



# 迪诺斯

Denox Environment

DENOX ENVIRONMENTAL & TECHNOLOGY  
HOLDINGS LIMITED

迪諾斯環保科技控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 1452



ANNUAL  
REPORT  
2021





# CONTENTS

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2	Corporate Information
4	Chairlady's Statement
6	Corporate Governance Report
18	Directors' Report
39	Directors and Senior Management
45	Environmental, Social and Governance Report
92	Independent Auditor's Report
98	Consolidated Statement of Profit or Loss and Other Comprehensive Income
99	Consolidated Statement of Financial Position
101	Consolidated Statement of Changes in Equity
103	Consolidated Statement of Cash Flows
105	Notes to the Consolidated Financial Statements
165	Five Years Financial Summary
166	Glossary

# CORPORATE INFORMATION

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## Board of Directors

### Executive Directors

Ms. ZHAO Shu (*Chairlady*)

Mr. LI Ke

Mr. KONG Hongjun (*resigned on 18 March 2022*)

### Non-executive Directors

Mr. LI Xingwu

Mr. TEO Yi-Dar (*resigned on 25 February 2022*)

### Independent Non-executive Directors

Ms. CHAN Yeuk Wa

Mr. LI Min

Mr. ONG Chor Wei

### Audit Committee

Ms. CHAN Yeuk Wa (*Chairlady*)

Mr. LI Min

Mr. ONG Chor Wei

### Remuneration Committee

Mr. LI Min (*Chairman*)

Ms. ZHAO Shu

Mr. ONG Chor Wei

### Nomination Committee

Ms. ZHAO Shu (*Chairlady*)

Mr. LI Min

Mr. ONG Chor Wei

## Joint Company Secretaries

Mr. LIU Lianchao

Mr. WONG Yu Kit

## Authorised Representatives

Ms. ZHAO Shu

Mr. LIU Lianchao

## Auditor

SHINEWING (HK) CPA Limited

## Registered Office in Cayman Islands

Cricket Square

Hutchins Drive

P.O. Box 2681

Grand Cayman, KY1-1111

Cayman Islands

### Principal Place of Business in Hong Kong

40th Floor, Dah Sing Financial Centre  
No. 248 Queen's Road East  
Wanchai  
Hong Kong

### Headquarters and Principal Place of Business in the PRC

Room 1507, Block 2, Nuode Center  
No. 128 Nansi Huan Xi Road  
Fengtai District, Beijing  
100070, PRC

### Cayman Islands Principal Share Registrar and Transfer Office

Conyers Trust Company (Cayman) Limited  
Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

### Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
No. 183 Queen's Road East  
Hong Kong

### Principal Bankers

The Hongkong and Shanghai Banking Corporation Limited  
China Construction Bank Corporation  
China Merchants Bank

### Company's Website

[www.china-denox.com](http://www.china-denox.com)

### Stock Code

01452

# CHAIRLADY'S STATEMENT



Dear Shareholders,

On behalf of the Board, I am pleased to present the results of the Group for the year ended 31 December 2021.

## Review on the work of the Group for 2021

In 2021, the global economy gradually recovered from the COVID-19 pandemic. China has made efforts to balance economic recovery and pandemic control, and has overall achieved good results. China's GDP reached RMB114 trillion, representing a growth rate of 8.1%, far exceeding that of other major economies. However, China's macro-economy is still facing many internal and external uncertainties, including the ongoing global pandemic, the lack of momentum for the recovery of the world economy, the high volatility of bulk commodity prices, and the increasingly complex, severe and uncertain external environment. China's economic development is under certain pressures from shrinking demand, supply shock, weakening expectations, slow recovery of consumption and investment, increasing difficulty in stabilizing exports, and still tight supply of energy and raw materials.

In 2021, with the concerted efforts of all employees, the Group basically ensured stable production and operation.

In the field of industrial catalyst: in addition to the traditional thermal power market, the Group has vigorously strengthened its marketing efforts in other industrial sectors, including cement, glass, sintering machines, solid waste incinerators and refractory materials, and achieved breakthroughs. The Group has realised parallel development of plate-type catalyst and honeycomb catalyst products, and vigorously enhanced the construction of the sales team with young sales staff as the backbone to make preparations for further market expansion in 2022.

In the field of vehicle catalyst: with its advanced technology and cost advantages, the Group officially secured bulk orders for its catalyst products for China VI natural gas-powered vehicles, which marked the Group's official entry into the vehicle industry. The Group continued to strengthen marketing and technical exchanges with engine manufacturers and vehicle manufacturers, to strive for breakthroughs in catalysts from other manufacturers and other vehicle models.



## Outlook on the work of the Group for 2022

In 2022, the Group will continue to strengthen market expansion, cost control, technology research and development in the fields of industrial and vehicle catalysts. The main business work plan includes:

- (1) Continue to strengthen market expansion, which is the source of all business operations, vigorously enhance the construction of sales team and the training for sales personnel, improve the salary incentive system and dynamic adjustment mechanism for marketing staff, strongly stimulate the self-motivation of sales personnel, and strive for greater breakthroughs in marketing.
- (2) The prices of main raw materials purchased by the Group generally showed a fluctuating upward trend, which brought greater operating pressure to the Group. Therefore, the Group will further take measures to reduce the costs and expenses arising in the production process, including adopting new technical formulas, improving the production efficiency of equipment, increasing the labor productivity of production personnel, reducing energy consumption, and lowering the management cost of unit products, etc., with an aim to maintain the gross profit level of products.
- (3) The Group will further increase investment in research and development. At present, the fast product upgrading requires the Group to attach more importance to and strengthen investment in product research and development. The Group will continue to increase investment in the research and development of high-, medium- and low-temperature industrial catalysts, catalysts for natural gas-powered vehicles, and catalysts for diesel-powered vehicles, to ensure that the Group maintains its technological advantages in the fierce market competition.

Finally, on behalf of the Board, I would like to thank all the employees of the Group for their dedication and contribution, and all the Shareholders and partners for their support and understanding. We will continue to aggressively expand the industrial market according to the changes in the domestic and international economic situation, accelerate the pace of entering the vehicle field, and continue to contribute to China's air governance and environmental improvement.

**Zhao Shu**  
*Chairlady*

30 March 2022

# CORPORATE GOVERNANCE REPORT



The Board is pleased to present this Corporate Governance Report for the Reporting Period.

The Company is committed to achieving high standards of corporate governance to safeguard the interests of Shareholders and to enhance corporate value and accountability.

## (A) Corporate Governance Practices

The Company has adopted the CG Code as its own code to govern its corporate governance practices. The Company has been conducting its business according to the principles of the CG Code during the Reporting Period.

Throughout the Reporting Period, the Company has complied with the relevant code provisions of the CG Code with the exception of code provision A.2.1 (which has been re-arranged as code provision C.2.2 since 1 January 2022) as set out in the section titled “(D) Chairman and Chief Executive” below.

The Board will continue to review and monitor the practices of the Company with an aim to maintaining and improving a high standard of corporate governance practices.

## (B) Directors’ Securities Transactions

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) in Appendix 10 of the Listing Rules as its code of conduct regarding Directors’ securities transactions. Having made specific enquiry to all Directors of the Company, each of the Director has confirmed that he/she has complied with the required standards set out in the Model Code throughout the Reporting Period and up to the date of this annual report.

## (C) Directors

### Board Composition

The Board currently consists of six Directors, comprising two executive Directors, one non-executive Director and three independent non-executive Directors. As at the date of this annual report and during the Reporting Period, the composition of the Board is set out as follows:

#### **Executive Directors**

Ms. ZHAO Shu

Mr. LI Ke

Mr. KONG Hongjun (*resigned on 18 March 2022*)

#### **Non-executive Directors**

Mr. LI Xingwu

Mr. TEO Yi-Dar (*resigned on 25 February 2022*)

#### **Independent non-executive Directors**

Ms. CHAN Yeuk Wa

Mr. LI Min

Mr. ONG Chor Wei

The biographical information of the Directors and the relationships between the members of the Board (if any) are set out and disclosed in the section headed “Directors and Senior Management” of this annual report.

### Roles and Responsibilities

The Board is responsible for determining our business and investment plans, preparing our annual financial budgets and financial reports, formulating proposals for profit distributions as well as exercising other powers, functions and duties as conferred by the Articles of Association. Responsibilities relating to implementing decisions of the Board, directing and co-ordinating the daily operations and management of the Company are delegated to the senior management.

In addition, the operation of the senior management and our Board, which are comprised of experienced individuals, effectively checks and balances the power and authority of Ms. Zhao Shu, the chairman and chief executive officer of our Group. Our Board currently comprises two executive Directors (including Ms. Zhao Shu), one non-executive Director and three independent non-executive Directors and therefore has a fairly strong independence element in its composition.



# CORPORATE GOVERNANCE REPORT

Directors must dedicate sufficient time and attention to the Group's affairs. Besides, the Company also requested all Directors to disclose to the Company annually the number and the nature of offices held in public companies or organisations and other significant commitments with an indication of the time involved.

In essence, the Board will take into account the re-electing Director's attendance of Board meetings and serving on committees in assessing his/her ability to devote sufficient time and attention to participate in the affairs of the Company. In addition, the Company will take into account the background, expertise and experience of the re-electing Directors in assessing the possible contribution by the re-electing Director to the Company.

## Attendance Record of the Directors

The attendance record of each Director at the Board and board committee meetings, and annual general meeting of the Company held for the year of 2021 is set out below:

	Attendance/Number of Meetings				Annual general meeting
	Board	Audit Committee	Remuneration Committee	Nomination Committee	
<b>Executive Directors</b>					
Ms. ZHAO Shu	4/4	N/A	1/1	1/1	1/1
Mr. LI Ke	4/4	N/A	N/A	N/A	1/1
Mr. KONG Hongjun <i>(resigned on 18 March 2022)</i>	4/4	N/A	N/A	N/A	1/1
<b>Non-executive Directors</b>					
Mr. LI Xingwu	4/4	N/A	N/A	N/A	1/1
Mr. TEO Yi-Dar <i>(resigned on 25 February 2022)</i>	4/4	N/A	N/A	N/A	1/1
<b>Independent non-executive Directors</b>					
Ms. CHAN Yeuk Wa	4/4	2/2	N/A	N/A	1/1
Mr. LI Min	4/4	2/2	1/1	1/1	1/1
Mr. ONG Chor Wei	4/4	2/2	1/1	1/1	1/1

In addition, in order to facilitate open discussion with all Independent Non-Executive Directors, the chairman of the Board had held a meeting with all the Independent Non-Executive Directors without the presence of other Directors in accordance with the code provision C.2.7 of the CG Code during the Reporting Period.

## Independence of the independent non-executive Directors

The Company has appointed three independent non-executive Directors, representing more than one-third of the Board, with one of them possessing appropriate professional qualifications or accounting or related financial management expertise. Based on the foregoing, the Board considers that the balance between executive Directors and independent non-executive Directors is reasonable and adequate to provide sufficient checks and balances that safeguard the interests of Shareholders and the Group as a whole.

The Company has received from each of the independent non-executive Directors a written confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Board considers all independent non-executive Directors to be independent. The Board believes that there is a strong independent element in the Board to safeguard the interest of Shareholders.

# CORPORATE GOVERNANCE REPORT

All Directors, including independent non-executive Directors, are clearly identified in all corporate communications of the Company. A list of Directors is available on the websites of the Company and the Stock Exchange and will be updated, where necessary.

## Induction and Development

Directors must keep abreast of their collective responsibilities. All new Directors will receive an induction package covering the regulatory obligations of a director of a listed company. The Company also plans to provide briefings and other training to develop and refresh the Directors' knowledge and skills on a regular basis. The Company shall provide the Directors updates on the material changes to the Listing Rules and other applicable regulatory requirements. The Directors shall participate in appropriate continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. Circulars and guidance notes may be issued to Directors and senior management of the Company where appropriate, to ensure awareness of best corporate governance practices as well as the Listing Rules.

All Directors have participated in appropriate continuous professional development programs to develop and refresh their knowledge and skills and received regular briefings and updates on the Group's business, operations, risk management and corporate governance matters. All Directors are requested to provide the Company with their respective training records pursuant to code provision A.6.5 of the CG Code.

## (D) Chairman and Chief Executive

Pursuant to code provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separate and should not be performed by the same individual.

In considering that (a) the day-to-day responsibilities of the chief executive officer have been assumed by Ms. Zhao Shu, who is also the chairlady of the Company; and (b) Ms. Zhao Shu is the chairlady of the Group and has extensive experience in the Group's business operations and management in general, there is no separation of the roles of the chairlady and the chief executive officer of the Company. Given the current stage of the development of the Group, the Board is of the view that vesting the two roles in the same person provides the Company with strong and consistent leadership and facilitates the implementation and execution of the Group's business strategies which are in the best interests of the Company.

Under the leadership of Ms. Zhao Shu, the Board works efficiently and performs its responsibilities with all key and appropriate issues discussed in a timely manner. In addition, as all major decisions are made in consultation with members of the Board and relevant board committees, and there are independent non-executive Directors on the Board offering independent perspective, the Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers within the Board. The Board shall nevertheless review the structure and composition of the Board from time to time in light of prevailing circumstances, as to maintain a high standard of corporate governance practices of the Company.

# CORPORATE GOVERNANCE REPORT

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## (E) Appointment and Re-Election of Directors

The procedures of appointment, re-election and removal of Directors are laid down in the Articles of Association. The Nomination Committee of the Company is responsible for reviewing the Board composition, developing and formulating the relevant procedures for nomination and appointment of Directors, monitoring the appointment and succession planning of Directors and assessing the independence of independent non-executive Directors.

All executive Directors have entered into service contracts with the Company for a term of three years until terminated in accordance with the terms of the service contracts. Under the service contracts, either party may terminate such contract at any time by giving the other not less than three months' notice in writing.

Following the amendments to the CG Code which took effect on 1 January 2022, non-executive Directors are no longer required to be appointed for a specific term.

In accordance with article 84.1 of the articles of association of the Company, at each annual general meeting one-third of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. Mr. Li Ki and Mr. Li Min shall retire by rotation at the forthcoming annual general meeting.

## (F) Board Committees

The Board is responsible for performing the corporate governance duties including:

- a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- b) to review and monitor the training and continuous professional development of Directors and senior management;
- c) to review and monitor the Company's policies and practices in compliance with legal and regulatory requirements;
- d) to develop, review and monitor the code of conduct applicable to Directors, senior management and employees of the Company; and
- e) to review the Company's compliance with the CG Code and disclosure in this report.

In compliance with the CG Code, the Company has established three committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee. These committees perform their distinct roles in accordance with their respective terms of reference which are available on the websites of the Company and the Stock Exchange.

## **Audit Committee**

The Company established an Audit Committee on 19 October 2015 with written terms of reference in compliance with Rule 3.21 of the Listing Rules. The latest terms of reference of the audit committee are available on the websites of the Company and the Stock Exchange. As at the date hereof, the Audit Committee consists of three independent non-executive Directors, namely Ms. Chan Yeuk Wa (being the chairlady of the Audit Committee, who has appropriate professional qualification under Rules 3.10(2) of the Listing Rules.

The primary duties of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the financial reporting process system, internal control and risk management systems of the Group, to oversee the audit process, to develop and review the policies of the Group and to perform other duties and responsibilities as assigned by the Board. In particular, the Audit Committee is empowered under its terms of reference to review any arrangement which may raise concerns about possible improprieties in financial reporting, internal control or other matters.

The Audit Committee held two meetings during the Reporting Period to review, among others, the financial results and reports, financial reporting and compliance procedures, internal control and risk management systems, appointment, remuneration, and scope of work of external auditors.

According to code provision D.3.3(e)(i) of the CG Code and the terms of reference of the Audit Committee of the Company, the Audit Committee must meet, at least twice a year, with the Company's auditors. The Audit Committee has met twice with the external auditors during the Reporting Period.

The Company's annual results for the year ended 31 December 2021 have been reviewed by the Audit Committee.

The attendance records of each member of the Audit Committee are set out in the section "Attendance Record of the Directors" above.

## **Remuneration Committee**

The Company established a Remuneration Committee on 19 October 2015 with written terms of reference in compliance with Rule 3.25 of the Listing Rules. The latest terms of reference of the remuneration committee are available on the websites of the Company and the Stock Exchange. The Remuneration Committee consists of three members, being Mr. Li Min, Ms. Zhao Shu and Mr. Ong Chor Wei, two of whom are independent non-executive Directors. The Remuneration Committee is chaired by Mr. Li Min.

The primary duties of the Remuneration Committee include (but without limitation): (i) making recommendations to the Board regarding the policy and structure for the remuneration of the Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policies; (ii) making recommendations to the Board on the remuneration packages of the Directors and senior management; (iii) reviewing and approving the management's remuneration proposals with reference to the Board's corporate goals and objectives; and (iv) considering and approving the grant of share options to eligible participants, if any, pursuant to the Share Option Scheme.

# CORPORATE GOVERNANCE REPORT

The Remuneration Committee held one meeting during the Reporting Period, with all members thereof present, to review and make recommendations to the Board on the existing remuneration packages of all Directors and senior management. The attendance records of each member of the Remuneration Committee are set out in the section “Attendance Record of the Directors” above.

The remuneration of senior management of the Company (other than the Directors) was within the following bands:

The remuneration bands	Number of individuals	
	2021	2020
Nil to HK\$1,000,000	1	2
HK\$1,000,001 – HK\$1,500,000	1	–

Information on the emoluments of the Directors and the five highest paid individuals are set out in notes 13 and 14 to the consolidated financial statements.

## Nomination Committee

The Company established a Nomination Committee on 19 October 2015 with written terms of reference. The latest terms of reference of the nomination committee are available on the websites of the Company and the Stock Exchange. The Nomination Committee consists of three members, being Ms. Zhao Shu, Mr. Li Min and Mr. Ong Chor Wei. Two of the members are independent non-executive Directors. The Nomination Committee is chaired by Ms. Zhao Shu.

The primary functions of the Nomination Committee include (but without limitation): (i) reviewing the structure, size and composition (including the skills, knowledge, experience and diversity of perspectives) of the Board at least annually; (ii) reviewing the board diversity policy (the “**Board Diversity Policy**”); (iii) making recommendations to the Board on the appointment of members of the Board; and (iv) assessing the independence of independent non-executive Directors.

The Nomination Committee shall review the Board Diversity Policy and the measurable objectives at least annually, and as appropriate, to ensure the continued effectiveness of the corporate governance of the Board.

The Nomination Committee held one meeting during the Reporting Period, with all members thereof present, to assess the independence of independent non-executive Directors, and review the proposed re-appointment of Directors at the annual general meeting of the Company. The Board also discussed the above measurable objectives, including but not limited to skills, knowledge, professional experience and cultural and educational background, and agreed that these measurable objectives were achieved for the diversity of the Board which contributed to the corporate strategy and the business development of the Company.

The attendance records of each member of the Nomination Committee are set out in the section “Attendance Record of the Directors” above.

## (G) Accountability and Audit

### Directors' and Auditor's acknowledgement

The Board acknowledges its responsibilities for the preparation of the financial statements of the Group for each financial year, which should give a true and fair view of the state of affairs of the Company and the Group and of the results and cash flow for that year in compliance with relevant laws and applicable accounting standards.

In preparing the financial statements for the year ended 31 December 2021, the Directors have adopted appropriate and consistent accounting policies and made prudent and reasonable judgments and estimations. The financial statements for the Reporting Period have been prepared on a going-concern basis.

The responsibility of the external auditor is to form an independent opinion, based on their audit, on those consolidated financial statements of the Group prepared by the Board and to report their opinion to the Shareholders. A statement by the auditor about their reporting responsibilities is set out in the Independent Auditor's Report.

### Auditor's Remuneration

For the year ended 31 December 2021, the fees paid/payable to SHINEWING (HK) CPA Limited for the audit of the consolidated financial statements of the Group is set out below: –

Type of services	Amount (HK\$)
Audit services	950,000
Non-audit services	–

### Risk Management and Internal Control

The Board is responsible for the risk management and internal control system of the Group and for reviewing its effectiveness on an annual basis.

The Group's internal control system is designed to safeguard assets against misappropriation and unauthorised disposition and to manage operational risks. These systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss. Internal control and risk management systems are reviewed annually to ensure its continuous effectiveness. The Group has in place a risk management framework which has the following five components: risk identification, risk assessment, risk treatment, risk reporting and risk monitoring.

The Company has outsourced the internal control auditing function as it is more cost-effective. During the Reporting Period, the Company engaged an external internal control consultant to conduct review on the effectiveness of the Group's internal control system and reporting to the Audit Committee and the Board. A review of the effectiveness of the Group's system of internal control covering all key controls, including financial, operational and compliance and risk management controls, is conducted by rotation and performed annually. The examination consisted of enquiry, discussion and validation through observation and inspection. The result of the review has been reported to the Audit Committee and the Board and areas of improvement, if any, have been identified and appropriate measures have been put in place to manage the risks. Based on the reports from the Group's external and internal control consultant, the Audit Committee and the Board consider the Group's risk management and internal control system is adequate and effective and the Group has complied with the provisions on risk management and internal controls as set out in the CG Code.

# CORPORATE GOVERNANCE REPORT

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The Board has reviewed the effectiveness of the risk management and internal control measures of the Group for the year ended 31 December 2021 to ensure that a sound system is maintained and operated by the management in compliance with the agreed procedures and standards.

## Whistle Blowing Policy

To achieve and maintain the highest standards of openness, probity and accountability, the Company has adopted a whistle blowing policy on 19 October 2015. This policy aims to govern and deal with fairly and properly concerns raised by the Company's employees about any suspected misconduct or malpractice regarding financial reporting, internal control or other matters within the Company. The Audit Committee shall review such policy regularly and ensure that arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action.

## Anti-Corruption Policy

The Company has also established policies and systems that promote and support anti-corruption laws and regulations. We require our employees to follow our employee manual and code of business conduct and ethics, which contains internal rules and guidelines regarding best commercial practice, work ethics, fraud prevention mechanisms, negligence and corruption. We also carry out regular on-the-job compliance training to our senior management and employees to maintain a healthy corporate culture and enhance their compliance perception and responsibility. Our staff can anonymously report any suspected corrupt incident to the Company.

## (H) Joint Company Secretaries

Mr. Liu Lianchao has been appointed as the joint company secretary since 8 May 2015. Mr. Liu is a full time staff of the Group and is responsible for ensuring and advising the Board on, compliance of all policies and procedures in connection with the applicable rules and regulations. The Company has also engaged Mr. Wong Yu Kit, vice president of SWCS Corporate Services Group (Hong Kong) Limited, as the joint company secretary since 1 June 2020, who is responsible for assisting Mr. Liu in performing his duties as the company secretary. Mr. Liu Lianchao is the primary point of contact of the Company for Mr. Wong. For the year ended 31 December 2021, each of Mr. Liu and Mr. Wong has received not less than 15 hours of relevant professional training to update their knowledge and skills in compliance with Rule 3.29 of the Listing Rules.

The biographical details of Mr. Liu is set out under the section headed "Directors and Senior Management".

## (I) Shareholders' Right

### Procedures for Shareholders to convene an extraordinary general meeting

- Any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company (the "**Eligible Shareholder(s)**") shall at all times have the right, by written requisition to the Board or the company secretary of the Company (the "**Company Secretary**"), to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition, including making proposals or moving a resolution at the extraordinary general meeting.
- Eligible Shareholders who wish to convene an extraordinary general meeting for the purpose of making proposals or moving a resolution at the extraordinary general meeting must deposit a written requisition (the "**Requisition**") signed by the Eligible Shareholder(s) concerned to the principal place of business of the Company in Hong Kong at 40th Floor, Dah Sing Financial Centre, No. 248 Queen's Road East, Wanchai, Hong Kong, for the attention of the Company Secretary.

## CORPORATE GOVERNANCE REPORT

- The Requisition must state clearly the name(s) of the Eligible Shareholder(s) concerned, his/her/their shareholding in the Company, the reason(s) for convening an extraordinary general meeting, the agenda proposed to be included and the details of the business(es) proposed to be transacted in the extraordinary general meeting, signed by the Eligible Shareholder(s) concerned.
- The Company will check the Requisition and the identity and the shareholding of each Eligible Shareholder will be verified with the Company's branch share registrar in Hong Kong. If the Requisition is found to be proper and in order, the Company Secretary will ask the Board to convene an extraordinary general meeting within 2 months and/or include the proposal or the resolution proposed by the Eligible Shareholder(s) at the extraordinary general meeting after the deposit of the Requisition. On the contrary, if the Requisition has been verified as not in order, the Eligible Shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an extraordinary general meeting and/or include the proposal or the resolution proposed by the Eligible Shareholder(s) at the extraordinary general meeting.
- If within 21 days of the deposit of the Requisition the Board has not advised the Eligible Shareholder(s) of any outcome to the contrary and fails to proceed to convene such extraordinary general meeting, the Eligible Shareholder(s) himself/herself/themselves may do so in accordance with the Articles of Association (as amended from time to time), and all reasonable expenses incurred by the Eligible Shareholder(s) concerned as a result of the failure of the Board shall be reimbursed to the Eligible Shareholder(s) concerned by the Company.

### Procedures for putting forward proposals at general meetings

There are no provisions allowing the Shareholders to propose new resolutions at the general meetings under the Cayman Islands Companies Law. However, Shareholders who wish to propose resolutions may follow Article 58 of the Articles of Association for including a resolution at an extraordinary general meeting. The requirements and procedures are set out section headed "Procedures for Shareholders to convene an extraordinary general meeting" in this report.

Pursuant to Article 85 of the Articles of Association, no person other than a Director retiring at the meeting shall, unless recommended by the Directors for election, be eligible for election as a Director at any general meeting unless a notice signed by a member (other than the person to be proposed) duly qualified to attend and vote at the meeting for which such notice is given of his intention to propose such person for election and also a notice signed by the person to be proposed of his willingness to be elected shall have been lodged at the head office or at the Hong Kong Branch Share Registrar and Transfer Office provided that the minimum length of the period, during which such notice(s) are given, shall be at least seven (7) days and that (if the notices are submitted after the dispatch of the notice of the general meeting appointed for such election) the period for lodgement of such notice(s) shall commence on the day after the dispatch of the notice of the general meeting appointed for such election and end no later than seven (7) days prior to the date of such general meeting. If a Shareholder wishes to propose a person (the "**Candidate**") for election as a director of the Company at a general meeting, he/she shall deposit a written notice at the Company's principal place of business in Hong Kong at 40th Floor, Dah Sing Financial Centre, No. 248 Queen's Road East, Wanchai, Hong Kong or its Hong Kong Branch Share Registrar and Transfer Office at Level 54, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong. The written notice must include the personal information of the Candidate as required by Rule 13.51(2) of the Listing Rules.

The procedures for Shareholders to propose a person for election as director is published on the Company's website.

# CORPORATE GOVERNANCE REPORT

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## (J) Constitutional Documents

The constitutional documents of the Company are available on the websites of the Company and the Stock Exchange. There has been no changes in the Company's constitutional documents since the Listing Date.

## (K) Shareholder and Investor Relations

The Company is committed to providing the Shareholders and other stakeholders (including potential investors) with balanced and understandable information about the Group. The Company uses various communication methods to ensure its Shareholders are kept well informed of key business imperatives. These include general meetings, annual reports, interim reports, various notices, announcements and circulars. To ensure all Shareholders timely access to important corporate information, the Company utilises its corporate website to disseminate to the Shareholders information such as announcements, circulars and annual and interim reports. Any information or documents of the Company posted on the Stock Exchange's website are also published on the Company's website ([www.china-denox.com](http://www.china-denox.com)) under the section headed "Investor Relations". Other corporate information about the Company's business developments, goals and strategies, corporate governance and risk management are also available on the Company's website.

The Board continues to maintain regular dialogue with institutional investors and analysts to keep them informed the Group's strategy, operations, management and plans.

The annual general meeting and other general meetings of the Company provide a useful forum for Shareholders to exchange views with the Board. The Company provides Shareholders with relevant information on the resolution(s) proposed at a general meeting in a timely manner in accordance with the Listing Rules. The information provided shall be reasonably necessary to enable Shareholders to make an informed decision on the proposed resolution(s). Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at the meetings for and on their behalf if they are unable to attend the meetings. The chairlady of the Board and other Directors, the chairman/chairlady of board committees or their delegates, and the external auditors are available to answer Shareholders' questions at the annual general meeting. The chairman of the independent board committee or his/her delegate is also available to answer questions at any general meeting and to approve a connected transaction or any other transaction that is subject to independent shareholders' approval.

Shareholders may put forward their written enquiries to the Board. In this regard, the Shareholders may send those enquiries or requests as mentioned to the following:

Address: Room 1507, Block 2, Nuode Center, No. 128 Nansi Huan Xi Road, Fengtai District, Beijing, 100070, PRC  
Fax: +86 10 88580859  
Telephone: +86 10 88829058

## (L) Competing business

The Company has received an annual written confirmation from each of the controlling Shareholders in respect of the compliance by them and their close associates with the Deed of Non-Competition (as defined below). For further details, please refer to the section headed "Competing Business" in the directors' report.

## (M) DIVIDEND POLICY

In deciding whether to propose a dividend and in determining the dividend amount, the Board shall take into account, inter alia, the following factors:

## CORPORATE GOVERNANCE REPORT

- the Company's actual and expected financial performance;
- retained earnings and distributable reserves of the Company and each of the subsidiaries of the Group;
- the Group's working capital requirements, capital expenditure requirements and future expansion plans;
- the Group's liquidity position;
- general economic conditions, business cycle of the Group's business and internal or external factors that may have an impact on the business, financial results and position of the Company; and
- other factors that the Board may deem appropriate and relevant.

Any declaration and payment as well as the amount of the final dividends requires the approval of the Shareholders, and is also subject to all relevant applicable laws, rules and regulations in the Cayman Islands and the Articles of Association. The Board will review the dividend policy from time to time and may exercise its sole and absolute discretion to update, amend and/or modify the dividend policy at any time as it deems fit and necessary.

### (N) BOARD DIVERSITY POLICY

The Board Diversity Policy was adopted by the Company on 19 October 2015, its purpose is to set out the basic principles to be followed to ensure that the Board has the appropriate balance of skills, experience and diversity of perspectives necessary to enhance the effectiveness of the Board and to maintain high standards of corporate governance. Selection of Board candidates shall be based on a range of diversity perspectives with reference to the Company's business model and specific needs, including but not limited to gender, age, race, language, cultural background, educational background, industry experience and professional experience.

The Nomination Committee will review the Board Diversity Policy and the measurable objectives at least annually, and as appropriate, make recommendations to the Board to ensure the continued effectiveness of the corporate governance of the Company.

### (O) GENDER DIVERSITY

The Board currently has two female Director and as such has achieved gender diversity in respect of the Board. We will continue to strive to enhance female representation and achieve an appropriate balance of gender diversity with reference to the shareholders' expectation and international and local recommended best practices. We will also ensure that there is gender diversity when recruiting staff at mid to senior level and we are committed to provide career development opportunities for female staff so that we will have a pipeline of female senior management and potential successors to our Board in near future.

The Company plans to offer all-rounded trainings to female employees whom we consider to have the suitable experience, skills and knowledge of our operation and business, including but not limited to, business operation, management, accounting and finance, legal and compliance and research and development.

# DIRECTORS' REPORT

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The Directors are pleased to present their report together with the audited financial statements of the Group for the year ended 31 December 2021.

## Principal Activities

The Company is an investment holding company with its principal subsidiaries engaged in design, development, manufacture and sales of DeNOx catalysts in the PRC. During the Reporting Period, there were no significant changes in the nature of the Group's principal activities.

## The Company's management analysis report for 2021 and outlook on the work for 2022

### I. Work overview of the Company for 2021

In 2021, the global economy still suffered from the continuous impact of the COVID-19 pandemic. At the same time, western countries led by the United States continued to put pressure on China in the economic field. Under such circumstance, China's macro economy remained stable overall, and the Company's major customers in thermal power and other industrial fields, as well as in the vehicle industry, also experienced certain changes in 2021.

#### (I) Traditional plate-type and honeycomb DeNOx catalysts

##### 1. Current market situation

###### (1) Electric power field

With the adjustment of the national energy policy and the introduction of the policies on "peak carbon dioxide emissions" and "carbon emission reduction", the new catalyst market in the thermal power industry continued to operate at a low level, which mainly derived from the normal catalyst replacement. In addition to thermal power, gas-fired power generation and biomass power generation are the ways of power generation encouraged by the state, but the overall market size is limited.

###### (2) Other industrial sectors

The cement industry is a key sector for catalyst sales in addition to thermal power industry, and the major competitors are seizing the opportunities to gain a firm foothold in the industry. In addition, the DeNOx catalysts used in the cement industry are very different from those for other industries in terms of operating environment and technical parameters, which poses a great challenge to the reliability of product performance. Up to now, whether to apply plate-type or honeycomb catalysts in mainstream technical route has not been completely determined. Markets in other industries such as metallurgy, alumina and glass remain stable.

In general, the DeNOx catalysts market in the industrial field has entered a stage of steady development, and the gross profit of the products will remain at the average level of that of the manufacturing industry for a long term. Currently, all competitors are concentrating their efforts on market expansion, cost reduction and quality assurance. The competition among manufacturers will depend on the comprehensive strength.

### 2. The Company's key work on plate-type and honeycomb DeNOx catalyst products

#### (1) Marketing and after-sale services

In 2021, the Company further enhanced the marketing efforts. As of 31 December 2021, the Company completed catalyst technical solutions for 560 projects, submitted 141 official bids with customers such as power generation companies and local power plants, and entered into a total of 65 supply contracts. As at the end of December 2021, the Company completed the initial acceptance of 17 generation units in 12 power plants, and completed the final acceptance of 2 generation units in 1 power plant and the recovery of all contract payments for other 27 projects.

In 2021, the Company made great progress in the following marketing efforts:

- a) The Company obtained two orders from cement industry, and adopted a unique plate-type + honeycomb solution, which laid a foundation for the Company to promote its unique solutions with market competitiveness in the cement industry in the future;
- b) The Company achieved breakthroughs in new industrial fields such as low-temperature catalysts for glass kilns, sintering machines, solid waste incinerators, and refractory tunnel kilns;
- c) After a year of cultivation in 2020, the Company made great achievements in honeycomb catalysts market in 2021, and the number of contracts for honeycomb catalysts achieved a substantial growth. After about 3 years of development, the contractual business of honeycomb catalysts could be comparable to and has shown a tendency to catch up further and surpass that of plate-type catalysts, which demonstrates the Company's justifiable decision to switch to honeycomb catalysts business in a timely manner in the industrial sector;
- d) The Company greatly strengthened the team building of marketing personnel, and focused on cultivating young backbone personnel. Among them, some young sales staff grew rapidly and quickly became the backbone of marketing team within one year or so after joining the marketing department, and individually and independently obtained sales orders of more than RMB10 million in 2021, which set an example for the entire marketing team and greatly stimulated the work enthusiasm of colleagues.

(2) Product manufacturing

In 2021, the overall production situation remained stable, and the equipment used for the production of honeycomb catalysts reached the designed capacity. As at the end of December 2021, the Company has produced more than 8,000 m<sup>3</sup> of catalysts throughout the year. In 2021, the prices of main bulk raw materials, including titanium dioxide and steel, fluctuated and rose significantly. The Company vigorously strengthened process optimization and improved personnel productivity, therefore, the plate-type catalysts still maintained relatively satisfactory gross profit level. 2021 was the first year for the Company to carry out formal mass production of honeycomb catalysts, thus the gross profit level was relatively low due to the impact of low qualification rate. It is expected that the gross profit level of honeycomb catalysts will increase in 2022 as the Company's honeycomb catalysts production process becomes mature and the quality becomes stable.

**(II) Catalysts for diesel-powered vehicles and natural gas-powered vehicles**

1. After unremitting efforts on research and development and being strictly tested by customers, the Company has officially obtained bulk orders for its China VI catalyst products for natural gas-powered vehicles. The Company has already begun bulk supply to United Power, and the product quality remains stable.
2. The Company continuously strengthened marketing and technical exchanges, continued to conduct product technical exchanges with Yuchai Power, FAW Group and other companies, and provided product samples for testing many times. The Company strives for breakthroughs in developing new customers and catalysts used for other vehicle models as soon as possible.
3. Like other vehicle parts and components, the China VI vehicle catalysts industry possesses high technology content and capital occupation. In 2021, the Company continued to recruit technical research and development personnel specializing in professional catalysts, and increased research and development investment.

**(III) Other important work**

**1. Disposal of 51% equity interest in Wuxi Denox**

In 2016, the Company acquired 51% equity interest in Wuxi Denox, which ensured the stable supply of stainless steel mesh, the main raw material for plate-type catalysts of the Company. However, the factory of Wuxi Denox failed to fully utilize its production capacity with the passage of time. Although Wuxi Denox achieved slight profit, the overall rate of return was not high. Since the second half of 2020, after making a lot of preparations, the Company has fully negotiated and communicated with the minority shareholders of Wuxi Denox, and successfully completed the equity transfer in the first quarter of 2021. The proceeds received by the Company from the equity transfer were used to replenish the Company's working capital. In addition, since the Company has mastered the key meshing technology and meshing equipment manufacturing technology, through producing steel meshes on its own, the Company can further reduce the manufacturing cost of plate-type catalysts. For details, please refer to the announcement of the Company dated 8 March 2021.

2. **Transfer of a production line for plate-type catalysts to ESKO, a South Korean company**

The Company had 3 production lines for plate-type catalysts with an actual production capacity of more than 25,000 m<sup>3</sup> per year, exceeding the Company's production needs in the foreseeable future. After careful consideration, the Company agreed to sell one of the production lines (the Company has been using the production line for about 5 years) to ESKO, a South Korean company at a consideration of RMB3.7 million. There is no business competition between the South Korean company and the Company, and the disposal has further supplemented the Company's liquidity.

## II. Key work arrangements of the Group for 2022

### (I) *Plate-type and honeycomb DeNOx catalysts*

1. Under the circumstance that the production of traditional plate-type and honeycomb products are completely stable, the Company will further reinforce market expansion in 2022, and formulate competitive sales incentive policies in the industry with an aim to further increase sales in the coming year.
2. Product cost control will never stop. While continuing to stabilize the gross profit of plate-type catalyst products, the Company will further improve the gross profit level of honeycomb catalysts. At the same time, the Company will rely on DingTalk, an office software, and ERP management system, to further enhance daily management and production management to generate benefits from management.

### (II) *Vehicle catalyst related products*

1. **Research and development**

Due to the standard switching and the requirements of engine manufacturers for cost reduction, the upgrading of vehicle catalyst products has been accelerated, which requires catalyst manufacturers to continuously develop technology. In 2022, the Company will continue to strengthen the research and development of catalysts and related products used for natural gas-powered vehicles and diesel-powered vehicles under the China VI standard.

2. **Market development**

Although the Company officially secured bulk orders for natural gas catalysts in the first half of 2021, the overall situation was quite different from the Company's expectations. In the second half of 2021, due to the sharp rise in natural gas prices and the significant fluctuations in precious metal prices, the sales of natural gas-powered vehicles in the second half of the year declined dramatically, which had a great impact on the Company. The implementation of China VI emission standards for diesel-powered vehicles has been postponed again and again for various reasons, and the localization process of China VI catalysts for diesel-powered vehicles has also been greatly affected. Therefore, in 2022, the Company will comprehensively evaluate the market trends of the traditional industrial catalyst business and the vehicle catalyst business again to balance the investment of resources such as capital and personnel in the two segments.

## DIRECTORS' REPORT

### (III) Other key work

In 2022, according to the changes of the overall market and competitors in the industry, the Company will consider an extensional development method while carrying out self-sustaining development, for which the Company will further define the core competitiveness of its principal business products and consider establishing closer cooperation with major customers in the industry in due course.

## FINANCIAL REVIEW

### Revenue from contracts with customers

The following table sets forth revenue generated from sales of plate-type DeNOx catalysts, honey-comb DeNOx catalysts and DeNOx catalysts for vehicles in absolute amount and as percentages of total revenue for the years indicated:

	2021		2020	
	RMB'000	%	RMB'000	%
Plate-type DeNOx catalysts	<b>34,373</b>	<b>48.1</b>	44,221	68.3
Honey-comb DeNOx catalysts	<b>18,310</b>	<b>25.6</b>	13,145	20.3
DeNOx catalysts for vehicles	<b>18,777</b>	<b>26.3</b>	7,410	11.4
	<b>71,460</b>	<b>100.0</b>	64,776	100.0

The Group recorded a total revenue of approximately RMB71.5 million in 2021, representing an increase of 10.3% as compared to approximately RMB64.8 million in 2020.

Revenue generated from sales of plate-type DeNOx catalysts decreased to approximately RMB34.4million, representing a decrease of 22.3% as compared to approximately RMB44.2 million of the same period in 2020, which was primarily attributable to fluctuations in market demand. The average selling price of plate-type DeNOx catalysts per m<sup>3</sup> increased by approximately 8.9% from RMB10,435 per m<sup>3</sup> in 2020 to RMB11,362 per m<sup>3</sup> in 2021, while the sales volume of plate-type DeNOx catalysts decreased by approximately 11.9% from 4,304 m<sup>3</sup> in 2020 to 3,791 m<sup>3</sup> in 2021. The plate-type DeNOx catalysts market was mainly derived from power plant customers.

Revenue generated from sales of honey-comb DeNOx catalysts increased by 39.3% from approximately RMB13.1 million for the same period in 2020 to approximately RMB18.3 million, mainly due to fluctuations in market demand. The average selling price of honey-comb DeNOx catalysts per m<sup>3</sup> decreased by approximately 17.4% from RMB17,244 per m<sup>3</sup> in 2020 to RMB14,239 per m<sup>3</sup> in 2021, and the sales volume of honey-comb catalysts increased by approximately 99.2% from 652 m<sup>3</sup> in 2020 to 1,299 m<sup>3</sup> in 2021. The honey-comb DeNOx catalysts market was mainly derived from power plants, steel plants, cement plants, etc.

In 2021, the Group recorded a revenue from sales of DeNOx catalysts for vehicles of approximately RMB18.8 million. Due to the China VI standards executed by China, the total sales volume of China V standard products was limited. The Group will continue to promote the research and development and trial production of China VI catalyst and related products.

## Gross profit

In 2021, the Group recorded a gross profit of approximately RMB12.2 million due to the rebound of the selling price of plate-type DeNOx catalysts and the increase in the sales volume of honey-comb DeNOx catalysts. In 2020, the Group recorded a gross profit of approximately RMB15.7 million as a result of continued vicious market competition.

## Selling and marketing expenses

Selling and marketing expenses primarily consist of transportation cost, consulting service expenses and employee benefit expenses, etc. The Group's sales and marketing expenses increased in 2021 as compared to 2020, mainly due to the increased marketing efforts on honey-comb products, representing 14.0% and 18.6% of the Group's total revenue from contracts with customers in 2020 and 2021, respectively.

## Administrative expenses

Administrative expenses mainly consist of employee benefit expenses, depreciation and amortisation. The Group's administrative expenses increased by 11.9% from approximately RMB18.1 million in 2020 to approximately RMB20.2 million in 2021 which was primarily attributable to the increase in staff salaries and social insurance expenses.

## Finance income/costs

Finance income includes interest income on cash and cash equivalents and restricted cash. Finance costs includes interest expenses on lease liabilities.

## Loss attributable to the owners of the Company

As a result of the foregoing, the loss attributable to the owners of the Company decreased by 41.5% from approximately RMB21.0 million in 2020 to approximately RMB12.3 million in 2021.

## Other performance indicators

The following table sets forth other performance indicators of the Group as at the dates or for the years indicated:

	As at or for the year ended 31 December	
	2021	2020
Current Ratio (Note 1)	2.4 times	3.1 times
Quick Ratio (Note 2)	1.3 times	1.9 times
Return on equity (Note 3)	N/A	N/A
Return on total assets (Note 4)	N/A	N/A

# DIRECTORS' REPORT

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## Notes:

- (1) Current ratio is calculated based on total current assets of the Group divided by total current liabilities of the Group as at the end of the respective year.
- (2) Quick ratio is calculated based on total current assets of the Group less inventories of the Group divided by total current liabilities of the Group as at the end of the respective year.
- (3) Return on equity is calculated by dividing income attributable to owners of the Company for the year by the arithmetic mean of the opening and closing balance of total equity attributable to owners of the Company.
- (4) Return on total assets is calculated by dividing income attributable to owners of the Company for the year by the arithmetic mean of the opening and closing balance of total assets of the Group.

## Current ratio and quick ratio

The Group's current ratio decreased from 3.1 times as at 31 December 2020 to 2.4 times as at 31 December 2021 and quick ratio decreased from 1.9 time as at 31 December 2020 to 1.3 times as at 31 December 2021. Such decrease was mainly due to the increase in down payment from customers of approximately RMB44.0 million as at 31 December 2020 to approximately RMB82.3 million as at 31 December 2021 because more sales contracts were awarded in the second half of 2021.

## Return on equity and return on total assets

The Group did not record a return on equity and return on total assets in 2020 and 2021, as it has recorded a loss attributable to the owners of the Company for the years ended 31 December 2020 and 2021.

## Liquidity and Capital Resources

The Group's financial position remains solid and the Group possessed sufficient cash to meet its commitments and working capital requirements. As at 31 December 2021, the Group had net current assets of approximately RMB151.7 million (2020: approximately RMB157.2 million) of which cash and cash equivalents were approximately RMB71.4 million (2020: approximately RMB85.0 million) and were denominated in RMB, US\$, HK\$ and Euro€ as at 31 December 2021.

On 12 November 2015, the Company successfully listed its shares on the main board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") (the "**Listing**") and allotted and issued 125,000,000 shares at HK\$2.10 in relation to its initial public offering (the "**Initial Public Offering**"). Net proceeds from the Initial Public Offering (after deducting the underwriting fees and related expenses) amounted to approximately RMB171.0 million. The success of the Listing marked a new milestone and granted the Group an access to the international capital markets. As a result, the Group now has the financial agility to capture additional growth opportunities in the DeNOx catalyst industry.

## Gearing Ratio

Our gearing ratio which is calculated by total borrowings divided by total assets was both nil as of 31 December 2020 and 31 December 2021.

## Use of net proceeds from the Listing

As at 31 December 2021, net proceeds not utilised of approximately RMB29.5 million were deposited into interest bearing bank accounts with licensed commercial banks and will be applied according to the section headed "Use of proceeds" of the prospectus of the Company dated 30 October 2015 and the announcement dated 28 December 2020.

## DIRECTORS' REPORT

Purposes	Original allocation of net proceeds as stated in the prospectus RMB'million	New allocation of net proceeds (note 1) RMB'million	Amount utilized during the year ended 31 December 2021 RMB'million	Amount unutilized during the year ended 31 December 2021 RMB'million	Expected timeline for fully utilizing the remaining proceeds (taking into account of the new allocation) (note 2)
Development of DeNOx catalysts for diesel-powered vehicles	78.6	78.6	75.1	3.5	Fourth quarter of 2024
Acquisition of potential target companies in the Group's industry that can help to expand the Group's market coverage or key raw material suppliers	46.2	21.9	21.9	–	N/A
Research and development	17.1	17.1	15.6	1.5	Fourth quarter of 2024
Expansion of the Group's sales network and establishment of the Group's regional sales offices in China as well as Europe	6.9	6.9	5.6	1.3	Fourth quarter of 2024
Replacement of the Group's No. 1 production line	5.1	3.5	3.5	–	N/A
Working capital and general corporate purposes	17.1	43.0	19.8	23.2	Fourth quarter of 2024
<b>Total</b>	<b>171.0</b>	<b>171.0</b>	<b>141.5</b>	<b>29.5</b>	

Note 1: The utilization of the net proceeds and the use of proceeds for unutilized amount of net proceeds from the Global offering was updated. For details, please refer the announcement of the Company dated 28 December 2020.

Note 2: The expected timeline for fully utilizing the remaining proceeds was based on the best estimation of the future market conditions made by the Group. It would be subject to change based on the current and future development of market conditions.

### **Borrowings**

The Group had no outstanding bank loans and other borrowings as at 31 December 2020 and 2021.

# DIRECTORS' REPORT

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## ***Pledge of Assets***

Except for pledged bank deposits of RMB3.4 million as at 31 December 2020, the Group had no other pledged assets as at 31 December 2020 and 2021.

## **Capital expenditure**

The Group incurred capital expenditure to expand its operations, maintain its equipment and increase its operational efficiency. For the year ended 31 December 2021, the Group had invested approximately RMB4.5 million for the purchase of property, plant and equipment (2020: approximately RMB24.3 million). These capital expenditures were financed by internal resources of the Group.

## **Capital commitment**

As at 31 December 2021, the Group had capital commitment amounted to RMB1.4 million (2020: RMB1.4 million) for capital contribution to an associate company, Langfang Denox Environmental & Technology Co., Ltd., which is principally engaged in development and manufacture of DeNOx catalysts for vehicles. As at 31 December 2021, the Group had capital commitment amounted to approximately RMB1.1 million (2020: 2.0 million) for acquisition of property, plant and equipment.

## **Contingent liabilities**

The Group did not have any material contingent liabilities as at 31 December 2020 and 2021.

## **Significant investments held, material acquisitions and disposals of subsidiaries, associates and joint ventures, and future plans for material investments or capital assets**

On 8 March 2021, Beijing Denox Environmental & Technology Co., Ltd.\* (“**Beijing Denox**”) (北京迪諾斯環保科技有限公司), an indirectly wholly-owned subsidiary of the Company, entered into a sale and purchase agreement with Mr. Chen Zhengfang (陳正芳), a non-controlling shareholder of the Group, in which Beijing Denox agreed to dispose of the entire 51% equity interest of Wuxi Denox Environmental & Technology Co., Ltd (“**Wuxi Denox**”), with the cash consideration of approximately RMB15,401,000. The transaction was completed in April 2021. Beijing Denox no longer held any equity interest in Wuxi Denox and Wuxi Denox has been ceased as a subsidiary of the Company after completion. Details are disclosed in the announcement dated 8 March 2021.

Save as disclosed, there were no significant investments held, no material acquisitions of the Company or disposals of subsidiaries, associates and joint ventures during the Period.

Save as disclosed, there was no plan authorised by the Board of the Company for other material investments or additions of capital assets of the Group at the date of this announcement.

### Employees

As at 31 December 2021, the Group had 171 employees (2020: 206). Remuneration policies are reviewed regularly to ensure that the Group is offering competitive employment packages to employees. Remuneration of the Group's employees includes salaries, pension, discretionary bonus, medical insurance scheme and other applicable social insurance. The Group's remuneration policy for the directors, senior management and employees was based on their experience, level of responsibility and general market conditions. Any discretionary bonus and other merit payments are linked to the profit performance of the Group and the individual performance of the Directors, senior management members and employees. Further, the Group adopted the share option scheme on 14 October 2015. Please refer to the section headed "Share Option Scheme" for details. The Group's growth is dependent upon the skills and dedication of employees. The Group recognises the importance of human resources in competitive industry and has devoted resources to training employees. The Group has established an annual training program for its employees so that new employees can master the basic skills required to perform their functions and existing employees can upgrade or improve their production skills.

### Important events affecting the Group after the Reporting Period

No important events affecting the Group has taken place since 31 December 2021 and up to the date of this annual report.

# DIRECTORS' REPORT

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## Principal Risks and Uncertainties

The Group's business, financial condition, results of operations and prospects may be affected by a number of risks and uncertainties.

The following section lists out the principal risks and uncertainties identified by the Group. It is a non-exhaustive list and there may be other risks and uncertainties further to the principal risk areas outlined below which are not presently known to the Group, or that the Group currently deems to be immaterial but could turn out to be material in the future.

### ***Risks pertaining to the market price of plate-type DeNOx catalysts***

The average selling price of plate-type DeNOx catalysts per m<sup>3</sup> has experienced a drop from RMB25,080 per m<sup>3</sup> in 2014 to RMB11,362 per m<sup>3</sup> in 2021 due to market vicious competition. To compete effectively and maintain the Group's market share, the Group has reduced its selling prices. The Group's business and revenue growth is dependent on favourable market conditions in the PRC and therefore any potential decline in selling prices in the PRC could have a material adverse effect on its business, results of operations and financial condition.

### ***Risks pertaining to the reliance on the major customers***

The customer base of the Group is highly concentrated. Most of its customers are major coal-fired power plants, DeNOx EPC service providers and boiler manufacturers. For the year ended 31 December 2021, sales to the largest customer and five largest customers of the Group, which are the large state-owned power generation groups in China in aggregate accounted for approximately 15.5% and 55.8% of the Group's total revenue, respectively. Failure to maintain relationships with its major customers, adverse change in their business, investment strategies and/or reduction in the growth rate of their investment in DeNOx equipment may pose an adverse significant impact on the Group's business, financial conditions or results of operations.

## ***Foreign exchange risk***

The Group mainly operates in the PRC with most of the transactions originally denominated and settled in RMB, of which foreign exchange risk is considered insignificant. The Group is exposed to foreign exchange risk primarily with respect to certain of its bank balances which were denominated in HK\$, US\$ and EUR€. RMB experienced certain fluctuation against HK\$ and US\$ during the year ended 31 December 2021 which is the major reason for the exchange gains recognised by the Group. During the year ended 31 December 2021, the Group did not carry out any hedging activity against foreign currency risk. Any substantial exchange rate fluctuation of foreign currencies against RMB may have a financial impact on the Group.

## **Environmental Protection**

The business operations of the Group are subject to various environmental, health and safety laws and regulations, which require it to undergo environmental impact assessments and review processes and implement environmental, health and safety programs and procedures to control risks associated with the design, construction and operation of the production facilities of the Group. Further, the Group has established an environmental protection and responsibility system, including adoption of effective measures to prevent and control exhaust gas, sewage, waste residues, dust or other waste materials, to discharge waste properly and to pay certain discharge fees in accordance with the PRC Environmental Protection Law and related regulations.

## **Compliance with Laws and Regulations**

Compliance procedures are in place to ensure adherence to applicable laws, rules and regulations in particular, those have significant impact on the Group. The Audit Committee is delegated by the Board to monitor the Group's policies and practices on compliance with legal and regulatory requirements and such policies are regularly reviewed. Any changes in the applicable laws, rules and regulations are brought to the attention of relevant employees and relevant operation units from time to time.

The Board also paid attention to the Group's policies and practices on compliance with legal and regulatory requirements. The Group would seek professional legal advice from its legal advisers to ensure transactions and business to be performed by the Group are in compliance with the applicable laws and regulations.

The Group's operations are mainly carried out by the Company's subsidiaries in the mainland China while the Company itself is listed on the Stock Exchange. As far as the Company is aware, the Group has complied in material aspects with the relevant laws and regulations which have a significant impact on the business and operations of the Group during the year ended 31 December 2021.

## **Key Relationships with the Group's Employees, Customers and Suppliers**

### ***Workplace Quality***

The Group is an equal opportunity employer and does not discriminate on the basis of personal characteristics. With an aim to enhancing the quality of the Board's performance by diversity, the board diversity policy was adopted in October 2015. Details of such board diversity policy are set out in the corporate governance report. Further, the Group has employee handbooks outlining terms and conditions of employment, expectations for employees' conduct and behaviour, employees' rights and benefits. The Group establishes and implements policies that promote a harmonious and respectful workplace.

## DIRECTORS' REPORT

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The Company believes that the Directors, senior management and employees are instrumental to the success of the Group and that their industry knowledge and understanding of the market will enable the Group to maintain the competitiveness in the market. As such, the share option scheme was adopted by the Company on 14 October 2015 for the purpose of providing incentives and rewards to eligible participants who contributed to the success of the Group's operations. The Group provides on-the-job training and development opportunities to enhance its employees' career progression. Through different trainings, staff's professional knowledge in corporate operations, occupational and management skills are enhanced. The Group also organised charitable and staff-friendly activities for employees, such as annual dinner, to promote staff relationship. The Group provides on providing a safe, effective and congenial working environment. Adequate arrangements, trainings and guidelines are implemented to ensure the working environment is healthy and safe. The Group provided health and safety communications for employees to present the relevant information and raise awareness of occupational health and safety issues.

The Group values the health and well-being of its staff. In order to provide employees with health coverage, its employees are entitled to medical insurance benefits.

### ***Relationships with the Group's other stakeholders***

The Group maintains good relationships with existing and potential customers (including the major customers) as understanding of the market trends would enable the Group to monitor and respond to change in a timely manner, which are crucial to the development and success of the Group.

## Results and Appropriations

The results of the Group for the year ended 31 December 2021 are set out in the accompanying financial statements on page 98.

## Final Dividend

The Board does not recommend the payment of a final dividend for the year ended 31 December 2021 (2020: Nil).

## Closure of Register of Members

For determining the entitlement of the shareholders of the Company to attend and vote at the annual general meeting of the Company to be held on Friday, 24 June 2022 (the "**Annual General Meeting**"), the register of members of the Company will be closed from Tuesday, 21 June 2022 to Friday, 24 June 2022, both days inclusive, during which period no transfer of Shares will be registered. In order to be eligible to attend and vote at the Annual General Meeting, all transfers documents, accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited, at level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration no later than 4:30 p.m. on Monday, 20 June 2022.

## Financial Summary

A summary of the consolidated results and the assets and liabilities of the Group for the last five financial years is set out on page 165.

## Property, Plant and Equipment

Details of the movements in property, plant and equipment during the year ended 31 December 2021 are set out in note 17 to the consolidated financial statements.

## Share Capital

Details of the share capital of the Group and the Company are set out in the section headed "Consolidated Statement of Changes in Equity" of this annual report and note 31 to the consolidated financial statements.

## Major Customers and Suppliers

For the year ended 31 December 2021, the aggregate sales attributable to the largest customer and the five largest customers of the Group accounted for approximately 15.5% and 55.8% of the Group's aggregate revenue respectively, while the aggregate purchases attributable to the largest supplier and the five largest suppliers of the Group accounted for approximately 18.0% and 43.2% of the Group's aggregate purchases respectively.

None of the Directors, their close associates or any Shareholder (whom to the knowledge of the Directors owns more than 5% of the total number of the issued Shares) had any interests in the Group's five largest customers or suppliers.

## Share Option Scheme

On 14 October 2015, the Company adopted a share option scheme (the "**Share Option Scheme**") whereby the Board may, at its discretion, offer to grant an option to subscribe for such number of new Shares to (a) full-time or part-time employees, executives or officers of the Company or any of its subsidiaries; (b) any directors (including independent non-executive Directors) of the Company or any of its subsidiaries; and (c) any advisers, consultants, suppliers, customers and agents to the Company or any of its subsidiaries (the "**Eligible Participants**") as described in the Share Option Scheme in order to serve as incentives or rewards for their contribution or potential contribution to the Company and/or any of its subsidiaries. An option may be accepted by an Eligible Participant not later than 30 days after the date on which such option is offered in writing to such Eligible Participant. Upon acceptance of the option, the grantee shall pay HK\$1 (or an equivalent amount in RMB) to the Company by way of consideration for the grant. Details of the Share Option Scheme are set out below:

### (a) Maximum number of Shares available for issue

The maximum number of Shares in respect of which options may be granted under the Share Option Scheme and under any other share option schemes of the Company must not in aggregate exceed 49,403,700 Shares, representing 10% of the total number of Shares as at the date of this report, respectively, excluding for this purpose Shares which may have been issued upon the exercise of the options which have lapsed in accordance with the terms of the Share Option Scheme (or any other share option schemes of the Company). Subject to the issue of a circular by the Company and the approval of the Shareholders in general meeting and/or such other requirements prescribed under the Listing Rules from time to time, the Board may: (i) renew this limit at any time to 10% of the Shares in issue as of the date of the approval by the Shareholders in general meeting; and/or (ii) grant options beyond the 10% limit to Eligible Participants specifically identified by the Board.

Notwithstanding the foregoing, the Shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option schemes of the Company at any time shall not exceed 30% of the Shares in issue from time to time. No options shall be granted under any schemes of the Company (including the Share Option Scheme) if this will result in the 30% limit being exceeded. The maximum number of Shares in respect of which options may be granted shall be adjusted, in such manner as the auditor of the Company or an approved independent financial adviser shall certify to be appropriate, fair and reasonable in the event of any alteration in the capital structure of the Company in accordance with the terms of the Share Option Scheme whether by way of consolidation, capitalisation issue, rights issue, sub-division or reduction of the share capital of the Company but in no event shall exceed the limit prescribed in this paragraph.

## DIRECTORS' REPORT

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### **(b) Maximum number of options to each Eligible Participant**

The total number of Shares issued and which may fall to be issued upon exercise of the options granted under the Share Option Scheme and any other share option schemes of the Company (including both exercised and outstanding options) to each Eligible Participant in any 12-month period up to the date of grant shall not exceed 1% of the Shares in issue as at the date of grant. Any further grant of options in excess of this 1% limit shall be subject to: (i) the issue of a circular by the Company which shall comply with Rules 17.03(4) and 17.06 of the Listing Rules containing the identity of the Eligible Participant, the numbers of and terms of the options to be granted (and options previously granted to such participant) the information as required under Rule 17.02(2)(d) and the disclaimer required under Rule 17.02(4) of the Listing Rules; and (ii) the approval of the Shareholders in general meeting and/or other requirements prescribed under the Listing Rules from time to time with such Eligible Participant and his/her close associates (or his/her associates if such Eligible Participant is a connected person) (as defined in the Listing Rules) abstaining from voting.

### **(c) Price of Shares**

The subscription price of a Share in respect of any particular option granted under the Share Option Scheme shall be such price as the Board in its absolute discretion shall determine, save that such price will not be less than the highest of: (i) the official closing price of the Shares as stated in the Stock Exchange's daily quotation sheets on the date of grant, which must be a day on which the Stock Exchange is open for the business of dealing in securities; (ii) the average of the official closing prices of the Shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant; and (iii) the nominal value of a Share.

### **(d) Granting options to connected persons**

Any grant of options to a Director, chief executive or substantial Shareholder of the Company or any of their respective associates is required to be approved by the independent non-executive Directors (excluding any independent non-executive Director who is the grantee of the options). If the Board proposes to grant options to a substantial Shareholder or any independent non-executive Director or their respective associates which will result in the number of Shares issued and to be issued upon exercise of options granted and to be granted (including options exercised, cancelled and outstanding) to such person in the 12-month period up to and including the date of such grant: (i) representing in aggregate over 0.1% or such other percentage as may be from time to time provided under the Listing Rules of the Shares in issue; and (ii) having an aggregate value in excess of HK\$5 million or such other sum as may be from time to time provided under the Listing Rules, based on the official closing price of the Shares at the date of each grant, such further grant of options will be subject to the issue of a circular by the Company and the approval of the Shareholders in general meeting by way of a poll at which all connected persons of the Company shall abstain from voting in favor of the resolution concerning the grant of such options at the general meeting, and/or such other requirements prescribed under the Listing Rules from time to time. Any vote taken at the meeting to approve the grant of such options shall be taken as a poll.

### (e) Time of exercise of Option and duration of the Share Option Scheme

An option may be exercised in accordance with the terms of the Share Option Scheme at any time after the date upon which the option is deemed to be granted and accepted and prior to the expiry of 10 years from that date. The period during which an option may be exercised will be determined by the Board in its absolute discretion, save that no option may be exercised more than 10 years after it has been granted. No option may be granted more than 10 years after the date of approval of the Share Option Scheme. Subject to earlier termination by the Company in general meeting or by the Board, the Share Option Scheme shall be valid and effective for a period of 10 years from 14 October 2015. The remaining life of the Share Option Scheme is around 3 years and 7 months.

### (f) Details of any options granted, exercised, canceled or lapsed under the Share Option Scheme

During the Reporting Period and up to the date hereof, no share options share has been granted, exercise, canceled or lapsed under the Share Option Scheme. As of 31 December 2020 and 2021, the Company has no outstanding share option under the Share Option Scheme.

## Directors

The Directors during the Reporting Period and up to the date of this annual report were:

### Executive Directors

Ms. ZHAO Shu (*Chairlady*)  
Mr. KONG Hongjun (resigned on 18 March 2022)  
Mr. LI Ke

### Non-executive Directors

Mr. LI Xingwu  
Mr. TEO Yi-Dar (resigned on 25 February 2022)

### Independent non-executive Directors

Ms. Chan Yeuk Wa  
Mr. LI Min  
Mr. ONG Chor Wei

Biographical details of the Directors and senior management of the Group are set forth in the section headed "Directors and Senior Management" of this report.

In accordance with Article 84(1) of the Articles of Association, one-third of the Directors for the time being shall retire from their offices by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. As such, Mr. Li Ke and Mr. Li Ming shall retire from office and being eligible, offer themselves for re-election at the Annual General Meeting.

# DIRECTORS' REPORT

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## Changes to Information in Respect of Director

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in the information of Directors and chief executives of the Company subsequent to the date of the 2020 annual report of the Company up to the date of this report are set out below:

- Mr. Ong Chor Wei was appointed as a non-executive director of GBA Holdings Limited (stock code: 261), a company listed on the Stock Exchange with effect from 3 January 2022.
- Mr. Ong Chor Wei was an independent non-executive director of O-Net Technology (Group) Limited (former stock code: 877), a company previously listed on the Stock Exchange and withdrawal from its listing status on 19 October 2020.

Please refer to the section headed "DIRECTORS AND SENIOR MANAGEMENT" of this annual report for the updated details.

## Confirmation of Independence

The Company has received, from each of the independent non-executive Directors, a confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all the independent non-executive Directors independent.

## Directors' Service Contracts

All Directors have entered into service contracts or letter of appointment with the Company for an initial term of three years until terminated in accordance with the terms of the service contracts or letter of appointment. Under the service contracts or letter of appointment, either party may terminate such contract at any time by giving the other not less than three months' notice in writing.

None of the Directors (including any Director who may be proposed for re-election at the forthcoming Annual General Meeting) has entered into any service agreement with the Company which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

## Retirement Benefit Plans

The Group operates a mandatory provident fund scheme (the "MPF Scheme") in Hong Kong. The Group also participates in an employee social insurance plan as required by the regulations in the PRC, under which the Group is required to contribute a specific percentage of the salaries of its employees to the retirement scheme, and the level of contributions are not reduced by contributions forfeited by those who leave the plans prior to vesting fully in the contributions. Details of the retirement benefit plans of the Group are set out in notes 3 and 34 to the consolidated financial statements.

## Directors' and Chief Executive's Interests in Shares, Underlying Shares and Debentures

As at 31 December 2021, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying Shares and debentures of the Company and its associated corporations, within the meaning of Part XV of the SFO, which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, including interests and short positions which the Directors and chief executive of the Company were taken or deemed to have under such provisions of the SFO, or which are recorded in the register required to be kept pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code were as follows:

Name of Directors	Capacity	Number of Shares held (Note 1)	Approximate percentage of shareholding (Note 2)
Ms. Zhao Shu ("Ms. Zhao")	Beneficial owner	14,812,477 (L)	3.00%
	Interest in controlled corporation (Note 3)	153,031,609 (L)	30.98%
Mr. Li Xingwu ("Mr. Li")	Interest in controlled corporation (Note 4)	51,075,015 (L)	10.34%
Mr. Kong Hongjun ("Mr. Kong")	Interest in controlled corporation (Note 5)	8,887,475 (L)	1.80%
Mr. Li Ke	Interest in controlled corporation (Note 6)	2,962,474 (L)	0.60%

Notes:

- The letter "L" denotes the person's long position in the Shares.
- The percentages are calculated based on 494,037,000 Shares in issue as at 31 December 2021.
- These 153,031,609 Shares are held by Advant Performance Limited which is wholly owned by Ms. Zhao. Ms. Zhao is deemed to be interested in these Shares by virtue of the SFO.
- These 51,075,015 Shares are held by EEC Technology Limited which is wholly owned by Mr. Li. Mr. Li is deemed to be interested in these Shares by virtue of the SFO.
- These 8,887,475 Shares are held by Global Reward Holdings Limited ("Global Reward") which is wholly owned by Mr. Kong. Mr. Kong is deemed to be interested in these Shares by virtue of the SFO.
- These 2,962,474 Shares are held by Fine Treasure Asia Holdings Limited ("Fine Treasure") which is wholly owned by Mr. Li Ke. Mr. Li Ke is deemed to be interested in these Shares by virtue of the SFO.

Save as disclosed above, as at 31 December 2021, none of the Directors or chief executive of the Company had or was deemed to have any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of the SFO) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or were recorded in the register required to be kept pursuant to section 352 of the SFO, or is otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

# DIRECTORS' REPORT

## Substantial Shareholders' Interests in Securities

As at 31 December 2021, so far as the Directors were aware of, the following persons' (other than the Directors and chief executive of the Company) interests or short position in the Shares and underlying shares of the Company, being interests of 5% or more, as recorded in the register required to be kept pursuant to section 336 of the SFO were as follows:

Name of Shareholder	Capacity	Number of Shares held (Note 1)	Approximate percentage of shareholding (Note 2)
Advant Performance Limited	Beneficial owner	153,031,609 (L)	30.98%
EEC Technology Limited	Beneficial owner	51,075,015 (L)	10.34%
Kickstart Holdings Limited	Beneficial owner	40,188,996 (L)	8.13%
Spring Capital Asia Fund, L.P.	Interest in controlled corporation (Note 3)	40,188,996 (L)	8.13%

Notes:

1. The letter "L" denotes the person's long position in the Shares.
2. The percentages are calculated based on the 494,037,000 Shares in issue as at 31 December 2021.
3. Kickstart Holdings Limited is beneficially and wholly owned by Spring Capital Asia Fund, L.P. Spring Capital Asia Fund, L.P. is deemed to be interested in these Shares held by Kickstart Holdings Limited by virtue of the SFO.

Save as disclosed above, as at 31 December 2021, the Directors were not aware of any other person (other than the Directors or chief executive of the Company) having an interest or short position in the Shares and underlying shares of the Company which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under section 336 of the SFO.

## Equity Linked Agreements

Save as disclosed in the section headed "Share Option Scheme", no equity linked agreements were entered into during or subsisted at the end of the year ended 31 December 2021.

## Directors' Right to Acquire Shares or Debentures

Save for the Share Option Scheme as disclosed in this annual report, at no time during the year ended 31 December 2021 was the Company, its subsidiaries, holding companies or fellow subsidiaries a party to any arrangements to enable Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## Management Contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Reporting Period.

## Directors' Interests in Transactions, Arrangements and Contracts

No transactions, arrangements or contract of significance to which the Company or any of its subsidiaries was a party and in which a Director or his/her connected entity had a material interest, whether directly or indirectly, subsisted at any time during the Reporting Period.

## Controlling Shareholders' Interests in Contracts

No contracts of significance between the controlling shareholder of the Company or any of its subsidiaries and the Group had been made during the Reporting Period.

## Permitted Indemnity Provision

Under the Articles of Association, every Director or other officers of the Company acting in relation to any of the affairs of the Company shall be entitled to be indemnified against all actions, costs, charges, losses, damages and expenses which he/she may incur or sustain in or about the execution of his/her duties in his/her office. The Company has arranged appropriate insurance cover in respect of legal action against its Directors and officers.

## Competing Business

A deed of non-competition dated 25 October 2015 (the "**Deed of Non-Competition**") was entered into between the Company and the controlling Shareholders, namely Ms. Zhao Shu and Advant Performance Limited, who have undertaken to the Company that she/it would not, and would procure her/its close associates (other than members of the Group) not to directly or indirectly be involved in or undertake any business (other than the Group's business) that directly or indirectly, competes, or may compete, with the Group's business or undertaking, or hold shares or interest in any companies or business that compete directly or indirectly with the business engaged by the Group from time to time, unless otherwise permitted according to the Deed of Non-Competition. The Company has received an annual written confirmation from each of the controlling Shareholders in respect of the compliance by them and their close associates with the Deed of Non-Competition.

Each of Ms. Zhao Shu and Advant Performance Limited, the controlling shareholders (within the meaning of the Listing Rules) of the Company, has confirmed to the Company that each of them and its close associates has complied with the non-compete undertaking given by her/it to the Company under the Deed of Non-competition. The independent non-executive Directors have reviewed the status of compliance and enforcement of the non-compete undertaking and confirmed that all the undertakings thereunder have been complied with throughout the year ended 31 December 2021.

Other than the Group's business, none of the Directors or their respective associates have any interests in any business that competes or is likely to compete with the Group's business during the year ended 31 December 2021.

## Related Party Transactions

Details of the related party transactions entered into by the Group during the year ended 31 December 2021 are set out in Note 36 to the consolidated financial statements, and none of these related party transactions constituted a connected transaction or continuing connected transaction pursuant to the Listing Rules.

## Distributable Reserves

The Company has no distributable reserve as at 31 December 2021 (2020: Nil).

# DIRECTORS' REPORT

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## Purchase, Sale or Redemption of Listed Securities

During the Reporting Period, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

## Pre-Emptive Rights

There are no provisions for pre-emptive rights under the Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new Shares on a pro-rata basis to existing Shareholders.

## Compliance with the Model Code

The Company has adopted the the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") in Appendix 10 of the the Rules Governing the listing of Securities in the Stock Exchange (the "**Listing Rules**") as its own code of conduct regarding directors' securities transactions. Having made specific enquiries to all the Directors of the Company, each of the Directors has confirmed that he/she has complied with the required standards set out in the Model Code during the Reporting Period and up to the date of this report.

## Sufficiency of Public Float

Based on the information that is publicly available to the Company and within the knowledge of its Directors, as at the date of this report, the Company has maintained the prescribed public float as required by the Listing Rules.

## Donations

During the Reporting Period, our Group made no charitable and other donations.

## Review by the Audit Committee

The audit committee of the Company ("**Audit Committee**") comprises three independent non-executive Directors, namely, Ms. Chan Yeuk Wa, Mr. Li Min and Mr. Ong Chor Wei. Mr. Ong Chor Wei is an independent non-executive Director with appropriate professional qualification under Rules 3.10(2) and 3.21 of the Listing Rules. Ms. Chan Yeuk Wa is the chairlady of the Audit Committee.

The Audit Committee has reviewed the audited financial statements of the Company for the year ended 31 December 2021 in conjunction with the Company's auditor and management and has also discussed auditing, risk management, internal control and financial reporting matters including accounting practices and principles adopted by the Group.

## Auditor

The consolidated financial statements for the year ended 31 December 2021 have been audited by SHINEWING (HK) CPA Limited ("**Shinewing**"), who will retire, and being eligible, offer themselves for re-appointment. A resolution for the re-appointment of Shinewing as auditor of the Company will be proposed at the forthcoming AGM.

On behalf of the Board

**Zhao Shu**

*Chairlady*

Hong Kong, 30 March 2022

# DIRECTORS AND SENIOR MANAGEMENT

## BOARD OF DIRECTORS

### Executive Directors

**Ms. Zhao Shu (趙姝)**, aged 56, was appointed as a Director on 7 November 2014 and was re-designated as an executive Director on 19 October 2015. She is primarily responsible for the overall management of the Group. Ms. Zhao is the chairlady of the Board, the chief executive officer and authorised representative of the Company, the chairlady of the Nomination Committee and a member of the Remuneration Committee. Ms. Zhao is also the general manager of Beijing Denox and Gu'an Denox Environmental Equipment Manufacturing Co., Ltd. ("**Gu'an Denox**"). Ms. Zhao has over 24 years of experience in the environmental protection industry. Prior to joining the Group, Ms. Zhao held various positions in the 5th Design and Research Institute of China Ordnance Industry (中國兵器工業第五設計研究院), now known as China Wuzhou Engineering Corporation Ltd. (中國五洲工程設計有限公司), a company providing integrated services for engineering construction, from August 1988 to February 1998 where she last served as an engineer and was primarily responsible for coordinating with different professionals to complete the whole design of power projects. From February 1998 to December 2004, Ms. Zhao held various positions in China Huadian Engineering Co., Ltd. (中國華電工程(集團)有限公司), a prime contractor for project construction and service applied in the industry of electronic power, petrification, harbor, metallurgy, mining, civilian and new energy engineering where she last served as executive deputy general manager of its desulphurization business department and was primarily responsible for the implementation of the prime contracts and procurement contracts. From February 2005 to February 2006, Ms. Zhao served as the general manager assistant of Guohua Ebara Environmental Engineering Co., Ltd. (國華荏原環境工程有限責任公司), a company engaging in environmental engineering projects where she was primarily responsible for handling commercial and legal matters. From March 2006 to May 2011, Ms. Zhao held various positions in China Datang Technologies & Engineering Co., Ltd. (中國大唐集團科技工程有限公司), a prime contractor for the projects related to environmental protection for the power industry, including denitrification in power plants where she served as the general manager of its environmental affairs department until late 2010 and was primarily responsible for the management of the desulphurization and denitrification business. Ms. Zhao received her bachelor of engineering, majoring in engineering for thermal power conversion, from Shanghai Institute of Mechanism (上海機械學院), now known as the University of Shanghai for Science and Technology (上海理工大學) in July 1988. Ms. Zhao obtained the qualification as a senior project manager (高級專案管理師) granted by the Occupational Skills Appraisal Center from the Ministry of Labor and Social Security (勞動和社會保障部職業技能鑒定中心) in November 2006. Ms. Zhao is interested in 24,612,477 Shares. By virtue of the SFO, Ms. Zhao was deemed to be interested in 153,031,609 Shares held by Advant Performance Limited, a company wholly owned by Ms. Zhao.

## DIRECTORS AND SENIOR MANAGEMENT

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**Mr. Kong Hongjun (孔紅軍)**, aged 54, was appointed as the Director on 9 February 2015 and was re-designated as an executive Director on 19 October 2015. Mr. Kong is also the deputy general manager of Beijing Denox, Gu'an Denox and the Company and is primarily responsible for the cost management of raw materials and equipment procurement of, and provision of technical support to, the Group. Prior to joining the Group, Mr. Kong served as procurement manager of the environmental protection department of China Huadian Engineering Co., Ltd. (中國華電工程(集團)有限公司), a company principally engaged in for project construction and service applied in the industry of electronic power, petrification, harbor, metallurgy, mining, civilian and new energy engineering, from May 1993 to April 2006, where he was primarily responsible for the procurement of machinery. From June 2006 to April 2008, he served as the general manager of Beijing Mixwell Mixing Equipment Co., Ltd. (北京邁士華混合設備有限公司), a manufacturer of mixers, where he was primarily responsible for management of the company. Mr. Kong held various positions in China Datang Technology & Engineering Co., Ltd. (中國大唐集團科技工程有限公司) from May 2008 to February 2011 where he last served as deputy manager of the environmental affairs department and was primarily responsible for procurement management, project management and cost control. Mr. Kong received his bachelor of engineering from China University of Mining and Technology (中國礦業大學) in July 1990, majoring in engineering for thermal power engineering (電廠熱能動力工程) of power plants. He received his master of engineering from Southeast University (東南大學) in February 1993, majoring in thermal power engineering (電廠熱能動力工程) of power plants. Mr. Kong obtained the qualification as an engineer granted by the Ministry of Electric Power Industry of the PRC (中華人民共和國電力工業部) in September 1996.

**Mr. Li Ke (李可)**, aged 54, was appointed as the Director on 9 February 2015 and was re-designated as an executive Director on 19 October 2015. Mr. Li is also the deputy general manager of Beijing Denox, Gu'an Denox and the Company. He is primarily responsible for the production management, equipment management, research and development and quality control of the Group. Prior to joining the Group, he was the assistant engineer of Scivic Engineering Corporation (機械工業第四設計研究院), a company engaged in the engineering management and supervision, from July 1991 to January 1994 where he was primarily responsible for the design of power stations. From February 1994 to January 2010, Mr. Li held various positions in Kurabo Denim (Zhuhai) Textile Co., Ltd. (倉紡(珠海)紡織有限公司), a company engaged in manufacturing of textile products, where he last served as the head of its engineering works department and was primarily responsible for the set-up and maintenance of the equipment and enhancement of technical alterations. Mr. Li received his bachelor of engineering from Southeast University (東南大學) in July 1991, majoring in thermal power engineering (電廠熱能動力工程) of power plants. Mr. Li was awarded the China Machinery Industry Science and Technology Award (Third Class) in October 2012. By virtue of the SFO, Mr. Li was deemed to be interested in 2,962,474 Shares held by Fine Treasure Asia Holdings Limited.

## DIRECTORS AND SENIOR MANAGEMENT

### Non-executive Director

**Mr. Li Xingwu (李興武)**, aged 55, was appointed as the Director on 7 November 2014 and was re-designated as a non-executive Director on 19 October 2015. Prior to joining the Group, Mr. Li held various positions in China National Electric Equipment Corporation (中國電工設備總公司), now known as China National Electric Engineering Co., Ltd. (中國電力工程有限公司), a company engaged in EPC contracting, complete equipment supply, engineering consultation, engineering design, project management and supervision, installation and commissioning, technical service, power plant maintenance and operation from July 1988 to January 2000 where he last served as project manager and was primarily responsible for providing technical support and advice to major projects and helping to promote technological innovation. From January 2000 to July 2009, Mr. Li served as project manager of General Machinery Development Co., Ltd. (通達機械有限公司), a trading company engaged in the sale of various types of general machinery, electrical equipment and instrument products, where he was primarily responsible for implementation and management of the transportation and water supplies projects. Since August 2009, Mr. Li founded Yu The Great Environmental Engineering (Beijing) Co., Ltd. (中禹環境工程(北京)有限公司), a contractor for construction projects where he serves as the chairman and is primarily responsible for strategic planning.

Mr. Li received his bachelor of engineering, majoring in engineering for thermal conversion, from Shanghai Institute of Mechanism (上海機械學院), now known as University of Shanghai for Science and Technology (上海理工大學) in July 1988. Mr. Li obtained the qualification as a senior engineer (高級工程師) in respect of construction of the thermal conversion granted by the Ministry of Mechanical Industry (機械工業部) in October 1998.

### Independent non-executive Directors

**Ms. Chan Yeuk Wa (陳躍華)**, aged 51, was appointed as an independent non-executive Director on 30 June 2020. Ms. Chan is the chairperson of the Audit Committee. Ms. Chan has extensive experience in investment banking and commercial banking industry. From 1995 to 2006, she worked in Bank of China (Hong Kong) Limited and was responsible for marketing promotion and IPO Receiving Bank Service and Dividend Payment Services, and among others, mergers & acquisitions, privatization, shares repurchase and placing. From 2006 to 2009, Ms. Chan was the team head of IPO Service in the Commercial Business Management Department in Industrial and Commercial Bank of China (Asia) Limited, where she oversaw IPO and listing-related business and developed various banking products. From 2012 to 2019, Ms. Chan was a director and the chief executive officer at Partners Financial Holdings Limited, where she was responsible for various mergers & acquisitions transactions and establishment of private equity funds. Ms. Chan obtained a Master of Business Administration degree from the University of South Australia in 2004.

**Mr. Li Min (李民)**, Ph.D. aged 53, was appointed as an independent non-executive Director on 1 November 2017. Mr. Li is the chairman of the Remuneration Committee and a member of each of the Audit Committee and the Nomination Committee. Mr. Li has been a researcher at the Department of Energy and Power Engineering at the School of Vehicle and Traffic Engineering in Henan University of Science and Technology where he is currently an associate professor and is primarily responsible for teaching and researching on internal combustion engine vibration and noise control, internal combustion engine structure finite element simulation (CAE) and diesel engine tail gas treatment. From July 1991 to February 1996, Mr. Li Min was an assistant engineer Luoyang Yisuo Company Technology Center (洛陽一拖公司技術中心) where he was primarily responsible for engine testing and pump design work.

## DIRECTORS AND SENIOR MANAGEMENT

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Mr. Li Min received 2 second prizes of Scientific and Technological Progress in Henan Province, and approval for 4 applications of invention patent. He also conducted and completed 2 appraisals for Henan Provincial Department of Science and Technology. He has published more than 20 academic theses in domestic and foreign academic periodicals, of which more than 10 were published by EI. He obtained education and teaching awards such as the outstanding teacher, the outstanding lecturer of master program and the outstanding lecturer of undergraduate design programme at Henan University of Science and Technology.

Mr. Li Min received his bachelor's degree from Xi'an Jiaotong University in July 1991, his master's degree from Henan University of Science and Technology in July 2000, and his doctorate's degree from Tianjin University in March 2009.

**Mr. Ong Chor Wei (王祖偉)**, aged 52, was appointed as an independent non-executive Director on 18 October 2015. Mr. Ong is a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee.

Mr. Ong has over 30 years of experience in finance and accounting. He holds a Bachelor of Laws degree from The London School of Economics and Political Science, The University of London. Mr. Ong also holds a distance learning degree in Masters in Business Administration which was jointly awarded by The University of Wales and The University of Manchester. Mr. Ong is an associate member of The Institute of Chartered Accountants in England and Wales and a member of the Hong Kong Institute of Certified Public Accountants.

Mr. Ong is currently an executive director of Net Pacific Financial Holdings Limited and a non-executive director of Joyas International Holdings Limited, both of which are listed on the Singapore Exchange. He is also a non-executive director of GBA Holdings Limited (stock code: 261). He is also an independent non-executive director of Nameson Holdings Limited (stock code: 1982), Man Wah Holdings Limited (stock code: 1999) and Smart Globe Holdings Limited (stock code: 1481), all of which are listed on the Stock Exchange.

## DIRECTORS AND SENIOR MANAGEMENT

Mr. Ong was an independent non-executive director of O-Net Technologies (Group) Limited (stock code: 877), a company previously listed on the Stock Exchange and withdrawal of its listing status on 19 October 2022. He was also a non-executive director of Prosperous Printing Company (stock code: 8385) from 2016 to 2020, which is listed on GEM of the Stock Exchange. From 2017 to 2019, Mr. Ong was a non-executive director of Vico International Holdings Limited (stock code: 1621), a company listed on the Stock Exchange. He was also an executive director on a part-time basis of Zibao Metals Recycling Holdings Plc (a company trading on AIM, a market operated by the London Stock Exchange Plc) from 2014 to 2019.

### SENIOR MANAGEMENT

**Mr. Liu Lianchao (劉連超)**, aged 47, was appointed as one of the joint company secretaries and the authorised representative of the Company on 8 May 2015. Mr. Liu is also the deputy general manager of Beijing Denox, Gu'an Denox and the Company. Mr. Liu is primarily responsible for the management of human resources and company secretarial matters. Prior to joining the Group, Mr. Liu served as a technician of Daimler Chrysler Railway System Signal (Shenyang) Co., Ltd. (瀋陽戴姆勒克萊斯勒鐵路系統信號有限公司), a company principally engaged in the design of railway signaling system from June 1999 to March 2001, where he was primarily responsible for technical works.

## DIRECTORS AND SENIOR MANAGEMENT

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From April 2004 to April 2005, Mr. Liu served as a manager of the human resources department of Zhejiang Putong Fuwu Shichang Co., Ltd. (浙江普通服務市場有限公司), a company providing the storage and distribution services, where he was responsible for the set-up of the distribution center and management of human resources. From February 2006 to April 2012, Mr. Liu served as an officer of the department of planning and development of China Datang Technologies & Engineering Co., Ltd. (中國大唐集團科技工程有限公司) where he was primarily responsible for planning and development. Mr. Liu received his bachelor of engineering, majoring in fluid power transmission and control, from Beijing University of Aeronautics and Astronautics (北京航空航天大學), now known as Beihang University, in July 1998. Mr. Liu received his master of business administration from Tongji University (同濟大學) in November 2004. Mr. Liu received his doctorate's degree of management, majoring in corporate management, from Renmin University of China (中國人民大學) in January 2011. Mr. Liu obtained the qualification as economist granted by the Personnel Bureau in November 2006.

**Mr. Chen Qizhao (陳其照)**, aged 29, was appointed as the chief financial officer of the Company on 1 June 2020. Mr. Chen graduated from the University of Southern California in the United States in May 2015 majoring in Business Administration. During his time in university, he has successively interned in the investment banking department of Huachuang Securities Co., Ltd. in Beijing, SEAVI Advent in Singapore, and the investment and financing department of CITIC Bank International in Shanghai, and has accumulated working experiences in project due diligence and China investment analysis, corporate initial public offering, and convertible bond and trust business. Mr. Chen has served as a financial manager in the financial department of the Company since he graduated from university, and his main duties are to make use of financial data to optimise the Company's operation management, reduce the Company's operational risks, and improve the Company's profitability. Mr. Chen is the son of Ms. Zhao Shu, the Chairlady and an executive Director of the Company.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 1. About the Environmental, Social and Governance Report

This is the fifth Environmental, Social and Governance (“**ESG**”) Report (the “**ESG Report**”) of Denox Environmental & Technology Holdings Limited (the “**Company**”). The ESG Report illustrates the sustainability strategies and performance of the Company and its subsidiaries (collectively, “**We**” or the “**Group**”) regarding ESG aspects. The ESG Report should be read together with the Corporate Governance Report to have a holistic picture of the ESG performance of the Group. The ESG Report has been reviewed and approved by the Board of Directors.

### 1.1. Reporting Boundary

The reporting scope of the ESG Report covers the Company and its subsidiaries, including Beijing Denox Environmental & Technology Co., Ltd (“**Beijing Denox**”) and Gu’an Denox Environmental Equipment Manufacturing Co., Ltd (“**Gu’an Denox**”). Wuxi Denox Environmental & Technology Co., Ltd. (“**Wuxi Denox**”) was excluded from the report as it was disposed of in 2021. The ESG Report includes the office operation and the research and development, manufacturing and sales of DeNOx catalysts. The reporting period of the ESG Report is from 1 January 2021 to 31 December 2021 (the “**Reporting Period**”), which is consistent with the Annual Report 2021.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 1.2. Reporting Guideline

The ESG Report is prepared in accordance with Appendix 27 Environmental, Social and Governance Reporting Guide (the “**ESG Guide**”) to the Listing Rules issued by the Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The ESG Report follows the mandatory disclosure requirements and “comply or explain” provisions of the ESG Guide of the Stock Exchange and the Group has followed the four reporting principles consisting of materiality, quantitative, balance and consistency in preparing the ESG Report.

<b>Materiality</b>	<ul style="list-style-type: none"><li>• The ESG Report focuses on responding to the material issues that concern our stakeholders. Therefore, we have identified the material issues through materiality assessment, including conducting stakeholder engagement through questionnaires and determining material issues by the Board of Directors. The detailed materiality assessment process and results are described in Chapter 2.3.2 “Materiality Assessment”.</li></ul>
<b>Quantitative</b>	<ul style="list-style-type: none"><li>• To evaluate our environmental and social performance, we provide the key performance indicators (“<b>KPIs</b>”) during the Reporting Period, and disclose information on the standards, methodologies, assumptions and/or calculation tools and source of conversion factors used, for the reporting of KPIs.</li></ul>
<b>Balance</b>	<ul style="list-style-type: none"><li>• The ESG report should provide an unbiased picture of the our performance. The ESG Report should avoid selections, omissions, or presentation formats that may inappropriately influence a decision or judgment by the report reader.</li></ul>
<b>Consistency</b>	<ul style="list-style-type: none"><li>• We adopt consistent calculation methods used in previous reporting periods, providing meaningful comparisons of our environmental and social performance.</li></ul>

## 1.3. Reporting Language

The ESG Report is published in Traditional Chinese and English versions. If there is any ambiguity between the two versions, the Traditional Chinese version shall prevail.

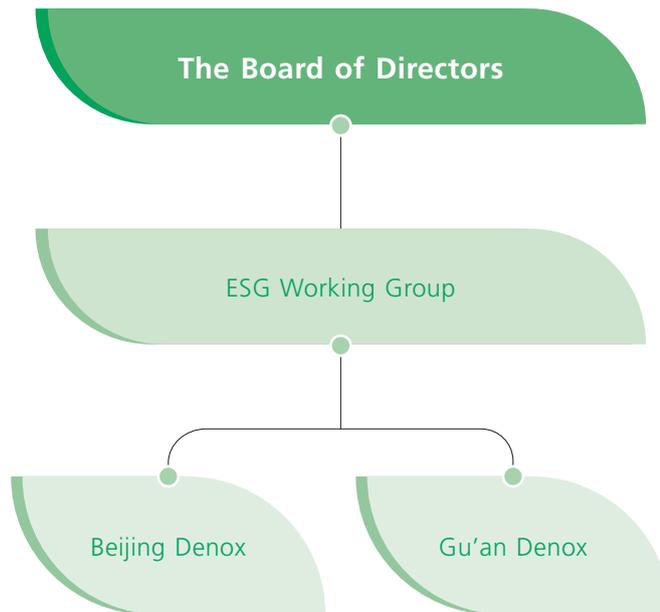
# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 2. Governance in Sustainable Development

In order to actively respond to the China's "3060" carbon peaking and carbon neutrality goals, opening a new chapter in exploring carbon peaking and carbon neutrality, the Group is committed to improving the performance in sustainable development and believes that good corporate governance plays a positive role. During the Reporting Period, the Group continued to improve the ESG management system, including the establishment of an ESG governance structure, the preparation of relevant risk identification and response plans, and the establishment of environmental and social-related goals, to carry out sustainable development work and deepen the impact of ESG on the Company's daily operations. In addition, the Group also actively reviews and manages the environmental and social impacts of its operations to better integrate the concept of sustainable development into its internal work.

### 2.1. ESG Governance Structure ESG

A compendious and effective ESG governance structure can better respond to and implement relevant ESG strategies and measures. We have built a top-down ESG governance structure to meet the needs. The Group's ESG governance structure is as follows:<sup>1</sup>



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

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The Board of Directors has overall responsibility for the Group's ESG strategy and reporting, and delegates the ESG Working Group to coordinate the Group's ESG related work. The ESG Working Group is chaired by the Secretary of the Board of Directors and is comprised of the heads of functional departments of the Group's headquarters and its subsidiaries. Responsibilities of the ESG Working Group include:

- To develop and review the ESG management approach and strategy in a timely manner
- To identify, assess and manage the ESG risks and opportunities of the Group
- To set ESG-related targets and to review progress on ESG-related targets
- To identify, assess and manage the Group's material ESG issues
- To prepare ESG reports

The ESG working group regularly reports to the Board of Directors on important ESG issues and work status to ensure that the Board of Directors is informed of ESG work status in a timely manner, and discusses and makes decisions on important ESG issues. The ESG working group is also responsible for coordinating and coordinating the implementation and execution of ESG work by the functional departments of the Company and its subsidiaries, and has achieved the continuous integration of sustainable development concepts into daily operations.

## 2.2. ESG Management System, Targets and Performance ESG

The Group is committed to continuously improving its quality, environmental and occupational health and safety management system to strengthen the foundation of the Group's sustainable development. The Group has established a quality, environmental and occupational health and safety management system in accordance with GB/T 19001-2016/ISO 9001: 2015 *Quality Management System Requirements*, GB/T 24001-2016/ISO 14001: 2015 *Environmental Management System Requirements with Guidance for Use* and GB/T45001-2020/ISO 45001: 2018 *Occupational Health and Safety Management System Requirements with Guidance for Use*, and regularly reviews and updates it to ensure that it meets the latest national and regulatory standards. The Group has been audited by a third-party organisation and obtained certifications in relation to quality management system, environmental management system and occupational health and safety management system.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group sets targets related to quality, environment and occupational health and safety every year to continuously promote the sustainable development of the Group. In order to ensure that the target is achieved on schedule, we have established a division of goals for relevant functional departments and regularly review the achievement of goals. The Group completed all targets set in 2021. Below is a list of targets set for 2022:

Aspects	Targets
Environment	100% compliance to standards, laws and regulation related to environmental protection
	0 Environmental pollution incident
Employee	0 Safety incident rate
	0 Occupational disease incidence rate
	0 Fire incident rate
Product Quality	Procurement compliance rate $\geq$ 99%
	Delivered product pass rate 100%
	Customer satisfaction rate $\geq$ 90%
	Contract fulfilment rate 100%

## 2.3. Stakeholder Engagement

### 2.3.1. Communicate with stakeholders

Listening, collecting and responding to the needs of stakeholders is an important part of the Group's formulation and improvement of sustainable development strategies. Therefore, the Group maintains close contact with stakeholders through official websites, emails, general meetings, annual reports, interim reports, announcements, circulars, meetings and other forms to respond to the needs of various stakeholders in a more timely and comprehensive manner. To better respond to the needs and expectations of stakeholders, we actively consider their advice when formulating our sustainable strategies

Stakeholders	Needs and Expectations	Responses
Relevant Government Departments	Comply with environmental and safety-related laws and regulations	Enhance the screening and identification of safety hazards and work with relevant departments proactively to conduct safety inspections; Implement environmental protection measures accordingly

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

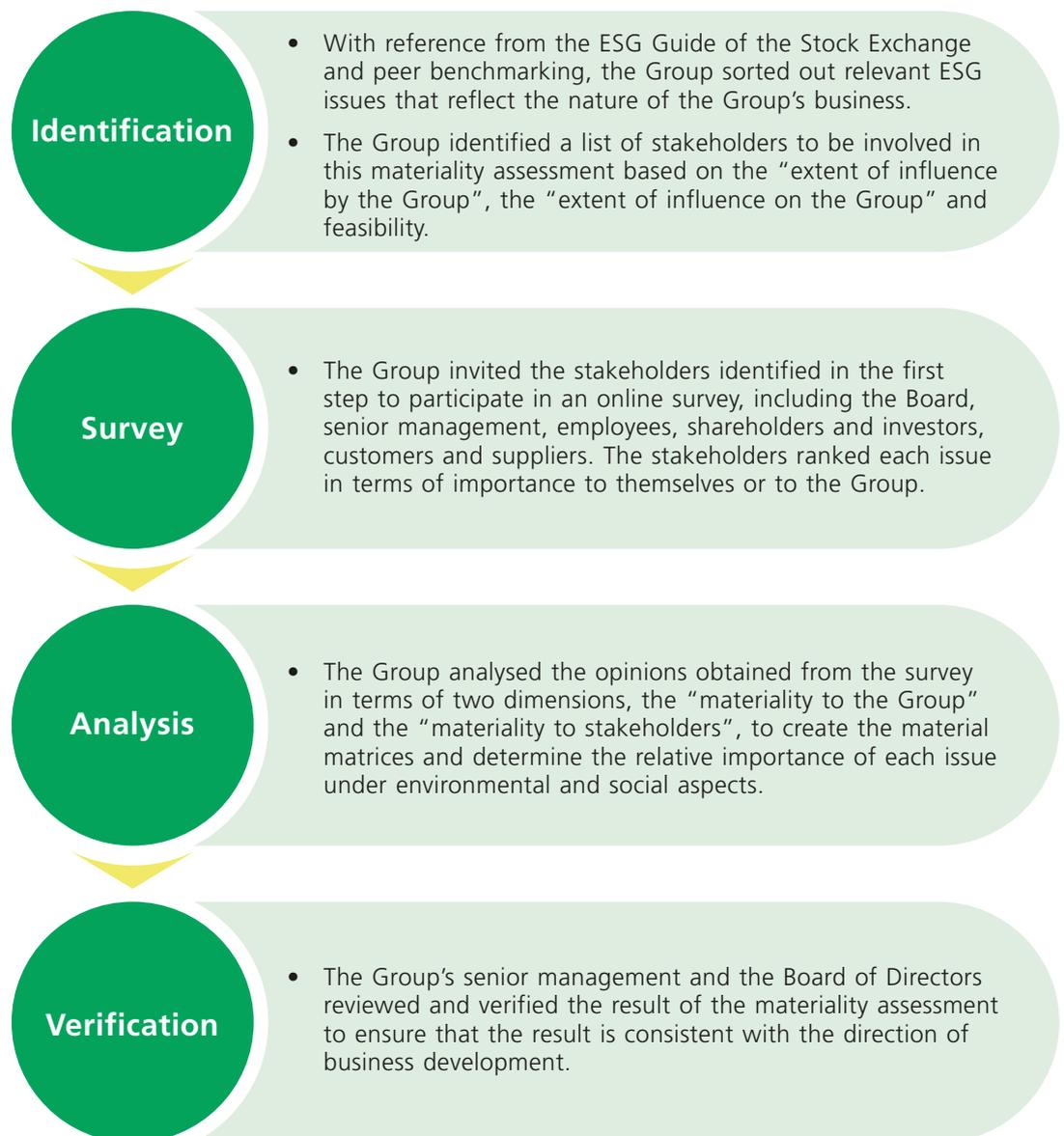
Stakeholders	Needs and Expectations	Responses
Shareholders and Investors	Business developments; Maintain competitiveness in the market	Formulate an operation plan which conforms to the strategy of the Group; Focus on the research and development, production and sales of industrial DeNOx catalysts and vehicles DeNOx catalysts
Customers	Products comply with relevant laws and regulations, ensure products quality and provide after-sales service; Products comply with national environmental requirements	Keep abreast of the latest environmental protection policies and market demand, enrich the variety of products, and commit to research and development and technical transformation of DeNOx catalysts; Strengthen product quality control and improve product quality
Employees	Reasonable working hours; A clean and tidy workplace	Establish a reasonable work schedule; Arrange regular cleaning for office and production plants
Suppliers	Fair and transparent procurement; Win-win cooperation	Conduct annual supplier assessment, formulate a qualified supplier list and ensure that the products provided by suppliers meet the quality, environmental and safety requirements
Neighbourhood Communities	Protect the community environment	Strengthen the emission reduction technology of DeNOx catalyst to assist the emission reduction of the key pollution industries; Implement environmental protection measures and enhance environmental management

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

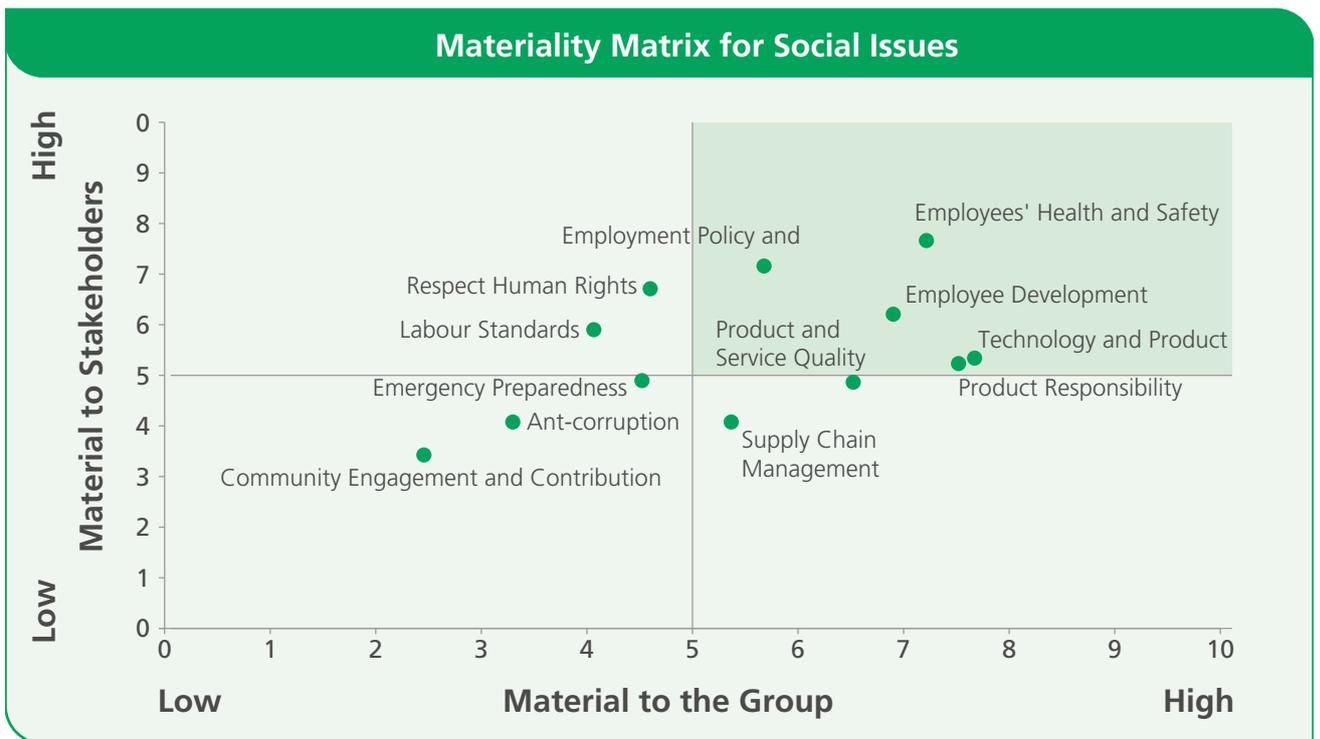
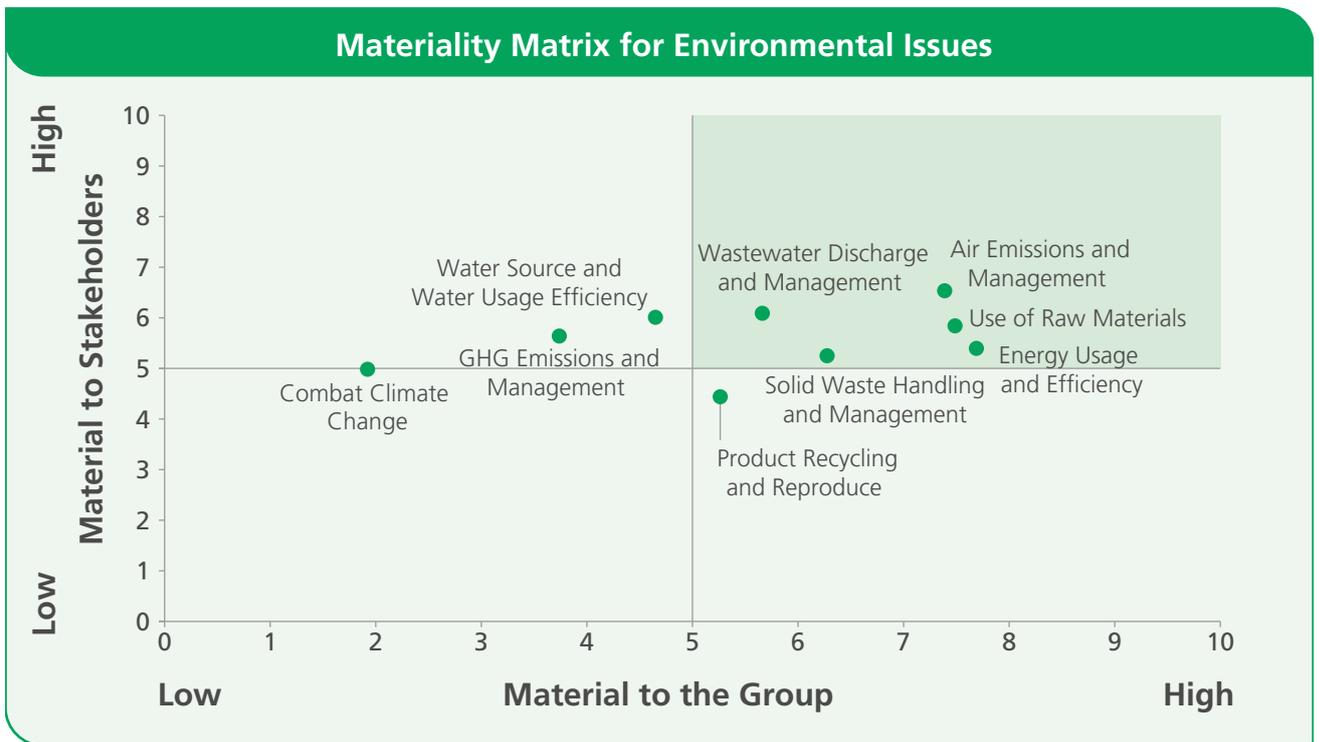
## 2.3.2. Materiality Assessment

The Group regularly invites stakeholders to participate in the materiality assessment to understand the ESG issues that stakeholders are concerned about, so as to better analyze the issues with higher materiality to the Group and stakeholders, and ensure that the issues that stakeholders are concerned about can be comprehensively responded to in the subsequent sustainable development work, and present them in the ESG report to provide a reference for the future sustainable strategy.

During the preparation of the ESG Report, the Group has entrusted a third-party consultant to assist in the process of the materiality assessment. The materiality assessment is conducted by the following main steps:



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Following the above steps and after the analysis of the materiality matrices in environmental and social aspects, the Group identified 5 environmental-related and 5 social-related issues with higher materiality which are shown below. The management approach and performance of the Group on such issues are elaborated as the focus of the subsequent sections.

Issues with Higher Materiality	
Environmental Aspects	Social Aspects
<ul style="list-style-type: none"> <li>• Air Emissions and Management</li> <li>• Raw material usage</li> <li>• Energy Usage and Efficiency</li> <li>• Wastewater Discharge and Management</li> <li>• Solid Waste Handling and Management</li> </ul>	<ul style="list-style-type: none"> <li>• Employees' Health and Safety</li> <li>• Employee Development and Training</li> <li>• Technology and Product Development</li> <li>• Employment Policy and Employees' Benefit</li> <li>• Product and Service Quality</li> </ul>

## 3. Green Operation

The Group's main business focuses on environmental protection technology and gives priority to environmental protection in accordance with the concept of green operation. The laws and regulations that have a significant impact on the Group's business development include but are not limited to the *Environmental Protection Law of the People's Republic of China*, the *Law of the People's Republic of China on the Prevention and Control of Water Pollution*, the *Law of the People's Republic of China on the Prevention and Control of Environmental Pollution by Solid Waste*, the *Law of the People's Republic of China on the Prevention and Control of Pollution from Environmental Noise*, the *Law of the People's Republic of China on Promoting Clean Production*, the *Integrated Emission Standard of Air Pollutants*, the *Implementation Rules for the Implementation of the Action Plan for the Prevention and Control of Air Pollution in the Beijing-Tianjin-Hebei Region and Surrounding Regions*, We have formulated the *Control Procedure of Obtaining and Identifying Laws, Regulations and Other Requirements* to establish the responsibilities of relevant departments to regularly update and compile a list of requirements of environmental laws and regulations, the Group has formulated the *Control Procedures for the Access and Identification of Laws, Regulations and Other Requirements*, and released information to relevant departments to ensure that the Group complies with relevant laws and regulations during its operation. During the Reporting Period, the Group strictly complied with the requirements of the above laws and regulations, and did not violate relevant regulations such as air and greenhouse gas ("GHG") emissions, discharges into water and land, generation and disposal of waste, and noise pollution.

### 3.1. Environmental Management

Good environmental management measures can help the Group reduce the impact of daily operations on the surrounding environment. The Group has formulated the *Control Procedure of Environmental Factors' Identification and Assessment* to identify material environmental factors in the process of procurement, sales, product technology development, production and after-sales services, and evaluate the impact of such factors on the environment, so as to take corresponding measures. The Group seeks to ensure, as far as possible, that it is able to effectively control the factors that its operations have a potential negative impact on the environment and reduce the pressure on the environment and natural resources. The Group strives to take initiative to undertake its own environmental responsibilities.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

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## 3.1.1. Air Pollutants and GHG Emissions

The Group's air pollutants primarily come from fossil fuel combustion from the use of production equipment and machinery. Therefore, the Group uses emission reduction devices to reduce the emission of air pollutants, including particulate matter dust, sulphur dioxide and nitrogen oxides. Greenhouse gas emissions mainly come from direct emissions from fossil fuel combustion of production equipment and machinery and indirect emissions from the use of purchased electricity. The Group is working to reduce the emission of air pollutants by formulating relevant policies and targets and by installing emission reduction devices.

The Group implements the *Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution*, the *Regulations of Hebei Province on the Prevention and Control of Air Pollution*, the *Technical Guidelines for the Formulation of Emergency Emission Reduction Measures for Key Industries in Heavy Pollution Weather (Revision 2020)* by the Ministry of Ecology and Environment, the *Technical Guidelines for Emergency Emission Reduction for Eight Industries in Heavy Pollution Weather in Hebei Province*, the *Guiding Opinions on Differentiated Management of Heavy Pollution Weather in Non-Key Industries in Langfang (Provisional)* and other laws, regulations and regulatory documents. The Group improves the scientificity, rationality and responsiveness of emergency emission reduction measures during heavy pollution weather to ensure the operability and verifiability of corresponding emergency emission reduction measures. During the period of heavy pollution weather, various emergency emission reduction measures can be quickly activated, efficiently and orderly, and the degree of air pollution can be minimized. The Group has formulated the *Operation Plan for Emergency Response to Heavy Pollution Weather based on the actual situation*, and set up a response team for heavy pollution weather to avoid increasing emissions in heavy pollution weather. Under special circumstances, production suspension and emission reduction measures are taken as instructed by the superior government.

At the same time, we have set targets to reduce emissions. In this regard, we actively adopt the strategy of reducing emissions at source to reduce air pollutant emissions and greenhouse gas emissions during our operation. The production equipment of Gu'an Denox uses natural gas as fuel and considers replacing traditional fuel machinery with electric machinery to reduce direct emissions. During the Reporting Period, Gu'an Denox added a new exhaust emission equipment in the honeycomb product production workshop, through which the production exhaust was treated to reduce emissions. In addition, we attach great importance to the management of emissions in our offices, as compared to our production plants, although the emissions generated from our office operations are relatively small. The Group continues to strengthen the management of energy use to save unnecessary resource consumption, thereby reducing greenhouse gas emissions. For example, the Group calls on employees to take public transportation to reduce the use of official vehicles, so as to reduce gasoline consumption and reduce emissions from vehicle fuels. The Group also actively encourages employees to participate in tree planting activities, setting the goal of tree planting to improve the environment. In addition, the Group strives to hold internal and external meetings by telephone or online meetings to reduce the carbon footprint arising from travel.

## Case Study: Gu'an Denox cellular product production workshop exhaust emission equipment



In the process of DeNOx catalysts production, the mixing and drying processes generate a small amount of dust, while the ageing and roasting processes generate dust, sulphur dioxide and nitrogen oxides. Gu'an Denox has set up exhaust gas treatment facilities such as bag filters and spray tower at the exhaust vents of all production equipment and has stipulated that exhaust gases must meet the requirements set out in the *Integrated Emission Standard of Air Pollutants (GB 16297-1996)* and the *Emission Standard of Air Pollutants for Industrial Kiln and Furnace (DB13/1640-2012)* before discharge. Direct emissions without treatment are strictly prohibited.

### 3.1.2. Wastewater Discharge

The Group's major sources of wastewater are industrial wastewater from production parks and domestic wastewater from offices. Among them, domestic sewage generated from daily office work is discharged from the sewage system of the building where it is located to the municipal pipeline for unified treatment.

Gu'an Denox has established a comprehensive sewage treatment facility in the production park to treat the sewage discharged during the production process, ensuring that the treated sewage meets the *Integrated Wastewater Discharge Standard (GB 8978-1996)* and the sewage treatment and collection standard of Gu'an Lvyuan District. The wastewater discharged from production is discharged to the sewage treatment plant through urban pipelines after pre-treatment by the sewage treatment facilities in the park. The Group regularly engages third-party institutions to test the quality of sewage discharged from production to ensure that it meets the discharge standards. During the Reporting Period, the Group discharged 1,951 tonnes of sewage.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 3.1.3. Waste Handling

The Group is committed to strengthening the management of waste and abides by relevant national standards, such as the *Standard for Pollution Control on the Storage and Disposal Site for General Industrial Solid Wastes* (GB 18599-2001) and the *Standard for Pollution Control on Hazardous Waste Storage* (GB 18597-2001). The Group has formulated the *Waste Management Procedures* and the *DeNOx Hazardous Waste Management System* to regulate the procedures for the collection, storage and handling of all types of wastes.

The Group's hazardous wastes are mainly waste hydraulic oil generated in the production process, waste sludge generated in sewage treatment, waste batteries, waste ink cartridges and waste electronic products generated in daily operations. The Group handed over the above hazardous wastes to qualified third-party processing units for centralized treatment to ensure that they are safely disposed of, with a safe disposal rate of 100%. In the daily operation and production process, the Group has set up a special waste collection and storage area, set up clear storage labels and record of usage, and arranged special personnel to inspect and manage them to prevent the mixing of hazardous waste into non-hazardous waste; The Group's non-hazardous wastes are mainly dust, waste materials from cutting, food waste and domestic waste from daily operation. The Group classifies and centrally stores non-hazardous wastes, and delivers them to the local property management company for unified treatment.

The Group has set a goal to reduce waste generation. In order to better implement this goal, we actively seek measures to recycle waste, make the best use of waste generated in daily production and operation, and reduce waste of resources. Gu'an Denox reduces the generation of waste by returning the dust collected by bag filters and cutting scraps to the production process for reuse. The paper is also recycled and reused in Beijing Denox. A total of 51 kg of paper is recycled throughout the year to reduce the generation of office waste paper. In addition, waste generated in daily operation and production are properly recycled and disposed of to reduce the impact of waste on the environment.

### Case Study: Solid Waste Sorting in Gu'an Denox



The Group is committed to waste reduction, classification and proper handling. In the production plant of Gu'an Denox, hazardous wastes such as waste hydraulic oil, waste oil cotton yarn and waste paint bucket are stored separately, and a ledger is set up to arrange special personnel to inspect and manage them. After accumulating to a certain extent, qualified hazardous waste disposal companies are invited to handle them in a unified manner to avoid environmental pollution to the greatest extent.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 3.1.4. Noise Control

The Group's main noise comes from the operation of production equipment in Gu'an Denox. The Group has formulated the *Control Procedure of Noise* to strengthen the control and management of noise, so as to minimize noise pollution. We have also adopted the following measures to reduce the generation and transmission of noise from production equipment:

### Noise Management

- Measure noise level when installing new equipment, and adopt noise reduction measures of equipment that does not meet the standard
- Develop equipment operation procedures to prevent noise generated from improper operation
- Regularly repair and maintain the equipment to ensure that the equipment operates normally, thus reducing operating noise

The Group conducts daily inspection on noise prevention and control, and regularly monitors the noise within the plant area to ensure that the noise generated in daily operations and production is lower than the level required by law.

## 3.1.5. Climate Change

During the Reporting Period, the Group organized and analyzed the potential challenges of the Group in major climate-related issues in a more complete visual manner by reviewing the material issues of 2021 and combining with the prevailing international and industry trends. In terms of climate change, we have identified physical risks and transition risks. In the future, we will contact the actual situation and formulate corresponding policies to deal with relevant risks.

### Impact of climate change on the Group

#### Physical risks:

Extreme weather caused by climate change can endanger the operation of the factory. If an enterprise fails to adequately respond to climate issues, it may have a negative impact on its production, revenue, operations, reputation and other aspects.

#### Transition risks:

More disclosure requirements related to climate change and more stringent environmental compliance are imposed by the government/regulatory authorities or industrial/listed companies. In order to meet the compliance requirements, the operating costs may increase.

## 3.2. Resources Consumption

### 3.2.1. Energy and Water Consumption

The Group mainly consumes electricity and natural gas, and has no difficulty in sourcing water, including production water and domestic water mainly from municipal water plants. In addition, the Group has formulated the *Energy Conservation and Consumption Reduction Management Procedures* to reduce resource consumption and regulate the Group's energy and water conservation measures by regularly recording the consumption of electricity, gas and water. During the Reporting Period, the energy and water conservation measures implemented by the Group include:



#### Energy Conservation

- Assigning the Equipment Management Department to supervise the use of energy, and to verify and propose handling opinions on abnormal situations
- Turn off the power supply and office electrical appliances after business on time
- Record vehicle fuel consumption on a monthly basis



#### Water Conservation

- Strengthen employees' awareness of water conservation, pay attention to water conservation, and require employees to turn off water taps promptly after use
- Proper control of the opening of water valves to prevent excessive use of water valves and waste

Through the effective implementation of the above measures, the Group did not experience any abnormal use of energy and water resources during the Reporting Period. In addition, Gu'an Denox reuses the sewage generated from production through the sewage treatment station, saving about 10 tonnes of water. In the future, the Group will continue to explore new ways of energy and water conservation, set targets to improve energy efficiency and reduce water consumption as much as possible, promote the implementation of relevant measures, continue to improve the Group's environmental data management system, and timely collect and disclose the results achieved.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Meanwhile, during the Reporting Period, the Group has also designated relevant plans to facilitate the effective implementation of energy and water conservation. The objectives and plans are as follows:

Energy Saving Targets	Energy Saving Plan
Improve energy efficiency	Assigning the Equipment Management Department to formulate maintenance plans, regularly overhaul energy-consuming equipment, and regularly repair and upgrade electronic equipment in the plant area to optimize energy efficiency
Increase the penetration rate of low-energy consumption equipment	Replace and phase out high energy-consuming equipment, formulate equipment replacement schedule, etc.
Promote energy saving information	Increase employees' awareness of energy-saving products, such as participating in energy-saving products and environmental protection expo, paying attention to relevant energy-saving information, etc.
Electricity saving	Formulate sound energy conservation management plans and measures, and establish a leading group for electricity conservation

Water Saving Targets	Water Conservation Plan
Water Conservation	Formulate water-saving measures. Put up water-saving signs in places such as toilets
Reducing Water Waste	Check water devices in the factory regularly to ensure no water leakage

### 3.2.2. Raw Materials and Other Resources Consumption

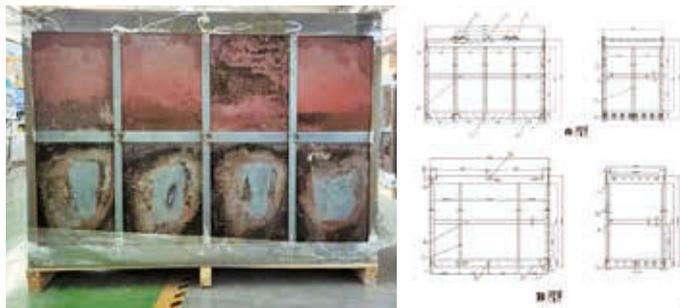
The Group utilises all resources to reduce the consumption of production and packaging materials. Among them, the Group uses sludge recycling devices to recycle the remaining raw materials for production and process them for reuse. At the same time, in order to reduce the use of office paper, the Group has adopted the following measures, including but not limited to the recycling of envelopes, the use of emails instead of paper files for internal document delivery, the reuse of paper collection points, and the recycling of single-sided printed paper. During the reporting period, Gu'an Denox added a new molding line with a sludge recycling device to recycle waste raw materials for processing. The recycling device can save 3 to 5 kg of raw materials per day and 0.8 to 1.35 tonnes of raw materials per year.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



The molding line is equipped with a mud recovery device

At the same time, Gu'an Denox also improved the product packaging framework without affecting the normal use to save the use of packaging materials.



The improvement product packaging frame

Compared with the old version of the A type packaging plan, the new version of the B type improvement plan saves four vertical boards and four hangers, each of which saves about 12 kg of materials, and saves about 2.6 tonnes of packaging materials throughout the year.

### 3.3. Environmental Data

The main products manufactured by the Group include plate-type catalysts, honeycomb catalysts and vehicle catalysts. As the production volume of each product varies from year to year, and due to the disposal of Wuxi Denox, the relevant data is no longer counted, resulting in a large change in some environmental data. The followings are the emissions and use of resources in the past three reporting periods:

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 3.3.1. Emissions Data

Emissions	Unit	Data <sup>2, 3</sup>		
		2021	2020	2019
Air emissions <sup>4</sup>				
Sulphur dioxide	Tonnes	0.231	0.210	0.098
Nitrogen oxides	Tonnes	0.776	0.591	0.215
Carbon oxide	Tonnes	0.143	0.151	0.129
Total particular matter <sup>5</sup>	Tonnes	0.882	0.011	0.003
GHG emissions				
Total GHG emissions	Tonnes CO <sub>2</sub> equivalent	3,733.712	4,990.701	3,473.628
Intensity of total GHG emissions	Tonnes CO <sub>2</sub> equivalent per m <sup>3</sup> production volume/	0.443	0.654	0.401

- 2 The scope of environmental data includes the office in Beijing, and the production plants in Gu'an in 2021. The scope of environmental data includes the office in Beijing, and the production plants in Gu'an and Wuxi in 2019 and 2020.
- 3 The intensity of environmental data of the Group is calculated based on the amount of catalysts produced in m<sup>3</sup>. The amount of catalysts produced in 2021 is 8,436.852 m<sup>3</sup>. The calculation of environmental data intensity included plate-type, honeycomb and vehicle catalysts.
- 4 The scope of air emissions includes those emitted from the fuel use of stationary sources, vehicles and machineries. The emissions from stationary sources were calculated by referencing the calculation methods and coefficients in the *Manual of the First National Pollution Source Census of Industrial Sources and Pollution Emission Factors* and the *Manual of the First National Pollution Source Census of Urban Life Sources and Pollution Emission Factors* issued by the Ministry of Ecology and Environment of the People's Republic of China. The emissions from the vehicles were calculated by referencing the calculation methods and coefficients in the *Road Vehicles Air Pollutant Emission Inventory Preparation Technical Guide (Trial)* by the Ministry of Ecology and Environment of the People's Republic of China. The Group started disclosing the emissions from the machineries in 2019, which is calculated by referencing the calculation methods and coefficients in the *Non-road Mobile Source Air Pollutant Emission Inventory Preparation Technical Guide (Trial)* by the Ministry of Ecology and Environment of the People's Republic of China. The increase in the production of honeycomb catalysts in 2020 has led to an increase in the use of diesel fuel and emissions of air pollutants from transportation products to warehouses.
- 5 The scope of total particulate matter includes the fuel consumption of vehicles and machineries, and dust emissions from the production process. The smoke and dust from stationary sources and cooking will be added from 2021. For the emissions from stationary source emissions, please refer to the fifth footnote. Emissions from cooking are estimated using the emission coefficient of urban domestic gas facilities. For the emissions from the vehicles and machineries, please refer to the fourth footnote. The emissions from the production process are estimated based on the 99% dust removal efficiency of the bag filters and the amount of dust collected.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Emissions	Unit	Data <sup>2, 3</sup>		
		2021	2020	2019
Scope 1: direct emissions <sup>6</sup>	Tonnes CO <sub>2</sub> equivalent	837.183	678.277	265.933
Intensity of scope 1: direct emissions	Tonnes CO <sub>2</sub> equivalent per m <sup>3</sup> production volume	0.099	0.089	0.031
Scope 2: indirect emissions <sup>7</sup>	Tonnes CO <sub>2</sub>	2,882.692	4,294.204	3,184.095
Intensity of scope 2: indirect emissions	Tonnes CO <sub>2</sub> per m <sup>3</sup> production volume/	0.342	0.562	0.368
Scope 3: other indirect emissions <sup>8</sup>	Tonnes CO <sub>2</sub> equivalent	13.837	18.128	23.600
Intensity of scope 3: other indirect emissions	Tonnes CO <sub>2</sub> equivalent per m <sup>3</sup> production volume	0.002	0.002	0.003
Non-hazardous wastes produced				
Total non-hazardous wastes	Tonnes	15.280	47.590	55.228
Intensity of non-hazardous wastes	Tonnes per m <sup>3</sup> production volume	0.002	0.006	0.006

- 6 The scope of scope 1 GHG emissions includes the fuel use of stationary sources, vehicles and machineries, the use of refrigerants and as well as the reduction from planted trees. The Group started to disclose the GHG emissions from stationary sources related to cooking in 2019. The GHG emissions from stationary sources were calculated by referencing the calculation methods and coefficients in the *Calculation Method and Reporting Guidance on Greenhouse Gas Emissions for Other Industrial Enterprises (Trial)* issued by the National Development and Reform Commission of the People's Republic of China. The GHG emissions from vehicles were calculated by referencing the calculation methods and coefficients in the *Calculation Method and Reporting Guidance on Greenhouse Gas Emissions for On-road Transportation Enterprises (Trial)* issued by the National Development and Reform Commission of the People's Republic of China. The Group started to disclose the GHG emissions from machineries in 2019, which were calculated by referencing the calculation methods and coefficients in the *Calculation Method and Reporting Guidance on Greenhouse Gas Emissions for Other Industrial Enterprises (Trial)* issued by the National Development and Reform Commission of the People's Republic of China and the *Greenhouse Gas Inventory Guidance – Direct Emissions from Mobile Combustion Sources* issued by the United States Environmental Protection Agency. The increase in the production of honeycomb catalysts in 2020 has led to an increase in the use of diesel fuel and GHG emissions from transportation products to warehouses. The Group started to disclose the GHG emissions from the use of refrigerants in 2020, which were calculated by referencing the calculation methods and coefficients in the *Fifth Assessment Report* issued by the IPCC. The Group has two trees in total. The GHG emissions reduction from planted trees was calculated by referencing the calculation methods and coefficients in the *Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong* published by the Electrical and Mechanical Services Department and Environmental Protection Department of Hong Kong.
- 7 The scope of scope 2 GHG emissions includes the purchased electricity and hot water. The GHG emissions from purchased electricity were calculated by referencing the calculation methods and coefficients in the *Guidelines for Accounting Methods and Reporting of Corporate Greenhouse Gas Emissions for Power Generation Facilities (2021 Revised Edition) (Draft for Comment)* published by the Ministry of Ecology and Environment in 2021. The GHG emissions from purchased electricity were calculated by referencing the calculation methods and coefficients in the *2011-2012 Regional Power Grid Average CO<sub>2</sub> Emission Factors in China* published by the National Development and Reform Commission of the People's Republic of China in 2019 and 2020. The calculated value is lower compared to 2020 due to lower emission factor coefficients in the reference source in 2021. The Group started to disclose the GHG emissions from purchased hot water in 2020, which were calculated by referencing the calculation methods and coefficients in the *Calculation Method and Reporting Guidance on Greenhouse Gas Emissions for Other Industrial Enterprises (Trial)* issued by the National Development and Reform Commission of the People's Republic of China.
- 8 The scope of scope 3 GHG emissions includes business air travel by employees, and were calculated by referencing the calculation methods and coefficients in the carbon emissions calculator developed by the International Civil Aviation Organization, a United Nations agency.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Emissions	Unit	Data <sup>2, 3</sup>		
		2021	2020	2019
– Domestic wastes and waste products <sup>9</sup>	Tonnes	7.936	41.943	41.228
– Food wastes	Tonnes	4.416	4.695	9.000
– Production wastes <sup>10</sup>	Tonnes	0	0	4.600
– Paper <sup>11</sup>	Tonnes	0.168	0.202	/
– Dust	Tonnes	1.800	0.750	0.200
Hazardous wastes produced				
Total hazardous wastes (except ink cartridges and batteries)	Tonnes	3.110	0.319	0.722
Intensity of hazardous waste (except ink cartridges and batteries)	Tonnes per m <sup>3</sup> production volume	3.686 x 10 <sup>-4</sup>	4.173 x 10 <sup>-5</sup>	8.331 x 10 <sup>-5</sup>
– Waste hydraulic oil	Tonnes	0.710	0.310	0.712
– Waste paint containers	Tonnes	0	0	0
– Waste sludge <sup>12</sup>	Tonnes	2.400	/	/
Ink cartridges	No. of ink cartridges	2	2	3

9 Since the packaging waste from the purchase of new equipment in 2021 and the waste generated during the assembly process have been handed over to the supplier for disposal, the amount of domestic waste and waste generated is reduced.

10 The Group has grounded production waste into powder for reuse since 2020, so the amount of production waste generated in 2021 was zero.

11 The Group started to disclose wastepaper in Beijing Denox in 2020.

12 The Group started to disclose the weight of waste sludge from wastewater treatment tanks in Gu'an Denox in 2021.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 3.3.2. Resources Consumption Data

Resources Consumption	Unit	Consumption		
		2020	2019	2018
Energy consumption <sup>13</sup>				
Total energy consumption	MWh	8,360.469	6,468.263	4,954.700
Intensity of total energy consumption	MWh per m <sup>3</sup> production	0.991	0.847	0.572
Indirect energy consumption				
Electricity consumption <sup>14</sup>	MWh	4,933.974	3,766.056	3,653.34
Intensity of electricity consumption	MWh per m <sup>3</sup> production volume	0.585	0.493	0.422
Direct energy consumption				
Natural gas consumption <sup>15</sup>	10 thousand m <sup>3</sup>	36.851	28.099	9.977
Intensity of natural gas consumption	10 thousand m <sup>3</sup> per m <sup>3</sup> production volume	4 x 10 <sup>-3</sup>	4 x 10 <sup>-3</sup>	1.152 x 10 <sup>-3</sup>
Gasoline consumption	Litre	14,328	19,504	19,894
Intensity of gasoline consumption	Litre per m <sup>3</sup> production volume	1.690	2.554	2.297
Liquefied petroleum gas consumption <sup>16</sup>	Kg	0	1,321	1,407
Intensity of liquefied petroleum gas consumption	Kg per m <sup>3</sup> production volume	0	0.173	0.162
Diesel consumption <sup>17</sup>	Litre	2,827.500	1,651.260	119.000
Intensity of diesel consumption	Litre per m <sup>3</sup> production volume	0.335	0.216	0.017
Water Consumption				
Water consumption from municipal supply	Tonnes	17,191.00	15,232.075	10,236.344

13 The following direct energy consumption were converted to MWh in units, which were calculated by referencing the calculation methods and coefficients in the *Calculation Method and Reporting Guidance on Greenhouse Gas Emissions for Other Industrial Enterprises (Trial)* issued by the National Development and Reform Commission of the People's Republic of China, the *Gasoline for Motor Vehicles* (GB 17930-2016) and the *Automobile Diesel Fuels* (GB19147-2016) issued by the General Administration of Quality Supervision, Inspection and Quarantine of the People's Republic of China and the Standardisation Administration of the People's Republic of China

14 Due to the increase in honeycomb catalyst production in 2021, its production process consumes a lot of electricity, resulting in higher electricity consumption.

15 Due to the increase in the production of honeycomb catalysts in 2021 has led to an increase in the use of natural gas as its production process primarily involves the use of natural gas.

16 The Group's liquefied petroleum gas consumption in 2019 and 2020 all came from Wuxi Denox. Since 2021, the relevant data of Wuxi Denox will no longer be counted, so this value is 0.

17 The Group started to disclose the amount of diesel consumed by machineries. Due to the increase in warehouses, the use of diesel fuel generated by the storage of mechanically transported products will increase in 2021.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Resources Consumption	Unit	Consumption		
		2020	2019	2018
Intensity of water consumption from municipal supply	Tonnes per m <sup>3</sup> production volume	2.038	1.995	1.182
Packaging materials consumption				
Wood	Tonnes	25.980	73.000	66.000
Plastic	Tonnes	1.560	2.540	4.720
Paper	Tonnes	0.220	0.380	0.120
Metal <sup>18</sup>	Tonnes	351.600	424.000	3.120
Total packaging materials	Tonnes	379.361	500.395	73.960
Intensity of packaging materials	Tonnes per m <sup>3</sup> production volume	0.045	0.066	0.009

## 4. People-oriented

The Group believes that employees are the most important asset and the most valuable asset of an enterprise. The common and healthy development of employees and the enterprise is our persistence. The Group is committed to creating a comfortable working environment for employees to ensure their health and safety. At the same time, we actively carry out employee training, encourage employees to develop their knowledge and skills, care about the daily needs of employees, and improve their responsibilities and sense of belonging to build an efficient elite team.

### 4.1. Employees' Rights and Interests

The Group strictly complies with the laws and regulations relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, other benefits and welfare and the prevention of child or forced labour that have a significant impact on the Group, including but not limited to the *Labour Law of the People's Republic of China*, the *Labour Contract Law of the People's Republic of China*, the *Social Insurance Law of the People's Republic of China*, the *Law of the People's Republic of China on the Protection of Minors*, the *Regulation on Paid Annual Leave for Employees* and the *Provisions on the Prohibition of Using Child Labour*. The Group also provides legal and reasonable remuneration and benefits to its employees. During the Reporting Period, the Group did not violate any laws and regulations related to employment and labour standards that have a significant impact on the Group. The Group has also formulated policies and management systems related to employment and labour standards to protect the rights and interests of employees.

18 The increase in the production of honeycomb catalysts in 2020 has led to an increase in the use of metal in packaging.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

<b>Recruitment and Dismissal</b>	<p>The Group has formulated the <i>Employee Recruitment System</i>, the <i>Management Approach for Employee Selection</i> and the <i>Employee Internal Referral Incentives Management System</i> to regulate the terms of recruitment of employees and formulate corresponding procedures to ensure the fairness, justice and openness of the recruitment process. Upon employee's employment, an employment contract will be signed with the employee in accordance with the law, covering matters such as employee's remuneration, benefits, health and safety, confidentiality obligations and grounds for termination. The Group has also formulated regulations on resignation and dismissal of employees to regulate the notice period of resignation and dismissal and salary compensation, so as to fully protect the rights and interests of employees and the Company.</p>
<b>Compensation and Promotion</b>	<p>In order to improve the work efficiency of employees, the Group has formulated the <i>Management Approach for Remuneration System</i> to finalize the rules relating to remuneration and promotion, reflecting the principle of fair and equitable remuneration distribution. The remuneration package of the employees includes salary, pension, bonus, medical insurance scheme and social insurance, etc. In addition, the Group will also adjust the remuneration and promotion opportunities according to the work efficiency, experience and professional qualifications of employees.</p>
<b>Working Hours and Rest Periods</b>	<p>The Group has formulated the <i>Work Attendance Regulation</i> to ensure that employees are entitled to paid holidays and other statutory public holidays in accordance with the law. In accordance with the <i>Regulations of Hebei Province on Population and Family Planning</i>, marriage leave, maternity leave, paternity leave and funeral leave are provided to eligible employees. At the same time, the Group's production plants adopt a shift system, which clearly stipulates that employees work eight hours a day to avoid excessive working hours.</p>
<b>Fair Opportunity and Diversity</b>	<p>The Group advocates an equal, diverse and inclusive employment policy. In terms of recruitment, remuneration, promotion and training, employees' personal ability and work performance are first considered. It is expressly forbidden to discriminate against employees based on race, nationality, age, gender and other factors.</p>
<b>Prohibit Child Labour</b>	<p>The Group strictly abides by the Provisions on the <i>Prohibition of Using Child Labour</i> and rejects the employment of persons under the age of 16. In this regard. The Group requires all employees to provide valid identification documents to prove that they meet the statutory age requirements before taking up their posts. If any employment of minors is found, the Group will immediately terminate the employment relationship with them.</p> <p>During the Reporting Period, there were no cases of use of child labour found within the Group.</p>

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

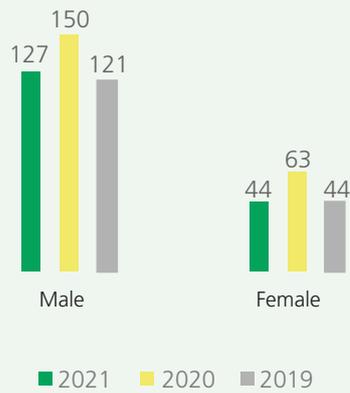
## Prohibit Forced Labour

The Group has formulated the the *Control Procedure against Forced Labour and the Use of Prisoners*, which expressly prohibits all forms of forced labour, the use of bonded labour and Prisoners, and the business dealings with any units or organizations using prisoners. In addition, when signing labor contracts with employees, the Group ensures that all employees are voluntarily dismissed and entitled to terminate the employment relationship.

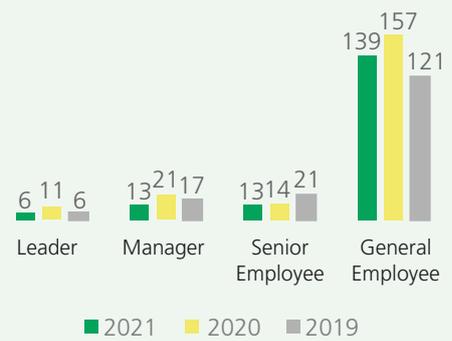
During the Reporting Period, there were no cases of forced labour found within the Group.

As of end of the Reporting Period, the Group had 171 employees. All of them were full-time employees<sup>19</sup>.

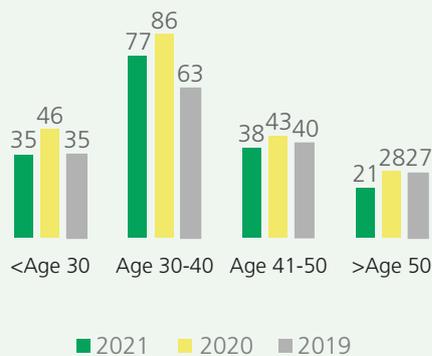
No. of employees by gender



No. of employees by employment category



No. of employees by age group



No. of employees by geographical region



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Employee Turnover Rate <sup>20</sup>			
	2021	2020	2019
Employee Turnover Rate	28%	10%	15%
By gender			
Male	29%	11%	19%
Female	25%	9%	2%
By age group			
<30	63%	10%	35%
30-40	21%	11%	10%
41-50	18%	14%	2%
>50	14%	0%	7%
By geographical region			
Beijing	20%	6%	0%
Gu'an	29%	10%	19%

## 4.2. Caring for Employees

The Group is committed to establishing a mutually dependent employment relationship, establishing a good communication model with employees, and listening to employees' voices and demands in a timely manner. The Group has established the *Employee Representative Election Procedure* to enable all employees to select department-based employee representatives through voting, which serves as a medium to collect employees' opinions and suggestions and promote the communication between the Company and employees. Employee representatives hold regular meetings to discuss the Group's employment performance, such as remuneration and benefits, working hours, and whether there is any discrimination, and communicate with the management based on feedback. In response to employees' opinions and suggestions, the Group has established the *Management Procedures of Employee's Opinions, Suggestions, Complaints and Feedback* to standardize the procedures for handling employees' opinions to ensure that the management can respond and handle relevant opinions in a timely manner.

Timely and effective communication helps us understand the needs of employees and invest relevant resources to meet and care for employees. The Group provides benefits to employees and holds social gatherings during festivals, such as Spring Festival gatherings, distributing Mid-Autumn Festival mooncakes, gift cards, rice, etc., to celebrate festivals with employees and enhance their sense of belonging.

<sup>20</sup> The employee turnover rate was calculated updated as by dividing the number of employees who left and belonged to the specific category by the number of employees as of the end of the Reporting Period in 2021; The employee turnover rate was calculated by dividing the number of employees who left and belonged to the specific category by the total number of employees belonging to the specific category in 2019 and 2020 (the sum of the number of employees as of the end of the Reporting Period and the number of employees who left during the Reporting Period).

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

At the same time, the Group actively organizes staff travel and various recreational and sports activities. Recreation facilities such as gyms have been set up to encourage employees to achieve a good balance between work and life, relieve work pressure, and improve work efficiency.

## The sorority of celebrating the Spring Festival in Gu'an Denox



## Employee benefits in Gu'an Denox



### 4.3. Health and Safety

Upholding the principle of safety comes first, the Group regards the protection of employees' personal safety as the most important prerequisite and is committed to providing employees with a safe working and living environment. The Group strictly complies with the laws and regulations relating to protecting employees from occupational hazards that have a significant impact on the Group, including but not limited to the *Law of the People's Republic of China on the Prevention and Control of Occupational Diseases* and the *Administrative Measures for Diagnosis and Identification of Occupational Diseases*. During the Reporting Period, the Group did not violate the laws and regulations listed above that have a significant impact on the Group. In addition, the Group strictly formulated and implemented the *Occupational Health Management Policy* to protect the health of employees by identifying occupational hazards and taking corresponding preventive measures, and actively improve the safety of the Group's working environment.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 4.3.1. Safe Production

The Group has established a comprehensive production process safety management system to strictly control the safety procedures in the Group's production process. The Group strictly complies with the *Work Safety Law of the People's Republic of China* and other relevant laws and regulations that have a significant impact on the Group relating to providing a safe working environment. During the Reporting Period, the Group did not violate the above laws and regulations. At the same time, the Group has established a production safety leading group, which is mainly responsible for the Group's production safety work and the implementation of the *Safety Production Liability System*, requiring employees at all levels to be responsible for safety work within their scope of duties, so as to strengthen the Group's production safety management. The Group has also formulated the *Unacceptable Risk List* and the *Safety Risk Classification Control and Clearing List* to identify possible accidents arising from different operation activities and provide corresponding countermeasures to ensure the safety of employees.

We have installed corresponding engineering equipment at the work site, such as fans, ventilation helmets, toxic and hazardous gas leakage alarms, etc. Gu'an Denox has added the anti-fall device and driving safety device to the hooks in the production workshop to minimize the safety risks in the production process. In addition, the management of safety facilities and supplies in the workplace is also strengthened, such as setting up safety warning signs, alarm facilities, washing facilities, emergency evacuation passages and providing first-aid drugs. At the same time, the relevant facilities are regularly maintained and maintained to ensure their normal operation.

### Anti-fall device and driving safety device



According to the job nature of employees, we will distribute corresponding labor protection articles and strictly require employees to comply with the requirements of wearing labor protection articles. At the same time, we regularly inspect the effectiveness and quality of protective equipment and collect employees' opinions on relevant protective equipment.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Protective equipment (Earplugs and Masks)



In order to ensure the safety of employees, the Group continuously strengthens the safety awareness of employees. We promote safety knowledge through various channels, including briefings, bulletin boards, safety manuals and safety labels, to help employees understand and master occupational safety knowledge. In addition, the Group also organizes health checks for employees to determine whether they are suitable for relevant positions based on their physical conditions. When employees are found to have occupational injuries, the Group will promptly transfer employees from relevant positions, and properly arrange employees to suitable positions for continuous work or rest, so as to minimize the chance of continuous occupational injuries to employees.

The personal safety of employees is guaranteed in the comprehensive safety management work of the Group. During the past three consecutive reporting periods, there was no work-related death in the Group. During the Reporting Period, the number of people work-related injuries was 1, and the number of working days lost due to work-related injuries was 5 days.

### 4.3.2. Emergency Preparation and Response

The Group has formulated the *Emergency Action Plan*, the *Hidden Danger Investigation and Rectification Form* and the *Fire Drill Plan* to identify and effectively control the potential safety risks in the operation process. For the use of machinery and storage of production materials designed by the Group's production plants, the Group has formulated corresponding emergency plans against relevant potential risks, such as fire. The Group also regularly holds different types of emergency drills for different themes, and organizes safety education and training for employees to help employees familiarize themselves with various emergency plans and improve their emergency response capabilities. At the same time, the Group did not ignore the safety issues in the office. The *Fire Emergency Plan* and the *Electric Shock Emergency Plan* formulated according to the potential risks in the office operation process strictly stipulate the relevant accident handling procedures and evacuation procedures, and do a good job in comprehensive safety prevention.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Case Study: Mechanical Injury Emergency Drill in Gu'an Denox



In May 2021, Gu'an Denox organized employees to participate in the mechanical injury (forklift) drill, which rehearsed the handling procedures for employees who suffered collision accidents in forklift. Through this drill, employees were familiar with the procedures of reporting accidents, first-aid treatment and evacuation, and improved their knowledge of mechanical injuries and response skills.

## Case Study: Fire Drill in Gu'an Denox



In November 2021, Gu'an Denox organized employees to participate in a fire drill. Gu'an Denox will improve the on-site fire emergency plan, strive to improve the fire safety quality of employees, and enhance the overall ability of self-defense and self-rescue on-site. To create a safe working environment for employees.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 4.3.3. Epidemic Prevention and Control

Facing the challenges of the COVID-19, the Group has adopted a series of pandemic prevention measures to ensure the safety of employees. For example, the Company arranged employees to work from home, formulated epidemic prevention measures during office hours, conducted body temperature checks and wearing masks, and dining at one table for each employee to avoid cross-infection among employees. In addition, the Group conducted daily disinfection of office areas and canteens to strengthen the hygiene management of the workplace.

## 4.4. Talent Development

In order to improve the work skills of employees and explore their potential, we strive to combine the personal development of employees with the business needs to cultivate an excellent work team. The Group regards employee training as the focus of human resources development, and has formulated an annual training plan to encourage and help employees to master the latest industry knowledge and skills. According to the different needs of employees, the Group has formulated the *2021 On-the-job Training Plan* to ensure that employees at work master the skills required for their positions. At the same time, we also actively carry out training for new employees to ensure that new employees acquire sufficient skills to perform their duties. We also conduct assessment for each training to ensure that employees master the corresponding skills required for their positions. The Group provides one-on-one guidance to new employees through mentors. New employees master their work skills in a relatively short period of time, adapt to the working environment and integrate into the corporate culture. The Group has also formulated the *Notice on the Company's New Employee Mentoring System (Trial)* to enable old employees to bring new employees and better adapt to their work.

In addition, in order to achieve the common development of employees and the Company, the Group has formulated the *External Training System* of the Company to encourage employees to participate in external training according to their personal needs and improve their personal work skills by providing incentives. In line with the career development needs of employees, the Group provides courses to improve personal work skills, which is conducive to the development of the Group's talents.



Staff training system of the Group

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

	Percentage of Employees Trained <sup>21</sup>	Average Training Hours Completed per Employee <sup>22</sup>
By gender		
Male	78%	3.33
Female	22%	2.91
By employee category		
Leader	1%	2.50
Management	4%	2.54
Senior Employee	7%	3.54
General Employee	88%	3.29

## 5. Quality Comes First

Our core service objective is to provide customers with high-quality products and services. We continuously pursue higher product and service quality in order to gain a good social reputation and corporate image. The Group strictly complies with laws and regulations related to product responsibility that have a significant impact on the Group, such as the *Work Safety Law of the People's Republic of China*, the *Product Quality Law of the People's Republic of China*, the *Regulations on Quality Responsibility for Industrial Products*, the *Advertising Law of the People's Republic of China*, the *Trademark Law of the People's Republic of China* and the *Regulation on the Implementation of the Trademark Law of the People's Republic of China*. During the Reporting Period, the Group did not violate the laws and regulations relating to product responsibility that have a significant impact on the Group.

<sup>21</sup> The percentage of employees trained was calculated by dividing the number of trained employees belonging to the specific category by the total number of trained employees.

<sup>22</sup> The average training hours received per employee was calculated by dividing total training hours received by employees belonging to the specific category by number of trained employees belonging to the specific category.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 5.1. Product Quality

The Group has set a target of 100% passing rate of delivered products, placing the performance, quality and safety of products as its top priority. In addition, the Group has established quality assurance and inspection measures in all aspects of production, and is determined to provide customers with the highest quality and safe products and services. The Group has established the *Control Procedures of Nonconforming Product* and the *Control Procedures of Nonconformity, Correction and Preventive Measures*, to regulate the identification and disposal procedures of non-conforming products from the procurement of raw materials to the delivery of products.

### Raw material procurement

- The quality control starts with raw materials to ensure that the quality of raw materials meets the standards. The Group has established the *Raw Materials Inspection Guidebook*, which stipulated that inspectors shall conduct inspections on raw materials according to the inspection items and implementation details listed in the *Raw Materials Inspection Guidebook Card*. To enable product quality at source, unqualified materials shall be replaced or returned.

### Production

- The Group has formulated inspection methods and procedures for every manufacturing and packaging process in the *Production Process Inspection Guidebook* to provide guidance for inspectors to perform checking and examination for semi-finished products and finished products. For non-conforming products that do not meet the quality requirements, we dispose of or reprocess them to ensure that our finished products meet the quality requirements.

### Product delivery

- After product packaging, the Group will take appropriate protective measures to ensure that the products maintain their original quality throughout the delivery and acceptance processes. Meanwhile, we assign designated personnel to provide assistance to our customers, including explaining how to use the products and addressing technical issues, to ensure that our products works normally.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

For products that have been delivered or are found to be unqualified after use, the Group will timely negotiate with customers to solve the problem and take serious treatment according to major quality issues. We will analyze the reasons for the non-conformity of products, and take corresponding measures to rectify and prevent it. The products will be delivered to customers after passing the Group's quality inspection. During the Reporting Period, the Group did not recall any products.

## Case Study: Certification of Quality Management System of Beijing Denox



The Group actively updates and improves its quality management system. During the Reporting Period, the quality management system of Beijing Denox was once again successfully obtained the GB/T19001-2016/ISO9001: 2015 certification, which proves that the Group maintains excellent quality in the technology development, sales and after-sales service of denitrification catalysts and gives customers confidence.



Production Safety Awards and Production Safety Permits obtained by Gu'an Denox

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 5.2. Product Responsibility

### 5.2.1. Product Health and Safety

The Group strives to provide customers with healthy and safe products. In terms of raw material selection, we strictly control the quality of raw materials and control product quality, continuously identify and give priority to purchasing raw materials that are not hazardous for production use. In terms of the production process, we implement strict appearance testing and performance testing for finished products to control product performance and ensure that they meet national standards. We strictly prohibit the sales of products due to problems in the assembly process, such as product deformation, to ensure product safety.

### 5.2.2. Product Labelling

The Group has formulated the *Management Manual* to regulate the trademark management of products. The product name, product standard number and product quality inspection certificate shall be listed on the product label. In order to prevent the products from being misused during delivery, we ensure the authenticity of the products by regularly inspecting the product labels. In case of product problems, we will trace the source of the product, the responsible person and the direction of the product according to the independent label of each product to find out the cause.

### 5.2.3. Product Research and Development

The Group adheres to the corporate culture of innovation and continuously pursues the research and development of new products and improvement of production technology of existing products, striving to provide customers with the highest quality products and services. The Group has formulated the *Control Procedure for Design and Development* to strictly control the process of product technology research and development and improvement. In order to ensure that our products meet the relevant standards and requirements, we have established a series of procedures for the review and verification of our research and development products.

As a corporate focusing on the research and development of catalysts, in order to protect the legitimate rights and interests of the Group, we actively apply for patents for relevant scientific and technological achievements. As at the end of the Reporting Period, the Group has obtained 20 patent certificates including various software registration rights, utility model patents and invention patents. At the same time, the Group strictly abides by the *Patent Law of the People's Republic of China*, the *Tort Liability Law of the People's Republic of China* and the *Copyright Law of the People's Republic of China*, and resolutely protects intellectual property rights and prevents infringement. In order to avoid relevant disputes and protect the rights and interests of intellectual property owners, we will specify the intellectual property rights of product packaging in the process of product research and development.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

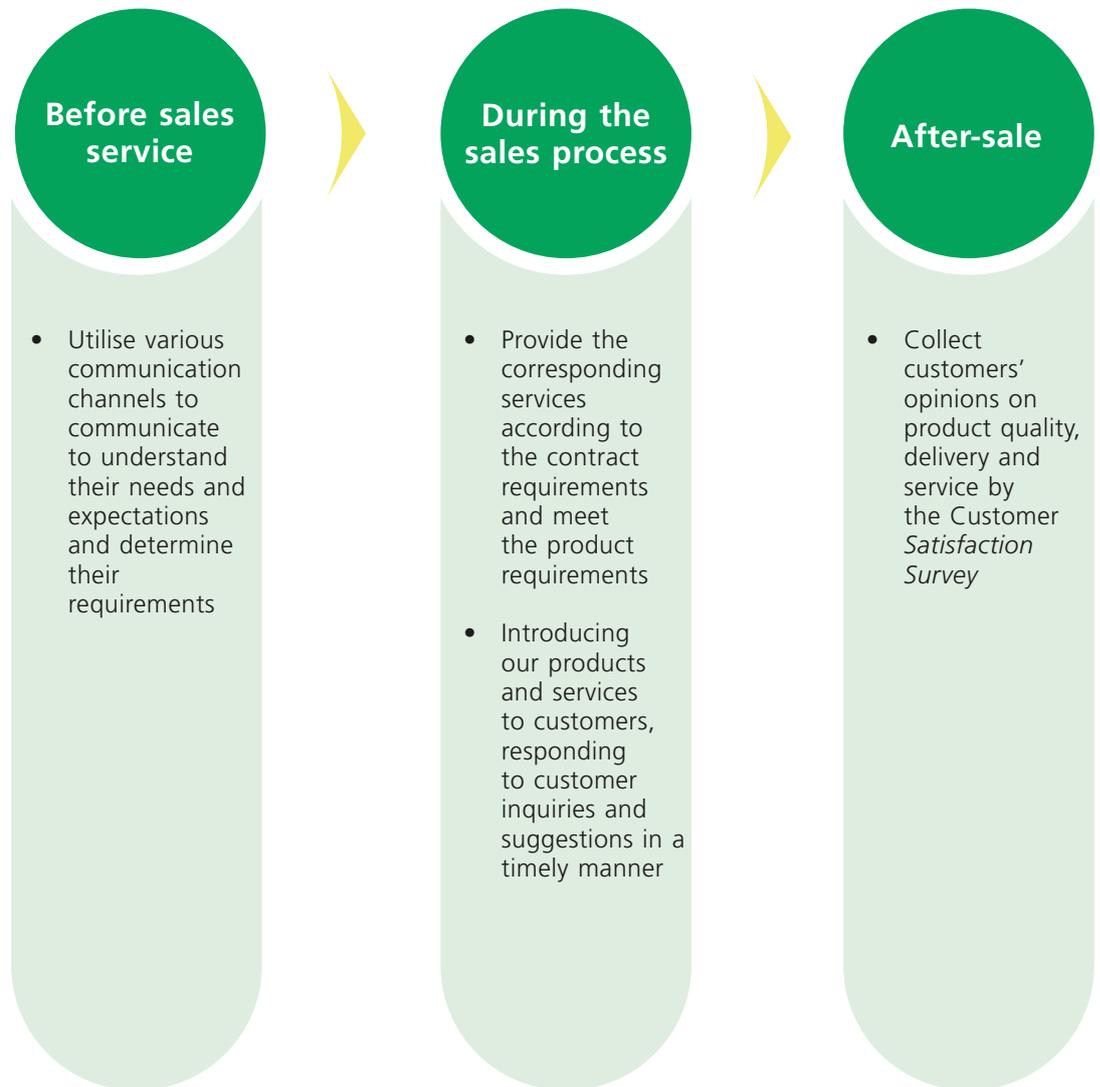


## 5.3. High-quality Service

### 5.3.1. Customer Service

We hope to develop long-term and stable cooperation with our customers, so we continuously improve our service standards and product quality. The Group attaches great importance to customers' opinions and feedback, and emphasizes active and effective communication with customers in the sales process. The Group has established the *Control Procedure of Customer Satisfaction* and the *Control Procedure of Customer-related Process* to standardize the communication process with customers throughout the service process, obtain and understand customers' requirements and opinions on products and services in a timely manner, and improve customer satisfaction.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



The Group has now standardized the process of handling service-related complaints and systematically handles customers' opinions and complaints about our services. When a customer complaint is received, we will record the details of the complaint in a timely manner, report to the management for investigation of the complaint and analysis of the specific reasons, and propose specific solutions after active negotiation with the customer, so as to achieve effective handling of customer complaints. In order to continuously improve our service standards, we obtain customer opinions and feedback from customer communication and customer complaints to improve our service quality accordingly. During the Reporting Period, the Group had not received any complaints concerning its products and service.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

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## **5.3.2. Customers' Privacy Protection**

The Group is committed to protecting customer privacy, keeping customer information properly, and ensuring that customer information is not leaked. The Group has established the *Company Confidentiality Management System (Trial)*, which stipulates the types of confidentiality management that each department is responsible for. For the marketing department that has access to more customer information, it has formulated corresponding information encryption measures, such as storing customer information in locked filing cabinets. In addition, the Group also enters into confidentiality contracts with employees to strictly require employees to comply with relevant measures to protect customer privacy and further strengthen the management of confidentiality.

During the Reporting Period, the Group did not receive any cases concerning the breaches of customer information.

## **5.3.3. Avoid False Publicity**

The Group adheres to the trading principle of honesty and fairness and prohibits illegal acts of fraudulent marketing. The Group strictly stipulates that all information released through official channels shall be subject to strict review by the management before release to prevent information errors and damage the rights and interests of customers. For customers who request us to provide internal information, the content of the proposed reply shall be submitted by the relevant department to the competent department for review and approval before the customer can reply to ensure that the information provided to the customer is correct.

## **6. Responsible Operation**

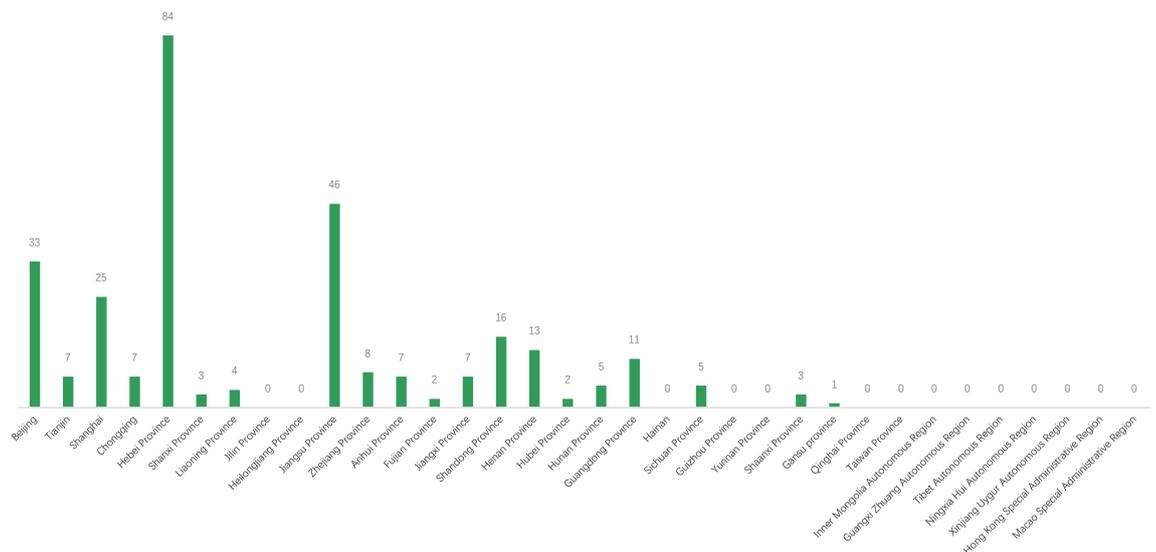
### **6.1. Supplier Management**

The Group insists on developing a close partnership with suppliers, hoping to create a mutually beneficial and win-win development plan with suppliers. Therefore, the Group attaches great importance to the impact of suppliers on the environment and society, and strongly advocates the concept of sustainable development in the industry chain.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

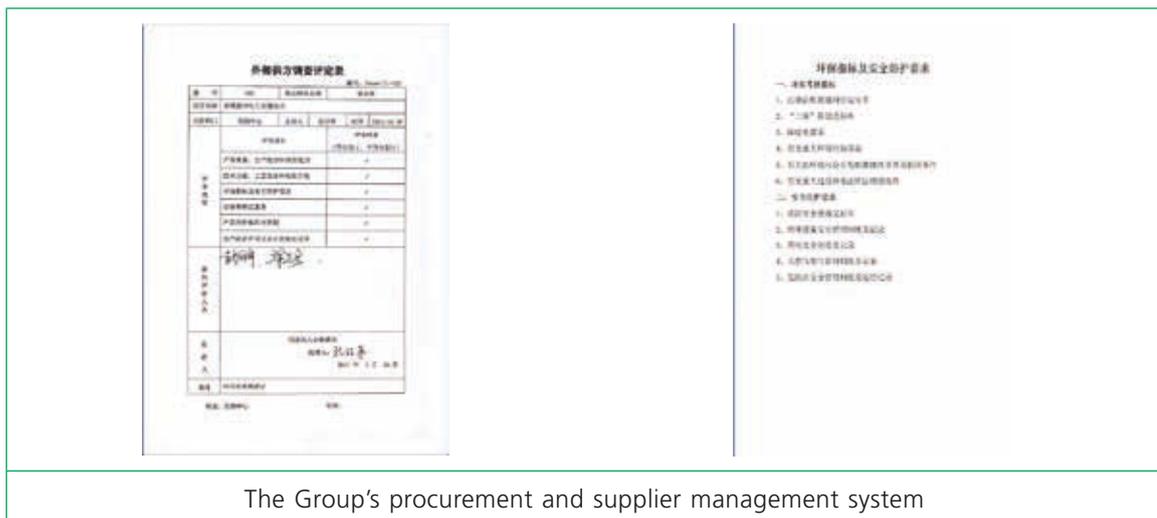
We have formulated the *Procurement System for the Procurement Department* and the *Control Procedure for Procurement Process* to strengthen the management of suppliers. The process of supplier selection and evaluation is clearly defined to ensure that the products and services provided by the selected suppliers meet the internal quality, environmental and social requirements. After passing the Group's internal market research, the supplier selection team formed by different departments will evaluate the suppliers on the supplier candidate list through physical inspection and other forms, and finally select suppliers that meet the requirements. We include qualified suppliers in the Group's *Qualified Supplier Directory* and determine the final suppliers based on their performance. We also ensure that all suppliers meet relevant requirements. The Group also conducts annual review on suppliers on the *Qualified Supplier Directory* to review their qualifications. During the Reporting Period, we implemented the Group's requirements and reviewed a total of 290 suppliers. As at the end of the Reporting Period, the number of our suppliers by geographical region is as follows:

The number of suppliers by region



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group incorporates the environmental and social performance of suppliers into the selection criteria of suppliers, strictly controls the impact of suppliers on the environment and society, and selects suppliers with good performance for cooperation. For example, whether the suppliers have ISO14001 certification for environmental management system, whether they have environmental penalties, whether they have obtained emission permits and environmental equipment, whether they are in good operating conditions, whether they comply with relevant employment and labour standards, whether they conduct regular monitoring or spot checks on products to ensure product quality and safety. We also inform the suppliers of the relevant requirements in the contracts and require them to be aware of and strictly comply with the relevant environmental and safety standards. We regularly review the environmental and social performance of suppliers to ensure that they meet the relevant requirements. If a supplier is found to be unable to meet the relevant requirements, the Group will terminate the partnership.



The Group's procurement and supplier management system

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Case Study: Considering Suppliers' Environmental and Safety Performance

In addition to the usual qualification verification of potential suppliers, Gu'an Denox also verifies whether the environmental and safety performance of potential chemical raw materials suppliers meets the Group's standards, including:

Environmental Indicators for Assessment	Safety Protection Requirement
<ul style="list-style-type: none"> <li>• Synchronisation rate of pollution control facilities and production equipment</li> <li>• Air emissions and wastewater discharge compliance rate and solid waste handling rate</li> <li>• Major environmental pollution incident</li> <li>• Environmental nuisance caused to residents</li> <li>• Substantial violation of environmental-related laws and regulations</li> </ul>	<ul style="list-style-type: none"> <li>• Workability of fire safety provisions</li> <li>• Safety management system for special equipment and corresponding records</li> <li>• Safety management system for electricity consumption and corresponding records</li> <li>• Management system for natural gas and corresponding records</li> <li>• Safety management system for dangerous goods and corresponding records</li> </ul>

The Group adheres to the concept of green procurement and incorporates environmental protection factors into the procurement process to minimize the impact of corporate operations on the environment. Gu'an Denox has now replaced the lighting fixtures in the production plant with energy-efficient light-emitting diode (LED) bulbs to save electricity. Beijing Denox also uses vehicles that meet the China V vehicle emission standards or above for product transportation to reduce emissions from transportation.

## 6.2. Anti-corruption

Creating a corporate culture of honesty and integrity has always been the direction of the Group's efforts. The Group strictly cracks down on corruption and forms good corporate governance to maintain the Group's good social reputation. The Group strictly abides by the *Criminal Law of the People's Republic of China*, the *Regulations of the People's Republic of China for Suppression of Corruption*, the *Anti-Unfair Competition Law of the People's Republic of China* and the *Anti-money Laundering Law of the People's Republic of China* and other laws and regulations that have a significant impact on the Group relating to bribery, extortion, fraud and money laundering.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group has formulated the *Control Procedure for Anti-corruption and Anti-bribery* to promote the awareness of integrity among employees and stakeholders, and provide relevant anti-corruption training by sending relevant training materials through emails, learning online courses and other relevant means to ensure that employees master correct anti-corruption knowledge and comply with relevant regulations. In addition, the Group requires employees to abide by fair and legal business ethics, and also signs the *Statement of Undertaking Combating Bribery/Corruption* undertaking with employees in key positions. For the procurement process facing high risks, the Group has also formulated the *Code of Conduct for Procurement Personnel* of the Company to strictly regulate the professional conduct of procurement personnel and prohibit their corruption. All suppliers, service providers and contractors who have business dealings with the Group are required to sign the *Undertaking Combating Bribery/Corruption for Supplier*.

In response to corruption, the Group has set up a reporting box and a reporting hotline to encourage employees and partners to report corruption, and strictly protect the rights and interests of whistleblowers. The Group's *Control Procedure for Anti-Corruption and Anti-Bribery* explains the methods, investigation procedures and corresponding handling methods for reporting misconduct. Such reports, if verified by the Group, will be handled in accordance with the internal management system. If the case constitutes a violation of laws, it will be submitted to the judicial authorities for handling.

During the Reporting Period, the Group did not violate any laws and regulations relating to the protection of bribery, extortion, fraud and money laundering that have a significant impact on the Group, nor did it receive any litigation cases against the Group or its employees involving bribery, extortion and money-laundering.



Anti-corruption Training Materials of Gu'an Denox

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 6.3. Caring the Community

The Group deeply understands that corporate sustainable development and community development complement each other. We actively understand the needs and expectations of the community on the Group's business operations. The Group regulates the impact on the community when identifying significant environmental impacts in the *Control Procedure of Environmental Factors Identification and Assessment*. During the Reporting Period, we continued to conduct environmental monitoring in the surrounding areas of the production parks, and managed the noise and air pollutants generated during the production process to ensure that our operations do not cause interference to the surrounding communities. Our complaint and feedback mechanism are also improving. If we receive opinions and feedback from the residents of the surrounding communities, we will investigate and evaluate them, solve relevant problems and give timely responses.

Due to the outbreak of COVID-19, we regularly carry out disinfection work in the community, and encourage employees to serve as volunteers to support the community's epidemic prevention work and actively undertake our corporate social responsibility.

## 7. Report Content Index

Mandatory Disclosure Requirements	Description	Relevant Section in the Report
Governance Structure	<p>A statement from the board containing the following elements:</p> <ul style="list-style-type: none"> <li>(i) a disclosure of the board's oversight of ESG issues;</li> <li>(ii) the board's ESG management approach and strategy, including the process used to evaluate, prioritise and manage material ESG-related issues (including risks to the issuer's businesses); and</li> <li>(iii) how the board reviews progress made against ESG-related goals and targets with an explanation of how they relate to the issuer's businesses.</li> </ul>	Corporate Governance
Reporting Principles	A description of, or an explanation on, the application of the following Reporting Principles in the preparation of the ESG report:	About This Report

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Mandatory Disclosure Requirements	Description	Relevant Section in the Report
Reporting Boundary	A narrative explaining the reporting boundaries of the ESG report and describing the process used to identify which entities or operations are included in the ESG report. If there is a change in the scope, the issuer should explain the difference and reason for the change.	About This Report

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
<b>Environmental</b>		
<b>Aspect A1: Emissions</b>		
General Disclosure	<p>(a) Policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste</p>	3 Green Operation
KPI A1.1	The types of emissions and respective emissions data.	3.3 Environmental Data
KPI A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	3.3 Environmental Data
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	3.3 Environmental Data
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	3.3 Environmental Data
KPI A1.5	Description of emissions target(s) set and steps taken to achieve them.	3.1 Environmental Management
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	3.1 Environmental Management

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
<b>Aspect A2: Use of Resources</b>		
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	3.2 Resources Consumption
KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	3.3 Environmental Data
KPI A2.2	Description of energy use efficiency target(s) set and steps taken to achieve them.	3.3 Environmental Data
KPI A2.3	Description of energy use efficiency initiatives and results achieved.	3.2 Resources Consumption
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	3.2 Resources Consumption
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	3.3 Environmental Data
<b>Aspect A3: The Environment and Natural Resources</b>		
General Disclosure	Policies on minimising the issuer's significant impact on the environment and natural resources	3.1 Environmental Management
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	3.1 Environmental Management
<b>Aspect A4: Climate Change</b>		
General Disclosure	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	3.1 Environmental Management
KPI A4.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	3.1 Environmental Management

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
<b>Social</b>		
<b>Aspect B1: Employment</b>		
General Disclosure	<p>(a) Policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.</p>	4. People-oriented
KPI B1.1	Total workforce by gender, employment type (for example, full- or part- time), age group and geographical region.	4.1 Employees' Rights and Interests
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	4.1 Employees' Rights and Interests
<b>Aspect B2: Health and Safety</b>		
General Disclosure	<p>(a) Policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to providing a safe working environment and protecting employees from occupational hazards.</p>	4.3 Health and Safety
KPI B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	4.3 Health and Safety
KPI B2.2	Lost days due to work injury.	4.3 Health and Safety
KPI B2.3	Description of occupational health and safety measures adopted, how they are implemented and monitored.	4.3 Health and Safety

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
<b>Aspect B3: Development and Training</b>		
General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities	4.4 Talent Development
KPI B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	4.4 Talent Development
KPI B3.2	The average training hours completed per employee by gender and employee category.	4.4 Talent Development
<b>Aspect B4: Labour Standards</b>		
General Disclosure	(a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer  relating to preventing child and forced labour	4 People-oriented
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	4.1 Employees' Rights and Interests
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	4.1 Employees' Rights and Interests
<b>Aspect B5: Supply Chain Management</b>		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	6.1 Supplier Management
KPI B5.1	Number of suppliers by geographical region.	6.1 Supplier Management
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, how they are implemented and monitored.	6.1 Supplier Management
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	6.1 Supplier Management

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
KPI B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	6.1 Supplier Management
<b>Aspect B6: Product Responsibility</b>		
General Disclosure	(a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer  relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	5 Quality Comes First
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	5.1 Product Quality
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	5.3 High Quality Service
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	5.2 Product Responsibility
KPI B6.4	Description of quality assurance process and recall procedures.	5.1 Product Quality
KPI B6.5	Description of consumer data protection and privacy policies, how they are implemented and monitored.	5.3 High Quality Service

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

General Disclosures and KPI	Description	Relevant Sections in the ESG Report
<b>Aspect B7: Anti-Corruption</b>		
General Disclosure	<p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to bribery, extortion, fraud and money laundering.</p>	6.2 Anti-corruption
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	6.2 Anti-corruption
KPI B7.2	Description of preventive measures and whistle-blowing procedures, how they are implemented and monitored.	6.2 Anti-corruption
KPI B7.3	Description of anti-corruption training provided to directors and staff.	
<b>Aspect B8: Community Investment</b>		
General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	6.3 Caring the Community
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	6.3 Caring the Community
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	6.3 Caring the Community

# INDEPENDENT AUDITOR'S REPORT



SHINewing (HK) CPA Limited  
43/F., Lee Garden One, 33 Hysan Avenue  
Causeway Bay, Hong Kong

信永中和(香港)會計師事務所有限公司  
香港銅鑼灣希慎道33號  
利園一期43樓

## TO THE MEMBERS OF DENOX ENVIRONMENTAL & TECHNOLOGY HOLDINGS LIMITED

迪諾斯環保科技控股有限公司

*(incorporated in the Cayman Islands with limited liability)*

### Opinion

We have audited the consolidated financial statements of Denox Environmental & Technology Holdings Limited (the “**Company**”) and its subsidiaries (hereinafter collectively referred to as the “**Group**”) set out on pages 98 to 164, which comprise the consolidated statement of financial position as at 31 December 2021, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“**IFRSs**”) issued by the International Accounting Standards Board (the “**IASB**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITOR'S REPORT

## Key Audit Matters *(Continued)*

### *Impairment of property, plant and equipment and right-of-use assets*

Refer to note 17 to the consolidated financial statements.

The key audit matter	How the matter was addressed in our audit
<p>As at 31 December 2021, the carrying amounts of the Group's property, plant and equipment and right-of-use assets were RMB46,751,000 and RMB14,455,000, no impairment loss was made for the year ended 31 December 2021.</p> <p>During the year ended 31 December 2021, the Group suffered operating losses from sale of DeNOx catalysts for vehicles and honey-comb catalysts, indicating that the carrying values of the Group's property, plant and equipment and right-of-use assets as detailed in note 17 may be impaired.</p> <p>The Group performed an assessment on impairment of the assets at cash generating unit (the "CGU") level. As the estimated recoverable amount of the CGU is higher than the carrying amount, no impairment loss was identified.</p> <p>Management applied significant judgement in determining the value in use of the relevant CGUs, of which the key assumptions adopted in the calculation of value in use include: i) sales growth rates and gross profit margin rates within the forecast period; and ii) discount rate.</p> <p>We focused on this area because of the significance of balances of property, plant and equipment and right-of-use assets and management judgement and assumptions applied in the impairment assessment.</p>	<p>Our procedures in relation to the assessment of impairment of property, plant and equipment and right-of-use assets included:</p> <ul style="list-style-type: none"><li>• We assessed the reasonableness of management's determination of CGU based on our knowledge of the business including the use of the assets and internal reporting process;</li><li>• We assessed the appropriateness of valuation methodology adopted by the management having considered the Group's circumstances and relevant accounting standards; and</li><li>• We involved auditor's valuation experts in assessing the key inputs applied in the valuations and testing the mathematical accuracy of the discounted cash flows model;</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## Key Audit Matters *(Continued)*

### Valuation of trade receivables

Refer to note 22 to the consolidated financial statements.

The key audit matter	How the matter was addressed in our audit
<p>As at 31 December 2021, the carrying amount of the Group's trade receivables was RMB34,957,000, net of accumulated impairment loss of RMB3,834,000.</p> <p>The Group performed an assessment on allowance for impairment of trade receivables based on expected credit losses ("ECL"), which is estimated by taking into account the credit loss experience and forward-looking information including both current and forecast general economic conditions.</p> <p>We have identified valuation of trade receivables as a key audit matter because the impairment assessment of trade receivables involved a significant degree of management judgement and may be subject to management bias.</p>	<p>Our audit procedures in relation to ECL provision of trade receivables included:</p> <ul style="list-style-type: none"><li>• Understanding the ECL model used by the Group;</li><li>• Evaluating the reasonableness of critical assumptions and methods applied in the ECL model;</li><li>• Testing subsequent settlements by inspecting supporting documents in relation to cash receipt from debtors subsequent to the end of the current reporting period; and</li><li>• Evaluating the disclosures regarding the impairment assessment of trade receivables in the consolidated financial statements.</li></ul>

### Valuation of inventories

Refer to note 21 to the consolidated financial statements.

The key audit matter	How the matter was addressed in our audit
<p>As at 31 December 2021, the carrying amount of the Group's inventories was RMB122,035,000, net of accumulated impairment loss of RMB5,896,000.</p> <p>Obsolete and slow-moving inventories were identified by management based on ageing analysis and conditions and marketability of inventories. Allowance was applied to inventories based on assessment of net realisable value by management by considering the latest selling prices and current market conditions.</p> <p>We have identified valuation of inventories as a key audit matter due to the use of significant judgement and estimates by management in identifying obsolete and slow-moving inventories and determining the net realisable value.</p>	<p>Our audit procedures in relation to the valuation of inventories included:</p> <ul style="list-style-type: none"><li>• Assessing management estimations and judgement on the assessment of net realisable value of inventories and identification of obsolete and slow-moving items based on their subsequent usage and selling prices subsequent to the end of the reporting period and current market conditions.</li><li>• Assessing the net realisable value and utilisation of inventories subsequent to the end of the reporting period and discussed with the management in respect of the adequacy of the allowance made by the management based on subsequent usage and sales, ageing analysis and current market conditions.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## Other Information

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Directors of the Company and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion, solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# INDEPENDENT AUDITOR'S REPORT

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## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors of the Company.
- Conclude on the appropriateness of the Company's directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

# INDEPENDENT AUDITOR'S REPORT

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

*(Continued)*

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Pang Wai Hang.

**SHINEWING (HK) CPA Limited**

*Certified Public Accountants*

**Pang Wai Hang**

Practising Certificate Number: P05044

Hong Kong

30 March 2022

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2021

	NOTES	2021 RMB'000	2020 RMB'000
Revenue from contracts with customers	7	71,460	64,776
Cost of sales		(59,237)	(49,086)
<b>Gross profit</b>		<b>12,223</b>	15,690
Selling and marketing expenses		(13,316)	(9,039)
Administrative expenses		(20,213)	(18,061)
Research and development expenses		(6,891)	(6,718)
Impairment loss recognised in respect of trade receivables, net		(486)	(448)
Other gains (losses), net	9	713	(2,347)
Share of profit (loss) of an associate		91	(600)
Gain on disposal of a subsidiary	35	8,618	–
Finance income	10	87	265
Finance costs	10	(279)	(142)
<b>Loss before tax</b>		<b>(19,453)</b>	(21,400)
Income tax expenses	11	–	–
<b>Loss for the year</b>	12	<b>(19,453)</b>	(21,400)
<b>Other comprehensive expense</b>			
Item that will not be reclassified subsequently to profit or loss:			
Exchange differences arising on translation of financial statements from functional currency to presentation currency		(1,630)	(3,695)
<b>Other comprehensive expense for the year</b>		<b>(1,630)</b>	(3,695)
<b>Total comprehensive expense for the year</b>		<b>(21,083)</b>	(25,095)
<b>Loss for the year attributable to:</b>			
– Owners of the Company		(12,296)	(21,027)
– Non-controlling interests		(7,157)	(373)
		<b>(19,453)</b>	(21,400)
<b>Total comprehensive expense for the year attributable to:</b>			
– Owners of the Company		(13,926)	(24,722)
– Non-controlling interests		(7,157)	(373)
		<b>(21,083)</b>	(25,095)
<b>Loss per share</b>	16		
Basic and diluted (RMB per share)		<b>(0.02)</b>	(0.04)

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2021

	NOTES	2021 RMB'000	2020 RMB'000
<b>ASSETS</b>			
Non-current assets			
Property, plant and equipment	17	46,751	54,808
Right-of-use assets	18	14,455	19,777
Intangible assets	19	–	2,857
Interest in an associate	20	91	–
Long-term prepayments	24	1,135	2,156
Restricted cash	25	–	3,219
		<b>62,432</b>	82,817
Current assets			
Inventories	21	122,035	90,723
Trade receivables	22	34,957	32,531
Financial assets at fair value through other comprehensive income	23	15,091	7,680
Prepayments, deposits and other receivables	24	14,287	11,217
Pledged bank deposits	25	–	3,418
Restricted cash	25	5,626	2,373
Cash and cash equivalents	25	71,359	84,967
		<b>263,355</b>	232,909
Total assets		<b>325,787</b>	315,726
<b>LIABILITIES</b>			
Non-current liabilities			
Lease liabilities	18	3,966	3,281
Deferred income	30	2,669	–
Deferred tax liabilities	29	–	1,291
		<b>6,635</b>	4,572
Current liabilities			
Trade payables	26	13,052	12,252
Bill payables	26	–	3,418
Accruals and other payables	27	10,279	8,018
Contract liabilities	28	82,323	43,968
Deferred income	30	308	–
Lease liabilities	18	1,966	510
Income tax payables		3,703	7,552
		<b>111,631</b>	75,718
Total liabilities		<b>118,266</b>	80,290
Net assets		<b>207,521</b>	235,436

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2021

	NOTES	2021 RMB'000	2020 RMB'000
<b>EQUITY</b>			
Equity attributable to owners of the Company			
Share capital	31	<b>31,423</b>	31,423
Reserves		<b>176,098</b>	190,024
		<b>207,521</b>	221,447
Non-controlling interests		–	13,989
<b>Total equity</b>		<b>207,521</b>	235,436
<b>Total equity and liabilities</b>		<b>325,787</b>	315,726

The consolidated financial statements on pages 98 to 164 were approved and authorised for issue by the board of directors on 30 March 2022 and are signed on its behalf by:

\_\_\_\_\_  
**Ms. Zhao Shu** – Director

\_\_\_\_\_  
**Mr. Li Ke** – Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2021

	Attributable to owners of the Company							Total	Non-controlling interests	Total
	Share capital	Treasury stock	Share premium	Capital reserves	Other reserves (note i)	Accumulated losses				
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000			
At 1 January 2020	31,506	(362)	850,103	(552,410)	34,909	(117,577)	246,169	14,362	260,531	
Loss for the year	-	-	-	-	-	(21,027)	(21,027)	(373)	(21,400)	
Other comprehensive expense for the year										
Exchange differences arising on translation of financial statements from functional currency to presentation currency	-	-	-	-	(3,695)	-	(3,695)	-	(3,695)	
Total comprehensive expense for the year	-	-	-	-	(3,695)	(21,027)	(24,722)	(373)	(25,095)	
Appropriation to statutory reserves	-	-	-	-	69	(69)	-	-	-	
Cancellation of treasury stock	31	(83)	362	(279)	-	-	-	-	-	
At 31 December 2020	31,423	-	849,824	(552,410)	31,283	(138,673)	221,447	13,989	235,436	

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2021

	Attributable to owners of the Company						Non-controlling interests	Total
	Share capital	Share premium	Capital reserves	Other reserves (note i)	Accumulated losses	Total		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000		
At 1 January 2021	31,423	849,824	(552,410)	31,283	(138,673)	221,447	13,989	235,436
Loss for the year	-	-	-	-	(12,296)	(12,296)	(7,157)	(19,453)
Other comprehensive expense for the year								
Exchange differences arising on translation of financial statements from functional currency to presentation currency	-	-	-	(1,630)	-	(1,630)	-	(1,630)
Total comprehensive expense for the year	-	-	-	(1,630)	(12,296)	(13,926)	(7,157)	(21,083)
Dividends paid to non-controlling interests	-	-	-	-	-	-	(315)	(315)
Disposal of a subsidiary	35	-	-	(839)	839	-	(6,517)	(6,517)
At 31 December 2021	31,423	849,824	(552,410)	28,814	(150,130)	207,521	-	207,521

Note:

- (i) Other reserves include (a) the currency translation differences; and (b) the statutory reserves. In accordance with the respective articles of association and board resolutions, certain subsidiaries operated in the PRC appropriate certain percentage of the annual statutory net profits, after offsetting any prior year losses as determined under the PRC accounting standards, to the statutory reserve before distributing any dividends. The statutory reserve can be used to offset prior year losses, if any, and may be converted into paid-in capital. For the year ended 31 December 2020, RMB69,000 (2021: nil) was appropriated from retained earnings to the statutory reserve.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2021

	2021 RMB'000	2020 RMB'000
OPERATING ACTIVITIES		
Loss before tax	<b>(19,453)</b>	(21,400)
Adjustments for:		
Interest income	<b>(87)</b>	(265)
Finance costs	<b>279</b>	142
Depreciation of property, plant and equipment	<b>4,500</b>	4,943
Depreciation of right-of-use assets	<b>2,426</b>	1,248
Amortisation of intangible assets	<b>354</b>	901
Share of (profit) loss of an associate	<b>(91)</b>	600
Write-off of property, plant and equipment	–	2,953
Gains on disposal of property, plant and equipment, net	<b>(61)</b>	–
Gain on disposal of a subsidiary	<b>(8,618)</b>	–
Government grants	<b>(937)</b>	(495)
Write-down of (reversal of write-down of) inventories	<b>824</b>	(23)
Impairment loss recognised in respect of property, plant and equipment	–	1,532
Impairment loss recognised in respect of right-of-use assets	–	98
Impairment loss recognised in respect of trade receivables, net	<b>486</b>	448
Operating cash flows before movements in working capital	<b>(20,378)</b>	(9,318)
Increase in inventories	<b>(36,255)</b>	(30,775)
(Increase) decrease in trade receivables	<b>(2,912)</b>	276
(Increase) decrease in financial assets at fair value through other comprehensive income	<b>(8,109)</b>	11,034
Increase in prepayment, deposits and other receivables	<b>(3,181)</b>	(1,934)
Increase in trade payables	<b>1,871</b>	5,403
(Decrease) increase in bill payables	<b>(3,418)</b>	3,418
Increase in contract liabilities	<b>38,355</b>	20,204
Increase (decrease) in accruals and other payables	<b>6,352</b>	(1,250)
Cash used in operations	<b>(27,675)</b>	(2,942)
Income tax paid	–	(87)
Interest received	<b>87</b>	265
<b>NET CASH USED IN OPERATING ACTIVITIES</b>	<b>(27,588)</b>	(2,764)

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2021

	2021 RMB'000	2020 RMB'000
INVESTING ACTIVITIES		
Purchases of property, plant and equipment	<b>(4,459)</b>	(24,282)
Proceeds on disposal of property, plant and equipment	<b>82</b>	–
Net cash inflow on disposal of a subsidiary	<b>14,606</b>	–
Payments for right-of-use assets	–	(1,080)
Capital injection in an associate	–	(600)
Withdrawal of restricted cash	<b>2,372</b>	3,551
Placement of restricted cash	<b>(2,406)</b>	(7,025)
Withdrawal (placement) of pledged bank deposits	<b>3,418</b>	(3,418)
NET CASH FROM (USED IN) INVESTING ACTIVITIES	<b>13,613</b>	(32,854)
FINANCING ACTIVITIES		
Repayments of lease liabilities	<b>(1,349)</b>	(1,508)
Government grants received	<b>3,914</b>	495
Interest paid	<b>(279)</b>	(142)
Dividends paid to non-controlling interests	<b>(315)</b>	–
NET CASH FROM (USED IN) FINANCING ACTIVITIES	<b>1,971</b>	(1,155)
NET DECREASE IN CASH AND CASH EQUIVALENTS	<b>(12,004)</b>	(36,773)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	<b>84,967</b>	125,415
EFFECT OF FOREIGN EXCHANGE RATE CHANGES	<b>(1,604)</b>	(3,675)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	<b>71,359</b>	84,967

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 1. GENERAL

Denox Environmental & Technology Holdings Limited (the “**Company**”) was incorporated in the Cayman Islands on 7 November 2014 as an exempted company with limited liability under the Companies Law Cap.22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company’s registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company is an investment holding company and its subsidiaries (hereinafter collectively referred to as the “**Group**”) are principally engaged in design, development and manufacture of DeNOx catalysts in the People’s Republic of China (the “**PRC**”). The ultimate holding company of the Group is Advant Performance Limited, a company incorporated in the British Virgin Islands (“**BVI**”) which is wholly-owned by Ms. Zhao Shu, (the “**Controlling Shareholder**”).

On 12 November 2015, the Company’s shares were listed on The Stock Exchange of Hong Kong Limited.

Items included in the consolidated financial statements of each of the Group’s entities are measured using the currency of the primary economic environment in which the entity operates (the “**functional currency**”). The consolidated financial statements are presented in Renminbi (“**RMB**”), which is the functional currency of the principal subsidiaries of the Group where the primary economic environment is in the PRC. Other than the subsidiaries established in the PRC which functional currencies are RMB, the functional currency of the Company and other subsidiaries is Hong Kong dollars (“**HK\$**”).

## 2. APPLICATION OF NEW AND AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS

In the current year, the Group has applied, for the first time, the following amendments to International Financial Reporting Standards (“**IFRSs**”) issued by the International Accounting Standards Board (the “**IASB**”) which are effective for the Group’s financial year beginning 1 January 2021:

Amendment to IFRS 16	COVID-19-Related Rent Concessions
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16	Interest Rate Benchmark Reform – Phase 2

The application of the amendments to IFRSs in the current year has had no material effect on the Group’s financial performance and positions for the current and prior periods and/or on the disclosures set out in these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 2. APPLICATION OF NEW AND AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS *(continued)*

### New and amendments to IFRSs issued but not yet effective

The Group has not early applied the following new and amendments to IFRSs that have been issued but are not yet effective:

IFRS 17	Insurance Contracts and related Amendments <sup>3</sup>
Amendments to IFRS 3	Reference to Conceptual Framework <sup>2</sup>
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>4</sup>
Amendments to IAS 1	Classification of Liabilities as Current or Non-current <sup>3</sup>
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies <sup>3</sup>
Amendments to IAS 8	Definition of Accounting Estimates <sup>3</sup>
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>3</sup>
Amendments to IAS 16	Property, Plant and Equipment: Proceeds before Intended Use <sup>2</sup>
Amendments to IAS 37	Onerous Contracts – Cost of Fulfilling a Contract <sup>2</sup>
Amendment to IFRS 16	COVID-19-Related Rent Concessions beyond 30 June 2021 <sup>1</sup>
Amendment to IFRSs	Annual Improvements to IFRSs 2018 – 2020 cycle <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 April 2021.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>4</sup> Effective for annual periods beginning on or after a date to be determined.

The directors of the Company anticipate that the application of the new and amendments to IFRSs will have no material impact on the results and the financial position of the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with IFRSs issued by the IASB. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values, at the end of each reporting period.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date regardless of whether that price is directly observable or estimated using another valuation technique. Details of fair value measurement are explained in the accounting policies set out below.

The principal accounting policies are set out below.

### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. If a subsidiary prepares its financial statements using accounting policies other than those adopted in the consolidated financial statements for like transactions and events in similar circumstances, appropriate adjustments are made to that subsidiary's financial statements in preparing the consolidated financial statements to ensure conformity with the Group's accounting policies.

Control is achieved where the Group has: (i) the power over the investee; (ii) exposure, or rights, to variable returns from its involvement with the investee; and (iii) the ability to use its power over the investee to affect the amount of the Group's returns.

The Group reassess whether it controls an investee if facts and circumstances indicate that there are changes to one or more of these elements of control stated above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary.

Income and expenses of subsidiaries are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income of subsidiaries are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the Group are eliminated in full on consolidation.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Basis of consolidation *(continued)*

#### *Changes in the Group's ownership interests in existing subsidiaries*

When the Group loses control of a subsidiary, it (i) derecognises the assets (including any goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost, (ii) derecognises the carrying amount of any non-controlling interests in the former subsidiary at the date when control is lost (including any components of other comprehensive income attributable to them), and (iii) recognises the aggregate of the fair value of the consideration received and the fair value of any retained interest, with any resulting difference being recognised as a gain or loss in profit or loss attributable to the Group. When assets and liabilities of the subsidiary are carried at revalued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Group had directly disposed of the related assets and liabilities (i.e. reclassified to profit or loss or transferred directly to retained earnings as specified by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9 *Financial Instruments* or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

### Goodwill

Goodwill arising from a business combination is carried at cost less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (the "CGU") (or groups of CGU) that is expected to benefit from the synergies of the combination.

A CGU (or groups of CGU) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or groups of CGU) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the CGU is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit on a pro rata basis based on the carrying amount of each asset in the unit (or groups of CGU). Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant CGU, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Investments in associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

The Group's investments in associates are accounted for in the consolidated financial statements using the equity method. Under the equity method, investments in associates are initially recognised at cost. The Group's share of the profit or loss and changes in the other comprehensive income of the associates are recognised in profit or loss and other comprehensive income respectively after the date of acquisition. If the Group's share of losses of an associate equals or exceeds its interest in the associate, which determined using the equity method together with any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group discontinues recognising its share of further losses. Additional losses are provided for, and a liability is recognised, only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

If an associate uses accounting policies other than those of the Group for like transactions and events in similar circumstances, adjustments are made to make the associate's accounting policies conform to those of the Group when the associate's financial statements are used by the Group in applying the equity method.

The requirements of IAS 36 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised to the extent that the recoverable amount of the net investment subsequently increases.

Gains and losses resulting from transactions between the Group and its associate are recognised in consolidated financial statements only to the extent of unrelated investors' interests in the associate. The Group's share in the associate's gains or losses resulting from these transactions is eliminated.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue recognition

Revenue is recognised to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the Group uses a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

The Group recognised revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to customers.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- The Group’s performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- The Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct goods or service.

Revenue is measured based on the consideration specified in a contract with a customer, excludes amounts collected on behalf of third parties, discounts and sales related taxes.

The Group recognised revenue from sales of catalysts.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue recognition *(continued)*

#### *Sales of catalysts*

The Group manufactures and sells plate-type DeNOx catalysts to coal-fired power plants (the “**Power Plants**”), certain engineering, procurement and construction (the “**EPCs**”) service providers and boiler manufacturers in the PRC. The Group is responsible for the delivery of goods to customers’ specified destinations after the sales contracts are signed. The customers are responsible for the test run of the function of the Group’s products after installation, and will issue a preliminary acceptance certificate to the Group when the Group’s products are qualified. Sales of plate-type DeNOx catalysts are recognised when control of the goods is transferred to the customers, generally coincides with the time of receipt of the preliminary acceptance certificate.

The Group also manufactures and sells DeNOx catalysts for vehicles and honey-comb catalysts. The Group normally signs the framework agreements with customers on annual basis. Selling price is negotiated and fixed at each purchase order. Revenue from the sale of DeNOx catalysts for vehicle and honey-comb catalysts is recognised at the point in time when control of the catalysts is transferred to customer, which is upon the completed delivery and acceptance of the goods to the customer site.

The Group requires certain customers to provide upfront deposits range from 10% to 30% of total contract sum and this has resulted in a contract liability. However, the Group also typically agrees to 1 to 3 years retention period for 10% of the contract value. This amount is included in trade receivables until the end of the retention period as the Group’s entitlement to this final payment is conditional on the Group’s work satisfactorily passing inspection.

#### *Contract assets and contract liabilities*

A contract asset represents the Group’s right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with IFRS 9. In contrast, a receivable represents the Group’s unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group’s obligation to transfer goods or services to a customer for which the Group has received consideration from the customer.

#### *Warranties*

If a customer does not have the option to purchase a warranty separately, the Group accounts for the warranty in accordance with IAS 37 “Provisions, Contingent Liabilities and Contingent Assets” unless the warranty provides the customer with a service in addition to the assurance that the product complies with agreed-upon specifications (i.e. service-type warranties).

Provisions for the expected cost of warranty obligations are recognised at the date of sale of the relevant products, at the directors’ best estimate of the expenditure required to settle the Group’s obligation.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Leasing

#### *Definition of a lease*

A contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration.

#### *The Group as lessee*

For contracts entered into after the date of initial application, the Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less from the commencement date and do not contain a purchase option) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

#### Lease liabilities

At the commencement date of a lease, the Group measures lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted by using the interest rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate the lease.

The lease liability is presented as a separate line in the consolidated statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Leasing *(continued)*

#### *The Group as lessee (continued)*

#### Lease liabilities *(continued)*

Lease liability is remeasured (and with a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

#### Right-of-use assets

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs, less lease incentives received.

Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. They are depreciated over the shorter period of lease term and useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The Group presents right-of-use assets as a separate line in the consolidated statement of financial position.

The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing at the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. RMB) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the year. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of other reserves.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

### Retirement benefits costs and termination benefits

Payments to defined contribution plans, including state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from loss before tax as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Taxation** *(continued)*

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle current tax liabilities and assets on a net basis.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies IAS 12 Income Taxes requirements to right-of-use assets and lease liabilities separately. Temporary differences relating to right-of-use assets and lease liabilities are not recognised at initial recognition and over the lease terms due to application of the initial recognition exemption.

Current and deferred tax are recognised in profit or loss.

### **Property, plant and equipment**

Property, plant and equipment other than properties under construction are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

### **Ownership interests in leasehold land and buildings**

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

Depreciation is recognised so as to allocate the cost of items of property, plant and equipment other than properties under construction less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Property, plant and equipment** *(continued)*

#### ***Ownership interests in leasehold land and buildings*** *(continued)*

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### **Intangible assets**

#### ***Intangible assets acquired separately and acquired in a business combination***

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Intangible assets with finite useful lives that are acquired separately and acquired in a business combination are carried at costs less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### ***Research and development expenditure***

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are calculated using the weighted average method. Net realisable value of inventories represents the estimated selling price in the ordinary course of business less all estimated costs of completion and costs necessary to make the sale. Goods in transit refer to finished goods in transit and held at customer's place.

### **Cash and cash equivalents**

Cash and cash equivalents in the consolidated statement of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above.

### **Investments in subsidiaries**

Investments in subsidiaries are stated on the statement of financial position of the Company at cost less accumulated impairment loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value, except for trade receivables arising from contracts with customers which are initially measured in accordance with IFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

### Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets. The Group's financial assets are classified, at initial recognition, as subsequently measured at amortised cost and fair value through other comprehensive income ("**FVTOCI**").

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them.

### Financial assets at amortised cost (debt instruments)

The Group measures financial assets subsequently at amortised cost if both of the following conditions are met:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment.

### Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial assets, the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses ("**ECL**"), through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments *(continued)*

#### Financial assets *(continued)*

##### Amortised cost and effective interest method *(continued)*

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost and at FVTOCI. For financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

Interest income is recognised in profit or loss and is included in the “Finance income” line item (note 10).

##### Financial assets at FVTOCI (debt instruments)

The Group classifies and measures subsequently its debt instruments at FVTOCI if both of the following conditions are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Group’s debt instruments classified as at FVTOCI includes bill receivables. Fair value is determined in the manner described in note 6. Debt instruments are initially measured at fair value plus transaction costs. Subsequently, changes in the carrying amount of debt instruments as a result of foreign exchange gains and losses, impairment gains or losses, and interest income calculated using the effective interest method are recognised in profit or loss. The amounts that are recognised in profit or loss are the same as the amounts that would have been recognised in profit or loss if these debt instruments had been measured at amortised cost. All other changes in the carrying amount of these debts instruments are recognised in other comprehensive income and accumulated under the heading of other reserves. When these debt instruments are derecognised, the cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments *(continued)*

#### Financial assets *(continued)*

##### Impairment of financial assets

The Group recognises a loss allowance for ECL on investments in debt instruments that are measured at amortised cost or at FVTOCI. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Group always recognises lifetime ECL for trade receivables. The ECL on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Group measures the loss allowance equal to 12-month ECL, unless when there has a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of a default occurring since initial recognition.

##### Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Group's debtors operate as well as consideration of various external sources of actual and forecast economic information that relate to the Group's operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- significant increases in credit risk on other financial instruments of the same debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments *(continued)*

#### Financial assets *(continued)*

##### Significant increase in credit risk *(continued)*

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if (i) the financial instrument has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term, and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when the asset has external credit rating of 'investment grade' in accordance with the globally understood definition or if an external rating is not available, the asset has an internal rating of 'performing'. Performing means that the counterparty has a strong financial position and there is no past due amounts.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

##### Definition of default

The Group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable:

- when there is a breach of financial covenants by the debtor; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

The Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

##### Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments *(continued)*

#### Financial assets *(continued)*

##### Write-off policy

The Group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

##### Measurement and recognition of ECL

The Group assesses on a forward-looking basis the ECL associated with its debt instruments carried at amortised cost and FVTOCI.

For trade receivables, the Group has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL.

Impairment on other receivables is measured as either 12-month ECL or lifetime ECL, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since initial recognition, then impairment is measured as lifetime ECL.

##### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in other reserves is reclassified to profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Financial instruments *(continued)*

#### **Financial liabilities and equity instruments**

##### **Classification as debt or equity**

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

##### **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a group entity are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

##### **Financial liabilities**

The Group's financial liabilities are subsequently measured at amortised cost using the effective interest method.

##### **Financial liabilities subsequently measured at amortised cost**

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as at fair value through profit or loss, are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

##### **Derecognition of financial liabilities**

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment losses on property, plant and equipment, right-of-use assets (other than impairment of goodwill set out in the accounting policy of goodwill above)**

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets (other than goodwill) to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating unit, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit ("CGU")) is estimated to be less than its carrying amount, the carrying amount of the asset (or the CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGUs, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGUs, with the recoverable amount of the group of CGUs. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGUs. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measureable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating unit. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or the CGU) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or the CGU) in prior years. A reversal of an impairment loss is recognised as income immediately.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 3. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Fair value measurement

When measuring fair value except for the Group's leasing transactions and net realisable value of inventories and non-financial assets for the purpose of impairment assessment, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Specifically, the Group categorised the fair value measurements into three levels, based on the characteristics of inputs, as follow:

- Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

At the end of the reporting period, the Group determines whether transfer occur between levels of the fair value hierarchy for assets and liabilities which are measured at fair value on recurring basis by reviewing their respective fair value measurement.

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumptions about the amounts of assets, liabilities, revenue and expenses reported and disclosures made in the consolidated financial statements. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY *(continued)*

### **Key sources of estimation uncertainty**

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### ***Estimated impairment of property, plant and equipment and right-of-use assets***

Property, plant and equipment and right-of-use assets are stated at costs less accumulated depreciation and impairment, if any. In determining whether an asset is impaired, the Group has to exercise judgement and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the CGU to which the assets belongs.

The future cash flow is estimated based on past performance and expectation for market development. As the current environment is uncertain, the estimated cash flows and discount rate are subject to higher degree of estimation uncertainty. Changing the assumptions and estimates, including the discount rates or the growth rate in the cash flow projections, could materially affect the recoverable amounts.

As at 31 December 2021, the carrying amounts of property, plant and equipment and right-of-use assets were RMB46,751,000 and RMB14,455,000 (2020: RMB54,808,000 and RMB19,777,000) respectively. Details of the impairment of property, plant and equipment and right-of-use assets are disclosed in note 17.

#### ***Estimated useful life of property, plant and equipment***

At the end of each reporting period, the directors of the Company review the estimated useful life of property, plant and equipment with finite useful life. The estimated useful life reflects the directors' estimates of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment. The residual values reflect the directors' estimated amount that the Group would currently obtain from disposal of the assets, after deducting the estimated costs of disposal, if the assets were already of the age and in the condition expected at the end of its useful life. The carrying amounts of property, plant and equipment with finite useful life as at 31 December 2021 were RMB46,751,000 (2020: RMB54,808,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY *(continued)*

### Key sources of estimation uncertainty *(continued)*

#### *Impairment of trade receivables*

The impairment provisions for trade receivables are based on assumptions about ECL. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the number of days that an individual receivable is outstanding as well as the Group's credit-loss experience and forward-looking information at the end of the reporting period. Changes in these assumptions and estimates could materially affect the result of the assessment and it may be necessary to make additional impairment charge to the consolidated statement of profit or loss and other comprehensive income. As at 31 December 2021, the carrying amount of trade receivables was RMB34,957,000 (2020: RMB32,531,000), net of accumulated impairment loss of RMB3,834,000 (2020: RMB3,348,000).

#### *Estimated allowance for inventories*

The management of the Group reviews ageing analysis of inventories at the end of each reporting period and makes allowance for obsolete and slow-moving items identified that are no longer suitable for sale or use. The Group makes allowance for inventories based on the assessment of the net realisable value. The management estimates the net realisable value for inventories based primarily on the latest invoice prices, current market conditions as well as the historical experience of selling products of similar nature. As at 31 December 2021, the carrying amount of inventories was RMB122,035,000 (2020: RMB90,723,000), net of accumulated allowance for inventories of RMB5,896,000 (2020: RMB5,072,000).

#### *Income taxes*

As at 31 December 2021, no deferred tax asset has been recognised on the tax losses of RMB175,170,000 (2020: RMB162,977,000) and deductible temporary differences of RMB64,042,000 (2020: RMB61,877,000) due to the unpredictability of future profit streams. The realisability of the deferred tax asset mainly depends on whether sufficient future profits or taxable temporary differences will be available in the future. In cases where the actual future profits generated are more than expected, a material deferred tax assets may arise, which would be recognised in profit or loss for the period in which such item takes place.

## 5. CAPITAL RISK MANAGEMENT

The Group's objectives when managing capital are to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group considers its capital structure as the aggregate of total equity and long-term debt less cash and short-term deposits. The Group manages its capital structure and makes adjustments to it in order to have funds available to support the business activities which the board of directors intends to pursue in addition to maximising the return to shareholders. The board of directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Group's management to sustain future development of the business. Management reviews its capital management approach on an on-going basis and believes that this approach, given the relative size of the Group, is reasonable.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS

### Categories of financial instruments

	2021 RMB'000	2020 RMB'000
<b>Financial assets</b>		
Financial assets at amortised cost (including cash and cash equivalents)	<b>116,733</b>	129,393
Financial assets at FVTOCI	<b>15,091</b>	7,680
<b>Financial liabilities</b>		
Financial liabilities at amortised cost	<b>22,285</b>	22,693

### Financial risk management objectives and policies

The Group's major financial instruments include trade receivables, financial assets at FVTOCI, deposits and other receivables, pledged bank deposits, restricted cash, cash and cash equivalents, trade payables, bill payables and accruals and other payables. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

##### Currency risk

Several subsidiaries of the Company have foreign currency sales, which expose the Group to foreign currency risk. Approximately 3% (2020: 17%) of the Group's sales is denominated in currencies other than the functional currency of the group entity making the sale.

Certain trade receivables and bank balances are denominated in currencies other than the functional currencies of the relevant group entities. The carrying amounts of the Group's foreign currencies denominated monetary assets at the end of the reporting period are as follows:

	2021 RMB'000	2020 RMB'000
United States dollars ("USD")	<b>25,559</b>	30,282
Euro ("EUR")	<b>393</b>	1,869
RMB	<b>6,904</b>	6,896
	<b>32,856</b>	39,047

The Group currently does not have a foreign exchange hedging policy. However, the management of the Group monitors foreign exchange exposure and will consider hedging significant foreign exchange exposure should the need arise.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Market risk *(continued)*

##### Currency risk *(continued)*

Sensitivity analysis

The Group is mainly exposed to USD, EUR and RMB.

The following table details the Group's sensitivity to a 10% (2020: 10%) increase and decrease in the functional currencies of the relevant group entities against the relevant foreign currencies. 10% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items, and adjusts their translation at the end of the reporting period for a 10% (2020: 10%) change in foreign currency rates.

A positive number below indicates an increase in loss where the respective functional currencies strengthen by 10% (2020: 10%) against the relevant foreign currencies. For a 10% (2020: 10%) weakening of the respective functional currencies against the relevant foreign currencies, there would be an equal and opposite impact on the loss and the amount below would be negative.

	2021 RMB'000	2020 RMB'000
<b>Impact on loss</b>		
USD	2,070	2,545
EUR	30	159
RMB	576	576
	<b>2,676</b>	3,280

#### Interest rate risk

As the Group has no significant interest-bearing assets (other than cash and cash equivalents, restricted cash and pledged bank deposits, details of which have been disclosed in note 25). As at 31 December 2021, the Group's exposure to interest rate risk is not material.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Credit risk

As at 31 December 2021, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The credit risk of the Group mainly arises from trade receivables, bill receivables at FVTOCI, deposits and other receivables, pledged bank deposits, restricted cash and cash and cash equivalents. The carrying amounts of these balances represent the Group's maximum exposure to credit risk in relation to financial assets.

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts.

For trade receivables, the Group has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the ECL collectively by using a provision matrix, estimated based on historical credit loss experience, as well as the general economic conditions of the industry in which debtors operate. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

For deposits and other receivables, the Group has assessed whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk, the Group will measure the loss allowance based on lifetime rather than 12-month ECL.

Management considered bill receivables at FVTOCI to be low credit risk because they are issued by banks with high credit ratings and thus the impairment provision recognised during the year was limited to 12-month ECL.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies.

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout the reporting period. To assess whether there is a significant increase in credit risk the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following indicators are incorporated:

- internal credit rating
- external credit rating
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the Group and changes in the operating results of the borrower.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Credit risk *(continued)*

The Group's exposure to credit risk

The Group's current credit risk grading framework comprises the following categories:

Category	Description	Basis for recognising ECL
Performing	For financial assets where there has low risk of default or has not been a significant increase in credit risk since initial recognition and that are not credit impaired (refer to as Stage 1)	12-month ECL
Doubtful	For financial assets where there has been a significant increase in credit risk since initial recognition but that are not credit impaired (refer to as Stage 2)	Lifetime ECL – not credit impaired
Default	Financial assets are assessed as credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred (refer to as Stage 3)	Lifetime ECL – credit impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Credit risk *(continued)*

The table below details the credit quality of the Group's financial assets as well as the Group's maximum exposure to credit risk by credit risk rating grades.

	Notes	Internal credit rating	12-month or lifetime ECL	31 December 2021			31 December 2020		
				Gross carrying amount	Loss allowance	Net carrying amount	Gross carrying amount	Loss allowance	Net carrying amount
				RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Trade receivables	22	Note	Lifetime ECL (simplified approach)	38,791	3,834	34,957	35,879	3,348	32,531
Financial assets at FVTOCI	23	Performing	12-month ECL	15,091	-	15,091	7,680	-	7,680
Deposits and other receivables	24	Performing	12-month ECL	4,791	-	4,791	2,885	-	2,885
Pledged bank deposits	25	Performing	12-month ECL	-	-	-	3,418	-	3,418
Restricted cash	25	Performing	12-month ECL	5,626	-	5,626	5,592	-	5,592
Cash and cash equivalents	25	Performing	12-month ECL	71,359	-	71,359	84,967	-	84,967

Note: For trade receivables, the Group has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the ECL on trade receivables by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile is presented based on their past due status in terms of the provision matrix. Note 22 includes further details on the loss allowance for trade receivables.

The Group's concentration of credit risk by geographical locations is mainly in the PRC, which accounted for 99% (2020: 96%) of the total trade receivables as at 31 December 2021.

The Group has concentration of credit risk as 30% (2020: 26%) of the total trade receivables was due from the five largest customers of the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Financial risk management objectives and policies *(continued)*

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay.

The table includes both interest and principal cash flows.

#### Liquidity tables

	On demand or within 1 year RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	Total undiscounted cash flows RMB'000	Carrying amount RMB'000
<b>At 31 December 2021</b>					
<b>Financial liabilities</b>					
Trade payables	13,052	–	–	13,052	13,052
Accruals and other payables	9,233	–	–	9,233	9,233
<b>Total</b>	<b>22,285</b>	<b>–</b>	<b>–</b>	<b>22,285</b>	<b>22,285</b>
Lease liabilities	2,292	1,708	2,566	6,566	5,932

	On demand or within 1 year RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	Total undiscounted cash flows RMB'000	Carrying amount RMB'000
<b>At 31 December 2020</b>					
<b>Financial liabilities</b>					
Trade payables	12,252	–	–	12,252	12,252
Bill payables	3,418	–	–	3,418	3,418
Accruals and other payables	7,023	–	–	7,023	7,023
<b>Total</b>	<b>22,693</b>	<b>–</b>	<b>–</b>	<b>22,693</b>	<b>22,693</b>
Lease liabilities	700	1,318	2,279	4,297	3,791

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Fair value measurements recognised in the consolidated statement of financial position

The following table provides an analysis of financial instruments that are measured at fair value at the end of each reporting period, grouped into Levels 1 to 3 based on the degree to which the fair value is observable in accordance to the Group's accounting policy.

	2021			Total RMB'000
	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets at FVTOCI				
Bill receivables	–	–	15,091	15,091

	2020			Total RMB'000
	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	
Financial assets at FVTOCI				
Bill receivables	–	–	7,680	7,680

There were no transfers between levels of fair value hierarchy during the years ended 31 December 2021 and 2020.

### Fair value of financial assets that are measured at fair value on a recurring basis

The valuation techniques and inputs used in the fair value measurements of the financial instrument on a recurring basis are set out below:

Financial instrument	Fair value hierarchy	Fair value as at		Valuation technique and key inputs	Significant unobservable inputs
		2021 RMB'000	2020 RMB'000		
Bill receivables	Level 3	15,091	7,680	Discounted cash flows – By reference to the present value of the expected future cash flows, based on an appropriate discount rate	Discount rate*

\* The higher the discount rate, the lower the fair value of bill receivables.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 6. FINANCIAL INSTRUMENTS *(continued)*

### Fair value of financial assets that are measured at fair value on a recurring basis *(continued)*

Reconciliation of Level 3 fair value measurements of financial assets on recurring basis:

	Financial assets at FVTOCI RMB'000
At 1 January 2020	18,714
Received from third parties	87,086
Collection upon expiration/selling of financial assets	(98,120)
At 31 December 2020	7,680
Received from third parties	100,630
Collection upon expiration/selling of financial assets	(92,521)
Disposal of a subsidiary (note 35)	(698)
At 31 December 2021	15,091

### Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis (but fair value disclosure are required)

The directors of the Company consider that the carrying amounts of other financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

## 7. REVENUE

Revenue represents revenue arising on sales of goods. An analysis of the Group's revenue for the year is as follows:

	2021 RMB'000	2020 RMB'000
Revenue from contracts with customers within the scope of IFRS 15		
Disaggregated by major products		
– Sales of goods		
• Plate-type DeNOx catalysts	34,373	44,221
• Honey-comb DeNOx catalysts	18,310	13,145
• DeNOx catalysts for vehicles	18,777	7,410
	<b>71,460</b>	64,776

All revenue from contracts with customers are recognised at a point in time for both years.

### Transaction price allocated to the remaining performance obligations for contracts with customers

As at 31 December 2021 and 2020, all of the Group's remaining performance obligations for contracts with customers are for periods of one year or less. Accordingly, the Group has elected the practical expedient and has not disclosed the amount of transaction price allocated to the performance obligations that are unsatisfied (or partially satisfied) as at the end of both reporting periods.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 8. SEGMENT INFORMATION

Information reported to the executive directors of the Company, being the chief operating decision maker (“CODM”), for the purposes of resource allocation and assessment of segment performance focuses on types of goods delivered. The Group’s business activities, for which discrete financial information is available, are regularly reviewed and evaluated by the CODM. As a result of this evaluation, the Group determined that its business, as a whole, falls into one segment. Accordingly, no analysis of this single operating segment is presented.

### Geographical information

The Group’s operations are located in Hong Kong and the PRC.

Information about the Group’s revenue from external customers is presented based on the location of the operations of customers.

	Revenue from external customers	
	2021	2020
	RMB’000	RMB’000
The PRC	69,486	53,542
Southeast Asia	1,156	10,642
Europe	818	592
Total	71,460	64,776

All non-current assets of the Group are located in the PRC.

### Information about major customers

Revenue from customers of the corresponding year contributing over 10% of the total revenue of the Group are as follows:

	2021	2020
	RMB’000	RMB’000
Customer A	11,071	N/A <sup>1</sup>
Customer B	9,909	N/A <sup>1</sup>
Customer C	7,378	N/A <sup>1</sup>
Customer D	N/A <sup>1</sup>	10,233
Customer E	N/A <sup>1</sup>	8,598
Customer F	N/A <sup>1</sup>	7,410

<sup>1</sup> The corresponding revenue did not contribute over 10% of the total revenue of the Group

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 9. OTHER GAINS (LOSSES), NET

	2021 RMB'000	2020 RMB'000
Government grants (note)	937	495
Gains on disposal of property, plant and equipment, net	61	–
Write-off of property, plant and equipment	–	(2,953)
Net foreign exchange (losses) gains	(322)	111
Others	37	–
	<b>713</b>	<b>(2,347)</b>

Note: During the year ended 31 December 2021, the Group received a government subsidy of approximately RMB3,080,000 (2020: nil) for acquisition of machineries, which has been treated as deferred income and is amortised to profit or loss over the useful lives of the related machineries. This policy has resulted in a credit to profit or loss in the current period of approximately RMB103,000 (2020: nil). Details of deferred income are set out in note 30.

The remaining amount represented the subsidy income granted to a subsidiary of the Company by the government in Hebei, the PRC. The government grants were one-off with no specific conditions.

## 10. FINANCE INCOME/FINANCE COSTS

	2021 RMB'000	2020 RMB'000
<b>Finance income</b>		
Interest income on cash and cash equivalents, restricted cash and pledged bank deposits	87	265
<b>Finance costs</b>		
Interest expenses on lease liabilities	(279)	(138)
Interest expenses on discounted bills	–	(4)
	<b>(279)</b>	<b>(142)</b>

## 11. INCOME TAX EXPENSES

	2021 RMB'000	2020 RMB'000
PRC Enterprise Income Tax:		
Current year	–	259
	–	259
Deferred taxation (note 29):		
Current year	–	(259)
	–	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 11. INCOME TAX EXPENSES (continued)

Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (the “BVI”), the Group is not subject to any income tax in the Cayman Islands and the BVI for the years ended 31 December 2021 and 2020.

No provision for Hong Kong Profits Tax has been made as the Group did not have any assessable profits subject to Hong Kong Profits Tax for the years ended 31 December 2021 and 2020.

Under the Law of the PRC on Enterprise Income Tax (the “EIT Law”) and Implementation Regulation of the EIT Law, the tax rate of certain PRC subsidiaries is 25%.

Pursuant to the relevant laws and regulations in the PRC, the Group’s subsidiaries, Beijing Denox Environmental & Technology Co., Ltd (“Beijing Denox”) and Gu’an Denox Environmental Equipment Manufacturing Co., Ltd, (“Gu’an Denox”), were accredited as high-tech enterprises. They are entitled to the preferential tax rate of 15% for the year ended 31 December 2020. For the year ended 31 December 2021, Gu’an Denox successfully extended its qualification of high-tech enterprise while Beijing Denox is subject to a tax rate of 25%.

No provision for PRC Enterprise Income Tax has been made as the Group did not have any taxable profits subject to PRC Enterprise Income Tax for the year ended 31 December 2021.

The income tax expenses for the year can be reconciled to the loss before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2021 RMB'000	2020 RMB'000
Loss before tax	(19,453)	(21,400)
Tax at the domestic income tax rate of 25% (2020: 25%)	(4,863)	(5,350)
Effect of different tax rates of subsidiaries operating in other jurisdictions	336	859
Effect of preferential tax rate in the PRC	1,371	1,273
Tax effect of expenses not deductible for tax purpose	871	283
Tax effect of tax losses not recognised	2,029	2,694
Utilisation of deductible temporary differences previously not recognised	(624)	(22)
Tax effect of deductible temporary differences not recognised	880	263
Income tax expenses for the year	–	–

Details of deferred taxation are set out in note 29.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 12. LOSS FOR THE YEAR

	2021 RMB'000	2020 RMB'000
Loss for the year has been arrived at after charging (crediting):		
Employee benefits expenses:		
Directors' emoluments ( <i>note 13</i> )	1,138	1,114
Other staffs' wages, salaries and bonuses	15,417	15,969
Other staffs' retirement benefits scheme contributions	2,703	1,193
Other staffs' welfare and allowance	1,194	943
<b>Total employee benefits expenses</b>	<b>20,452</b>	19,219
Auditor's remuneration	788	845
Depreciation of property, plant and equipment	4,500	4,943
Depreciation of right-of-use assets	2,426	1,248
Amortisation of intangible assets	354	901
Net foreign exchange losses (gains)	322	(111)
Impairment loss recognised in respect of trade receivables, net	486	448
Impairment loss recognised in respect of property, plant and equipment (included in administrative expenses)	–	1,532
Impairment loss recognised in respect of right-of-use assets (included in administrative expenses)	–	98
Write-down of (reversal of write-down) inventories ( <i>note</i> )	824	(23)
Amount of inventories recognised as an expense	58,413	49,109

Note: During the year ended 31 December 2021, write-down of inventories of approximately RMB824,000 (2020: nil) was made for obsolete inventories that no longer suitable for use in production or saleable in the market. During the year ended 31 December 2020, reversal of write-down of inventories of approximately RMB23,000 (2021: nil) was made due to the sellout of inventories written off in previous year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 13. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS

	Fees RMB'000	Salaries RMB'000	Discretionary bonus RMB'000	Retirement benefits scheme contributions RMB'000	Total RMB'000
<b>For the year ended 31 December 2021</b>					
Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company and its subsidiary undertakings					
<b>Executive directors:</b>					
Ms. Zhao Shu (Chief executive)	–	205	36	36	277
Mr. Kong Hongjun (note iv)	–	187	31	55	273
Mr. Li Ke	–	197	36	55	288
<b>Non-executive directors</b>					
Mr. Li Xingwu	–	–	–	–	–
Mr. Teo Yi-Dar (note iii)	–	–	–	–	–
Emoluments paid or receivable in respect of a person's services as a director, whether of the Company and its subsidiary undertakings					
<b>Independent non-executive directors</b>					
Ms. Chan Yeuk Wa (note i)	100	–	–	–	100
Mr. Ong Chor Wei	100	–	–	–	100
Mr. Li Min	100	–	–	–	100
	<b>300</b>	<b>589</b>	<b>103</b>	<b>146</b>	<b>1,138</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 13. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS (continued)

	Fees RMB'000	Salaries RMB'000	Discretionary bonus RMB'000	Retirement benefits scheme contributions RMB'000	Total RMB'000
<b>For the year ended 31 December 2020</b>					
Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company and its subsidiary undertakings					
<b>Executive directors:</b>					
Ms. Zhao Shu (Chief executive)	–	202	36	47	285
Mr. Kong Hongjun (note iv)	–	172	36	47	255
Mr. Li Ke	–	171	36	47	254
<b>Non-executive directors</b>					
Mr. Li Xingwu	–	–	–	–	–
Mr. Teo Yi-Dar (note iii)	–	–	–	–	–
Emoluments paid or receivable in respect of a person's services as a director, whether of the Company and its subsidiary undertakings					
<b>Independent non-executive directors</b>					
Ms. Chan Yeuk Wa (note i)	53	–	–	–	53
Mr. Ong Chor Wei	107	–	–	–	107
Mr. Li Min	107	–	–	–	107
Mr. Lam Yiu Por (note ii)	53	–	–	–	53
	320	545	108	141	1,114

Notes:

- (i) Appointed on 30 June 2020.
- (ii) Resigned on 30 June 2020.
- (iii) Resigned on 25 February 2022.
- (iv) Resigned on 18 March 2022.

Ms. Zhao Shu is also the chief executive of the Company and her emoluments disclosed above include those for services rendered by her as the chief executive.

During the years ended 31 December 2021 and 2020, neither the chief executive nor any of directors waived or agreed to waive any emoluments. No emoluments were paid or payable by the Group to the chief executive or any of the directors as an inducement to join or upon joining the Group or as compensation for loss of office during both years.

The discretionary bonus is determined by reference to the Group's and the individuals' performance.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 14. EMPLOYEES' EMOLUMENTS

Of the five individuals with the highest emoluments in the Group, two (2020: one) were directors and the chief executive of the Company whose emoluments are included in the disclosures in note 13 above. The emoluments of the remaining three (2020: four) individuals were as follows:

	2021 RMB'000	2020 RMB'000
Salaries and allowances	662	1,279
Discretionary bonus	914	109
Retirement benefits scheme contributions	132	64
	<b>1,708</b>	1,452

Their emoluments were within the following bands:

	2021 No. of employees	2020 No. of employees
Nil to HK\$1,000,000 (approximately Nil to RMB830,000)	2	4
HK\$1,000,001 to HK\$1,500,000 (approximately RMB830,001 to RMB1,244,000)	1	–

During the years ended 31 December 2021 and 2020, no emoluments were paid by the Group to the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

## 15. DIVIDENDS

No dividend was paid or proposed during the year ended 31 December 2021, nor has any dividend been proposed since the end of the reporting period (2020: nil).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 16. LOSS PER SHARE

The calculation of the basic and diluted loss per share attributable to the owners of the Company is based on the following data:

	2021 RMB'000	2020 RMB'000
<b>Loss</b>		
Loss for the purpose of basic and diluted loss per share (loss for the year attributable to owners of the Company)	<b>(12,296)</b>	(21,027)

	Number of shares '000	Number of shares '000
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose of basic and diluted loss per share	<b>494,037</b>	494,037

The diluted loss per share was the same as the basic loss per share as there were no potential dilutive ordinary shares outstanding during the years ended 31 December 2021 and 2020.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 17. PROPERTY, PLANT AND EQUIPMENT

	Buildings RMB'000	Machinery RMB'000	Vehicles RMB'000	Office equipment and others RMB'000	Leasehold improvements RMB'000	Construction in progress ("CIP") RMB'000	Total RMB'000
<b>Cost</b>							
At 1 January 2020	39,678	64,172	1,714	1,866	423	503	108,356
Additions	-	18,825	106	67	2,311	552	21,861
Write-off	(4,522)	(6,368)	-	(327)	(423)	-	(11,640)
Transfer from CIP	-	503	-	-	-	(503)	-
At 31 December 2020 and 1 January 2021	35,156	77,132	1,820	1,606	2,311	552	118,577
Additions	-	1,461	131	11	-	4,535	6,138
Disposals/write-off	-	(251)	(128)	(30)	-	-	(409)
Transfer from CIP	-	4,627	-	-	-	(4,627)	-
Disposal of a subsidiary (note 35)	(8,437)	(5,691)	(174)	(399)	(1,520)	-	(16,221)
At 31 December 2021	26,719	77,278	1,649	1,188	791	460	108,085
<b>Accumulated depreciation and impairment</b>							
At 1 January 2020	11,878	50,726	1,378	1,596	403	-	65,981
Depreciation provided for the year	2,182	2,390	98	143	130	-	4,943
Eliminated on write-off	(2,858)	(5,116)	-	(311)	(402)	-	(8,687)
Impairment loss recognised in profit or loss	464	1,023	9	3	33	-	1,532
At 31 December 2020 and 1 January 2021	11,666	49,023	1,485	1,431	164	-	63,769
Depreciation provided for the year	1,498	2,577	51	115	259	-	4,500
Eliminated on disposals/write-off	-	(237)	(122)	(29)	-	-	(388)
Disposal of a subsidiary (note 35)	(2,036)	(3,893)	(159)	(358)	(101)	-	(6,547)
At 31 December 2021	11,128	47,470	1,255	1,159	322	-	61,334
<b>Carrying amounts</b>							
At 31 December 2021	15,591	29,808	394	29	469	460	46,751
At 31 December 2020	23,490	28,109	335	175	2,147	552	54,808

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 17. PROPERTY, PLANT AND EQUIPMENT *(continued)*

The above items of property, plant and equipment, other than CIP, are depreciated on a straight-line basis over the estimated useful lives of the assets, as follows:

Buildings	20 years
Machinery	5 – 10 years
Vehicles	4 years
Office equipment and others	3 – 5 years
Leasehold improvements	Over the shorter of term of the lease or the estimated useful lives of the assets

As at 31 December 2021, the Group is in the progress of applying for registration of the ownership certificates for certain of its buildings with carrying amounts of approximately RMB5,030,000 (2020: RMB5,356,000). In the opinion of the directors of the Company, the absence of formal title to these buildings does not impair the value of the relevant assets and the ownership of the buildings to the Group as the Group has paid in full purchase consideration of these buildings and the probability of being evicted on the ground of an absence of formal title is remote.

In view of the operating losses from sale of DeNOx catalysts for vehicles (the “**Vehicle CGU**”) and honey-comb DeNOx catalysts (the “**Honey-comb CGU**”) during the years ended 31 December 2021 and 2020, the directors of the Company have conducted a review of the property, plant and equipment and right-of-use assets included in the CGUs of the Group. The recoverable amount of the two CGUs are determined based on value in use calculation performed by the management of the Group.

Based on the result of the assessment, management of the Group determined that the estimated recoverable amounts of the Vehicle CGU and Honey-comb CGU are higher than their carrying amounts. No impairment loss was identified during the year ended 31 December 2021. During the year ended 31 December 2020, impairment losses of approximately RMB1,532,000 and RMB98,000 were recognised in respect of these property, plant and equipment and right-of-use assets respectively. The recoverable amounts of the CGUs have been determined on the basis of its value in use using cashflow projection provided by the directors of the Company. The pre-tax discount rate applied in measuring the amounts of value in use was 13.21% (2020: 14.68%).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 18. LEASES

### (i) Right-of-use assets

	2021 RMB'000	2020 RMB'000
Land	7,101	14,632
Properties	7,345	5,100
Vehicle	9	45
	<b>14,455</b>	<b>19,777</b>

Right-of-use assets of RMB7,101,000 (2020: RMB14,632,000) represents land use rights located in the PRC.

The Group has lease arrangements for properties including offices, warehouse and factory and vehicle. The lease terms are generally ranged from four to six years. None of these leases include variable lease payments.

Extension options are included in the lease of properties. Certain periods covered by extension options were included in these lease terms as the Group was reasonably certain to exercise the option.

Due to a new lease of factory, addition to the right-of-use assets for the year ended 31 December 2021 amounted to approximately RMB4,370,000 (2020: RMB3,919,000), of which advance payment of RMB880,000 (2020: RMB200,000) was made in previous year and lease liabilities of RMB3,490,000 (2020: RMB3,719,000) was recognised.

During the year ended 31 December 2020, an impairment loss of RMB98,000 (2020: nil) was recognised in the profit or loss. Details of the impairment assessment are set out in note 17.

### (ii) Lease liabilities

	2021 RMB'000	2020 RMB'000
<b>Non-current</b>	<b>3,966</b>	3,281
<b>Current</b>	<b>1,966</b>	510
	<b>5,932</b>	<b>3,791</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 18. LEASES (continued)

### (ii) Lease liabilities (continued)

	2021 RMB'000	2020 RMB'000
Amounts payable under lease liabilities		
Within one year	1,966	510
After one year but within two years	1,531	1,156
After two years but within five years	2,435	2,125
	<b>5,932</b>	3,791
Less: amount due for settlement within 12 months (shown under current liabilities)	<b>(1,966)</b>	(510)
Amount due for settlement after 12 months	<b>3,966</b>	3,281

During the year ended 31 December 2021, the Group entered into a new lease agreement in respect of renting factory and recognised lease liabilities of approximately RMB3,490,000 (2020: RMB3,719,000).

### (iii) Amounts recognised in profit or loss

	2021 RMB'000	2020 RMB'000
Depreciation expense on right-of-use assets		
– Land	265	352
– Properties	2,126	861
– Vehicle	35	35
Interest expenses on lease liabilities	279	138
Expense relating to short-term leases	–	190

### (iv) Others

During the year ended 31 December 2021, the total cash outflow for leases amount to RMB1,628,000 (2020: RMB2,916,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 19. INTANGIBLE ASSETS

	Goodwill RMB'000	Patent rights RMB'000	Technical know-how RMB'000	Software RMB'000	Total RMB'000
<b>Cost</b>					
At 1 January 2020, 31 December 2020 and 1 January 2021	7,262	8,124	31,640	7	47,033
Disposal of a subsidiary (note 35)	(7,262)	(2)	(11,040)	(7)	(18,311)
At 31 December 2021	–	8,122	20,600	–	28,722
<b>Accumulated amortisation and impairment</b>					
At 1 January 2020	7,262	8,112	27,897	4	43,275
Charge for the year	–	12	888	1	901
At 31 December 2020 and 1 January 2020	7,262	8,124	28,785	5	44,176
Charge for the year	–	–	353	1	354
Disposal of a subsidiary (note 35)	(7,262)	(2)	(8,538)	(6)	(15,808)
At 31 December 2021	–	8,122	20,600	–	28,722
<b>Carrying amounts</b>					
At 31 December 2021	–	–	–	–	–
At 31 December 2020	–	–	2,855	2	2,857

The amount of goodwill was fully impaired in prior years as the recoverable amount was less than its carrying amount.

Patent rights, technical know-how and software are amortised on a straight-line basis over 7 to 10 years.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 20. INTEREST IN AN ASSOCIATE

	2021 RMB'000	2020 RMB'000
Cost of investment in an associate – unlisted	600	600
Share of post-acquisition losses and other comprehensive income	(509)	(600)
	<b>91</b>	–

As at 31 December 2021 and 2020, the Group had interest in the following associate:

Name of entity	Form of entity	Place of establishment/ operation	Class of shares held	Proportion of ownership interest/voting power held by the Group		Principal activity
				2021	2020	
廊坊迪諾思環保科技有限公司 Langfang Denox Environmental & Technology Co., Ltd.* ("Langfang Denox") (note)	Company with limited liability	The PRC	Registered capital	40%	40%	Manufacture and sale of DeNOx catalysts for vehicles

\* The English name is for identification purposes only.

Note: During the year ended 31 December 2020, the Group contributed an amount of RMB600,000 (2021: nil) to Langfang Denox and holds 40% equity interest in Langfang Denox.

The financial information of the associate is immaterial to the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 21. INVENTORIES

	2021 RMB'000	2020 RMB'000
Raw materials	20,467	14,428
Work-in-progress	1,262	2,810
Finished goods	22,208	19,950
Goods in transit	78,098	53,535
	<b>122,035</b>	90,723

During the year ended 31 December 2021, write-down of inventories of approximately RMB824,000 (2020: nil) was recognised and included in cost of sales for obsolete inventories that no longer suitable for use in production or saleable in the market. During the year ended 31 December 2020, reversal of write-down of inventories of RMB23,000 (2021: nil) was made due to the sellout of inventories written off in previous year.

## 22. TRADE RECEIVABLES

	2021 RMB'000	2020 RMB'000
Trade receivables	38,791	35,879
Less: allowance for impairment of trade receivables	(3,834)	(3,348)
	<b>34,957</b>	32,531

As at 31 December 2021, the gross amount of trade receivables arising from contracts with customers amounted to RMB38,791,000 (2020: RMB35,879,000).

Included in trade receivables, amount of RMB12,581,000 (2020: RMB9,047,000) represented the receivables under retention periods.

The Group allows a credit period of 30 days to 90 days to its customers. The following is an aged analysis of trade receivables, net of allowance for impairment of trade receivables, presented based on the date of revenue recognition dates, at the end of the reporting period.

	2021 RMB'000	2020 RMB'000
Within 1 year	18,332	16,234
1 year to 2 years	7,951	11,454
2 years to 3 years	7,413	3,937
Over 3 years	1,261	906
	<b>34,957</b>	32,531

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 22. TRADE RECEIVABLES *(continued)*

The Group measures the loss allowance for trade receivables at an amount equal to lifetime ECL. The ECL on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtors' current financial positions, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date. There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

The Group recognised lifetime ECL for trade receivables based on the ageing of customers collectively that are not individually significant as follows:

As at 31 December 2021	Gross carrying amount RMB'000
Within 1 year	19,285
1 year to 2 years	8,708
2 years to 3 years	8,953
Over 3 years	1,845
	<b>38,791</b>

As at 31 December 2020	Gross carrying amount RMB'000
Within 1 year	17,097
1 year to 2 years	12,654
2 years to 3 years	4,783
Over 3 years	1,345
	<b>35,879</b>

The weighted average expected loss rate is 9.88% (2020: 9.33%).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

### 22. TRADE RECEIVABLES (continued)

The movement in the allowance for impairment of trade receivables is set out below:

	2021 RMB'000	2020 RMB'000
At the beginning of the year	3,348	2,900
Impairment losses recognised	486	448
At the end of the year	3,834	3,348

### 23. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	2021 RMB'000	2020 RMB'000
Bill receivables	15,091	7,680

The fair value of bill receivables is disclosed in note 6.

As at 31 December 2021 and 2020, financial assets at FVTOCI represented bill receivables where the contractual cash flows are solely principal and interest and the objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets.

All financial assets at FVTOCI are aged within 365 days (2020: 365 days).

### 24. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2021 RMB'000	2020 RMB'000
Value-added tax recoverable	4,581	6,192
Deposits	2,984	1,052
Prepayments	6,050	4,296
Other receivables (note)	1,807	1,833
	15,422	13,373
Less: prepayments classified as non-current assets	(1,135)	(2,156)
Current portion included in prepayments, deposits and other receivables	14,287	11,217

Note: As at 31 December 2020, included in other receivables of RMB65,000 (2021: nil) and RMB201,000 (2021: nil) were due from directors and non-controlling shareholders of the Group. The amounts are unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 25. PLEDGED BANK DEPOSITS/RESTRICTED CASH/CASH AND CASH EQUIVALENTS

### Pledged bank deposits

As at 31 December 2020, pledged bank deposits amounting to RMB3,418,000 (2021: nil) were pledged to secure bill payables and were therefore classified as current assets. The pledged bank deposits carried interest rate of 0.3% (2021: N/A) per annum as at 31 December 2020.

### Restricted cash

Restricted cash are held as guarantee for bidding, product quality and performance of the Group's products. The guarantee period is ranged from one to two years. As at 31 December 2020, restricted cash amounting to RMB3,219,000 (2021: nil) was with guarantee period more than one year from the end of the reporting period and therefore classified as non-current assets. The restricted cash carried interest rate of 0.3% (2020: 0.3%) per annum as at 31 December 2021.

### Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand. Cash at bank carried interest rates ranging from 0.1% to 0.35% (2020: 0.1% to 0.35%) per annum as at 31 December 2021.

Pledged bank deposits, restricted cash and cash and cash equivalents are denominated in the following currencies:

	2021 RMB'000	2020 RMB'000
RMB	24,920	33,246
HK\$	26,425	29,809
USD	25,559	29,272
EUR	81	1,650
	<b>76,985</b>	93,977

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 26. TRADE AND BILL PAYABLES

	2021 RMB'000	2020 RMB'000
Trade payables	13,052	12,252
Bill payables	–	3,418
	<b>13,052</b>	15,670

The following is an aged analysis of trade and bill payables presented based on the invoice date at the end of the reporting period:

	2021 RMB'000	2020 RMB'000
Within 6 months	12,960	15,434
6 months to 1 year	–	55
1 year to 2 years	45	134
Over 2 years	47	47
	<b>13,052</b>	15,670

The average credit period on purchases is from 30 days to 60 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe.

## 27. ACCRUALS AND OTHER PAYABLES

	2021 RMB'000	2020 RMB'000
Payables for purchases of property, plant and equipment	3,123	1,585
Accrued payroll and welfare	4,878	4,033
Warranty provision	1,006	707
Amount due to non-controlling shareholder of a subsidiary (note)	–	610
Other payables and accruals	1,272	1,083
	<b>10,279</b>	8,018

Note: The amount was unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 28. CONTRACT LIABILITIES

	2021 RMB'000	2020 RMB'000
Advances received to deliver goods	<b>82,323</b>	43,968

Receipts in advance are mainly from sales of plate-type DeNOx catalysts and honey-comb DeNOx catalysts. In general, the Group receives certain percentage of the contract sum as advance payment from the customers upon signing of the sales contracts.

The significant changes in contract liabilities in 2021 were mainly due to more sales contracts were entered and payment received from customers near the end of the reporting period.

Revenue recognised during the year ended 31 December 2021 that was included in the contract liabilities at the beginning of the year is RMB13,717,000 (2020: RMB6,614,000). There was no revenue recognised in the current year that related to performance obligations that were satisfied in a prior year.

## 29. DEFERRED TAXATION

	2021 RMB'000	2020 RMB'000
Deferred tax liabilities	–	1,291

The following are the major deferred tax liabilities recognised and movements thereon during the current and prior year:

	Fair value adjustments resulting from acquisition of a subsidiary RMB'000
At 1 January 2020	1,550
Credited to profit or loss (note 11)	(259)
At 31 December 2020	1,291
Disposal of a subsidiary (note 35)	(1,291)
At 31 December 2021	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 29. DEFERRED TAXATION *(continued)*

As at 31 December 2021, the Group has unused tax losses of RMB175,170,000 (2020: RMB162,977,000) available for offset against future profits. No deferred tax asset has been recognised in respect of the tax losses due to the unpredictability of future profit streams. Included in unrecognised tax losses are losses of RMB169,182,000 (2020: RMB156,806,000) that will be expired within ten years. Other losses may be carried forward indefinitely.

As at 31 December 2021, the Group has deductible temporary differences of RMB64,042,000 (2020: RMB61,877,000). No deferred tax asset has been recognised in relation to such deductible temporary difference as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.

## 30. DEFERRED INCOME

	2021 RMB'000	2020 RMB'000
<b>Government grants</b>		
Non-current	2,669	–
Current	308	–
	<b>2,977</b>	–

During the year ended 31 December 2021, the Group received a government subsidy of approximately RMB3,080,000 (2020: nil) for acquisition of machineries. This amount has been treated as deferred income and is amortised to profit or loss over the useful lives of the related machineries. This policy has resulted in a credit to profit or loss in the current period of approximately RMB103,000 (2020: nil). As at 31 December 2021, an amount of approximately RMB2,977,000 (2020: nil) remains to be amortised.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 31. SHARE CAPITAL

	Number of shares '000	Share capital USD'000
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Ordinary shares of USD0.01 each

### Authorised

At 1 January 2020, 31 December 2020, 1 January 2021 and  
31 December 2021

5,000,000 50,000

	Number of shares '000	Share capital RMB'000
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### Issued and fully paid

At 1 January 2020

495,349 31,506

Shares cancelled (note i)

(1,312) (83)

At 31 December 2020, 1 January 2021 and 31 December 2021

494,037 31,423

Note:

- (i) In December 2019, the Company repurchased in aggregate 1,312,000 ordinary shares of the Company on The Stock Exchange of Hong Kong Limited. The total amount paid to repurchase these ordinary shares was HK\$402,000 (equivalent to approximately RMB362,000). These shares had not been cancelled in 2019, and were recorded as treasury stock as at 31 December 2019. During the year ended 31 December 2020, the 1,312,000 treasury shares were cancelled and deducted from share capital and share premium.

None of the Company's subsidiaries purchased, sold or redeemed any of the Company's listed securities during both years.

## 32. MAJOR NON-CASH TRANSACTIONS

During the year ended 31 December 2021, the Group entered into a new arrangement in respect of factory. At the commencement of lease, the Group recognised right-of-use assets and lease liabilities of RMB3,490,000 (2020: RMB3,719,000) which represents the present value of the lease payments that are not paid at that date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 33. CAPITAL COMMITMENTS

	2021 RMB'000	2020 RMB'000
Commitment to contribute capital to an associate (note i)	1,400	1,400
Capital expenditure contracted for but not provided in the consolidated financial statements in respect of acquisition of property, plant and equipment	1,114	1,963

Note:

- (i) In February 2019, Gu'an Denox, a subsidiary of the Company, and two third party individuals established Langfang Denox, a company engaged in development and manufacture of DeNOx catalysts for vehicles, in which the Group will make a capital contribution of RMB2,000,000 and hold 40% of its total interests. During the year ended 31 December 2020, the Group contributed an amount of RMB600,000 (2021: nil) to Langfang Denox.

## 34. RETIREMENT BENEFIT PLANS

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") for all qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. The Group contributes 5% of relevant payroll costs, capped at HK\$1,500 per month, to the MPF Scheme, in which the contribution is matched by employees.

The employees of the Company's subsidiaries in the PRC are members of a state-managed retirement benefit scheme operated by the PRC government. The subsidiaries are required to contribute certain percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

The total cost charged to profit or loss of RMB2,849,000 (2020: RMB1,334,000) represents contributions payable to these schemes by the Group in respect of the year ended 31 December 2021.

## 35. DISPOSAL OF A SUBSIDIARY

On 8 March 2021, the Group entered into a sale and purchase agreement with Mr. Chen Zheng Fang (陳正芳), the non-controlling shareholder of the Group in which the Group agreed to dispose of the entire 51% equity interest of a subsidiary, Wuxi Denox Environmental & Technology Co., Ltd ("Wuxi Denox"), with the cash consideration of approximately RMB15,401,000. The transaction was completed in April 2021. Details are disclosed in the Group's announcement dated 8 March 2021. As at 31 December 2021, cash consideration of approximately RMB15,401,000 was fully settled.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 35. DISPOSAL OF A SUBSIDIARY (continued)

The net assets of Wuxi Denox as at the date of disposal were as follow:

	RMB'000
Property, plant and equipment	9,674
Right-of-use assets	7,266
Intangible assets	2,503
Inventories	4,119
Financial assets at fair value through other comprehensive income	698
Other receivables	119
Cash and cash equivalents	795
Trade and other payables	(6,734)
Income tax payable	(3,849)
Deferred tax liability	(1,291)
Net assets disposed of	13,300
Less: Non-controlling interests	(6,517)
	6,783
Gain on disposal of a subsidiary:	
Consideration received	15,401
Net assets disposed of	(13,300)
Non-controlling interests	6,517
Gain on disposal of a subsidiary	8,618
	RMB'000
Net cash inflow arising on disposal:	
Cash consideration received	15,401
Less: Cash and cash equivalents disposed of	(795)
	14,606

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 36. RELATED PARTY TRANSACTIONS

- (a) The following companies and persons are related parties of the Group during the years ended 31 December 2021 and 2020:

Name of related party	Nature of relationship
Mr. Chen Qizhao	Close family member of the Controlling Shareholder
Zhongyu Environmental Engineering (Beijing) Co., Ltd (“ <b>Zhongyu Environmental</b> ”)	Controlled by a director of the Company
Mr. Chen Zhengfang	Non-controlling shareholder of Wuxi Denox

### (b) Transactions with related parties

- (i) In prior year, the Group has entered into a five-year lease in respect of a property from Mr. Chen Qizhao. The amount of rent payable by the Group under the lease is RMB313,000 per year. As at 31 December 2021, the carrying amount of such lease liabilities is RMB287,000 (2020: RMB260,000). During the year ended 31 December 2020, the Group made lease payment of RMB626,000 (2021: nil) to Mr. Chen Qizhao.
- (ii) In prior year, the Group has entered into a five-year lease in respect of a property from Zhongyu Environmental. The amount of rent payable by the Group under the lease is RMB44,000 per year. As at 31 December 2021 and 2020, the carrying amount of such lease liabilities is nil. During the year ended 31 December 2020, the Group made lease payment of RMB44,000 (2021: nil) to Zhongyu Environmental.
- (iii) Included in other payables, Mr. Chen Zhengfang advanced a shareholder loan to the Group with the amount of RMB610,000 (2021: nil) as at 31 December 2020. The amounts were unsecured, non-interest bearing and repayable on demand.

### (c) Compensation of key management personnel

The remuneration of the directors of the Company and other members of key management during the year was as follows:

	2021 RMB'000	2020 RMB'000
Salaries and allowances	1,242	1,205
Discretionary bonus	981	179
Retirement benefits scheme contributions	256	224
	<b>2,479</b>	1,608

The remuneration of the directors of the Company and key management is determined by the remuneration committee of the Company having regard to the performance of individuals and market trends.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 37. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the consolidated statement of cash flows as cash flows from financing activities.

	1/1/2021 RMB'000	Financing cash flows RMB'000	Non-cash changes			31/12/2021 RMB'000
			Finance cost incurred RMB'000	New lease arrangement RMB'000	Disposal of a subsidiary RMB'000	
Amount due to non-controlling shareholder of a subsidiary (note 27)	610	-	-	-	(610)	-
Lease liabilities (note 18)	3,791	(1,628)	279	3,490	-	5,932
	4,401	(1,628)	279	3,490	(610)	5,932

	1/1/2020 RMB'000	Financing cash flows RMB'000	Non-cash changes			31/12/2020 RMB'000
			Finance cost incurred RMB'000	New lease arrangement RMB'000		
Amount due to non-controlling shareholder of a subsidiary (note 27)	610	-	-	-	-	610
Lease liabilities (note 18)	1,580	(1,646)	138	3,719	-	3,791
Interest payable	-	(4)	4	-	-	-
	2,190	(1,650)	142	3,719	-	4,401

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 38. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	NOTES	2021 RMB'000	2020 RMB'000
<b>ASSETS</b>			
Non-current assets			
Investment in a subsidiary		–	–
Amount due from a subsidiary	(a)	<b>178,655</b>	181,620
		<b>178,655</b>	181,620
Current assets			
Prepayments, deposits and other receivables		<b>367</b>	130
Cash and cash equivalents		<b>48,024</b>	54,677
		<b>48,391</b>	54,807
Total assets		<b>227,046</b>	236,427
<b>EQUITY AND LIABILITIES</b>			
Equity attributable to owners of the Company			
Share capital		<b>31,423</b>	31,423
Reserves	(b)	<b>182,621</b>	192,558
Total equity		<b>214,044</b>	223,981
<b>LIABILITIES</b>			
Current liabilities			
Accruals and other payables		<b>1,428</b>	518
Amount due to subsidiaries		<b>11,574</b>	11,928
Total liabilities		<b>13,002</b>	12,446
Total equity and liabilities		<b>227,046</b>	236,427

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 38. STATEMENT OF FINANCIAL POSITION OF THE COMPANY *(continued)*

Notes:

- (a) The amount is unsecured, non-interest bearing and not expected to repay within one year.
- (b) Movements in reserves

	Treasury stock RMB'000	Share premium RMB'000	Accumulated losses RMB'000	Other reserves RMB'000	Total RMB'000
At 1 January 2020	(362)	850,103	(685,855)	46,215	210,101
Loss for the year	–	–	(3,195)	–	(3,195)
Exchange differences arising on translation of financial statements	–	–	–	(14,431)	(14,431)
Cancellation of treasury stock	362	(279)	–	–	83
At 31 December 2020	–	849,824	(689,050)	31,784	192,558
Loss for the year	–	–	(3,341)	–	(3,341)
Exchange differences arising on translation of financial statements	–	–	–	(6,596)	(6,596)
At 31 December 2021	–	849,824	(692,391)	25,188	182,621

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2021

## 39. PARTICULARS OF SUBSIDIARIES OF THE COMPANY

Details of the Company's subsidiaries as at 31 December 2021 and 2020 are as follows:

Name of subsidiary	Place of incorporation/ operations	Class of shares held	Issued and fully paid share capital/ registered capital	Proportion of ownership interest held by the Company				Proportion of voting power held by the Company		Principal activities
				Directly		Indirectly		2021	2020	
				2021	2020	2021	2020			
Denox Investments Holdings Limited	The BVI	Ordinary share	USD1/USD1	100	100	-	-	100	100	Investment holding
Denox Environmental & Technology (HK) Investments Co., Ltd	Hong Kong	Ordinary share	HK\$1/HK\$1	-	-	100	100	100	100	Investment holding
Beijing Denox <sup>#</sup>	The PRC	Registered capital	RMB250,000,000/ RMB270,000,000	-	-	100	100	100	100	Plate-type DeNOx catalysts design, distribution and selling
Gu'an Denox <sup>*</sup>	The PRC	Registered capital	RMB15,000,000/ RMB15,000,000	-	-	100	100	100	100	Plate-type DeNOx catalysts production
Wuxi Denox <sup>*</sup>	The PRC	Registered capital	RMB10,500,000/ RMB26,000,000	-	-	-	51	-	51	Stainless steel mesh production

<sup>#</sup> Being wholly foreign owned enterprise established in the PRC.

<sup>\*</sup> Being registered as a limited liability company under the PRC law.

None of the subsidiaries have non-controlling interests that are material to the Group.

None of the subsidiaries had issued any debt securities at the end of both years or at any time during both years.

## FIVE YEARS FINANCIAL SUMMARY

### RESULTS

	Year ended 31 December				
	2017	2018	2019	2020	2021
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Revenue	48,351	54,436	61,540	64,776	<b>71,460</b>
Gross (loss)/profit	(13,392)	(3,847)	6,660	15,690	<b>12,223</b>
Operating loss	(71,327)	(43,036)	(38,886)	(21,523)	<b>(19,261)</b>
Loss before income tax	(73,567)	(39,217)	(38,385)	(21,400)	<b>(19,453)</b>
Loss for the year attributable to owners of the Company	(72,999)	(39,716)	(40,058)	(21,027)	<b>(12,296)</b>

### ASSETS AND LIABILITIES

	As at 31 December				
	2017	2018	2019	2020	2021
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Total assets	375,930	335,782	312,094	315,726	<b>325,787</b>
Total liabilities	40,613	37,310	51,563	80,290	<b>118,266</b>
Total equity	335,317	298,472	260,531	235,436	<b>207,521</b>

## GLOSSARY

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“Articles of Association”	the memorandum and articles of association of the Company (as amended, supplemented or otherwise modified from time to time)
“Board”	the board of Directors
“CG Code”	Corporate Governance Code and Corporate Governance Report contained in Appendix 14 of the Listing Rules
“China” or the “PRC”	the People’s Republic of China and, except where the context requires and only for the purpose of this annual report, references in this annual report to China and the PRC exclude Taiwan, Macau Special Administrative Region and Hong Kong Special Administrative Region
“Company”	Denox Environmental & Technology Holdings Co., Ltd., an exempted company incorporated in Cayman Islands with limited liability, the shares of which is listed on Stock Exchange (stock code : 1452)
“DeNOx”	the process of reducing the NOx concentration in industrial flue gas emissions
“DeNOx catalyst”	a kind of chemical substance which is the core component of SCR, and acts by producing the chemical reaction to convert NOx into N2 and H2O. The basic element of the catalyst mainly includes TiO 2 and V2O5
“Directors”	the directors of the Company
“Group”	Company and its subsidiaries (collectively, the “Group” or “Denox”)
“Listing Date”	12 November 2015, being the date on which dealing in the Shares first commenced on the main board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix 10 of the Listing Rules
“plate-type DeNOx catalyst”	a plate-type DeNOx catalyst takes metal as the carrier. Surface coating is composed of active ingredient
“Reporting Period”	the year ended 31 December 2021
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
“Shares”	the shares of the Company
“Shareholders”	the holder of Shares
“Stock Exchange”	The Stock Exchange of Hong Kong Limited