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萬科企業股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2202)

THE INDICATIVE ANNOUNCEMENT REGARDING ARRANGEMENTS TO ATTEND THE FIRST EXTRAORDINARY GENERAL MEETING OF 2022

References are made to the notice, the circular and the respective form of proxy of extraordinary general meeting of China Vanke Co., Ltd.* (the "Company") dated 23 November 2022 in relation to the first extraordinary general meeting of 2022 (the "EGM" or "Meeting"), and the revised notice, supplemental circular, and the respective revised form of proxy of extraordinary general meeting in relation to the first extraordinary general meeting of 2022 (the abovementioned documents collectively referred to as the "Series Announcements of the Meeting"). Unless the context otherwise requires, the terms used in this announcement shall have the same meanings as defined in the Series Announcements of the Meeting.

The Company hereby remind matters regarding the recommendations to H Shareholders and their proxies who attend the Meeting as below:

I. H SHAREHOLDERS OR THEIR PROXIES ATTEND THE MEETING

Due to the existence risk of pandemic, the Company recommends H Shareholders to fill in and submit the revised Form of Proxy for the EGM, appointing the chairman of the Meeting or other persons as proxies to attend the Meeting and exercise voting rights as instructed in the Proxy Forms.

In view of provision of better service during the Meeting, H Shareholders or their proxies who wish to attend the Meeting in person is recommended to call the Company (see below for specific contact numbers) at least 24 hours prior to the convening of the Meeting to register their contact information.

Abovementioned recommendations will not affect the rights of the H Shareholders or their proxies to attend and vote at the Meeting in person.

II. HEALTHCARE MANAGEMENT OF H SHAREHOLDERS OR THEIR PROXIES

Due to schools close to the venue of the Meeting, according to current requirements, H Shareholders and their proxies who enter the venue of the Meeting shall wear masks during the whole process of the Meeting. Any H Shareholder or his/her proxy will not be able to enter the venue of the Meeting if his/her health code shows abnormal status (not in green or test positive in nucleic acid test), or exhibits symptoms such as fever and cough, or body temperature is over 37.2°C.

III. CONTACT

For any inquiries regarding attending the Meetings, please contact before 15 December 2022 using the following ways:

Telephone: +86(755)2560 6666 transfer to Board Office

Fax: +86(755)2553 1696 (please indicate "transfer to Board Office" on the fax)

Email: IR@vanke.com

By order of the Board China Vanke Co., Ltd.* Zhu Xu Company Secretary

Shenzhen, the PRC, 11 December 2022

As at the date of this announcement, the Board comprises Mr. YU Liang, Mr. ZHU Jiusheng and Mr. WANG Haiwu as executive directors; Mr. XIN Jie, Mr. HU Guobin, Mr. HUANG Liping and Mr. LEI Jiangsong as non-executive directors; and Mr. KANG Dian, Ms. LIU Shuwei, Mr. NG Kar Ling, Johnny and Mr. ZHANG Yichen as independent non-executive directors.

^{*} For identification purpose only