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H World Group Limited

華住集團有限公司

(Formerly known as Huazhu Group Limited)

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1179)

THE PUBLIC OFFERING OF AMERICAN DEPOSITARY SHARES

This announcement is made by H World Group Limited (the “**Company**”) pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Hong Kong Listing Rules**”) and the Inside Information Provisions (as defined in the Hong Kong Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

OFFERING OF AMERICAN DEPOSITARY SHARES

The Company has commenced an underwritten public offering (the “**Offering**”) of US\$260 million of American depositary shares of the Company (“**ADSs**”) in the United States, each representing ten ordinary shares of the Company (“**Ordinary Shares**”). All ADSs will be offered by the Company. The underwriters for the Offering are expected to have a 30-day option to purchase up to US\$39 million of additional ADSs from the Company.

The Company plans to use the net proceeds from the Offering (i) to fund its growth strategies amid post-COVID reopening, including enhancing the competitiveness of its hotel portfolio and developing its regional-based operating paradigm; (ii) to invest in initiatives that support its long term success, including its technology infrastructure, supply chain ecosystem, distribution system that connects both individual guests and corporate clients, and environment, social and governance (ESG) efforts; and (iii) for working capital and general corporate purposes.

Goldman Sachs (Asia) L.L.C. and UBS Securities LLC are acting as underwriters for the Offering. The Offering is subject to market and other conditions, and there can be no assurance as to whether or when the Offering may be completed.

The ADSs will be offered under the Company’s shelf registration statement on Form F-3ASR, which was filed with the U.S. Securities and Exchange Commission (the “**SEC**”) and became automatically effective on January 10, 2023, and a preliminary prospectus supplement to be filed with the SEC on the same date. The registration statement on Form F-3ASR is, and the preliminary prospectus supplement will be, available at the SEC’s website at: <http://www.sec.gov>. Copies of the preliminary prospectus supplement and the accompanying prospectus may be obtained from: (i) Goldman Sachs & Co. LLC, Attention: Prospectus Department, 200 West Street, New York, NY 10282, telephone: 1-866-471-2526, facsimile: 212-902-9316 or by emailing Prospectus-ny@ny.email.gs.com; and (ii) UBS Securities LLC, Attention: Prospectus Department, 1285 Avenue of the

Americas, New York, NY 10019, U.S.A., by calling 1-888-827-7275 or by email at ol-prospectus-request@ubs.com.

An application will be made by the Company to The Stock Exchange of Hong Kong Limited for the granting of the listing of, and permission to deal in, the Ordinary Shares represented by the ADSs to be offered and sold in the Offering (including the Ordinary Shares represented by the ADSs which may be offered and sold upon exercise of the underwriters' option to purchase additional ADSs from the Company).

This announcement does not constitute an offer to sell or the solicitation of an offer to buy ADSs or any other securities, nor shall there be any sale of ADSs or any other securities in any state or jurisdiction in which such an offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such state or jurisdiction.

FORWARD-LOOKING STATEMENT

Safe Harbor Statement Under the U.S. Private Securities Litigation Reform Act of 1995: The information in this announcement contains forward-looking statements which involve risks and uncertainties. Such factors and risks include the Company's anticipated growth strategies; the Company's future results of operations and financial condition; economic conditions; the regulatory environment; the Company's ability to attract and retain customers and leverage the Company's brands; trends and competition in the lodging industry; the expected growth of demand for lodging; and other factors and risks detailed in the Company's filings with the SEC. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements, which may be identified by terminology such as "may", "should", "will", "expect", "plan", "intend", "anticipate", "believe", "estimate", "predict", "potential", "forecast", "project" or "continue", the negative of such terms or other comparable terminology. Readers should not rely on forward-looking statements as predictions of future events or results. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, unless required by applicable law.

Completion of the Offering is subject to fulfilment of the conditions thereunder. As the Offering may or may not proceed, shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
H World Group Limited
JI Qi
Executive Chairman

Hong Kong, January 10, 2023

As at the date of this announcement, the Board comprises Mr. JI Qi, the Executive Chairman, and Mr. ZHANG Shangzhi as directors; Mr. John WU Jiong, Ms. ZHAO Tong Tong, Mr. SHANG Jian, Mr. HEE Theng Fong and Ms. CAO Lei as independent directors.