

LH GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability) Stock Code 1978

2022 INTERIM REPORT



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Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Wong Kit Lung Simon *Prof, BBS, JP* (Chairman and Chief Executive Officer)
Ms. Ko Sau Chee Grace (Vice Chairperson)

Independent non-executive Directors

Mr. Sin Yat Kin *SBS, CSDSM, JP* Ms. Hung Lo Shan Lusan Mr. Hung Wai Man *Prof, JP*

AUDIT COMMITTEE

Ms. Hung Lo Shan Lusan (Chairperson)

Mr. Hung Wai Man Prof, JP Mr. Sin Yat Kin SBS, CSDSM, JP

REMUNERATION COMMITTEE

Mr. Sin Yat Kin *SBS, CSDSM, JP (Chairperson)* Mr. Wong Kit Lung Simon *Prof, BBS, JP*

Ms. Hung Lo Shan Lusan

NOMINATION COMMITTEE

Mr. Wong Kit Lung Simon *Prof, BBS, JP* (Chairperson)

Mr. Sin Yat Kin *SBS, CSDSM, JP* Mr. Hung Wai Man *Prof, JP*

JOINT COMPANY SECRETARIES

Ms. Chan Hiu Yi (ACG, HKACG) Ms. Yu Wing Sze (ACG, HKACG)

AUDITOR

PricewaterhouseCoopers
Certified Public Accountants
Registered Public Interest Entity Auditor
22/F, Prince's Building
Central
Hong Kong

AUTHORISED REPRESENTATIVES

Ms. Ko Sau Chee Grace Ms. Chan Hiu Yi

LEGAL ADVISER

ONC Lawyers 19th Floor, Three Exchange Square 8 Connaught Place Central, Hong Kong

REGISTERED OFFICE

Walkers Corporate Limited 190 Elgin Avenue George Town Grand Cayman KY1-9008 Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 03, L22, Tower 1 Enterprise Square Five 38 Wang Chiu Road Kowloon Bay, Kowloon Hong Kong

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited Shops 1712–1716 17/F, Hopewell Centre 183 Queen's Road East Wanchai Hong Kong

Corporate Information

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Walkers Corporate Limited 190 Elgin Avenue George Town Grand Cayman KY1-9008 Cayman Islands

PRINCIPAL BANKERS

Bank of China (Hong Kong) Limited Shanghai Commercial Bank Limited Industrial and Commercial Bank of China (Asia) Limited China Citic Bank (International) Limited

COMPANY WEBSITE

www.lhgroup.com.hk

STOCK CODE

1978

LISTING DATE

30 May 2018

Financial Highlights and Calendar

FINANCIAL HIGHLIGHTS

For the six months ended 30 June

	2022 HK\$ million	2021 HK\$ million
Revenue	400.0	422.9
Profit attributable to the shareholders of the Company	6.8	25.6
Earnings per share Basic and diluted (HK cents)	0.85	3.20
Interim dividend per share (HK cents)	_	2.40

CALENDAR

Interim Results Announcement 29 August 2022

Management Discussion and Analysis

BUSINESS REVIEW

The Group is a top full service multi-brand restaurant group in Hong Kong specialising in Asian (in particular Japanese) and Cantonese cuisine.

As at 30 June 2022, the Group operated 16 restaurants under five self-owned brands, namely "Mou Mou Club (牛涮鍋)", "Peace Cuisine (和平飯店)", "Wing Wah Allday (永華日常)", "Pot Master (煲仔 Ξ)" and "#HAP Taiwanese Hotpot (好呷台灣火鍋)", and 34 restaurants under five franchised brands, namely "Gyu-Kaku (牛角)", "Gyu-Kaku Jinan-Bou (牛角次男坊)", "On-Yasai (溫野菜)", "Yoogane (柳氏家)" and "The Matcha Tokyo", which serve quality, value-for-money delicacies to diversified customer segments seeking a wide array of culinary experiences. We pride ourselves in the extensive market coverage of our brand portfolio, which allows us to tap into customer segments spanning across midto-high end market to mass market with different culinary preferences.

The following table sets forth the number of restaurants we operated as at the dates indicated.

	As at 30 June		
	2022	2021	
Self-owned brands Franchised brands	16 34	14 	
Total:	50	40	

FINANCIAL REVIEW

Revenue

In early 2022, there was an outbreak of the fifth wave of COVID-19 in Hong Kong (the "pandemic") and implementation of stricter dine-in restrictions and social distancing measures by the Hong Kong Government caused a negative impact on the Group's business. The operation of the Group's restaurants was also suspended temporarily due to the deteriorating pandemic situation in early 2022, which led to a drop in the Group's revenue during the six months ended 30 June 2022 (the "Period"). Since the social distancing measures began to relax in late April 2022, the Group showed strong resilience and agility, which had rapidly recouped the revenue to the Group for the Period.

The Group's revenue decreased slightly by approximately 5.4%, or approximately HK\$22.9 million, from approximately HK\$422.9 million for the six months ended 30 June 2021 (the "Last Corresponding Period") to approximately HK\$400.0 million for the Period.

Although there was decrease of comparable restaurants revenue, the increase in the number of restaurants under franchised brands from 26 as at 30 June 2021 to 34 as at 30 June 2022 increased the revenue base, thus the revenue from franchised brands only decreased slightly by approximately HK\$10.4 million or approximately 3.4%, from approximately HK\$304.1 million for the Last Corresponding Period to approximately HK\$293.7 million for the Period. Franchised brands remained as the main pillar of revenue, constituting approximately 73.4% of the total revenue of the Group for the Period (2021: 71.9%).

The revenue from self-owned brands decreased by approximately HK\$13.3 million or approximately 11.4%, from approximately HK\$117.0 million for the Last Corresponding Period to approximately HK\$103.7 million for the Period.

Revenue by business segments is set out below:

	For the six months ended 30 June				
	202	2	202	1	
Revenu HK\$'00		% of total Revenue (%)	Revenue <i>HK\$'000</i>	% of total Revenue (%)	
Self-owned brands Franchised brands	103,658 293,696	25.9 73.4	117,002 304,090	27.7 71.9	
Sub-total of restaurant operations Sale of food ingredients and others	397,354 2,669	99.3 0.7	421,092 1,789	99.6	
Total	400,023	100.0	422,881	100.0	

Other income and gains

The Group's other income and gains increased by approximately 32.2%, or approximately HK\$4.9 million, from approximately HK\$15.3 million for the Last Corresponding Period to approximately HK\$20.2 million for the Period.

The increase was mainly due to an increase in government subsidies of approximately HK\$8.0 million from approximately HK\$9.7 million for the Last Corresponding Period to approximately HK\$17.8 million for the Period, which was offset by the decrease in sponsorship income of approximately HK\$2.2 million recorded for the Last Corresponding Period, while there was no such income for the Period.

Cost of food and beverages

The Group's cost of food and beverages decreased by approximately 3.3%, or approximately HK\$4.5 million, from approximately HK\$133.7 million for the Last Corresponding Period to approximately HK\$129.2 million for the Period. The decrease was in line with the decrease in revenue during the Period. The cost of food and beverages as a percentage of revenue increased slightly from approximately 31.6% for the Last Corresponding Period to approximately 32.3% for the Period.

Staff costs

The Group's staff costs decreased by approximately 3.5%, or approximately HK\$4.8 million, from approximately HK\$135.8 million for the Last Corresponding Period to approximately HK\$131.0 million for the Period. Despite the increase in the number of employees due to the expansion of restaurant network, the wages and salaries decreased by approximately HK\$4.6 million after the effect of net off of wage subsidies under the Employment Support Scheme of the Anti-Epidemic Fund launched by the Hong Kong Government for the Period. The amount of wage subsidies amounted to approximately HK\$19.4 million for the Period, while there were no such subsidies received for the Last Corresponding Period. The staff costs as a percentage of revenue remained relatively stable at approximately 32.7% for the Period (Last Corresponding Period: approximately 32.1%).

Depreciation of right-of-use assets, rental and related expenses

The Group's depreciation of right-of-use assets, rental and related expenses increased by approximately 13.2%, or approximately HK\$8.8 million, from approximately HK\$66.8 million for the Last Corresponding Period to approximately HK\$75.6 million for the Period. The increase in expenses was mainly due to the increase in the number of restaurants from 40 as at 30 June 2021 to 50 as at 30 June 2022.

Profit for the Period

Profit for the Period decreased significantly by approximately 73.5%, or approximately HK\$18.9 million, from approximately HK\$25.6 million for the Last Corresponding Period to approximately HK\$6.8 million for the Period.

The decrease in the profit was mainly attributable to the outbreak of the fifth wave of COVID-19 in Hong Kong during the Period, and implementation of dine-in restrictions and stricter social distancing policies by the Hong Kong Government, which had a negative impact on the Group's operations and business. A temporary suspension of business of the Group's restaurants and a weak market sentiment in early 2022 due to the pandemic also led to a drop in the Group's revenue and profits, which netted off with the effect of government subsidies recognised during the Period.

LIQUIDITY AND FINANCIAL RESOURCES

The Group financed its business with internally generated cash flows and proceeds received from its listing (the "Listing") on the Stock Exchange of Hong Kong Limited (the "Stock Exchange"). As at 30 June 2022, the Group had short term bank deposits of approximately HK\$79.2 million (as at 31 December 2021: approximately HK\$83.4 million) and cash and cash equivalents of approximately HK\$201.2 million (as at 31 December 2021: approximately HK\$241.9 million). Most bank deposits and cash were denominated in HK\$. The Group will continue to use the internal generated cash flows and proceeds received from the Listing as a source of funding for future developments.

As at 30 June 2022, the Group's total current assets and current liabilities were approximately HK\$378.7 million (as at 31 December 2021: approximately HK\$415.7 million) and approximately HK\$307.6 million (as at 31 December 2021: approximately HK\$290.3 million) respectively, while the current ratio was about 1.2 times (as at 31 December 2021: about 1.4 times).

As at 30 June 2022, the gearing ratio of the Group was not applicable as it had no outstanding interest-bearing bank borrowings. The gearing ratio is calculated by total interest-bearing bank borrowings divided by total equity and multiplied by 100%.

SIGNIFICANT INVESTMENTS

As at 30 June 2022, the Group did not have any significant investments.

TREASURY POLICY

The Group operates a conservative set of treasury policies to ensure that no unnecessary risks are taken with the Group's assets. No investment in financial instruments other than cash or bank deposits is currently used. The directors of the Company (the "**Directors**") will continue to follow a prudent policy in managing the Group's cash and maintaining a strong and healthy liquidity to ensure that the Group is well placed to take advantage of future growth opportunities.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

The Group has no material acquisition or disposal of subsidiaries, associates or joint ventures during the Period.

CHARGES ON GROUP ASSETS

As at 30 June 2022, the Group did not have any charges on assets.

CAPITAL STRUCTURE

There was no change in the capital structure of the Group during the six months ended 30 June 2022. The capital of the Group only comprises ordinary shares.

EVENTS AFTER THE REPORTING PERIOD

No significant events occurred since the end of the Period and up to the date of this report which requires disclosure.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 June 2022, the Group had 1,802 employees (as at 31 December 2021: 1,499 employees). The remuneration of the employees is determined by reference to prevailing market terms and in accordance with the performance, qualification and experience of each individual employee. The remuneration of individual employee is reviewed regularly with reference to the employee's performance and qualifications.

The emoluments of the Directors are recommended by the remuneration committee of the Company, with reference to their respective contribution of time, effort and expertise on the Company's matters. The Company has adopted a share option scheme (the "Share Option Scheme") on 4 May 2018 to reward the participants defined thereunder for their contribution to the Group's success and to provide them with incentives to further contribute to the Group. The Share Option Scheme has become effective on 30 May 2018. In addition, employees are entitled to performance and discretionary Chinese New Year bonuses. The Group would provide induction trainings for new employees and continuous trainings to existing employees regularly.

SHARE OPTION SCHEME

No share option was granted during the Period. Since the date of adoption of the Share Option Scheme on 4 May 2018 and up to 30 June 2022, there was no share option granted, exercised, outstanding, expired, cancelled or lapsed under the Share Option Scheme.

FOREIGN EXCHANGE EXPOSURE

Most of the transactions of the Group are denominated in Hong Kong dollars and the Group is not exposed to any significant foreign exchange exposure. As at 30 June 2022, the Group did not have any foreign exchange investment and did not engage in any foreign currency hedging transactions or enter into any hedging instruments during the Period.

CONTINGENT LIABILITIES

As at 30 June 2022, the Group did not have any material contingent liabilities.

PROSPECTS

In light of the fifth wave of COVID-19 pandemic in Hong Kong in early 2022, the Hong Kong government imposed strict dine-in restrictions and social distancing measures. The Group's restaurants were also temporarily closed due to the severe outbreak of the pandemic, and the Group's turnover in the first quarter of 2022 was so adversely impacted, resulting in an operating loss for the quarter.

However, as the industry continued to adapt to the post-pandemic new market normality, together with the continuing support from our customers, the Group demonstrated strong resilience since late April 2022 when social distancing measures began to be relieved, with a rapid recovery in turnover. Taking into account the government subsidy in the first half of the year, the Group was able to not only offset the loss in the first quarter, but also successfully achieved profits in the first half of 2022 as a whole.

As large-scale vaccination programs were implemented globally, various countries are planning to reopen their borders that were long closed due to the pandemic. Global economy is expected to be on the road to recovery. We anticipate a resumption to the normal way of life and improved consumer sentiments for the second half of the year. The local catering industry is expecting a better future. In terms of local factors, the satisfying vaccination rate in Hong Kong and the new round of consumption voucher scheme later this year may be the catalyst for a quick recovery in the local consumption market, which can provide considerable growth opportunities for the Group's business.

We expect that the momentum in turnover growth in the second quarter will continue throughout the remainder of the year as the consumer sentiment improves. In terms of our strategies, we will enhance our pricing capability by rejuvenating the existing brands, developing and introducing new brands, expanding our restaurants network, strengthening digital marketing and continuing our product innovation, which in turn will further secure our pricing power and leading market position.

Crisis creates opportunities. Faced with uncertainties due to the pandemic, the Group is actively paving the way to grow its future revenue. In the first half of 2022, the Group opened five new restaurants in total, including two restaurants under the franchised café brand "The Matcha Tokyo" from Tokyo, Japan and a new self-owned Taiwanese hot pot brand "#HAP Taiwanese Hotpot (好呷台 灣火鍋)", to provide a more diverse dining experience to customers. Revenue and customer feedback of those restaurants are satisfying. With a robust financial position and brand layout of the Group and the above-mentioned external factors, provided that the social distancing measures in Hong Kong will not be further tightened in the second half of 2022, the management remains optimistic about the financial performance of the Group in the second half of 2022 and believes that the Group will achieve further growth in 2022.

USE OF NET PROCEEDS FROM LISTING

The net proceeds from the Listing on 30 May 2018 (the "Net Proceeds"), after deducting underwriting commissions and listing expenses, was approximately HK\$178,610,000. As at 30 June 2022, the Company had used approximately HK\$166,908,000 of the Net Proceeds for the purposes as set out in the prospectus of the Company dated 15 May 2018 (the "Prospectus"), representing approximately 93.4% of the Net Proceeds. Below sets out the details of the use of the Net Proceeds as at 30 June 2022:

Use of Net Proceeds	Actual Net Proceeds <i>HK</i> \$'000	Amount utilised for the Period HK\$'000	Amount utilised as at 30 June 2022 HK\$'000	Unutilised Net Proceeds <i>HK</i> \$'000	Expected timeline for utilisation of the unutilised Net Proceeds
Opening restaurants under our self-owned and franchised brands Additional working capital, strategic investment and other general corporate	160,721	30,808	149,019	11,702	On or before 31 December 2022
purposes	17,889		17,889		_
Total	178,610	30,808	166,908	11,702	

The unutilised portion of the Net Proceeds is intended to be applied in accordance with the proposed application set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus and the announcement for the change in the use of the Net Proceeds dated 26 April 2021.

INTERIM DIVIDEND

The board of Directors (the "Board") resolved not to declare any interim dividend for the Period.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float of at least 25% of the issued shares for the Period and up to the date of this report under the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules").

CORPORATE GOVERNANCE PRACTICES

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the shareholders of the Company (the "Shareholders") and to enhance corporate value and accountability. The Company has adopted the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Listing Rules as its own code of corporate governance.

For the Period, save for the deviation from code provision C.2.1 of the CG Code, which is explained in the paragraph below, the Board considers that the Company has in all material respects complied with all the code provisions of the CG Code and adopted most of the best practices set out therein.

Pursuant to code provision C.2.1 of the CG Code, the roles of the chairperson and the chief executive officer should be separate and should not be performed by the same individual. Mr. Wong Kit Lung Simon ("Mr. Wong") currently holds both positions. Mr. Wong has been the key leadership figure of the Group who has been primarily involved in the formulation of business strategies and determination of the overall direction of the Group. He has also been chiefly responsible for the Group's operations as he directly supervises the senior management of the Group. Taking into account the experience and expertise of Mr. Wong in the catering industry and the continuation of the implementation of the business plans, the Directors (including the independent non-executive Directors) consider Mr. Wong is the best candidate for both positions and the present arrangements are beneficial and in the interests of the Company and the Shareholders as a whole. The balance of power and authority is ensured by the operation of the senior management and the Board, which comprises experienced and high-calibre individuals. The Board currently comprises two executive Directors (including Mr. Wong) and three independent non-executive Directors and therefore has a strong independence element in its composition.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuer (the "Model Code") as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding securities transactions of the Directors. Having made specific enquiry with the Directors, all Directors confirmed that they have complied with the required standards as set out in the Model Code for the Period.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

Neither the Company nor its subsidiaries has purchased, sold or redeemed any of the Company's listed securities for the Period.

AUDIT COMMITTEE

The Board has established an audit committee (the "Audit Committee") which comprises three independent non-executive Directors, namely Ms. Hung Lo Shan Lusan (Chairperson), Mr. Hung Wai Man and Mr. Sin Yat Kin. The primary duties of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the financial reporting process, internal control and risk management system of the Group, to oversee the audit process, to develop and review our policies and to perform other duties and responsibilities as assigned by the Board. The Audit Committee has held meetings to discuss the financial reporting process, internal control and risk management system of the Group, including the review of the unaudited interim results and the unaudited interim condensed consolidated financial information of the Group for the Period.

The unaudited condensed consolidated interim results of the Group for the Period have not been audited or reviewed by the Company's auditor but have been reviewed by the Audit Committee and the management of the Company.

Other Information

CHANGE IN DIRECTORS' BIOGRAPHICAL DETAILS UNDER RULE 13.51B(1) OF THE LISTING RULES

There has been no change in the Directors' biographical details which are required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

(i) Interest in the Company

As at 30 June 2022, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code are as follows:

Name of Director	Capacity/Nature of interest	Number of Shares	Approximate percentage of shareholding in the Company (%)	Long position/ Short position
Mr. Wong Kit Lung Simon ⁽²⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Ms. Ko Sau Chee Grace ⁽²⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	<u>[</u> (1)

Notes:

- (1) The letter "L" denotes the person's long position in the shares of the Company (the "Shares").
- Mr. Wong Kit Lung Simon, Mr. Ko Cheuk Kuen, Mr. Wong Yiu Hung, Mr. Liu Cheung, Mr. Liu Chi Hung Peter, Mr. (2) Lau Kwong Kwan, Hop Kwan Holdings Limited ("Hop Kwan") and Ms. Ko Sau Chee Grace are parties acting in concert (having the meaning ascribed to it under the Hong Kong Codes on Takeovers and Mergers and Share Repurchases (the "Takeovers Code")). Under the SFO, Mr. Lam Kwan Ying and Ms. Chan Wai Chun are deemed or taken to be interested in the shares to be held by Hop Kwan. As such, Mr. Wong Kit Lung Simon, Mr. Ko Cheuk Kuen, Mr. Wong Yiu Hung, Mr. Liu Cheung, Mr. Liu Chi Hung Peter, Mr. Lau Kwong Kwan, Hop Kwan, Mr. Lam Kwan Ying, Ms. Chan Wai Chun and Ms. Ko Sau Chee Grace will for the purpose of the SFO together through LHG Holdings Limited ("LHG Holdings") control 75% of the entire share capital of the Company.

Other Information

(ii) Interest in the associated corporation

Name of Director	Position in the Company	Name of associated corporation	Number of Shares held	
Mr. Wong Kit Lung Simon	Executive Director	LHG Holdings	290,358	29.03%
Ms. Ko Sau Chee Grace	Executive Director	LHG Holdings	100,100	10.01%

Save as disclosed above, as at 30 June 2022, none of the Directors or chief executives of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be recorded in the register to be kept by the Company pursuant to section 352 of the SFO, or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2022, within the knowledge of the Directors, the following persons (other than the Directors or chief executive of the Company) had an interest or a short position in the Shares or underlying Shares which would be required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO:

Name of Shareholder	Capacity/Nature of interest	Number of Shares	Approximate percentage of shareholding (%)	Long position/ Short position/ Lending pool
LHG Holdings ⁽²⁾	Beneficial owner	600,000,000	75%	L(1)
Mr. Ko Cheuk Kuen ⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Mr. Wong Yiu Hung ⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Mr. Liu Cheung ⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	<u>[</u> (1)
Mr. Liu Chi Hung Peter ⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Mr. Lau Kwong Kwan ⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Hop Kwan ⁽³⁾⁽⁶⁾	Interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)
Mr. Lam Kwan Ying(3)(4)(6)	Interest of spouse; interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	<u>[</u> (1)
Ms. Chan Wai Chun ⁽³⁾⁽⁵⁾⁽⁶⁾	Interest of spouse; interest held jointly with other persons; interest in a controlled corporation	600,000,000	75%	L(1)

Other Information

Notes:

- The letter "L" denotes the person's long position in the Shares. (1)
- LHG Holdings is an investment-holding company incorporated in the British Virgin Islands and owned as to 29.03%. (2) 2.99%, 10.01%, 11.99%, 11.99%, 11.99%, 11.99% and 10.01% by Mr. Wong Kit Lung Simon, Mr. Wong Yiu Hung, Mr. Ko Cheuk Kuen, Mr. Liu Cheung, Mr. Liu Chi Hung Peter, Mr. Lau Kwong Kwan, Hop Kwan and Ms. Ko Sau Chee Grace respectively.
- Mr. Lam Kwan Ying and Ms. Chan Wai Chun each owns 18.33% and 68.33% of Hop Kwan respectively and therefore (3)under the SFO, Mr. Lam Kwan Ying and Ms. Chan Wai Chun are deemed or taken to be interested in the Shares to be held by Hop Kwan.
- (4) Mr. Lam Kwan Ying is the spouse of Ms. Chan Wai Chun and is deemed or taken to be interested in all the Shares in which Ms. Chan Wai Chun has, or is deemed to have, an interest for the purpose of the SFO.
- Ms. Chan Wai Chun is the spouse of Mr. Lam Kwan Ying and is deemed or taken to be interested in all the Shares in which Mr. Lam Kwan Ying has, or is deemed to have, an interest for the purpose of the SFO.
- (6) Mr. Wong Kit Lung Simon, Mr. Ko Cheuk Kuen, Mr. Wong Yiu Hung, Mr. Liu Cheung, Mr. Liu Chi Hung Peter, Mr. Lau Kwong Kwan, Hop Kwan and Ms. Ko Sau Chee Grace are parties acting in concert (having the meaning ascribed to it under the Takeovers Code). Under the SFO, Mr. Lam Kwan Ying and Ms. Chan Wai Chun are deemed or taken to be interested in the shares to be held by Hop Kwan. As such, Mr. Wong Kit Lung Simon, Mr. Ko Cheuk Kuen, Mr. Wong Yiu Hung, Mr. Liu Cheung, Mr. Liu Chi Hung Peter, Mr. Lau Kwong Kwan, Hop Kwan, Mr. Lam Kwan Ying, Ms. Chan Wai Chun and Ms. Ko Sau Chee Grace will for the purpose of the SFO together through LHG Holdings control 75% of the entire share capital of the Company.

Save as disclosed above, as at 30 June 2022, the Directors are not aware of any other person (other than the Directors or chief executives of the Company) who had an interest or a short position in the Shares or underlying Shares as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

Unaudited Condensed Consolidated Statement of Comprehensive Income

For the six months ended 30 June 2022

		Six months ended 30 June		
	Note	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)	
Revenue	4	400,023	422,881	
Other income and gains	5	20,206	15,289	
Cost of food and beverages		(129,249)	(133,711)	
Staff costs		(130,985)	(135,788)	
Depreciation and amortisation		(19,824)	(14,891)	
Depreciation of right-of-use assets, rental and related				
expenses	6	(75,614)	(66,799)	
Fuel and utility expenses		(9,806)	(8,977)	
Advertising and marketing expenses		(3,281)	(2,560)	
Other operating expenses	7	(47,785)	(45,338)	
Finance income	7	470	1,003	
Finance costs	7	(3,225)	(2,285)	
Profit before taxation	9	930	28,824	
Income tax credit/(expense)	8	5,858	(3,186)	
Profit and total comprehensive income for the period attributable to the shareholders				
of the Company		6,788	25,638	
Earnings per share				
Basic and diluted	10	HK0.85 cents	HK3.20 cents	

Condensed Consolidated Statement of Financial Position

As at 30 June 2022

	Note	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	12(a)	131,567	121,694
Right-of-use assets	12(b)	190,443	171,531
Investment property		633	645
Intangible assets		4,868	5,226
Rental and utilities deposits	13	37,176	40,585
Prepayments for property, plant and equipment	13	1,035	1,133
Deferred income tax assets		34,437	27,326
		400,159	368,140
CURRENT ASSETS			
Inventories		36,027	49,719
Trade receivables	13	6,383	6,358
Prepayments, deposits and other receivables	13	55,812	34,238
Tax recoverable		43	43
Short term bank deposits		79,248	83,414
Cash and cash equivalents		201,181	241,947
		378,694	415,719
Total assets		778,853	783,859

Condensed Consolidated Statement of Financial Position

As at 30 June 2022

	Note	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
EQUITY Equity and reserves attributable to the shareholders of the Company Share capital Share premium Reserves Total equity	14	80,000 122,781 135,804 338,585	80,000 122,781 177,416 380,197
LIABILITIES NON-CURRENT LIABILITIES Provision for reinstatement costs Lease liabilities Deferred income tax liabilities	15 12(b)	14,063 111,716 6,888 132,667	12,991 93,493 6,888 113,372
CURRENT LIABILITIES Trade payables Other payables and accruals Contract liabilities Lease liabilities Tax payable	15 15 12(b)	52,242 97,181 37,810 112,633 7,735	76,859 83,172 34,785 85,801 9,673
Total liabilities Total equity and liabilities		440,268 778,853	403,662 783,859

Unaudited Condensed Consolidated Statements of Changes in Equity

For the six months ended 30 June 2022

	Attributable to shareholders of the Company				
(Unaudited)	Share Capital HK\$'000	Share Premium <i>HK</i> \$'000	Retained Earnings <i>HK</i> \$'000	Other Reserves <i>HK</i> \$'000	Total <i>HK</i> \$'000
Balance as at 1 January 2022 Profit and total comprehensive	80,000	122,781	149,797	27,619	380,197
income for the Period Dividends (Note 11)			6,788 (48,400)		6,788 (48,400)
Balance as at 30 June 2022	80,000	122,781	108,185	27,619	338,585
	Attı	ributable to s	hareholders c	of the Compar	- 1y
	Share	Share	Retained	Other	
(Unaudited)	Capital	Premium	Earnings	Reserves	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance as at 1 January 2021	80,000	122,781	184,201	27,619	414,601
Profit and total comprehensive income for the Period			25 620		25 620
Dividends (Note 11)	_	_	25,638 (105,280)	_	25,638 (105,280)
2					
Balance as at 30 June 2021	80,000	122,781	104,559	27,619	334,959

Unaudited Condensed Consolidated Statements of Cash Flows

	Six months ended 30 June	
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)
CASH FLOWS FROM OPERATING ACTIVITIES Cash generated from operations	53,286	110,779
Interest received	75	118
Hong Kong profits tax paid, net	(3,191)	(1,926)
Net cash flows generated from operating activities	50,170	108,971
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property, plant and equipment	(25,182)	(12,710)
Interest received	180	579
Decrease in short term bank deposits	4,166	56,900
Net cash flows (used in)/generated from investing activities	(20,836)	44,769
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividend paid	(48,400)	(105,280)
Principal elements of lease payments, net of COVID-19-related rent concessions	(21,700)	(44,666)
Net cash flows used in financing activities	(70,100)	(149,946)
NET (DECREASE)/INCREASE IN CASH AND		
CASH EQUIVALENTS	(40,766)	3,794
Cash and cash equivalents at the beginning of the period	241,947	179,148
CASH AND CASH EQUIVALENTS		
AT THE END OF THE PERIOD	201,181	182,942

Notes to the Financial Statements

1. **GENERAL INFORMATION**

The Company was incorporated in the Cayman Islands on 9 June 2017 as an exempted company with limited liability under the Companies Law (Cap. 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands and its shares have been listed on the Main Board of the Stock Exchange since 30 May 2018 (the "Listing Date"). The address of the Company's registered office is Walkers Corporate Limited, 190 Elgin Avenue, George Town, Grand Cayman KY1-9008, Cayman Islands.

The Company is an investment holding company and its subsidiaries are principally engaged as full-service restaurants operator serving Asian cuisine including Japanese, Korean, Cantonese and Shanghainese cuisine in Hong Kong.

The unaudited condensed consolidated interim financial information is presented in Hong Kong dollars ("HK\$"), unless otherwise stated, and has been approved for issue by the Board on 29 August 2022.

2. **BASIS OF PREPARATION**

The unaudited condensed consolidated interim financial information have been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the applicable disclosure requirements of Appendix 16 to the Listing Rules. The Group's unaudited condensed consolidated interim financial information should be read in conjunction with the Company's annual report for the year ended 31 December 2021 (the "2021 Annual Report").

The preparation of the unaudited condensed consolidated interim financial information in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expenses on a year-to-date basis. Actual results may differ from these estimates. In preparing this unaudited consolidated interim financial information, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the 2021 Annual Report, except as stated below.

Income tax expense is recognised based on management's estimate of the weighted average effective annual income tax rate expected for the full financial year.

3. ACCOUNTING POLICIES

The accounting policies and methods of computation used in preparing the unaudited condensed consolidated interim financial information are consistent with those followed in preparing the 2021 Annual Report, except for the adoption of the following amended Hong Kong Financial Reporting Standards ("HKFRSs") and HKASs (collectively "new HKFRSs") as set out below.

New and amended standards adopted by the Group

The following amended standards have been adopted by the Group for the financial period beginning on or after 1 January 2022:

Property, Plant and Equipment: Proceeds before HKAS 16 (Amendments)

intended use

HKFRS 3 (Amendments) Reference to the Conceptual Framework

HKAS 37 (Amendments) Onerous Contracts — Cost of Fulfilling a Contract

Annual Improvements Project Annual Improvements 2018-2020 Cycle

(Amendments)

These amended standards have no material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

The Group has not adopted any new or amended standards or interpretations that are not yet effective during the six months ended 30 June 2022.

Comparative figures

The comparative figures of depreciation of right-of-use assets and property rentals and related expenses have been combined to present in the unaudited condensed consolidated statement of comprehensive income to provide better understanding of the Group's performance to the reader.

4. REVENUE AND SEGMENT INFORMATION

(a) Revenue

Revenue, which is also the Group's turnover, represents amounts received and receivable from the operation of restaurants and sales of food ingredients and others in Hong Kong, net of discount. An analysis of revenue is as follows:

	Six months ended 30 June	
	2022	2021
	HK\$'000	HK\$'000
	(Unaudited)	(Unaudited)
Recognised at a point in time: Restaurant operations Sale of food ingredients and others	397,354 2,669 400,023	421,092 1,789 422,881

(b) Segment information

The Directors, who are the chief operating decision makers of the Group, review the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on reports reviewed by the Directors that are used to make strategic decisions.

The Group is principally engaged in the operation of restaurant chains and sales of food ingredients in Hong Kong. Management reviews the operating results of the business of major cuisine and sale of food ingredients and others which the Group operates to make decisions about resources to be allocated.

The Group has the following reporting segments:

(a)	Self-owned brands	Operation of restaurants under the self-owned brands including "Mou Mou Club", "Peace Cuisine", "Wing Wah Allday", "Pot Master" and "#HAP Taiwanese Hotpot"
(b)	Franchised brands	Operation of restaurants under the franchised "Gyu-Kaku", "On-Yasai", "Gyu-Kaku Jinan-Bou", "Yoogane" and "The Matcha Tokyo" brands
(c)	Sale of food ingredients and others	Sale of food ingredients to related parties and external third parties and other business

4. **REVENUE AND SEGMENT INFORMATION** (continued)

(b) **Segment information** (continued)

Segment revenue and segment profit/(loss) are the measures reported to the Directors for the purpose of resources allocation and performance assessment. Segment profit/(loss), which is a measure of adjusted profit/(loss) before tax, is measured consistently with the Group's profit/(loss) before tax except that unallocated finance income and unallocated cost are excluded from this measurement.

Segment assets consist primarily of property, plant and equipment, right-of-use assets, intangible assets, inventories, trade receivables, prepayments, deposits and other receivables. They exclude property, plant and equipment and prepayments, deposits and other receivables and cash and cash equivalents for general use, investment property, deferred income tax assets and tax recoverable.

Segment liabilities consist primarily of trade payables, contract liabilities, lease liabilities and other payables and accruals. They exclude other payables and accruals for general use, tax payables and deferred income tax liabilities.

All operating entities of the Group are domiciled in Hong Kong. All of the Group's revenue are derived in Hong Kong. As at 30 June 2022 and 31 December 2021, all of non-current assets of the Group are located in Hong Kong.

REVENUE AND SEGMENT INFORMATION (continued) 4.

(b) Segment information (continued)

An analysis of the Group's revenue, profit before taxation and depreciation and amortisation for the six months ended 30 June 2022 and 2021 and segment assets and liabilities as at 30 June 2022 and 31 December 2021 is as follows:

	For the six months ended 30 June 2022			
(Unaudited)	Self-owned brands HK\$'000	Franchised brands HK\$'000	Sale of food ingredients and others HK\$'000	Total HK\$'000
Segment revenue				
Revenue Inter-segment revenue	103,658	293,696 	45,957 (43,288)	443,311 (43,288)
External revenue	103,658	293,696	2,669	400,023
Segment (loss)/profit	(2,403)	14,898	(514)	11,981
Segment profit includes				
Depreciation and amortisation	(3,803)	(14,685)	(691)	(19,179)
Depreciation of right-of-use assets	(15,500)	(34,650)		(50,150)
Segment profit Unallocated depreciation and amortisation Unallocated depreciation of right-of-use assets Unallocated cost Unallocated finance income Unallocated finance costs				11,981 (645) (2,016) (8,393) 285 (282)
Profit before taxation				930
		As at 30	June 2022	
Segment assets	122,662	254,437	110,811	487,910
Segments liabilities	(105,343)	(259,688)	(9,436)	(374,467)

4. REVENUE AND SEGMENT INFORMATION (continued)

(b) Segment information (continued)

	For the six months ended 30 June 2021			
(Unaudited)	Self-owned brands HK\$'000	Franchised brands HK\$'000	Sale of food ingredients and others HK\$'000	Total HK\$'000
Segment revenue Revenue Inter-segment revenue	117,002 	304,090 —	46,169 (44,380)	467,261 (44,380)
External revenue	117,002	304,090	1,789	422,881
Segment profit/(loss)	10,418	47,635	(842)	57,211
Segment profit includes Depreciation and amortisation	(3,784)	(9,262)	(684)	(13,730)
Depreciation of right-of-use assets	(13,941)	(31,104)		(45,045)
Segment profit Unallocated depreciation and amortisation Unallocated depreciation of right-of-use assets Unallocated cost Unallocated finance income Unallocated finance costs				57,211 (1,161) (2,145) (25,825) 778 (34)
Profit before taxation				28,824
		As at 31 Dec	cember 2021	
Segment assets	108,665	241,890	114,072	464,627
Segment liabilities	(94,572)	(226,380)	(34,371)	(355,323)

REVENUE AND SEGMENT INFORMATION (continued) 4.

Segment information (continued) (b)

A reconciliation of segment assets to the Group's total assets is as follows:

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Segment assets Unallocated assets	487,910 290,943 778,853	464,627 319,232 783,859

A reconciliation of segment liabilities to the Group's total liabilities is as follows:

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Segment liabilities Unallocated liabilities	374,467 65,801 440,268	355,323 48,339 403,662

OTHER INCOME AND GAINS **5.**

	Six months ended 30 June	
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)
Government grants Sponsorship income Over-provision of legal costs Promotion income from a credit card company Sundry income	17,766 — — 1,650 790 20,206	9,727 2,163 1,468 1,600 331

DEPRECIATION OF RIGHT-OF-USE ASSETS, RENTAL AND RELATED 6. **EXPENSES**

	Six months ended 30 June	
	2022	2021
	HK\$'000	HK\$'000
	(Unaudited)	(Unaudited)
Depreciation of right-of-use assets	52,166	47,190
Property rentals and related expenses	23,448	19,609
	75,614	66,799

7. FINANCE INCOME AND COSTS

	Six months ended 30 June	
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)
Interest income from bank deposits Finance income on financial assets	312 158	747 256
Finance income	470	1,003
Finance costs on lease liabilities	(3,225)	(2,285)

8. **TAXATION**

Hong Kong profits tax has been provided on the estimated assessable profits at a rate of 16.5% for the six months ended 30 June 2022 and 2021.

The major components of the income tax (credit)/expense are as follows:

	Six months en	Six months ended 30 June		
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)		
Hong Kong profits tax Current income tax Deferred income tax	1,253 (7,111)	4,713 (1,527)		
Income tax (credit)/expense	(5,858)	3,186		

9. PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging/(crediting) the followings:

	Six months ended 30 June	
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)
Depreciation of property, plant and equipment Depreciation of right-of-use assets Depreciation of investment property Amortisation of intangible assets COVID-19 related rent concessions Lease payments under operating leases in respect of land and buildings:	19,454 52,166 12 358 (5,709)	14,534 47,190 12 345 (2,703)
Short term lease payments Contingent rental	2,591 5,490 8,081	523 6,147 6,670
Employee benefit expenses Wages and salaries Discretionary bonuses Retirement benefit scheme contributions Staff welfare Reversal of provision for untaken annual leave Provision for long service payment	112,897 13,099 6,494 2,011 (4,550) 1,034	117,509 12,025 5,535 1,641 (1,010) 88
Auditors' remuneration — Audit services — Non-audit services	130,985 1,100 356	135,788 1,050 329

10. EARNINGS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

(a) Basic

The calculation of basic earnings per share is based on the profit attributable to the Shareholders of approximately HK\$6,788,000 (six months ended 30 June 2021: HK\$25,638,000) and the 800,000,000 ordinary shares in issue during the six months ended 30 June 2022 and 2021.

	Six months ended 30 June		
	2022 (Unaudited) (Unaud		
Profit attributable to the Shareholders (HK\$'000)	6,788	25,638	
Number of ordinary shares in issue ('000)	800,000	800,000	
Earnings per share	HK0.85 cents	HK3.20 cents	

(b) Diluted

Diluted earnings per share for the six months ended 30 June 2022 and 2021 are the same as the basic earnings per share as there were no potentially dilutive ordinary shares issued.

11. DIVIDEND

A final dividend for the year ended 31 December 2021 of HK6.05 cents per ordinary share, totalling HK\$48,400,000, was declared by the Board on 28 March 2022 and approved by the Shareholders at the annual general meeting of the Company held on 10 June 2022, which was paid on 30 June 2022.

The Board did not propose an interim dividend for the Period.

12(a). PROPERTY, PLANT AND EQUIPMENT

	Land and buildings HK\$'000	Leasehold improvements HK\$'000	Restaurants and kitchen equipment HK\$'000	Furniture and fixtures HK\$'000	Office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
(Audited) At 31 December 2021							
Cost Accumulated depreciation Accumulated impairment	66,654 (13,961) —	149,094 (110,554) (4,696)	125,631 (88,024) (3,228)	9,600 (9,026) (103)	2,321 (2,321) 	4,592 (4,285) —	357,892 (228,171) (8,027)
Net carrying amount	52,693	33,844	34,379	471		307	121,694
(Unaudited) Period ended 30 June 2022							
Opening net book amount Additions	52,693	33,844 13,658	34,379 15,488	471 181	-	307	121,694 29,327
Depreciation	(1,049)	(8,929)	(9,218)	(185)		(73)	(19,454)
Closing net book amount	51,644	38,573	40,649	467	<u> </u>	234	131,567
As at 30 June 2022							
Cost Accumulated depreciation	66,654 (15,010)	162,752 (119,483)	141,119 (97,242)	9,781 (9,211)	2,321 (2,321)	4,317 (4,083)	386,944 (247,350)
Accumulated impairment	— (13,010) —	(4,696)	(3,228)	(103)		(4,000)	(8,027)
Net carrying amount	51,644	38,573	40,649	467	_	234	131,567

The Group regards each individual restaurant as a separately identifiable cash-generatingunit ("CGU") and performed impairment assessments on each of the CGU with impairment indicators by considering the recoverable amount of such assets at restaurant level. As at 30 June 2022, the Group's management had considered the impact of COVID-19 for impairment assessment and estimated corresponding recoverable amounts of the property, plant and equipment of the restaurants.

The recoverable amounts of the CGUs are determined based on value-in-use calculations. which are higher than the fair value less costs of disposal calculations. The value-in-use calculations covering a period of the remaining lease term were lower than the carrying amounts of the CGUs. Accordingly, no provision for impairment of property, plant and equipment was recognised for the Period (Last Corresponding Period: nil).

12(b).LEASES

Amounts recognised in the unaudited condensed consolidated statement of (i) financial position

The unaudited condensed consolidated statement of financial position shows the following amounts relating to leases:

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Right-of-use assets Restaurant outlets Offices Warehouse	175,913 14,110 420 190,443	170,943 — 588 — 171,531

The unaudited condensed consolidated statement of financial position shows the following amounts relating to leases:

	As at	As at
	30 June	31 December
	2022	2021
	HK\$'000	HK\$'000
	(Unaudited)	(Audited)
Lease liabilities		
Current	112,633	85,801
Non-current	111,716	93,493
	224,349	179,294

12(b).LEASES (continued)

(ii) Amounts recognised in the unaudited condensed statement of comprehensive income

	Six months ended 30 June		
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)	
Depreciation charge of right-of-use assets Finance costs	52,166 3,225	47,190 2,285	
Expense relating to short-term leases (included in depreciation of right-of-use assets, rentals and related expenses)	2,591	523	
Expense relating to variable lease payments not included in lease liabilities (included in depreciation of right-of-use assets, rentals and related expenses) COVID-19-related rent concessions (included in depreciation of right-of-use assets, rentals and related	5,490	6,147	
expenses)	(5,709)	(2,703)	

The total cash outflow for leases for the Period was approximately HK\$29,781,000 (Last Corresponding Period: HK\$51,336,000).

(iii) The Group's leasing activities and how these are accounted for

The Group leases various offices, warehouses and restaurant outlets. Rental contracts are typically made for fixed periods of 2 to 5 years.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

(iv) Variable lease payments

Some property leases contain variable payment terms that are linked to sales generated from a restaurant outlet. The basis of variable payment terms range from 6% to 15% of sales. Variable payment terms are used for a variety of reasons, including minimising the fixed costs base for newly established restaurant outlets. Variable lease payments that depend on sales are recognised in profit or loss in the period in which the condition that triggers those payments occurs.

12(b).LEASES (continued)

(v) Provision for impairment of right-of-use assets

As at 30 June 2022, the Group's management had considered the impact of COVID-19 for impairment assessment and estimated corresponding recoverable amounts of the right-of-use assets of the restaurants.

The recoverable amounts of the CGUs are determined based on value-in-use calculations, which are higher than the fair value less costs of disposal calculations. The value-in-use calculations covering a period of the remaining lease term were lower than the carrying amounts of the CGUs. Accordingly, no provision for impairment of right-ofuse assets was recognised for the Period (Last Corresponding Period: nil).

13. TRADE AND OTHER RECEIVABLES

Trade receivables mainly represent receivables from financial institutions in relation to the payment settled by credit cards by customers of which the settlement period is normally within 3 days from transaction date. Generally, there is no credit period granted to customers, except for certain corporate customers in relation to sales of food ingredients, to which a credit period of 30 days is granted by the Group.

	As at	As at
	30 June	31 December
	2022	2021
	HK\$'000	HK\$'000
	(Unaudited)	(Audited)
External customers	6,383	6,358

An ageing analysis of the trade receivables as at 30 June 2022 and 31 December 2021, based on the invoice date, is as follows:

	As at	As at
	30 June	31 December
	2022	2021
	HK\$'000	HK\$'000
	(Unaudited)	(Audited)
Within 30 days	5,551	5,742
31–60 days	414	192
61-180 days	418	424
	6,383	6,358

13. TRADE AND OTHER RECEIVABLES (continued)

There was no recent history of default in respect of the Group's debtors. Based on past experience, management believes that no impairment allowance is necessary in respect of the past due balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group did not hold any collateral over these balances. No impairment loss was recognised by the Group as at 30 June 2022 and 31 December 2021.

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Prepayments Rental and utilities deposits Other receivables	9,590 65,587 18,846	10,781 63,456 1,719
Less: non-current portion — Rental and utilities deposits	94,023 (37,176)	75,956 (40,585)
— Prepayments for property, plant and equipment Current portion	(1,035) 55,812	(1,133)

As at 30 June 2022 and 31 December 2021, the balances of deposits and other receivables were neither past due nor impaired. Financial assets included in the above balances relate to receivables for which there was no recent history of default.

The maximum exposure to credit risk as at 30 June 2022 and 31 December 2021 was the carrying value of each class of receivable mentioned above. The Group did not hold any collateral as security. The carrying amounts of deposits and other receivables approximate to their fair values and are denominated in HK\$.

14. SHARE CAPITAL

(a) Authorised:

	As at 30 June 2022		As at 30 June 2021	
	Number of shares	Nominal value HK\$'000	Number of shares	Nominal value HK\$'000
At beginning and end of the period/year	4,000,000,000	400,000	4,000,000,000	400,000

14. SHARE CAPITAL (continued)

(b) Issued and fully paid:

	As at 30 June 2022		As at 30 Ju	ne 2021
	Number of shares	Nominal value HK\$'000	Number of shares	Nominal value <i>HK\$'000</i>
At beginning and end of the period/year	800,000,000	80,000	800,000,000	80,000

15. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS

Trade payables

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 HK\$'000 (Audited)
External suppliers	52,242	76,859

An ageing analysis of the trade payables as at 30 June 2022 and 31 December 2021, based on the invoice date, is as follows:

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Within 30 days 31-60 days 61-180 days Over 180 days	33,371 18,449 181 241 52,242	46,165 30,304 210 180 76,859

The trade payables are non-interest-bearing with payment terms of 30-60 days in general. The carrying amounts of trade payables approximate to their fair values and are denominated in HK\$.

15. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS (continued)

Other payables and accruals

	As at 30 June 2022	As at 31 December 2021
	HK\$'000	HK\$'000
	(Unaudited)	(Audited)
Rent payable	4,779	3,948
Accrued employee benefit expenses	27,745	27,557
Provision for long service payment	3,083	2,025
Provision for untaken annual leave	6,253	10,803
Provision for reinstatement costs	22,584	20,745
Other accrued expenses	36,791	24,962
Payables for purchase of property,		
plant and equipment	9,377	5,491
Other payables	632	632
	111,244	96,163
Less: non-current portion		
 Provision for reinstatement costs 	(14,063)	(12,991)
Current portion	97,181	83,172

16. CAPITAL COMMITMENTS

The Group had the following capital expenditure contracted but not yet incurred and provided for as follows:

	As at 30 June 2022 <i>HK</i> \$'000 (Unaudited)	As at 31 December 2021 <i>HK\$'000</i> (Audited)
Capital expenditure Contracted but not provided for	2,252	2,470

17. RELATED PARTY TRANSACTIONS

Save as transactions detailed elsewhere in the unaudited condensed consolidated interim financial information, the Group had the following transactions with related parties:

(a) Key management compensation

Key management includes executive directors and the senior management of the Group.

	Six months ended 30 June	
	2022 <i>HK</i> \$'000 (Unaudited)	2021 <i>HK\$'000</i> (Unaudited)
Salaries and other short term employee benefits Discretionary bonuses Retirement benefit scheme contribution	3,003 4,757 18 7,778	3,512 3,270 27 6,809