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DOWELL SERVICE GROUP CO. LIMITED*

東原仁知城市運營服務集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2352)

(1) INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2022; AND (2) FURTHER CHANGE IN USE OF NET PROCEEDS

FINANCIAL HIGHLIGHTS

- The Group's revenue was approximately RMB605.1 million, representing an increase of approximately 12.5% as compared with approximately RMB537.8 million for the corresponding period of 2021.
- The Group's revenue generated from its business segments are as follows:
 - revenue from property management services was approximately RMB366.3 million, accounting for approximately 60.6% of total revenue, representing an increase of approximately 22.8%, as compared with approximately RMB298.3 million for the corresponding period of 2021;
 - revenue from community value-added services was approximately RMB114.0 million, accounting for approximately 18.8% of total revenue, representing a decrease of approximately 2.1%, as compared with approximately RMB116.4 million for the corresponding period of 2021; and
 - revenue from value-added services to non-property owners was approximately RMB124.9 million, accounting for approximately 20.6% of total revenue, representing an increase of approximately 1.5%, as compared with approximately RMB123.1 million for the corresponding period of 2021.

* *For identification purposes only*

- Gross profit was approximately RMB144.9 million, representing an increase of approximately 7.3% as compared with approximately RMB135.1 million for the corresponding period of 2021. Gross profit margin was approximately 24.0%, representing a decrease of approximately 1.1 percentage points from approximately 25.1% for the corresponding period of 2021.
- Profit for the Reporting Period was approximately RMB56.4 million, representing an increase of approximately 15.3% as compared with profit of approximately RMB48.9 million for the corresponding period of 2021. Profit for the Reporting Period attributable to shareholders of the Company was approximately RMB55.4 million, representing an increase of approximately 15.7% as compared with approximately RMB47.9 million for the corresponding period of 2021.
- As at 30 June 2022, the Group had 521 contracted property management projects and contracted GFA of approximately 62.3 million sq.m., representing an increase of approximately 61.0% as compared with contracted GFA of approximately 38.7 million sq.m. as at 30 June 2021. Such projects included 447 projects under management and GFA under management of approximately 47.4 million sq.m., representing an increase of approximately 95.9% as compared with GFA under management of approximately 24.2 million sq.m. as at 30 June 2021.
- The Board does not recommend the payment of any interim dividend for the six months ended 30 June 2022.

The board (the “**Board**”) of directors (the “**Directors**”) of DOWELL SERVICE GROUP CO. LIMITED* 東原仁知城市運營服務集團股份有限公司 (the “**Company**”) is pleased to announce the unaudited interim results of the Company and its subsidiaries (the “**Group**”) for the six months ended 30 June 2022 (the “**Reporting Period**”) prepared in accordance with the relevant requirements of the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”), together with the comparative figures for the corresponding period of 2021 as follows:

**CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME**

For the six months ended 30 June 2022

	<i>Notes</i>	2022 RMB'000 (Unaudited)	2021 RMB'000 (Unaudited)
Revenue	5	605,111	537,777
Cost of sales and services		<u>(460,180)</u>	<u>(402,687)</u>
Gross profit		144,931	135,090
Selling and marketing expenses		(9,882)	(12,455)
Administrative expenses		(74,066)	(64,993)
Net impairment losses on financial assets		(1,449)	(3,176)
Other income		8,038	3,771
Other gains — net		<u>1,833</u>	<u>50</u>
Operating profit		69,405	58,287
Finance income		178	170
Finance costs	6	<u>(390)</u>	<u>(615)</u>
Finance income/(costs) — net		(212)	(445)
Share of results of investments accounted for using the equity method		<u>3,572</u>	<u>4,635</u>
Profit before income tax	7	72,765	62,477
Income tax expense	8	<u>(16,343)</u>	<u>(13,560)</u>
Profit for the period		<u>56,422</u>	<u>48,917</u>
Total comprehensive income for the period		<u>56,422</u>	<u>48,917</u>

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	<i>Notes</i>	2022 <i>RMB'000</i> (Unaudited)	2021 <i>RMB'000</i> (Unaudited)
Profit and total comprehensive income for the period attributable to:			
— Owners of the Company		55,382	47,869
— Non-controlling interests		1,040	1,048
		<u>56,422</u>	<u>48,917</u>
Earnings per share for profit attributable to owners of the Company			
— Basic and diluted (RMB per share)	<i>10</i>	<u>0.99</u>	<u>0.96</u>

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2022

		As at 30 June 2022 <i>RMB'000</i> (Unaudited)	31 December 2021 <i>RMB'000</i> (Audited)
ASSETS			
Non-current assets			
Property, plant and equipment	11	23,939	19,579
Right-of-use assets	12	8,832	10,669
Intangible asset	13	276,733	114,201
Investments accounted for using the equity method	14	17,693	24,118
Contract costs		7,078	8,653
Long-term prepayments	17	4,192	2,562
Deferred income tax assets		7,743	8,436
		346,210	188,218
Current assets			
Inventories	15	51,718	51,823
Trade and other receivables	16	515,161	417,860
Contract assets		4,239	1,301
Dividends receivable		1,580	2,580
Prepayments	17	25,607	42,690
Current income tax receivables		567	10,373
Restricted cash		670	—
Cash and cash equivalents		218,050	249,162
		817,592	775,789
Total assets		1,163,802	964,007
EQUITY			
Share capital	18	66,991	50,000
Reserves		201,614	85,692
Retained earnings		162,280	113,530
Equity attributable to owners of the Company		430,885	249,222
Non-controlling interests		20,765	8,830
Total equity		451,650	258,052

		As at 30 June 2022	As at 31 December 2021
	<i>Note</i>	<i>RMB'000</i> (Unaudited)	<i>RMB'000</i> (Audited)
LIABILITIES			
Non-current liabilities			
Lease liabilities	12	5,262	6,520
Financial liabilities at fair value through profit or loss		2,000	4,000
Deferred income tax liabilities		15,550	9,042
		<u>22,812</u>	<u>19,562</u>
Current liabilities			
Trade payables	19	198,932	180,793
Accruals and other payables	19	305,834	254,642
Contract liabilities	20	169,495	194,632
Lease liabilities	12	3,640	3,854
Financial liabilities at fair value through profit or loss		2,000	2,000
Dividends payable	9	—	45,267
Current income tax liabilities		9,439	5,205
		<u>689,340</u>	<u>686,393</u>
Total liabilities		<u>712,152</u>	<u>705,955</u>
Total equity and liabilities		<u>1,163,802</u>	<u>964,007</u>
Net current assets		<u>128,252</u>	<u>89,396</u>
Total assets less current liabilities		<u>474,462</u>	<u>277,614</u>

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Dowell Service Group Co. Limited (the “**Company**”) was incorporated in the People’s Republic of China (the “**PRC**”) on 13 January 2015 as a limited liability company. Upon approval by the shareholders’ general meeting held on 13 December 2020, the Company was converted into a joint stock company with limited liability under the Company Law of the PRC and changed its registered name to “DOWELL SERVICE GROUP CO. LIMITED* (東原仁知城市運營服務集團股份有限公司)” on 30 December 2020. The address of the Company’s registered office is Room 206, B1/F, No. 108, Baihe Road, Nanping Town, Nan’an District, Chongqing, PRC. Its H shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 29 April 2022.

The Company’s parent is Tianjin Chengfang Corporate Management Consultant Co. Ltd. (“**Tianjin Chengfang**”), a company established in the PRC, and the directors consider its ultimate parent is Dima Holdings Co., Ltd. (“**Dima Holdings**” or “**Dima**”), a company established in the PRC engaging in the real estate industry with its shares listed on the Shanghai Stock Exchange.

The Company and its subsidiaries (together “**the Group**”) are primarily engaged in the provision of property management services and related value-added services in the PRC.

2. BASIS OF PREPARATION

These condensed consolidated financial statements have been prepared in accordance with Hong Kong Accounting Standard (“**HKAS**”) 34, issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”). These condensed consolidated financial statements were authorised for issue on 23 August 2022.

These condensed consolidated financial statements have been prepared with the same accounting policies adopted in the Group’s the consolidated financial statements for the years ended 31 December 2019, 2020 and 2021, which have been prepared in accordance with Hong Kong Financial Reporting Standards (the “**HKFRSs**”), as set out in the prospectus of the Company dated 19 April 2022 (the “**Prospectus**”), except for those that relate to new standards or interpretations effective for the first time for periods beginning on or after 1 January 2022. Details of changes in accounting policies, and their effect on these condensed consolidated financial statements, are set out in Note 3.

The preparation of these condensed consolidated financial statements in compliance with HKAS 34 requires the use of certain judgements, estimates and assumptions that affect the application of policies and the reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates. There have been no material revisions to the nature and amount of estimates of amounts reported in prior periods. The details are disclosed in Note 4.

These condensed consolidated financial statements are presented in Renminbi (“**RMB**”), unless otherwise stated. These condensed consolidated financial statements contain condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group for the six months ended 30 June 2022. These condensed consolidated financial statements and notes do not include all of the information required for a complete set of financial statements prepared in accordance with the HKFRS and should be read in conjunction with the Prospectus.

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3. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared under the historical cost basis. These condensed consolidated financial statements have been prepared with the same accounting policies adopted in the Prospectus, except for those that relate to new standards or interpretations effective for the first time for periods beginning on or after 1 January 2022.

In the current interim period, the Group has applied, for the first time, the following new and revised standards, amendments and interpretations issued by the HKICPA, which are effective for the Group's financial period beginning on 1 January 2022.

Amendments to HKAS 16	Proceeds before Intended Use
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract
Annual Improvements to HKFRSs 2018–2020 Cycle	Amendment to HKFRS 1
Annual Improvements to HKFRSs 2018–2020 Cycle	Amendment to illustrative examples accompanying HKFRS 16, Leases

The new and revised standards, amendments and interpretations that are effective from 1 January 2022 did not have any significant impact on the Group's accounting policies.

The following amendments to HKAS and HKFRS, potentially relevant to the Group's condensed consolidated financial statements, have been issued, but are not yet effective and have not been early adopted by the Group.

Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause ²
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies ²
Amendments to HKAS 8	Definition of Accounting Estimate ²
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction ²
Amendments to HKFRS 3	Reference to the Conceptual Framework ¹

¹ Effective for business combinations for which the date of acquisition is on or after the beginning of the first annual period on or after 1 January 2022.

² Effective for annual periods beginning on or after 1 January 2023.

³ The amendments shall applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined.

Amendments to HKFRS 10 and HKAS 28 — Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors' interests in the joint venture or associate.

The directors of the Company are currently assessing the impact that the application of the amendments will have on the condensed consolidated financial statements.

Amendments to HKAS 1 — Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability and explain that rights are in existence if covenants are complied with at the end of the reporting period. The amendments also introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

HK Interpretation 5 (2020) was revised as a consequence of the Amendments to HKAS 1 issued in August 2020. The revision to HK Interpretation 5 (2020) updates the wordings in the interpretation to align with the Amendments to HKAS 1 with no change in conclusion and do not change the existing requirements.

The directors of the Company do not anticipate that the application of the amendments and revision in the future will have an impact on the condensed consolidated financial statements.

Amendments to HKAS 1 and HKFRS Practice Statement 2 — Disclosure of Accounting Policies

The key amendments to HKAS 1 include:

- i) Requiring companies to disclose their material accounting policies rather than their significant accounting policies;
- ii) Clarifying that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and as such need not be disclosed; and
- iii) Clarifying that not all accounting policies that relate to material transactions, other events or conditions are themselves material to a company's financial statements.

Amended HKFRS Practice Statement 2 includes guidance and two addition examples on the application of materiality to accounting policy disclosures.

The directors of the Company are currently assessing the impact that the application of the amendments will have on the condensed consolidated financial statements.

Amendments to HKAS 8 — Definition of Accounting Estimates

The amendments introduce a new definition for accounting estimates: clarifying that they are monetary amounts in the financial statements that are subject to measurement uncertainly.

The amendments also, clarify the relationship between accounting policies and accounting estimates by specifying that a company develops an accounting estimate to achieve the objective set out by an accounting policy.

The directors of the Company are currently assessing the impact that the application of the amendments will have on the condensed consolidated financial statements.

Amendments to HKAS 12 — Deferred Tax related to assets and liabilities arising from a single transaction

The amendments narrow the scope of the recognition exemption so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences.

The directors of the Company are currently assessing the impact that the application of the amendments will have on the condensed consolidated financial statements.

Amendments to HKFRS 3 — Reference to the Conceptual Framework

The amendments update HKFRS 3 so that it refers to the revised Conceptual Framework for Financial Reporting 2018 instead of the version issued in 2010. The amendments add to HKFRS 3 a requirement that, for obligations within the scope of HKAS 37, an acquirer applies HKAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of HK (IFRIC)-Interpretation 21 Levies, the acquirer applies HK(IFRIC)-Interpretation 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date. The amendments also add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the condensed consolidated financial statements.

4. USE OF JUDGEMENTS AND ESTIMATES

In preparing these condensed consolidated financial statements, the significant judgements made by the management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the Prospectus.

5. REVENUE AND SEGMENT INFORMATION

Operating segments

The Group was principally engaged in property management services, community value-added services, and value-added services to non-property owners. Information reported to the Group's chief operating decision maker, for the purpose of resources allocation and performance assessment, focuses on the operating results of the Group as a whole, as the Group's resources are integrated and no discrete operating segment financial information is available. Accordingly, the Group has only one business segment and no further analysis of this single segment is considered necessary.

Geographical information

The management determines the Group is domiciled in the PRC, which is the location of the Group's principal office. The geographical location of customers is based on the location at which the services were provided. The Group's revenue from external customers is all derived from the customers located in the PRC and no geographical information is presented.

The geographical location of non-current assets is based on the physical location of the assets. As at 30 June 2022 and 31 December 2021, all of the Group's non-current assets are located in the PRC.

Revenue mainly comprises proceeds from property management services, community value-added services, and value-added services to non-property owners. An analysis of the Group's revenue by category is as follows:

	Six months ended 30 June	
	2022	2021
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Revenue from customer and recognised over time		
Property management services	366,254	298,279
Community value-added services	73,053	53,038
Value-added services to non-property owners	111,856	112,015
	<u>551,163</u>	<u>463,332</u>
Revenue from customer and recognised at point in time		
Community value-added services	40,903	63,399
Value-added services to non-property owners	13,045	11,046
	<u>53,948</u>	<u>74,445</u>
	<u>605,111</u>	<u>537,777</u>

6. FINANCE COSTS

	Six months ended 30 June	
	2022	2021
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Interest expenses on bank borrowings	—	204
Interest expense on factoring arrangements	61	66
Interest expenses on lease liabilities	329	345
	<u>390</u>	<u>615</u>

7. PROFIT BEFORE INCOME TAX

The Group's operating profit is arrived at after charging/(crediting):

	Six months ended 30 June	
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Auditors' remuneration	97	550
Cost of inventories recognised as expenses	1,864	2,265
Depreciation charge:		
— Owned property, plant and equipment	3,229	2,487
— Right-of-use-assets	1,887	2,481
	<u>5,116</u>	<u>4,968</u>
Research and development costs	194	2,342
Provision of impairment loss recognised on trade receivables, net	85	2,941
Net (losses)/gains from disposal of property, plant and equipment	(74)	5
Government subsidies	6,280	2,335
	<u>6,280</u>	<u>2,335</u>

8. INCOME TAX EXPENSE

The amount of income tax expense in the condensed consolidated statements of profit or loss and other comprehensive income represents:

	Six months ended 30 June	
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Current tax — PRC Enterprise Income Tax (the “PRC EIT”)	17,715	15,000
Deferred tax	(1,372)	(1,440)
	<u>16,343</u>	<u>13,560</u>

The Group is subject to income tax on an entity basis on profits arising in or derived from the tax jurisdictions in which members of the Group are domiciled and operate.

Pursuant to the income tax rules and regulations of the PRC, the general corporate income tax rate in the PRC is 25%. Certain subsidiaries of the Group is calculated based on the preferential tax rate of 15% as they are recognised as the enterprises of Development of the West Regions. Certain subsidiaries of the Group is calculated based on the preferential tax rate of 20% or 10% with a deemed preferential profit rate as they are small and micro enterprises.

9. DIVIDENDS

No interim dividend in respect of the six months ended 30 June 2022 has been proposed by the directors of the Company (six months ended 30 June 2021: Nil).

For the dividend of RMB52,800,000 declared in 2020, RMB47,533,000 was paid in 2020. The dividend of RMB40,000,000 declared in 2021 was not paid in 2021. As at 31 December 2021, there was dividend payable of RMB45,267,000, which was paid subsequently in January 2022.

10. EARNINGS PER SHARE

The calculation of the basic diluted earnings per share attributable to ordinary equity holders of the Company is based on the following data:

	Six months ended 30 June	
	2022	2021
	(Unaudited)	(Unaudited)
Profit for the period attributable to owners of the Company for the purpose of computation of basic earnings and diluted earnings per share (RMB'000)	<u>55,382</u>	<u>47,869</u>
Weighted average number of ordinary shares for the purpose of computation of basic and diluted earnings per share	<u>56,052,599</u>	<u>50,000,000</u>
Basic and diluted earnings per share (RMB)	<u><u>0.99</u></u>	<u><u>0.96</u></u>

The basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the six months ended 30 June 2022.

Diluted earnings per share amount was the same as basic earnings per share amount as there were no potential dilutive ordinary shares outstanding for the six months ended 30 June 2022 and 2021.

11. MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT

The Group incurred expenditure of RMB3,077,000 during the six months ended 30 June 2022 (six months ended 30 June 2021: RMB3,252,000) on property, plant and equipment to expand property portfolio and business scale.

12. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Right-of-use assets

	Office buildings <i>RMB'000</i>	Equipment and others <i>RMB'000</i>	Total <i>RMB'000</i>
As at 1 January 2021 (audited)	16,408	38	16,446
Addition	5,475	2	5,477
Cancellation of lease	(5,878)	—	(5,878)
Depreciation for the year	(5,356)	(20)	(5,376)
	<u>10,649</u>	<u>20</u>	<u>10,669</u>
As at 31 December 2021 (audited)	10,649	20	10,669
Acquired through business combinations	406	—	406
Cancellation of lease	(356)	—	(356)
Depreciation for the period	(1,877)	(10)	(1,887)
	<u>8,822</u>	<u>10</u>	<u>8,832</u>
As at 30 June 2022 (unaudited)	<u>8,822</u>	<u>10</u>	<u>8,832</u>

Lease Liabilities

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Within one year	3,640	3,854
More than one year, but not exceeding two years	3,192	3,986
More than two years, but not exceeding five years	2,070	2,534
	<u>8,902</u>	<u>10,374</u>
Analysed as:		
Current portion	3,640	3,854
Non-current portion	5,262	6,520
	<u>8,902</u>	<u>10,374</u>

13. INTANGIBLE ASSETS

	Software RMB'000	Customer relationships RMB'000 (note (a))	Goodwill RMB'000 (note (b))	Total RMB'000
Cost				
As at 1 January 2021 (audited)	2,683	39,053	76,729	118,465
Additions	<u>1,639</u>	<u>—</u>	<u>—</u>	<u>1,639</u>
As at 31 December 2021 and 1 January 2022 (audited)				
Additions	4,322	39,053	76,729	120,104
Acquired through business combinations	<u>630</u>	<u>—</u>	<u>—</u>	<u>630</u>
	<u>—</u>	<u>56,535</u>	<u>109,004</u>	<u>165,539</u>
As at 30 June 2022 (unaudited)	<u><u>4,952</u></u>	<u><u>95,588</u></u>	<u><u>185,733</u></u>	<u><u>286,273</u></u>
Accumulated amortisation and impairment				
As at 1 January 2021 (audited)	156	202	—	358
Provided for the year	<u>699</u>	<u>4,846</u>	<u>—</u>	<u>5,545</u>
As at 31 December 2021 and 1 January 2022 (audited)				
Provided for the period	855	5,048	—	5,903
	<u>969</u>	<u>2,668</u>	<u>—</u>	<u>3,637</u>
As at 30 June 2022 (unaudited)	<u><u>1,824</u></u>	<u><u>7,716</u></u>	<u><u>—</u></u>	<u><u>9,540</u></u>
Net book value				
As at 30 June 2022 (unaudited)	<u><u>3,128</u></u>	<u><u>87,872</u></u>	<u><u>185,733</u></u>	<u><u>276,733</u></u>
As at 31 December 2021 (audited)	<u><u>3,467</u></u>	<u><u>34,005</u></u>	<u><u>76,729</u></u>	<u><u>114,201</u></u>

During the six months ended 30 June 2022, the Group mainly acquired Zhejiang Zhongdu Property Management Co., Ltd.* (“**Zhejiang Zhongdu**”) and Hunan Jindian Property Management Co., Ltd.* (“**Hunan Jindian**”) for a consideration of RMB79,500,000 and RMB61,700,000 respectively (Note 21). The acquisition was accounted for as an asset deal and the corresponding asset was recognised as customer relationships of RMB30,600,000 and RMB18,174,000 respectively. Goodwill of RMB64,665,000 and RMB41,041,000 were allocated to Zhejiang Zhongdu and Hunan Jindian respectively.

* For identification purposes only

(a) Customer relationships

	At 30 June 2022 RMB'000 (Unaudited)	At 31 December 2021 RMB'000 (Audited)
Hubei Zhonghe Century Property Management Co., Ltd.* ("Hubei Zhonghe")	945	1,015
Chongqing Shengdu Property Management Co., Ltd.* ("Chongqing Shengdu")	2	2
GSN Property Service Co., Ltd.* ("GSN")	20,069	21,612
Guangxi Dongyuan Shengkang Logistics Management Service Co., Ltd.* ("Guangxi Shengkang")	10,563	11,376
Mianyang Ruisheng Property Management Co., Ltd.* ("Mianyang Ruisheng") (Note 14 (a))	7,519	—
Hunan Jindian (Note 21)	18,174	—
Zhejiang Zhongdu (Note 21)	30,600	—
	<u>87,872</u>	<u>34,005</u>

(b) Goodwill

The carrying amount of goodwill is allocated to the cash generating units (CGUs) as follows:

	At 30 June 2022 RMB'000 (Unaudited)	At 31 December 2021 RMB'000 (Audited)
Chongqing Shengdu	1,031	1,031
GSN	62,273	62,273
Guangxi Shengkang	13,425	13,425
Mianyang Ruisheng (Note 14 (a))	3,298	—
Hunan Jindian (Note 21)	41,041	—
Zhejiang Zhongdu (Note 21)	64,665	—
	<u>185,733</u>	<u>76,729</u>

The Group is required to test, whether goodwill has suffered any impairment. The recoverable amount is determined based on value in use calculations. The use of this method requires the estimation of future cash flows and the determination of a discount rate in order to calculate the present value of the cash flows.

* For identification purposes only

The recoverable amount for the CGU is determined based on value-in-use calculations. These calculations use pre-tax discounted cash flow projections based on multiple-scenario financial budgets approved by management covering a 5-year period, with each of the scenarios probability weighted.

14. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Beginning of the period/year	24,118	22,636
Investment in joint ventures	2,040	1,530
Share of post-tax profits of joint ventures and associates	3,572	7,162
Dividends distribution	(3,009)	(7,210)
Change of control (<i>note a</i>)	(9,028)	—
	<u>17,693</u>	<u>24,118</u>

Note: (a) On 1 April 2022, Chongqing Xindongyuan Property Management Co., Ltd.* (“**Chongqing Xindongyuan**”) (重慶新東原物業管理有限公司), a subsidiary of the Company, agreed with a shareholder of a joint venture, Mianyang Ruisheng to obtain the 1% voting right of the Mianyang Ruisheng which the shares are owned by another shareholder. After the agreement, Chongqing Xindongyuan owned 51% voting right. According to the article of association of Mianyang Ruisheng, shareholders own over 50% voting right can be able to direct the financial and operation of Mianyang Ruisheng and therefore the Directors consider Mianyang Ruisheng has become a subsidiary of the Company.

15. INVENTORIES

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Parking spaces	44,576	46,440
Consumables	7,706	5,947
	<u>52,282</u>	<u>52,387</u>
Less: provision for impairment of inventories	(564)	(564)
	<u>51,718</u>	<u>51,823</u>

* *For identification purposes only*

16. TRADE AND OTHER RECEIVABLES

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Trade receivables		
Trade receivables due from related parties	194,699	215,347
Trade receivables due from third parties	298,323	188,237
Bills receivables due from related parties	547	—
	<u>493,569</u>	<u>403,584</u>
Less: provision for impairment of trade receivables	<u>(12,223)</u>	<u>(10,710)</u>
	<u>481,346</u>	<u>392,874</u>
Other receivables		
Other receivables due from related parties	1,140	819
Other receivables due from third parties		
— Payments on behalf of property owners (<i>note (i)</i>)	5,770	6,758
— Deposits	12,805	9,388
— Advances to employees	8,938	3,635
— Others	5,834	4,738
	<u>34,487</u>	<u>25,338</u>
Less: provision for impairment of other receivables	<u>(672)</u>	<u>(352)</u>
	<u>33,815</u>	<u>24,986</u>
	<u>515,161</u>	<u>417,860</u>

The Group has policies in place to ensure that contract assets and trade receivables with credit terms are made to counterparties with an appropriate credit history and management performs ongoing credit evaluations of the counterparties.

The carrying amounts of other receivables were primarily denominated in RMB and approximated their fair values due to their short maturity at the reporting date.

Note: (i) The amounts represented the payments on behalf of property owners in respect utilities costs (mostly) of the properties.

An ageing analysis of trade and bills receivables, based on the invoice dates, as of 30 June 2022 and 31 December 2021 is as follows:

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Less than 1 year	438,643	344,378
1 to 2 years	40,155	47,157
2 to 3 years	6,493	6,018
Over 3 years	8,278	6,031
	<u>493,569</u>	<u>403,584</u>
Less: provision for impairment of trade receivables	<u>(12,223)</u>	<u>(10,710)</u>
	<u><u>481,346</u></u>	<u><u>392,874</u></u>

17. PREPAYMENTS

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Current — Prepayments to third parties		
Prepaid listing expenses	—	21,520
Prepaid other tax	6,566	7,841
Prepaid utility expenses	6,908	3,579
Prepaid other operating expenses	12,133	9,750
	<u>25,607</u>	<u>42,690</u>
Non-current — Prepayments to third parties		
Prepaid other operating expenses	4,192	2,562
	<u>4,192</u>	<u>2,562</u>
	<u><u>29,799</u></u>	<u><u>45,252</u></u>

18. SHARE CAPITAL

	At 30 June 2022		At 31 December 2021	
	Number '000	Amount RMB'000	Number '000	Amount RMB'000
Shares				
Domestic Shares of RMB1 each	30,510	30,510	30,510	30,510
Unlisted Foreign Shares of RMB1 each	19,490	19,490	19,490	19,490
H Shares of RMB1 each	16,991	16,991	—	—
	<u>66,991</u>	<u>66,991</u>	<u>50,000</u>	<u>50,000</u>

Movements in the issued share capital during the period/year were as follows:

	Number '000	Amount RMB'000
As at 1 January 2021, 31 December 2021 and 1 January 2022 (audited)	50,000	50,000
Issuance of new shares upon listing (<i>Note (i)</i>)	16,667	16,667
Exercise of the over-allotment option (<i>Note (ii)</i>)	<u>324</u>	<u>324</u>
As at 30 June 2022 (unaudited)	<u>66,991</u>	<u>66,991</u>

Notes:

- (i) In connection with the Company's issuance of new shares upon listing, the Company allotted and issued 16,666,667 H shares of RMB1 each at a price of HK\$11.9 per H share on 28 April 2022 as a result of completion of initial public offering of the Company. The gross proceeds from issuance of new H shares of approximately RMB167,393,000 (equivalent to approximately HK\$198,333,000) of which approximately RMB16,666,667 was credited to the Company's share capital, and the remaining balance of approximately RMB150,726,000 before deduction of share issuance expenses, was credited to share premium account. The share premium account can be used for deduction of share issuance expenses.
- (ii) On 20 May 2022, over-allotment option in relation to initial public offering of the Company on the Stock Exchange was partially exercised and an aggregate of 324,200 H shares were subsequently allotted and issued at a price of HK\$11.9 per H share accordingly. The total gross proceeds received by the Company in connection with over-allotment were approximately RMB3,181,000 (equivalent to HK\$3,858,000), of which RMB324,200 were credited to the Company's share capital account. The remaining proceeds of RMB2,857,000 were credited to the Company's share premium account.

19. TRADE PAYABLES, ACCRUALS AND OTHER PAYABLES

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Trade payables		
Trade payables due to related parties	5,289	2,884
Trade payables due to third parties		
— Payables for labor costs	138,149	139,885
— Payables for construction costs	39,260	24,128
— Payables for consumables	16,234	13,896
	<u>198,932</u>	<u>180,793</u>
	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Accruals and other payables		
Other payables due to related parties	9,321	7,924
Accruals and other payables due to third parties		
— Outstanding cash consideration payable for business combinations	65,200	8,943
— Employee benefit payables	55,082	77,779
— Deposits	58,551	49,410
— Temporary receipts from property owners	31,059	30,719
— Other taxes payables	19,994	26,287
— Dividend payable to the original shareholders of the acquired subsidiaries	6,351	5,515
— Cash collected on behalf of property owners	50,194	41,135
— Accrued operating expenses	8,999	6,460
— Others	1,083	470
	<u>305,834</u>	<u>254,642</u>

The carrying value of trade and other payables classified as financial liabilities measured at amortised cost approximates fair value.

An ageing analysis of trade payables as at the respective reporting dates, based on the invoice dates, is as follows:

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Less than 1 year	193,996	161,345
1 to 2 years	4,051	18,314
2 to 3 years	725	932
Above 3 years	160	202
	<u>198,932</u>	<u>180,793</u>

20. CONTRACT LIABILITIES

	At 30 June 2022 <i>RMB'000</i> (Unaudited)	At 31 December 2021 <i>RMB'000</i> (Audited)
Property management services	130,824	140,922
Community value-added services	33,145	49,861
Value-added services to non-property owners	5,526	3,849
	<u>169,495</u>	<u>194,632</u>

21. BUSINESS COMBINATION DURING THE PERIOD

Zhejiang Zhongdu

On 23 June 2022, the Group acquired 100% of the voting equity instruments of Zhejiang Zhongdu, a company whose principal activity is provision of property management services, including but not limited to housekeeping services, cleaning, washing and disinfection services and construction management services. The principal reason for this acquisition was conducive to integrating the advantages of the Group and Zhejiang Zhongdu, lowering operating costs, improving management efficiency and improving profitability in the overlapped business areas in the future.

	Book value <i>RMB'000</i>	Adjustment <i>RMB'000</i>	Fair value <i>RMB'000</i>
Property, plant and equipment	242	441	683
Intangible assets	—	30,600	30,600
Long-term prepayments	517	—	517
Deferred income tax assets	23	(23)	—
Inventories	147	—	147
Trade and other receivables	13,139	(38)	13,101
Prepayments	1,136	(42)	1,094
Cash	5,749	—	5,749
Trade payables	(2,903)	—	(2,903)
Accruals and other payables	(18,531)	—	(18,531)
Contract liabilities	(11,001)	—	(11,001)
Deferred income tax liabilities	—	(4,621)	(4,621)
	<u> </u>	<u> </u>	<u> </u>
Total net assets	<u>(11,482)</u>	<u>26,317</u>	<u>14,835</u>

Fair value of consideration paid

	Fair value <i>RMB'000</i>
Cash consideration	<u>79,500</u>
Goodwill (<i>Note 13(b)</i>)	<u>64,665</u>

Acquisition costs of RMB400,000 arose as a result of the transaction. These have been recognised as part of administrative expenses in the statement of comprehensive income.

The main factors leading to the recognition of goodwill is the presence of certain intangible assets, such as the assembled workforce of the acquired entity, which do not qualify for separate recognition.

The goodwill recognised will not be deductible for tax purposes.

Since the acquisition date, Zhejiang Zhongdu has not contributed to group revenues and group profit. If the acquisition had occurred on 1 January 2022, group revenue would have been RMB649,453,000 and group profit for the period would have been RMB57,353,000.

Hunan Jindian

On 23 June 2022, the Group acquired 80% of the voting equity instruments of Hunan Jindian, a company whose principal activity is provision of property management services, including but not limited to cleaning, washing and disinfection services, furniture installation and maintenance services and computer and office equipment maintenance services. The principal reason for this acquisition was conducive to integrating the advantages of the Group and Hunan Jindian, lowering operating costs, improving management efficiency and improving profitability in the overlapped business areas in the future.

	Book value <i>RMB'000</i>	Adjustment <i>RMB'000</i>	Fair value <i>RMB'000</i>
Property, plant and equipment	2,906	560	3,466
Intangible assets	—	18,174	18,174
Right-of-use assets	406	—	406
Long-term prepayments	176	(135)	41
Inventories	15	—	15
Trade and other receivables	14,189	—	14,189
Prepayments	7	(1)	6
Cash	5,485	—	5,485
Trade payables	(135)	—	(135)
Accruals and other payables	(12,151)	—	(12,151)
Lease liabilities	(413)	—	(413)
Contract liabilities	(471)	—	(471)
Deferred income tax liabilities	—	(2,790)	(2,790)
	<u>10,014</u>	<u>15,808</u>	<u>25,822</u>
Total net assets			25,822
Less: non-controlling interests			<u>(5,163)</u>
Net assets acquired			<u>20,659</u>

Fair value of consideration paid

	Fair value RMB'000
Cash consideration	<u><u>61,700</u></u>
Goodwill (<i>Note 13(b)</i>)	<u><u>41,041</u></u>

Acquisition costs of RMB320,000 arose as a result of the transaction. These have been recognised as part of administrative expenses in the statement of comprehensive income.

The main factors leading to the recognition of goodwill is the presence of certain intangible assets, such as the assembled workforce of the acquired entity, which do not qualify for separate recognition.

The goodwill recognised will not be deductible for tax purposes.

Since the acquisition date, Hunan Jindian has not contributed to group revenues and group profit. If the acquisition had occurred on 1 January 2022, group revenue would have been RMB634,772,000 and group profit for the period would have been RMB56,122,000.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

Summary and review for the first half of 2022

The Group is a fast-growing comprehensive full value chain property management service provider with leading customer satisfaction. In April 2022, the Group was recognised as one of the “2022 Top 100 Property Management Companies” by the China Index Academy, and its overall industry strength ranking improved by two places to the 18th as compared to 2021. As at 30 June 2022, the Group operated across China and managed 447 property projects with an aggregated gross floor area (“GFA”) under management of approximately 47.4 million square metres (“sq.m.”) in 58 cities in China and were contracted to manage 521 property projects with an aggregated GFA of approximately 62.3 million sq.m. in 73 cities.

The Group’s business covers diversified property types, such as residential, commercial, urban complexes, government buildings, industrial parks, foreign embassies and consulates, hospitals, schools and urban services.

The Group adheres to its service concept of “For Every Moment of Peace of Mind”, with a vision to establish itself as a respected urban renewal service provider with unique business value. The Group adopts the brand development strategy of “Big Property • Full Value”, and always adheres to the values of “simplicity and trustworthiness, customer orientated, pursuit of excellence, and mutual achievement”. With focus on addressing the life-cycle needs of people and cities, it continuously improves service quality to satisfy customers’ needs and provides detailed, thorough, considerate and efficient property management services and value-added services for diversified customers.

Our business model

The Group is a long-established property management service provider offering comprehensive services for a wide range of property projects in the People’s Republic of China (the “PRC”). We provide diversified services through three main business lines:

- (i) property management services, including security services, cleaning services, landscaping services, facility management, repair and maintenance services, for:
 - residential properties to property developers, property owners and residents; and
 - non-residential properties, such as commercial properties, hospitals, governmental buildings and schools, to property owners or enterprises that operate in such premises;

- (ii) community value-added services, mainly including:
- car parking spaces management services;
 - car parking spaces and property sales services;
 - public resources management services;
 - property agency services;
 - community events planning services;
 - utility maintenance services; and
 - renovation waste treatment services.
- (iii) value-added services to non-property owners, mainly property developers, including, among others:
- sales assistance services;
 - maintenance and renovation services;
 - pre-delivery consultancy and inspection services; and
 - additional tailored services.

The Group believes that its property management service business line serves as the basis for the Group to generate revenue, expand its business scale as well as increase its customer base for its community value-added services and value-added services to non-property owners. The Group's value-added services to non-property owners allow the Group to gain early access to property projects, establish and cultivate business relationships with property developers, which enables the Group having a competitive advantage in securing engagements for property management services. The comprehensive range of the Group's community value-added services business line helps the Group to enhance its relationship with customers and residents in the property projects that it manages, and thus improve their satisfaction and loyalty. The Directors believe that these three business lines complement each other and will continue to enable the Group to gain greater market share and expand its business presence in the PRC.

The table below sets out a breakdown of the Group's total revenue by business lines during the Reporting Period and the corresponding period of 2021:

	Six months ended 30 June			
	2022		2021	
	Revenue (RMB'000)	Percentage (%)	Revenue (RMB'000)	Percentage (%)
Property management services	366,254	60.6	298,279	55.4
Community value-added services	113,956	18.8	116,437	21.7
Value-added services to non-property owners	124,901	20.6	123,061	22.9
Total	<u>605,111</u>	<u>100.0</u>	<u>537,777</u>	<u>100.0</u>

Property management services

Overview

The Group manages residential and non-residential properties sourced from Dima Group (as defined below) and Affiliated Companies (as defined below). In addition, through proactive tender and bidding, and mergers and acquisitions, the Group has been expanding its business scale by increasing the number of residential properties and non-residential properties sourced from Independent Third Parties (as defined below). During the Reporting Period, the Group's revenue from property management services amounted to approximately RMB366.3 million, representing an increase of approximately 22.8%, as compared to the corresponding period of 2021, which is mainly due to the expansion of GFA under management and the increase in the number of projects under managements of the Group.

Continuous growth in business scale and expansion in property portfolio

The Group adheres to solidify its market position and expand its property portfolio and business scale through multiple channels, such as organic growth and strategic acquisitions and investment. During the Reporting Period, leveraging the close relationship with Dima Group (as defined below), one of the Company’s controlling shareholders, the GFA under management of projects sourced from Dima Group reached approximately 14.5 million sq.m., representing an increase by approximately 27.0% as compared to the same as at 30 June 2021. In addition, the Group successfully acquired two companies which engage in both residential and non-residential property management services, whereby the property projects under management are sourced from Independent Third Parties. For further details, please refer to the paragraph headed “Material investments, acquisitions and disposals” below. Thus, the GFA under management of projects sourced from Independent Third Parties reached approximately 29.3 million sq.m., representing an increase by approximately 163.1% as compared to the same as at 30 June 2021.

By source of property projects:

The table below sets out the Group’s total revenue from property management services, GFA under management and number of projects based on the sources from which the Group obtained the relevant property projects during the Reporting Period and the corresponding period of 2021.

	Six months ended 30 June 2022		As at 30 June 2022		Six months ended 30 June 2021		As at 30 June 2021	
	Revenue (RMB'000)	(%)	Number of projects	GFA under management ⁽⁵⁾ (’000 sq.m.)	Revenue (RMB'000)	(%)	Number of projects	GFA under management ⁽⁵⁾ (’000 sq.m.)
Property projects sourced from Dima Group ^{(1) (2)}	182,181	49.8	78	14,513	159,594	53.5	64	11,429
Property projects sourced from Affiliated Companies ^{(1) (3)}	19,526	5.3	18	3,610	17,308	5.8	9	1,689
Property projects sourced from Independent Third Parties ^{(1) (4)}	164,547	44.9	351	29,261	121,377	40.7	198	11,121
Total	366,254	100.0	447	47,384	298,279	100.0	271	24,239

Notes:

1. The above breakdown of revenue generated from the provision of property management services is based on the sources from which the Group obtained the relevant property projects instead of the sources which the Group derived revenue from. For example, for a property project sourced from Dima Group, the Group may derive income from Dima Group, property owners and property owners' associations at different stages, depending on factors such as whether residential properties have been delivered to property owners and whether property owners' associations have been established.
2. Dima Group refers to Dima Holdings Co., Ltd.* (重慶市迪馬實業股份有限公司) (“Dima”) and companies formed by Dima and/or its subsidiary(ies) with other Independent Third Party(ies) (as defined below) which Dima held a controlling interest.
3. Affiliated Companies refers to companies that engaged the Group to provide services and are (i) formed by Dima Group (including the Group) and independent third party(ies) in which Dima Group does not hold any controlling interests and are not consolidated entities of Dima Group; and (ii) held directly by Mr. Lo Siu Yu, Chongqing Doyen Holdings Group Co., Ltd.* (重慶東銀控股集團有限公司), Ms. Zhao Jiehong and Chongqing Shuorun Petrochemical Company Limited* (重慶碩潤石化有限責任公司) (other than the Group and Dima Group).
4. Independent Third Parties refers to enterprises which are not part of Dima Group or Affiliated Companies, including, among others, third-party developers, property owners' associations and individual property owners.
5. This includes GFA where the property management services were provided by entities in which the Group holds non-controlling interests. As at 30 June 2022, the total GFA under management of property projects managed by entities the Group holds non-controlling interests in were approximately 1.9 million sq.m..

We manage a diversified portfolio of property projects, consisting of: (i) residential properties; and (ii) non-residential properties, such as office buildings, shopping malls, schools, government facilities, public services facilities, foreign embassies in China, industrial parks and hospitals.

As at 30 June 2022, the Group's GFA under management of residential properties was approximately 29.1 million sq.m., accounting for approximately 61.5% of the Group's GFA under management. The share of residential properties in the Group's GFA under management grew by approximately 67.7% as compared to the same period in 2021.

As at 30 June 2022, the Group's GFA under management of non-residential properties was approximately 18.3 million sq.m., accounting for approximately 38.5% of the Group's GFA under management. The share of non-residential properties in the Group's GFA under management grew by approximately 165.9% as compared to the same period in 2021.

* *For identification purposes only*

The table below sets out the Group's total revenue from property management services, GFA under management and number of projects during the Reporting Period and the corresponding period of 2021:

	Six months ended				Six months ended			
	30 June 2022		As at 30 June 2022		30 June 2021		As at 30 June 2021	
	Revenue	%	Number of projects	GFA under management	Revenue	%	Number of projects	GFA under management
	(RMB'000)			('000 sq.m.)	(RMB'000)			('000 sq.m.)
Residential properties	211,992	57.9	174	29,133	173,780	58.3	112	17,375
Non-residential properties	154,262	42.1	273	18,251	124,499	41.7	159	6,864
Total	<u>366,254</u>	<u>100.0</u>	<u>447</u>	<u>47,384</u>	<u>298,279</u>	<u>100.0</u>	<u>271</u>	<u>24,239</u>

Continuous expansion in geographic presence

By geographic presence:

As at 30 June 2022, the Group operated across China and managed 447 property projects with an aggregated GFA under management of approximately 47.4 million sq.m. in 58 cities in China and were contracted to manage 521 property projects with an aggregated GFA of approximately 62.3 million sq.m. in 73 cities.

The table below sets out the Group's total revenue from property management services, GFA under management and number of projects during the Reporting Period and the corresponding period in 2021:

	Six months ended 30 June 2022			Six months ended 30 June 2021		
	Revenue (RMB'000)	Number of projects	GFA under management ('000 sq.m.)	Revenue (RMB'000)	Number of projects	GFA under management ('000 sq.m.)
Chongqing	97,513	70	8,636	92,700	63	6,724
Sichuan Province	61,300	48	7,469	47,609	30	5,245
Hubei Province	53,853	25	6,512	40,445	20	3,186
Shanghai	43,539	53	2,372	31,346	33	1,556
Zhejiang Province	12,587	56	7,518	10,299	15	2,775
Jiangsu Province	27,775	48	3,316	23,151	35	2,273
Beijing	31,797	37	997	23,424	31	269
Others	37,890	110	10,564	29,305	44	2,211
Total	366,254	447	47,384	298,279	271	24,239

Community value-added services

The Group provides community value-added services to property owners and residents under management, which mainly comprise (i) car parking spaces management services; (ii) car parking spaces and property sales services; (iii) public resources management services; (iv) property agency services; (v) community events planning services; (vi) utility maintenance services; and (vii) renovation waste treatment services.

During the Reporting Period, revenue derived from community value-added services decreased by approximately 2.1% to approximately RMB114.0 million as compared to approximately RMB116.4 million in the same period last year, mainly due to the effect of the implementation of COVID-19 pandemic control measures, such as temporary lockdown measures, in some cities in the PRC during the Reporting Period in order to control the spread of the COVID-19 pandemic, which adversely affected the provision of some of the Group's community value-added services in the relevant cities. During the Reporting Period, revenue derived from community value-added services accounted for approximately 18.8% of total revenue, representing a decrease of approximately 2.9% as compared with the same period of 2021. The decrease in the percentage of revenue derived from community value-added services was mainly affected by the increase in the revenue derived from property management services.

Value-added services to non-property owners

The Group provides value-added services to non-property owners, which mainly comprise (i) sales assistance services; (ii) maintenance and renovation services; (iii) pre-delivery consultancy and inspection services; and (iv) additional tailored services.

During the Reporting Period, revenue derived from value-added services to non-property owners increased by approximately 1.5% to approximately RMB124.9 million as compared to approximately RMB123.1 million in the same period last year, mainly due to the increase in the provision of customised services to hospitals, including medical fabric washing services, disinfection services and other essential medical-related items. During the Reporting Period, revenue derived from value-added services to non-property owners accounted for approximately 20.6% of total revenue, representing a decrease of approximately 2.3% as compared with the same period of 2021.

FINANCIAL REVIEW

Revenue

The Group's revenue was principally derived from property management services in the PRC. During the Reporting Period, the Group's revenue increased by approximately RMB67.3 million or approximately 12.5% to approximately RMB605.1 million from approximately RMB537.8 million as compared with the same period of 2021. The increase in revenue for the Reporting Period was mainly attributable to the increase in revenue from property management services.

During the Reporting Period, the Group's revenue in relation to property management services increased by approximately RMB68.0 million or approximately 22.8% to approximately RMB366.3 million from approximately RMB298.3 million as compared with the same period of 2021. The increase in revenue in relation to property management services for the Reporting Period was mainly attributable to the continuous increase in the Group's property management projects and GFA under management. In particular, the Group's GFA under management during the Reporting Period was approximately 47.4 million sq.m., representing an increase of approximately 95.9% as compared with GFA under management of approximately 24.2 million sq.m. as at 30 June 2021.

During the Reporting Period, the Group's revenue in relation to community value-added services decreased by approximately RMB2.4 million or approximately 2.1% to approximately RMB114.0 million from approximately RMB116.4 million as compared with the same period of 2021. The slight decrease in revenue in relation to community value-added services for the Reporting Period was mainly attributable to the effect of the implementation of COVID-19 pandemic control measures, such as temporary lockdown measures, in some cities in the PRC during the Reporting Period in order to control the spread of the COVID-19 pandemic, which adversely affected the provision of some of the Group's community value-added services in the relevant cities.

During the Reporting Period, the Group's revenue in relation to value-added services to non-property owners increased by approximately RMB1.8 million or approximately 1.5% to approximately RMB124.9 million from approximately RMB123.1 million as compared with the same period of 2021. The increase in revenue in relation to value-added services to non-property owners for the Reporting Period was mainly attributable to the increase in the provision of customised services to hospitals, including medical fabric washing services, disinfection services and other essential medical-related items.

Cost of sales and services

During the Reporting Period, the Group's cost of sales and services increased by approximately RMB57.5 million or approximately 14.3% to approximately RMB460.2 million from approximately RMB402.7 million as compared with the same period of 2021. The increase was mainly attributable to (i) the continuous increase in the Group's property management projects and contracted GFA, resulting in an increase in the number of employees and corresponding employee benefit expenses; and (ii) the increase in the Group's subcontracting costs as a result of the increased outsourcing of labour intensive services, such as cleaning and security services.

Gross profit

As a result of the aforementioned key factors, the Group's gross profit increased by approximately 7.3% from approximately RMB135.1 million for the six months ended 30 June 2021 to approximately RMB144.9 million for the six months ended 30 June 2022. The increase was mainly attributable to the overall increase in the Group's revenue.

The Group's gross profit margin by business lines is set forth below:

	Six months ended 30 June	
	2022	2021
Property management services	23.3%	23.1%
Community value-added services	24.7%	28.9%
Value-added services to non-property owners	25.2%	26.3%
Overall gross profit margin	24.0%	25.1%

The Group's overall gross profit margin is affected by gross profit margins for each of its business lines. During the Reporting Period, the Group's gross profit margin was approximately 24.0%, representing a decrease of approximately 1.1 percentage points from approximately 25.1% for the corresponding period in 2021.

The gross profit margin of property management services remained stable.

The gross profit margin of community value-added services decreased from approximately 28.9% for the corresponding period in 2021 to approximately 24.7% during the Reporting Period. The decrease was mainly attributable to the reduced revenue received from community value-added services during the Reporting Period due to the implementation of COVID-19 pandemic control measures in some cities in the PRC.

The gross profit margin of value-added services to non-property owners slightly decreased from approximately 26.3% for the corresponding period in 2021 to approximately 25.2% during the Reporting Period. The decrease was mainly attributable to the increase in the Group's provision of medical related services, which has a relatively lower gross profit margin as compared to other value-added services to non-property owners provided by the Group during the Reporting Period.

Other income

During the Reporting Period, the Group's other income amounted to approximately RMB8.0 million, representing an increase of approximately 110.5% from approximately RMB3.8 million for the corresponding period in 2021. The increase was primarily due to the receipt of a listing incentive subsidy, which was granted by the relevant government authority in Chongqing, during the Reporting Period.

Other gains

During the Reporting Period, the Group recorded other gains of approximately RMB1.8 million, representing an increase of approximately 35.7 times from approximately RMB50,000 for the corresponding period in 2021. The increase was primarily due to foreign exchange rate gains derived from Hong Kong dollars held by the Group.

Selling and marketing expenses

The Group's selling and marketing expenses primarily consist of promotion expenses and employee benefit expenses. During the Reporting Period, the Group's selling and marketing expenses amounted to approximately RMB9.9 million, representing a decrease of approximately 20.8% from approximately RMB12.5 million for the corresponding period in 2021. The decrease was primarily due to the successful implementation of the Group's cost effective restructuring measures with respect to its marketing-related departments, which in turn streamlined the Group's sales department, thus causing a corresponding decrease in the employee benefit payments payable to the relevant staff.

Administrative expenses

During the Reporting Period, the Group's administrative expenses amounted to approximately RMB74.1 million, representing an increase of approximately 14.0% from approximately RMB65.0 million for the corresponding period in 2021. The increase was mainly because of the expansion in the Group's scale of operations, resulting in an increase in employee benefit expenses since there was an increase in the number of administrative personnel.

Net impairment losses on finance assets

The Group's net impairment losses on financial assets primarily included the impairment provisions for losses arising from potential bad debt in respect of trade receivables and other receivables. During the Reporting Period, the Group's net impairment losses on financial assets amounted to approximately RMB1.5 million, as compared to approximately RMB3.2 million for the corresponding period in 2021, which was mainly due to the impact of a lower expected loss rate of accounts receivable at the beginning of 2021.

Finance income/cost

During the Reporting Period, the Group's finance cost amounted to approximately RMB0.4 million, representing a decrease of approximately 33.3% from approximately RMB0.6 million during the corresponding period in 2021. The decrease was mainly due to the decrease in the interest payable by the Group due to the reduction in the Group's borrowings. As at 30 June 2022, the Group did not have any bank and other borrowings.

Profit before tax

Profit before tax of the Group increased to approximately RMB72.8 million for the Reporting Period by approximately 16.5% from approximately RMB62.5 million for the corresponding period in 2021. The increase was mainly due to the increase in the overall revenue of the Group.

Income tax expense

During the Reporting Period, the Group's income tax expense increased to approximately RMB16.3 million by approximately 19.9% from approximately RMB13.6 million for the corresponding period in 2021, which was mainly due to the increase in the Group's profit before tax, causing a corresponding increase in the Group's corporate income tax expense in the PRC.

Intangible assets

The Group's intangible assets mainly comprised customer relationship and goodwill generated from a number of companies acquired by the Group. As at 30 June 2022, the Group's intangible assets were approximately RMB276.7 million, representing an increase of approximately 142.3% as compared to approximately RMB114.2 million as at 31 December 2021, primarily due to the goodwill generated by companies acquired by the Group during the Reporting Period and the growth in customer relationship. In particular, the consolidation of (a) Zhejiang Zhongdu Property Management Co., Ltd.* (浙江中都物業管理有限公司) (“**Zhejiang Zhongdu**”); and (b) Hunan Jindian Property Management Co., Ltd.* (湖南金典物業管理有限公司) (“**Hunan Jindian**”) generated (i) customer relationships of approximately RMB30.6 million and approximately RMB18.2 million, respectively; and (ii) goodwill of approximately RMB64.7 million and approximately RMB41.0 million, respectively. For further details regarding the acquisitions of Zhejiang Zhongdu and Hunan Jindian, please refer to the paragraph headed “Material investments, acquisitions and disposals” below.

Trade and other receivables

As at 30 June 2022, the Group's net trade receivables amounted to approximately RMB481.3 million, representing an increase of approximately 22.5% as compared to approximately RMB392.9 million as at 31 December 2021. In particular, trade receivables amounted to RMB493.6 million, representing an increase of approximately 22.3% as compared to approximately RMB403.6 million as at 31 December 2021. Such increase was primarily due to the increase in the Group's accounts receivable as a result of (i) the increase in its property management projects and GFA under management; and (ii) the consolidation of trade receivables of Zhejiang Zhongdu and Hunan Jindian.

Contract assets

The Group's contract assets mainly represents the Group's right to consideration for work performed but unbilled for provision of maintenance and renovation services. As at 30 June 2022, the Group's contract assets amounted to approximately RMB4.2 million, representing an increase of approximately 223.1% from RMB1.3 million as at 31 December 2021, which was mainly due to the increase in unbilled and uncollected payments from the Group's provision of maintenance and renovation services to its customers.

* *For identification purposes only*

Trade payables

As at 30 June 2022, the Group's trade payables amounted to approximately RMB198.9 million, representing an increase of approximately 10.0% from approximately RMB180.8 million as at 31 December 2021, mainly due to (i) the expansion of the Group's business; and (ii) the increase in the Group's subcontracting costs as a result of the increased outsourcing of some of the Group's services to third parties in order to optimise its operational efficiency.

Contract liabilities

The Group's contract liabilities mainly represents the advance payments made by customers while the underlying services, primarily property management services, have yet to be provided and thus the relevant revenue has not been recognised. As at 30 June 2022, the Group's contract liabilities amounted to approximately RMB169.5 million, representing a decrease of approximately 12.9% from RMB194.6 million as at 31 December 2021. The Group's contract liabilities are generally higher as at the end of each year as the Group normally encourages property owners to make advanced payments for property management services to be rendered to them in the coming year in the fourth quarter of current year.

LIQUIDITY AND CAPITAL RESOURCES

The Group has adopted a prudent financial management approach towards its treasury policy. The Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet the funding requirements of the Group in the foreseeable future.

During the Reporting Period, the Group's principal use of the cash was working capital and deposits for acquisition of Zhejiang Zhongdu and Hunan Jindian, which was mainly funded from cash flow generated from operations.

As at 30 June 2022, cash at bank and in hand of the Group was approximately RMB218.1 million, as compared with approximately RMB249.2 million as at 31 December 2021.

During the Reporting Period, net cash used in operating activities was approximately RMB76.8 million, as compared with net cash used in operating activities of approximately RMB81.9 million for the corresponding period in 2021. For the Reporting Period, net cash used in investing activities was approximately RMB59.4 million, as compared with net cash used in investing activities of approximately RMB63.6 million for the corresponding period in 2021. For the Reporting Period, net cash generated from financing activities was approximately RMB103.2 million, as compared with net cash used in financing activities of approximately RMB21.4 million for the corresponding period in 2021.

As at 30 June 2022, the Group's total equity amounted to approximately RMB451.7 million, representing an increase of 75.0% from RMB258.1 million as at 31 December 2021, which was mainly due to (i) the growth resulting from operating profit; and (ii) the funds raised from the successful listing of the H shares of the Company (the "H Shares") on the Stock Exchange on 29 April 2022 (the "Listing Date") during the Reporting Period.

BORROWINGS AND PLEDGE OF ASSETS

As at 30 June 2022, the Group did not have any outstanding borrowings or pledge of assets.

CONTINGENT LIABILITIES

As at 30 June 2022, the Group did not have any material contingent liabilities (30 June 2021: nil).

OUTLOOK FOR THE SECOND HALF OF 2022

Upon the H Shares being successfully listed on the Stock Exchange on the Listing Date, the Group adheres to its corporate development strategy of "Big Property • Full Value", with focus on addressing the life-cycle needs of people and cities with a vision to "establish itself as a respected urban renewal service provider with unique business value".

(1) Continue to enhance the Group's capabilities in the market and expand its business portfolio and scale of operations;

In terms of market strategy, the Group will adhere to its urban development strategy, increase its project density, and further explore cities with development potential. The Group will optimise the quality of its outreach projects to increase revenue as well as profit.

In terms of enhancing the capability of the Group, leveraging on the market-oriented transformation, the Group will establish a market-oriented organisational talent system, training system and incentive mechanism. The Group will continue to improve its Customer Relations Management (CRM) System, track and manage the entire market expansion process by utilising customer management, business opportunity follow-up, project establishment, contract signing results, performance reports, billboard and other functions.

The Group will focus on expanding its business in three ways, namely, (i) full commissioning; (ii) mergers and acquisitions; and (iii) joint venture cooperations. Such expansion will be supplemented by the provision of advisory services, specific services and strategic cooperation, in order to attain continuous innovation. Meanwhile, the Group will keep an eye on the opportunities arising from the improvement of the urban governance system, such as opportunities arising from the reform of State-owned enterprises, including sanitation and greening, infrastructure operation and maintenance, and public space operation.

(2) Continue to improve the Group’s brand awareness, service quality and customer satisfaction;

With focus on addressing the life-cycle needs of people and cities, the Group continuously improves its service quality to satisfy customers’ needs and provides detailed, thorough, considerate and efficient property management services and value-added services for diversified customers.

The Group will maintain its strengths in residential service quality, and improve and establish its non-residential service system at the same time to achieve coordinated management and control. The Group will also restructure its service quality system 3.0, taking into account multiple property types and all product lines, so as to be a well-organised property management service provider. The Group will continuously promote “YOU Butler (原管家) 3.0” program and refresh its capability models and salary ranking system, to advocate “more work for more ability and more pay for more work”. By making the abovementioned fine tunes, the Group will continue to optimise work efficiency and customer experience. The Group will launch a customer grading system to enhance customer stickiness and ensure high level of satisfaction through accurate customer classification.

(3) Continue to invest in technology empowerment to further enhance the Group’s competitiveness and operating efficiency;

The Group will continue to enhance its technological capabilities, invest more in product research and development, continue to improve its digital operations, and upgrade its business systems while optimising system operation and maintenance costs. For example, the Group will further develop a procurement system to achieve an integrated online control mechanism for “supply-usage-storage”. The Group will also develop a Facility Management System (FM system) to realise online facility management and improve the transparency of the Group’s business process; realise digital management and enhance management efficiency; develop a digital professional capacity and realise professional experience conclusion and sharing. The Group will also optimise its existing online platforms such as Doyin station (東驛站) and expand the usage of its smart community platforms.

(4) Continue to expand selected business chains to diversify the development of the Group's value-added service offerings; and

The Group's mission is to satisfy the needs of customers by offering a wide range of value-added services, including both value-added services to non-property owners and community value-added services. For the residential property sector, the Group will focus on asset management, lifestyle service scenarios such as iShenma Dongdong (i神馬東東) and Mercure (美居).

At the same time, the Group will accelerate the development of the non-residential sector and build up the Group's integrated facilities management capability. The Group will explore value-added service opportunities for non-residential projects, obtain a deeper understanding of customers' needs and innovate service models. For corporate clients, the Group provides comprehensive services, such as facility and equipment maintenance, building renovation, security, investment and corporate services, marketing planning, customised concierge services, and sales services to meet its corporate clients' needs, such as intelligent security, office efficiency and business reception. For customers in medical industry, the Group provides integrated management services, such as order maintenance, cleaning, equipment and facility maintenance and management, centralised transportation, medical fabric decontamination, medical guide service, patient care, hospital disinfection and material maintenance.

(5) Continue to strengthen the Group's corporate culture and attract, cultivate and retain talents to propel the growth of the Group.

The Group attaches great importance in building the culture of the Group. The Group expands the cultural momentum through monthly cultural events and strengthens the cultural transmission through correspondents of the Group. The culture assessment standard KPA has been developed and adopted in 2022 staff performance evaluation to enhance staff's recognition of the Group's values and culture orientation, so as to cultivate the Dowell culture among the staff members of the Group. At the same time, through "offline promotion, online empowerment and regional linkage", the Group is promoting and developing talents, promoting the completion of the training certification of all project managers under the "Juying Hui (聚英薈)" programme, and establishing a mechanism linking up training and certification to promotion to ensure project managers are well-trained. In addition, the Group is able to attract and retain more talents through its internal referral platform, which allows staff members of the Group to recommend more talents to join the Group. Therefore, the Group can concentrate more on development and better communicate the Group's talent strategy and standards externally.

USE OF PROCEEDS RAISED FROM INITIAL PUBLIC OFFERING AND OVER-ALLOTMENT OPTION AND FURTHER CHANGE IN USE OF NET PROCEEDS

The H Shares were successfully listed on the Stock Exchange on the Listing Date with 16,666,667 new H Shares issued and, upon the partial exercise of over-allotment option, 16,990,867 H Shares were issued in aggregate. Net proceeds from initial public offering and partial exercise of over-allotment option amounted to approximately HK\$139.8 million in total, after deducting the underwriting fees and relevant expenses (the “**Net Proceeds**”).

Reference is made to the prospectus (the “**Prospectus**”) of the Company dated 19 April 2022 and the announcement (the “**Announcement**”) of the Company dated 23 June 2022 regarding, among others, change in use of Net Proceeds. As disclosed in the Prospectus, the Company originally intended to use: (a) approximately 31.25% and 4.45% of the Net Proceeds to expand its property portfolio through the acquisition of non-residential property management companies between (i) July 2022 and December 2022 and (ii) January 2023 and June 2023, respectively; and (b) approximately 17.50% and 11.80% of the Net Proceeds to expand its property portfolio through the acquisition of residential property management companies between (i) January 2023 and June 2023 and (ii) July 2023 and December 2023, respectively. As disclosed in the Announcement, the Group intended to utilise all of approximately 65.0% of the Net Proceeds at an earlier timeframe for the purpose of partial settlement of the Zhejiang Zhongdu Consideration (as defined in the Announcement) and the Hunan Jindian Consideration (as defined in the Announcement) (together, the “**Acquisition Consideration**”) by the end of 2022. As at 30 June 2022, the Group has not utilised any of the Net Proceeds.

As the time required for completing the administrative procedures for transferring the Net Proceeds were longer than expected, the Group had settled the first and second instalments of each of the Acquisition Consideration with its internal resources. The Board resolved to utilise the remainder of approximately 65.0% of Net Proceeds attributable to strategic investments, cooperation and acquisitions after the payment of the third instalment of the Acquisition Consideration (being approximately HK\$14.0 million) for the purpose of investing in and/or establishing joint ventures and/or associate companies with Independent Third Parties by the end of year 2023. Details of the actual usage of the Net Proceeds as at 30 June 2022, original timeframe as disclosed in the Prospectus, the revised timeframe as disclosed in the Announcement and the further revised timeframe for utilising the Net Proceeds are as follows:

Item	Percentage	Available	Net Proceeds (HK\$ million)					
			Used	Used	Unused	Original timeframe for utilisation of the unutilised Net Proceeds as disclosed in the Prospectus	Revised timeframe for utilisation of the unutilised Net Proceeds as disclosed in the Announcement	Further revised timeframe for utilisation of the unutilised Net Proceeds
		Net Proceeds from Listing	From the Listing Date and up to 30 June 2022	For the six months ended 30 June 2022	As at 30 June 2022			
Strategic investments, cooperation and acquisition	65.0%	90.9	0	0	90.9	End of year 2023	End of year 2022	End of year 2023
Improve service quality and extend service offering	16.5%	23.0	0	0	23.0	End of year 2023	End of year 2023	End of year 2023
Upgrade and develop intelligent systems	8.5%	11.9	0	0	11.9	End of year 2023	End of year 2023	End of year 2023
General working capital	10.0%	14.0	0	0	14.0	N/A	N/A	N/A
Total	100.0%	139.8	0	0	139.8			

Reasons for and benefits of the further change in use of Net Proceeds

As disclosed in the Prospectus, the Group believes that undertaking strategic investments may facilitate rapid expansion of the business scale, geographic coverage and service offering of the Group. As at the date of this announcement, the Group has invested in several joint venture and associate companies with third party business partners. Such strategic investments contributed to the Group's GFA under management and contracted GFA, enlarged the Group's market presence geographically, diversified the Group's property portfolio with different property types, expanded the Group's customer base and, at the same time, brought positive financial return to the Group. In light of the success of the existing joint venture and associate companies, the Directors are of the view that it is beneficial for the Group to continue with expansion through investment in joint venture and/or association companies.

As at the date of this announcement, the Group is in the process of identifying potential business partners to establish joint venture and/or association companies. It is expected that the Group will establish joint venture and/or association companies by the end of 2023. The Company will make further announcement in accordance with the Listing Rules when definitive agreements have been entered into.

The Board is of the view that the change in the use of Net Proceeds will not have any material adverse impact on the existing business and operations of the Group. The Board further confirms that the change in the use of the Net Proceeds is fair and reasonable and in the best interest of the Group and the shareholders of the Company as such change in Net Proceeds would allow the Company to deploy its financial resources more effectively to enhance the profitability of the Group.

The Board confirms that, save for the change in the use of Net Proceeds in relation to the strategic investments, cooperation and acquisitions category, there are no other changes to the use of Net Proceeds as at the date of this announcement. The Board will continuously assess the plan for the use of the Net Proceeds and may revise or amend such plan when necessary to cope with the changing market conditions.

MATERIAL INVESTMENTS, ACQUISITIONS AND DISPOSALS

The Group entered into equity transfer agreements on 23 June 2022 to acquire (i) 100% equity interests in Zhejiang Zhongdu at the consideration of approximately RMB79.5 million; and (ii) 80% equity interests in Hunan Jindian (collectively, the “**Acquisitions**”) at the consideration of approximately RMB61.7 million. As at 31 March 2022, the total GFA under management of (i) Zhejiang Zhongdu was approximately 4.8 million sq.m., inclusive of 25 residential property projects and 12 non-residential property projects; and (ii) Hunan Jindian was approximately 7.7 million sq.m., inclusive of 41 non-residential property projects. During the Reporting Period, Chongqing Xin Dongyuan Property Management Company Limited* (重慶新東原物業管理有限公司), a direct wholly-owned subsidiary of the Company, became the sole registered owner of Zhejiang Zhongdu and one of the registered owners of Hunan Jindian. As the Group had become the registered owner(s) of Zhejiang Zhongdu and Hunan Jindian, and have gained management control in the two companies, the financial information of Zhejiang Zhongdu and Hunan Jindian has been consolidated with that of the Group as of 30 June 2022. Subsequent to the Reporting Period, the Acquisitions had been completed. As at the date of this announcement, Zhejiang Zhongdu is an indirect wholly-owned subsidiary of the Group and Hunan Jindian is an indirect non-wholly owned subsidiary of the Group. Further details relating to the Acquisitions are disclosed in the announcement of the Company dated 23 June 2022.

Save as disclosed above, there was no other material investments, acquisitions or disposal of subsidiaries, associated companies or joint ventures during the Reporting Period.

EXCHANGE RATE RISK

The Group conducts its business in Renminbi and has limited exposure to the foreign exchange risk. However, due to the successful listing of the H Shares on the Stock Exchange in April 2022, any changes in value of Hong Kong dollars and the interest rates will affect the performance of the Group. The Group currently does not engage in any hedging activities designed or intended to manage foreign exchange rate risk. The Group will closely monitor the exchange rate risk and interest rate risk concerned, actively explore foreign exchange hedging options with major banks and use financial instruments to hedge against such risks when necessary.

EVENTS AFTER THE REPORTING PERIOD

Subsequent to the Reporting Period and up to the date of this announcement, save as disclosed above, there were no significant events affecting the Group.

EMPLOYEES

As at 30 June 2022, the Group had 5,524 employees (31 December 2021: 4,170 employees). During the Reporting Period, the total staff costs were approximately RMB269.9 million (as at 30 June 2021: approximately RMB238.7 million).

* *For identification purposes only*

In terms of talent training, the Group will further enhance its employee training program with internal and external resources. The employee training programs primarily cover key areas in the Group's business operations, which provide continuous training to its existing employees at different levels to specialise and strengthen their skill sets.

The Group adopts remuneration policies similar to its peers in the industry. The remuneration payable to its staff is fixed by reference to the duties and the prevailing market rates in the region. Discretionary performance bonus after assessments is paid to employees to reward their contributions. The Group is subject to social insurance contribution plans or other pension schemes prescribed by the local governments and is required to pay on behalf of its employees, a monthly social insurance funds covering pension fund, medical insurance, work-related injury insurance, maternity insurance and unemployment insurance, and the housing provident fund, or to contribute regularly to mandatory provident fund schemes on behalf of its employees.

CORPORATE GOVERNANCE

The Board is responsible for performing the corporate governance duties set out in the Corporate Governance Code (the "CG Code") contained in Appendix 14 of the Listing Rules. The principal role and function of the Board in relation to corporate governance is to develop and review the Company's policies and practices on corporate governance, to review and monitor the training and continuous professional development of Directors and senior management of the Company, to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements, to formulate, review and monitor the code of conduct applicable to employee and Directors, and to review the Company's compliance with the Code and disclosure in the corporate governance report under the annual report of the Company.

To the knowledge of the Directors, from the Listing Date until 30 June 2022, the Company has complied with all applicable code provisions set out in the CG Code. The Directors will use their best endeavors to procure the Company to continue to comply with the CG Code.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) set out in Appendix 10 to the Listing Rules as its code for dealing in securities in the Company by the Directors and supervisors of the Company (“**Supervisors**”).

After specific enquiries made to all Directors and Supervisors, the Directors and Supervisors have confirmed compliance with the required standard set out in the Model Code from the Listing Date until 30 June 2022.

AUDIT COMMITTEE REVIEW

The Board has established an audit committee (the “**Audit Committee**”) with written terms of reference in compliance with the CG Code.

The primary duties of the Audit Committee include, among others, (i) providing an independent view of the effectiveness of the financial reporting process, internal control, compliance and risk management systems of the Group; (ii) overseeing the audit process and performing other duties and responsibilities as assigned by the Board; (iii) formulating and reviewing the Company’s policies and practices on corporate governance, compliance with legal and regulatory requirements and requirements under the Listing Rules; and (iv) formulating, reviewing and monitoring the code of conduct applicable to the employees of the Group and Directors. The Audit Committee consists of three members, including Ms. Yi Lin, Mr. Wang Susheng and Mr. Song Deliang. The Audit Committee is chaired by Mr. Song Deliang, an independent non-executive Director who possesses appropriate professional accounting and related financial management expertise. The Audit Committee has reviewed the Company’s unaudited condensed consolidated interim results for the six months ended 30 June 2022 and confirmed that it has complied with all applicable accounting principles, standards and requirements, and made sufficient disclosures. The Audit Committee has also discussed the matters of audit and financial reporting.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES

From the Listing Date to 30 June 2022, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the listed securities of the Company.

INTERIM DIVIDEND

The Board resolved not to declare any interim dividend for the Reporting Period.

PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT

This interim results announcement is published on the Company's website at www.dowellservice.com and the Stock Exchange's website at www.hkexnews.hk. The interim report of the Company for the six months ended 30 June 2022 containing all the information required by Appendix 16 to the Listing Rules will be despatched to the shareholders of the Company and available on the said websites in due course.

By order of the Board
DOWELL SERVICE GROUP CO. LIMITED*
東原仁知城市運營服務集團股份有限公司
Ms. Yi Lin
Chairman and non-executive Director

Hong Kong, 23 August 2022

As at the date of this announcement, the Board comprises Mr. Heng Qingda and Mr. Fan Dong as executive Directors, Ms. Yi Lin and Mr. Chen Han as non-executive Directors, and Ms. Cai Ying, Mr. Wang Susheng and Mr. Song Deliang as independent non-executive Directors.

* *For identification purposes only*