### THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in any doubt as to any aspect of this circular or as to the action to be taken, you should consult your licensed securities dealer, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in Industrial and Commercial Bank of China Limited, you should at once hand this circular together with the accompanying proxy form and the reply slip to the purchaser or the transferee or to the bank, licensed securities dealer or other agent through whom the sale or transfer was effected for transmission to the purchaser or the transferee.

Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this circular, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this circular.



## 中國工商銀行股份有限公司

## INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398 USD Preference Shares Stock Code: 4620

#### NOTICE OF ANNUAL GENERAL MEETING FOR THE YEAR 2021

A notice convening the AGM to be held at Head Office Conference Room, ICBC, 55 Fuxingmennei Avenue, Xicheng District, Beijing, PRC and Conference Room of ICBC, Building 11, Fenghuiyuan, Xicheng District, Beijing, PRC concurrently by video conference on Thursday, 23 June 2022 at 2:50 p.m., is set out on pages 111 to 113 of this circular.

If you intend to appoint a proxy to attend the AGM, you are required to complete and return the accompanying proxy form in accordance with the instructions printed thereon. For holder of H Shares, the proxy form should be returned to Computershare Hong Kong Investor Services Limited by hand or by post not less than 24 hours before the time appointed for holding the AGM or any adjourned meeting thereof. Completion and return of the proxy form will not preclude you from attending and voting in person at the AGM or at any adjourned meeting should you so wish, but in such event the instrument appointing a proxy shall be deemed to be revoked.

If you intend to attend the AGM in person or by proxy, you are required to complete and return the reply slip to Computershare Hong Kong Investor Services Limited or to the Bank's Board of Directors' Office on or before Friday, 3 June 2022.

The Chinese and English versions of this circular and the accompanying form of proxy and reply slip are available on the Bank's website at www.icbc-ltd.com and the "HKEXnews" website of HKEX (www.hkexnews.hk). You may download or access the aforesaid documents by clicking "Investor Relations" on the homepage of the Bank's website or browsing through the "HKEXnews" website of the HKEX. If there are any inconsistencies between the Chinese version and the English version of this circular, the Chinese version shall prevail.

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### **DEFINITION**

In this circular, unless the context requires otherwise, the following expressions have the following meanings:

"A Shares" domestic shares of RMB1.00 each in the ordinary share capital of

the Bank, which are listed on the Shanghai Stock Exchange and

traded in RMB

"AGM" the Annual General Meeting for the Year 2021 of the Bank to be

held on 23 June 2022

"Articles" the Articles of Association of the Bank from time to time

"Bank" Industrial and Commercial Bank of China Limited (中國工商銀

行股份有限公司), a joint stock limited company incorporated in the PRC, the H Shares and offshore preference shares of which are listed on the Hong Kong Stock Exchange (H Shares Stock Code: 1398 and USD Preference Shares Stock Code: 4620), and the A Shares and domestic preference shares of which are listed on the Shanghai Stock Exchange (A Shares Stock Code: 601398 and Domestic Preference Shares Stock Codes: 360011, 360036),

respectively

"Board" the Board of Directors of the Bank

"Company Law" the Company Law of the People's Republic of China

"Directors" the directors of the Bank

"H Shares" overseas listed foreign shares of RMB1.00 each in the ordinary

share capital of the Bank, which are listed on the Hong Kong

Stock Exchange and traded in Hong Kong dollars

"HKD" Hong Kong dollars, the lawful currency of Hong Kong

"Hong Kong" the Hong Kong Special Administrative Region of the PRC

"HKEX" Hong Kong Exchanges and Clearing Limited

"Hong Kong Stock Exchange" The Stock Exchange of Hong Kong Limited

"Listing Rules" Rules Governing the Listing of Securities on The Stock Exchange

of Hong Kong Limited

"Ordinary Shares" A Shares and/or H Shares

"PRC" the People's Republic of China

"RMB" Renminbi, the lawful currency of the PRC

"Shareholders" holders of Shares

"Shares" Ordinary Shares and/or preference shares

# ICBC 图 中国工商银行

## 中國工商銀行股份有限公司

### INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398

**USD Preference Shares Stock Code: 4620** 

#### Executive Directors:

Mr. Chen Siqing

Mr. Liao Lin

Mr. Zheng Guoyu

Mr. Wang Jingwu

#### Non-executive Directors:

Mr. Lu Yongzhen

Mr. Feng Weidong

Ms. Cao Liqun

Ms. Chen Yifang

Mr. Dong Yang

#### Independent non-executive Directors:

Mr. Anthony Francis Neoh

Mr. Yang Siu Shun

Mr. Shen Si

Mr. Fred Zuliu Hu

### Registered Office:

55 Fuxingmennei Avenue

Xicheng District, Beijing 100140

PRC

### Place of Business in Hong Kong:

33/F, ICBC Tower 3 Garden Road

Central, Hong Kong

6 May 2022

To the Shareholders

Dear Sir or Madam,

### NOTICE OF ANNUAL GENERAL MEETING FOR THE YEAR 2021

#### 1 INTRODUCTION

The purpose of this circular is to provide you with information regarding certain proposals to be considered at the AGM and to set out the notice of the AGM.

At the AGM, ordinary resolutions set out in items (1) to (10), and special resolution set out in item (11) will be considered, and if thought fit, to be passed, and the reports set out in items (12) to (14) below will be heard:

#### **As Ordinary Resolutions:**

- (1) Proposal on the 2021 Work Report of the Board of Directors of ICBC
- (2) Proposal on the 2021 Work Report of the Board of Supervisors of ICBC
- (3) Proposal on the 2021 Audited Accounts
- (4) Proposal on the 2021 Profit Distribution Plan
- (5) Proposal on the Fixed Asset Investment Budget for 2022
- (6) Proposal on the Engagement of the External Auditors for 2022
- (7) Proposal on the Election of Mr. Chen Siqing as Executive Director of ICBC
- (8) Proposal on the Election of Mr. Norman Chan Tak Lam as Independent Director of ICBC
- (9) Proposal on the Election of Mr. Fred Zuliu Hu as Independent Director of ICBC
- (10) Proposal on the Election of Mr. Liu Lanbiao as External Supervisor of ICBC

#### **As Special Resolution:**

(11) Proposal on Reviewing the Articles of Association of Industrial and Commercial Bank of China Limited (2022 Version)

#### **As Reporting Items:**

- (12) Report Concerning the Special Report on Related Party Transactions of ICBC in 2021
- (13) Work Report of Independent Directors of ICBC for 2021
- (14) Report on the Implementation of the Plan on Authorization of the Shareholders' General Meeting to the Board of Directors of ICBC in 2021

#### 2 PROPOSAL ON THE 2021 PROFIT DISTRIBUTION PLAN

Pursuant to the provisions of relevant laws and regulatory requirements, the 2021 profit distribution plan is as follows:

- (1) RMB32,494 million will be appropriated to the statutory reserve.
- (2) RMB97,505 million will be appropriated to the general reserve.

- (3) The record date for A shares and H shares will be Monday, 11 July 2022, the dividend payment date for A shares will be Tuesday, 12 July 2022, and the dividend payment date for H shares will be Wednesday, 27 July 2022. Dividend on ordinary shares of the Bank will be denominated and declared in RMB, and will be paid in RMB or in HKD equivalent, converted at the median exchange rate published by the People's Bank of China on the date of the AGM. Based on 356,406,257,089 ordinary shares, a cash dividend of RMB2.933 per 10 shares (pre-tax) will be paid. The total amount of dividends for ordinary shares to be distributed shall be RMB104,534 million (representing an increase of RMB9,730 million or 10.3% as compared to the previous year), amounting for 30.0% of the net profit attributable to equity holders of the parent company and 30.9% of the net profit attributable to holders of ordinary shares of the parent company.
- (4) For the year 2021, capital reserve will not be converted into capital of the Bank.

The Proposal on the 2021 Profit Distribution Plan was considered and approved at the meeting of the Board which was held on 30 March 2022 and is now submitted to the General Meeting of Shareholders for consideration.

#### 3 PROPOSAL ON THE FIXED ASSET INVESTMENT BUDGET FOR 2022

Based on the strategic plan and overall business development needs of Industrial and Commercial Bank of China Limited for 2022 and in combination with the government's relevant policy requirements, the Bank proposes to arrange approximately RMB17.5 billion in investments in fixed assets for the year 2022, details are as follows:

Unit: in RMB 100 millions

Item	Investment Plan for 2022
Financial Technology	70
Channel Construction	69
Infrastructure	36
Total	175

#### (1) RMB7.0 billion for investment in financial technology

It is mainly used for IT investment such as IT construction of the Head Office and branches and self-service facilities.

#### (2) RMB6.9 billion for investment in channel construction

It is mainly used for outlet optimization, outlet decoration, supporting facilities and equipment and other channel construction projects.

#### (3) RMB3.6 billion for investment in infrastructure

It is mainly used for arranging the relocation of the buildings of certain branches, purchases and construction, repairs of maintenance nature, and construction of general business buildings necessary for business development such as intensive operation centres of the Head Office level, archive repositories and cash operation centers, and renewal of transportation equipment such as business cars for daily use.

All fixed assets investments are in compliance with the relevant provisions of the State.

The Proposal on the Fixed Asset Investment Budget for 2022 was considered and approved at the meeting of the Board which was held on 15 January 2022 and is now submitted to the General Meeting of Shareholders for consideration.

#### 4 PROPOSAL ON THE ENGAGEMENT OF THE EXTERNAL AUDITORS FOR 2022

Pursuant to relevant requirements of the Ministry of Finance on the selection of accounting firms by state-owned financial enterprises and the results of the auditors bidding and selection of the Bank, and in order to satisfy the relevant domestic and international regulatory requirements for listed commercial banks, the Bank proposes to continue to engage Deloitte Touche Tohmatsu Certified Public Accountants LLP as the domestic external auditor of the Bank for 2022 and Deloitte Touche Tohmatsu as the international external auditor of the Bank for 2022. Deloitte Touche Tohmatsu Certified Public Accountants LLP will audit the financial statements to be prepared by the Bank in accordance with the PRC GAAP, and Deloitte Touche Tohmatsu will audit the financial statements to be prepared by the Bank in accordance with the International Financial Reporting Standards, including the 2022 annual audit, interim review, the agreed-upon procedures regarding quarterly financial information, the internal control audit service and other professional services not affecting the independence of the audit work according to regulatory requirements and the requirements of the General Meeting of Shareholders and the Board.

According to the centralized procurement results, the fees of the group consolidated and parent company audit for 2022 shall be RMB104.00 million (same as the audit fees for year 2021), which include service fees for agreed-upon procedures regarding each of the first and third quarters being RMB3.75 million, service fees for interim review being RMB26.90 million, service fees for annual audit being RMB60.80 million and service fees for internal control audit being RMB8.80 million.

The Proposal on the Engagement of the External Auditors for 2022 was considered and approved at the meeting of the Board which was held on 30 March 2022 and is now submitted to the General Meeting of Shareholders for consideration.

# 5 PROPOSAL ON THE ELECTION OF MR. CHEN SIQING AS EXECUTIVE DIRECTOR OF ICBC

The term of office of Mr. Chen Siqing as Executive Director of the Bank expires in May 2022, and he is eligible for re-election upon the expiry of his term in accordance with relevant regulations. In order to ensure the smooth operation of the Board, in accordance with the Company Law, relevant laws and regulations and the relevant requirements under the Articles, the Board considered and approved the Proposal on the Nomination of Mr. Chen Siqing as Candidate for Executive Director of Industrial and Commercial Bank of China Limited and Retention of Relevant Posts in the Board of Directors on 30 March 2022, and resolved Mr. Chen Siqing be nominated as candidate for re-election as Executive Director of the Bank.

It is proposed that the General Meeting of Shareholders elects Mr. Chen Siqing as the Executive Director of the Bank. The new term of office of Mr. Chen Siqing as Executive Director of the Bank will commence on the date when the approval from the General Meeting of Shareholders of the Bank is obtained. Mr. Chen Siqing shall retain his previous posts as Chairman of the Board and chairman and member of the Strategy Committee after the General Meeting of Shareholders of the Bank approves his re-election as Executive Director of the Bank.

The biography of Mr. Chen Siqing is set out below: Chen Siqing, male, Chinese nationality, born in 1960. Mr. Chen Siqing has served as Chairman and Executive Director of the Bank since May 2019. He joined Bank of China in 1990. Mr. Chen Siqing previously worked in the Hunan Branch of Bank of China before he was dispatched to the Hong Kong Branch of China and South Sea Bank Ltd. as Assistant General Manager. Mr. Chen held various positions in Bank of China, including Assistant General Manager and Vice General Manager of the Fujian Branch, General Manager of the Risk Management Department of the Head Office, General Manager of the Guangdong Branch, Executive Vice President, President, Vice Chairman and Chairman of Bank of China. Mr. Chen served concurrently as Chairman of the Board of Directors of BOC Aviation Limited, Non-executive Director, Vice Chairman and Chairman of the Board of Directors of BOC Hong Kong (Holdings) Limited. Mr. Chen graduated from Hubei Institute of Finance and Economics, and obtained a Master's degree in Business Administration (MBA) from Murdoch University, Australia. He is a Certified Public Accountant and a senior economist.

According to the Articles, the term of office of each director is three years, and a director is eligible for re-election upon the expiry of his/her term. The remuneration of directors of the Bank shall follow the relevant regulations and the relevant remuneration plans will be approved in accordance with the relevant procedures and submitted to the General Meeting of Shareholders of the Bank for consideration and approval. The details of the remuneration of the directors of the Bank are available in the Bank's annual reports and relevant announcements.

Save as disclosed in this circular, as at the date of this circular, Mr. Chen Siqing has not held directorships in other listed companies in the last three years, he does not have any affiliation or interest relationship with any other directors, supervisors, senior management members, substantial shareholders or controlling shareholders of the Bank, nor is he disqualified from being a director in a listed company pursuant to Rule 3.2.2 of the No. 1 Self-Regulation Guidelines for Listed Companies of the Shanghai Stock Exchange — Standardized Operation, nor does he hold any interests in the shares of the Bank within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong.

Save as disclosed in this circular, there are no other matters relating to the election of Mr. Chen Siqing that need to be brought to the attention of the shareholders of the Bank nor is there any other information to be disclosed pursuant to the requirements of Rule 13.51(2) of the Listing Rules.

# 6 PROPOSAL ON THE ELECTION OF MR. NORMAN CHAN TAK LAM AS INDEPENDENT DIRECTOR OF ICBC

In order to ensure the smooth operation of the Board, in accordance with the Company Law, relevant laws and regulations and the relevant requirements under the Articles, the Board considered and approved the Proposal on the Nomination of Mr. Norman Chan Tak Lam as Candidate for Independent Director of Industrial and Commercial Bank of China Limited on 29 April 2022, and resolved Mr. Norman Chan Tak Lam be nominated as candidate for Independent Director of the Bank. The Board is of the view that, Mr. Norman Chan Tak Lam has rich experience and solid professionalism in the field of economics and finance, which is in line with the Bank's development strategy. As such, Mr. Norman Chan Tak Lam's track records and experience and his professional strengths can provide the Board with valuable views and can promote the diversity of the Board membership. Besides, after reviewing the track records and the Declaration of Candidate for Independent Director of Mr. Norman Chan Tak Lam, the Board is satisfied with the independence of Mr. Norman Chan Tak Lam as a candidate of Independent Director.

It is proposed that the General Meeting of Shareholders elects Mr. Norman Chan Tak Lam as the Independent Director of the Bank. The election of Mr. Norman Chan Tak Lam as Independent Director of the Bank is subject to the approval of the CBIRC.

The biography of Mr. Norman Chan Tak Lam is set out below: Norman Chan Tak Lam, male, Chinese nationality, born in October 1954. Mr. Chan currently serves as Chairman of the Board of Directors of RD Wallet Technologies Limited, Chairman of the Board of Directors of RD ezLink Limited, Senior Adviser of the Hong Kong Academy of Finance and Chairman of the Board of Trustees of Chung Chi College of The Chinese University of Hong Kong. He previously served as Chief Executive of the Hong Kong Monetary Authority, Deputy Director of the Office of the Exchange Fund of Hong Kong, Director of the Chief Executive's Office of the Hong Kong Special Administrative Region Government and Vice Chairman, Asia of Standard Chartered Bank. Mr. Chan obtained a Bachelor's degree in Social Sciences from The Chinese University of Hong Kong in 1976, an Honorary Fellowship from The Chinese University of Hong Kong in 2003, an Honorary Doctorate of Business Administration from City University of Hong Kong in 2020 and an Honorary Doctorate of Business Administration from Lingnan University in 2021. Mr. Chan was awarded the Silver Bauhinia Star by the Hong Kong Special Administrative Region in 1999 and the Gold Bauhinia Star by the Hong Kong Special Administrative Region in 2012. He was appointed as a Fellow of The Hong Kong Institute of Bankers in 2012. He was awarded the IFTA FinTech Achievement Award in 2020, the Leadership Lifetime Achievement Award by The Asian Banker in 2021 and was appointed as Honorary Advisory President by The Hong Kong Institute of Bankers in 2022.

According to the Articles, the term of office of each director is three years, and a director is eligible for re-election upon the expiry of his/her term. The remuneration of directors of the Bank shall follow the relevant regulations and the relevant remuneration plans will be approved in accordance with the relevant procedures and submitted to the General Meeting of Shareholders of the Bank for consideration and approval. The details of the remuneration of the directors of the Bank are available in the Bank's annual reports and relevant announcements.

Save as disclosed in this circular, as at the date of this circular, Mr. Norman Chan Tak Lam has not held directorships in other listed companies in the last three years, he does not have any affiliation or interest relationship with any other directors, supervisors, senior management members, substantial shareholders or controlling shareholders of the Bank, nor is he disqualified from being a director in a listed company pursuant to Rule 3.2.2 of the No. 1 Self-Regulation Guidelines for Listed Companies of the Shanghai Stock Exchange — Standardized Operation, nor does he hold any interests in the shares of the Bank within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong.

Save as disclosed in this circular, there are no other matters relating to the election of Mr. Norman Chan Tak Lam that need to be brought to the attention of the shareholders of the Bank nor is there any other information to be disclosed pursuant to the requirements of Rule 13.51(2) of the Listing Rules.

# 7 PROPOSAL ON THE ELECTION OF MR. FRED ZULIU HU AS INDEPENDENT DIRECTOR OF ICBC

The term of office of Mr. Fred Zuliu Hu as Executive Director of the Bank expires in April 2022, and he is eligible for re-election upon the expiry of his term in accordance with relevant regulations. In accordance with the Company Law, relevant laws and regulations and the relevant requirements under the Articles, the Board considered and approved the Proposal on the Nomination of Mr. Fred Zuliu Hu as Candidate for Independent Director of Industrial and Commercial Bank of China Limited and Retention of Relevant Posts in the Special Committees of the Board of Directors on 29 April 2022, and resolved Mr. Fred Zuliu Hu be nominated as candidate for re-election as Independent Director of the Bank. The Board is of the view that, Mr. Fred Zuliu Hu has been engaged in macroeconomic research for a substantial period of time, has worked in multinational enterprises for many years and is familiar with domestic and foreign financial markets, which is in line with the Bank's development strategy. As such, Mr. Fred Zuliu Hu's track records and experience and his professional strengths can provide the Board with valuable views and can promote the diversity of the Board membership. Besides, after reviewing the track records and the Declaration of Candidate for Independent Director of Mr. Fred Zuliu Hu, the Board is satisfied with the independence of Mr. Fred Zuliu Hu as a candidate of Independent Director.

It is proposed that the General Meeting of Shareholders elects Mr. Fred Zuliu Hu as the Independent Director of the Bank. The new term of office of Mr. Fred Zuliu Hu as Independent Director of the Bank will commence on the date when the approval from the General Meeting of Shareholders of the Bank has been obtained.

The biography of Mr. Fred Zuliu Hu is set out below: Fred Zuliu Hu, male, Chinese nationality, born in June 1963. Mr. Hu has served as Independent Non-executive Director of the Bank since April 2019. He previously served as a senior economist at the International Monetary Fund, Head of Research at the World Economic Forum, the chairman for Greater China and a partner at Goldman Sachs Group, Inc., an independent non-executive director of Great Wall Pan Asia Holdings Limited (formerly known as SCMP Group Limited), an independent non-executive director of Hang Seng Bank Limited, the non-executive director of China Asset Management Co., Ltd., an independent director of Dalian Wanda Commercial Management Group Co., Ltd., an independent director of Shanghai Pudong Development Bank and the independent non-executive director of Hong Kong Exchanges and Clearing Limited, the independent non-executive director of Ant Group Co., Ltd., etc. Mr. Hu currently serves in various positions such as the chairman of Primavera Capital Group, the non-executive chairman of Yum China Holdings, Inc, the director of UBS Group AG, the cochair of The Nature Conservancy's Asia Pacific Council and the director of the China Medical Board. Mr. Hu is also a member of the Global Board of Advisors for the Council on Foreign Relations, the 21st Century Council of the Berggruen Institute, the Harvard Global Advisory Council, the Stanford Center for International Development, and the Jerome A. Chazen Institute of International Business at Columbia University etc. He concurrently serves as the co-director of the National Center for Economic Research and a professor at Tsinghua University, and he is also an adjunct professor at the Chinese University of Hong Kong and Peking University. Mr. Hu obtained a master's degree in engineering science from Tsinghua University, and a master's degree and a PhD in economics from Harvard University.

According to the Articles, the term of office of each director is three years, and a director is eligible for re-election upon the expiry of his/her term. The remuneration of directors of the Bank shall follow the relevant regulations and the relevant remuneration plans will be approved in accordance with the relevant procedures and submitted to the General Meeting of Shareholders of the Bank for consideration and approval. The details of the remuneration of the directors of the Bank are available in the Bank's annual reports and relevant announcements.

Save as disclosed in this circular, as at the date of this circular, Mr. Fred Zuliu Hu has not held directorships in other listed companies in the last three years, he does not have any affiliation or interest relationship with any other directors, supervisors, senior management members, substantial shareholders or controlling shareholders of the Bank, nor is he disqualified from being a director in a listed company pursuant to Rule 3.2.2 of the No. 1 Self-Regulation Guidelines for Listed Companies of the Shanghai Stock Exchange — Standardized Operation, nor does he hold any interests in the shares of the Bank within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong.

Save as disclosed in this circular, there are no other matters relating to the election of Mr. Fred Zuliu Hu that need to be brought to the attention of the shareholders of the Bank nor is there any other information to be disclosed pursuant to the requirements of Rule 13.51(2) of the Listing Rules.

## 8 PROPOSAL ON THE ELECTION OF MR. LIU LANBIAO AS EXTERNAL SUPERVISOR OF ICBC

The term of Mr. Shen Bingxi as the External Supervisor of the Board of Supervisors of the Bank will expire in June 2022, and the election of a new External Supervisor is required. In accordance with the relevant laws and regulations and the relevant requirements of the Articles, the candidates of External Supervisor shall be nominated by the Board of Supervisors of the Bank or shareholders with 1% or more of the voting shares of the Bank, and elected by the General Meeting of Shareholders. On 29 April 2022, a meeting of the Board of Supervisors of the Bank was held and considered and approved the Proposal on the Nomination of Mr. Liu Lanbiao as Candidate of External Supervisor of Industrial and Commercial Bank of China Limited, and resolved Mr. Liu Lanbiao be nominated as Candidate of External Supervisor of the Bank.

It is proposed that the General Meeting of Shareholders elects Mr. Liu Lanbiao as External Supervisor of the Bank, and his term of office will commence when the approval from the General Meeting of Shareholders is obtained.

The biography of Mr. Liu Lanbiao is set out below: Liu Lanbiao, male, Chinese nationality, born in October 1966. Mr. Liu Lanbiao is currently a Vice Dean of the School of Finance of Nankai University, Member of the Branch Party Committee, professor, doctoral supervisor of the School of Finance of Nankai University, a co-advisor at postdoctoral research station of Nankai University, Director of the Northeast Asia Financial Cooperation Research Center of Nankai University and Government Debt Management Research Center of the School of Finance of Nankai University. Mr. Liu has long been engaged in research in areas such as commercial bank management, monetary economics, systemic financial risk management, local government debt management, financial technology and international financial cooperation. Mr. Liu was a Vice Dean of the Institute of State Economy of Nankai University and External Supervisor of Liaoshen Bank Co., Ltd. At present, Mr. Liu is concurrently an Expert at the MOF Financial Risk Research Center, Government Debt Expert Consultant at the MOF Debt Research and Assessment Center, Member of the China Financial Standardization Technical Committee, Deputy Director of the Asia-Pacific Profession Committee

at the Chinese Social and Economic Systems Analysis Research Association, Independent Director of NYOCOR Co., Ltd, Chief Expert for the key special program "Research on the Prevention and Management of China's Debt Crisis and Effective Mitigation Measures" under the National Social Science Fund of China. Mr. Liu Lanbiao graduated from Nankai University with a Doctorate degree in Economics.

Save as disclosed in this circular, as at the date of this circular, Mr. Liu Lanbiao has not held directorships in any listed companies in the last three years, or positions in the Bank or the subsidiaries of the Bank, he does not have any interest relationship with any directors, senior management members, substantial shareholders or controlling shareholders of the Bank, and does not hold any interests in the shares of the Bank within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong.

According to the Articles, the term of each supervisor is three years, and a supervisor is eligible for re-election upon expiry of his/her term. The remuneration of External Supervisor of the Bank shall follow the relevant regulations. The remuneration plan will be submitted to the General Meeting of Shareholders for consideration and approval after being considered according to relevant procedures. Details of the remuneration of the supervisors of the Bank are available in the Bank's annual reports and relevant announcements.

Save as disclosed in this circular, there are no other matters relating to the election of Mr. Liu Lanbiao that need to be brought to the attention of the shareholders of the Bank nor is there any other information to be disclosed pursuant to the requirements of Rule 13.51(2) of the Listing Rules.

# 9 PROPOSAL ON REVIEWING THE ARTICLES OF ASSOCIATION OF INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED (2022 VERSION)

Details of the Proposal on Reviewing the Articles of Association of Industrial and Commercial Bank of China Limited (2022 Version) are set out in Appendix to this Circular.

This proposal is submitted as a special resolution for consideration and approval at the AGM.

#### 10 THE AGM

A notice convening the AGM to be held at Head Office Conference Room, ICBC, 55 Fuxingmennei Avenue, Xicheng District, Beijing, PRC and Conference Room of ICBC, Building 11, Fenghuiyuan, Xicheng District, Beijing, PRC concurrently by video conference on Thursday, 23 June 2022 at 2:50 p.m., is set out on pages 111 to 113 of this circular.

If you intend to appoint a proxy to attend the AGM, you are required to complete and return the accompanying proxy form in accordance with the instructions printed thereon. For holder of H Shares, the proxy form should be returned to Computershare Hong Kong Investor Services Limited by hand or by post not less than 24 hours before the time appointed for holding the AGM or any adjourned meeting thereof. Completion and return of the proxy form will not preclude you from attending and voting in person at the AGM or at any adjourned meeting should you so wish, but in such event the instrument appointing a proxy shall be deemed to be revoked.

If you intend to attend the AGM in person or by proxy, you are required to complete and return the reply slip to Computershare Hong Kong Investor Services Limited or to the Bank's Board of Directors' Office on or before Friday, 3 June 2022.

### 11 RECOMMENDATION

The Board considers that each of the above proposals is in the best interests of the Bank and its Shareholders. Accordingly, the Board recommends the Shareholders to vote in favour of the relevant resolutions which will be proposed at the AGM.

The Board of Directors of Industrial and Commercial Bank of China Limited

# PROPOSAL ON REVIEWING THE ARTICLES OF ASSOCIATION OF INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED (2022 VERSION)

# PROPOSAL ON REVIEWING THE ARTICLES OF ASSOCIATION OF INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED (2022 VERSION)

Shareholders,

In accordance with the Company Law and the Securities Law of the People's Republic of China, relevant laws and regulations and the latest regulatory requirements, and in combination with the Bank's corporate governance practices, the Articles of Association of Industrial and Commercial Bank of China Limited (the "Articles of Association") is to be revised.

Among the revisions, 13 articles were added, 6 deleted and 67 revised. After the revisions, the number of articles in the Articles of Association increases from 309 to 316. For details, please refer to the Comparison Table of Revisions to the Articles of Association of Industrial and Commercial Bank of China Limited (Revised).

The proposal was reviewed and approved at the meeting of the Board of the Bank which was held on 29 April 2022 and is now submitted to the General Meeting of Shareholders for consideration. Meanwhile, the General Meeting of Shareholders is requested to authorize the Chairman of the Board to make corresponding revisions to the Articles of Association in accordance with the opinions or requirements of the regulatory authorities, the stock exchanges where the Bank's shares are listed and relevant departments, and to handle the approval of the revisions to the Articles of Association and the filing with the market supervision department and other related matters. The Articles of Association will take effect after the approval by the CBIRC.

The above proposal is hereby submitted for consideration.

Appendix: Comparison Table of Revisions to the Articles of Association of Industrial and Commercial Bank of China Limited

Proposer: The Board of Directors of Industrial and Commercial Bank of China Limited

# PROPOSAL ON REVIEWING THE ARTICLES OF ASSOCIATION OF INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED (2022 VERSION)

### Appendix:

# Comparison Table of Revisions to the *Articles of Association of Industrial and Commercial Bank of China Limited*

SN	Article	Pre-revision articles Post-revision articles
1.	Article 13	In accordance with the relevant In accordance with the relevant
		regulations of the Constitution of the regulations of the Constitution of the
		Communist Party of China and the Communist Party of China and the
		Company Law of China, organizations Company Law of China, organizations
		of the Communist Party of China of the Communist Party of China
		(hereinafter the "Party") shall be (hereinafter the "Party") shall be
		established; the Party Committee shall established; the Party Committee shall
		play the core leadership role, providing play the core leadership role, providing
		direction, managing the overall direction, managing the overall
		situation and ensuring implementation. situation and <u>facilitatingensuring</u>
		The working organs of the Party shall implementation. The working organs of
		be established, equipped with sufficient the Party shall be established, equipped
		staff to deal with Party affairs and with sufficient staff to deal with Party
		provided with sufficient funds to affairs and provided with sufficient
		operate the Party organization. funds to operate the Party organization.

SN	Article	Pre-revision articles	Post-revision articles
2.	Article 14	The purpose of the Bank is to pursue a customer-focus and market-oriented policy, carry out operational activities in compliance with laws and regulations, strengthen internal control, improve corporate governance, provide customers with excellent services, create best returns for shareholders, continuously enhance operational performance and enterprise value and	The purpose of the Bank is to commit itself to serving the real economy, e.g. manufacturing, preventing and controlling financial risks, and deepening the financial reform, pursuepursuing a customer-focused and market-oriented policy, carrying out operational activities in compliance with laws and

SN	Article	Pre-revision articles	Post-revision articles
3.	Article 16	None	The Bank shall issue securities in accordance with laws, administrative regulations, rules and other relevant regulations of the securities regulatory authority in the locality where shares of the Bank are listed.  The securities referred to therein include shares, corporate bonds, depositary receipts and other securities recognized by the State Council in accordance with laws issued by the Bank.
4.	Article 17 (Original Article 16)	It may have preference shares and other kinds of shares if necessary, upon approval of the authorities authorized by the State Council.  In the Articles, "preference shares" refer to preference shares governed by a separate set of rules under the <i>Company Law</i> as compared to generally regulated ordinary shares. Preference shareholders shall be entitled to participate in the distribution of profits and residual assets of the Bank in priority to ordinary shareholders, but their rights in respect of participation in decision making	The Bank shall have ordinary shares. It may have preference shares andor other kinds of shares if necessary that are in conformity with laws and regulations, upon approval of registration or completion of relevant procedures with the securities regulatory authority of the State Council or the authorities authorized by the State Council.  In the Articles, "preference shares" refer to preference shares governed by a separate set of rules under the Company Law as compared to generally regulated ordinary shares. Preference shareholders shall be entitled to participate in the distribution of profits and residual assets of the Bank in priority to ordinary shareholders, but their rights in respect of participation in decision making

SN	Article	Pre-revision articles	Post-revision articles
5.	Article 19 (Original Article 18)	Upon approval of the banking regulatory authority of the State Council, the securities regulatory authority of the State Council and other relevant regulatory authorities, the Bank may issue shares to domestic investors and overseas investors.  The "overseas investors" aforesaid shall mean the investors from foreign countries or from Hong Kong, Macao and Taiwan who have subscribed the shares issued by the Bank. The "domestic investors" shall mean the investors other than those mentioned above who have subscribed the shares issued by the Bank and are located	Upon approval of registration or completion of relevant procedures with the banking regulatory authority of the State Council, the securities regulatory authority of the State Council and other relevant regulatory authorities, the Bank may issue shares to domestic investors and overseas

SN	Article	Pre-revision articles	Post-revision articles
5N 6.	Article Article 20 (Original Article 19)	Shares issued by the Bank to the domestic investors which are subscribed in RMB shall be referred to as "domestic investment shares". Shares issued by the Bank to the overseas investors which are subscribed in foreign currency shall be referred to as "foreign investment shares". Foreign investment shares". Foreign investment shares that are listed abroad shall be referred to as "overseas listed foreign shares". Qualified investors may purchase the shares of the Bank through the stock connect schemes between Chinese Mainland stock market and Hong Kong or other overseas stock markets.  Shares that are approved offering by the authorities authorized by the State	Shares issued by the Bank to the domestic investors which are subscribed in RMB shall be referred to as "domestic investment shares". Shares issued by the Bank to the overseas investors which are subscribed in foreign currency shall be referred to as "foreign investment shares". Foreign investment shares that are listed abroad shall be referred to as "overseas listed foreign shares". Qualified investors may purchase the shares of the Bank through the stock connect schemes between Chinese Mainland stock market and Hong Kong or other overseas stock markets.  Shares that are approved offering issued by the Bank upon registration or completion of relevant procedures with the securities regulatory authority of the State Council or the authorities authorized by the State Council, and listed at domestic stock exchange upon the approval of the stock exchange shall be collectively
			listed at overseas stock exchange upon the approval of the stock exchange shall be collectively referred to as

SN	Article	Pre-revision articles	Post-revision articles
7.	Article 21 (Original Article 20)	authorized by the State Council, as at 31 December 2016, the total amount of ordinary shares that the Bank may issue is 356,406,257,089. The number of shares issued to the promoters when the Bank was being restructured and incorporated as a joint stock limited company is 248,000,000,000 shares, representing 69.58% of the total	Upon the approval of the authorities authorized by the State Council, as at 31 December 20162021, the total amount of ordinary shares that the Bank may issue is 356,406,257,089. The number of shares issued to the promoters when the Bank was being restructured and incorporated as a joint stock limited company is 248,000,000,000 shares, representing 69.58% of the total ordinary shares that the Bank may issue.
8.	Article 22 (Original Article 21)	incorporated as a joint stock limited company, and upon the completion of the initial public issuance of domestic listed shares and overseas listed shares, the Bank shall issue 86,018,850,026 ordinary shares, including 71,068,850,026 overseas listed shares, representing 21.28% of the total ordinary shares that the Bank may issue, and the Bank shall issue	After being restructured and incorporated as a joint stock limited company, and upon the completion of the initial public issuance of domestic listed shares and overseas listed shares, the Bank shall issue 86,018,850,026 ordinary shares, including 71,068,850,026 overseas listed shares, representing 21.28% of the total ordinary shares that the Bank may issue, and the Bank shall issue 14,950,000,000 domestic listed shares to the public.

SN	Article	Pre-revision articles	Post-revision articles
		composition of the Bank's share capital shall be: 356,406,257,089 ordinary shares, of which the promoter Ministry of Finance of the People's Republic of China shall hold 123,316,451,864 domestic listed shares, the promoter Central Huijin Investment Ltd. shall hold 123,717,852,951 domestic listed shares, other shareholders of domestic listed shares, and the shareholders of	ordinary shares, of which the promoter Ministry of Finance of the People's Republic of China shall hold 123,316,451,864110,984,806,678 domestic listed shares (In 2019, pursuant to relevant provisions of the State Council on transferring part of state-owned capital to social
9.	Article 23 (Original Article 22)	overseas listed shares and domestic listed shares being approved by the securities regulatory authority of the State Council, the board of directors of the Bank may arrange for implementation of such plan by means of separate issuing.  The Bank's plans on issuing overseas listed shares and domestic listed shares separately in accordance	securities regulatory authority of the State Council or the department authorized by the State Council, the board of directors of the Bank may arrange for implementation of such plan by means of separate issuing.  The Bank's plan on issuing overseas listed shares and domestic listed shares separately in accordance

SN	Article	Pre-revision articles	Post-revision articles
10.	Article 24 (Original Article 23)	listed shares and domestic listed shares within the total shares defined in the issuance plan, every such issue of shares shall be fully subscribed at one time. Where special circumstances make it impossible for full subscription at one time, the shares may be issued in several stages, subject to approval	Where the Bank issues the overseas listed shares and domestic listed shares within the total shares defined in the issuance plan, every such issue of shares shall be fully subscribed at one time. Where special circumstances make it impossible for full subscription at one time, the shares may be issued in several stages, subject to—approval of registration or completion of relevant procedures with the securities regulatory authority of the State Council or the department authorized by the State Council.
11.	Article 29 (Original Article 28)	procedures stipulated by the Articles and obtaining approvals from relevant competent authorities of the State, the Bank may repurchase its shares in the following circumstances:  (1) canceling shares for the purpose of reducing the registered capital of the Bank;  (2) merging with any other companies holding shares of the Bank;  (3) giving the shares to employees of the Bank as a reward;  (4) being requested to repurchase the shares held by the shareholders who object to the resolutions adopted at the general meeting of shareholders	employees of the Bank as a reward for an employee stock ownership plan or share incentive;  (4) being requested to repurchase the shares held by the shareholders who object to the resolutions adopted at the general meeting of shareholders concerning merger and division of the
		laws, administrative regulations and rules.	· ·

SN	Article	Pre-revision articles	Post-revision articles
SN	Article	Where the Bank repurchases its shares under circumstance (1), it shall cancel the shares within ten (10) days from the date of repurchase. Where the Bank repurchases its shares under circumstances (2) and (4), it shall transfer or cancel the shares within six (6) months.  The shares repurchased under circumstance (3) shall not exceed five percent (5%) of the total issued shares of the Bank. The funds for repurchase shall be paid from the after-tax profits of the Bank. The shares redeemed shall	(5) using the shares for converting convertible corporate bonds issued by the Bank;  (6) the necessity for preserving the Bank's corporate value and shareholders' rights and interests;  (5)(7) other circumstances permitted by laws, administrative regulations and rules.
			1-

SN	Article	Pre-revision articles	Post-revision articles
12.	Article 30 (Original Article 29)	in any of the following ways after	The Bank may repurchase its shares in any of the following ways after being approved by relevant competent authorities of the State:
		(1) making a repurchase offer pro rata to all shareholders;	(1) making a repurchase offer pro rata to all shareholders;
		(2) repurchase by means of open transaction at a stock exchange;	(2) repurchase by means of open transaction at a stock exchange;
		(3) repurchase by means of contractual agreement outside a stock exchange;	(3) repurchase by means of contractual agreement outside a stock exchange;
		(4) other methods as permitted by relevant competent authorities or by laws and administrative regulations.	(4) other methods as permitted by relevant competent authorities or by laws and administrative regulations.
			Where the Bank purchases its shares under circumstance (3), (5) or (6) set forth in Paragraph 1 of Article 29 herein, it shall carry out trading in a public and centralized manner.
13.	Article 47 (Original Article 46)	of shareholders due to shares transfer shall not be allowed within thirty (30) days before the general meeting of shareholders is held or within five (5) days prior to the base day on which the Bank decides to distribute dividends.  Other rules stipulated by the securities regulatory authority of locality where	shares resulting from the transfer shall not be allowed within thirty (30) days of shares before the holding of the general meeting of shareholders is held or within five (5) days prior to the base date of dividend distribution as decided by the Bank day on which the Bank decides to distribute dividends. Other rules stipulated by shall be registered in accordance with laws, administrative regulations, rules and other relevant regulations of the securities regulatory authority of in the
			locality where the Bank's shares are listed shall prevail.

SN	Article	Pre-revision articles	Post-revision articles
15.	Article 54 (Original Article 53)	accordance with the Constitution of the Communist Party of China and other	The Party Committee shall, in accordance with the <i>Constitution of the Communist Party of China</i> and other internal laws and regulations of the Party, perform the following duties:
		(1) Ensure and supervise the Bank's implementation of policies and guidelines of the Party and the	implementing Xi Jinping Thought
		State, and implement major strategic decisions of the Central Committee	Characteristics for a New Era, strengthening the Party's political
			building of the Bank, adhering to and implementing the fundamental
			systems, basic systems and important systems of Socialism with Chinese
		keeping role in the management of the process of selection and appointment of personnel, focusing on standards,	Characteristics, Ensure and superviseensuring and supervising the Bank's implementation of policies and guidelines of the Party and the State,
		and supervision, uphold the integration	and implement <u>ing</u> major strategic decisions of the Central Committee of the Party and the State Council, as
			well as important work arrangements of
		selection of the management and with the lawful exercise of authority of appointment, promotion and demotion of personnel by the management;	<i>5</i>

SN	Article	Pre-revision articles	Post-revision articles
		(3) Research and discuss the reform.	(2) Strengthen <b>ing</b> its leadership and
			gate keeping role in the management
			of the process of selection and
		1	appointment of personnel, effectively
		employee interests, and put forth	reinforcing the building of leadership
		comments and suggestions. Support	team, a contingent of officials and
		the shareholders' general meeting,	a contingent of professionals of
		the board of directors, the board of	the Bank, focusing on standards,
		supervisors and the senior management	procedure, evaluation, recommendation
		of the Bank in performing their duties	
			integration of the principle that the
			Party manages the officials with the
		its work;	function of the board of directors in the
			lawful selection of the management and
			with the lawful exercise of authority of
		1	appointment, promotion and demotion
		with strict discipline, lead the Bank's	of personnel by the management;
		ideological and political work, the	
			(3) Research <u>ing</u> and discuss <u>ing</u> the
			reform, development and stability
			of the Bank, major operational and
			management issues and major issues
		the Bank and the Communist Youth	
		League, lead the construction of	
		the Party's working style and its	1
		clean and honest administration, and	
			board of directors, the board of
		commissions in earnestly performing	1 -
		its supervisory responsibilities;	of the Bank in performing their duties
			in accordance with law and supporting
			the Congress of Employees in carrying
			out its work;

SN	Article	Pre-revision articles	Post-revision articles
		Bank's grassroots Party organizations and of its contingent of Party members, give full play to the role of Party branches as strongholds and to the role of Party members as pioneers and fine examples, and unite and lead	comprehensively with strict discipline, leading the Bank's ideological and political work, the United Front work, the cultural and ethical progress, corporate culture cultivation as well as the work of groups such as the Labor Union of the Bank and the Communist Youth League, leading the construction
		(6) Other material matters that fall within the duty of the Party Committee.	
			(5) Strengthening the building of the Bank's grassroots Party organizations and of its contingent of Party members, givegiving full play to the role of Party branches as strongholds and to the role of Party members as pioneers and fine examples, and uniteuniting and leading officials and employees bank-wide to devote themselves into the reform and development of the Bank;
			(6) Other material matters that fall within the duty of the Party Committee.

SN	Article	Pre-revision articles	Post-revision articles
16.	Article 55 (Original Article 54)	be persons who lawfully hold the shares of the Bank and whose names are registered in the register of	Shareholders of the Bank shall be persons who lawfully hold the shares of the Bank and whose names are registered in the register of
		undertake obligations according to	shareholders.  Shareholders shall enjoy rights and undertake obligations according to the
			Company Law and other laws and
		by them. Shareholders who hold the	administrative regulations, rules, regulatory provisions, the Articles,
		1	as well as the class and number of
		obligations.	shares holdheld by them. Shareholders
			who hold the same class of shares shall
		If more than two persons are registered	
		as the joint shareholders of any shares,	the equal obligations.
		they shall be regarded as the common	
			If more than two persons are registered
		be subject to the following provisions:	as the joint shareholders of any shares, they shall be regarded as the common
		(1) the Bank shall not register more	owners of the relevant shares, but shall
		than four (4) persons as the joint	
		shareholders of any shares;	l surface of the surf
			(1) the Bank shall not register more
		(2) all joint shareholders of any shares	than four (4) persons as the joint
		shall assume the joint and several	shareholders of any shares;
		liabilities for all the amount payable for	
		the relevant shares;	(2) all joint shareholders of any shares
			shall assume the joint and several
			liabilities for all the amount payable for
			the relevant shares;

SN	Article	Pre-revision articles	Post-revision articles
		(3) if one of the joint shareholders	(3) if one of the joint shareholders
		dies, then only other living persons	dies, then only other living persons
		of the joint shareholders shall be	of the joint shareholders shall be
			deemed by the Bank as the owners of
			the relevant shares, but the board of
			directors shall have the right to request
		1	them to provide the death certification
			documents that it deems appropriate for
			the purpose of amending the register of
		shareholders;	shareholders;
		(4) for joint shareholders of any shares	(4) for joint shareholders of any shares,
			only the joint shareholder who ranks
			first in the register of shareholders
			shall have the right to receive the
		_	relevant share certificate from the
		Bank, to receive the notice from the	Bank, to receive the notice from the
		Bank, to attend the general meeting of	Bank, to attend the general meeting of
		shareholders of the Bank or to exercise	shareholders of the Bank or to exercise
			all the voting rights concerning the
			relevant shares. The notice delivered
			to the aforesaid shareholder shall be
			deemed to have been delivered to all
			the joint shareholders of the relevant
		shares.	shares.

SN	Article	Pre-revision articles	Post-revision articles
17.	Article 58 (Original Article 57)	Shareholders of ordinary shares of the Bank shall undertake the following obligations:	Shareholders of ordinary shares of the Bank shall undertake the following obligations:
		(1) abiding by the Articles;	(1) abiding by <u>laws</u> , <u>administrative</u> regulations, rules, regulatory
		(2) paying share capital according to the number of shares subscribed by them and the method of capital injection;	(2) paying share capital according to the number of shares subscribed
		(3) shareholders who have received loans from the Bank shall repay the loans due immediately and shall repay	by them and the method of capital injection;  (3) shareholders who have received
		those undue in advance when the Bank is likely to suffer liquidity difficulties. Regarding the criterion used to	loans from the Bank shall repay the loans due immediately and shall repay those undue in advance when the Bank is likely to suffer liquidity difficulties.
		referred to herein, relevant regulations of the banking regulatory authority of the State Council concerning the	
		(4) Shareholders shall support the reasonable measures proposed by the board to raise the capital adequacy ratio when such ratio of the Bank is below the legal standard;	payment risks of commercial banks shall apply;
		(5) after completing the equity pledge registration, shareholders shall assist the Bank with the risk management and information disclosure, and promptly provide the Bank with relevant information relating to the pledged equity; and	

SN	Article	Pre-revision articles	Post-revision articles
		(6) other obligations imposed by laws,	(4) Shareholders shall substantial
		administrative regulations, rules and	
		the Articles.	or make written commitments to
			the Bank when necessary, except
		Shareholders shall not assume any	for Ministry of Finance, Central
		1 -	Huijin Investment Ltd., National
		contribution other than the conditions	
		agreed to by the subscriber of the	and shareholder entities subject to
		relevant shares on subscription.	exemption approved by CBIRC; and
			<b><u>shall</u></b> support the reasonable measures
			proposed by the board to raise the
			capital adequacy ratio when such ratio
			of the Bank is below the legal <u>lower</u>
			than the statutory standard;
			(5) after completing the equity pledge
			registration, shareholders shall assist
			the Bank with the risk management and
			information disclosure, and promptly
			provide the Bank with relevant
			information relating to the pledged
			equity; and
			(5) shareholders who should have
			obtained approval but have not
			obtained approval by or who
			have not reported to the banking
			regulatory authority of the State
			Council shall not exercise the rights
			to request, vote, nominate, propose,
			or dispose of at the general meeting
			of shareholders;

SN	Article	<b>Pre-revision articles</b>	Post-revision articles
			(6) shareholders shall acquire
			shares of the Bank with proprietary
			funds from lawful sources, instead
			of entrusted funds, debt funds,
			and other non-proprietary funds,
			unless otherwise provided by laws
			regulations, or regulatory systems;
			(7) the shareholding ratio and
			the number of shares of listed
			companies held through institutional
			shareholders shall comply with
			regulatory provisions, and the
			shareholder shall not authorize or be
			authorized by another person to hold
			shares of the Bank;
			(8) the shareholder shall, in
			accordance with laws, regulations
			and regulatory provisions, truthfully
			notify the Bank of its financial
			information, equity structure
			source of funds to acquire shares
			controlling shareholder, de facto
			controller, related party, person
			acting in concert, beneficial owner
			investment in another financial
			institution, and other information;

SN	Article	Pre-revision articles	Post-revision articles
SN	Article	Pre-revision articles	(9) if there are changes in the controlling shareholder, de facto controller, related party, person acting in concert, or beneficial owner of the shareholder, the relevant shareholder shall notify the Bank of the changes in writing in a timely manner in accordance with laws, regulations, and regulatory provisions;  (10) if the shareholder is involved in a merger or demerger, or is subject to an order for suspension of business for overhaul, designated custody, receivership, abolishment or any measure, or is subject to a dissolution, liquidation, bankruptcy proceeding, or has a change in its legal representative, company name, business premises, business scope, or any other important matter, it shall notify the Bank of the relevant situation in writing in a timely manner in accordance with laws, regulations, and regulatory
			provisions;

SN	Article	Pre-revision articles	Post-revision articles
			(11) if the shares of the Bank held
			by the shareholder are involved in
			litigation or arbitration, are subject
			to legal compulsory measures
			enforced by, among others, judicial
			authorities, or are pledged or
			released from a pledge, it shall notify
			the Bank of the relevant situation
			in writing in a timely manner in
			accordance with laws, regulations,
			and regulatory provisions;
			(12) if the shareholder transfers or
			pledges the shares of the Bank held
			by it, or conducts a related party
			transaction with the Bank, it shall
			comply with laws, regulations, and
			regulatory provisions, and shall
			not harm the interests of other
			shareholders and the Bank;
			(13) the shareholder and its
			controlling shareholder and de
			facto controller shall neither abuse
			shareholder rights or use the
			affiliation to harm the lawful rights and interests of the Bank, other
			shareholders, and stakeholders, nor
			interfere with the decision-making
			power and management power of
			the board of directors and senior
			management members under the
			Articles, nor bypass the board of
			directors and senior management
			members and directly interfere with
			the operation and management of the
			Bank;

SN	Article	Pre-revision articles	Post-revision articles
			(14) if the Bank has a risk event
			or commits a material violation of
			provisions, the shareholder shall
			cooperate with the regulatory
			authority in investigation and risk
			disposal;
			(15) for shareholders who make false
			statements, abuse shareholders'
			rights, or exhibit other behaviors
			that harm the interests of the
			Bank, the Bank may be limited
			or prohibited from conducting
			connected transactions with such
			shareholders, and restrictions may
			be imposed on the limit of equities
			held by such shareholders and
			equity pledge ratio in the Bank,
			and their rights to request, vote, nominate, propose, and dispose of at
			the general meeting of shareholders
			may be limited. Substantial
			shareholders shall make relevant
			commitments in accordance with
			relevant laws, regulations and
			regulatory provisions, and earnestly
			perform such commitments. The
			Bank shall have the right to take
			corresponding restrictive measures
			against substantial shareholders
			who violate the commitments, except
			for Ministry of Finance, Central
			Huijin Investment Ltd., National
			Council for Social Security Fund
			and shareholder entities subject to
			exemption approved by CBIRC;

SN	Article	Pre-revision articles	Post-revision articles
			(6) (16) other obligations imposed by laws, administrative regulations, rules, regulatory provisions and the Articles.
			The Bank shall establish the corresponding loss absorption and risk defense mechanisms in case of material risks.
			Shareholders shall not assume any responsibility for further capital contribution other than the conditions agreed to by the subscriber of the relevant shares on subscription.
18.	Article 59	None	An investor and its related parties and persons acting in concert that plan to hold, either separately or jointly, for the first time or accumulatively increase the holding of over five percent (5%) of the Bank's total shares shall report to the banking regulatory authority of the State Council in advance for verification and approval. When an investor and its related parties and persons acting in concert hold, either separately or jointly, not less than one percent (1%) but not more than five percent (5%) of the Bank's total shares, the Bank shall, within ten (10) working days from the date of obtaining corresponding equities by them, report to the banking regulatory authority of the State Council.

SN	Article	Pre-revision articles	Post-revision articles
19.	Article 61 (Original Article 59)	regulatory authority at the locality where the shares of the Bank are listed and the conditions and procedures defined by the Articles when they nominate candidates for the director and the supervisor of the Bank. The candidates for the director and the supervisor nominated by the controlling shareholders shall have relevant professional knowledge as well as decision-making and supervision capacity. The resolution on the election by the general meeting of shareholders or the engagement by the board of director does not require to obtain the approval procedure of any shareholder. The appointment and removal of senior management personnel by shareholders superseding	shall strictly comply with laws, administrative regulations, rules, relevant regulations of the securities regulatory authority at the locality where the shares of the Bank are listed and the conditions and procedures defined by the Articles when they nominate candidates for the director and the supervisor of the Bank. The candidates for the director and the supervisor nominated by the controlling shareholders shall have relevant professional knowledge as well as decision-making and supervision capacity. The resolution on the election by the general meeting of shareholders or the engagement by the board of director does not require to obtain the approval procedure of any shareholder. The appointment and removal of senior management personnel by shareholders superseding the general meeting of shareholders and
20.	Original Article 60 (Deleted)	The controlling shareholders of the Bank shall not directly or indirectly interfere with the decision-making of the Bank as well as the management and operation activities conducted in accordance with laws, and shall not impair the rights and interests of the Bank and other shareholders.	

SN	Article	Pre-revision articles	Post-revision articles
21.	Article 66 (Original Article 65)	Shareholders who have seats in the board of directors and/or the board of supervisors of the Bank, or directly, indirectly, or jointly hold or control more than two percent (2%) of the shares or voting rights of the Bank shall apply in advance to the board of directors for filing before pledging the shares of the Bank, and indicate the reasons for the pledge, amount of shares pledged, term of pledge, pledgee and other basic information. Where the board of directors considers there exists a material adverse effect on the Bank's equity stability, corporate governance, risk and related party transaction control etc., such pledge shall not be filed. When the board of directors considers relevant filings, the directors appointed by the shareholders	If a shareholder pledges its equity in the Bank for itself or any others, it shall strictly abide by laws and regulations as well as the requirements of the banking regulatory authority of the State Council, and inform the Bank's board of directors of such guarantee in advance. The department designated by the board of directors shall be responsible for undertaking the collection, collation, submission and other routine work of the Bank's equity pledge information.

SN	Article	Pre-revision articles	Post-revision articles
			Shareholders of the Bank shall not pledge the Bank's shares if the balance of loans they borrowed from the Bank exceeds the audited net book value of shares held by them in the previous year.  Where a shareholder pledges more than fifty percent (50%) (inclusive) of its shares of the Bank, the pledged part of the shares held by such shareholder shall be disqualified from exercising voting rights at the general meeting of shareholders, and the directors nominated by such shareholder shall be disqualified from exercising voting rights at the meetings of the board of directors and be excluded from the number of participants present at the meetings
			of the board of directors.
22.	Original Article 66 (Deleted)	Shareholders of the Bank shall not pledge the Bank's share certificate if the balance of loans they borrowed from the Bank exceeds the audited net book value of shares held by them in	This article is deleted.

SN	Article	Pre-revision articles	Post-revision articles
23.	Article 69		The general meeting of shareholders is the organ of power of the Bank and
			shall <del>legally</del> exercise the following
		duties and powers:	duties and powers within the scope
		duties and powers.	prescribed by laws, administrative
		(1) deciding on the business policies	regulations, rules, regulatory
		and significant investment plans of the	
		Bank;	
			(1) deciding on the business policies
			and significant investment plans of the
		deciding on matters concerning their compensation;	Bank;
			(2) electing and, replacing and
		(3) electing and replacing supervisors	removing directors and deciding on
			matters concerning their compensation;
		representatives and external	
		supervisors, and deciding on matters	
		concerning their compensation;	removing supervisors appointed from
			the shareholder representatives and
		(4) examining and approving work report of the board of directors;	external supervisors, and deciding on matters concerning their compensation;
		(5) examining and approving work report of the board of supervisors;	(4) examining and approving work report of the board of directors;
		(6) examining and approving the Bank's annual financial budget and final account proposals;	(5) examining and approving work report of the board of supervisors;
		r-r-r,	(6) examining and approving the
		(7) examining and approving the	Bank's annual financial budget and
		Bank's plans for profit distribution and	
		loss make-up;	1 1,

SN	Article	Pre-revision articles	Post-revision articles
			(7) examining and approving the Bank's plans for profit distribution and loss make-up;
		division, dissolution, liquidation or	(8) adopting resolutions concerning the increase or decrease of the Bank's registered capital;
			(9) adopting resolutions on merger, division, dissolution, liquidation or change of corporate form of the Bank;
		of the shares of the Bank;	(10) adopting resolutions on plans for issuance of corporate bonds or other securities and public listing;
		(12) amending the Articles;	(11) adopting resolutions on repurchase
		(13) adopting resolutions on the engagement or dismissal of accounting	purchase of the shares of the Bank;
		firms by the Bank;	(12) amending the Articles, examining and approving the rules of
		authorizing the board of directors	procedures for the general meeting of shareholders, the board of directors
		to approve the establishment of legal persons, material merger and	and the board of supervisors;
			(13) adopting resolutions on the <b>Bank's</b> engagement or dismissal of accounting
		guarantee and other matters;	firms by that conducts periodic statutory audit of the financial
		(15) examining and approving the	
		issues regarding changing the use of proceeds;	

SN	Article	Pre-revision articles	Post-revision articles
		(16) examining and approving the share incentive plans;	(14) examining and approving or authorizing the board of directors to approve the establishment of
		proposals raised by the shareholders who individually or jointly hold more	important legal persons, material
		related party transactions that shall be approved by the general meeting	business material guarantee and other matters;
		administrative regulations, rules and relevant regulations of the securities regulatory authority of the locality where the shares of the Bank are listed;	
		(19) deciding on the issuance of	incentive plans and employee stock
		preference shares; approving or authorizing the board of directors to decide on the repurchase, transfer, distribution of dividends and other	
		issues that shall be approved by the general meeting of shareholders as stipulated by laws, administrative regulations, rules and relevant regulations of the securities regulatory authority of the locality where the	(18) examining and approving the related party transactions that shall be approved by the general meeting of shareholders as stipulated by laws, administrative regulations, rules and relevant regulations of the securities regulatory authority of the locality where the shares of the Bank are listed;

SN	Article	Pre-revision articles	Post-revision articles
			(19) deciding on the issuance of preference shares; approving or authorizing the board of directors to decide on the repurchase, transfer, distribution of dividends and other matters in relation to the preference shares issued by the Bank; and  (20) examining and approving other issues that shall be approved by the general meeting of shareholders as stipulated by laws, administrative regulations, rules, regulatory provisions or and relevant regulations of the securities regulatory authority of the locality where the shares of the Bank are listed as well as or the Articles.
24.	Article 70	of powers of the general meeting of shareholders shall be discussed and decided by the general meeting of shareholders, but the general meeting of shareholders may authorize the	are necessary, reasonable, and

SN	Article	Pre-revision articles	Post-revision articles
		directors by the general meeting of shareholders, if matters authorized are those that shall be adopted by the general meeting of shareholders by means of general resolution as specified in the Articles, they shall be adopted by more than half (1/2) of the voting rights held by the shareholders (including shareholder proxies) present at the meeting. If matters authorized are those that shall be adopted by the general meeting of Shareholders by means of special resolution as specified in the Articles, they shall be adopted by more than two thirds (2/3) of the voting rights held by the shareholders	For the authorization to the board of directors by the general meeting of shareholders, if matters authorized are those that shall be adopted by the general meeting of shareholders by means of general resolution as specified in the Articles, they shall be adopted by more than half (1/2) of the voting rights held by the shareholders (including shareholder proxies) present at the meeting. If matters authorized are those that shall be adopted by the general meeting of Shareholders by means of special resolution as specified in the Articles, they shall be adopted by more than two thirds (2/3) of the voting rights held by the shareholders (including shareholder proxies) present at the meeting.
25.	Original Article 71 (delete)	The board of directors shall draft the rules of procedures for the general meeting of shareholders, and the rules shall be executed after being examined and approved by the general meeting of shareholders.	
26.	Article 73	None	The Bank will set up a meeting place for the general meeting of shareholders that will be held in the form of on-site meeting, video meeting or online meeting. While ensuring the legitimacy and effectiveness of the general meeting of shareholders, the Bank will provide, through multiple methods and channels, modern information technology means, including an online voting platform, convenient conditions for shareholders, especially minority shareholders, to participate in the general meeting of shareholders.

SN	Article	Pre-revision articles	Post-revision articles
27.	Article 74	meeting of shareholders, a written notice shall be sent forty-five (45) days prior to the meeting. Shareholders to	

SN	Article	Pre-revision articles	Post-revision articles
28.	Article 76		The Bank shall calculate the number of voting shares based upon the written
			reply received twenty (20) days prior
			to the general meeting of shareholders.
		Where the number of voting shares	Where the number of voting shares
		held by shareholders who plan to attend	held by shareholders who plan to attend
		the meeting does not reach more than	the meeting does not reach more than
		half (1/2) of the total of voting shares	half (1/2) of the total of voting shares
			of the Bank, the Bank shall inform the
			shareholders again within five (5) days
			in form of an announcement about the
		_	matters to be examined, the place, date
		_	and time of the meeting to be held.
		,	The Bank may convene such a general
		meeting of shareholders after such	meeting of shareholders after such
		announcement has been made.	announcement has been made.
			The general meeting of shareholders
			shall not vote and make a resolution
			on proposals not specified in the
			notice or the supplementary notice or
			not in compliance with the previous
		provision.	provision.

SN	Article	Pre-revision articles	Post-revision articles
SN 29.	Article Article 78	Except as otherwise provided in the Articles, the notice of the general meeting of shareholders shall be delivered by hand or by pre-paid post to all shareholders (whether or not such shareholder has a voting right at the general meeting of shareholders). The address of the recipient shall be the address registered in the register of shareholders. The notice of a general meeting of shareholders may be in the form of an announcement for shareholders of domestic listed shares.  The announcement mentioned above shall be published in one or more newspapers designated by the securities regulatory authority of the State Council forty-five (45) to fifty (50) days prior to the meeting. All shareholders of domestic listed shares shall be deemed as having received	Except as otherwise provided in the Articles, the notice of the general meeting of shareholders shall be delivered by hand or by pre-paid post to all shareholders (whether or not such shareholder has a voting right at the general meeting of shareholders). The address of the recipient shall be the address registered in the register of shareholders. The notice of a general meeting of shareholders may be in the form of an announcement for
		the notice of general meeting of shareholders upon the publication of the announcement.	

SN	Article	Pre-revision articles	Post-revision articles
SN 30.	Article Article 87	When the board of supervisors or the convening shareholders decide to convene an extraordinary general meeting of shareholders by themselves, they shall notify the board of directors in writing, and issue a notice convening the extraordinary general meeting. The content of the notice shall comply with the following requirements and the provision in Article 77:  (1) no new content shall be added to the proposal, otherwise, the convening shareholders or the board of supervisors shall make a new request to the board of directors for convening of the extraordinary general meeting of shareholders according to the aforesaid procedures;  (2) the extraordinary general meeting	When the board of supervisors or the convening shareholders decide to convene an extraordinary general meeting of shareholders by themselves, they shall notify the board of directors in writing, and issue a notice convening the extraordinary general meeting. The content of the notice shall comply with the following requirements and the provision in Article 77:  (1) no new content shall be added
		meeting of shareholders is announced, the proportion of shares held by the	Before the resolution of general meeting of shareholders is announced, the proportion of shares held by the convening shareholders should not be less than ten percent (10%).

SN	Article	Pre-revision articles	Post-revision articles
31.	Article 91	shall be adopted by general resolution	Resolutions on the following matters shall be adopted by general resolution by the general meeting of shareholders:
		(1) business policy and significant investment plan of the Bank;	(1) business policy and significant investment plan of the Bank;
		the shareholder representatives and external supervisors, and decision on	(2) election and replacement of directors, supervisors appointed from the shareholder representatives and external supervisors, and decision on matters concerning compensation of directors and supervisors;
		(3) work report of the board of directors and the board of supervisors;	(3) work report of the board of directors and the board of supervisors;
		final accounts, balance sheet, profits	(4) annual financial budget proposal, final accounts, balance sheet, profits statement and other financial reports of the Bank;
		(5) examination and approval of changes in the way of using proceeds raised;	(5) examination and approval of changes in the way of using proceeds raised;
		(6) profit distribution and loss make-up plan of the Bank;	(6) profit distribution and loss make-up plan of the Bank;
		accounting firms;	(7) engagement and dismissal of <u>the</u> accounting <u>firms firm that conducts</u> <u>periodic statutory audit of the</u>
		(8) matters other than those stipulated by laws, administrative regulations, rules and the Articles that shall be adopted by special resolutions.	financial accounting reports of the Bank;
			(8) matters other than those stipulated by laws, administrative regulations, rules, regulatory provisions and the Articles that shall be adopted by special resolutions.

SN	Article	Pre-revision articles	Post-revision articles
32.	Article 92	_	The following items shall be adopted by the general meeting of shareholders by special resolutions:
		(1) increase or decrease of the Bank's registered capital;	(1) increase or decrease of the Bank's registered capital;
		(2) merger, division, dissolution, liquidation or change of corporate form of the Bank;	(2) merger, division, dissolution, liquidation or change of corporate form of the Bank;
		_	(3) plans for issuance of corporate bonds or other securities and public listing or listing of the Bank;
		(4) redemption of the Bank's shares;	(4) redemption purchase of the Bank's shares;
		(5) revision of the Articles;	(5) revision of the Articles;
		(6) examination and approval or authorization to the board of directors	
		to approve the establishment of legal persons, material merger and acquisition, material investment, material assets disposal and material guarantee and so on;	(6)(7) examination and approval or
		(7) examination and approval of the share incentive plan;	acquisition, material investment, material assets disposal and material guarantee and so on;
		(8) other matters stipulated by laws, administrative regulations, rules and the Articles, or deemed by the general meeting of shareholders in a general	(78) examination and <b>approval</b> of the
		resolution as it will have material impact on the Bank and require the adoption by a special resolution.	(89) other matters stipulated by laws, administrative regulations, rules, regulatory provisions and the Articles, or deemed by the general meeting of shareholders in a general resolution as it will have material impact on the Bank and require the adoption by a special resolution.

SN	Article	Pre-revision articles	Post-revision articles
33.	Article 111	When the Bank convenes the meeting of classified shareholders, it shall issue a written notice forty-five (45) days prior to the meeting, to inform all shareholders of that class who are listed in the register of the matters to be examined, time and place of the meeting. Shareholders who intend to	is stipulated in Article 74 of the Articles, send a written notice to inform all shareholders of that class who are listed in the register of the matters to be examined, time and place of the meeting.—Shareholders who intend to attend the meeting shall send a written reply of attendance to the Bank twenty (20) days prior to the meeting.  When the voting shares held by the shareholders who intend to attend the meeting reach more than half (1/2) of
34.	Article 114	_	1

SN	Article	Pre-revision articles	Post-revision articles
35.	Article 117	administrative regulations, rules and the Articles, and shall assume the	regulatory provisions and the Articles, and shall assume the following duties of diligence or obligations to the
		diligently to ensure that commercial operations of the Bank conform to the laws, administrative regulations and various requirements of economic policies, and that commercial activities of the Bank will not go beyond	Bank:  (1) exercising the rights vested by the Bank prudentially, carefully and diligently to ensure that commercial operations of the Bank conform to the laws, administrative regulations and various requirements of economic policies, and that commercial activities of the Bank will not go beyond the business scope specified in the Business License;
		equally;  (3) well informed of the Bank's business operation and management status;  (4) accepting the supervision over their performance of duty by the board of supervisors, providing relevant information and materials faithfully	(2) when performing duties, being responsible to the Bank and all shareholders, and treating all of the
		hindering the board of supervisors or	information on the Bank's operation and management situation, or to make explanations on relevant issues;

SN	Article	Pre-revision articles	Post-revision articles
SN	Article	(5) other diligent duties vested by	
			the professional knowledge and capabilities required to perform duties;

SN	Article	Pre-revision articles	Post-revision articles
			(8) complying with a Code of
			Professional Ethics that sets high
			standards, and taking into account
			the lawful rights and interests of
			stakeholders;
			(9) having an obligation of
			loyalty and diligence to the Bank,
			performing duties dutifully and
			prudentially, and ensuring sufficient
			time and energy to perform duties;
			(4)(10) accepting the supervision over
			their performance of duty by the board
			of supervisors, providing relevant
			information and materials faithfully
			to the Board of Supervisors, and not
			hindering the board of supervisors or
			the supervisors from exercising their
			duties and powers;
			(5)(11) other diligent duties
			or obligations vested by laws,
			administrative regulations, rules,
			regulatory provisions and the
			Articles.

SN	Article	Pre-revision articles	Post-revision articles
36.	Article 120	Directors shall attend at least two thirds (2/3) of the board meetings in person each year.	Directors shall attend at least more than two thirds (2/3) of the on-site board meetings in person each year.
		meeting in person or by entrusting any other director as his/her proxy for two consecutive times, or attends less than two thirds (2/3) of total board meetings in person within one year, he/she shall be deemed as unable to perform his/her duties, and the board of directors shall propose the general meeting of shareholders to dismiss him/her.	consecutive times, or attends less than two thirds (2/3) of total board meetings in person within one year, he/she shall be deemed as unable to perform his/ her duties, and the board of directors
		refers to the relevant attendee attends	refers to the relevant attendee attends the meeting in person, and entrusted
37.	Article 121	The general meeting of shareholders shall not dismiss any director without cause prior to the expiry of his/her service term. However, the general meeting of shareholders may dismiss any director before expiration of his/her service term by adopting a general resolution in accordance with relevant laws and administrative regulations (but the director's right to raise any claim in accordance with any contract shall not be affected).	The general meeting of shareholders shall not dismiss any director without cause prior to the expiry of his/her service term. However, the The general meeting of shareholders may dismiss any director or remove any director from his/her position before expiration of his/her service term by adopting a general resolution in accordance with relevant laws and administrative regulations (but the director's right to raise any claim in accordance with any contract shall not be affected).

SN	Article	Pre-revision articles	Post-revision articles
38.	Article 122	expiry of his/her service term. When a director intends to resign, he/she shall submit a written resignation to the board of directors. The board of	A director may resign prior to the expiry of his/her service term. When a director intends to resign, he/she shall submit a written resignation to the board of directors. The board of directors shall disclose this fact within two (2) days.
		the quorum because reelection is not timely conducted upon expiry of the term of office of a director, or resignation of a director during his term of office, then such director shall continue to perform his/her duties in accordance with laws, administrative regulations, rules and the Articles until a new director is elected and assumes his/her office.  Except in the aforesaid situation where the resignation of any director results in the number of directors to fall	Except in the aforesaid situation
			shall be dealt with in accordance with Section 2 of this Chapter.

SN	Article	Pre-revision articles	Post-revision articles
			When a director is removed by the general meeting of shareholders, dies, resigns due to loss of independence as in the case of an independent director, or otherwise is unable to perform the duties of director, rendering the number of directors lower than the minimum number required by the <i>Company Law</i> or required for voting by the board of directors, the general meeting of shareholders shall exercise the power of the board of directors until the number of members of the board of directors meets the requirements.
39.	Article 123	the Bank" refers to director(s) who do not hold any position in the Bank other than director, or member or chairman of special committee of the board of directors, and those who have no relation with the Bank and its major shareholders that may affect their independent and objective judgment. Independent directors of the Bank shall include at least one financial or accounting professional.  Independent directors shall be with high professional qualities and good reputation, and shall, meanwhile, satisfy the following requirements:  (1) satisfying the qualification requirements set forth by laws and administrative regulations and rules for persons holding the position of director in a listed company;  (2) independently performing their duties without any interference from the major shareholders, actual controllers, or other entities or individuals with a material interest with the Bank;	The term "independent director(s) of the Bank" refers to director(s) who do not hold any position in the Bank other than director, or member or chairman of special committee of the board of directors, and those who have no relation with the Bank and its major shareholders that may affect their independent and objective judgment. Independent directors of the Bank shall include at least one financial or accounting professional.  Independent directors shall be with high professional qualities and good reputation, and shall, meanwhile, satisfy the following requirements:  (1) satisfying the qualification requirements set forth by laws and administrative regulations and rules for persons holding the position of director in a listed company;

SN	Article	Pre-revision articles	Post-revision articles
		(4) having basic knowledge about the operation of a listed company and familiar with relevant laws, administrative regulations and rules;	the operation of a listed company
		years experiences in law, economy, finance, accounting or other working experiences which are helpful	(5) having more than eight (8) years experiences in law, economy, finance, accounting or other working experiences which are helpful for performing the duties of an independent director;
		management of commercial banks	(6) being familiar with operation and management of commercial banks and relevant laws and administrative regulations and rules;
		_	(7) being able to read, understand and analyze credit statistical report and financial report of commercial banks;
		to effectively perform duties and	(8) ensuring enough time and energy to effectively perform duties and promising to duly perform duty of loyalty and diligence.
			A natural person can serve as an independent director in up to five (5) domestic and overseas companies concurrently. When the natural person serves as independent directors in banking and insurance institutions concurrently, relevant institutions shall have neither
			connected relationship nor conflicts of interest. A natural person shall not serve as an independent director in more than two commercial banks concurrently.

SN	Article	Pre-revision articles	Post-revision articles
40. A	rticle 126	prior to the expiry of his/her service term. Such independent director shall continue to perform his/her duties	An independent director may resign prior to the expiry of his/her service term. Such independent director shall continue to perform his/her duties until the resignation is approved by the board of directors.
		resignation to the board of directors, and submit a written statement to the most recently held general meeting of shareholders to specify any circumstance related to the resignation or any fact that he/she believes	resigns, he/she shall submit a written resignation to the board of directors, and submit a written statement to the most recently held general meeting
		director causes the number of independent directors to fall below the quorum, the resignation of such	If the resignation of any independent director causes the number proportion of independent directors to fall below the quorum one-third (1/3) of the total number of directors, the resignation of such independent director shall only become effective when his/her successor has been elected to fill his/her vacancy the independent director shall continue to perform his or her duties before the new independent director takes office, except for those who resign or are dismissed due to loss of independence.

SN	Article	Pre-revision articles	Post-revision articles
41.	Article 128	None	Independent directors shall perform their duties in good faith, independently and diligently, earnestly safeguard the legitimate rights and interests of the Bank, minority shareholders and financial consumers, and shall not be affected by the shareholders, actual controllers, senior management members or any other entity or individual having a material interest with the Bank.  Where the Bank's corporate governance mechanism has major defects or failure, independent directors shall report such facts to the regulatory authority in a timely manner. Independent directors shall keep the Bank's business secrets, except for the purpose of reporting relevant information to the regulatory authority as required.

SN	Article	Pre-revision articles	Post-revision articles
42.	Article 130 (Original Article 129)	objective, impartial and independent opinions on the matters discussed at the general meeting of shareholders or board meeting of the Bank, especially shall address their opinions to the general meeting of shareholders and	Independent directors shall give objective, impartial and independent opinions on the matters discussed at the general meeting of shareholders or board meeting of the Bank, especially shall address their opinions to the general meeting of shareholders and the board meeting on the following matters:
		(1) significant related party transactions;	(1) significant related party transactions;
		(2) profit distribution plan;	(2) profit distribution plan;
		(3) appointment and dismissal of senior management personnel;	(3) appointment and dismissal of senior management personnel;
		(4) matters deemed by independent director as such that may impair the rights and interests of depositors and minority shareholders;	
		(5) matters deemed by independent director as such that may cause	(65) nomination, appointment and dismissal of directors;
		significant loss to the Bank;	(76) compensations of directors and senior management personnel;
		(6) nomination, appointment and dismissal of directors;	(7) engagement or dismissal of the accounting firm that conducts
		(7) compensations of directors and senior management personnel;	financial accounting reports of the
		(8) other matters as stipulated by laws, administrative regulations, rules and the Articles.	Bank;  (48) othermatters deemed by independent director as such that may cause significant loss to the Bank that may have a significant impact on the lawful rights and interests of the Bank, minority shareholders and financial consumers;
			(89) other matters as stipulated by laws, administrative regulations, rules, regulatory provisions and the Articles.

SN	Article	Pre-revision articles	Post-revision articles
43.	Article 131 (Original Article 130)	duties by independent directors, the Bank shall provide the following	To ensure effective performance of duties by independent directors, the Bank shall provide the following necessary conditions for independent directors:
		1	(1) ensuring that independent directors enjoy the same right of information as other directors, and provide them, in a timely and complete manner, with
		(2) providing the necessary working conditions for independent directors to perform their duties;	necessary information to participate in decision-making;
		(3) ensuring positive cooperation of the secretary of the board of directors and other relevant personnel when independent directors are performing	independent directors to perform their
		their duties; (4) assuming reasonable expenses	(3) ensuring positive cooperation of the secretary of the board of directors and other relevant personnel when
		incurred from engaging intermediary institutions and performing their duties by independent directors.	
			(4) assuming reasonable expenses incurred from engaging intermediary institutions and performing their duties by independent directors.

SN	Article	Pre-revision articles	Post-revision articles
44.	Article 139 (Original Article 138)	The board of directors shall exercise the following functions and powers:	The board of directors shall exercise the following functions and powers:
			(1) being responsible for convening the general meeting of shareholders and reporting its work to the general meeting of shareholders;
		(2) implementing the resolutions of the general meeting of Shareholders;	(2) implementing the resolutions of the general meeting of Shareholders;
			(3) deciding on the business plan and investment proposal and development strategies of the Bank, formulating
		(4) formulating the annual financial budget and final accounts of the Bank;	
		(5) formulating plans for profit distribution and loss make-up of the Bank;	<ul><li>(4) formulating the annual financial budget and final accounts of the Bank;</li><li>(5) formulating plans for profit</li></ul>
		(6) formulating plans for the increase or decrease of the Bank's registered	distribution and loss make-up of the
		capital;	(6) formulating plans for the increase or decrease of the Bank's registered
		division, dissolution and change of corporate form;	capital and financial restructuring plan;
		(8) formulating plans for issuance of corporate bonds or other securities and public listing;	(7) formulating plans for merger, division, dissolution and change of corporate form;

SN	Article	Pre-revision articles	Post-revision articles
			(8) developing the Bank's capital
		the shares of the Bank;	plan and assuming ultimate
			responsibility for capital or solvency
		(10) drafting an amendment to the Articles;	management;
			(8)(9) formulating plans for issuance
		(11) approving issues regarding the	of corporate bonds or other securities
		establishment of legal persons, material	and public listing and capital
		merger and acquisition, material	replenishment plan;
		investment, material assets disposal,	
		material guarantee and so on, according	(9)(10) formulating plans for
		to the scope of authorization by the	repurchase of the shares of the Bank
		general meeting of shareholders;	major acquisitions of the Bank or for
			the purchase of the Bank's shares;
		(12) engaging or dismissing president	
		and the secretary of the board of	
		directors and deciding on their	plans and employee stock ownership
		compensation, bonus and penalty	plans;
		issues; studying and determining	
			(10) drafting an amendment to
		committees of the board of directors;	(12) developing plans for revising
			the Articles, <b>formulating rules of</b>
			procedure for the general meeting
			of shareholders and the board of
			directors, examining and approving
			the working rules for the special
			committees of the board of directors
		directors under relevant laws according	and working rules for the president;
		to the nomination of the president and	
		deciding on their compensation, bonus	
		and penalty issues;	the establishment of important legal
			person institutions;

SN	Article	Pre-revision articles	Post-revision articles
		(14) formulating basic management	(14) reviewing and approving
		systems of the Bank such as risk	the Bank's material merger and
		management system and internal	acquisition, material external
		control system, and supervising the	investment, material asset purchase,
		implementation of such systems;	material assets disposal and write-off,
			material asset mortgage and other
		(15) deciding on or authorizing	non-commercial banking business,
		_	material guarantee, material external
		1	donations and data governance, and
			so on, in accordance with laws and
			regulations, regulatory provisions
			and the Articles, within the scope of
			authorization by the general meeting
		China;	of shareholders;
		annual work plans and internal audit system; deciding on or authorizing the audit committee of the board of directors to decide on audit budget, compensation of personnel and engagement and dismissal of the principals;  (17) formulating and implementing throughout the Bank clearly defined responsibility system and accountability system; regularly	president and the secretary of the board of directors, and deciding on their compensation, bonus and penalty issues; studying and determining chairmen and members of special committees of the board of directors;  (13)(16) engaging or dismissing vice president and other senior management personnel (except the secretary of

SN	Article	Pre-revision articles	Post-revision articles
			basic management systems of the
		general meeting of shareholders;	Bank, such as <u>risk tolerance</u> , risk management and internal
		(20) formulating related party transaction management system,	1
		examining and approving or	taking ultimate responsibility for
		authorizing the related party transaction control committee to approve related	Enterprise Risk Management;
		party transactions (except for those related party transactions that shall be examined and approved by a general	
		meeting of shareholders in accordance with laws); making special report to	branches and offices business
		on the implementation of related party transaction management system and the	<u>institutions</u> directly under the head office, and <del>branches overseas business</del> institutions offices outside Mainland
		status of related party transactions;	China;
			(16)(19) approving the internal audit rules, medium and long term audit plans, annual work plans and internal audit system; deciding on or
			authorizing the audit committee of the board of directors to decide on audit
		report made by the president and other senior management personnel	budget, compensation of personnel and engagement and dismissal of the
		of the Bank so as to ensure the directors obtain sufficient information	principals;
		in a timely manner in relation to performance of their duties;	(17)(20) formulating and implementing throughout the Bank clearly
		supervising and ensuring the president	defined responsibility system and
		and other senior management personnel to perform their management duties effectively;	accountability system; regularly evaluating and improving corporate governance of the Bank;

SN	Article	Pre-revision articles	Post-revision articles
			(18)(21)managing being responsible for the Bank's information disclosure
		regulations, rules or the Articles as well	of the Bank, and taking the ultimate
		as authorized by the general meeting of	responsibility for the authenticity,
		shareholders.	accuracy, completeness and
			timeliness of financial accounting
			reports;
			(19)(22)proposing submitting to the
			general meeting of shareholders
			the engagement or dismissal of the
			accounting firm to the general meeting
			that conducts periodic statutory
			audit of shareholders the financial
			accounting reports of the Bank;
			(20)(22) from 1-diagram 1-diagram
			(20)(23) formulating related party
			transaction management system, examining and approving or
			examining and approving or authorizing the related party transaction
			control committee to approve related
			party transactions (except for those
			related party transactions that shall be
			examined and approved by a general
			meeting of shareholders in accordance
			with laws); making special report to
			the general meeting of shareholders
			on the implementation of related party
			transaction management system and the
			status of related party transactions;

SN	Article	Pre-revision articles	Post-revision articles
			(21)(24) examining and approving proposals put forth by special committees;
			(22)(25) according to relevant regulatory requirements, listening to the work report made by the president and other senior management personnel of the Bank so as to ensure the directors obtain sufficient information in a timely manner in relation to performance of their duties; supervising and ensuring the president and other senior management personnel to perform their management duties effectively;
			(26) reviewing the Bank's policy objectives and related matters for fulfilling social responsibilities in areas such as environment, society and governance (ESG);
			(27) reviewing the Bank's green finance strategy and policy objectives for climate risk management and related matters;
			(28) reviewing the Bank's development strategy planning, basic management policy, annual operational plan as well as appraisal and assessment measures, among others, for inclusive finance business;

SN	Article	Pre-revision articles	Post-revision articles
			(29) deciding on the Bank's consumer protection strategy, policies and objectives, safeguarding the lawful rights and interests of financial consumers and other stakeholders;
			(30) establishing a mechanism to identify, review and manage the conflicts of interest between the Bank and the shareholders, especially the substantial shareholders;
			(31) being responsible for the management of shareholders' affairs;
			(32) establishing and implementing an accountability system for the performance of duties of the senior management members, and clarify the specific ways to investigate and hold persons concerned accountable for dereliction of duty and improper performance of duties;
			(33) assuming the ultimate responsibility for consolidated management, formulating the overall strategic policy of the Bank's consolidated management, examining and approving the basic systems and measures for consolidated
			management, and establishing a regular review and evaluation mechanism for consolidated management;
			(23)(34) exercising other functions and powers vested by laws, administrative regulations, rules, regulatory provisions or the Articles as well as authorized by the general meeting of shareholders.

SN	Article	Pre-revision articles	Post-revision articles
45.	Original Article 141 (delete)	The board of directors shall formulate the rules of procedures for the board of directors, which shall be executed after being examined and approved by the general meeting of shareholders, to ensure the efficiency and scientific decision-making of the board of directors.	This article is deleted.
46.	Article 142	None	The board of directors shall practice a Code of Professional Ethics that sets high standards. Its Code of Professional Ethics shall serve the Bank's long-term interests.
47.	Article 145 (Original Article 144)	the implementation of the development strategies of the Bank and regularly re-examine the development strategies so as to ensure such strategies are consistent with the operation of the Bank and changes of the market environment. The opinions of the Party Committee shall be heard before the	The board of directors shall supervise the implementation of the development strategies of the Bank and regularly re-examine the development strategies so as to ensure such strategies are consistent with the operation of the Bank and changes of the market environment. The opinions of the Party Committee shall be heard Party Committee research and discussion as preliminary procedure shall be performed before the board of directors or the senior management decide on material issues operational and management matters of the Bank.
48.	Original Article 145 (delete)	The board of directors shall be ultimately responsible for the management of consolidated financial accounts and shall be responsible for establishing the Bank's overall strategic policies on consolidated financial accounts management, considering and approving the basic system of and measures for the management of consolidated financial accounts, and establishing the mechanism of regular review and assessment of consolidated financial accounts management.	This article is deleted.

SN	Article	Pre-revision articles	Post-revision articles
49.	Article 151	shall convene and preside over the	The chairman of the board of directors shall convene and preside over the board meeting within ten (10) days in one of the following circumstances:
			(1) when shareholders representing more than ten percent (10%) of the voting shares propose to do so;
		(2) when the chairman of the board of directors considers it necessary;	(2) when the chairman of the board of directors considers it necessary;
		(3) when more than one third (1/3) of the directors propose to do so;	(3) when more than one third (1/3) of the directors propose to do so;
		(4) when the board of supervisors proposes to do so;	(4) when the board of supervisors proposes to do so;
		(5) when more than half (1/2) of the independent directors propose to do so;	(5) when more than half (1/2) two (2) of the independent directors propose to do so;
		(6) when the president of the Bank proposes to do so.	(6) when the president of the Bank proposes to do so.
		A notice shall be issued within a reasonable time limit before an interim board meeting is convened.	A notice shall be issued within a reasonable time limit before an interim board meeting is convened.

SN	Article	Pre-revision articles	Post-revision articles
50.	Article 155	shall be approved and adopted by more than half (1/2) of all directors, but for the following matters, the resolution shall be approved and adopted by more than two thirds (2/3) of all directors, and the board meeting should not be	Resolutions of the board of directors shall be approved and adopted by more than half (1/2) of all directors, but for the following matters, the resolution shall be approved and adopted by more than two thirds (2/3) of all directors, and the board meeting should not be held by adoption of written resolutions:
		(1) formulating the annual financial budget and final accounts of the Bank;	(1) formulating the annual financial budget and final accounts of the Bank;
		(2) profit distribution plans or deficiency coverage plans;	(2) profit distribution plans or deficiency coverage plans;
		(3) capital replenishment plan;	(3) capital replenishment plan;
		(4) plans for the increase or decrease of registered capital;	(4) plans for the increase or decrease of registered capital;
		(5) plans for merger, division, dissolution and change of corporate form;	(5) plans for merger, division, dissolution and change of corporate form;
			(6) plans for issuance of corporate bonds or other securities and public listing;
		of the Bank;	(7) plans for repurchase of the shares of the Bank plans for purchase of the shares of the Bank;
		(8) amendments to the Articles;	(8) amendments to the Articles;

SN	Article	Pre-revision articles	Post-revision articles
		(9) establishment of legal persons, material merger and acquisition, material investment and material assets disposal and material guarantee matters and so on;	' '
		(10) financial restructuring;	(10) financial restructuring;
		(11) appointing or dismissing president and secretary of the board of directors and other senior management personnel of the Bank who shall be appointed	directors or senior management
		compensation, bonus and penalty matters; appointing chairmen and	president and secretary of the board of
		(12) proposing the engagement or dismissal of accounting firm to the general meeting of shareholders;	penalty matters; appointing chairmen
		than half (1/2) of all directors consider	
			(1314) such other matters whereby more than half (1/2) of all directors consider will have a material adverse effect on the Bank and shall be approved and adopted by more than two thirds (2/3) of all directors.

SN	Article	Pre-revision articles	Post-revision articles
51.	Article 158	meeting in person. If a director cannot attend the meeting in person due to some reason, he/she may entrust another director of the same type of position in writing to attend the meeting on his/her behalf (if an independent director cannot attend the	Directors shall attend the board meeting in person. If a director cannot attend the meeting in person due to some reason, he/she may entrust another director of the same type of position in writing to attend the meeting on his/her behalf. However, an independent director shall not authorize a non-independent director
		and intends to attend the meeting by means of entrustment, he/she shall entrust another independent director to attend the meeting on his/her behalf). The proxy letter shall specify the proxy's name, entrusted matters, the scope of the authority and the valid	to attend the meeting on his/her behalf. (if an independent director cannot attend the meeting in person due to some reason and intends to attend the meeting by means of entrustment, he/she shall entrust another independent director to attend the meeting on his/her behalf). The proxy letter shall specify the proxy's name,
		The director who attends the board meeting on behalf of another director shall exercise the right of the entrustor within the scope of authorization. If any director fails to attend the board meeting or entrusts a proxy to be present on his/her behalf, he/she shall	entrusted matters, the scope of the authority and the valid term, as well as the principal's personal opinion and voting intention on the proposals, and shall be affixed with signature or seal
			party transaction, a non-related director shall not authorize a related director to be present on his or her behalf.  The director who attends the board meeting on behalf of another director shall exercise the right of the entrustor within the scope of authorization. If any director fails to attend the board meeting or entrusts a proxy to be present on his/her behalf, he/she shall be deemed to have waived his/her voting rights at that meeting.

SN	Article	Pre-revision articles	Post-revision articles
SN 52.	Article Article 166	The board of directors of the Bank shall have strategy committee, audit committee, risk management committee, nomination committee, compensation committee and related party transactions control committee. The board of directors may set up other special committees and adjust the existing committees whenever necessary. Each special committee shall be accountable to the board of directors, and upon the authorization by the board of directors, provide the board of directors with professional opinions or make decision on professional	The board of directors of the Bank shall have strategy committee, corporate social responsibility and consumer protection committee, audit committee, risk management committee, nomination committee, compensation committee and related party transactions control committees. The board of directors may set up other special committees and adjust the existing committees whenever necessary.  Each special committee shall be accountable to the board of directors,
		matters. Each special committee may engage an intermediary institution to issue professional advice and the reasonable expenses	and upon the authorization by the board of directors, provide the board of directors with professional opinions or make decisions on professional matters in accordance with the Articles and upon the explicit authorization by
		be a director of the Bank and each special committee shall be composed of no less than three (3) directors. Independent directors shall form the majority of the audit committee, nomination committee, compensation committee and related party transactions control committee and act as the chairman in such committees.	the board of directors. Each special committee may engage an intermediary institution to issue professional advice and the reasonable expenses incurred shall be borne by the Bank.
		shall be non-executive directors.	the majority of the audit committee, nomination committee, compensation committee and related party transactions control committee and act as the chairman in such committees.  In principle, the proportion of independent directors on the risk management committee shall not be lower than one-third, and members of the audit committee shall be non-executive directors.

SN	Article	Pre-revision articles	Post-revision articles
53.	Article 167	The strategy committee shall exercise the following functions and duties:	The strategy committee shall exercise the following functions and duties:
		development and material overall strategic risk events and making	(1) examining plans for strategic development and material overall strategic risk events and making suggestions in that respect to the board of directors;
		and final accounts, making suggestions	(2) examining annual financial budgets and final accounts, making suggestions in that respect to the board of directors;
		allocation (such as capital structure and capital adequacy ratio) and asset- liability management targets, making	(3) examining the strategic capital allocation (such as capital structure and capital adequacy ratio) and asset-liability management targets, making suggestions in that respect to the board of directors;
		development of different kinds of financial business and making	(4) preparing plans for the overall development of different kinds of financial business and making suggestions in that respect to the board of directors;
		restructuring and adjustments, making	(5) examining plans for significant restructuring and adjustments, making suggestions in that respect to the board of directors;

SN	Article	Pre-revision articles	Post-revision articles
		the making of significant investment and financing plans and proposals in that respect as submitted by the	(6) being responsible for examining the making of significant investment and financing plans and proposals in that respect as submitted by the management, making suggestions in that respect to the board of directors;
		the making of merger and acquisition plans and proposals in that respect as submitted by the management, making	(7) being responsible for examining the making of merger and acquisition plans and proposals in that respect as submitted by the management, making suggestions in that respect to the board of directors;
		development plan of domestic and overseas branches and offices, making	(8) examining the strategic development plan of domestic and overseas branches and offices, making suggestions in that respect to the board of directors;
		1	(9) examining plans for strategic human resources development, making suggestions in that respect to the board of directors;
		development plans, making suggestions	(10) examining plans for IT development and other special strategic development plans, making suggestions in that respect to the board of directors;

Article	Pre-revision articles	Post-revision articles
	(11) examining green credit strategy, consumer protection strategy and	(11) <u>examining strategic</u> arrangements for social
	performance of social responsibility	responsibility and green credit
	in respect of environment, society and	strategy, consumer protection
	governance, and making suggestions to	strategy and performance of annual
	the board of directors;	social responsibility in respect of
		environment, society and governance,
		reports (ESG reports); and making
		suggestions to the board of directors;
		1, ,
	and	accounting report, risk management
	(12)	and internal control of the Bank meet
	1	_
	_	governance; and
	_	(12)
		1
	1	
		regulatory authority of the locality
	of directors.	where the shares of the Bank are listed,
		and as may be authorized by the board
		of directors.
	Article	(11) examining green credit strategy, consumer protection strategy and performance of social responsibility in respect of environment, society and governance, and making suggestions to the board of directors;

SN	Article	Pre-revision articles	Post-revision articles
<b>SN</b> 54.	Article Article 168	Pre-revision articles  None	Post-revision articles  The Corporate Social Responsibility and Consumer Protection Committee shall exercise the following functions and duties:  (1) listening to and reviewing the Bank's policy objectives for its performance of social responsibility in respect of environment, society, governance (ESG) and services for rural revitalization, and corporate culture development, getting briefed on the Bank's implementation of social responsibility, and reporting to the board of directors;  (2) discussing major issues and studying policies of the Bank for the consumer protection, guiding and
			supervising the establishment and improvement of the management system for the consumer protection, examining the implementation of the Bank's consumer protection strategy, policies, objectives, and work reports and urging remedial actions, and making suggestions to the board of directors;  (3) examining the Bank's policy objectives for its green finance strategy, climate risk management and establishment of green bank and relevant matters and making suggestions to the board of directors;

SN	Article	Pre-revision articles	Post-revision articles
			(4) examining the Bank's development strategy and planning, basic management policy, annual operational plans as well as performance assessment measures for inclusive finance business, and making suggestions to the board of directors;  (5) other matters required by laws, administrative regulations, rules, relevant provisions of the securities regulatory authority of the locality where the shares of the Bank are listed, and as may be authorized by the board of directors.
55.	Article 170 (Original Article 169)		The risk management committee shall exercise the following functions and duties:
		policies, risk preference, overall risk management system and internal control procedures of the Bank, supervising and assessing the implementation and effectiveness thereof according to the overall strategy of the Bank, making	risk strategies, risk management policies, risk preference, overall risk management system and internal control procedures of the Bank, supervising and assessing the implementation and effectiveness thereof according to the overall
		basis, supervising and assessing the establishment, organizational structure,	management system on an ongoing basis, supervising and assessing the establishment, organizational structure, working procedures and effectiveness
		control by the senior management in respect of credit, market, operation, liquidity, compliance, reputation etc.,	operation, (case prevention), liquidity, compliance, reputation etc.,

SN	Article	Pre-revision articles	Post-revision articles
SN	Article	(4) conducting regular assessments on the risk policies, risk preference and overall risk management status of	(4) conducting regular assessments on the risk policies, risk preference and overall risk management status of the Bank, making suggestions in that respect to the board of directors; clarifying the requirements for risk data and reports in accordance with the risk management decision-making needs, ensuring that risk reports are competent for the Bank's business models, risk profile and internal management needs, and proposing request for improvement to the senior management members when the risk data and reports cannot meet the requirements;  (5) reviewing examining and approving significant risk management affairs or transactions that are
			where the shares of the Bank are listed, and as may be authorized by the board of directors.

SN	Article	Pre-revision articles	Post-revision articles
56.	Article 171 (Original Article 170)	The nomination committee shall exercise the following duties and powers:	
		procedures for the election of directors and senior management personnel, and submitting the proposed procedures and	(1) formulating standards and <u>review</u> procedures for the election of directors and senior management personnel, and submitting the proposed procedures and standards to the board of directors for approval;
		the candidates for directors, president	(2) proposing to the board of directors the candidates for directors, president and the secretary of the board of directors;
		management personnel nominated by	(3) examining the candidates for senior management personnel nominated by the president, making suggestions to the board of directors;
		of directors on chairmen and members	(4) making suggestions to the board of directors on chairmen and members of special committees of the board of directors;
		directors annually based on the	(5) assessing the structure, size and composition of the board of directors annually based on the Bank's development strategy, making suggestions to the board of directors;
		(6) formulating development plans for senior management personnel and key reserve talents;	
		(7) other matters required by laws, administrative regulations, rules, relevant regulations of the securities regulatory authority of the locality where the shares of the Bank are listed, and as may be authorized by the board of directors.	administrative regulations, rules, relevant regulations of the securities regulatory authority of the locality

SN	Article	Pre-revision articles	Post-revision articles
57.	Article 172 (Original Article 171)	The compensation committee shall exercise the following duties and powers:	The compensation committee shall exercise the following duties and powers:
		evaluation measures and compensation plans for directors, and submitting them to the board of directors for	(1) formulating performance evaluation measurerules on the duty performance by directors for the board of directors, and submitting them to the board of directors for approval; formulating compensation plans for directors, and submitting them to the board of directors for
		on directors, proposing the distribution of compensation of directors, and submitting it to the general meeting of	approval and then to the general
		shareholders for resolution upon the approval of the board of directors;	(2) organizing performance evaluation of directors by the board of directors on directors; proposing the distribution of compensation of directors, and
		(3) formulating and examining evaluation measures and compensation plans for senior management personnel,	submitting it to the general meeting of shareholders for resolution upon the approval of the board of directors;
		evaluating the performances and acts of senior management personnel and submitting them to the board of directors for approval, and then to the general meeting of shareholders if the matter falls within the authority of the general meeting of shareholders;	(3) formulating and examining evaluation measures and compensation plans for senior management personnel, evaluating the performances and acts of senior management personnel and submitting them to the board of directors for approval, and then to the
		(4) other matters required by laws, administrative regulations, rules, relevant regulations of securities	general meeting of shareholders if the matter falls within the authority of the general meeting of shareholders;
		regulatory authorities of the locality where the shares of the Bank are listed, and as may be authorized by the board of directors.	(4) other matters required by laws, administrative regulations, rules, relevant regulations of the securities regulatory authorities of the locality where the shares of the Bank are listed, and as may be authorized by the board of directors.

SN	Article	Pre-revision articles	Post-revision articles
58.	Article 173 (Original Article 172)	The related party transactions control committee shall exercise the following duties and powers:	The related party transactions control committee shall exercise the following duties and powers:
			(1) formulating the basic policies of the related party transactions management and supervising the implementation of the same;
		board of directors and the board of supervisors the related parties of the Bank, and informing relevant staff of	(2) identifying and reporting to the board of directors and the board of supervisors the related parties of the Bank, and informing relevant staff of the Bank in a timely manner of the identified related parties;
		as authorized by the board of directors, and accepting the filings of	transactions and other matters relevant to related party transactions
		related party transactions which are subject to the approval of the board of directors or the general meeting of shareholders, and submitting them to the board of directors or for the board	(4) conducting an examination on related party transactions which are subject to the approval of the board of directors or the general meeting of shareholders, and submitting them to the board of directors or for the board of directors to submit to the general meeting of shareholders for approval;
		information on implementation of the	(5) reporting to the board of directors information on implementation of the related party transactions management system and the status of related party transactions;
		administrative regulations, rules, relevant provisions of the securities regulatory authority of the locality where the shares of the Bank are listed,	relevant provisions of the securities regulatory authority of the locality

SN	Article	Pre-revision articles	Post-revision articles
59.	Article 175 (Original Article 174)	several vice presidents and, if necessary, chief risk officer, chief financial officer and other senior management personnel. The president	The Bank shall have one president, several vice presidents and may haveif necessary, chief risk officer, chief financial officer, secretary of the board of directors, senior business officer and other senior management personnel., to form the Bank's senior management members; The president shall be engaged or dismissed by the board of directors.
60.	Article 176 (Original Article 175)	the board of directors and shall perform the following functions and powers:  (1) taking charge of the operation and management of the Bank and organizing the implementation of resolutions of the board of directors;  (2) submitting operation and investment plans of the Bank to the board of directors, and organizing the implementation of the plans upon approval of the board of directors;  (3) drafting basic management regulations of the Bank;  (4) drafting the annual financial budget plan, final account plan, profit distribution plan, loss make-up plan, plans for increase or reduction of the registered capital, the issuance of bonds or other securities and listing, and making suggestions in that respect to the board of directors;  (5) drafting plans for the establishment	the board of supervisors, and shall perform the following functions and powers:  (1) taking charge of the operation and management of the Bank, organizing the implementation of resolutions of the board of directors and implementing the resolutions of the general meeting of shareholders;  (2) reporting work to the board of directors, and reporting the operation management timely, accurately and completely to the board of directors, submitting operation and investment plans of the Bank to the board of directors, organizing the implementation of the plans upon approval of the board of directors;  (3) drafting basic management regulations of the Bank;  (4) drafting the annual financial budget plan, final account plan, profit distribution plan, loss make-up plan, plans for increase or reduction of the

SN	Article	Pre-revision articles	Post-revision articles
		(6) formulating specific rules and regulations of the Bank;	(5) drafting plans for the establishment of tier-one departments of the head office, domestic tier-one branches, the
			branches and offices directly under the head office and branches and offices
		the board of directors in accordance with laws, administrative regulations and rules (except the secretary of the	regulations of the Bank;
		board or directors);	(7) proposing the board of directors to engage or dismiss of vice presidents
		(8) engaging or dismissing persons in charge of the internal departments and branches of the Bank other than those to be engaged or dismissed by the board of directors;	and other senior management personnel who shall be engaged or dismissed by the board of directors in accordance with laws, administrative regulations and rules (except the secretary of the board or directors);
		persons-in-charge of the internal departments and branches to conduct	(8) engaging or dismissing persons in charge of the internal departments and branches of the Bank other than those to be engaged or dismissed by the
		(10) determining plans for performances evaluation and compensation levels of persons in charge of internal departments (except	(9) conducting or authorizing the senior management personnel and persons-in-charge of the internal departments and branches to conduct daily operation and management activities according to the authorization of the board of directors;

SN	Article	Pre-revision articles	Post-revision articles
		(11) proposing convening interim board meetings;	(10) determining plans for performances evaluation and compensation levels of persons in
		favor of the interest of the Bank and promptly reporting them to the banking regulatory authority of the State Council, the board of directors and the board of supervisors, in the case where	charge of internal departments (except the internal audit department) and branches of the Bank; and assessing the performances and compensation levels of such persons;
		any significant unexpected incident or any other emergency happens at the Bank; and	board meetings;
		should be exercised by the president according to laws, administrative regulations, rules, the Articles, and	(12) adopting emergency measures in favor of the interest of the Bank and promptly reporting them to the banking regulatory authority of the State Council, the board of directors and the board of supervisors, in the case where any significant unexpected incident or any other emergency happens at the
			Bank; and  (13) other functions and powers that should be exercised by the president according to laws, administrative
		functions and powers shall be exercised	<b>provisions</b> , the Articles, and decisions of the general meeting of shareholders and of the board.
		directors.	The vice presidents shall assist the president in his work and bear their respective responsibilities according to the authorization of the president;
			where the president is unable to exercise his functions and powers, such functions and powers shall be exercised
			by an executive director, a vice president or other senior management personnel designated by the board of directors.

SN	Article	Pre-revision articles	Post-revision articles
61.	Article 182 (Original Article 181)	The president and other senior management personnel shall perform their obligations of faithfulness and diligence according to the provisions of laws, administrative regulations, rules and the Articles herein in the course of exercising their functions and powers.	management personnel shall perform their obligations of faithfulness and
62.	Article 184 (Original Article 183)	Supervisors of the Bank include supervisors of shareholder representatives, external supervisors and supervisors of staff representatives. The proportion of staff supervisors shall not be less than one third (1/3) of total number of supervisors, and the Bank shall have at least two (2) external supervisors.	1

SN	Article	Pre-revision articles	Post-revision articles
63.	Article 186 (Original Article 185)	nominating supervisors of shareholder representatives shall be as follows:	The method and procedures for nominating—supervisors of shareholder supervisors representatives shall be as follows:
		by the board of supervisors or the shareholder(s) holding individually or jointly five percent (5%) or more of the voting shares of the Bank, and elected by the general meeting of shareholders of the Bank;	(1) candidates for shareholder supervisors shall be nominated by the board of supervisors or the
		for shareholder supervisors shall make written undertakings stating their acceptance of the nomination, undertaking that their information disclosed to the public is true and complete, and promising to faithfully	(2) before the convening of general meeting of shareholders, candidates for shareholder supervisors shall make written undertakings stating their acceptance of the nomination, undertaking that their information disclosed to the public is true and complete, and promising to faithfully perform the duties of supervisors if elected.
64.	Article 187 (Original Article 186)	Supervisors of staff representatives shall be nominated by the board of supervisors and the labor union, elected and removed by the staff through democratic procedures.	representative supervisors shall be nominated by the board of supervisors
65.	Article 188 (Original Article 187)	shall be three (3) years. A supervisor may serve consecutive terms if reelected upon expiry of his term of	The term of office of the supervisors shall be three (3) years. A supervisor may serve consecutive terms if reelected upon expiry of his/her term of office. No supervisor may be removed without justification before his/her term of office expires.  The term of office of an external supervisor in the Bank shall not be more than six (6) years on an accumulative basis.

SN	Article	Pre-revision articles	Post-revision articles
66.	Article 189 (Original Article 188)	Supervisors shall attend at least two thirds of the meetings of the board of supervisors in person each year.	on-site meetings of the board of
		entrust in writing another supervisor to attend the meeting on his/her behalf. The proxy letter shall state the name of proxy, entrusted matter, the scope of authority and effective period, and shall	If a supervisor is unable to attend a meeting for any reason, he/she may entrust in writing another supervisor to attend the meeting on his/her behalf. The proxy letter shall state the name of proxy, entrusted matter, the scope of outbority and effective period as
		the entrustor.	of authority and effective period, <u>as</u> <u>well as the supervisor's personal</u> <u>opinion and voting intention on the</u>
		consecutive meetings of the board of supervisors in person or entrust another supervisor to attend the meeting or attend at least two thirds of the meetings of the board of supervisors in person each year shall be deemed unable to perform his duties, and the board of supervisors shall propose the general meeting of shareholders to remove the supervisor or suggest that	proposals, and shall be signed by or

SN	Article	Pre-revision articles	Post-revision articles
67.	Article 192 (Original Article 191)	meetings as non-voting attendees. Such supervisors who attend the board meeting may make inquiries or give opinions on the subject under	Supervisors may attend board meetings as non-voting attendees. Such supervisors who attend the board meeting may make inquiries or give opinions on the subject under discussion but shall not vote at the meeting.
		meeting as a non-voting attendee shall	The supervisor who attends a board meeting as a non-voting attendee shall report on the meeting to the board of supervisors.
			Supervisors shall perform the following duties or obligations:
			(1) attending the meetings of the board of directors as non-voting
			attendees, and asking questions or providing suggestions on the resolutions of the board of directors;
			(2) attending the meetings of the board of supervisors on
			time, sufficiently examining the matters deliberated by the board of supervisors, giving opinions
			independently, professionally, and objectively, and voting independently on the basis of prudential judgment;

SN	Article	Pre-revision articles	Post-revision articles
			(3) assuming responsibility for
			the resolutions of the board of
			supervisors;
			(4) actively participating in
			training organized by the Bank
			and regulatory authorities, among
			others, understanding the rights
			and obligations of supervisors,
			being familiar with relevant laws
			and regulations, and continuing to
			have the professional knowledge
			and capabilities required to perform
			duties;
			(5) having an obligation of
			loyalty and diligence to the Bank,
			performing duties dutifully and
			prudentially, and ensuring sufficient
			time and energy to perform duties;
			(6) taking an active part in
			the supervision and inspection
			activities organized by the board
			of supervisors, having the right to
			conduct independent investigations
			and collect evidence according
			to law, and raising questions and
			supervision opinions based on facts;
			(7) complying with laws, regulations, regulatory provisions, and the
			regulatory provisions, and the Articles.
			Articles.

SN	Article	Pre-revision articles	Post-revision articles
68.	Article 200 (Original Article 199)	shall be composed of five (5) to seven (7) supervisors. The board of supervisors shall have one (1) chief supervisor. The chief supervisor shall be a full-time supervisor and have professional knowledge and work experience in at least one of the	The board of supervisors of the Bank shall be composed of five (5) three (3) to seven (7)thirteen (13) supervisors. The board of supervisors shall have one (1) chief supervisor. The chief supervisor shall be a full-time supervisor and have professional knowledge and work experience in at least one of the accounting, audit,
		1	financial and law fields.  The chief supervisor shall be elected or removed by two thirds (2/3) of all the supervisors.

SN	Article	Pre-revision articles	Post-revision articles
69.	Article 202	-	The Board of Supervisors shall exercise
	(Original Article 201)	the following functions and powers:	the following functions and powers:
		(1) supervising the performance and	1
		_	directors to establish the prudent
			business vision, value criteria and
		inquiries to directors and senior	formulate a development strategy
		management personnel;	in line with the actual situation of
			the Bank; assessing the soundness,
		(2) supervising the performance of	rationality and prudence of the
		duties by the board of directors and the	Bank's development strategy and
		senior management;	form assessment reports;
		(3) requiring directors and senior	(1)(2) supervising the performance
		management personnel to rectify	and due diligence of directors and
		their acts which are detrimental to the	the senior management personnel,
		interest of the Bank;	formulating measures for
			assessing the performance of
		(4) proposing dismissal of directors	duties of the board of directors,
		or senior management personnel	senior management members
		who violate laws, administrative	and supervisors, supervising and
		regulations, rules, the Articles or	assessing the performance of
		=	duties of the board of directors,
			senior management members and
		proceedings according to laws;	supervisors; and making inquiries
			to directors and senior management
		(5) conducting leave audits towards	personnel;
		directors and senior management	
		personnel when necessary;	(2) supervising the performance of
		,	duties by the board of directors and
		(6) inspecting and supervising	_ ·
		financial activities of the Bank;	

SN	Article	Pre-revision articles	Post-revision articles
		, · ·	(3) requiring directors and senior
		information as financial report,	management personnel to rectify
		business report and profit distribution	their acts which are detrimental to the
		plan to be submitted to the general	
		meeting of shareholders by the board	
			(4) proposing dismissal of directors
			or senior management personnel
		accountants and practicing auditors in	·
		the Bank's name to help re-examine the	
		information;	<b>provisions</b> , the Articles or resolutions
			of the general meeting of shareholders,
			or initiating legal proceedings
		business decision-making, risk	according to laws;
		management and internal control of	
			(5) conducting leave audits towards
		department of the Bank in its work;	directors and senior management
			personnel when necessary;
		(9) supervising the engagement,	
		dismissal and renewal of the Bank's	
		external auditing institution and its auditing work;	financial activities of the Bank;
			(7) examining such financial
			information as financial accounting
		evaluation measures of supervisors, and	
			distribution plan to be submitted to
			the general meeting of shareholders by
			the board of directors, and in case of
		approval;	having any doubt, may engage certified
			public accountants and practicing
			auditors in the Bank's name to help re-
		meeting of shareholders;	examine the information;

extraordinary general meeting of shareholders and convening and presiding over the extraordinary general meeting of shareholders in case the board of directors fails to perform its duty of convening general meeting of shareholders;  (13) proposing to convene an interim  business decision-making, in management and internal control the Bank and guiding the internal at department of the Bank in its was urging the remedial actions;  (9) nominating shareholders supervisor, employee supervisor, employee supervisor.	SN	Article	Pre-revision articles	Post-revision articles
(14) other functions and powers as may be stipulated by laws, administrative regulations, rules or the Articles herein or authorized by the general meeting of shareholders.  (10) supervising the selection appointment of directors;  (11) supervising the implementation of the Bank's remuneration plan for semmanagement members; formulating remuneration plans for supervisiand submitting them to the general series of the supervising the selection appointment of directors;	SN	Article	(12) proposing to convene an extraordinary general meeting of shareholders and convening and presiding over the extraordinary general meeting of shareholders in case the board of directors fails to perform its duty of convening general meeting of shareholders;  (13) proposing to convene an interim meeting of the board of directors; and  (14) other functions and powers as may be stipulated by laws, administrative regulations, rules or the Articles herein or authorized by the	(8) inspecting and supervising the business decision-making, risk management and internal control of the Bank and guiding the internal audit department of the Bank in its work urging the remedial actions;  (9) nominating shareholder supervisor, employee supervisor, external supervisor and independent director;  (10) supervising the selection and appointment of directors;  (11) supervising the implementation of the Bank's remuneration management policy and the soundness and rationality of the remuneration plan for senior management members; formulating remuneration plans for supervisors and submitting them to the general meeting of shareholders for review
TEALT OF THE ENGAGERY				(9)(12) supervising the engagemen dismissal and renewal of the Bank' external auditing institution and in auditing work;

SN	Article	Pre-revision articles	Post-revision articles
			(10) formulating performance evaluation measures of supervisors, and conducting the performance evaluation on supervisors, and reporting to the general meeting of shareholders for approval;
			(11)(13) raising proposals to the general meetings of shareholders;
			(12)(14) proposing to convene an extraordinary general meeting of shareholders, and convening and presiding over the extraordinary general meeting of shareholders in case the board of directors fails to perform its duty of convening general meeting of shareholders;
			(13)(15) proposing to convene an interim meeting of the board of directors; and
			(14)(16) other functions and powers as may be stipulated by laws, administrative regulations, rules, regulatory provisions or the Articles herein or authorized by the general
			meeting of shareholders.

SN	Article	Pre-revision articles	Post-revision articles
70.	Article 204 (Original Article 203)	The audit results obtained by the internal audit department in respect of the internal functional departments and branches of the Bank shall be submitted to the board of supervisors in a timely and complete manner. The board of supervisors shall have the right to request the board of directors or the internal audit department to	The board of supervisors shall guide and supervise the internal audit work. The audit results obtained by the internal audit department in respect of the internal functional departments and branches of the Bank shall be submitted to the board of supervisors in a timely and complete manner. The board of supervisors shall have the right to request the board of directors, the senior management members or the internal audit department to giveprovide information on audit
71.	Chapter 12	Qualifications, Obligations and Incentive Mechanism for Directors, Supervisors, President and Other Senior Management Personnel	and Qualifications, Obligations and
72.	Article 220	None	The Bank shall respect the lawful rights and interests of domestic financial consumers, employees, suppliers, creditors, communities and other stakeholders, improve the protection mechanism for the lawful rights and interests of financial consumers, and disclose Social Responsibility (ESG) report on a regular basis.

SN	Article	Pre-revision articles	Post-revision articles
73.	Article 222 (Original Article 220)		None of the following persons may hold the position of director, supervisor, president or other senior management personnel of the Bank:
		(1) those without capacity or with limited capacity for civil conduct;	(1) those without capacity or with limited capacity for civil conduct;
		punishment for embezzlement, bribery, seizure of property, appropriation of property or disrupting socialist market economic orders, where no more than five (5) years have elapsed since the expiration of the enforcement period, or those deprived of political rights for crimes committed, where no more	(2) those sentenced to criminal punishment for embezzlement, bribery, seizure of property, appropriation of property or disrupting socialist market economic orders, where no more than five (5) years have elapsed since the expiration of the enforcement period, or those deprived of political rights for crimes committed, where no more than five years have elapsed since the expiration of the enforcement period;
		and liquidated companies or enterprises who were personally responsible for the bankruptcy of such companies or enterprises, where no more than three (3) years have elapsed since the	(3) directors or managers of bankrupt and liquidated companies or enterprises who were personally responsible for the bankruptcy of such companies or enterprises, where no more than three (3) years have elapsed since the date of completion of the bankruptcy liquidation;

SN	Article	Pre-revision articles	Post-revision articles
			where such legal representatives bear personal liability therefore and no more than three (3) years have elapsed since
		(5) those with relatively large amount of personal debts that have fallen due but have not been repaid;	(5) those with relatively large amount of personal debts that have fallen due but have not been repaid;
			(6) those investigated by judicial authorities for crimes committed and the cases have not been closed;
		(7) those unable to assume the position of leadership in enterprises as provided by laws and administrative regulations;	1
		(8) non-natural persons; and	(8) non-natural persons; and
		provisions of relevant securities laws and regulations, and involving fraudulent or dishonest acts, where no	(9) those judged by competent authorities as having violated the provisions of relevant securities laws and regulations, and involving fraudulent or dishonest acts, where no more than five (5) years have elapsed since the date of judgment.
		than directors in the controlling shareholders or actual controllers of	Persons assuming <u>executive</u> posts other than directors <u>and supervisors</u> in the controlling shareholders or actual controllers of the Bank should not serve as senior management personnel of the Bank.

SN	Article	Pre-revision articles	Post-revision articles
74.	Article 240 (Original Article 238)	<u> </u>	compensation committee under the board of directors and submitted to the general meeting of shareholders for approval decision after being adopted approval by the board of directors. The performance evaluation measures and compensation plan for supervisors shall be formulated by the board of supervisors and submitted to the
75.	Chapter 13	Financial and Accounting System and Profit Distribution	Compensation System, Financial and Accounting System and Profit Distribution
76.	Article 246	None	The Bank shall establish and improve a scientific and reasonable compensation management mechanism, performance assessment mechanism, a mechanism for deferred payment and recovery and reduction of performance pay, and a medium- and long-term incentive mechanism that are aligned with the Bank's development strategy, risk management, overall benefits, job responsibilities, social responsibilities and corporate culture.

SN	Article	Pre-revision articles	Post-revision articles
77.	Article 259 (Original Article 256)	the form of cash or stock. The Bank's profit distribution policy shall be continuous and stable, at the same time, the Bank shall have regard to its long-term interest, the overall interests of all shareholders as well as its sustainable	The Bank may distribute dividends in the form of cash or stock. The Bank's profit distribution policy shall be continuous and stable, at the same time, the Bank shall have regard to its long-term interest, the overall interests of all shareholders as well as its sustainable development. The Bank shall adopt the cash dividend method as priority for its profit distribution.
		below, when the Bank distributes profits, the profits distributed in the form of cash each year shall be no less than 10% of the net profit attributable	Except in the special circumstances below, when the Bank distributes profits, the profits distributed in the form of cash each year shall be no less than 10% of the net profit attributable to shareholders of the Bank according to the Group for that fiscal year:
		is lower than the minimum standards	(1) the Bank's capital adequacy ratio is lower than the minimum standards as required by the China Banking Regulatory Commission and other regulatory authorities;
		suitable for dividends distribution	(2) other circumstances that are not suitable for dividends distribution as required by laws, regulations and regulatory documents.

SN	Article	Pre-revision articles	Post-revision articles
		In case of war, natural disasters and	In case of war, natural disasters and
		other force majeure, or a change in the	other force majeure, or a change in the
		external business environment of the	external business environment of the
		Bank that has a significant impact on	Bank that has a significant impact on
		the Bank's business operation, or there	the Bank's business operation, or there
		has been a relatively major change	has been a relatively major change
		in the state of the Bank's business	in the state of the Bank's business
		operation, the Bank can adjust its	operation, the Bank can adjust its
		profit distribution policy. Where the	profit distribution policy. Where the
		Bank wishes to make an adjustment	Bank wishes to make an adjustment
		1	to its profit distribution policy, the
			board of directors shall elaborate on
			the proposed change, give a detailed
		*	explanation of the reasons behind the
			change, and prepare a written report
			justifying such change, which shall be
		1	reviewed by the independent directors
			before it is submitted to the general
			meeting of shareholders for approval
		1 *	by means of special resolution. When
		_	considering <u>major</u> matters in relation
		change to the profit distribution policy,	
		the Bank shall enable its shareholders	1
		to vote online.	shareholders to vote online or by other
			means, and listen to the opinions
		For dividends that are not claimed	raised by minority shareholders.
		by anyone, the Bank may exercise	
		the right of expropriation under the	
		precondition of complying with	
		relevant laws, administrative rules and	
		regulations of China, but the right shall	
		be exercised only after the expiration of the related prescription applicable.	
		the related prescription applicable.	

SN	Article	Pre-revision articles	Post-revision articles
		terminate sending dividend warrant to shareholders of overseas listed shares by mail, but the Bank shall exercise the right only after a dividend warrant fails to be redeemed for two (2) consecutive	relevant laws, administrative rules and regulations of China, but the right shall be exercised only after the expiration of
		the shares of shareholders of overseas listed shares with whom the Bank could not contact in a way deemed appropriate by the board of directors, provided the following conditions are met:	shareholders of overseas listed shares by mail, but the Bank shall exercise the right only after a dividend warrant fails to be redeemed for two (2) consecutive times. The Bank may exercise the right if a dividend warrant fails to reach the recipient in the first mailing and is returned.
		within twelve (12) years, and the dividends are not claimed by anyone during the period;	The Bank shall have the right to sell the shares of shareholders of overseas listed shares with whom the Bank could not contact in a way deemed appropriate by the board of directors, provided the following conditions are met:
		listed after the expiration of the twelve (12)-year period, stating its intention to sell the shares, and informs the	(1) the Bank has distributed dividends to the shares at least three (3) times within twelve (12) years, and the dividends are not claimed by anyone during the period;
			(2) the Bank publishes announcements in one or more newspapers in the locality where shares of the Bank are listed after the expiration of the twelve (12)-year period, stating its intention to sell the shares, and informs the securities regulatory authority in the locality where shares of the Bank are listed.
78.	Chapter 14	Internal Audit	Risk Management, Internal Control and Internal Audit

SN	Article	Pre-revision articles	Post-revision articles
79.	Article 262	None	The Bank shall establish and improve its Enterprise Risk Management System and Internal Control System. The board of directors of the Bank takes ultimate responsibility for Enterprise Risk Management.
80.	Article 273 (Original Article 269)	The Bank shall comprehensively disclose information by following the principles of truthfulness, accuracy, completeness, comparableness and timeliness.	information disclosure obligations as prescribed by laws, administrative

SN	Article	Pre-revision articles	Post-revision articles
81.	Original Article 270 (Deleted)	The board of directors shall, according to laws, administrative regulations, rules and relevant provisions of the securities regulatory authorities in the locality where the Bank's shares are listed and the Articles herein, establish the minimum standards, manners and channels for information disclosure and set up and improve the information disclosure system of the Bank.	This article is deleted.
82.	Article 274	None	Directors and senior management members of the Bank shall sign written confirmation opinions for security issuance documents and periodic reports.  The board of supervisors of the Bank shall review the security issuance documents and periodic reports prepared by the board of directors, and issue written review opinions. Supervisors shall sign written confirmation opinions.  The directors, supervisors, and senior management members of the Bank shall ensure that the Bank discloses information timely and fairly and that the information disclosed shall be true, accurate, and complete.

SN	Article	Pre-revision articles	Post-revision articles
			If the directors, supervisors and senior management members of the Bank cannot guarantee the authenticity, accuracy and completeness of the security issuance documents and periodic reports or if they have objections against them, they shall state such opinion as well as the reasons leading to such opinion in the written confirmation opinions, which the Bank shall in principle disclose; if the Bank will not make such a disclosure, the directors, supervisors and senior management members may directly apply for disclosure.
83.	Article 275	None	Public commitments made by the Bank and its controlling shareholder, de facto controller, directors, supervisors, and senior management members shall be disclosed.
84.	Article 276	None	Apart from information required to be disclosed by law, the Bank may volunteer to disclose information in relation to the judgment of value and investment decisions of investors.
85.	Article 278	None	The Bank shall strengthen the protection of employees' rights and interests, ensure that employees enjoy an equal promotion and development environment, and provide necessary conditions for the employee representative assembly and the labor union to perform their duties according to law.  The Bank shall give active encouragement and support to employees' participation in corporate governance in an orderly manner according to law.

SN	Article	Pre-revision articles	Post-revision articles
86.	Article 279 (Original Article 272)	the employee representative assembly system. The employee representative assembly is the basic form of democratic management of the Bank and the organ through which the employees exercise their democratic management rights. The labor union is	The Bank establishes and improves the employee representative assembly system under the leadership of the Party Committee. The employee representative assembly is the basic form of democratic management of the Bank and the organ through which the employees exercise their democratic management rights. The opinions of the employee representative assembly shall be heard on major decisions, and major matters involving the interests of the employees shall be reviewed by the employee representative assembly. The labor union is responsible for the daily work of the employee representative assembly.

SN	Article	Pre-revision articles	Post-revision articles
87.	Article 308 (Original Article 301)	Preference shareholders of the Bank shall be entitled to:	Preference shareholders of the Bank shall be entitled to:
			(1) rights to dividends in priority to payment of dividends to ordinary shareholders;
		assets of the Bank on liquidation	(2) rights to distribution of residual assets of the Bank on liquidation in priority to those of ordinary shareholders;
			(3) attend and vote at general meetings of shareholders upon occurrence of an event as prescribed in Article 303310;
		(4) upon occurrence of an event as prescribed in Article 304, to have its voting rights restored in accordance with the requirements of such Article;	
			(5) supervise business operation of the Bank and put forward suggestions or inquiries;
		of the Bank, namely the Articles, the register of shareholders, the record of bondholders, records of shareholders' meetings, resolutions of board meetings, resolutions of meetings of	(6) inspect the following documents of the Bank, namely the Articles, the register of shareholders, the record of bondholders, records of shareholders' meetings, resolutions of board meetings, resolutions of meetings of the board of supervisors and financial reports; and
		(7) other rights conferred to preference shareholders by laws, administrative regulations, rules and the Articles.	(7) other rights conferred to preference shareholders by laws, administrative regulations, rules and the Articles.

SN	Article	Pre-revision articles	Post-revision articles
88.	Article 309 (Original Article 302)	of preference shares with voting rights restored shall be counted when the	Only votes of ordinary shares and votes of preference shares with voting rights restored shall be counted when the resolutions to be passed relate to the following:
			(1) requesting to convene an extraordinary general meeting of shareholders;
		(2) convening and presiding over a general meeting of shareholders;	(2) convening and presiding over a general meeting of shareholders;
		(3) submission of an interim proposal to a general meeting of shareholders;	(3) submission of an interim proposal to a general meeting of shareholders;
		_	(4) nomination of directors, shareholder supervisors of shareholder representatives and external supervisors;
			(5) identifying "controlling shareholder(s)" as defined in Article 612;
		from serving as independent directors	(6) decisions on person(s) prohibited from serving as independent directors of the Bank as prescribed in Article 124;
		shareholders of the Bank and the numbers of shares held and the shareholder(s) holding 5% or more of	(7) identifying the largest ten shareholders of the Bank and the numbers of shares held and the shareholder(s) holding 5% or more of the shares of the Bank, in accordance with the Securities Law; and
			(8) other issues specified by laws, administrative regulations, rules and the Articles.

### PROPOSAL ON REVIEWING THE ARTICLES OF ASSOCIATION OF INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED (2022 VERSION)

SN	Article	Pre-revision articles	Post-revision articles
89.	Article 314 (Original Article 307)	in Chinese. Should there be any inconsistency between different language versions, the latest Chinese version of the Articles registered with	The Articles herein shall be written in Chinese. Should there be any inconsistency between different language versions, the latest Chinese version of the Articles registered with the State Administration for Industry and Commerce Market Regulation shall prevail.

Note: The serial numbers involved in related chapters, paragraphs and cross-references are also adjusted accordingly.



### 中國工商銀行股份有限公司

#### INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398 USD Preference Shares Stock Code: 4620

#### NOTICE OF ANNUAL GENERAL MEETING FOR THE YEAR 2021

**NOTICE IS HEREBY GIVEN** that the Annual General Meeting for the Year 2021 (the "AGM") of Industrial and Commercial Bank of China Limited (the "Bank") will be held at Head Office Conference Room, ICBC, 55 Fuxingmennei Avenue, Xicheng District, Beijing, PRC and Conference Room of ICBC, Building 11, Fenghuiyuan, Xicheng District, Beijing, PRC concurrently by video conference on Thursday, 23 June 2022 at 2:50 p.m. In order to implement the management requirements for epidemic prevention and control and to ensure the necessary seating distance for the participants, the Bank will make overall arrangements for the distribution of the venues in accordance with the order of shareholder registration. The AGM will consider and, if thought fit, pass the following ordinary resolutions set out in items 1 to 10, the special resolution set out in item 11, and to hear the reports set out in items 12 to 14 below:

#### **As Ordinary Resolutions:**

- 1. Proposal on the 2021 Work Report of the Board of Directors of ICBC
- 2. Proposal on the 2021 Work Report of the Board of Supervisors of ICBC
- 3. Proposal on the 2021 Audited Accounts
- 4. Proposal on the 2021 Profit Distribution Plan
- 5. Proposal on the Fixed Asset Investment Budget for 2022
- 6. Proposal on the Engagement of the External Auditors for 2022
- 7. Proposal on the Election of Mr. Chen Siqing as Executive Director of ICBC
- 8. Proposal on the Election of Mr. Norman Chan Tak Lam as Independent Director of ICBC
- 9. Proposal on the Election of Mr. Fred Zuliu Hu as Independent Director of ICBC
- 10. Proposal on the Election of Mr. Liu Lanbiao as External Supervisor of ICBC

#### As Special Resolution:

11. Proposal on Reviewing the Articles of Association of Industrial and Commercial Bank of China Limited (2022 Version)

#### NOTICE OF AGM

#### As Reporting Items:

- 12. Report Concerning the Special Report on Related Party Transactions of ICBC in 2021
- 13. Work Report of Independent Directors of ICBC for 2021
- 14. Report on the Implementation of the Plan on Authorisation of the Shareholders' General Meeting to the Board of Directors of ICBC in 2021

### The Board of Directors of Industrial and Commercial Bank of China Limited

Beijing, PRC 6 May 2022

Notes:

#### (1) Closure of register of members and eligibility for attending the AGM

Holders of H shares of the Bank (the "H Shares") are advised that the register of members will be closed from Tuesday, 24 May 2022 to Thursday, 23 June 2022 (both days inclusive). Holders of H Shares whose names appear on the register of members of the Bank maintained in Hong Kong at the close of business on Monday, 23 May 2022 are entitled to attend the AGM.

Holders of H Shares who wish to attend the AGM but have not registered the transfer documents are required to deposit the transfer documents together with the relevant share certificates at the H Share registrar of the Bank, Computershare Hong Kong Investor Services Limited, at Rooms 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong at or before 4:30 p.m. on Monday, 23 May 2022.

#### (2) Recommendation of dividend and closure of register of members

The Board of Directors of the Bank has recommended a dividend of RMB0.2933 per share (pre-tax) for the year ended 31 December 2021 and, if such dividend is declared by the Shareholders passing Resolution 4, it is expected to be paid no later than Wednesday, 27 July 2022 to those Shareholders whose names appear on the register of members of the Bank after close of trade on Monday, 11 July 2022. The register of members of H Shares will be closed from Wednesday, 6 July 2022 to Monday, 11 July 2022 (both days inclusive). In order to be entitled to the dividend, holders of H Shares who have not registered the transfer documents are required to deposit the transfer documents together with the relevant share certificates at the H Share registrar of the Bank, Computershare Hong Kong Investor Services Limited, at Rooms 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong at or before 4:30 p.m. on Tuesday, 5 July 2022.

#### (3) Proxy

Shareholders entitled to attend and vote at the AGM may appoint one or more proxies to attend and vote in their stead. A proxy need not be a Shareholder of the Bank.

The instrument appointing a proxy must be in writing under the hand of a Shareholder or his attorney duly authorized in writing. If the Shareholder is a corporate body, the proxy form must be either executed under its common seal or under the hand of its director(s) or duly authorized attorney(s). If the proxy form is signed by an attorney of the Shareholder, the power of attorney authorizing that attorney to sign or other authorization documents must be notarised.

To be valid, the proxy form together with the power of attorney or other authorization document (if any) must be lodged at the H Share registrar of the Bank by hand or by post not less than 24 hours before the time fixed for holding the AGM or any adjournment thereof (as the case may be) by holders of H Shares. The H Share registrar of the Bank is Computershare Hong Kong Investor Services Limited, whose address is at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong (Tel: (852) 2862 8555, Fax: (852) 2865 0990). Completion and return of the proxy form will not preclude a Shareholder from attending and voting in person at the AGM if he so wishes, but in such event the instrument appointing a proxy shall be deemed to be revoked.

#### NOTICE OF AGM

In order to prevent the spread of Novel Coronavirus (COVID-19) and ensure the health and safety of the Shareholders, it is suggested that Shareholders consider appointing the chairman of the AGM as his/her proxy to vote at the AGM instead of attending the AGM in person.

Shareholders and their proxies who wish to attend the on-site meeting are requested to strictly comply with the epidemic prevention and control regulations, take personal protective measures, cooperate with the staff in verifying their travel cards and health codes, and take temperature measurements, etc. During the AGM, please wear a mask and maintain a safe seating distance.

#### (4) Reply Slip

Shareholders who intend to attend the AGM in person or by proxy should return the reply slip by hand, by post or by fax to the Bank's Board of Directors' Office or Computershare Hong Kong Investor Services Limited on or before Friday, 3 June 2022. The Bank's Board of Directors' Office is located at 55 Fuxingmennei Avenue, Xicheng District, Beijing 100140, PRC (Tel: (86 10) 8101 1187, Fax: (86 10) 6610 6139). The address of Computershare Hong Kong Investor Services Limited is 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong (Tel: (852) 2862 8555, Fax: (852) 2865 0990).

#### (5) Other issues

Shareholders (in person or by proxy) attending the AGM are responsible for their own transportation and accommodation expenses. Shareholders or their proxies attending the AGM shall show their identification documents.

The AGM starts at 2:50 p.m. Registration for admission to the AGM will take place from 2:00 p.m. to 2:50 p.m.