expires 6 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
8.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs; and  
7.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs.



# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Incentive Scheme (Continued)

#### **Movement of RSUs (Continued)**

Notes: (Continued)

9. The RSUs granted on May 17, 2021 may be vested in accordance with the following vesting timetable:
  - 9.1 A total of 3,900,000 RSUs of which may be vested in accordance with the following timetable
 

25% of the RSUs shall be vested on the date of grant of the RSUs;  
 25% of the RSUs shall be vested on January 1, 2022 if the established performance is achieved;  
 12.5% of the RSUs shall be vested on July 1, 2022 if the established performance is achieved;  
 12.5% of the RSUs shall be vested on January 1, 2023 if the established performance is achieved;  
 12.5% of the RSUs shall be vested on July 1, 2023 if the established performance is achieved; and  
 12.5% of the RSUs shall be vested on January 1, 2024 if the established performance is achieved.
  - 9.2 A total of 415,000 RSUs of which may be vested in accordance with the following timetable
 

25% of the RSUs shall be vested on the date that expires 12 months after the date of grant of the RSUs;  
 12.5% of the RSUs shall be vested on the date that expires 18 months after the date of grant of the RSUs;  
 12.5% of the RSUs shall be vested on the date that expires 24 months after the date of grant of the RSUs;  
 12.5% of the RSUs shall be vested on the date that expires 30 months after the date of grant of the RSUs;  
 12.5% of the RSUs shall be vested on the date that expires 36 months after the date of grant of the RSUs;  
 12.5% of the RSUs shall be vested on the date that expires 42 months after the date of grant of the RSUs; and  
 12.5% of the RSUs shall be vested on the date that expires 48 months after the date of grant of the RSUs.
10. These RSUs have been fully vested before 2022 after their respective dates of grant, involving more than 600 non-current Directors or employees who were not the five individuals with the highest emoluments during the year. In order to facilitate the understanding of the overall development of the Group and the overall condition of our employees, information regarding their exercise of rights are presented in aggregate.
11. Please refer to note 22(a)(iii) to the financial statements regarding the basis for and representations on fair valuation measurement of the RSUs granted.
12. Based on the total number of shares of the Company held by the RSU Trustee at the respective dates, the total number of RSUs that may be granted under the RSU Scheme were 14,895,647 as at January 1, 2022 and 17,976,897 as at December 31, 2022.



# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Option Scheme

The Company conditionally approved the Share Option Scheme on November 20, 2014 which became effective on December 30, 2014, being the date of Listing. On August 12, 2015, October 9, 2015, June 15, 2016, January 18, 2017, April 1, 2019, August 16, 2019, September 12, 2019 and May 17, 2021, 1,849,192, 6,010,000, 1,750,000, 9,225,000, 1,300,000, 860,000, 6,900,000 and 3,645,000 share options were granted with exercise price of HKD8.10, HKD7.18, HKD4.366, HKD3.10, HKD0.88, HKD0.65, HKD0.72 and HKD0.784, respectively. The Company has used Binomial Option-Pricing Model to determine the fair value of the share option as of the grant date. For details of the accounting policy adopted for the share options and value of share options granted, please refer to note 2.24(a) and note 22(b) to the financial statements.

The key terms and details of the Share Option Scheme are as follow:

#### (a) Purpose

The purpose of the Share Option Scheme is to incentivise and reward the Eligible Persons (as defined below) for their contribution to the Group and to align their interests with that of the Company so as to encourage them to work towards enhancing the value of our Company.

#### (b) Who may participate

The Board (including any committee or delegate of the Board appointed by the Board to perform any of its functions pursuant to the rules of the Share Option Scheme) may, at its absolute discretion, offer to grant an option to subscribe for such number of shares as the Board may determine to an employee (whether full-time or part-time) or a Director or a member of the Group or associated companies of the Company or any person who provides or has provided consultancy or other advisory services to the Group (the "Eligible Persons").

#### (c) Maximum number of shares in respect of which options may be granted

The maximum number of shares which may be issued upon exercise of all options to be granted under the Share Option Scheme and any other share option schemes (the "Other Schemes") of our Company must not in aggregate exceed 10% of the total number of shares in issue as at the date of Listing, which is 36,983,846 shares (the "Scheme Mandate Limit"). Options lapsed in accordance with the terms of the Share Option Scheme and any Other Schemes of our Company will not be counted for the purpose of calculating the Scheme Mandate Limit.

As at the date of this report, the number of shares available for issue under the Share Option Scheme (excluding those under share options granted but not yet exercised) amounted to 26,190,298 shares, representing approximately 7.12% of the issued Shares.

#### (d) Maximum entitlement of each individual

No options shall be granted to any Eligible Person under the Share Option Scheme and any Other Schemes of our Company which, if exercised, would result in such Eligible Person becoming entitled to subscribe for such number of shares as, when aggregated with the total number of shares already issued or to be issued to him under all options granted to him (including exercised, cancelled and outstanding options) in the 12-month period up to and including the date of offer of such options, exceeds 1% of the shares in issue at such date.

#### (e) Acceptance of an offer of options

An offer of options shall be open for acceptance for such period (not exceeding 30 days inclusive of, and from, the date of offer) as the Board may determine and notify the Eligible Person concerned provided that no such offer shall be open for acceptance after the expiry of the duration of the Share Option Scheme. An offer of options not accepted within this period shall lapse. An amount of HKD1.00 is payable upon acceptance of the grant of an option and such payment shall not be refundable and shall not be deemed to be a part payment of the exercise price.

# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (*Continued*)

### Share Option Scheme (*Continued*)

#### (f) Exercise price

Subject to any adjustment pursuant to the Share Option Scheme, the exercise price shall be such price as determined by the Board and notified to an option-holder and which shall not be less than the higher of:

- (i) the closing price of the Shares as stated in the Stock Exchange's daily quotation sheets on the date of offer of the option;
- (ii) the average of the closing price of the Shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of offer of the option; and
- (iii) the nominal value of the Shares.

#### (g) Duration and remaining life of Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of ten years commencing on the date of Listing (i.e. from December 19, 2014 to December 18, 2024), after which period no further options will be granted but the provisions of the Share Option Scheme shall remain in full force and effect to the extent necessary to give effect to the exercise of any options granted prior thereto which are at that time or become thereafter capable of exercise under the Share Option Scheme, or otherwise to the extent as may be required in accordance with the provisions of the Share Option Scheme.

#### (h) Time of vesting and exercise of option

Any option shall be vested on an option-holder immediately upon his acceptance of the offer of options provided that if any vesting schedule and/or conditions are specified in the offer of the option, such option shall only be vested on an option-holder according to such vesting schedule and/or upon the fulfillment of the vesting conditions (as the case may be). Any vested option which has not lapsed and which conditions have been satisfied or waived by the Board in its sole discretion may, unless the Board determines otherwise in its absolute discretion, be exercised at any time from the next business day after the offer of options has been accepted. Any option which remain unexercised shall lapse upon the expiry of the option period, which period shall be determined by the Board and shall not exceed ten years from the offer date of the option.

An option shall be subject to such terms and conditions (if any) as may be determined by the Board and specified in the offer of the option, including any vesting schedule and/or conditions, any minimum period for which any option must be held before it can be exercised and/or any performance target which need to be achieved by an option-holder before the option can be exercised. Such terms and conditions determined by the Board must not be contrary to the purpose of the Share Option Scheme and must be consistent with such guidelines (if any) as may be approved from time to time by the Shareholders. If an option-holder is transferred to work in the PRC or another country and still continues to hold a salaried office or employment under a contract with a member of our Group or associated companies of our Company, and as a result of that transfer, he either (i) suffers a tax disadvantage in relation to his options (this being shown to the satisfaction of the Board); or (ii) becomes subject to restrictions on his ability to exercise his Options or to hold or deal in the Shares or the proceeds of the sale of the Shares acquired on exercise because of the security laws or exchange control laws of the PRC or the country to which he is transferred, then the Board may allow him to exercise his options, vested or unvested, during the period starting three months before and ending three months after the transfer takes place.

No option may be exercised in circumstances where such exercise would, in the opinion of the Board, be in breach of a statutory or regulatory requirement.

## Directors' Report

### SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

#### Share Option Scheme (Continued)

##### Movement of Share Options

For the year ended December 31, 2022, details of the movement of outstanding share options of the Company are as follows:

Category	Date of grant	Option period <sup>(note 1)</sup>	Share options granted	Exercise price	Closing Price of the Shares immediately before the date of grant	Outstanding balance as at January 1, 2022	During the Reporting Period				Outstanding balance as at December 31, 2022
							HKD	HKD	Granted	Exercised	
Ms. Liao Mingxiang (Director) <sup>(note 7)</sup>	May 17, 2021	May 17, 2021 to May 16, 2031	1,100,000 <sup>(note 5)</sup>	0.784	0.75	1,100,000	-	-	-	825,000	275,000
Mr. Chen Hao (Director) <sup>(note 7)</sup>	October 9, 2015	October 9, 2015 to October 8, 2025	100,000 <sup>(note 3)</sup>	7.18	7.18	100,000	-	-	-	-	100,000
	January 18, 2017	January 18, 2017 to January 17, 2027	1,000,000 <sup>(note 3)</sup>	3.10	3.10	1,000,000	-	-	-	-	1,000,000
	May 17, 2021	May 17, 2021 to May 16, 2031	500,000 <sup>(note 5)</sup>	0.784	0.75	500,000	-	-	-	375,000	125,000
Mr. Wang Jin (Director) <sup>(note 7)</sup>	June 15, 2016	June 15, 2016 to June 14, 2026	300,000 <sup>(note 3)</sup>	4.366	4.18	300,000	-	-	-	-	300,000
	April 1, 2019	April 1, 2019 to March 31, 2029	1,000,000 <sup>(note 4)</sup>	0.88	0.88	1,000,000	-	-	-	-	1,000,000
	May 17, 2021	May 17, 2021 to May 16, 2031	500,000 <sup>(note 5)</sup>	0.784	0.75	500,000	-	-	-	375,000	125,000
Mr. Qi Yunxiao <sup>(note 7)</sup>	April 1, 2019	April 1, 2019 to March 31, 2029	300,000	0.88	0.88	300,000	-	-	-	-	30,000
	May 17, 2021	May 17, 2021 to May 16, 2031	300,000	0.784	0.88	300,000	-	-	-	-	75,000



# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Option Scheme (Continued)

#### Movement of Share Options (Continued)

Category	Date of grant	Option period <sup>(note 1)</sup>	Share options granted	Exercise price HKD	Closing Price of the Shares immediately before the date of grant HKD	Outstanding balance as at January 1, 2022	During the Reporting Period				Outstanding balance as at December 31, 2022
							Granted	Exercised	Cancelled	Lapsed	
Employees (other grantees)	August 12, 2015	August 12, 2015 to August 11, 2025	1,849,192 <sup>(note 2)</sup>	8.10	8.10	462,298	-	-	-	-	462,298
	October 9, 2015	October 9, 2015 to October 8, 2025	5,910,000 <sup>(note 2)</sup>	7.18	7.18	2,778,750	-	-	-	-	2,778,250
	June 15, 2016	June 15, 2016 to June 14, 2026	1,450,000 <sup>(note 2)</sup>	4.366	4.18	675,000	-	-	-	-	675,000
	January 18, 2017	January 18, 2017 to January 17, 2027	8,225,000 <sup>(note 2)</sup>	3.10	3.10	2,291,250	-	-	-	-	2,991,250
	August 16, 2019	August 16, 2019 to August 15, 2029	860,000 <sup>(note 2)</sup>	0.65	0.64	668,750	-	-	-	37,500	631,250
	May 17, 2021	May 17, 2021 to May 16, 2031	845,000 <sup>(note 2)</sup>	0.784	0.75	765,000	-	-	-	210,000	555,000
	May 17, 2021	May 17, 2021 to May 16, 2031	400,000 <sup>(note 2)</sup>	0.784	0.75	400,000	-	-	-	300,000	100,000

#### Notes:

- The vesting period of the share options starts from the date of acceptance of the grant to the commencement of the exercise period.
- The share options granted on August 12, 2015 may be exercised in accordance with the following vesting timetable:

#### Vesting dates

#### Cumulative percentage of share options vested

10 months upon the acceptance of the offer for grant of share options	25% (rounded down to the nearest integral number of shares) of the share options granted
16 months upon the acceptance of the offer for grant of share options	37.5% (rounded down to the nearest integral number of shares) of the share options granted
22 months upon the acceptance of the offer for grant of share options	50% (rounded down to the nearest integral number of shares) of the share options granted
28 months upon the acceptance of the offer for grant of share options	62.5% (rounded down to the nearest integral number of shares) of the share options granted
34 months upon the acceptance of the offer for grant of share options	75% (rounded down to the nearest integral number of shares) of the share options granted
40 months upon the acceptance of the offer for grant of share options	87.5% (rounded down to the nearest integral number of shares) of the share options granted
46 months upon the acceptance of the offer for grant of share options	100% (rounded down to the nearest integral number of shares) of the share options granted

# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Option Scheme (Continued)

#### Movement of Share Options (Continued)

Notes: (Continued)

3. The share options granted on October 9, 2015, June 15, 2016, January 18, 2017 and August 16, 2019 and those 845,000 share options granted to employees on May 17, 2021 may be exercised in accordance with the following vesting timetable:

Vesting dates	Cumulative percentage of share options vested
12 months upon the acceptance of the offer for grant of share options	25% (rounded down to the nearest integral number of shares) of the share options granted
18 months upon the acceptance of the offer for grant of share options	37.5% (rounded down to the nearest integral number of shares) of the share options granted
24 months upon the acceptance of the offer for grant of share options	50% (rounded down to the nearest integral number of shares) of the share options granted
30 months upon the acceptance of the offer for grant of share options	62.5% (rounded down to the nearest integral number of shares) of the share options granted
36 months upon the acceptance of the offer for grant of share options	75% (rounded down to the nearest integral number of shares) of the share options granted
42 months upon the acceptance of the offer for grant of share options	87.5% (rounded down to the nearest integral number of shares) of the share options granted
48 months upon the acceptance of the offer for grant of share options	100% (rounded down to the nearest integral number of shares) of the share options granted

4. The share options granted on April 1, 2019 may be exercised in accordance with the following vesting timetable:

Vesting dates	Cumulative percentage of share options vested
Upon the acceptance of the offer	50% (rounded down to the nearest integral number of shares) of the share options granted
6 months upon the acceptance of the offer for grant of share options	58.5% (rounded down to the nearest integral number of shares) of the share options granted
12 months upon the acceptance of the offer for grant of share options	67% (rounded down to the nearest integral number of shares) of the share options granted
18 months upon the acceptance of the offer for grant of share options	75.5% (rounded down to the nearest integral number of shares) of the share options granted
24 months upon the acceptance of the offer for grant of share options	84% (rounded down to the nearest integral number of shares) of the share options granted
30 months upon the acceptance of the offer for grant of share options	92.5% (rounded down to the nearest integral number of shares) of the share options granted
36 months upon the acceptance of the offer for grant of share options	100% (rounded down to the nearest integral number of shares) of the share options granted

# Directors' Report

## SHARE INCENTIVE SCHEME AND SHARE OPTION SCHEME (Continued)

### Share Option Scheme (Continued)

#### **Movement of Share Options (Continued)**

Notes: (Continued)

5. The share options granted on May 17, 2021 (other than those 845,000 share options granted to employees as indicated in note 3) may be exercised in accordance with the following vesting timetable:

Vesting dates	Cumulative percentage of share options vested
May 17, 2021	25% (rounded down to the nearest integral number of shares) of the share options granted
January 1, 2022	50% (rounded down to the nearest integral number of shares) of the share options granted
July 1, 2022	62.5% (rounded down to the nearest integral number of shares) of the share options granted
January 1, 2023	75% (rounded down to the nearest integral number of shares) of the share options granted
July 1, 2023	87.5% (rounded down to the nearest integral number of shares) of the share options granted
January 1, 2024	100% (rounded down to the nearest integral number of shares) of the share options granted

6. Please refer to the announcements of the Company dated August 12, 2015, October 9, 2015, June 15, 2016, January 18, 2017, April 1, 2019, August 16, 2019, September 12, 2019, January 21, 2020, February 7, 2020, May 17, 2021 and May 18, 2021 for details.
7. Such individuals (including Mr. Wang Feng who were not granted with share options) are the five persons with the highest total emoluments of the Group in 2022.
8. The total number of share options that may be granted under the Share Option Scheme were increased from 23,842,798 as at January 1, 2022 to 26,190,298 as at December 31, 2022.

### Other Information

During 2022, the number of shares that may be issued in respect of RSUs and share options granted under the RSU Scheme and Share Option Scheme divided by the weighted average number of ordinary Shares issued during the year is 0.082.



# Directors' Report

## INTERESTS IN COMPETING BUSINESS

None of the Directors or controlling shareholders of the Company or any of their respective associates, as defined in the GEM Listing Rules, has engaged in any business that competes or may compete, either directly or indirectly, with the businesses of the Group or has any other conflict of interests with the Group during the year ended December 31, 2022.

## NON-COMPETITION UNDERTAKINGS IN DIRECTORS' SERVICE CONTRACT

Each of the executive Directors has undertaken, among other things, not to accept any positions/job titles or conduct any business transactions with any individual or company that in any way competes with the Group or our associated companies, whether directly or indirectly. The executive Directors have also undertaken that they would not hold more than 5% of the economic interests and/or participate in any business activities of the aforesaid companies. Each of the executive Directors confirms that he/she had complied with the non-competition undertakings as set out in their respective service contracts from the date of the service contract up to the date of this report.

## CONTRACTUAL ARRANGEMENTS

Pursuant to applicable PRC Laws and regulations, foreign investors are prohibited from holding equity interest in an entity conducting online games business (the "**Principal Business**") and are restricted to conduct value-added telecommunications services. Accordingly, we cannot acquire equity interest in Linekong Online, which conducts our Principal Business and holds the assets and certain licenses, approvals and permits required for the operation of our Principal Business.

As a result of the foregoing, we, through our wholly-owned subsidiary, Linekong Online (Beijing) Internet Technology Co., Ltd. ("**Beijing Linekong Online**"), entered into a series of contracts (the "**Contractual Arrangements**") with Linekong Online and Mr. Wang Feng, Ms. Liao Mingxiang and Mr. Zhang Yuyu (Mr. Wang, Ms. Liao and Mr. Zhang, collectively referred to as the "**Registered Shareholders**") on January 16, 2014 (and subsequently amended on November 24, 2014) to assert management control over the operations of our Principal Business conducted through Linekong Online, and to enjoy all economic benefits of Linekong Online, and in consideration of which, Beijing Linekong Online shall provide, among others, technology consulting and service to Linekong Online. Linekong Online is an operating company of the Group established under the laws of the PRC and currently holds several domestic operating companies in the PRC to conduct the Principal Business. The Contractual Arrangements are designed to provide our Group with effective control over the financial and operation policies of Linekong Online and, to the extent permitted by PRC law and regulations, the right to acquire the equity interests in and/or the assets of Linekong Online through Beijing Linekong Online. As of December 31, 2022, Linekong Online was owned as to 75.45%, 13.64% and 10.91% by Mr. Wang Feng, Ms. Liao Mingxiang and Mr. Zhang Yuyu, respectively, where we do not hold any direct equity interest in Linekong Online, and we assert management control over the operations and enjoy all economic benefits of Linekong Online through the Contractual Arrangements. Our Directors (including the independent non-executive Directors) are of the view that the Contractual Arrangements and the transactions contemplated thereunder are fundamental to our Group's legal structure and business operations.



# Directors' Report

## CONTRACTUAL ARRANGEMENTS *(Continued)*

### Major terms of the contracts under the Contractual Arrangements

The Contractual Arrangements currently in effect comprise four agreements, namely (i) the Amended and Restated Exclusive Technology Consulting and Service Agreement, (ii) the Amended and Restated Exclusive Call Option Agreement, (iii) the Amended and Restated Equity Pledge Agreement and (iv) the Loan Agreement, which were entered into between or amongst Beijing Linekong Online, Linekong Online and the Registered Shareholders (as the case may be), and the irrevocable power of attorney executed by each Registered Shareholder.

A summary of the major terms of the four agreements and the power of attorney of the Contractual Arrangements is as follows:

#### **(a) Amended and Restated Exclusive Technology Consulting and Service Agreement**

Beijing Linekong Online and Linekong Online entered into an Amended and Restated Exclusive Technology Consulting and Service Agreement on January 16, 2014, and as further amended on November 24, 2014, pursuant to which, among others:

- i. Linekong Online agreed to engage Beijing Linekong Online as its exclusive technology consultant and service provider. The technology advices and services which Beijing Linekong Online shall provide to Linekong Online include, but are not limited to, (i) research and development of technologies necessary for the operations of Linekong Online, (ii) application and implementation of technologies relevant to the operations of Linekong Online, (iii) technical services related to advertisement design, software design, and webpage production with respect to Linekong Online's advertising business, and provide management advices and recommendations, and (iv) daily maintenance, supervision, commissioning and troubleshooting of Linekong Online's computer network equipment and other technical services;
- ii. Linekong Online shall pay to Beijing Linekong Online a service fee that equals to the profit before taxation of Linekong Online, including all profits attributable to Linekong Online of, and any other distributions received by Linekong Online from, any of its subsidiaries in any given year but without taking into account the service fee payable under the agreement and after offsetting the prior-year loss (if any) and deducting such amounts as required for working capital expenses and tax of each of Linekong Online and its subsidiaries (as the case may be) in any given year; and
- iii. Beijing Linekong Online shall enjoy all economic benefits of, and bear all risks arising from, the conduct of Principal Business by Linekong Online. In the event that Linekong Online incurs significant operating loss or experienced serious difficulties in its operations, Beijing Linekong Online shall provide financial support to Linekong Online and shall have the right to request Linekong Online to cease in operation.

The Amended and Restated Exclusive Technology Consulting and Service Agreement has an initial term of ten (10) years and may be automatically extended for another ten years at the discretion of Beijing Linekong Online. The Amended and Restated Exclusive Technology Consulting and Service Agreement may be terminated by Beijing Linekong Online by giving Linekong Online 30 days' prior written notice of termination or shall be terminated upon the transfer of the entire equity interests in and/or the transfer of all assets of Linekong Online to Beijing Linekong Online or its designated person(s) pursuant to the Amended and Restated Exclusive Call Option Agreement. Linekong Online is not contractually entitled to terminate the Amended and Restated Exclusive Technology Consulting and Service Agreement with Beijing Linekong Online.



# Directors' Report

## CONTRACTUAL ARRANGEMENTS *(Continued)*

### Major terms of the contracts under the Contractual Arrangements *(Continued)*

#### **(b) Amended and Restated Exclusive Call Option Agreement**

Beijing Linekong Online, the Registered Shareholders and Linekong Online entered into an Amended and Restated Exclusive Call Option Agreement on January 16, 2014, and as further amended on November 24, 2014, pursuant to which, among others:

- i. the Registered Shareholders jointly and severally granted to Beijing Linekong Online (exercisable by itself or any direct or indirect shareholder of Beijing Linekong Online and a direct or indirect subsidiary of such shareholder (i.e. being any member of our Group) or an authorised director (being a PRC citizen) of any such member of our Group as designated by Beijing Linekong Online) irrevocable options to (i) purchase, to the extent permitted by PRC laws and regulations, their equity interests in Linekong Online, entirely or partially, at the minimum purchase price permitted under PRC laws and regulations or (ii) acquire to the extent permitted by PRC laws and regulations, all or part of the assets (including all intellectual properties) of Linekong Online at the net book value of such assets or such minimum purchase price permitted under PRC laws and regulations;
- ii. Beijing Linekong Online (by itself or any of its designees) may exercise such options at any time until it has acquired all equity interests and/or assets (including all intellectual properties) of Linekong Online, subject to applicable PRC laws and regulations; and
- iii. Beijing Linekong Online shall have the right to forthwith exercise the option granted under the Amended and Restated Exclusive Call Option Agreement when relevant PRC laws and regulations permit the equity interests of Linekong Online to be directly held by Beijing Linekong Online while Linekong Online continues to operation the Principal Business.

The Amended and Restated Exclusive Call Option Agreement shall expire when all the equity interests in and assets of Linekong Online have been transferred to Beijing Linekong Online or its designee, unless and until Beijing Linekong Online, at its sole discretion, gives Linekong Online and the Registered Shareholders a 30 days' prior written notice of termination. Linekong Online and the Registered Shareholders are not contractually entitled to terminate the Amended and Restated Exclusive Call Option Agreement with Beijing Linekong Online.

#### **(c) Amended and Restated Equity Pledge Agreement**

Beijing Linekong Online and the Registered Shareholders entered into the Amended and Restated Equity Pledge Agreement on January 16, 2014, pursuant to which, among others:

- i. each of the Registered Shareholders agreed to pledge all of their respective equity interests in Linekong Online to Beijing Linekong Online to secure performance of all their obligations and the obligations of Linekong Online under the Contractual Arrangements. If any Registered Shareholder breaches or fails to fulfil the obligations, Beijing Linekong Online, as the pledgee, will be entitled to foreclose the pledged equity interests, entirely or partially;
- ii. each Registered Shareholder has undertaken to Beijing Linekong Online, among other things, not to transfer or otherwise dispose his/her equity interests in Linekong Online and not to create or allow any pledge thereon that may affect the rights and interest of Beijing Linekong Online without its prior written consent;
- iii. appropriate arrangements have been made to protect Beijing Linekong Online's interests in the event of death, incapacity, bankruptcy or divorce of the Registered Shareholders or any other circumstances that may affect their exercise of the shareholders' rights to avoid any practical difficulties in enforcing the Amended and Restated Equity Pledge Agreement; and
- iv. if Linekong Online declares any dividend or distribute any income during the term of the pledge, Beijing Linekong Online is entitled to receive all such dividends, bonus issue or other income arising from the pledged equity interests.

The Amended and Restated Equity Pledge Agreement shall terminate when Linekong Online has fulfilled and performed all obligations under the agreements underlying the Contractual Arrangements or upon the termination of the agreements underlying the Contractual Arrangements.

# Directors' Report

## CONTRACTUAL ARRANGEMENTS *(Continued)*

### Major terms of the contracts under the Contractual Arrangements *(Continued)*

#### (d) Loan Agreement

In order to satisfy the funding needs in Linekong Online, the Registered Shareholders borrowed a sum of RMB9,970,000 from our Company without interest on or around the date of establishment of Linekong Online. Beijing Linekong Online and the Registered Shareholders subsequently entered into the Loan Agreement, pursuant to which Beijing Linekong Online agreed to lend a total of RMB9,970,000 to the Registered Shareholders without interest, in order to assume the loan originally granted by our Company, for the purpose of acquiring the equity interest in Linekong Online. The relevant portion of the loan will become due and payable upon Beijing Linekong Online's demand under certain circumstances, including but not limited to: (i) the relevant Registered Shareholder resigning or is being removed from the various positions held by him/her in the Group; (ii) the relevant Registered Shareholder becoming insolvent or incurring any other significant personal debt which may affect his/her ability to repay the loan under the Loan Agreement; or (iii) Beijing Linekong Online exercising its option to purchase all equity interests in Linekong Online to the extent permitted by PRC laws and regulations as soon as the PRC foreign ownership restrictions applicable to our Group's mobile and online games business have been lifted.

The Loan Agreement is for a term of ten (10) years commencing from April 14, 2008, and may be automatically extended for another ten (10) years upon each expiry. Linekong Online is not contractually entitled to terminate the Loan Agreement with Beijing Linekong Online.

#### (e) Power of Attorney

On January 16, 2014, each Registered Shareholder executed an irrevocable Power of Attorney to appoint a director of any direct or indirect shareholder of Beijing Linekong Online or his/her successor who is a PRC citizen as proxy of the relevant Registered Shareholder to exercise all of their respective shareholders' rights in Linekong Online. Pursuant to the Power of Attorney, the shareholders' rights exercisable by the proxy include, but not limited to, the rights to (i) attend shareholders' meetings and pass any shareholders' resolution of Linekong Online; (ii) exercise all shareholders' rights in accordance with applicable laws and the articles and constitutional documents of Linekong Online; (iii) submit and/or file any documents or information to relevant companies registry; and (iv) elect and appoint the legal representative, chairman, directors, supervisors, general manager and other senior management of Linekong Online.

Under each Power of Attorney, each Registered Shareholder irrevocably confirmed that the power of attorney shall remain in full force and effect during the term which the relevant Registered Shareholder remains as a shareholder of Linekong Online.

For further details of the terms of the four agreements and power of attorney of the Contractual Arrangements, please refer the section headed "Contractual Arrangements — Details of the Existing Agreements" of the prospectus of the Company dated December 9, 2014 (the "Prospectus").

#### ***Risks associated with the Contractual Arrangements***

There are certain risks associated with the Contractual Arrangements, which include, but not limited to: (i) if the PRC government finds that the agreement that establish the structure for operating our online game businesses in China do not comply with applicable PRC laws and regulations, or if these regulations or their interpretations change in the future, we could be subject to severe consequences, including the nullification of the Contractual Arrangements and the relinquishment of our interest in Linekong Online; (ii) Registered Shareholders may have conflicts of interest with us, which may materially and adversely affect our business; (iii) we may lose the ability to use and enjoy assets held by Linekong Online that are important to the operation of our business if Linekong Online declares bankruptcy or become subject to a dissolution or liquidation proceeding; and (iv) we principally rely on dividends and other distributions on equity paid by Beijing Linekong Online to fund any cash and financing requirements we may have. Any limitation on Beijing Linekong Online's ability to make payments to us could have a material adverse effect on our ability to conduct our business or financial condition. For further details of the risks associated with the Contractual Arrangements, please refer the section headed "Risk Factors — Risks Relating to Our Corporate Structure" of the Prospectus.

# Directors' Report

## CONTRACTUAL ARRANGEMENTS *(Continued)*

### Major terms of the contracts under the Contractual Arrangements *(Continued)*

#### (e) Power of Attorney *(Continued)*

##### **Measures adopted by our Group**

Our Group has adopted various measures to ensure legal and regulatory compliance and to ensure the sound and effective operation of our Group (including Linekong Online and its subsidiaries) and the implementation of the Contractual Arrangements, which include, but not limited to: (i) as part of the internal control measure, major risks and issues arising from implementation of the Contractual Arrangements has been regularly reviewed, at least on a quarterly basis, by our Board; (ii) the relevant business units and operation divisions of our Group will report regularly, which will be no less frequently than on a monthly basis, to the senior management of our Company in relation to compliance and performance conditions the Contractual Arrangements and other related matters; (iii) the company seals, financial seals, contract seals and crucial corporate certificates of Linekong Online and its subsidiaries are kept by the Group's finance department; (iv) the independent non-executive Directors will review the compliance of the Contractual Arrangements on an annual basis and their confirmation will be disclosed in the annual report; (v) if necessary, legal advisors and, or other professionals will be retained to assist our Group to deal with specific issues arising from the Contractual Arrangements and to ensure that the operation and implementation of the Contractual Arrangements as a whole will comply with applicable laws and regulations; (vi) our Group will unwind the Contractual Arrangements as soon as relevant PRC laws and regulations allow the Principal Business to be conducted and operated by owned subsidiaries of our Company without such arrangements in place; (vii) each of Mr. Wang Feng and Ms. Liao Mingxiang, being our executive Directors and the Registered Shareholders, shall abstain from voting on any resolutions at any Board meeting or shareholders' meeting of the Company or Linekong Online (as the case may be) in which he/she may have conflict of interest. For further details of the actions taken by the Company to mitigate the risks associated with the Contractual Arrangements, please refer the section headed "Contractual Arrangements — Operations in Compliance with the Contractual Arrangements" of the Prospectus.

##### **Revenue and assets subject to the Contractual Arrangements**

For the year ended December 31, 2022, the revenue and net loss subject to the Contractual Arrangements are RMB43.0 million and RMB62.0 million (amounted to approximately 60.5% and 106.0% of the total revenue and net loss of the Group), respectively.

As at December 31, 2022, the total assets subject to the Contractual Arrangements is RMB51.7 million, amounted to approximately 14.2% of the total assets of the Group.

##### **Change of circumstances**

There had been no material change in the arrangements under the Contractual Arrangements and/or the circumstances under which they were adopted. As of the date of this annual report, the foreign investment restrictions which gave rise to the arrangements under the Contractual Arrangements are still in existence.

## CONNECTED AND CONTINUING CONNECTED TRANSACTIONS

### Connected Transactions

#### Provision of Guarantee

On September 27, 2021, Linekong Online entered into a guarantee agreement in favour of Bank of Beijing Co., Ltd., pursuant to which Linekong Online has agreed to provide guarantee against a mortgage of maximum principal amount of RMB4.4 million drawn by Ms. Liao Mingxiang. Ms. Liao Mingxiang was the chief executive officer and executive Director of the Company and therefore a connected person of the Company.

The guarantee period under the guarantee agreement is until three years after the last scheduled payment date under the mortgage whereas the maximum credit utilisation period of the mortgage is September 27, 2021 to September 27, 2026, with no amount shall remain outstanding after September 27, 2026. The mortgage has been fully repaid on March 16, 2022 and the guarantee provided by Linekong Online has been released.

For details, please refer to the announcement of the Company dated March 18, 2022.

# Directors' Report

## CONNECTED AND CONTINUING CONNECTED TRANSACTIONS *(Continued)*

### Continuing Connected Transactions

#### Contractual Arrangements

The Contractual Arrangements constitute non-exempt continuing connected transactions under Chapter 20 of the GEM Listing Rules. As Mr. Wang Feng is a 19.24% shareholder of the Company (excluding the 8,433,308 RSUs granted to him), a 75.45% registered shareholder of Linekong Online (being a subsidiary of the Company controlled through the Contractual Arrangements), and an executive Director; Ms. Liao Mingxiang is a then executive Director and a 13.64% registered shareholder of Linekong Online; and Mr. Zhang Yuyu is a 10.91% registered shareholder of Linekong Online, each of Mr. Wang Feng, Ms. Liao Mingxiang and Mr. Zhang Yuyu is a connected person of the Company pursuant to Rule 20.07(1) of the GEM Listing Rules. In addition, Linekong Online is owned as to 75.45%, 13.64% and 10.91% by Mr. Wang Feng, Ms. Liao Mingxiang and Mr. Zhang Yuyu, respectively, and hence an associate of Mr. Wang Feng. Linekong Online is therefore a connected person of our Company under Rule 20.07(4) of the GEM Listing Rules. Accordingly, the transactions (if any) contemplated under the Contractual Arrangements constitute continuing connected transactions of our Company under the GEM Listing Rules.

The Stock Exchange has granted a waiver pursuant to Rule 20.103 of the GEM Listing Rules from strict compliance with (i) the announcement and independent shareholders' approval requirements under Chapter 20 of the GEM Listing Rules in respect of the transactions contemplated under the Contractual Arrangements; (ii) the requirement of setting an annual caps for the fees payable to Beijing Linekong Online under the Contractual Arrangements; and (iii) the requirement of limiting the term of the Contractual Arrangements to three years or less, for so long as Shares are listed on the GEM. For further details of the waiver granted by the Stock Exchange, please refer the section headed "Connected Transactions — Non-exempted Continuing Connected Transactions" of the Prospectus.

During the year ended December 31, 2022, there was no transaction conducted under the Contractual Arrangements.

#### Independent non-executive Directors' confirmation

Our independent non-executive Directors confirmed, after conducting annual review on the Contractual Arrangements and the transactions contemplated thereunder, that:

- (1) no transactions were carried out for the financial year ended December 31, 2022;
- (2) no dividends or other distributions have been made by Linekong Online to the holders of its equity interests which are not otherwise subsequently assigned or transferred to our Group; and
- (3) there were no new contracts entered into, renewed or reproduced between our Group and Linekong Online for the financial year ended December 31, 2022.

## RELATED PARTY TRANSACTIONS

Details of the Group's related party transactions are set out in note 36 to the consolidated financial statements in this annual report. Save for the amount due to Fuze which do not constitute connected transaction of the Company, all the other related party transactions constitute connected transactions or continuing connected transactions of the Company, among which (i) the loans granted to Mr. Chan Hao and (ii) key management personnel compensation are fully exempted connected transactions or continuing connected transactions, as the case may be, while the guarantee provided to Ms. Liao Mingxiang constituted non-exempted connected transaction. For details of the guarantee, please refer to "Connected and Continuing Connected Transaction — Connected Transaction — Provision of Guarantee" above for details.

## SUBSEQUENT EVENTS

Save as disclosed, there are no matters that need to be separately disclosed after the Reporting Period.

## Directors' Report

### USE OF IPO PROCEEDS

The net proceeds of the Company from the public offering, after deducting the underwriting commission and other estimated expenses in connection with the public offering, amounted to approximately HKD686.2 million (the "IPO Proceeds").

In June 2021, the Board has resolved to reallocate the then unutilised net IPO Proceeds for more effective use of resources of the Company and to better fit the latest business development and object of the Company. The changes in allocation is indicated in the table below while for details of the reallocation, please refer to the announcement of the Company dated June 29, 2021.

As of December 31, 2022, the Group's IPO Proceeds have been utilised as follows:

	Allocation as published in the announcement dated June 29, 2021 <i>HKD million</i>	Amounts utilised as of December 31, 2021 <i>HKD million</i>	Amount utilised in 2022 <i>HKD million</i>	Amount unutilised as of December 31, 2022 <i>HKD million</i>
Overseas expansions (expanding our business in overseas markets)	137.2	137.2	–	–
Potential strategic acquisition or investment in companies in online game or related businesses	59.7	59.7	–	–
Potential strategic acquisition or investment in companies in game business, film (movie and drama) business or related businesses	8.9	–	–	8.9
Creating pan-entertainment environment	157.8	157.8	–	–
Licensing more high quality games with different genres and themes from Chinese and overseas game developers and the operation of such games	68.6	68.6	–	–
Research and development of games, the operation of existing and brand new self developed games, and the purchase of intellectual property rights of popular entertainment content	137.2	137.2	–	–
Enhancing game development capability, developing and operating new games, distributing and operating high quality games developed by third parties and accumulation of intellectual property rights of game contents	20.7	12.2	8.5	–
Providing funding for our working capital and other general corporate purposes	34.3	34.3	–	–
Investing in our technology platform, including developing and improving our game development tools and purchase of commercialized game engines developed by third parties	29.0	29.0	–	–
Mastering user usage flow entry point via developing intellectual hardware and mobile phone software	10.7	10.7	–	–
Development of and investment in movies and dramas and accumulation of intellectual property rights of movie and drama contents	22.1	17.9	4.2	–
<b>Total</b>	<b>686.2</b>	<b>664.6</b>	<b>12.7</b>	<b>8.9</b>

As of December 31, 2022, approximately HKD8.9 million of the IPO Proceeds remained unutilised. The unutilised IPO Proceeds have been deposited into a time deposits bank account maintained by the Group and will be utilised in accordance with the usage as announced in the announcement in relation to the change in use of proceeds of the Company dated June 29, 2021. Among the unutilised proceeds, the Company's funding reserved for acquisition or investment in companies in game business, film (movie and drama) business or related business will be utilised in accordance with the progress of our potential acquisition projects, and is expected to be fully utilised by December 31, 2023.

# Directors' Report

## CORPORATE GOVERNANCE

Details of the Company's corporate governance practices are set out in the Corporate Governance Report on pages 19 to 33 of this annual report.

## SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Directors confirm that the Company maintained the amount of public float as required under the GEM Listing Rules throughout the Reporting Period and thereafter up to the date of this report.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under our articles of association or applicable laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated.

## INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors, the annual confirmation of his or her independence pursuant to Rule 5.09 of the GEM Listing Rules in writing and the Company considers all the independent non-executive Directors to be independent.

## INDEPENDENT AUDITOR

The financial statements of the Company for the year ended December 31, 2022 were audited by PricewaterhouseCoopers. A resolution will be proposed at the forthcoming annual general meeting of the Company to re-appoint PricewaterhouseCoopers as auditor of the Company.

## CHANGE OF AUDITOR

There was no change in auditor of the Company during the past three years.

## DONATIONS

No donation has been made by the Group/Company during the year ended December 31, 2022.

## EQUITY-LINKED AGREEMENTS

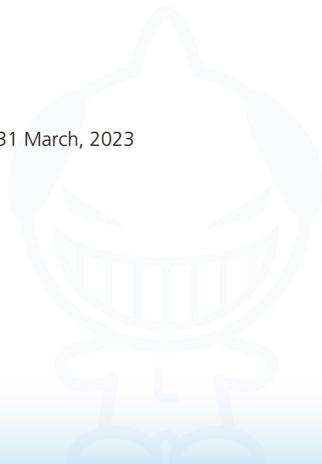
During the year ended December 31, 2022, neither the Company nor any of its subsidiaries have entered into equity-linked agreements.

ON BEHALF OF THE BOARD

**Wang Feng**

*Chairman*

31 March, 2023



# Independent Auditor's Report



羅兵咸永道

**To the Shareholders of Linekong Interactive Group Co., Ltd.**  
(incorporated in the Cayman Islands with limited liability)

## Opinion

### What we have audited

The consolidated financial statements of Linekong Interactive Group Co., Ltd. (the “**Company**”) and its subsidiaries (the “**Group**”), which are set out on pages 92 to 169, comprise:

- the consolidated balance sheet as of December 31, 2022;
- the consolidated statement of comprehensive loss for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as of December 31, 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“**IFRSs**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (“**ISAs**”). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (“**IESBA Code**”), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

# Independent Auditor's Report

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Accounting estimation involved in revenue recognition for sales of in-game virtual items
- Valuation of level 3 financial assets at fair value through profit or loss

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Accounting estimation involved in revenue recognition for sales of in-game virtual items</b></p> <p>Refer to note 2.26(i), note 4.1(a) and note 5 to the consolidated financial statements.</p> <p>For the year ended December 31, 2022, the Group has generated revenue from sales of in-game virtual items of RMB66.0 million. The recognition of the revenue generated from sales of in-game virtual items involved the estimation of the lives of in-game permanent ownership items (“<b>Player Relationship Period</b>”).</p> <p>Management has estimated the Player Relationship Period on a game-by-game basis for the purpose of revenue recognition.</p> <p>We focused on this area because of the inherent uncertainties and subjectivities involved in the estimation of the Player Relationship Period, which could impact the amount of the revenue recognised in the current period in relation to the sales of in-game virtual items.</p>	<p>Our procedures in relation to the estimation of the Player Relationship Period used when recognising revenue from the sales of in-game virtual items included:</p> <ul style="list-style-type: none"> <li>• Assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud.</li> <li>• We assessed the appropriateness of the methodologies and assumptions used in the estimation of the Player Relationship Period by checking the mathematical formula as well as comparing them with historical data and industry practice.</li> <li>• On a sample basis, we compared the key inputs used in the estimation, including the quantity of paying players of games and their log-in records, with the original data directly extracted from the game servers.</li> <li>• For selected samples, we recalculated the related Player Relationship Periods, and compared the results with the Player Relationship Period of these games estimated by management.</li> </ul> <p>We found that the assumptions adopted and estimations made by management were supported by the evidence we gathered and consistent with our understanding.</p>

## Independent Auditor's Report

### Key Audit Matter

#### **Valuation of level 3 financial assets at fair value through profit or loss**

Refer to note 2.11, note 3.3 and note 4.1(b) to the consolidated financial statements.

As of December 31, 2022, the Group has level 3 financial assets at fair value through profit or loss of RMB31.0 million.

One or more significant inputs to the valuation for level 3 financial assets at fair value through profit or loss are not based on active market prices or observable market data.

Management assessed and measured the level 3 financial assets at fair value through profit or loss using a discounted cash flow method. An external valuer was engaged by management to assist in preparing the valuation. The determination of the model to be used, inputs and assumptions to be adopted requires significant judgement and estimation, which could have a material impact on the fair value to be measured. We therefore focused on this area.

### How our audit addressed the Key Audit Matter

Our procedures in relation to the valuation of level 3 financial assets at fair value through profit or loss included:

- Assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud.
- We evaluated the Group's internal valuation process as well as the external valuer's competence, capability and objectivity in those cases where an external valuer was involved.
- We obtained the calculation sheets of the fair value estimations of level 3 financial assets at fair value through profit or loss, and tested the accuracy of the mathematical calculation applied in the fair value estimations.
- We worked with our in-house valuation specialist to assess the appropriateness of valuation models adopted, and evaluate the reasonableness of underlying assumptions adopted by management in determining the fair value, including the discount rate.
- We evaluated management's future cash flow forecasts and the process by which they were drawn up and compared the input data used in the cash flow forecasts against the historical figures, the approved budgets and the business plans.
- We assessed the reasonableness of the key assumptions including revenue growth rates in the cash flow forecasts by comparing them to historical results and industry performances.

We found that the key assumptions adopted by management were supported by the evidence we gathered and consistent with our understanding.

# Independent Auditor's Report

## Other Information

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee of the Company is responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## Independent Auditor's Report

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee of the Company with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee of the Company, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Ng Ping Fai.

**PricewaterhouseCoopers**  
*Certified Public Accountants*

Hong Kong, March 31, 2023

## Consolidated Balance Sheet

		As of December 31,	
	Note	2022 RMB'000	2021 RMB'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	6	1,326	824
Right-of-use assets	7	3,992	5,036
Intangible assets	8	9,613	14,796
Film rights and films in progress	9	59,665	24,952
Investments using equity accounting	12	33,240	30,694
An associate measured at fair value through profit or loss	13	35,303	44,725
Financial assets at fair value through profit or loss	14	31,037	32,331
Other receivables	16	1,949	2,431
Other non-current assets	17	7,006	9,203
		<b>183,131</b>	164,992
<b>Current assets</b>			
Trade receivables	15	5,184	7,490
Other receivables	16	1,915	426
Other current assets	17	26,093	24,821
Financial assets at fair value through profit or loss	14	—	6,000
Short-term bank deposits	18	32,128	57,440
Restricted deposits	19	—	55,469
Cash and cash equivalents	19	116,371	132,248
		<b>181,691</b>	283,894
<b>Total assets</b>		<b>364,822</b>	448,886

## Consolidated Balance Sheet (Continued)

		As of December 31,	
	Note	2022 RMB'000	2021 RMB'000
<b>EQUITY AND LIABILITIES</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	20	59	59
Share premium	20	1,720,690	1,720,690
Shares held for RSU Scheme	20	(10,555)	(10,555)
Reserves	21	413,414	393,854
Accumulated losses		(1,861,202)	(1,800,558)
		<b>262,406</b>	303,490
<b>Non-controlling interests</b>		—	500
<b>Total equity</b>		<b>262,406</b>	303,990
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Contract liabilities	26	2,987	2,363
Lease liabilities	7	2,111	574
		<b>5,098</b>	2,937
<b>Current liabilities</b>			
Bank borrowings	24	—	50,000
Trade and other payables	25	27,002	31,556
Current income tax liabilities		3,669	3,653
Contract liabilities	26	65,309	52,712
Lease liabilities	7	1,338	4,038
		<b>97,318</b>	141,959
<b>Total liabilities</b>		<b>102,416</b>	144,896
<b>Total equity and liabilities</b>		<b>364,822</b>	448,886

The notes on pages 98 to 169 are integral parts of these consolidated financial statements.

The consolidated financial statements on pages 92 to 169 were approved by the Board of Directors on March 31, 2023 and were signed on its behalf.

**Wang Feng**  
Director

**Chen Hao**  
Director

## Consolidated Statement of Comprehensive Loss

		Year ended December 31,	
	Note	2022 RMB'000	2021 RMB'000
<b>Continuing operations</b>			
Revenue	5	71,057	85,934
Cost of revenue	27	(50,132)	(60,659)
<b>Gross profit</b>		<b>20,925</b>	25,275
Selling and marketing expenses	27	(13,916)	(17,545)
Administrative expenses	27	(34,538)	(57,450)
Research and development expenses	27	(23,066)	(19,221)
Net impairment reversals/(losses) on receivables	27	2,068	(1,146)
Other operating income — net	29	4,219	1,025
<b>Operating loss</b>		<b>(44,308)</b>	(69,062)
Other losses — net	30	(14,283)	(9,400)
Finance costs — net	31	(206)	(2,462)
Share of profit/(loss) of investments using equity accounting	12	346	(60)
<b>Loss before income tax</b>		<b>(58,451)</b>	(80,984)
Income tax (expense)/credit	32	(10)	50
<b>Loss from continuing operations</b>		<b>(58,461)</b>	(80,934)
<b>Discontinued operations</b>			
<b>Loss from discontinued operations</b>	23	<b>(2,683)</b>	—
<b>Loss for the year</b>		<b>(61,144)</b>	(80,934)
<b>Other comprehensive income/(loss)</b>			
Items that may be subsequently reclassified to profit or loss:			
— Share of other comprehensive gain/(loss) of investments accounted for using the equity method, net of tax		2,200	(881)
Items that will not be reclassified to profit or loss:			
— Currency translation differences		17,101	(5,999)
<b>Other comprehensive income/(loss) for the year, net of tax</b>		<b>19,301</b>	(6,880)
<b>Total comprehensive loss for the year</b>		<b>(41,843)</b>	(87,814)
<b>Loss attributable to:</b>			
Owners of the Company		(60,644)	(75,305)
Non-controlling interests		(500)	(5,629)
<b>Loss for the year</b>		<b>(61,144)</b>	(80,934)
<b>Total comprehensive loss attributable to:</b>			
Owners of the Company		(41,343)	(82,185)
Non-controlling interests		(500)	(5,629)
<b>Total comprehensive loss for the year</b>		<b>(41,843)</b>	(87,814)
<b>Total comprehensive loss attributable to owners of the Company arises from:</b>			
Continuing operations		(38,660)	(82,185)
Discontinued operations		(2,683)	—
		<b>(41,343)</b>	(82,185)
<b>Loss per share (expressed in RMB per share)</b>			
— Basic	33(a)	(0.17)	(0.22)
— Diluted	33(b)	(0.17)	(0.22)

The notes on pages 98 to 169 are integral parts of these consolidated financial statements.

## Consolidated Statement of Changes in Equity

	Note	Attributable to owners of the Company					Total	Non-controlling interests	Total equity
		Share capital	Share premium	Shares held for RSU Scheme	Reserves	Accumulated losses			
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
<b>Balance as of January 1, 2021</b>		59	1,720,690	(10,454)	399,333	(1,725,253)	384,375	9,316	393,691
<b>Comprehensive loss</b>									
Loss for the year		—	—	—	—	(75,305)	(75,305)	(5,629)	(80,934)
Other comprehensive income									
— Share of other comprehensive loss of investments accounted for using the equity method, net of tax		—	—	—	(881)	—	(881)	—	(881)
— Currency translation differences		—	—	—	(5,999)	—	(5,999)	—	(5,999)
<b>Total comprehensive loss for the year</b>		—	—	—	(6,880)	(75,305)	(82,185)	(5,629)	(87,814)
<b>Total contributions by and distributions to owners of the Company recognised directly in equity</b>									
Disposal of subsidiaries		—	—	—	(70)	—	(70)	(3,235)	(3,305)
Employee share option and RSU Scheme:									
— Shares repurchased for RSU Scheme		—	—	(101)	—	—	(101)	—	(101)
— Value of employee services	22	—	—	—	1,471	—	1,471	48	1,519
<b>Total contributions by and distributions to owners of the Company for the year</b>		—	—	(101)	1,401	—	1,300	(3,187)	(1,887)
<b>Balance as of December 31, 2021</b>		59	1,720,690	(10,555)	393,854	(1,800,558)	303,490	500	303,990

## Consolidated Statement of Changes in Equity (Continued)

	Note	Attributable to owners of the Company					Total	Non-controlling interests	Total equity			
		Share capital	Share premium	Shares held for RSU Scheme	Reserves	Accumulated losses				RMB'000	RMB'000	RMB'000
<b>Balance as of January 1, 2022</b>		59	1,720,690	(10,555)	393,854	(1,800,558)	303,490	500	303,990			
<b>Comprehensive income/(loss)</b>												
Loss for the year		—	—	—	—	(60,644)	(60,644)	(500)	(61,144)			
Other comprehensive income												
— Share of other comprehensive income of investments accounted for using the equity method, net of tax		—	—	—	2,200	—	2,200	—	2,200			
— Currency translation differences		—	—	—	17,101	—	17,101	—	17,101			
<b>Total comprehensive income/(loss) for the year</b>		—	—	—	19,301	(60,644)	(41,343)	(500)	(41,843)			
<b>Total contributions by and distributions to owners of the Company recognised directly in equity</b>												
Employee share option and RSU Scheme:												
— Value of employee services	22	—	—	—	259	—	259	—	259			
<b>Total contributions by and distributions to owners of the Company for the year</b>		—	—	—	259	—	259	—	259			
<b>Balance as of December 31, 2022</b>		59	1,720,690	(10,555)	413,414	(1,861,202)	262,406	—	262,406			

The notes on pages 98 to 169 are integral parts of these consolidated financial statements.

## Consolidated Statement of Cash Flows

	Note	Year ended December 31,	
		2022 RMB'000	2021 RMB'000
<b>Cash flows from operating activities</b>			
Cash (used in)/generated from continuing operations	35(a)	(14,948)	38,400
Income tax (paid)/refunded-net		(80)	50
Net cash (used in)/generated from operating activities of continuing operations		(15,028)	38,450
Net cash used in operating activities of discontinued operations	23	(1,542)	—
<b>Net cash outflow from operating activities</b>		<b>(16,570)</b>	<b>38,450</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(1,126)	(317)
Purchase of intangible assets		(1,341)	(6,114)
Proceeds from disposal of property, plant and equipment		6	29
Dividend income from an associate measured at fair value through profit or loss		6,221	—
Purchase of financial assets at fair value through profit or loss		(14,520)	(24,550)
Dividend income from financial assets at fair value through profit or loss		1,152	1,486
Proceeds from disposal of financial assets at fair value through profit or loss		18,069	20,607
Payments for film rights		(46,473)	(7,656)
Decrease in restricted deposits		55,469	58,717
Decrease in short term bank deposits		61,571	199,465
Increase in short term bank deposits		(36,259)	(166,101)
Disposal of a subsidiary, net of cash disposal		—	(1,430)
Net cash inflow from investing activities of continuing operations		42,769	74,136
Net cash outflow from investing activities of discontinued operations	23	(2,333)	—
<b>Net cash inflow from investing activities</b>		<b>40,436</b>	<b>74,136</b>
<b>Cash flows from financing activities</b>			
Repayment of bank borrowings		(50,000)	(50,000)
Interest paid		(1,312)	(3,978)
Repurchase of shares for RSU Scheme		—	(101)
Principal elements of lease payments		(3,847)	(3,364)
Net cash outflow from financing activities of continuing operations		(55,159)	(57,443)
<b>Net cash outflow from financing activities</b>		<b>(55,159)</b>	<b>(57,443)</b>
<b>Net decrease in cash and cash equivalents of continuing operations</b>		<b>(27,418)</b>	<b>55,143</b>
<b>Net decrease in cash and cash equivalents of discontinued operations</b>	23	<b>(3,875)</b>	<b>—</b>
<b>Net increase in cash and cash equivalents</b>		<b>(31,293)</b>	<b>55,143</b>
Cash and cash equivalents at beginning of year		132,248	84,699
Effects of exchange rate changes on cash and cash equivalents		15,416	(7,594)
<b>Cash and cash equivalents at end of the year</b>		<b>116,371</b>	<b>132,248</b>

The notes on pages 98 to 169 are integral parts of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

## 1. General information

Linekong Interactive Group Co., Ltd. (the “**Company**”), was incorporated in the Cayman Islands on May 24, 2007 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company’s registered office is Floor 4, Willow House, Cricket Square, P.O.Box 2804, Grand Cayman KY1-1112, Cayman Islands. The Company’s shares have been listed on GEM of The Stock Exchange of Hong Kong Limited since December 30, 2014 by way of its initial public offering (“**IPO**”).

The Company is an investment holding company. The Company and its subsidiaries (together, the “**Group**”) are principally engaged in developing and publishing online games (the “**Game Business**”) in the People’s Republic of China (the “**PRC**”) and other countries and regions, and film and online drama business (the “**Film Business**”) in the PRC. For the year ended December 31, 2022, the Group also operated the sales of food products on an e-commerce platform (the “**Food Business**”) in the PRC (Note 23).

The Group’s major subsidiaries are based in the PRC and the majority of their transactions are denominated in Renminbi (“**RMB**”). The conversion of RMB into foreign currencies is subject to the rules and regulations of foreign exchange control promulgated by the PRC government. As of December 31, 2022 and 2021, other than the restrictions from exchange control regulations, there is no significant restriction on the Group’s ability to access or use the assets and settle the liabilities of the Group.

The consolidated financial statements are presented in RMB, unless otherwise stated, and have been approved by the Company’s Board of Directors on March 31, 2023.

All companies comprising the Group have adopted December 31 as their financial year-end date.

## 2. Summary of significant accounting policies

The principal accounting policies applied in the preparation of the consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with all applicable International Financial Reporting Standards (“**IFRSs**”) and requirements of Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets at fair value through profit or loss and an associate measured at fair value through profit or loss which are carried at fair value.

The preparation of the consolidated financial statements in conformity with IFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4 below.

As described in Note 23, the Group sold the Food Business before the end of the year. The results and cash flows of the operations of the Food Business have been presented as discontinued operations in the consolidated income statement and consolidated cash flow statement of the Group for the year ended December 31, 2022, and the 2021 comparative figures for the consolidated income statement and consolidated cash flow statement were also reclassified as discontinued operations accordingly. The difference between the consideration and the book value of net assets disposed of is recorded into “loss from discontinued operations for the year” in the consolidated income statement for the year ended December 31, 2022 (Note 23).

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.1 Basis of preparation (*continued*)

#### 2.1.1 Changes in accounting policies and disclosures

##### (a) New and amended standards adopted by the Group

The following new and amended standards are mandatory for the first time for the Group's financial year beginning on January 1, 2022 and are applicable for the Group:

- Property, Plant and Equipment: Proceeds before intended use — Amendments to IAS 16
- Reference to the Conceptual Framework — Amendments to IFRS 3
- Onerous Contracts — Cost of Fulfilling a Contract — Amendments to IAS 37
- Annual Improvements to IFRS Standards 2018–2020

The amendments listed above did not have a material impact on the Group's current consolidated financial statements and are not expected to have a material impact on the Group's consolidated financial statement in the foreseeable future.

##### (b) Impact of standards issued but not yet applied by the entity

Certain new standards and amendments to standards have been issued but are not effective for the annual period beginning on January 1, 2022, and have not been early adopted in preparing these consolidated financial statements:

<b>Standards and amendments</b>	<b><i>Effective for annual years beginning on or after</i></b>
Disclosure of Accounting Policies — Amendments to IAS 1 and IFRS Practice Statement 2	January 1, 2023
Definition of Accounting Estimates — Amendments to IAS 8	January 1, 2023
Deferred Tax related to Assets and Liabilities arising from a Single Transaction — Amendments to IAS 12	January 1, 2023
IFRS 17 Insurance Contracts	January 1, 2023
Classification of Liabilities as Current or Non-current — Amendments to IAS 1	January 1, 2024
Lease Liability in a Sale and Leaseback — Amendments to IFRS 16	January 1, 2024
Non-current Liabilities with Covenants — Amendments to IAS 1	January 1, 2024
Sale or contribution of assets between an investor and its associate or joint venture — Amendments to IFRS 10 and IAS 2	To be determined

These standards, amendments or interpretations are not expected to have a material impact on the Group in the current or the future periods and on the foreseeable future transactions.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (continued)

### 2.2 Consolidation

#### (a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group has power over the entity and is exposed to or has rights to receive variable returns from its involvement with the entity and has the ability to affect these returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

#### (i) Subsidiaries arising from Reorganisation

On March 30, 2007, Linekong Online (Beijing) Technology Co., Ltd. (“**Linekong Online**”) was established to carry out the Group’s Game Business in the PRC. Several domestic operating companies have been established by Linekong Online as its subsidiaries since 2007 and these operating companies together with Linekong Online are collectively defined as the “PRC Operational Entities”. The wholly-owned subsidiary, Linekong Online (Beijing) Internet Technology Co., Ltd. (“**Beijing Linekong Online**”), has entered into a series of contractual agreements (the “**Contractual Arrangements**”) with Linekong Online and its equity holders on April 22, 2008, which enable Beijing Linekong Online and the Group to:

- exercise effective financial and operational control over Linekong Online;
- exercise equity holders’ voting rights of Linekong Online;
- receive substantially all of the economic interest returns generated by Linekong Online in consideration for the business support, technical and consulting services provided by Beijing Linekong Online;
- obtain an irrevocable and exclusive right to purchase all or part of the equity interests in Linekong Online from the respective equity holders at a minimum purchase price permitted under PRC laws and regulations, and all or part of the assets of Linekong Online at the net book value of such assets or such minimum purchase price permitted under PRC laws and regulations. Beijing Linekong Online may exercise such options at any time until it has acquired all equity interests and/or all assets of Linekong Online;
- obtain a pledge over the entire equity interest of Linekong Online from its respective equity holders as collateral security for all of Linekong Online’s payments due to Beijing Linekong Online and to secure performance of Linekong Online’s obligation under the Contractual Arrangements.

The Group does not have any equity interest in Linekong Online. However, as a result of the Contractual Arrangements, the Group has rights to receive variable returns from its involvement with Linekong Online and has the ability to affect those returns through its power over Linekong Online and is considered to control Linekong Online. Consequently, the Company regards Linekong Online as an indirect subsidiary under IFRSs. The Group has consolidated the financial position and results of operations of Linekong Online in the consolidated financial statements of the Group during the years ended December 31, 2022 and 2021.

Nevertheless, the Contractual Arrangements may not be as effective as direct legal ownership in providing the Group with direct control over Linekong Online and uncertainties presented by the PRC legal system could impede the Group’s beneficiary rights of the results, assets and liabilities of Linekong Online. The directors of the Company, based on the advice of its legal counsel, consider that the Contractual Arrangements among Beijing Linekong Online, Linekong Online and its equity holders are in compliance with the relevant PRC laws and regulations and are legally binding and enforceable.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.2 Consolidation (*continued*)

#### (a) Subsidiaries (*continued*)

##### (ii) Business combinations

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred, and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis at the non-controlling interest's proportionate share of the acquiree's net assets.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in consolidated income statement.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group will report in its financial statements provisional amounts for the items for which the accounting is incomplete. During the measurement period, the Group will retrospectively adjust the provisional amounts recognised at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and, if known, would have affected the measurement of the amounts recognised as of that date. During the measurement period, the Group will also recognise additional assets or liabilities if new information is obtained about facts and circumstances that existed as of the acquisition date and, if known, would have resulted in the recognition of those assets and liabilities as of that date. The measurement period does not exceed one year from the acquisition date.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in consolidated statement of comprehensive loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill (Note 2.8). If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the identifiable net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement.

Inter-company transactions, balances and unrealised gains/losses on transactions between group companies are eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group. The financial statements of the parent and its subsidiaries used in the preparation of the consolidated financial statements have the same reporting date.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies *(continued)*

### 2.2 Consolidation *(continued)*

#### **(b) Changes in ownership interests in subsidiaries without change of control**

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions — that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

#### **(c) Disposal of subsidiaries**

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive loss in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive loss are reclassified to profit or loss.

### 2.3 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

### 2.4 Associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

#### **(a) Equity method of accounting**

Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associates include goodwill identified on acquisition net of any accumulated impairment losses. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.4 Associates (*continued*)

#### (a) Equity method of accounting (*continued*)

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in the income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to "share of profit/(loss) of investments using equity accounting" in the income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's consolidated financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interest in associates are recognised in the income statement.

#### (b) Fair value through profit or loss

The Group has invested as a limited partner in a private equity fund and exerted significant influence. The Group has applied the measurement exemption within IAS 28 "Investment in Associates and Joint Ventures" for mutual funds, unit trusts and similar entities and such an investment is measured at fair value through profit or loss and presented as "an associate measured at fair value through profit or loss" in the balance sheet.

### 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker ("CODM"). The CODM, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that make strategic decisions.

### 2.6 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The functional currency of the Company is United States dollars ("USD"). The Company's primary subsidiaries were incorporated in the PRC and these subsidiaries considered RMB as their functional currency. The consolidated financial statements are presented in RMB (unless otherwise stated), which is the Group's presentation currency.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (continued)

### 2.6 Foreign currency translation (continued)

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Foreign exchange gains and losses that relate to cash and cash equivalents are presented in the consolidated statements of comprehensive loss within "finance costs-net". All other foreign exchange gains and losses are presented in the consolidated statements of comprehensive loss within "other operating income — net".

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss.

#### (c) Group companies

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet date presented are translated at the closing rate at the date of that balance sheet;
- income and expenses for each statements of comprehensive loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income as currency translation differences.

### 2.7 Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred.

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Furniture and office equipment	3 years
Server and other equipment	3–5 years
Motor vehicles	5 years
Leasehold improvements	Estimated useful lives or remaining lease terms, whichever is shorter

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.7 Property, plant and equipment (*continued*)

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.10).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other operating income — net", in the consolidated statements of comprehensive loss.

### 2.8 Intangible assets

#### (a) Computer software

Computer software is initially recognised and measured at cost less amortisation. Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software and are amortised over their estimated useful lives of five years.

#### (b) Research and development expenditures

Research expenditure is recognised as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new or improved products) are capitalised as intangible assets when recognition criteria are fulfilled. These criteria includes: (1) it is technically feasible to complete the game product so that it will be available for use or sale; (2) management intends to complete the game product and use or sell it; (3) there is an ability to use or sell the game product; (4) it can be demonstrated how the game product will generate probable future economic benefits; (5) adequate technical, financial and other resources to complete the development and to use or sell the game product are available; and (6) the expenditure attributable to the game product during its development can be reliably measured. Other development expenditures that do not meet those criteria are recognised as expenses as incurred. During the years ended December 31, 2022 and 2021, there were no development costs meeting these criteria and capitalised as intangible assets.

Development costs previously recognised as expenses are not recognised as assets in subsequent periods. Capitalised development costs are amortised from the point at which the assets are ready for use on a straight-line basis over their useful lives.

#### (c) Trademarks and licences

Separately acquired trademarks and licences are reported at historical cost. Trademarks and licences have a finite useful life and are carried at cost less accumulated amortisation.

Amortisation is calculated using the straight-line method to allocate the cost of trademarks and licences over their estimated useful lives of 3 to 7 years, respectively.

Licences subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. For the licenses related to game in operation, the impairment losses are recognised as cost of revenue. For the licenses related to game in development, the impairment losses are recognised as administrative expenses.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies *(continued)*

### 2.8 Intangible assets *(continued)*

#### (d) Goodwill

Goodwill arises on the acquisition of subsidiaries, associates and joint ventures and represents the excess of the consideration transferred over the Group's interest in net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree and the non-controlling interest in the acquiree. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill on acquisitions of associates is included in investments in associates and joint ventures.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes.

Goodwill is not amortised, but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

#### (e) Customer contracts and non-compete agreements

Customer contracts and non-compete agreements acquired in a business combination are recognised at fair value at the acquisition date and carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over their estimated lives of 2 to 6 years.

### 2.9 Film rights and films in progress

#### (a) Film rights

Film rights represent films (including online dramas) produced by the Group. Film rights are stated at cost less any provision for impairment losses. Costs of film rights are expensed in the consolidated income statement over their respective useful economic life, or upon the delivery of related master tapes.

#### (b) Films in progress

Films in progress developed for self-developed film rights (including online dramas) are stated at cost less any provision for impairment losses. Costs include all direct costs associated with the production of films. Costs of films are transferred to film rights upon completion.

#### (c) Impairment

At the end of each reporting period, both internal and external market information are considered in order to assess whether there is any indication that film rights and films in progress are impaired. If any such indication exists, the carrying amount of such assets is assessed and where relevant, an impairment loss is recognised to reduce the asset to its recoverable amount. Such impairment losses are recognised in the income statement.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.10 Impairment of non-financial assets

Assets that have an indefinite useful life or are not yet available for use are not subject to amortisation and are tested annually for impairment. Other assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

### 2.11 Financial assets

#### (i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ("OCI"), or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income ("FVOCI").

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### (ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

#### (iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (continued)

### 2.11 Financial assets (continued)

#### (iii) Measurement (continued)

##### (a) Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other losses-net, together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.
- **FVOCI:** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other losses-net. Interest income from these financial assets is included in finance costs-net using the effective interest rate method. Foreign exchange gains and losses are presented in other losses-net and impairment expenses are presented as separate line item in the statement of profit or loss.
- **FVPL:** Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other losses-net in the period in which it arises.

##### (b) Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management elect to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other losses-net in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

#### (iv) Impairments

The Group assesses on a forward-looking basis the expected credit losses ("ECL") associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.12 Offsetting financial instruments

Financial assets and liabilities are offset, and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

### 2.13 Financial guarantee contracts

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued.

The liability is initially measured at fair value and subsequently at the higher of:

- the amount determined in accordance with the expected credit loss model under IFRS 9 Financial Instruments, and
- the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of IFRS 15 Revenue from Contracts with Customers.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

### 2.14 Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group does not designate any derivatives as hedging instruments.

### 2.15 Trade and other receivables

Trade receivables are amounts due from customers for services performed in the ordinary course of business. If collection of trade and other receivables is expected to be in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 2.11(i) and 2.11(iii) for further information about the Group's accounting for trade receivables and Note 2.11 (iv) for a description of the Group's impairment policies.

### 2.16 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

### 2.17 Term deposits

Term deposits represent time deposits placed with banks. Deposits with original maturities of one year or less are reported as current assets. Interest earned is recorded as interest income in the consolidated statements of comprehensive loss during the periods presented.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (continued)

### 2.18 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs, is deducted from equity attributable to the Company's equity holders until the shares are cancelled or reissued. Where such shares are subsequently reissued, any consideration received (net of any directly attributable incremental transaction costs) is included in equity attributable to the Company's equity holders.

### 2.19 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### 2.20 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

### 2.21 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in income statement in the period in which they are incurred.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.22 Current and deferred income tax

The income tax expense for the period comprises expenses relating to current and deferred income tax. Income tax expenses are recognised in the profit or loss, except to the extent that the expenses relate to items recognised in other comprehensive income or directly in equity, in which case, the income tax is also recognised in other comprehensive income or directly in equity, respectively.

#### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (b) Deferred income tax

##### Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised, or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

##### Outside basis differences

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries and associates, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries and associates only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

#### (c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income tax levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

### 2.23 Employee benefits

The Group contributes based on certain percentage of the salaries of the employees to a defined contribution retirement benefit plan organised by relevant government authorities. The government authorities undertake to assume the retirement benefit obligations payable to all existing and future retired employees under such plan and the Group has no further obligation for post-retirement benefits beyond the contributions made. Contributions to the plans are expensed as incurred and not reduced by contributions forfeited by those employees who leave the plans prior to vesting fully in the contributions. Assets of the plans are held and managed by government authorities and are separate from those of the Group.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies *(continued)*

### 2.24 Share-based payments

#### (a) Equity-settled share-based payment transactions

The Group receives services from employees as consideration for equity instruments of the Company or the Company's subsidiaries. The fair value of the services received in exchange for the grant of the shares, restricted shares units ("RSUs") and options is recognised as expenses.

In terms of shares, RSUs and options awarded to employees, the total amount to be expensed is determined by reference to the fair value of the shares, RSUs and options granted:

- including the impact of any market performance vesting conditions;
- excluding the impact of any service and non-market performance vesting conditions; and
- including the impact of any non-vesting conditions.

Non-market performance and service vesting conditions are included in assumptions about the number of shares, RSUs and options that are expected to vest. The total expenses are recognised over the vesting period over which all of the specified vesting conditions are to be satisfied.

At the end of each reporting period, the Group revises its estimates of the number of shares, RSUs and options that are expected to vest based on the non-marketing performance and service conditions. It recognises the impact of the revision to original estimates, if any, in the profit or loss, with a corresponding adjustment to equity.

In addition, in some circumstances employees may provide services in advance of the grant date and therefore the grant date fair value is estimated for the purposes of recognising the expenses during the period between service commencement period and grant date.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (and share premium).

#### (b) Share-based payment transactions among group entities

The grant by the Company of its equity instruments to the employees of subsidiaries in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investments in subsidiaries, with a corresponding credit to equity in the separate financial statements of the Company.

### 2.25 Discontinued operations

A discontinued operation is a component of the entity that has been disposed of or is classified as held for sale and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale. The results of discontinued operations are presented separately in the statement of profit or loss.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.26 Revenue recognition

Revenue is measured at the transaction price which is the amount of consideration to which the Group is entitled in exchange for transferring promised services or goods to the customer. The Group allocates the transaction price to each performance obligation based on the relative stand-alone selling prices. Revenue for each performance obligation is then recognised when the Group satisfies the performance obligation by transferring the promised goods or services to the customer.

#### (i) Revenue generated from sales of in-game virtual items

The Group engages in the development and operation of online games and receives proceeds from sales of in-game virtual credits (“**Game Credits**”) to the game players. The Group publishes its self-developed games as well as games licensed from third-party developers through game distribution channels.

The Group’s games are free to play. Players can purchase Game Credits and then convert such Game Credits into various in-game virtual items for a better in-game experience. The Group’s paying players (“**Paying Players**”) purchase the Game Credits either directly through the game distribution channels’ own charging systems or third-party payment channels, or through purchasing prepaid game cards from third-party pre-paid game card distributors. Pursuant to agreements with the Group, game distribution channels, third party payment collection channels and third-party pre-paid game card distributors collect the payment from the Paying Players and remit the cash to the Group, net of channel service charges or distribution discounts.

#### Principal agent consideration

The Group operates both its self-developed games and licensed games and takes primary responsibility for the delivery of game experiences to the Paying Players, including marketing and promotion, determining distribution and payment channels, hosting game servers and providing customer services. In addition, the Group also controls game and service specifications and pricing of the in-game virtual items. Therefore, the Group considers itself the principal in the delivery of the game experience to the Paying Players as the Group has the primary responsibility in the arrangement and latitude in establishing the selling prices and thus records revenues on a gross basis. Payments to third-party game developers and channel service charges by game distribution channels and third-party payment channels are recorded as cost of revenue. The discounts given to the Paying Players by the third-party game distribution channels and third-party prepaid game card distributors are estimated by the Group based on available information and recorded as a deduction of revenue.

#### Recognition of revenue generated from sales of in game virtual items

Upon the sales of Game Credits, the Group typically has an implied performance obligation to provide services which enable the in-game virtual items exchanged from the Game Credits to be displayed or used in the games. Game Credits are consumed by Paying Players to exchange for in-game virtual items, i.e. consumable items or permanent ownership items. Revenue is immediately recognised when the consumable items are consumed or expired, or ratably recognised during their life periods for the permanent ownership items. The Group considers player behaviour patterns in estimating the lives of permanent ownership items (“**Player Relationship Period**”), which is the average period between the first date the Paying Players charge their accounts and the last date these Paying Players would play the game, and it represents the Group’s best estimate for the lives of the in-game permanent ownership items purchased by the Paying Players.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies *(continued)*

### 2.26 Revenue recognition *(continued)*

#### (i) Revenue generated from sales of in-game virtual items *(continued)*

The Group estimates the Player Relationship Period on a game-by-game basis and re-assesses such periods quarterly or semi-annually. If there is insufficient data to determine the Player Relationship Period, such as in the case of a newly launched game, it estimates the Player Relationship Period based on other games with similar characteristics developed by the Group or by third-party developers until the new game establishes its own patterns and history. The Group considers the games profile and target audience when estimating the Player Relationship Period.

If the Group does not have the ability to differentiate between revenue attributable to permanent ownership virtual items and consumable virtual items for a specific game, the Group recognises revenue from both permanent ownership and consumable virtual items for that game ratably over the game's Player Relationship Period.

#### (ii) Revenue generated from licensing and technical support fees

The Group derives revenue from licensing of games to third-party publishers. Depending on the nature of the license, the revenue is recognised over the licensing period or at a point of time. The Group also provides continuing technical support to the third-party publishers for the games licensed. Revenue is recognised when service is transferred to customers and such performance obligation is satisfied.

#### (iii) Revenue generated from the licensing of film rights

The Group licenses self-developed film rights (including online dramas) to third-party publishers. Since the licensee can direct the use of and get substantially all of the remaining benefits from the licence granted, revenue from the licensing of film rights is recognised upon the delivery of the master tapes to the licensee.

#### (iv) Revenue generated from the production of films

The Group is also engaged to produce films right (including online dramas) for specific customers and retains no right to the film rights during the production process and after completion. The Group concludes that it does not create an asset with an alternative use to the Group and it has a right to payment for performance completed to date that includes compensation for a reasonable profit margin. Therefore, revenue is recognised over time by measuring the progress towards complete satisfaction of the performance obligation.

#### (v) Revenue generated from the sales of food products

During the second quarter to the fourth quarter of 2022, the Group has engaged in the sale of food products on e-commerce platforms in the PRC, details of which are provided in note 23. The Group recognizes the product revenues from the sales of food products on a gross basis as the Group is acting as a principal in these transactions and is responsible for fulfilling the promise to provide the specified goods. The Group recognizes revenues net of discounts and return allowances when the products are delivered and title is passed to customers.

#### Contract assets and contract liabilities

The excess of cumulative revenue recognised over the cumulative consideration received and due from the contracted customer is recognised as a contract asset on the consolidated balance sheet. On the contrary, the excess of any cumulative consideration received from the contracted customer over the cumulative revenue recognised is recognised as a contract liability recorded in deferred revenue. The contract asset and the contract liability are classified as current and non-current portions based on their respective recovery or settlement periods. As of December 31, 2022 and 2021, the Group did not have contract assets.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (*continued*)

### 2.27 Interest income

Interest income mainly represents interest income from bank deposits and loans and is recognised using the effective interest method.

### 2.28 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received, and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in profit or loss over the periods necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in deferred revenue and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

### 2.29 Leases

The Group's leases are mainly rentals of offices. Rental contracts are typically made for fixed periods of 2 to 3 years. Lease terms are negotiated on an individual basis and contain different terms and conditions.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable,
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date,
- amounts expected to be payable by the Group under residual value guarantees,
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the group, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received,
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third-party financing, and,
- makes adjustments specific to the lease, e.g. term, country, currency and security.

# Notes to the Consolidated Financial Statements

## 2. Summary of significant accounting policies (continued)

### 2.29 Leases (continued)

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the Group entities use that rate as a starting point to determine the incremental borrowing rate.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability,
- any lease payments made at or before the commencement date less any lease incentives received,
- any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Payments associated with short-term leases are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option.

### 2.30 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or Board of Directors, where appropriate.

## 3. Financial risk management

### 3.1 Financial risk factors

The Group is subject to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk, concentration risk and liquidity risk. The Group's overall risk management strategy seeks to minimise the potential adverse effects on the financial performance of the Group. Risk management is carried out by the senior management of the Group and approved by the Board of Directors.

#### (a) Market risk

##### (i) Foreign exchange risk

The Group mainly operates in the PRC and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to USD. Therefore, foreign exchange risk primarily arose from recognized assets in the Group's PRC subsidiaries when receiving or to receive foreign currencies from overseas cooperated counterparties. For the Group's PRC subsidiaries whose functional currency is RMB, if USD had strengthened/weakened by 5% against RMB with all other variables held constant, the post-tax loss would have been approximately RMB246,000 lower/higher for the year ended December 31, 2022 (2021: RMB588,000), as a result of net foreign exchange gains/losses on translation of net monetary assets denominated in USD. The Group does not hedge against any fluctuation in foreign currency.

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (*continued*)

### 3.1 Financial risk factors (*continued*)

#### (a) Market risk (*continued*)

##### (i) Foreign exchange risk (*continued*)

Most of the transactions of the Company are denominated and settled in its functional currency, USD. The Company's foreign exchange risk primarily arose from the cash and cash equivalents and other receivables denominated in RMB. If RMB had strengthened/weakened by 5% against USD with all other variables held constant, the post-tax loss would have been approximately RMB1,281,000 lower/higher for the year ended December 31, 2022 (2021: RMB3,134,000), as a result of net foreign exchange gains/losses on translation of cash and cash equivalents denominated in RMB.

##### (ii) Interest rate risk

Other than interest-bearing cash and cash equivalents, short-term bank deposits and restricted deposits, the Group has no other significant interest-bearing assets. Bank borrowings were offered at fixed rates and expose the Group to fair value interest rate risk. The directors of the Company do not anticipate there is any significant impact to interest-bearing assets and liabilities resulted from the changes in interest rates, because the interest rates of balances and bank borrowings are not expected to change significantly.

##### (iii) Price risk

The Group is exposed to price risk because of investments held by the Group were classified on the consolidated balance sheet and as at fair value through profit or loss. The Group is not exposed to commodity price risk.

To manage its price risk arising from the investments, the Group diversifies its portfolio. Each investment is managed by senior management on a case-by-case basis.

The Group's financial assets at fair value through profit or loss are not held for trading and had not been elected to present fair value gains and losses in OCI. The sensitivity analysis is determined based on the exposure to price risk of financial assets at fair value through profit or loss at the end of the reporting period. If the fair values of the respective instruments held by the Group had been 5% higher/lower, the post-tax loss for the year ended December 31, 2022 would have been approximately RMB1,416,000 (2021: RMB1,703,000) lower/higher.

#### (b) Credit risk

The carrying amounts of cash and cash equivalents and deposits placed with banks and financial institutions, trade receivables, other receivables (including loans) and wealth management product included in the consolidated financial statements represent the Group's maximum exposure to credit risk in relation to its financial assets. The objective of the Group's measures to manage credit risk is to control potential exposure to recoverability problem.

##### (i) Risk management

To manage risk of bank deposits, deposits are mainly placed with reputable financial institutions. There has been no recent history of default in relation to these financial institutions.

For trade receivables, a significant portion of trade receivables at the end of each reporting period was due from those game distribution channels and film publishers in cooperation with the Group. If the strategic relationship with game distribution channels and film publishers is terminated or scaled-back; or if the co-operative arrangements with the game distribution channels and film publishers are altered; or if they experience financial difficulties in paying the Group, the Group's trade receivables might be adversely affected in terms of recoverability. To manage this risk, the Group maintains frequent communications with the game distribution channels and film publishers to ensure the effective credit control.

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (*continued*)

### 3.1 Financial risk factors (*continued*)

#### (b) Credit risk (*continued*)

##### (i) Risk management (*continued*)

For other receivables, the Group makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records, past experience and forward-looking information.

For financial guarantee contracts, the management monitors related credit risks periodically and records provision when necessary.

The Group's investment in the wealth management product is considered to be a low risk investment. The credibility of the issuer of the debt instrument are monitored on a timely basis for credit deterioration.

##### (ii) Impairment of financial assets

The Group has following major types of financial assets, which are subject to IFRS 9's expected credit loss model:

- trade receivables, and
- other receivables.

While cash and cash equivalents, short term deposit and restricted deposits are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

#### **Trade receivables**

The Group applies the IFRS 9 simplified approach to measuring ECL which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are based on the payment profiles of sales over a period of 36 months before December 31, 2022 and 2021, respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the GDP of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

## Notes to the Consolidated Financial Statements

### 3. Financial risk management (continued)

#### 3.1 Financial risk factors (continued)

##### (b) Credit risk (continued)

##### (ii) Impairment of financial assets (continued)

##### Trade receivables (continued)

On that basis, the loss allowance as of December 31, 2022 and 2021 was determined as follows for trade receivables:

	Current RMB'000	0~30 days past due RMB'000	30~120 days past due RMB'000	More than 120 days past due RMB'000	Total RMB'000
As of December 31, 2022					
Expected loss rate	0.61%	2.72%	28.32%	88.88%	
Accounts receivable	4,724	184	113	2,060	7,081
Less: allowance	29	5	32	1,831	1,897
	<b>4,695</b>	<b>179</b>	<b>81</b>	<b>229</b>	<b>5,184</b>
As of December 31, 2021					
Expected loss rate	0.39%	1.96%	18.30%	93.52%	
Accounts receivable	7,223	51	153	1,851	9,278
Less: allowance	28	1	28	1,731	1,788
	<b>7,195</b>	<b>50</b>	<b>125</b>	<b>120</b>	<b>7,490</b>

The loss allowances for trade receivables as of December 31 reconcile to the opening loss allowances as follows:

	Year Ended December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Trade receivables:</b>		
At beginning of the year	(1,788)	(1,365)
Increase in loss allowance recognized in profit or loss during the year	(122)	(458)
Receivables written off during the year as uncollectible	13	35
At end of the year	<b>(1,897)</b>	<b>(1,788)</b>

## Notes to the Consolidated Financial Statements

### 3. Financial risk management (continued)

#### 3.1 Financial risk factors (continued)

##### (b) Credit risk (continued)

##### (ii) Impairment of financial assets (continued)

##### Other receivables

Impairment on other receivables is measured as either 12-month expected credit losses or lifetime expected credit losses, depending on whether there has been a significant increase in credit risk since initial recognition. To assess whether there is a significant increase in credit risk, the Group compares the risk of default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition by considering available, reasonable and supportive forwarding-looking information.

The Company uses three categories for other receivables which reflect their credit risk and how the other receivables loss allowance is determined for each of those categories. A summary of the assumptions underpinning the Company's expected credit loss model is as follows:

Category	Company definition of category	Basis for recognition of expected credit loss allowance
Stage 1	Credit risk is in line with original expectations;	12 month expected losses.
Stage 2	A significant increase in credit risk has occurred compared to original expectations; a significant increase in credit risk is presumed if contractual repayments are 30 days past due;	Lifetime expected losses.
Stage 3 (Credit-impaired)	Contractual repayments are 60 days past due or it is becoming probable that a borrower will enter bankruptcy;	Lifetime expected losses.

The gross amount of other receivables as of December 31, 2022 and 2021 reconciles to the opening balance as follows:

	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Total RMB'000
Opening balance as of January 1, 2021	4,937	—	27,166	32,103
Disposal of a subsidiary	—	—	(3,997)	(3,997)
Repayments	(922)	—	—	(922)
Closing balance as of December 31, 2021	4,015	—	23,169	27,184
Opening balance as of January 1, 2022	4,015	—	23,169	27,184
Repayments	—	—	(2,206)	(2,206)
Additions	1,023	—	—	1,023
Closing balance as of December 31, 2022	5,038	—	20,963	26,001

## Notes to the Consolidated Financial Statements

### 3. Financial risk management (continued)

#### 3.1 Financial risk factors (continued)

##### (b) Credit risk (continued)

##### (ii) Impairment of financial assets (continued)

##### Other receivables (continued)

The loss allowance for other receivables as of December 31, 2022 and 2021 reconciles to the opening loss allowance as follows:

	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Total RMB'000
Opening loss allowance as of January 1, 2021	1,320	—	23,364	24,684
Disposal of a subsidiary	—	—	(929)	(929)
Provision for impairment	—	—	734	734
Written-off during the year as uncollectible	(162)	—	—	(162)
Closing loss allowance as of December 31, 2021	1,158	—	23,169	24,327
Opening loss allowance as of January 1, 2022	1,158	—	23,169	24,327
Provision for impairment	16	—	—	16
Repayments	—	—	(2,206)	(2,206)
Closing loss allowance as of December 31, 2022	1,174	—	20,963	22,137

Trade receivables and other receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group.

Increase in loss allowance of receivables is presented as "net impairment reversals/(losses) on receivables". Subsequent recoveries of amounts previously written off are credited against the same line item.

##### (iii) Financial assets at fair value through profit or loss

The Group is also exposed to credit risk in relation to wealth management products that are measured at fair value through profit or loss. The maximum exposure at the end of the reporting period is the carrying amount of these investments. (2022: RMB nil; 2021: RMB6,000,000).

##### (iv) Financial guarantee contract

As of December 31, 2022, the maximum exposure to credit risk of the commitments in respect of guarantee given (notes38(e)) is nil (as of December 31, 2021: RMB3,000,000), ECL provision recognized is nil (as of December 31, 2021: nil).

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (*continued*)

### 3.1 Financial risk factors (*continued*)

#### (c) Concentration risk

For the Group's Game Business, there was no customer whose revenues individually represent greater than 10% of the total revenues of the Group for the years ended December 31, 2022 and 2021. For the Group's Film Business, there was no customer and one customer that accounted for more than 10% of the total revenues of the Group for the years ended December 31, 2022 and 2021 respectively, and details are as follows:

	Year ended December 31,	
	2022	2021
Film publisher A	0.5%	10.3%
	<b>0.5%</b>	<b>10.3%</b>

Revenues generated from sales of in-game virtual items through game distribution channels individually representing over 10% of the total revenues of the Group for the years ended December 31, 2022 and 2021 are as follows:

	Year ended December 31,	
	2022	2021
Game distribution channel A	25.0%	28.5%
Game distribution channel B	14.6%	11.3%
	<b>39.6%</b>	<b>39.8%</b>

Details of trade receivable balances that represented over 10% of the respective total balances of the Group as of December 31, 2022 and 2021 are as follows:

	As of December 31,	
	2022	2021
Game Distribution Channel A	54.6%	48.3%
Game Distribution Channel B	5.6%	12.9%
	<b>60.2%</b>	<b>61.2%</b>

## Notes to the Consolidated Financial Statements

### 3. Financial risk management (continued)

#### 3.1 Financial risk factors (continued)

##### (d) Liquidity risk

The Group aims to maintain sufficient cash and cash equivalents. Due to the dynamic nature of the underlying businesses, the Group's finance department maintains flexibility in funding by maintaining adequate cash and cash equivalents.

The table below analyses the Group's non-derivative financial liabilities that will be settled into relevant maturity grouping based on the remaining period at each balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Total RMB'000
<b>As of December 31, 2022</b>				
Trade and other payables (excluding salary and staff welfare payables and other taxes payables)	15,798	—	—	15,798
Lease liabilities	1,338	1,132	979	3,449
	<b>17,136</b>	<b>1,132</b>	<b>979</b>	<b>19,247</b>
<b>As of December 31, 2021</b>				
Bank borrowings	50,382	—	—	50,382
Trade and other payables (excluding salary and staff welfare payables and other taxes payables)	23,577	—	—	23,577
Lease liabilities	4,038	574	—	4,612
	<b>77,997</b>	<b>574</b>	<b>—</b>	<b>78,571</b>

#### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain optimal capital structure to enhance shareholders' value in the long term.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or repurchase the Company's shares.

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (continued)

### 3.2 Capital management (continued)

The Group monitors capital on the basis of the net debt to equity ratio. This ratio is calculated as gross debt less cash and liquid investments, divided by total equity. The Group aims to maintain its net debt to equity ratio. The net debt to equity ratios at December 31, 2022 and 2021 were as follows:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Cash and liquid investments	116,371	138,248
Gross debt	(3,449)	(54,612)
Net cash	112,922	83,636
Total equity	262,406	303,990
<b>Net cash to equity ratio</b>	<b>43.0%</b>	27.5%

Note 35(b) provides details about the calculation of net cash.

### 3.3 Fair value estimation

#### (i) Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (continued)

### 3.3 Fair value estimation (continued)

#### (i) Fair value hierarchy (continued)

The Group did not have any financial liabilities that were measured at fair value as of December 31, 2022 and 2021.

Recurring fair value measurements	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	Total RMB'000
<b>As of December 31, 2022</b>				
<b>Assets</b>				
An associate measured at fair value through profit or loss	—	—	35,303	35,303
Financial assets at fair value through profit or loss — Unlisted securities	—	—	31,037	31,037
	—	—	66,340	66,340
<b>As of December 31, 2021</b>				
<b>Assets</b>				
An associate measured at fair value through profit or loss	—	—	44,725	44,725
Financial assets at fair value through profit or loss — Wealth management products	—	—	6,000	6,000
— Unlisted securities	—	—	32,331	32,331
	—	—	83,056	83,056

There were no transfers between levels 1, 2 and 3 during the years ended December 31, 2022 and 2021.

#### (ii) Valuation techniques used to determine fair values

The fair value of financial instruments traded in active markets is determined based on quoted market prices at the end of the reporting year. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required for evaluating the fair value of a financial instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The Group has a team that manages the valuation of level 3 instruments for financial reporting purposes. The team manages the valuation of the investments on a case by case basis. At least once every year, the team would use valuation techniques to determine the fair value of the Group's level 3 instruments. External valuation experts will be involved when necessary.

# Notes to the Consolidated Financial Statements

## 3. Financial risk management (continued)

### 3.3 Fair value estimation (continued)

#### (ii) Valuation techniques used to determine fair values (continued)

Specific valuation techniques used to value financial instruments include:

- quoted market prices or dealer quotes for similar instruments;
- discounted cash flow model and unobservable inputs mainly including assumptions of expected future cash flows and discount rate;
- a combination of observable inputs and unobservable inputs, including discount rate, risk-free interest rate and expected volatility.

The fair value of the investment in associate is primarily based on the Group's attributable portion of the reported net asset value ("NAV") of the associate. The NAV was derived from the fair value of the underlying investments (most of total assets of the associate represented financial assets measured at fair value) at the same measurement date as that used by the Group. The Group understands and assesses the valuations provided by the general partner of the associate and made necessary adjustments as a result of the assessment. The associate measured at fair value through profit or loss is included in level 3.

#### (iii) Fair value measurements using significant unobservable inputs

The following table presents the changes in level 3 financial assets for the years ended December 31, 2022 and 2021, respectively.

	An associate at fair value through profit or loss RMB'000	Financial assets at fair value through profit or loss RMB'000	Total RMB'000
<b>Opening balance as of January 1, 2021</b>	42,031	47,968	89,999
Additions	—	24,550	24,550
Disposals	—	(20,607)	(20,607)
Gains/(losses) recognised in other losses — net	2,694	(13,580)	(10,886)
<b>Closing balance as of December 31, 2021</b>	<b>44,725</b>	<b>38,331</b>	<b>83,056</b>
<b>Opening balance as of January 1, 2022</b>	<b>44,725</b>	<b>38,331</b>	<b>83,056</b>
Additions	—	<b>14,520</b>	<b>14,520</b>
Transfer from film rights and films in progress	—	<b>8,489</b>	<b>8,489</b>
Disposals	<b>(6,221)</b>	<b>(18,069)</b>	<b>(24,290)</b>
Losses recognised in other losses — net	<b>(3,201)</b>	<b>(12,234)</b>	<b>(15,435)</b>
<b>Closing balance as of December 31, 2022</b>	<b>35,303</b>	<b>31,037</b>	<b>66,340</b>

## Notes to the Consolidated Financial Statements

### 3. Financial risk management (continued)

#### 3.3 Fair value estimation (continued)

##### (iv) Valuation inputs and relationships to fair value

The components of the level 3 instruments include investments in unlisted securities and an associate measured at fair value through profit or loss. As these instruments are not traded in an active market, their fair values have been determined using various applicable methodologies.

##### As of December 31, 2022

	As of December 31, 2022	Valuation technique	Significant unobservable inputs	Percentage or ratio range	Sensitivity of fair value to the input
Unlisted securities	31,037	Discounted cash flow mode	Discount rate	20% ~ 23%	Note (b)
			Compound annual growth rate of revenue	6%	
			Discount for lack of marketability	20%	
			Volatility	41%	
An associate measured at fair value through profit or loss	35,303	Note 3.3 (ii)	Note (c)	N/A	Note (c)

##### As of December 31, 2021

	As of December 31, 2021	Valuation technique	Significant unobservable inputs	Percentage or ratio range	Sensitivity of fair value to the input
Wealth management product	6,000	Discounted cash flow mode	Expected return rate	3%	Note (a)
Unlisted securities	32,331	Discounted cash flow mode	Discount rate	21% ~ 25%	Note (b)
			Compound annual growth rate of revenue	6% ~ 31%	
			Discount for lack of marketability	20%	
			Volatility	38% ~ 53%	
An associate measured at fair value through profit or loss	44,725	Note 3.3 (ii)	Note (c)	N/A	Note (c)

# Notes to the Consolidated Financial Statements

## 3. Financial risk management *(continued)*

### 3.3 Fair value estimation *(continued)*

#### (iv) Valuation inputs and relationships to fair value *(continued)*

Notes:

- (a) For wealth management products, the change of estimated carrying amount as of December 31, 2021 would have been approximately nil should the expected return rate used in discounted cash flow analysis be higher/lower by 1% from management's estimates.
- (b) The following table summarizes the quantitative information about the significant unobservable inputs used level 3 fair value measurements.

#### As of December 31, 2022

Key unobservable inputs	Range of inputs	Change	Fair value increase/ (decrease) for the year ended December 31, 2022 RMB'000
Discount rate	20%~23%	-1%	388
		+1%	(382)
Compound annual growth rate of revenue	6%	-5%	(583)
		+5%	579
Discount for lack of marketability	20%	-5%	249
		+5%	(250)
Volatility	41%	-5%	20
		+5%	(20)

#### As of December 31, 2021

Key unobservable inputs	Range of inputs	Change	Fair value increase/ (decrease) for the year ended December 31, 2021 RMB'000
Discount rate	21% ~ 25%	-1%	934
		+1%	(834)
Compound annual growth rate of revenue	6% ~ 31%	-5%	(2,867)
		+5%	2,755
Discount for lack of marketability	20%	-5%	1,496
		+5%	(1,493)
Volatility	38% ~ 53%	-5%	(74)
		+5%	75

- (c) The unobservable inputs which significantly impacted the fair value are the net asset value of the associate reported by its general partner and the adjustment made by the Group (together, the "adjusted NAV"). If the adjusted NAV increased/decreased by 5% as of December 31, 2022, the fair value as of December 31, 2022 would increase/decrease by RMB1,765,000 (2021: RMB2,236,000).

# Notes to the Consolidated Financial Statements

## 4. Critical accounting estimates and judgments

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 4.1 Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### (a) Estimates of the Player Relationship Period

As described in Note 2.26(i), the Group recognises revenue from permanent ownership virtual items ratably over the Player Relationship Period. The determination of the Player Relationship Period in each game is based on the Group's best estimate that takes into account all known and relevant information at the time of assessment. Such estimates are subject to re-evaluation on a semi-annual or quarterly basis. Any adjustments arising from changes in the Player Relationship Period as a result of updated information will be accounted for prospectively as a change in accounting estimate.

#### (b) Fair value of Level 3 financial assets

As mentioned in Note 3.3, the fair value of Level 3 financial assets that are not traded in an active market is determined by using valuation techniques. The Group uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at each balance sheet date. The Group has used discounted cash flow and NAV approach for various financial assets measured at fair value through profit or loss that are not traded in active markets.

#### (c) Recoverable amount of film rights and films in progress

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period in accordance with the accounting policies stated in note 2.9. In determining whether impairment indicator existed and the recoverable amount of film rights and films in progress, the Group makes assessment on a film-by-film basis and takes into consideration both internal and external market information, for example, the production schedule of the online drama, the sales forecasts, the production budget and the general economic condition of the relevant markets.

Based on management assessments on the recoverability of film rights and films in progress (Note 9), an impairment on film rights and films in progress of RMB3,271,000 was charged to administrative expenses for the year ended December 31, 2022 (2021: RMB22,400,000).

### 4.2 Critical judgments in applying the Group's accounting policies

#### (a) Revenue recognition of certain games

As mentioned in Note 2.26, revenue is immediately recognised when the consumable items are consumed or expired, or ratably recognised during their life periods for the permanent ownership items. In the case that the Group does not possess relevant data and information to differentiate between revenues attributable to permanent ownership and consumable virtual items of a specific game, revenues from both the permanent ownership and consumable virtual items are deferred and recognised ratably over the expected Player Relationship Period of the specific game.

# Notes to the Consolidated Financial Statements

## 4. Critical accounting estimates and judgments *(continued)*

### 4.2 Critical judgments in applying the Group's accounting policies *(continued)*

#### (b) Critical judgment in recognition of associates

The Company has assessed the level of influence that the Group has over Fuze Entertainment Co., Ltd. (“Fuze”) invested during the year ended December 31, 2015 (Note 12). According to the shareholders agreements of Fuze, the Group has had the right to appoint certain directors of the board of directors of Fuze since the issuance of series A preferred shares by Fuze in June 2015. The directors of the Company consider that the Group exercises significant influence over Fuze through the participation in Fuze's operational and financial policy-making processes and representation on the board of directors. The Company also assessed that the risk and reward characteristics of the preferred shares held by the Company are substantially similar to Fuze's ordinary shares, therefore the investment in Fuze has been classified as an investment using equity accounting.

## 5. Revenue and segment information

The CODM of the Group, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that make strategic decisions.

The Company separately manages the production and operation of each segment and evaluates their operating results respectively, in order to make decisions about resources to be allocated to these segments and to assess their performance.

In the fourth quarter of 2022, the subsidiary operating the Food Business was sold (Note 23), and is reported in the current period as a discontinued operation. The management reassessed the segment disclosure for the year ended 31 December 2022. The comparative figures have been restated to conform with the current year's presentation.

The Group identifies two continuing operations segments and one discontinued operations segment as follows:

#### — Continuing operations

- The Game Business, which is primarily engaged in developing and publishing online games in the PRC and other countries and regions;
- The Film Business, which is primarily engaged in licensing self-developed online dramas rights to third-party publishers and producing online drama rights for specific customers in the PRC.

#### — Discontinued operations

- The Food Business, which is primarily engaged in sales of food products on e-commerce platform in the PRC.

## Notes to the Consolidated Financial Statements

### 5. Revenue and segment information (continued)

The CODM assesses the performance of the operating segments based on the operating (loss)/profit of each reporting segments. The reconciliation of operating loss to loss before income tax is shown in the consolidated income statement.

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Continuing operations:</b>		
<b>Segment revenue:</b>		
<b>Game Business</b>		
— Sales of in-game virtual items	65,975	68,174
— License fee and technical support fee	523	2,388
	<u>66,498</u>	<u>70,562</u>
<b>Film Business</b>		
— Licensing and production of online dramas and others	4,559	15,372
	<u>4,559</u>	<u>15,372</u>
<b>Total</b>	<u>71,057</u>	<u>85,934</u>
<b>Segments results — operating loss:</b>		
— Game Business	(39,583)	(42,464)
— Film Business	(4,725)	(26,598)
	<u>(44,308)</u>	<u>(69,062)</u>
<b>Discontinued operations:</b>		
<b>Food Business</b>		
<b>Segment revenue</b>	<u>58,392</u>	—
<b>Segments results — operating loss</b>	<u>(2,568)</u>	—

The Group has a large number of game players, no revenue from any individual game player exceeded 10% or more of the Group's revenue for the years ended December 31, 2022 and 2021. Revenue from licensing and production of online dramas was derived from zero and one external customer for the year ended December 31, 2022 and 2021, respectively.

## Notes to the Consolidated Financial Statements

### 5. Revenue and segment information (continued)

A breakdown of revenue derived from the PRC, South Korea and other overseas countries and regions for the years ended December 31, 2022 and 2021 is as follows:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Revenue from external customers:		
— PRC	43,350	46,794
— South Korea	25,124	34,328
— Other overseas countries and regions	2,583	4,812
	<b>71,057</b>	<b>85,934</b>

A breakdown of revenue derived from the transfer of goods and services over time and at a point in time for the years ended December 31, 2022 and 2021 is as follows:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Revenue from contracts with customers		
— Recognised over time	70,203	74,756
— Recognised at a point in time	854	11,178
	<b>71,057</b>	<b>85,934</b>

The Group's non-current assets other than financial instruments and, investments using equity accounting were located as follows:

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
— PRC	80,420	54,529
— South Korea	1,182	282
	<b>81,602</b>	<b>54,811</b>

## Notes to the Consolidated Financial Statements

### 6. Property, plant and equipment

	Furniture and office equipment RMB'000	Servers and other equipment RMB'000	Motor vehicles RMB'000	Leasehold improvements RMB'000	Assets under construction RMB'000	Total RMB'000
<b>As of January 1, 2021</b>						
Cost	4,071	14,959	2,607	5,881	—	27,518
Accumulated depreciation	(3,945)	(14,024)	(2,521)	(5,881)	—	(26,371)
Net book amount	126	935	86	—	—	1,147
<b>Year ended December 31, 2021</b>						
Opening net book amount	126	935	86	—	—	1,147
Additions	318	—	—	—	—	318
Depreciation	(286)	(252)	(65)	—	—	(603)
Foreign exchange adjustments	—	(38)	—	—	—	(38)
Closing net book amount	158	645	21	—	—	824
<b>As of December 31, 2021</b>						
Cost	3,993	14,696	2,607	5,881	—	27,177
Accumulated depreciation	(3,835)	(14,051)	(2,586)	(5,881)	—	(26,353)
Net book amount	158	645	21	—	—	824
<b>Year ended December 31, 2022</b>						
Opening net book amount	158	645	21	—	—	824
Additions	353	71	—	—	702	1,126
Depreciation	(376)	(239)	(11)	—	—	(626)
Disposal	(10)	—	—	—	—	(10)
Foreign exchange adjustments	—	12	—	—	—	12
Closing net book amount	125	489	10	—	702	1,326
<b>As of December 31, 2022</b>						
Cost	4,278	14,843	2,607	5,881	702	28,311
Accumulated depreciation	(4,153)	(14,354)	(2,597)	(5,881)	—	(26,985)
Net book amount	125	489	10	—	702	1,326

## Notes to the Consolidated Financial Statements

### 6. Property, plant and equipment (continued)

Depreciation charges were expensed in the following categories in the consolidated statements of comprehensive loss:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Cost of revenue	529	459
Administrative expenses	66	134
Selling and marketing expenses	6	4
Research and development expenses	25	6
	<b>626</b>	<b>603</b>

### 7. Leases

#### (i) Amounts recognised in the consolidated balance sheet

The consolidated balance sheet shows the following amounts relating to leases:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Right-of-use assets</b>		
Leased offices	3,992	5,036
<b>Lease liabilities</b>		
Current	1,338	4,038
Non-current	2,111	574
	<b>3,449</b>	<b>4,612</b>

Additions to the right-of-use assets during the 2022 financial year were RMB3,522,000 (2021: RMB1,634,000).

Rental contracts are typically made for fixed periods of 2 to 3 years. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

#### (ii) Amounts recognised in the consolidated statement of comprehensive loss

The consolidated statement of comprehensive loss shows the following amounts relating to leases:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Depreciation charge of right-of-use assets</b>		
Leased offices	(4,122)	(3,366)
Interest expense (included in finance cost)	163	261
Expense relating to short-term leases	868	1,187

The total cash outflow for leases in 2022 was RMB4,715,000 (2021: RMB4,551,000).

## Notes to the Consolidated Financial Statements

### 8. Intangible assets

	Goodwill RMB'000	Customer contracts and non-competes agreements RMB'000	Trademarks and licenses RMB'000	Computer software RMB'000	Total RMB'000
<b>As of January 1, 2021</b>					
Cost	3,394	6,070	83,068	6,222	98,754
Accumulated impairment	(3,394)	(2,195)	(18,516)	—	(24,105)
Accumulated amortisation	—	(3,875)	(49,504)	(5,864)	(59,243)
Net book amount	—	—	15,048	358	15,406
<b>Year ended December 31, 2021</b>					
Opening net book amount	—	—	15,048	358	15,406
Additions	—	—	11,711	115	11,826
Amortisation	—	—	(6,238)	(275)	(6,513)
Impairment (note (a))	—	—	(5,966)	—	(5,966)
Foreign exchange adjustments	—	—	43	—	43
Closing net book amount	—	—	14,598	198	14,796
<b>As of December 31, 2021</b>					
Cost	—	—	68,690	6,337	75,027
Accumulated impairment	—	—	(5,966)	—	(5,966)
Accumulated amortisation	—	—	(48,126)	(6,139)	(54,265)
Net book amount	—	—	14,598	198	14,796
<b>Year ended December 31, 2022</b>					
Opening net book amount	—	—	14,598	198	14,796
Additions	—	—	688	77	765
Amortisation	—	—	(3,553)	(260)	(3,813)
Impairment (note (a))	—	—	(2,680)	—	(2,680)
Foreign exchange adjustments	—	—	545	—	545
Closing net book amount	—	—	9,598	15	9,613
<b>As of December 31, 2022</b>					
Cost	—	—	59,734	6,427	66,161
Accumulated impairment	—	—	(3,367)	—	(3,367)
Accumulated amortisation	—	—	(46,769)	(6,412)	(53,181)
Net book amount	—	—	9,598	15	9,613

## Notes to the Consolidated Financial Statements

### 8. Intangible assets (continued)

Amortisation charges were expensed in the following categories in the consolidated statements of comprehensive loss:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Cost of revenue	402	1,348
Administrative expenses	238	311
Selling and marketing expenses	—	10
Research and development expenses	3,173	4,844
	<b>3,813</b>	<b>6,513</b>

Note:

- (a) Impairment

#### Trademarks and licenses

In 2022, the performance of several games (the “Under-performed Games”) in operation were much worse than expected which triggered a number of impairment tests. Based on the result of impairment tests, the expected income generated from the Under-performed Games were not expected to cover the future marketing expenses and operation costs, thus the Group made the decision to terminate the development and maintenance of the Under-performed Games, and made full impairment against the relevant intangible assets. In 2021, the Group made full impairment against the intangible assets related with several games in development. Impairment charge of RMB2,680,000 and RMB5,966,000 were recorded in 2022 and 2021 based on the impairment test results, respectively.

### 9. Film rights and films in progress

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Film rights and films in progress		
— Under production/production yet to commence	59,665	24,952

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Beginning of the year	24,952	39,696
Additions	46,473	7,656
Transfer to financial assets at fair value through profit or loss	(8,489)	—
Impairment (Note (a))	(3,271)	(22,400)
End of the year	<b>59,665</b>	<b>24,952</b>

Note:

- (a) Impairment

In 2022 and 2021, certain online dramas' production plans were rescheduled or cancelled. For online dramas whose production plans were rescheduled, the expected income generated from certain film rights is not expected to cover the future marketing expense and production costs. The Company made impairment provisions against these film rights and films in progress based on the estimated recoverable amounts of the online dramas after taking account of the revised plans. The recoverable amount was determined by the estimated value in use. For those online dramas whose production plans were cancelled, the film rights were fully impaired. Impairment charge of RMB3,271,000 and RMB22,400,000 were recorded in 2022 and 2021, respectively, based on the results of the impairment tests.

## Notes to the Consolidated Financial Statements

### 10. Financial instruments by category

	Financial assets at amortised cost RMB'000	Assets at fair value through profit or loss RMB'000	Total RMB'000
<b>Assets</b>			
<b>As of December 31, 2022</b>			
Trade receivables	5,184	—	5,184
Other receivables	3,864	—	3,864
Financial assets at fair value through profit or loss	—	31,037	31,037
An associate at fair value through profit or loss	—	35,303	35,303
Short-term bank deposits	32,128	—	32,128
Cash and cash equivalents	116,371	—	116,371
	<b>157,547</b>	<b>66,340</b>	<b>223,887</b>
<b>As of December 31, 2021</b>			
Trade receivables	7,490	—	7,490
Other receivables	2,857	—	2,857
Financial assets at fair value through profit or loss	—	38,331	38,331
An associate at fair value through profit or loss	—	44,725	44,725
Short-term bank deposits	57,440	—	57,440
Restricted deposits	55,469	—	55,469
Cash and cash equivalents	132,248	—	132,248
	<b>255,504</b>	<b>83,056</b>	<b>338,560</b>
<b>Liabilities at amortised cost RMB'000</b>			
<b>Liabilities</b>			
<b>As of December 31, 2022</b>			
Trade and other payables (excluding salary and staff welfare payables and other taxes payables)			15,798
Lease liabilities			3,449
			<b>19,247</b>
<b>As of December 31, 2021</b>			
Bank borrowings			50,000
Trade and other payables (excluding salary and staff welfare payables and other taxes payables)			23,577
Lease liabilities			4,612
			<b>78,189</b>

The Group's exposure to various risks associated with the financial instruments is discussed in note 3. The maximum exposure to credit risk at the end of the reporting period is the carrying amount of each class of financial assets mentioned above.

# Notes to the Consolidated Financial Statements

## 11. Subsidiaries

The following is a list of the principal subsidiaries (including structured entities) as of December 31, 2022:

Company Name	Kind of legal entity	Place and date of incorporation/ establishment	Issued and paid-in capital/registered capital	Equity Interest Held	Principal activities and place of operation
<b>(a) Directly held by the Company:</b>					
Linekong Online (Beijing) Internet Technology Co., Ltd	Limited liability company	PRC/April 14, 2008	USD35,000,000	100%	Technology consulting and services/PRC
Linekong Holdings Limited	Limited liability company	BVI/January 8, 2014	USD1	100%	Investment holdings/BVI
Creative Ace Limited	Limited liability company	Cayman Islands/ June 17, 2015	USD50,000	100%	Investment holdings/Cayman Islands
<b>(b) Indirectly held by the Company:</b>					
Linekong Asia Co., Limited	Limited liability company	Hong Kong/ March 27, 2014	HKD10,000	100%	Investment holdings/Hong Kong
Linekong Korea Co., Ltd.	Limited liability company	South Korea/April 16, 2014	KER 100,000,000	100%	Game operation, research and development/South Korea
Ace Incorporation Limited	Limited liability company	Hong Kong/ September 4, 2015	HKD1	100%	Investment holdings/Hong Kong
<b>(c) Controlled by the Company pursuant to the Contractual Agreements:</b>					
Linekong Online (Beijing) Technology Co., Ltd.	Limited liability company	PRC/March 30, 2007	RMB10,000,000	100%	Game operation, research and development/PRC
Beijing Xingmanchu Technology Co., Ltd. (Note (i))	Limited liability company	PRC/March 30, 2007	RMB30,000	100%	Game research and development/ PRC
Shouyoutong (Beijing) Technology Co., Ltd.	Limited liability company	PRC/August 26, 2011	RMB10,000,000	100%	Game operation/PRC
Beijing Zhixun Tiantong Technology Co., Ltd.	Limited liability company	PRC/June 13, 2012	RMB1,000,000	100%	Game research and development/ PRC
Tianjin Baba Liusi Network Technology Co., Ltd. ("Tianjin Baba Liusi")	Limited liability company	PRC/December 26, 2012	RMB10,000,000	100%	Game operation/PRC
Beijing Zhixun Tiantong Information Technology Co., Limited	Limited liability company	PRC/May 20, 2014	RMB2,000,000	100%	Game research and development/ PRC
Beijing Lanhuji Technology Co., Limited	Limited liability company	PRC/May 29, 2014	RMB10,000,000	100%	Game research and development/ PRC
Beijing Quweizhijian Network Technology Co., Limited	Limited liability company	PRC/July 25, 2014	RMB10,000,000	100%	Game research and development/ PRC
Beijing Feng and Long Interactive Culture Co., Limited ("Feng and Long")	Limited liability company	PRC/June 5, 2015	RMB12,500,000	100%	Game operation, research and development/PRC

# Notes to the Consolidated Financial Statements

## 11. Subsidiaries (continued)

Company Name	Kind of legal entity	Place and date of incorporation/ establishment	Issued and paid-in capital/registered capital	Equity Interest Held	Principal activities and place of operation
<b>(c) Controlled by the Company pursuant to the Contractual Agreements (continued):</b>					
Horgos Linekong Pictures Corporation ("Horgos Pictures")	Limited liability company	PRC/June 14, 2016	RMB50,000,000	82.19%	Film and television drama series production and distribution/ PRC
Linekong Interactive Entertainment Film (Beijing) Co., Limited	Limited liability company	PRC/August 8, 2016	RMB3,000,000	82.19%	Film and television drama series production and distribution/ PRC
Joinus Pictures Culture Media Co., Ltd.	Limited liability company	Hong Kong/January 19, 2018	HKD5,000,000	82.19%	Film and television drama series production and distribution/ Hong Kong
Duobianxing (Hainan) Internet Technology Co., Ltd.	Limited liability company	PRC/December 9, 2019	RMB10,000,000	100%	Game operation, research and development/PRC
Horgos Chenxi Entertainment and Media Co., Ltd. ("Horgos Chenxi")	Limited liability company	PRC/May 14, 2020	RMB1,000,000	60%	Artists management services/PRC
Juying Shiguang (Hainan) Pictures TV Co.	Limited liability company	PRC/April 23, 2020	RMB2,000,000	84.5%	Film and television drama series production and distribution/ PRC
Horgos Juying Shiguang Pictures Culture Co. ("Horgos Juying Shiguang")	Limited liability company	PRC/June 15, 2020	RMB3,000,000	84.5%	Literary and artistic creation/PRC
Horgos Linekong Pictures Culture Co., Ltd. ("Horgos Pictures Culture")	Limited liability company	PRC/June 12, 2020	RMB3,000,000	82.19%	Film and television drama series production and distribution/ PRC
Xingmantian (Hainan) Internet Technology Co., Ltd.	Limited liability company	PRC/September 28, 2020	RMB10,000,000	100%	Game operation, research and development/PRC
Beijing Sanbing Pictures Culture Co., Ltd. (Note (ii))	Limited liability company	PRC/October 12, 2021	RMB1,000,000	84.5%	Film and television drama series production and distribution/ PRC
Guangzhou Linekong Internet Technology Co., Ltd. (Note (iii))	Limited liability company	PRC/December 03, 2021	RMB1,000,000	100%	Game operation, research and development/PRC
Shanghai Quweizhijian Enterprise Management Co., Ltd.	Limited liability company	PRC/December 03, 2021	RMB20,000	100%	Enterprise management consulting/PRC

Note:

- (i) Beijing Xingmanchu Technology Co., Ltd was disposed on December 12, 2022.
- (ii) Beijing Sanbing Pictures Culture Co., Ltd. was dissolved on December 13, 2022.
- (iii) Guangzhou Linekong Internet Technology Co., Ltd. was dissolved on December 20, 2022.

## Notes to the Consolidated Financial Statements

### 12. Investments using equity accounting

		Year ended December 31,	
		2022	2021
		RMB'000	RMB'000
Beginning of the year		30,694	31,635
Share of profit/(loss)		346	(60)
Other comprehensive income/(loss)		2,200	(881)
End of the year		33,240	30,694

Name	Principal activities/ country of incorporation	% Interest held as of December 31, 2022	2021
Fuze Entertainment Co., Ltd. ("Fuze")	Smart device development and sale/Cayman Islands	36.82%	36.82%

### Summarised financial information for associates

(i) Set out below is the summarised financial information of Fuze.

#### Summarised balance sheet

		As of December 31,	
		2022	2021
		RMB'000	RMB'000
Current assets		95,730	88,752
Non-current assets		668	735
Current liabilities		(6,122)	(6,125)
Net assets		90,276	83,362

#### Summarised statement of comprehensive loss

		Year ended December 31,	
		2022	2021
		RMB'000	RMB'000
Revenue		340	—
Profit/(loss) before income tax		941	(163)
Net profit/(loss)		941	(163)
Other comprehensive income/(loss)		5,973	(2,393)
Total comprehensive income/(loss)		6,914	(2,556)
Total comprehensive income/(loss), the Group's share		2,546	(941)

## Notes to the Consolidated Financial Statements

### 12. Investments using equity accounting (continued)

#### Summarised financial information for associates (continued)

##### (i) Set out below is the summarised financial information of Fuze. (continued)

##### Reconciliation of summarised financial information

Reconciliation of the summarised financial information presented to the carrying amount of its interest in Fuze.

	As of December 31, 2022	2021
	RMB'000	RMB'000
Net assets of the associate	90,276	83,362
Net assets of the associate, the Group's share	33,240	30,694
Goodwill	69,300	69,300
Impairment loss	(69,300)	(69,300)
<b>Carrying value</b>	<b>33,240</b>	<b>30,694</b>

### 13. An associate measured at fair value through profit or loss

	As of December 31, 2022	2021
	RMB'000	RMB'000
Unlisted fund	35,303	44,725

Name	Principal activities/ country of incorporation	% Interest held as of December 31,	
		2022	2021
Suzhou Ji Ke Bang Undertaking Investment Partnership Enterprise (the "Jikebang Fund")	Investment holding as a private equity fund/PRC	25.77%	31.19%

Note:

Jikebang Fund is not traded on an active market, and its fair value is determined using valuation techniques as disclosed in Note 3.3. The fair value is within level 3 of the fair value hierarchy.

Changes in fair value of an associate measured at fair value through profit or loss are recorded in "other losses — net" in the income statement (Note 30).

## Notes to the Consolidated Financial Statements

### 14. Financial assets at fair value through profit or loss

	<b>As of December 31,</b> <b>2022</b>	2021
	<b>RMB'000</b>	RMB'000
<b>Included in current assets</b>		
Wealth management products (Note (a))	—	6,000
<b>Included in non-current assets</b>		
Unlisted securities (Note (b))	<b>31,037</b>	32,331

Notes:

- (a) The Group purchased certain wealth management products issued by commercial banks in the PRC. These wealth management products are with a variable return and redeemable on demand or with a term less than three months. The Group has classified its investments in such wealth management products as financial assets at fair value through profit or loss. Fair values of these investments were estimated based on the contracts of wealth management products. As of December 31, 2021, RMB6,000,000 of these investments have been recorded in "financial assets at fair value through profit or loss" in the balance sheet. The related gains have been recorded in "other losses — net" in the income statement.
- (b) There is no quoted market price available for the unlisted securities. The Group has determined the fair value of these investments based on estimated future cash flows method as disclosed in Note 3.3. The fair values are within level 3 of the fair value hierarchy.

### 15. Trade receivables

	<b>As of December 31,</b> <b>2022</b>	2021
	<b>RMB'000</b>	RMB'000
Trade receivables	<b>7,081</b>	9,278
Loss allowance	<b>(1,897)</b>	(1,788)
	<b>5,184</b>	7,490

- (a) The revenue of the Group from the game distribution channels, third-party payment vendors, game publishers and film publishers are mainly made on credit terms determined on an individual basis with a normal period up to 60 days. Ageing analysis based on recognition date of the gross trade receivables at the respective balance sheet dates is as follows:

	<b>As of December 31,</b> <b>2022</b>	2021
	<b>RMB'000</b>	RMB'000
0–60 days	<b>4,724</b>	7,223
61–90 days	<b>184</b>	51
91–180 days	<b>113</b>	153
181–365 days	<b>423</b>	318
over 1 year	<b>1,637</b>	1,533
	<b>7,081</b>	9,278

## Notes to the Consolidated Financial Statements

### 15. Trade receivables (*continued*)

(b) The carrying amount of the Group's trade receivables are denominated in the following currencies:

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
RMB	3,279	3,925
USD	3,536	5,072
South Korean Won	266	281
	<b>7,081</b>	<b>9,278</b>

### 16. Other receivables

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Current</b>		
Loans to third parties and related interest (Note (a))	21,335	23,838
Receivable from disposal of Food Business (Note 23)	900	—
Others	1,817	915
	<b>24,052</b>	<b>24,753</b>
Loss allowance (Note (b))	(22,137)	(24,327)
	<b>1,915</b>	<b>426</b>
<b>Non-current</b>		
Rental and other deposits	1,049	1,526
Others	900	905
	<b>1,949</b>	<b>2,431</b>

Notes:

- (a) Loans to third parties are mainly due from film producers for the Group's investment in film projects. The loans are repayable within 12 months and with a fixed return of 15%~20% (2021: 15%~20%). The balance of these loans to third parties and related interest has been fully impaired, thus the net balance after allowance is nil as of December 31, 2022 and 2021.
- (b) Note 3.1(b) provides details about the calculation of the allowance.

## Notes to the Consolidated Financial Statements

### 17. Other assets

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Current</b>		
Prepaid service charges to game distribution channels	8,098	9,843
Prepayments to game developers	8,916	5,937
Prepaid rental, advertising cost and others	2,964	2,579
Deductible value-added tax input	6,115	6,462
	<b>26,093</b>	24,821
<b>Non-current</b>		
Prepaid service charges by game distribution channels	433	317
Deductible value-added tax input (Note (a))	6,573	8,886
	<b>7,006</b>	9,203

Note:

- (a) The Group reclassified the deductible value-added tax input to non-current assets based on the forecast utilization of the deductible value-added tax input.

### 18. Short-term bank deposits

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Short-term bank deposits	<b>32,128</b>	57,440

### 19. Cash and cash equivalents and restricted deposits

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Cash and cash equivalents		
— Cash at bank and in hand	115,039	131,265
— Cash at other financial institutions	1,332	983
	<b>116,371</b>	132,248
Restricted deposits		
— Matured within 12 months	—	55,469
	<b>—</b>	55,469

## Notes to the Consolidated Financial Statements

### 19. Cash and cash equivalents and restricted deposits (continued)

Cash and cash equivalents are denominated in the following currencies:

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
RMB	34,434	60,712
USD	70,948	63,909
HKD	10,218	6,958
Others	771	669
	<b>116,371</b>	<b>132,248</b>

Note:

As of December 31, 2021, USD8,700,000, approximately equivalent to RMB55,469,000, held by a commercial bank secured for the bank borrowings amounting to RMB50,000,000.

### 20. Share capital and share premium

The authorised share capital of the Company has been designated as 2,000,000,000 ordinary shares with par value of USD0.000025 each since December 30, 2014.

	Number of ordinary shares (‘000)	Nominal value of ordinary shares USD'000	Equivalent nominal value of ordinary shares RMB'000	Share premium RMB'000	Shares hold for RSU Scheme RMB'000
Issued:					
<b>As of January 1, 2021</b>	368,228	10	59	1,720,690	(10,454)
Shares repurchased	(253)	—	—	—	—
Employee share option and RSU scheme: —Shares repurchased for RSU Scheme	—	—	—	—	(101)
<b>As of December 31, 2021</b>	367,975	10	59	1,720,690	(10,555)
Issued:					
<b>As of January 1, 2022 and December 31, 2022</b>	<b>367,975</b>	<b>10</b>	<b>59</b>	<b>1,720,690</b>	<b>(10,555)</b>

# Notes to the Consolidated Financial Statements

## 21. Reserves

	Capital reserve RMB'000	Currency translation differences RMB'000	Statutory surplus reserve fund RMB'000 (Note (i))	Share-based compensation reserve RMB'000	Other reserves RMB'000	Total RMB'000
<b>Balance as of January 1, 2021</b>	(4,293)	94,689	18,039	288,224	2,674	399,333
Share of other comprehensive loss of investments using equity method, net of tax (Note 12)	—	—	—	—	(881)	(881)
Disposal of subsidiaries	—	—	—	(70)	—	(70)
Employee share option and RSU scheme: — Value of employee services (Note 22)	—	—	—	1,471	—	1,471
Currency translation differences	—	(5,999)	—	—	—	(5,999)
<b>Balance as of December 31, 2021</b>	(4,293)	88,690	18,039	289,625	1,793	393,854
<b>Balance as of January 1, 2022</b>	(4,293)	88,690	18,039	289,625	1,793	393,854
Share of other comprehensive gain of investments using equity method, net of tax (Note 12)	—	—	—	—	2,200	2,200
Employee share option and RSU scheme: — Value of employee services (Note 22)	—	—	—	259	—	259
Currency translation differences	—	17,101	—	—	—	17,101
<b>Balance as of December 31, 2022</b>	(4,293)	105,791	18,039	289,884	3,993	413,414

Note:

- (i) In accordance with the relevant laws and regulations in the PRC and Articles of Association of the companies incorporated in the PRC now comprising the Group, i.e., the PRC Operational Entities, it is required to appropriate 10% of the annual net profits of the PRC Operational Entities, after offsetting any prior years' losses as determined under the PRC accounting standards, to the statutory surplus reserve fund before distributing any net profit. When the balance of the statutory surplus reserve fund reaches 50% of the registered capital of the entity, any further appropriation is at the discretion of the entity's shareholders. The statutory surplus reserve fund can be used to offset prior years' losses, if any, and may be capitalised as capital, provided that the remaining balance of the statutory surplus reserve fund after such usage is no less than 25% of the entity's registered capital.

In addition, in accordance with the Law of the PRC on Enterprises with Foreign Investments and the stipulated provisions in the Articles of Association of Beijing Linekong Online, appropriation from net profits (after offsetting accumulated losses brought forward from prior years) should be made by Beijing Linekong Online to its reserve fund. The percentage of net profit to be appropriated to the reserve fund is not less than 10% of the annual net profit. When the balance of the reserve fund reaches 50% of the registered capital, such appropriation needs not to be made.

# Notes to the Consolidated Financial Statements

## 22. Share-based payments

### (a) Restricted Share Units (“RSUs”)

Pursuant to a resolution passed by the Board of Directors of the Company on March 21, 2014, the Company set up a restricted share unit scheme (“**RSU Scheme**”) with the objective to attract, motivate and retain skilled and experienced personnel, including directors, senior management, and other employees, for the development and expansion of the Group by providing them with the opportunity to own equity interests in the Company, and to reward non-employees who provides or has provided consultancy or other advisory services to the Group.

#### (i) Grant of the RSUs

On January 18, 2017, April 1, 2019, August 16, 2019, September 12, 2019 and May 17, 2021, 1,805,385, 1,300,000, 760,000, 3,680,000 and 4,315,000 RSUs under the RSU Scheme were granted to directors, senior management, other employees and consultants, respectively.

The 1,805,385 RSUs granted on January 18, 2017 are vested in 4 years: 25% on January 18, 2018 and 12.5% each on every six months from January 18, 2018. The RSUs are vested only if the grantees remain engaged by the Group.

The 1,300,000 RSUs granted on April 1, 2019, are vested as follows: 50% on the date of grant, 8.5% each on the date ending 6, 12, 18, 24 and 30 months from the grant date and 7.5% on the date ending 36 months from the grant date. The RSUs are vested only if the grantees remain engaged by the Group.

The 760,000 RSUs granted on August 16, 2019, are vested as follows: 25% on the date ending 12 months from the grant date, 12.5% on every six months from 12 months from the grant date. The RSUs are vested only if the grantees remain engaged by the Group.

The 3,680,000 RSUs granted on September 12, 2019, are vested as follows: 50% on January 1, 2020, 8.5% each on the date ending 6, 12, 18, 24 and 30 months from the grant date and 7.5% on the date ending 36 months from the grant date. The RSUs are vested only if the grantees remain engaged by the Group.

On May 17, 2021, 415,000 RSUs were granted to employees, which are vested as follows: 25% on May 17, 2022 and 12.5% each on every 6 months from May 17, 2022. The RSUs are vested only if the grantees remain engaged by the Group.

On May 17, 2021, 3,900,000 RSUs were granted to directors and senior management, which are vested as follows: 25% on the date of the grant date, 25% on January 1, 2022, 12.5% each on the date ending 6, 12, 18, 24 months from January 1, 2022. Except the 25% vested on the date of the grant date, the remaining RSUs are vested only if certain performance standards are met, and the grantees remain engaged by the Group.

The RSU Scheme will be valid and effective for a period of ten years commencing from March 21, 2014, unless it is terminated earlier in accordance with the rules of RSU Scheme.

Movements in the number of RSUs outstanding:

	<b>Number of RSUs</b>	
	<b>Year ended December 31,</b>	
	<b>2022</b>	2021
Beginning of the year	<b>4,236,300</b>	2,055,400
Granted	—	4,315,000
Lapsed	<b>(3,081,250)</b>	(108,750)
Vested	<b>(914,425)</b>	(2,025,350)
End of the year	<b>240,625</b>	4,236,300

As of December 31, 2022 and 2021, 36,393,169 and 35,478,744 RSUs have been vested unconditionally, respectively.

# Notes to the Consolidated Financial Statements

## 22. Share-based payments (*continued*)

### (a) Restricted Share Units (“RSUs”) (*continued*)

#### (ii) Shares held for RSU Scheme

Pursuant to a resolution passed by the Board of Directors of the Company on March 21, 2014, the Company entered into a trust deed (the “**Trust Deed**”) with The Core Trust Company Limited (the “**RSU Trustee**”) and Premier Selection Limited (the “**RSU Nominee**”) to assist with the administration of the RSU Scheme. On March 21, 2014, the Company issued 42,161,541 ordinary shares to the RSU Nominee at a par value of USD0.000025 each, totalling RMB6,488 funded by Mr. Wang Feng. Accordingly, 42,161,541 ordinary shares of the Company underlying the RSUs were held by the RSU Nominee for the benefit of eligible participants pursuant to the RSU Scheme and the Trust Deed.

The above shares held for RSU Scheme were regarded as treasury shares and have been deducted from shareholders’ equity; the costs of these shares totalling approximately RMB6,488 were credited to “other reserves” as deemed contributions from shareholders. As a result of the vesting of 914,425 RSUs during the year ended December 31, 2022, costs of these RSUs totalling approximately RMB159 was transferred out from treasury shares upon vesting of these RSUs.

#### (iii) Fair value of RSUs

The fair value of RSUs granted on January 18, 2017, April 1, 2019, August 16, 2019, September 12, 2019 and May 17, 2021 was assessed to approximate to the market price of the grant date at the amount of HKD3.10 each (equivalent to RMB4,945,015 in total), HKD0.88 each (equivalent to RMB979,000 in total), HKD0.64 each (equivalent to RMB436,000 in total), HKD0.72 each (equivalent to RMB2,396,000 in total), HKD0.73 each (equivalent to RMB2,608,000 in total) respectively.

### (b) Share options

On November 20, 2014, the shareholders of the Company approved the establishment of a share option scheme (the “**Pre-IPO Share Option Scheme**”) with an objective to incentivise and reward the eligible persons for their contribution to the Group and to align their interests with that of the Company so as to encourage them to work towards enhancing the value of the Company. The Pre-IPO Share Option Scheme will be valid and effective for a period of ten years commencing from December 30, 2014, (the listing date) unless it is terminated earlier in accordance with the rules of Pre-IPO Share Option Scheme.

The exercise price of the option shall be determined by the Board of Directors of the Company, and which shall not be less than the higher of:

- (1) the closing price of the shares as stated in the Stock Exchange’s daily quotation sheets on the date of offer of the option;
- (2) the average of the closing price of the shares as stated in the Stock Exchange’s daily quotation sheets for the five trading days immediately preceding the date of offer of the option; and
- (3) the nominal value of the shares.

## Notes to the Consolidated Financial Statements

### 22. Share-based payments (continued)

#### (b) Share options (continued)

##### (i) Grant of share options

On January 18, 2017, 9,225,000 share options with an exercise price of HKD3.10 per share option were granted. The vesting period of the share options granted is 4 years. The vesting schedule starts with 25% on the date 12 months after the grant date and 12.5% every six months thereafter. The options are vested only if the grantees remain engaged by the Group.

On April 1, 2019, 1,300,000 share options with an exercise price of HKD0.88 per share option were granted. The vesting schedule starts with 50% on the date of grant, 8.5% each on the date 6, 12, 18, 24 and 30 months after the grant date and 7.5% on the date 36 months after the grant date. The options are vested only if the grantees remain engaged by the Group.

On August 16, 2019, 860,000 share options with an exercise price of HKD0.65 per share option were granted. The vesting schedule starts with 25% on the date 12 months after the grant date and 12.5% every six months thereafter. The options are vested only if the grantees remain engaged by the Group.

On May 17, 2021, 845,000 share options with an exercise price of HKD0.784 per share option were granted to employees, which are vested as follows: 25% on May 17, 2022 and 12.5% each on every 6 months from May 17, 2022. The options are vested only if the grantees remain engaged by the Group.

On May 17, 2021, 2,800,000 share options with an exercise price of HKD0.784 per share option were granted to directors and senior management, which are vested as follows: 25% on the date of the grant date, 25% on January 1, 2022, 12.5% each on the date ending 6, 12, 18, 24 months from January 1, 2022. Except the 25% vested on the date of the grant date, the remaining options are vested only if certain performance standards are met, and the grantees remain engaged by the Group.

The option period for all share options shall be ten years commencing from the respective grant date.

The Group has no legal or constructive obligations to repurchase or settle the options in cash.

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

	Year ended December 31,			
	2022		2021	
	Average Exercise Price	Number of share options	Average Exercise Price	Number of share options
Beginning of the year	HKD3.29	13,141,048	HKD4.2	9,644,798
Granted		—	HKD0.784	3,645,000
Lapsed	HKD0.782	(2,347,500)	HKD0.72	(148,750)
End of the year	HKD3.84	10,793,548	HKD3.29	13,141,048

Out of the 10,793,548 outstanding options (December 31, 2021: 13,141,048), 10,351,673 options (December 31, 2021: 9,878,548) were exercisable. Share options outstanding as of December 31, 2022 include 462,298 (December 31, 2021: 462,298) share options, 2,878,750 (December 31, 2021: 2,878,750) share options, 975,000 (December 31, 2021: 975,000) share options, 3,291,250 (December 31, 2021: 3,291,250), 1,300,000 (December 31, 2021: 1,300,000), 631,250 (December 31, 2021: 668,750) share options, 1,255,000 (December 31, 2021: 3,565,000) share options, with the exercise price of HKD8.10, HKD7.18, HKD4.366, HKD3.10, HKD0.88, HKD0.65 and HKD0.784 per share option, respectively. All these options will expire in 10 years from the grant date.

## Notes to the Consolidated Financial Statements

### 22. Share-based payments (continued)

#### (b) Share options (continued)

##### (ii) Fair value of share options

Based on the market price of the underlying ordinary shares of HKD3.10, HKD0.88, HKD0.65 and HKD0.73 on the respective grant dates of the share options, the Company has used a Binomial option-pricing model to determine the fair value of the share options as of each grant date. The fair values of the share options granted on January 18, 2017, April 1, 2019, August 16, 2019 and May 17, 2021 were assessed to be HKD14,823,000 (approximately equivalent to RMB13,097,000), HKD678,000 (approximately equivalent to RMB580,000), HKD308,000 (approximately equivalent to RMB277,000) and HKD1,640,000 (approximately equivalent to RMB1,358,000) respectively.

The key assumptions used in the valuation of the share options as of the grant dates are set out in the table below:

	January 18, 2017	April 1, 2019	August 16, 2019	May 17, 2021
Risk-free interest rate	1.72%	1.60%	1.07%	1.23%
Volatility	57.20%	61.00%	61.40%	67.50%
Dividend yield	—	—	—	—

The Company estimated the risk-free interest rate based on the yield of HK 10-Year Government Bond with a maturity life equal to the life of the share options. Volatility was estimated at grant date based on the average of historical volatilities of comparable companies with a length commensurable to the time to maturity of the share options. Dividend yield is based on management estimation at the grant date.

#### (c) Expected retention rate of grantees

The Group estimates the expected yearly percentage of RSU and option grantees that will stay within the Group at the end of the vesting periods (the "Expected Retention Rate") in order to determine the amount of share-based compensation expenses to be recorded in the consolidated statement of comprehensive loss. As of December 31, 2022, the Expected Retention Rate of employees was assessed to be 70% (December 31, 2021: 70%) and the Expected Retention Rate of existing directors and senior management was assessed to be 100% (December 31, 2021: 100%).

## Notes to the Consolidated Financial Statements

### 23. Discontinued operations

From the second quarter of 2022, the Group entered into the Food Business as an initial exploration stage. Upon reviewing the Group's long-term development plan and overall business strategy, and to maximise its resources in the continuous development of its core businesses being the Game Business and Film Business, the Company decided to cease further exploration of the Food Business. A subsidiary of the Company, Beijing Xingmanchu Technology Co., Ltd. ("Xingmanchu") operating the Food Business was disposed of for cash consideration of RMB1,800,000 on December 12, 2022(the "Transfer Date").

	As at Transfer Date RMB'000
Cash consideration on the disposal of Food Business	1,800
Waiver of receivables due from Xingmanchu:	(3,789)
Less: net liabilities of Xingmanchu (Note (i))	1,887
Loss on disposal of Food Business before tax	(102)
Less: Income tax expense arising from the disposal of Food Business	—
Loss on disposal of Food Business recognised in income statement	(102)

Note:

(i)

	As at Transfer Date RMB'000
Net liabilities disposed of:	
Cash and cash equivalents	3,233
Trade receivables	4,270
Inventory	1,896
Other assets	4,753
Trade and other payables	(16,039)
	(1,887)

	For the period from January 1, 2022 to Transfer Date RMB'000	Year ended December 31, 2021 RMB'000
Revenue	58,392	—
Expenses	(60,971)	—
Loss before income tax from discontinued operations	(2,579)	—
Income tax expenses	(2)	—
Loss for the period of discontinued operations	(2,581)	—
Loss on disposal of Food Business	(102)	—
<b>Loss for the period/year from discontinued operations</b>	<b>(2,683)</b>	—

## Notes to the Consolidated Financial Statements

### 23. Discontinued operations (continued)

	For the period from January 1, 2022 to Transfer Date RMB'000	Year ended December 31, 2021 RMB'000
Net cash outflow from operating activities	(1,542)	—
Cash outflow from disposal of Food Business (Note (ii))	(2,333)	—
Net cash outflow from investing activities	(2,333)	—
Net cash outflow from financing activities	—	—
<b>Net cash outflow from discontinued operations for the period</b>	<b>(3,875)</b>	<b>—</b>

Note:

(ii)

	As at Transfer Date RMB'000
Cash consideration on the disposal of Food Business	1,800
Less: Cash consideration receivable from disposal of Food Business	(900)
Cash and cash equivalents included in disposed business	(3,233)
<b>Net cash outflow</b>	<b>(2,333)</b>

### 24. Bank borrowings

	As of December 31, 2022 RMB'000	2021 RMB'000
Bank borrowings		
— Secured loans	—	50,000
Included in:		
Current liabilities	—	50,000

## Notes to the Consolidated Financial Statements

### 24. Bank borrowings (continued)

- (a) As of December 31, 2021, Bank borrowings were secured by the USD denominated restricted deposits, approximately equivalent to RMB55,469,000 (Note 19).
- (b) The fair value of the borrowings approximately equals their carrying amount, as the impact of discounting is not significant.
- (c) As of December 31, 2021, effective interest rates per annum on borrowings was 3.1%.
- (d) Borrowings are repayable as follows:

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Within 1 year	—	50,000

- (e) As of December 31, 2021, the Group's borrowings were denominated in RMB.

### 25. Trade and other payables

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Trade payables (Note (i))	2,826	10,518
Accrued expenses and liabilities	7,534	7,586
Salary and staff welfare payables	10,868	7,772
Amount due to a related party (Note 36(b))	5,438	5,438
Other taxes payables	336	207
Interest payable	—	35
	<b>27,002</b>	<b>31,556</b>

Note:

- (i) Trade payables are mainly arising from film production and licensing games from game developers. The credit terms of trade payables granted by the vendors are usually up to 30 days. The ageing analysis of trade payables based on recognition date is as follows:

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
0–180 days	2,542	6,343
181–365 days	109	3,849
1–2 years	101	235
2–3 years	17	35
over 3 years	57	56
	<b>2,826</b>	<b>10,518</b>

# Notes to the Consolidated Financial Statements

## 26. Contract liabilities

	<b>As of December 31,</b>	
	<b>2022</b>	2021
	<b>RMB'000</b>	RMB'000
<b>Current</b>		
— Sales of in-game virtual items (Note (i))	<b>45,313</b>	49,764
— Licensing of online dramas	<b>18,340</b>	—
— Others	<b>1,656</b>	2,948
	<b>65,309</b>	52,712
<b>Non-current</b>		
— Sales of in-game virtual items (Note (i))	<b>2,987</b>	2,363
	<b>2,987</b>	2,363

Note:

- (i) Contract liabilities from sales of in-game virtual items include primarily service fees prepaid by the game players for the Group's online games for which the related services had not been rendered as of December 31, 2022 and December 31, 2021. As of December 31, 2022, the non-current portion is expected to be recognised to revenue in 2024 (December 31, 2021: 2023).
- (ii) Revenue recognised in relation to contract liabilities

The following table shows how much of the revenue recognised in the current reporting period relates to carried-forward contract liabilities:

	<b>Year ended December 31,</b>	
	<b>2022</b>	2021
	<b>RMB'000</b>	RMB'000
Revenue recognised that was included in the contract liability balance at the beginning of the period		
— Sales of in-game virtual items	<b>37,594</b>	31,349
— Others	<b>2,948</b>	2,352
	<b>40,542</b>	33,701

## Notes to the Consolidated Financial Statements

### 27. Expenses by nature

Expenses included in cost of revenue, selling and marketing expenses, administrative expenses, research and development expenses and net impairment (reversals)/losses on receivables are analysed as follows:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Service charges by game distribution channels	18,538	21,086
Content fees to game developers	8,128	9,902
Bandwidth and server custody fees	6,318	7,308
Film production costs and other film business cost	148	616
Employee benefit expenses (excluding share-based compensation expenses) (Note 28(a))	53,100	49,495
Charged to share-based compensation expenses	259	1,519
Depreciation of property, plant and equipment (Note 6)	626	603
Depreciation of right-of-use assets (Note 7)	4,122	3,366
Amortization and impairment of intangible assets (Note 8)	6,493	12,479
Net impairment (reversals)/losses on receivables (Note 15, 16)	(2,068)	1,146
Impairment of film rights and films in progress (Note 9)	3,271	22,400
Prepayment write-offs	—	164
Promotion and advertising expenses	5,724	11,499
Traveling and entertainment expenses	1,029	1,735
Office rental expenses	837	1,187
Other professional service fees	7,403	4,705
Game development outsourcing costs	381	1,364
Utilities and office expenses	1,330	1,374
Auditors' remuneration		
— Audit related services	2,200	2,200
— Non-audit related services	900	950
Others	845	923
Total	119,584	156,021

## Notes to the Consolidated Financial Statements

### 28. Employee benefit expenses

#### (a) Employee benefit expenses

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Wages, salaries and bonuses	43,064	39,667
Pension costs — defined contribution plans	2,988	360
Other social security costs, housing benefits and other employee benefits	7,048	9,468
Charged to share-based compensation expenses	259	1,519
	<b>53,359</b>	<b>51,014</b>

Employees of the group companies in the PRC are required to participate in a defined contribution retirement scheme administered and operated by the local municipal governments. The Group contributes funds which are calculated on fixed percentage of 20% of the employees' salary (subject to a floor and cap) as set by local municipal governments to the scheme locally to fund the retirement benefits of the employees.

#### (b) Five highest paid individuals

The 5 individuals whose emoluments were the highest in the Group for each of the years ended December 31, 2022 and 2021 both include 4 directors whose emoluments are reflected in the analysis presented in Note 38(a). The aggregate amounts of emoluments for the remaining 1 individual for each of the years ended December 31, 2022 and 2021 are set out below:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Salaries	721	720
Bonuses	80	80
Pension costs — defined contribution plans	37	53
Other social security costs, housing benefits and other employee benefits	65	70
Share-based compensation expenses	80	80
	<b>983</b>	<b>1,003</b>

The emoluments payable to the individual for the years ended December 31, 2022 and 2021 fell within the following bands:

	Year ended December 31,	
	2022	2021
Emoluments band		
HKD1,000,001 to HKD1,500,000	<b>1</b>	<b>1</b>

## Notes to the Consolidated Financial Statements

### 29. Other operating income — net

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Government subsidies	1,136	479
Foreign exchange gains, net	627	447
Gains on disposals of property, plant and equipment	34	30
Gains on clearance of long aging payables	2,034	561
Others	388	(492)
	<b>4,219</b>	<b>1,025</b>

### 30. Other losses — net

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Fair value loss from financial assets at fair value through profit or loss	(12,234)	(13,580)
Dividend income from financial assets at fair value through profit or loss	1,152	1,486
Fair value (loss)/gain from an associate measured at fair value through profit or loss	(3,201)	2,694
	<b>(14,283)</b>	<b>(9,400)</b>

### 31. Finance costs — net

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
<b>Finance income</b>		
Interest income on bank deposits	1,135	1,482
<b>Finance costs</b>		
Interest cost on bank borrowings	(1,278)	(3,908)
Foreign exchange losses, net	(63)	(36)
<b>Finance costs-net</b>	<b>(206)</b>	<b>(2,462)</b>

# Notes to the Consolidated Financial Statements

## 32. Income tax expense/(credit)

The income tax expense/(credit) of the Group for each of the years ended December 31, 2022 and 2021 is analysed as follows:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Current income tax:		
— Current income tax of this year	10	32
— Exemption of tax provision	—	(82)
Total current income tax	10	(50)
Income tax expense/(credit)	10	(50)

### (a) Cayman Islands income tax

The Company is incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of Cayman Islands and accordingly, is exempted from Cayman Islands income tax.

### (b) Hong Kong profits tax

The Group is not subject to Hong Kong profits tax on foreign-sourced income, dividends and capital gains. The subsidiaries incorporated in Hong Kong were subject to 16.5% income tax for the years ended December 31, 2022 and 2021 on its taxable profits generated from operations in Hong Kong. Payment of dividends is not subject to withholding tax in Hong Kong.

### (c) PRC Enterprise Income Tax ("EIT")

Based on the existing legislation, interpretations and practices in respect thereof, the income tax provision of the Group in respect of operations in the PRC has been calculated at the tax rate of 25% on the estimated assessable profits for the years ended December 31, 2022 and 2021, except for certain subsidiaries. The applicable schedules of preferential income tax rate for these subsidiaries are as follows:

- Feng and Long was accredited as software enterprises and entitled to a preferential income tax rate of 12.5% in 2022 and 2021.
- Horgos Pictures was entitled to a preferential income tax rate of 12.5% in 2022 and 2021 under the relevant PRC tax rules and regulations
- Linekong Online was qualified as "High and New Technology Enterprises" and entitled to a preferential income tax rate of 15% in 2022 and 2021.
- Tianjin Baba Liusi was qualified as "High and New Technology Enterprises" and entitled to a preferential income tax rate of 15% in 2022 and 2021.
- Horgos Chenxi was established in 2020 and exempted from income taxes under the relevant PRC tax rules and regulations 2022 and 2021.
- Horgos Pictures Culture was established in 2020 and exempted from income taxes under the relevant PRC tax rules and regulations 2022 and 2021.
- Horgos Juying Shiguang was established in 2020 and exempted from income taxes under the relevant PRC tax rules and regulations 2022 and 2021.

## Notes to the Consolidated Financial Statements

### 32. Income tax expense/(credit) (continued)

#### (c) PRC Enterprise Income Tax (“EIT”) (continued)

According to a policy promulgated by the State Tax Bureau of the PRC, enterprises engaged in research and development activities are entitled to claim 200% of the research and development expenses incurred as tax deductible expenses in determining tax assessable profits (“**Super Deduction**”) for the years ended December 31, 2022 (2021: 175%). Several PRC subsidiaries of the Group have claimed such Super Deductions in ascertaining their tax assessable profits/(losses) for the years ended December 31, 2022 and 2021.

#### (d) PRC withholding Tax (“WHT”)

According to the applicable PRC tax regulations, dividends distributed by a company established in the PRC to a foreign investor with respect to profits derived after January 1, 2008 are generally subject to 10% WHT. If a foreign investor incorporated in Hong Kong meets the conditions and requirements under the double taxation treaty arrangement entered into between the PRC and Hong Kong, the relevant withholding tax rate will be reduced from 10% to 5%.

As of December 31, 2022, no retained earnings of subsidiaries within the Group have ever been remitted to the Company. The Group does not have any plan to conduct this remittance in the foreseeable future. Accordingly, no deferred income tax liability on WHT was accrued as of the end of each reporting period. As of December 31, 2022 and 2021, the PRC Operational Entities did not have available undistributed profits to be remitted to the Company.

The tax on the Group’s loss before tax differs from the theoretical amount that would arise using the statutory tax rate applicable to loss before income tax of consolidated entities in the respective jurisdictions as follows:

	Year ended December 31,	
	2022 RMB’000	2021 RMB’000
<b>Loss before income tax</b>	<b>(58,451)</b>	(80,984)
Tax calculated at statutory income tax rates applicable to loss before income tax of the consolidated entities in their respective jurisdictions (Note (i))	<b>(15,181)</b>	(20,105)
<b>Tax effects of:</b>		
Preferential income tax rates applicable to subsidiaries	<b>5,066</b>	8,660
Income not subject to tax	<b>(3,777)</b>	(5,278)
Super Deduction for research and development expenses	<b>(2,533)</b>	(1,750)
Expenses not deductible for tax purposes:		
— Share-based compensation	<b>65</b>	380
— Others	<b>1,964</b>	1,876
Unrecognised temporary differences and tax losses (Note (ii))	<b>14,396</b>	16,217
Income tax paid outside the territory which is not deducted from resident enterprise income tax payable	<b>10</b>	32
Exemption of tax provisions	<b>—</b>	(82)
Income tax expense/(credit)	<b>10</b>	(50)

#### Notes:

- (i) The Company is exempted from Cayman Islands income tax. As such, the operating results reported by the Company on a standalone basis, are not subject to any income tax.
- (ii) The Group has assessed the realisation of deductible temporary differences and unused tax losses for each Group entity as of December 31, 2022 and 2021. The temporary differences including tax losses of several subsidiaries were not recognised due to insufficient future taxable profits being available at each of these entities.

## Notes to the Consolidated Financial Statements

### 33. Loss per share

#### (a) Basic

Basic loss per share for the years ended December 31, 2022 and 2021 is calculated by dividing:

- (i) the loss of the Group attributable to the owners of the Company of the year;
- (ii) the weighted average number of ordinary shares outstanding during the year, adjusted for excluding shares held for the RSU scheme.

	Year ended December 31,	
	2022	2021
Loss attributable to owners of the Company (RMB'000)		
— Continuing operations	(57,961)	(75,305)
— Discontinued operations	(2,683)	—
	(60,644)	(75,305)
Weighted average number of ordinary shares in issue (thousand shares)	349,170	348,087
Basic loss per share (expressed in RMB per share)		
— Continuing operations	(0.16)	(0.22)
— Discontinued operations	(0.01)	—
	(0.17)	(0.22)

#### (b) Diluted

Diluted loss per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

For the years ended December 31, 2022 and 2021, the Company had two categories of potential ordinary shares, RSUs and share options granted to eligible person. As the Group incurred a loss for the years ended December 31, 2022 and 2021, the potential ordinary shares were not included in the calculation of dilutive loss per share where their inclusion would be anti-dilutive. Accordingly, dilutive losses per share for the years ended December 31, 2022 and 2021 are the same as basic loss per share of the years.

### 34. Dividends

No dividends have been paid or declared by the Company during each of the years ended December 31, 2022 and 2021.

## Notes to the Consolidated Financial Statements

### 35. Cash flow information

#### (a) Cash used in continuing operations

	Note	Year ended December 31,	
		2022 RMB'000	2021 RMB'000
<b>Loss before income tax from continuing operations</b>		<b>(58,451)</b>	(80,984)
Adjustments for:			
— Impairment (reversals)/charges on trade receivables and other receivables	27	(2,068)	1,146
— Impairment charges on film rights and films in progress	9	3,271	22,400
— Prepayment write-offs	27	—	164
— Depreciation of property, plant and equipment	6	626	603
— Depreciation of right-of-use assets	7	4,122	3,366
— Amortisation of intangible assets	8	3,813	6,513
— Impairment charges on intangible assets	8	2,680	5,966
— Gains on disposals of property, plant and equipment	29	(34)	(30)
— Charged to share-based compensation expenses	27	259	1,519
— Share of (profit)/loss of investments using equity accounting	12	(346)	60
— Fair value loss/(gain) from an associate measured at fair value through profit or loss	30	3,201	(2,694)
— Interest cost on bank borrowings	31	1,278	3,908
— Fair value losses on financial assets at fair value through profit or loss	30	12,234	13,580
— Foreign exchange losses, net	31	63	36
		<b>(29,352)</b>	(24,447)
<b>Changes in working capital:</b>			
— Trade receivables		2,185	46,801
— Other receivables and other assets		2,840	5,649
— Trade and other payables		(3,842)	(8,895)
— Contract liabilities		13,221	19,292
<b>Cash (used in)/generated from continuing operations</b>		<b>(14,948)</b>	38,400

#### Non-cash transactions

There is no other significant non-cash transaction for the years ended December 31, 2022 and 2021 except the recognition of lease liabilities and transfer from one film right to investment in financial assets at fair value through profit or loss, see note 35(b)(ii) and note 9.

# Notes to the Consolidated Financial Statements

## 35. Cash flow information (continued)

### (b) Net cash reconciliation

This section sets out an analysis of net cash/(debt) and the movements in net cash/(debt) for each of the periods presented.

	<b>As of December 31, 2022</b>	2021
	<b>RMB'000</b>	RMB'000
Cash and cash equivalents	<b>116,371</b>	132,248
Liquid investments (Note (i))	—	6,000
Borrowings	—	(50,000)
Lease liabilities	<b>(3,449)</b>	(4,612)
<b>Net cash</b>	<b>112,922</b>	83,636
Cash and liquid investments	<b>116,371</b>	138,248
Gross debt — fixed interest rates	<b>(3,449)</b>	(54,612)
<b>Net cash</b>	<b>112,922</b>	83,636

	Other assets		Liabilities from financing activities		Total
	Cash	Liquid investments (Note (i))	Borrowings	Lease liabilities	
	RMB'000	RMB'000	RMB'000	RMB'000	
Net cash/(debt) as of January 1, 2021	84,699	500	(100,000)	(6,346)	(21,147)
Cash flows	55,143	5,500	50,000	3,364	114,007
Foreign exchange adjustments	(7,594)	—	—	—	(7,594)
Other non-cash movements (Note (ii))	—	—	—	(1,630)	(1,630)
<b>Net cash/(debt) as of December 31, 2021</b>	<b>132,248</b>	<b>6,000</b>	<b>(50,000)</b>	<b>(4,612)</b>	<b>83,636</b>
Net cash/(debt) as of January 1, 2022	<b>132,248</b>	<b>6,000</b>	<b>(50,000)</b>	<b>(4,612)</b>	<b>83,636</b>
Cash flows	<b>(31,293)</b>	<b>(6,000)</b>	<b>50,000</b>	<b>3,847</b>	<b>16,554</b>
Foreign exchange adjustments	<b>15,416</b>	—	—	—	<b>15,416</b>
Other non-cash movements (Note (ii))	—	—	—	<b>(2,684)</b>	<b>(2,684)</b>
<b>Net cash/(debt) as of December 31, 2022</b>	<b>116,371</b>	<b>—</b>	<b>—</b>	<b>(3,449)</b>	<b>112,922</b>

Notes:

- (i) Liquid investments comprise wealth management products issued by commercial banks in the PRC, included in the Group's financial assets held at fair value through profit or loss.
- (ii) For the year ended December 31, 2022 and 2021, other non-cash movements, mainly included the recognition of lease liabilities and the corresponding amount of right-of-use assets for new leases.

## Notes to the Consolidated Financial Statements

### 36. Significant related party transactions

In addition to those disclosed elsewhere in the consolidated financial statements, the following significant transactions were carried out between the Group and its related parties during the years ended December 31, 2022 and 2021. In the opinion of the directors of the Company, the related party transactions were carried out at terms negotiated between the Group and the respective related parties.

#### (a) Related party transactions

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Loans granted to		
— Chen Hao (Note (i))	1,200	1,200
	<b>1,200</b>	<b>1,200</b>

Notes:

- (i) The loans were fully repaid in February 2022 and December 2021, respectively. There were no outstanding balances as of December 31, 2022 and December 31, 2021 (Note 38(e)).

#### (b) Balances with a related party

##### Amount due to a related party

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Fuze	5,438	5,438

#### (c) Key management personnel compensation

The compensation paid or payable to key management personnel (including directors, CEO and other senior executives) for employee services is shown below:

	Year ended December 31,	
	2022	2021
	RMB'000	RMB'000
Wages and salaries	6,404	6,401
Bonuses	180	180
Pension costs — defined contribution plans	204	261
Other social security costs, housing benefits and other employee benefits	350	348
Share-based compensation expenses	63	1,204
	<b>7,201</b>	<b>8,394</b>

#### (d) Guarantee provided to a related party

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
Ms. Liao Mingxiang (Note 38(e))	—	3,000

## Notes to the Consolidated Financial Statements

### 37. Balance sheet and reserve movement of the Company

	As of December 31,	
	2022	2021
	RMB'000	RMB'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Investments using equity accounting	33,240	30,694
Investments in subsidiaries	162,148	123,909
	195,388	154,603
<b>Current assets</b>		
Other receivables	46,780	87,840
Other current assets	148	434
Cash and cash equivalents	42,481	70,906
	89,409	159,180
<b>Total assets</b>	284,797	313,783
<b>EQUITY AND LIABILITIES</b>		
<b>Equity attributable to owners of the Company</b>		
Share capital	59	59
Share premium	1,720,690	1,720,690
Shares held for RSU Scheme	(10,555)	(10,555)
Reserves (Note (a))	403,299	403,850
Accumulated losses (Note (a))	(1,839,866)	(1,811,100)
<b>Total equity</b>	273,627	302,944
<b>Liabilities</b>		
<b>Current liabilities</b>		
Other payables	11,170	10,839
<b>Total liabilities</b>	11,170	10,839
<b>Total equity and liabilities</b>	284,797	313,783

The balance sheet of the Company was approved by the Board of Directors on March 31, 2023 and was signed on its behalf.

**Wang Feng**  
Director

**Chen Hao**  
Director

## Notes to the Consolidated Financial Statements

### 37. Balance sheet and reserve movement of the Company (continued)

Note:

(a) Reserves movement of the Company

	Capital reserve RMB'000	Currency translation differences RMB'000	Share-based compensation reserve RMB'000	Other Reserves RMB'000	Total Reserve RMB'000	Accumulated losses RMB'000
<b>Balance as of January 1, 2021</b>	—	127,598	277,225	2,674	407,497	(1,382,964)
<b>Loss for the year</b>	—	—	—	—	—	(428,136)
Share of other comprehensive loss of investments accounted for using the equity method, net of tax (Note 12)	—	—	—	(881)	(881)	—
Employee share option and RSU scheme:						
— Value of employee services	—	—	1,471	—	1,471	—
Currency translation differences	—	(4,237)	—	—	(4,237)	—
<b>Balance as of December 31, 2021</b>	—	123,361	278,696	1,793	403,850	(1,811,100)
<b>Balance as of January 1, 2022</b>	—	123,361	278,696	1,793	403,850	(1,811,100)
<b>Loss for the year</b>	—	—	—	—	—	(28,766)
Share of other comprehensive income of investments accounted for using the equity method, net of tax (Note 12)	—	—	—	2,200	2,200	—
Employee share option and RSU scheme:						
— Value of employee services	—	—	259	—	259	—
Currency translation differences	—	(3,010)	—	—	(3,010)	—
<b>Balance as of December 31, 2022</b>	—	120,351	278,955	3,993	403,299	(1,839,866)

# Notes to the Consolidated Financial Statements

## 38. Benefits and interests of directors

### (a) Directors' and chief executive's emoluments

The remuneration of every director and the chief executive is set out below:

For the year ended December 31, 2021:

Name	Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking:						Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking		Total RMB'000
	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Housing allowance RMB'000	Estimated money value of other benefits (Note ix) RMB'000	Contributions to a defined contribution retirement benefit plan RMB'000	Remunerations paid or receivable in respect of accepting office as director RMB'000	RMB'000	
Chairman									
Mr. Wang Feng (i)	—	960	—	—	—	115	—	—	1,075
Executive directors									
Ms. Liao Mingxiang (ii)	—	1,764	—	—	819	123	—	—	2,706
Mr. Wang Jin (iii)	—	1,100	100	—	189	124	—	—	1,513
Mr. Chen Hao (iii)	—	1,000	—	—	116	124	—	—	1,240
Independent non-executive directors									
Mr. Zhang Xiangdong (iv)	286	—	—	—	—	—	—	—	286
Ms. Zhao Yifang (v)	191	—	—	—	—	—	—	—	191
Ms. Wu Yueqin (vi)	286	—	—	—	—	—	—	—	286
Mr. Kong Yi (viii)	95	—	—	—	—	—	—	—	95
Non-executive director									
Mr. Ji Xuefeng (vii)	—	—	—	—	—	—	—	—	—
<b>Total</b>	<b>858</b>	<b>4,824</b>	<b>100</b>	<b>—</b>	<b>1,124</b>	<b>486</b>	<b>—</b>	<b>—</b>	<b>7,392</b>

## Notes to the Consolidated Financial Statements

### 38. Benefits and interests of directors (continued)

#### (a) Directors' and chief executive's emoluments (continued)

For the year ended December 31, 2022:

Name	Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking:							Emoluments paid or receivable in respect of director's other services in connection with the management of the Company or its subsidiary undertaking	Total
	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Housing allowance RMB'000	Estimated money value of other benefits (Note ix) RMB'000	Contributions to a defined contribution retirement benefit plan RMB'000	Remunerations paid or receivable in respect of office as director RMB'000		
Chairman									
Mr. Wang Feng (i)	—	960	—	—	—	101	—	—	1,061
Executive directors									
Ms. Liao Mingxiang (ii)	—	1,724	42	—	54	105	—	—	1,925
Mr. Wang Jin (iii)	—	1,100	100	—	7	105	—	—	1,312
Mr. Chen Hao (iii)	—	1,000	—	—	—	141	—	—	1,141
Independent non-executive directors									
Mr. Zhang Xiangdong (iv)	286	—	—	—	—	—	—	—	286
Ms. Wu Yueqin (vi)	286	—	—	—	—	—	—	—	286
Mr. Kong Yi (vii)	286	—	—	—	—	—	—	—	286
Non-executive director									
Mr. Ji Xuefeng (vii)	—	—	—	—	—	—	—	—	—
<b>Total</b>	<b>858</b>	<b>4,784</b>	<b>142</b>	<b>—</b>	<b>61</b>	<b>452</b>	<b>—</b>	<b>—</b>	<b>6,297</b>

# Notes to the Consolidated Financial Statements

## 38. Benefits and interests of directors *(continued)*

### (a) Directors' and chief executive's emoluments *(continued)*

- (i) Mr. Wang Feng was appointed on May 24, 2007.
- (ii) Ms. Liao Mingxiang was appointed on May 24, 2007, and resigned on February 26, 2023.
- (iii) Mr. Wang Jin and Mr. Chen Hao were appointed on May 11, 2018, as the executive directors of the Company.
- (iv) Mr. Zhang Xiangdong was appointed on April 24, 2014, as the independent non-executive director of the Company.
- (v) Ms. Zhao Yifang was appointed on June 11, 2015, as the independent non-executive director of the Company and resigned on August 27, 2021.
- (vi) Ms. Wu Yueqin was appointed on May 29, 2018, as the independent non-executive director of the Company.
- (vii) Mr. Ji Xuefeng was appointed on March 27, 2020, as the non-executive director of the Company and resigned on January 17, 2023.
- (viii) Mr. Kong Yi was appointed on August 27, 2021, as the independent non-executive director of the Company and resigned on February 26, 2023.
- (ix) Mr. FU Frank Kan ("Mr. FU") was appointed on February 26, 2023, as an independent non-executive director of the Company.
- (x) Other benefits mainly represent share-based compensation expenses.

### (b) Directors' retirement benefits

During the year, no retirement benefits were paid to or receivable by the directors in respect of their services as directors of the Company and its subsidiaries or other services in connection with the management of the affairs of the Company or its subsidiary undertaking (2021: Nil).

### (c) Directors' termination benefits

During the year, no payments or benefits in respect of termination of directors' services were paid or made, directly or indirectly, to the directors; nor are any payable (2021: Nil).

### (d) Consideration provided to third parties for making available directors' services

During the year, no consideration was provided to or receivable by third parties for making available directors' services (2021: Nil).

## Notes to the Consolidated Financial Statements

### 38. Benefits and interests of directors *(continued)*

#### (e) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

In January 2022, the Group granted a housing loan with principal of RMB1,200,000 to Mr. Chen Hao. The loan is unsecured, fully repayable on February 15, 2022 and with an interest rate of 4.35% per annum. The loan was fully repaid in February 2022.

In February 2021, the Group granted a housing loan with principal of RMB1,200,000 to Mr. Chen Hao. The loan is unsecured, fully repayable on December 25, 2021 and with an interest rate of 4.35% per annum. The loan was fully repaid in December 2021.

In September 2021, Ms. Liao Mingxiang as the borrower (the “**Borrower**”) and one bank (the “**Bank**”) as the lender entered into one loan facility agreement (the “**Facility Agreement**”). Linekong Online entered into a guarantee agreement (“**Guarantee Agreement**”) with the Bank whereby, Linekong Online shall provide a guarantee to secure the whole amount of such term loan under the Facility Agreement to a maximum amount of RMB4,400,000, and any interest and other fees payable by the Borrower. The Borrower provided a letter of commitment to repay any losses suffered by Linekong Online related with the guarantee provided by Linekong Online. As of December 31, 2021, the balance of the loan amounted to RMB3,000,000 under the Facility.

As of March 16, 2022, the loan has been repaid to the Bank and the guarantee has been released.

#### (f) Directors’ material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Company’s business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2021: Nil).

## Summary of Financial Information

	2022	2021	2020	2019	2018
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Revenue	71,057	85,934	211,875	226,030	457,790
Loss before income tax	(58,451)	(80,984)	(42,051)	(109,568)	(158,788)
Loss for the year	(61,144)	(80,934)	(40,484)	(112,203)	(163,014)
Total comprehensive loss for the year	(41,843)	(87,814)	(58,012)	(105,298)	(134,792)
Total assets	364,822	448,886	572,434	765,372	895,703
Total liabilities	102,416	144,896	178,743	314,805	347,376
Total equity and liabilities	364,822	448,886	572,434	765,372	895,703
Net current assets	84,373	141,361	202,318	248,561	322,510
Total assets less current liabilities	267,504	306,353	395,773	453,660	551,314