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**NIO Inc.**

*(A company controlled through weighted voting rights and  
incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 9866)**

## **ANNOUNCEMENT OF THE FOURTH QUARTER AND FULL YEAR 2021 RESULTS**

We hereby announce our unaudited results for the three months and full year ended December 31, 2021 (“**Q4 and FY2021 Results**”). The Q4 and FY2021 Results are available for viewing at the website of The Stock Exchange of Hong Kong Limited at [www.hkexnews.hk](http://www.hkexnews.hk) and the Company’s website at [ir.nio.com](http://ir.nio.com).

By Order of the Board

**NIO Inc.**

**Bin Li**

*Founder, Chairman and Chief Executive Officer*

Hong Kong, March 25, 2022

*As at the date of this announcement, the board of directors of the Company comprises Mr. Bin Li as the chairman, Mr. Lihong Qin, Mr. James Gordon Mitchell as the directors, and Mr. Hai Wu, Mr. Denny Ting Bun Lee and Ms. Yu Long as the independent directors.*

## NIO Inc. Reports Unaudited Fourth Quarter and Full Year 2021 Financial Results

*Quarterly Total Revenues reached RMB9,900.7 million (US\$1,553.6 million)<sup>i</sup>*

*Quarterly Deliveries of the ES8, the ES6 and the EC6 were 25,034 vehicles*

*Full Year Total Revenues reached RMB36,136.4 million (US\$5,670.6 million)*

*Full Year Deliveries of the ES8, the ES6 and the EC6 were 91,429 vehicles*

SHANGHAI, China, March 25, 2022 – NIO Inc. (“NIO” or the “Company”) (NYSE: NIO; HKEX: 9866), a pioneer and a leading company in the premium smart electric vehicle market, today announced its unaudited financial results for the fourth quarter and full year ended December 31, 2021.

### **Operating Highlights for the Fourth Quarter and Full Year of 2021**

- **Deliveries of vehicles** were 25,034 in the fourth quarter of 2021, including 5,683 ES8s, 12,180 ES6s and 7,171 EC6s, representing an increase of 44.3% from the fourth quarter of 2020 and an increase of 2.4% from the third quarter of 2021.
- **Deliveries of vehicles** were 91,429 in 2021, representing an increase of 109.1% from 2020.

### **Key Operating Results**

|                   | <b>2021 Q4</b> | <b>2021 Q3</b> | <b>2021 Q2</b> | <b>2021 Q1</b> |
|-------------------|----------------|----------------|----------------|----------------|
| <b>Deliveries</b> | 25,034         | 24,439         | 21,896         | 20,060         |
|                   | <b>2020 Q4</b> | <b>2020 Q3</b> | <b>2020 Q2</b> | <b>2020 Q1</b> |
| <b>Deliveries</b> | 17,353         | 12,206         | 10,331         | 3,838          |

### **Financial Highlights for the Fourth Quarter of 2021**

- **Vehicle sales** were RMB9,215.4 million (US\$1,446.1 million) in the fourth quarter of 2021, representing an increase of 49.3% from the fourth quarter of 2020 and an increase of 6.7% from the third quarter of 2021.
- **Vehicle margin<sup>ii</sup>** was 20.9% in the fourth quarter of 2021, compared with 17.2% in the fourth quarter of 2020 and 18.0% in the third quarter of 2021.
- **Total revenues** were RMB9,900.7 million (US\$1,553.6 million) in the fourth quarter of 2021, representing an increase of 49.1% from the fourth quarter of 2020 and an increase of 1.0% from the third quarter of 2021.
- **Gross profit** was RMB1,699.5 million (US\$266.7 million) in the fourth quarter of 2021, representing an increase of 48.8% from the fourth quarter of 2020 and a decrease of 14.7% from the third quarter of 2021.

- **Gross margin** was 17.2% in the fourth quarter of 2021, compared with 17.2% in the fourth quarter of 2020 and 20.3% in the third quarter of 2021. The decrease of gross margin from the third quarter of 2021 was mainly resulted from the sales of automotive regulatory credits in the third quarter of 2021 which contributed a higher gross margin.
- **Loss from operations** was RMB2,445.1 million (US\$383.7 million) in the fourth quarter of 2021, representing an increase of 162.5% from the fourth quarter of 2020 and an increase of 146.5% from the third quarter of 2021. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB2,048.4 million (US\$321.4 million) in the fourth quarter of 2021, representing an increase of 135.1% from the fourth quarter of 2020 and an increase of 182.0% from the third quarter of 2021.
- **Net loss** was RMB2,143.4 million (US\$336.4 million) in the fourth quarter of 2021, representing an increase of 54.4% from the fourth quarter of 2020 and an increase of 156.6% from the third quarter of 2021. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB1,746.7 million (US\$274.1 million) in the fourth quarter of 2021, representing an increase of 31.5% from the fourth quarter of 2020 and an increase of 206.6% from the third quarter of 2021.
- **Net loss attributable to NIO's ordinary shareholders** was RMB2,179.2 million (US\$342.0 million) in the fourth quarter of 2021, representing an increase of 46.0% from the fourth quarter of 2020 and a decrease of 23.8% from the third quarter of 2021. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB1,715.7 million (US\$269.2 million).
- **Basic and diluted net loss per American Depositary Share (ADS)<sup>iii</sup>** were both RMB1.36 (US\$0.21) in the fourth quarter of 2021. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB1.07 (US\$0.16).
- **Cash and cash equivalents, restricted cash and short-term investment** were RMB55.4 billion (US\$8.7 billion) as of December 31, 2021.

## **Key Financial Results**

*(in RMB million, except for per ordinary share data and percentage)*

|  | <u>2021 Q4</u> | <u>2021 Q3</u> | <u>2020 Q4</u> | <u>% Change<sup>iv</sup></u> |            |
|--|----------------|----------------|----------------|------------------------------|------------|
|  |                |                |                | <u>QoQ</u>                   | <u>YoY</u> |
| Vehicle Sales  | 9,215.4        | 8,636.8        | 6,174.0        | 6.7%                         | 49.3%      |
| Vehicle Margin   | 20.9%          | 18.0%          | 17.2%          | 290bp                        | 370bp      |
| Total Revenues   | 9,900.7        | 9,805.3        | 6,641.1        | 1.0%                         | 49.1%      |
| Gross Profit   | 1,699.5        | 1,993.2        | 1,141.9        | -14.7%                       | 48.8%      |
| Gross Margin   | 17.2%          | 20.3%          | 17.2%          | -310bp                       | –          |
| Loss from Operations   | (2,445.1)      | (991.9)        | (931.4)        | 146.5%                       | 162.5%     |
| Adjusted Loss from Operations<br>(non-GAAP)                          | (2,048.4)      | (726.3)        | (871.2)        | 182.0%                       | 135.1%     |
| Net Loss   | (2,143.4)      | (835.3)        | (1,388.6)      | 156.6%                       | 54.4%      |
| Adjusted Net Loss (non-GAAP)   | (1,746.7)      | (569.7)        | (1,328.4)      | 206.6%                       | 31.5%      |
| Net Loss Attributable to<br>Ordinary Shareholders                    | (2,179.2)      | (2,858.9)      | (1,492.2)      | -23.8%                       | 46.0%      |
| Net Loss per Ordinary Share-Basic and<br>Diluted                     | (1.36)         | (1.82)         | (1.05)         | -25.3%                       | 29.5%      |
| Adjusted Net Loss per Ordinary Share-Basic<br>and Diluted (non-GAAP) | (1.07)         | (0.36)         | (0.93)         | 197.2%                       | 15.1%      |

## **Financial Highlights for the Full Year of 2021**

- **Vehicle sales** were RMB33,169.7 million (US\$5,205.1 million) for the full year of 2021, representing an increase of 118.5% from the previous year.
- **Vehicle margin** was 20.1% for the full year of 2021, compared with 12.7% for the previous year.
- **Total revenues** were RMB36,136.4 million (US\$5,670.6 million) for the full year of 2021, representing an increase of 122.3% from the previous year.
- **Gross profit** was RMB6,821.4 million (US\$1,070.4 million) for the full year of 2021, representing an increase of 264.1% from the previous year.
- **Gross margin** was 18.9% for the full year of 2021, compared with 11.5% for the previous year.
- **Loss from operations** was RMB4,496.3 million (US\$705.6 million) for the full year of 2021, representing a decrease of 2.4% from the previous year. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB3,486.2 million (US\$547.1 million) in 2021, representing a decrease of 21.1% from the previous year.
- **Net loss** was RMB4,016.9 million (US\$630.3 million) for the full year of 2021, representing a decrease of 24.3% from the previous year. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB3,006.8 million (US\$471.8 million) for the full year of 2021, representing a decrease of 41.2% from the previous year.

- **Net loss attributable to NIO's ordinary shareholders** was RMB10,572.3 million (US\$1,659.0 million) for the full year of 2021, representing an increase of 88.4% from the previous year. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB2,975.6 million (US\$466.9 million).
- **Basic and diluted net loss per ADS** were both RMB6.72 (US\$1.05) for the full year of 2021. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB1.89 (US\$0.29).

### **Key Financial Results**

*(in RMB million, except for per ordinary share data and percentage)*

|   | <u>2021</u> | <u>2020</u> | <u>% Change<sup>iv</sup></u> |
|---|-------------|-------------|------------------------------|
| Vehicle Sales   | 33,169.7    | 15,182.5    | 118.5%                       |
| Vehicle Margin  | 20.1%       | 12.7%       | 740bp                        |
| Total Revenues  | 36,136.4    | 16,257.9    | 122.3%                       |
| Gross Profit  | 6,821.4     | 1,873.4     | 264.1%                       |
| Gross Margin  | 18.9%       | 11.5%       | 740bp                        |
| Loss from Operations  | (4,496.3)   | (4,607.6)   | -2.4%                        |
| Adjusted Loss from Operations (non-GAAP)                          | (3,486.2)   | (4,420.6)   | -21.1%                       |
| Net Loss  | (4,016.9)   | (5,304.1)   | -24.3%                       |
| Adjusted Net Loss (non-GAAP)                                      | (3,006.8)   | (5,117.0)   | -41.2%                       |
| Net Loss Attributable to Ordinary Shareholders                    | (10,572.3)  | (5,610.8)   | 88.4%                        |
| Net Loss per Ordinary Share-Basic and Diluted                     | (6.72)      | (4.74)      | 41.8%                        |
| Adjusted Net Loss per Ordinary Share-Basic and Diluted (non-GAAP) | (1.89)      | (4.32)      | -56.3%                       |

### **Recent Developments**

#### **Deliveries in January and February 2022**

- Deliveries of the ES8, ES6 and EC6 were 9,652 vehicles in January 2022 and 6,131 vehicles in February 2022, representing an increase of 33.6% and 9.9% year-over-year, respectively. As of February 28, 2022, cumulative deliveries of the ES8, ES6 and EC6 reached 182,853 vehicles.

#### **Completion of At-The-Market Offering**

- On September 7, 2021, NIO entered into an Equity Distribution Agreement with certain distribution agents to sell up to an aggregate of US\$2,000,000,000 of our ADSs through an at-the-market equity offering program. Such sales were completed on November 19, 2021 and settled on November 23, 2021, with the sale of 53,292,401 ADSs resulting in gross proceeds of US\$2 billion, before deducting commissions paid to the sales agents of approximately US\$26 million and certain offering expenses.

## **Launch of ET5**

- On December 18, 2021, NIO held NIO Day 2021 in Suzhou and launched the ET5, a mid-size premium smart electric sedan, with delivery expected to start in September 2022. With a 0.24 drag coefficient and a high-efficiency electric powertrain, featuring a front 150 kW induction motor and a rear 210 kW permanent magnet motor with a Silicon Carbide (SiC) power module, the ET5 accelerates from 0 to 100 km/h in 4.3 seconds, and brakes from 100km/h to a complete stop in 33.9 meters. It is engineered for five-star Chinese and European New Car Assessment Program safety standards. The pre-subsidy price of the ET5 starts from RMB328,000.

## **Hong Kong Stock Exchange Listing**

- On March 10, 2022, NIO successfully listed, by way of introduction, its Class A ordinary shares on the Main Board of The Stock Exchange of Hong Kong Limited under the stock code of 9866 in board lots of 10 shares. In connection with the listing, all of the 128,293,932 Class B ordinary shares of the Company, held by entities affiliated with Tencent Holdings Limited, were converted to Class A ordinary shares.

## **Appointment of New Audit Committee Member**

- On March 16, 2022, our board of directors appointed Ms. Yu Long, our independent director, as a new member of the audit committee, effective March 25, 2022. Starting from March 25, 2022, the audit committee of our board of directors will consist of three members: Mr. Denny Ting Bun Lee, Mr. Hai Wu, and Ms. Yu Long.

## **CEO and CFO Comments**

“We concluded the year of 2021 on a strong note with an annual delivery of 91,429 vehicles in total, representing an increase of 109.1% year-over-year, despite all the challenges including the supply chain volatilities in particular. In light of the seasonality and the Chinese New Year holiday, NIO delivered 9,652 vehicles in January and 6,131 vehicles in February, representing a growth of 34% and 10% year-over-year, respectively. We expect to deliver a total of 25,000 to 26,000 vehicles in the first quarter of 2022,” said William Bin Li, founder, chairman and chief executive officer of NIO. “2021 had been a year of making decisive investments in products and technologies, as well as in power and service infrastructures. It had also been a year of elevated operations in fast iteration, supply chain response and innovation, production capacity expansion and systematic quality management to make comprehensive preparations for our development in the next phase. On top of our growing user base in China, 2021 also marked the beginning of our global market expansion starting from the launch and deliveries of NIO vehicles in Norway in September 2021.”

“2022 will be a year of reacceleration for NIO. We will deliver three new products based on NIO Technology Platform 2.0 this year. In March, we kicked off the test drive of ET7 and will start its delivery on March 28, 2022. After the launch of ET5 in December 2021, we have received great feedback from prospective users, and expect to start its delivery in September 2022. In addition, we plan to offer our products and services in more countries and regions in 2022 to further expand our global user community,” concluded Mr. Li.

“On March 10, 2022, thanks to the trust and support of our users, investors and partners, NIO started to be listed by way of introduction on the Main Board of The Stock Exchange of Hong Kong Limited,” added Steven Wei Feng, NIO’s chief financial officer. “With steadily increasing deliveries, stable average selling price, and improving manufacturing efficiency, we have achieved solid financial performance for the fourth quarter and full year of 2021 with the vehicle margin reaching 20.1% in 2021. To provide better experiences to our growing global user base and accelerate our market expansion, we will continue to make decisive investments in products, core technologies and services for the years ahead.”

### **Financial Results for the Fourth Quarter and Full Year of 2021**

#### **Revenues**

- **Total revenues** in the fourth quarter of 2021 were RMB9,900.7 million (US\$1,553.6 million), representing an increase of 49.1% from the fourth quarter of 2020 and an increase of 1% from the third quarter of 2021.
- **Total revenues** for the full year of 2021 were RMB36,136.4 million (US\$5,670.6 million), representing an increase of 122.3% from the previous year.
- **Vehicle sales** in the fourth quarter of 2021 were RMB9,215.4 million (US\$1,446.1 million), representing an increase of 49.3% from the fourth quarter of 2020 and an increase of 6.7% from the third quarter of 2021. The increase in vehicle sales over the fourth quarter of 2020 was mainly attributed to higher deliveries. The increase in vehicle sales over the third quarter of 2021 was mainly attributed to higher average selling price, decrease in subsidization in user vehicle financing arrangements and higher deliveries.
- **Vehicle sales** for the full year of 2021 were RMB33,169.7 million (US\$5,205.1 million), representing an increase of 118.5% from the previous year.
- **Other sales** in the fourth quarter of 2021 were RMB685.4 million (US\$107.5 million), representing an increase of 46.8% from the fourth quarter of 2020 and a decrease of 41.3% from the third quarter of 2021. The increase in other sales over the fourth quarter of 2020 was mainly attributed to the increased revenues derived from the sales of service and energy packages and accessories in line with the incremental vehicle sales, as well as the increased revenues from used car sales and auto financing services in the fourth quarter of 2021, which was partially offset by the sales of automotive regulatory credits in the fourth quarter of 2020. The decrease in other sales over the third quarter of 2021 was mainly attributed to the sales of automotive regulatory credits in the third quarter.
- **Other sales** for the full year of 2021 were RMB2,966.7 million (US\$465.5 million), representing an increase of 175.9% from the previous year.

## Cost of Sales and Gross Margin

- **Cost of sales** in the fourth quarter of 2021 was RMB8,201.2 million (US\$1,286.9 million), representing an increase of 49.1% from the fourth quarter of 2020 and an increase of 5.0% from the third quarter of 2021. The increase in cost of sales over the fourth quarter of 2020 and the third quarter of 2021 was mainly driven by the increase in delivery volume in the fourth quarter of 2021 as compared with previous periods.
- **Cost of sales** for the full year of 2021 was RMB29,315.0 million (US\$4,600.2 million), representing an increase of 103.8% from the previous year.
- **Gross Profit** in the fourth quarter of 2021 was RMB1,699.5 million (US\$266.7 million), representing an increase of 48.8% from the fourth quarter of 2020 and a decrease of 14.7% from the third quarter of 2021.
- **Gross Profit** for the full year was RMB6,821.4 million (US\$1,070.4 million), representing an increase of 264.1% from the previous year.
- **Gross margin** in the fourth quarter of 2021 was 17.2%, compared with 17.2% in the fourth quarter of 2020 and 20.3% in the third quarter of 2021. The decrease of gross margin from the third quarter of 2021 was mainly resulted from the sales of automotive regulatory credits in the third quarter of 2021 which contributed a higher gross margin.
- **Gross margin** for the full year of 2021 was 18.9%, compared with 11.5% for the full year of 2020.
- **Vehicle margin** in the fourth quarter of 2021 was 20.9%, compared with 17.2% in the fourth quarter of 2020 and 18.0% in the third quarter of 2021. The increase of vehicle margin over the fourth quarter of 2020 was mainly driven by the higher average selling price with higher take rate of 100 kWh battery. The increase of vehicle margin over the third quarter of 2021 was mainly attributed to decrease in subsidization in user vehicle financing arrangements.
- **Vehicle margin** for the full year of 2021 was 20.1%, compared with 12.7% for the full year of 2020.

## Operating Expenses

- **Research and development expenses** in the fourth quarter of 2021 were RMB1,828.5 million (US\$286.9 million), representing an increase of 120.5% from the fourth quarter of 2020 and an increase of 53.3% from the third quarter of 2021. Excluding share-based compensation expenses (non-GAAP), research and development expenses were RMB1,639.0 million (US\$257.2 million), representing an increase of 102.1% from the fourth quarter of 2020 and an increase of 49.7% from the third quarter of 2021. The increase of research and development expenses over the fourth quarter of 2020 and the third quarter of 2021 was mainly attributed to the increased personnel costs in research and development functions as well as the incremental design and development costs for new products and technologies.



- **Research and development expenses** for the full year 2021 were RMB4,591.9 million (US\$720.6 million), representing an increase of 84.6% from the previous year. Excluding share-based compensation expenses (non-GAAP), research and development expenses were RMB4,184.9 million (US\$656.7 million). The increase in research and development expenses was mainly attributed to the increased personnel costs in research and development functions as well as the incremental design and development costs for new products and technologies.
- **Selling, general and administrative expenses** in the fourth quarter of 2021 were RMB2,358.2 million (US\$370.1 million), representing an increase of 95.4% from the fourth quarter of 2020 and an increase of 29.2% from the third quarter of 2021. Excluding share-based compensation expenses (non-GAAP), selling, general and administrative expenses were RMB2,163.0 million (US\$339.4 million), representing an increase of 85.3% from the fourth quarter of 2020 and an increase of 29.7% from the third quarter of 2021. The increase in selling, general and administrative expenses over the fourth quarter of 2020 and the third quarter of 2021 was primarily due to the increase in personnel costs in sales and service functions and costs related to sales and service network expansion as well as the incremental marketing and promotional expenses, including for the host of NIO Day in December 2021.
- **Selling, general and administrative expenses** for the full year of 2021 were RMB6,878.1 million (US\$1,079.3 million), representing an increase of 74.9% from the previous year. Excluding share-based compensation expenses (non-GAAP), selling, general and administrative expenses were RMB6,308.9 million (US\$990.0 million). The increase in selling, general and administrative expenses was primarily due to the increase in personnel costs in sales and service functions and costs related to sales and service network expansion as well as incremental marketing and promotional expenses.

### Loss from Operations

- **Loss from operations** in the fourth quarter of 2021 was RMB2,445.1 million (US\$383.7 million), representing an increase of 162.5% from the fourth quarter of 2020 and an increase of 146.5% from the third quarter of 2021. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB2,048.4 million (US\$321.4 million) in the fourth quarter of 2021, representing an increase of 135.1% from the fourth quarter of 2020 and an increase of 182.0% from the third quarter of 2021.
- **Loss from operations** for the full year of 2021 was RMB4,496.3 million (US\$705.6 million), compared with loss from operations of RMB4,607.6 million in 2020. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB3,486.2 million (US\$547.1 million) in 2021.

### Share-based Compensation Expenses

- **Share-based compensation expenses** in the fourth quarter of 2021 were RMB396.7 million (US\$62.3 million), representing an increase of 559.0% from the fourth quarter of 2020 and an increase of 49.4% from the third quarter of 2021. The increase in share-based compensation expenses over the fourth quarter of 2020 and the third quarter of 2021 was primarily attributed to additional options and restricted shares granted.
- **Share-based compensation expenses** for the full year of 2021 were RMB1,010.1 million (US\$158.5 million), compared with RMB187.1 million for the previous year.

## Net Loss and Earnings Per Share

- **Net loss** in the fourth quarter of 2021 was RMB2,143.4 million (US\$336.4 million), representing an increase of 54.4% from the fourth quarter of 2020 and an increase of 156.6% from the third quarter of 2021. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB1,746.7 million (US\$274.1 million) in the fourth quarter of 2021, representing an increase of 31.5% from the fourth quarter of 2020 and an increase of 206.6% from the third quarter of 2021.
- **Net loss** for the full year of 2021 was RMB4,016.9 million (US\$630.3 million), compared with net loss of RMB5,304.1 million in 2020. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB3,006.8 million (US\$471.8 million) in 2021.
- **Net loss attributable to NIO's ordinary shareholders** in the fourth quarter of 2021 was RMB2,179.2 million (US\$342.0 million), representing an increase of 46.0% from the fourth quarter of 2020 and a decrease of 23.8% from the third quarter of 2021. Excluding share-based compensation expenses, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB1,715.7 million (US\$269.2 million) in the fourth quarter of 2021.
- **Net loss attributable to NIO's ordinary shareholders** for the full year of 2021 was RMB10,572.3 million (US\$1,659.0 million), compared with net loss attributable to NIO's ordinary shareholders of RMB5,610.8 million in 2020. NIO repurchased equity interests in NIO China from a minority strategic investor for a total consideration of RMB8.0 billion and recorded an amount of RMB6,586.6 million (US\$1,033.6 million) in accretion on redeemable non-controlling interests to redemption value in 2021. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB2,975.6 million (US\$466.9 million) in 2021.
- **Basic and diluted net loss per ADS** in the fourth quarter of 2021 were both RMB1.36 (US\$0.21). Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB1.07 (US\$0.16).
- **Basic and diluted net loss per ADS** for the full year of 2021 were both RMB6.72 (US\$1.05). Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB1.89 (US\$0.29) in 2021.

## Balance Sheets

- **Balance of cash and cash equivalents, restricted cash and short-term investment** was RMB55.4 billion (US\$8.7 billion) as of December 31, 2021.

## Business Outlook

For the first quarter of 2022, the Company expects:

- **Deliveries of the vehicles** to be between 25,000 and 26,000 vehicles, representing an increase of approximately 24.6% to 29.6% from the same quarter of 2021.

- **Total revenues** to be between RMB9,631 million (US\$1,511 million) and RMB9,987 million (US\$1,567 million), representing an increase of approximately 20.6% to 25.1% from the same quarter of 2021.

This business outlook reflects the Company's current and preliminary view on the business situation and market condition, which is subject to change.

### **Conference Call**

The Company's management will host an earnings conference call at 9:00 PM Eastern Time on March 24, 2022 (9:00 AM Beijing/Hong Kong Time on March 25, 2022).

A live and archived webcast of the conference call will be available on the Company's investor relations website at <https://ir.nio.com/news-events/events>.

For participants who wish to join the conference using dial-in numbers, please register in advance using the link provided below and dial in 10 minutes prior to the call. Direct Event passcode and unique registrant ID would be provided upon registering.

<http://apac.directeventreg.com/registration/event/3078818>

A replay of the conference call will be accessible by phone approximately two hours after the conclusion of the live call at the following numbers, until April 1, 2022 09:59 AM ET:

|                   |                  |
|-------------------|------------------|
| United States:    | +1-646-254-3697  |
| International:    | +61-2-8199-0299  |
| Hong Kong, China: | +852-3051-2780   |
| Mainland, China:  | +86-400-820-9703 |
| Conference ID:    | 3078818          |

### **About NIO Inc.**

NIO Inc. is a pioneer and a leading company in the premium smart electric vehicle market. Founded in November 2014, NIO's mission is to shape a joyful lifestyle. NIO aims to build a community starting with smart electric vehicles to share joy and grow together with users. NIO designs, develops, jointly manufactures and sells smart premium electric vehicles, driving innovations in next-generation technologies in autonomous driving, digital technologies, electric powertrains and batteries. NIO differentiates itself through its continuous technological breakthroughs and innovations, such as its industry-leading battery swapping technologies, Battery as a Service, or BaaS, as well as its proprietary autonomous driving technologies and Autonomous Driving as a Service, or ADaaS. NIO launched the ES8, a seven-seater flagship premium smart electric SUV in December 2017, and began deliveries of the ES8 in June 2018 and its variant, the six-seater ES8, in March 2019. NIO launched the ES6, a five-seater high-performance premium smart electric SUV, in December 2018, and began deliveries of the ES6 in June 2019. NIO launched the EC6, a five-seater premium smart electric coupe SUV, in December 2019, and began deliveries of the EC6 in September 2020. NIO launched the ET7, a flagship premium smart electric sedan, in January 2021. NIO launched the ET5, a mid-size premium smart electric sedan, in December 2021.

## **Safe Harbor Statement**

This press release contains statements that may constitute “forward-looking” statements pursuant to the “safe harbor” provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as “will,” “expects,” “anticipates,” “aims,” “future,” “intends,” “plans,” “believes,” “estimates,” “likely to” and similar statements. NIO may also make written or oral forward-looking statements in its periodic reports to the U.S. Securities and Exchange Commission, in its annual report to shareholders, in announcements, circulars or other publications made on the website of The Stock Exchange of Hong Kong Limited, in press releases and other written materials and in oral statements made by its officers, directors or employees to third parties. Statements that are not historical facts, including statements about NIO’s beliefs, plans and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: NIO’s strategies; NIO’s future business development, financial condition and results of operations; NIO’s ability to develop and manufacture a car of sufficient quality and appeal to customers on schedule and on a large scale; its ability to ensure and expand manufacturing capacities including establishing and maintaining partnerships with third parties; its ability to provide convenient and comprehensive power solutions to its customers; the viability, growth potential and prospects of the newly introduced BaaS and ADaaS; its ability to improve the technologies or develop alternative technologies in meeting evolving market demand and industry development; NIO’s ability to satisfy the mandated safety standards relating to motor vehicles; its ability to secure supply of raw materials or other components used in its vehicles; its ability to secure sufficient reservations and sales of the ES8, ES6, EC6, ET7 and ET5; its ability to control costs associated with its operations; its ability to build the NIO brand; general economic and business conditions globally and in China and assumptions underlying or related to any of the foregoing. Further information regarding these and other risks is included in NIO’s filings with the U.S. Securities and Exchange Commission and The Stock Exchange of Hong Kong Limited. All information provided in this press release is as of the date of this press release, and NIO does not undertake any obligation to update any forward-looking statement, except as required under applicable law.

## **Non-GAAP Disclosure**

The Company uses non-GAAP measures, such as adjusted cost of sales (non-GAAP), adjusted research and development expenses (non-GAAP), adjusted selling, general and administrative expenses (non-GAAP), adjusted loss from operations (non-GAAP), adjusted net loss (non-GAAP), adjusted net loss attributable to ordinary shareholders (non-GAAP), adjusted basic and diluted net loss per share (non-GAAP) and adjusted basic and diluted net loss per ADS (non-GAAP), in evaluating its operating results and for financial and operational decision-making purposes. By excluding the impact of share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, the Company believes that the non-GAAP financial measures help identify underlying trends in its business and enhance the overall understanding of the Company’s past performance and future prospects. The Company also believes that the non-GAAP financial measures allow for greater visibility with respect to key metrics used by the Company’s management in its financial and operational decision-making.

The non-GAAP financial measures are not presented in accordance with U.S. GAAP and may be different from non-GAAP methods of accounting and reporting used by other companies. The non-GAAP financial measures have limitations as analytical tools and when assessing the Company's operating performance, investors should not consider them in isolation, or as a substitute for net loss or other consolidated statements of comprehensive loss data prepared in accordance with U.S. GAAP. The Company encourages investors and others to review its financial information in its entirety and not rely on a single financial measure.

The Company mitigates these limitations by reconciling the non-GAAP financial measures to the most comparable U.S. GAAP performance measures, all of which should be considered when evaluating the Company's performance.

For more information on the non-GAAP financial measures, please see the table captioned "Unaudited Reconciliation of GAAP and Non-GAAP Results" set forth at the end of this press release.

### **Exchange Rate**

This announcement contains translations of certain Renminbi amounts into U.S. dollars at specified rates solely for the convenience of the reader. Unless otherwise stated, all translations from Renminbi to U.S. dollars were made at the rate of RMB6.3726 to US\$1.00, the noon buying rate in effect on December 31, 2021 in the H.10 statistical release of the Federal Reserve Board. The Company makes no representation that the Renminbi or U.S. dollars amounts referred could be converted into U.S. dollars or Renminbi, as the case may be, at any particular rate or at all.

### **Statement Regarding Preliminary Unaudited Financial Information**

The unaudited financial information set out in this earnings release is preliminary and subject to potential adjustments. Adjustments to the consolidated financial statements may be identified when audit work has been performed for the Company's year-end audit, which could result in significant differences from this preliminary unaudited financial information.

For more information, please visit: <http://ir.nio.com>.

### **Investor Relations**

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### **Media Relations**

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Source: NIO

## NIO INC.

### Unaudited Consolidated Balance Sheets

Amounts expressed in Renminbi (“RMB”), unless otherwise stated (in thousands, except for share and per share data)

|                                       | December 31,<br>2020 | December 31,<br>2021 | December 31,<br>2021<br>(US\$) |
|---------------------------------------|----------------------|----------------------|--------------------------------|
| <b>ASSETS</b>                         |                      |                      |                                |
| Current assets:                       |                      |                      |                                |
| Cash and cash equivalents             | 38,425,541           | 15,333,719           | 2,406,195                      |
| Restricted cash                       | 78,010               | 2,994,408            | 469,888                        |
| Short-term investment                 | 3,950,747            | 37,057,554           | 5,815,139                      |
| Trade and notes receivable            | 1,083,372            | 2,797,805            | 439,037                        |
| Amounts due from related parties      | 169,288              | 1,551,334            | 243,438                        |
| Inventory                             | 1,081,553            | 2,056,352            | 322,687                        |
| Prepayments and other current assets  | 1,418,306            | 1,850,143            | 290,327                        |
| <b>Total current assets</b>           | <b>46,206,817</b>    | <b>63,641,315</b>    | <b>9,986,711</b>               |
| Non-current assets:                   |                      |                      |                                |
| Long-term restricted cash             | 41,547               | 46,437               | 7,287                          |
| Property, plant and equipment, net    | 4,996,228            | 7,399,516            | 1,161,146                      |
| Intangible assets, net                | 613                  | –                    | –                              |
| Land use rights, net                  | 203,968              | 199,121              | 31,246                         |
| Long-term investments                 | 300,121              | 3,059,383            | 480,084                        |
| Amounts due from related parties      | 617                  | –                    | –                              |
| Right-of-use assets – operating lease | 1,350,294            | 2,988,374            | 468,941                        |
| Other non-current assets              | 1,541,724            | 5,549,455            | 870,831                        |
| <b>Total non-current assets</b>       | <b>8,435,112</b>     | <b>19,242,286</b>    | <b>3,019,535</b>               |
| <b>Total assets</b>                   | <b>54,641,929</b>    | <b>82,883,601</b>    | <b>13,006,246</b>              |

|   | December 31,<br>2020     | December 31,<br>2021     | December 31,<br>2021<br>(US\$) |
|---|--------------------------|--------------------------|--------------------------------|
| <b>LIABILITIES</b>  |                          |                          |                                |
| Current liabilities:  |                          |                          |                                |
| Short-term borrowings   | 1,550,000                | 5,230,000                | 820,701                        |
| Trade and notes payable   | 6,368,253                | 12,638,991               | 1,983,334                      |
| Amounts due to related parties                                      | 344,603                  | 687,200                  | 107,837                        |
| Taxes payable   | 181,658                  | 627,794                  | 98,515                         |
| Current portion of operating lease liabilities                      | 547,142                  | 744,561                  | 116,838                        |
| Current portion of long-term borrowings                             | 380,560                  | 2,067,962                | 324,508                        |
| Accruals and other liabilities                                      | 4,604,024                | 7,201,644                | 1,130,096                      |
| <b>Total current liabilities</b>                                    | <u>13,976,240</u>        | <u>29,198,152</u>        | <u>4,581,829</u>               |
| Non-current liabilities:  |                          |                          |                                |
| Long-term borrowings  | 5,938,279                | 9,739,176                | 1,528,289                      |
| Non-current operating lease liabilities                             | 1,015,261                | 2,317,193                | 363,618                        |
| Deferred tax liabilities  | –                        | 25,199                   | 3,954                          |
| Other non-current liabilities                                       | 1,849,906                | 3,540,458                | 555,575                        |
| <b>Total non-current liabilities</b>                                | <u>8,803,446</u>         | <u>15,622,026</u>        | <u>2,451,436</u>               |
| <b>Total liabilities</b>  | <u><u>22,779,686</u></u> | <u><u>44,820,178</u></u> | <u><u>7,033,265</u></u>        |
| <b>MEZZANINE EQUITY</b>   |                          |                          |                                |
| Redeemable non-controlling interests                                | 4,691,287                | 3,277,866                | 514,369                        |
| <b>Total mezzanine equity</b>                                       | <u>4,691,287</u>         | <u>3,277,866</u>         | <u>514,369</u>                 |
| <b>SHAREHOLDERS' EQUITY</b>   |                          |                          |                                |
| Ordinary shares   | 2,679                    | 2,892                    | 454                            |
| Treasury shares   | –                        | (1,849,600)              | (290,243)                      |
| Additional paid in capital  | 78,880,014               | 92,467,072               | 14,510,101                     |
| Accumulated other comprehensive loss                                | (65,452)                 | (276,300)                | (43,357)                       |
| Accumulated deficit   | (51,648,410)             | (55,634,140)             | (8,730,211)                    |
| <b>Total NIO Inc. shareholders' equity</b>                          | <u>27,168,831</u>        | <u>34,709,924</u>        | <u>5,446,744</u>               |
| Non-controlling interests   | 2,125                    | 75,633                   | 11,868                         |
| <b>Total shareholders' equity</b>                                   | <u>27,170,956</u>        | <u>34,785,557</u>        | <u>5,458,612</u>               |
| <b>Total liabilities, mezzanine equity and shareholders' equity</b> | <u><u>54,641,929</u></u> | <u><u>82,883,601</u></u> | <u><u>13,006,246</u></u>       |

**NIO INC.****Unaudited Consolidated Statements of Comprehensive Loss**

Amounts expressed in Renminbi (“RMB”), unless otherwise stated (in thousands, except for share and per share data)

|                                       | Three Months Ended   |                       |                      |                                |
|---------------------------------------|----------------------|-----------------------|----------------------|--------------------------------|
|                                       | December 31,<br>2020 | September 30,<br>2021 | December 31,<br>2021 | December 31,<br>2021<br>(US\$) |
| Revenues:                             |                      |                       |                      |                                |
| Vehicle sales                         | 6,174,048            | 8,636,765             | 9,215,375            | 1,446,093                      |
| Other sales                           | 467,043              | 1,168,536             | 685,367              | 107,549                        |
| <b>Total revenues</b>                 | <u>6,641,091</u>     | <u>9,805,301</u>      | <u>9,900,742</u>     | <u>1,553,642</u>               |
| Cost of sales:                        |                      |                       |                      |                                |
| Vehicle sales                         | (5,109,331)          | (7,078,180)           | (7,291,520)          | (1,144,199)                    |
| Other sales                           | (389,815)            | (733,959)             | (909,678)            | (142,748)                      |
| <b>Total cost of sales</b>            | <u>(5,499,146)</u>   | <u>(7,812,139)</u>    | <u>(8,201,198)</u>   | <u>(1,286,947)</u>             |
| Gross profit                          | <u>1,141,945</u>     | <u>1,993,162</u>      | <u>1,699,544</u>     | <u>266,695</u>                 |
| Operating expenses:                   |                      |                       |                      |                                |
| Research and development              | (829,443)            | (1,193,122)           | (1,828,516)          | (286,934)                      |
| Selling, general and administrative   | (1,206,806)          | (1,824,875)           | (2,358,249)          | (370,061)                      |
| Other operating loss/(income), net    | (37,082)             | 32,910                | 42,090               | 6,605                          |
| <b>Total operating expenses</b>       | <u>(2,073,331)</u>   | <u>(2,985,087)</u>    | <u>(4,144,675)</u>   | <u>(650,390)</u>               |
| <b>Loss from operations</b>           | (931,386)            | (991,925)             | (2,445,131)          | (383,695)                      |
| Interest and investment income        | 77,019               | 240,120               | 359,061              | 56,344                         |
| Interest expenses                     | (93,841)             | (77,190)              | (75,937)             | (11,916)                       |
| Share of loss of equity investees     | (33,969)             | (35,631)              | (1,697)              | (266)                          |
| Other (loss)/income, net              | (404,782)            | 32,574                | 53,522               | 8,399                          |
| <b>Loss before income tax expense</b> | <u>(1,386,959)</u>   | <u>(832,052)</u>      | <u>(2,110,182)</u>   | <u>(331,134)</u>               |
| Income tax expense                    | (1,664)              | (3,250)               | (33,247)             | (5,217)                        |
| <b>Net loss</b>                       | <u>(1,388,623)</u>   | <u>(835,302)</u>      | <u>(2,143,429)</u>   | <u>(336,351)</u>               |



|  | <b>Three Months Ended</b>    |                               |                              |   |
|--|------------------------------|-------------------------------|------------------------------|---|
|  | <b>December 31,<br/>2020</b> | <b>September 30,<br/>2021</b> | <b>December 31,<br/>2021</b> | <b>December 31,<br/>2021<br/>(US\$)</b> |
| Accretion on redeemable non-controlling interests to redemption value                  | (105,806)                    | (2,023,534)                   | (66,881)                     | (10,495)                                |
| Net loss/(income) attributable to non-controlling interests                            | <u>2,259</u>                 | <u>(14)</u>                   | <u>31,088</u>                | <u>4,878</u>                            |
| <b>Net loss attributable to ordinary shareholders of NIO Inc.</b>                      | <b><u>(1,492,170)</u></b>    | <b><u>(2,858,850)</u></b>     | <b><u>(2,179,222)</u></b>    | <b><u>(341,968)</u></b>                 |
| <b>Net loss</b>  | <b>(1,388,623)</b>           | <b>(835,302)</b>              | <b>(2,143,429)</b>           | <b>(336,351)</b>                        |
| <b>Other comprehensive income/(loss)</b>   |                              |                               |                              |   |
| Change in unrealized gains related to available-for-sale debt securities, net of tax   | –                            | –                             | 24,224                       | 3,801                                   |
| Foreign currency translation adjustment, net of nil tax                                | <u>32,676</u>                | <u>19,912</u>                 | <u>(61,401)</u>              | <u>(9,635)</u>                          |
| <b>Total other comprehensive income/(loss)</b>   | <b><u>32,676</u></b>         | <b><u>19,912</u></b>          | <b><u>(37,177)</u></b>       | <b><u>(5,834)</u></b>                   |
| <b>Total comprehensive loss</b>  | <b><u>(1,355,947)</u></b>    | <b><u>(815,390)</u></b>       | <b><u>(2,180,606)</u></b>    | <b><u>(342,185)</u></b>                 |
| Accretion on redeemable non-controlling interests to redemption value                  | (105,806)                    | (2,023,534)                   | (66,881)                     | (10,495)                                |
| Net loss/(income) attributable to non-controlling interests                            | 2,259                        | (14)                          | 31,088                       | 4,878                                   |
| Other comprehensive income attributable to non-controlling interests                   | <u>–</u>                     | <u>–</u>                      | <u>(4,727)</u>               | <u>(742)</u>                            |
| <b>Comprehensive loss attributable to ordinary shareholders of NIO Inc.</b>            | <b><u>(1,459,494)</u></b>    | <b><u>(2,838,938)</u></b>     | <b><u>(2,221,126)</u></b>    | <b><u>(348,544)</u></b>                 |
| <b>Weighted average number of ordinary shares used in computing net loss per share</b> |                              |                               |                              |   |
| Basic and diluted  | 1,421,322,474                | 1,567,807,244                 | 1,607,187,119                | 1,607,187,119                           |
| <b>Net loss per share attributable to ordinary shareholders</b>                        |                              |                               |                              |   |
| Basic and diluted  | (1.05)                       | (1.82)                        | (1.36)                       | (0.21)                                  |
| <b>Weighted average number of ADS used in computing net loss per share</b>             |                              |                               |                              |   |
| Basic and diluted  | 1,421,322,474                | 1,567,807,244                 | 1,607,187,119                | 1,607,187,119                           |
| <b>Net loss per ADS attributable to ordinary shareholders</b>                          |                              |                               |                              |   |
| Basic and diluted  | (1.05)                       | (1.82)                        | (1.36)                       | (0.21)                                  |

**NIO INC.****Unaudited Consolidated Statements of Comprehensive Loss**

Amounts expressed in Renminbi (“RMB”), unless otherwise stated (in thousands, except for share and per share data)

|   | <b>For the Year Ended December 31,</b> |                     |                             |
|---|--|---------------------|-----------------------------|
|   | <b>2020</b>                            | <b>2021</b>         | <b>2021</b><br><i>(USD)</i> |
| Revenues:   |  |                     |                             |
| Vehicle sales   | 15,182,522                             | 33,169,740          | 5,205,056                   |
| Other sales   | 1,075,411                              | 2,966,683           | 465,537                     |
| <b>Total revenues</b>   | <u>16,257,933</u>                      | <u>36,136,423</u>   | <u>5,670,593</u>            |
| Cost of sales:  |  |                     |                             |
| Vehicle sales   | (13,255,770)                           | (26,516,643)        | (4,161,040)                 |
| Other sales   | (1,128,744)                            | (2,798,347)         | (439,122)                   |
| <b>Total cost of sales</b>  | <u>(14,384,514)</u>                    | <u>(29,314,990)</u> | <u>(4,600,162)</u>          |
| Gross (loss)/profit   | <u>1,873,419</u>                       | <u>6,821,433</u>    | <u>1,070,431</u>            |
| Operating expenses:   |  |                     |                             |
| Research and development  | (2,487,770)                            | (4,591,852)         | (720,562)                   |
| Selling, general and administrative                                   | (3,932,271)                            | (6,878,132)         | (1,079,329)                 |
| Other operating (loss)/income   | (61,023)                               | 152,248             | 23,891                      |
| <b>Total operating expenses</b>                                       | <u>(6,481,064)</u>                     | <u>(11,317,736)</u> | <u>(1,776,000)</u>          |
| <b>Loss from operations</b>   | <u>(4,607,645)</u>                     | <u>(4,496,303)</u>  | <u>(705,569)</u>            |
| Interest and investment income  | 166,904                                | 911,833             | 143,086                     |
| Interest expenses   | (426,015)                              | (637,410)           | (100,024)                   |
| Share of (loss)/income of equity investees                            | (66,030)                               | 62,510              | 9,809                       |
| Other (loss)/income, net  | (364,928)                              | 184,686             | 28,981                      |
| <b>Loss before income tax expense</b>                                 | <u>(5,297,714)</u>                     | <u>(3,974,684)</u>  | <u>(623,717)</u>            |
| Income tax expense  | (6,368)                                | (42,265)            | (6,632)                     |
| <b>Net loss</b>   | <u>(5,304,082)</u>                     | <u>(4,016,949)</u>  | <u>(630,349)</u>            |
| Accretion on redeemable non-controlling interests to redemption value | (311,670)                              | (6,586,579)         | (1,033,578)                 |
| Net loss attributable to non-controlling interests                    | 4,962                                  | 31,219              | 4,899                       |
| <b>Net loss attributable to ordinary shareholders of NIO Inc.</b>     | <u>(5,610,790)</u>                     | <u>(10,572,309)</u> | <u>(1,659,028)</u>          |

|  | <b>For the Year Ended December 31,</b> |                            |                           |
|--|--|----------------------------|---------------------------|
|  | <b>2020</b>                            | <b>2021</b>                | <b>2021<br/>(USD)</b>     |
| <b>Net loss</b>  | (5,304,082)                            | (4,016,949)                | (630,349)                 |
| <b>Other comprehensive income/(loss)</b>   |  |                            |                           |
| Change in unrealized gains related to<br>available-for-sale debt securities, net of tax    | –                                      | 24,224                     | 3,801                     |
| Foreign currency translation adjustment,<br>net of nil tax                                 | <u>137,596</u>                         | <u>(230,345)</u>           | <u>(36,146)</u>           |
| <b>Total other comprehensive income/(loss)</b>   | <u><u>137,596</u></u>                  | <u><u>(206,121)</u></u>    | <u><u>(32,345)</u></u>    |
| <b>Total comprehensive loss</b>  | <u><u>(5,166,486)</u></u>              | <u><u>(4,223,070)</u></u>  | <u><u>(662,694)</u></u>   |
| Accretion on redeemable non-controlling interests<br>to redemption value                   | (311,670)                              | (6,586,579)                | (1,033,578)               |
| Net loss attributable to non-controlling interests   | 4,962                                  | 31,219                     | 4,899                     |
| Other comprehensive income attributable to<br>non-controlling interests                    | <u>–</u>                               | <u>(4,727)</u>             | <u>(742)</u>              |
| <b>Comprehensive loss attributable to<br/>ordinary shareholders of NIO Inc.</b>            | <u><u>(5,473,194)</u></u>              | <u><u>(10,783,157)</u></u> | <u><u>(1,692,115)</u></u> |
| <b>Weighted average number of ordinary shares<br/>used in computing net loss per share</b> |  |                            |                           |
| Basic and diluted  | 1,182,660,948                          | 1,572,702,112              | 1,572,702,112             |
| <b>Net loss per share attributable to<br/>ordinary shareholders</b>                        |  |                            |                           |
| Basic and diluted  | (4.74)                                 | (6.72)                     | (1.05)                    |
| <b>Weighted average number of ADS used<br/>in computing net loss per share</b>             |  |                            |                           |
| Basic and diluted  | 1,182,660,948                          | 1,572,702,112              | 1,572,702,112             |
| <b>Net loss per ADS attributable to<br/>ordinary shareholders</b>                          |  |                            |                           |
| Basic and diluted  | (4.74)                                 | (6.72)                     | (1.05)                    |

## NIO INC.

### Unaudited Reconciliation of GAAP and Non-GAAP Results

Amounts expressed in Renminbi (“RMB”), unless otherwise stated (in thousands, except for share and per share data)

|  | Three Months Ended December 31, 2021 |                           |                        |                           |                    |                           |
|--|--------------------------------------|---------------------------|------------------------|---------------------------|--------------------|---------------------------|
|  | GAAP<br>Result                       | % of<br>Total<br>Revenues | Non-GAAP<br>Adjustment | % of<br>Total<br>Revenues | Non-GAAP<br>Result | % of<br>Total<br>Revenues |
| Share-based compensation included in cost of sales and operating expenses is as follows: |                                      |                           |                        |                           |                    |                           |
| Cost of sales  | (8,201,198)                          | -82.8%                    | 11,944                 | 0.1%                      | (8,189,254)        | -82.7%                    |
| Research and development expenses  | (1,828,516)                          | -18.5%                    | 189,484                | 1.9%                      | (1,639,032)        | -16.6%                    |
| Selling, general and administrative expenses   | (2,358,249)                          | -23.8%                    | 195,263                | 2.0%                      | (2,162,986)        | -21.8%                    |
| <b>Total</b>   | (12,387,963)                         |                           | 396,691                |                           | (11,991,272)       |                           |
| Loss from operations   | (2,445,131)                          | -24.7%                    | 396,691                | 4.0%                      | (2,048,440)        | -20.7%                    |
| Net loss   | (2,143,429)                          | -21.6%                    | 396,691                | 4.0%                      | (1,746,738)        | -17.6%                    |
| Accretion on redeemable non-controlling interests to redemption value                    | (66,881)                             | -0.7%                     | 66,881                 | 0.7%                      | –                  | 0.0%                      |
| Net loss attributable to ordinary shareholders of NIO Inc.                               | (2,179,222)                          | -22.0%                    | 463,572                | 4.7%                      | (1,715,650)        | -17.3%                    |
| Net loss per share attributable to ordinary shareholders, basic and diluted (RMB)        | (1.36)                               |                           | 0.29                   |                           | (1.07)             |                           |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB)          | (1.36)                               |                           | 0.29                   |                           | (1.07)             |                           |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (USD)          | (0.21)                               |                           | 0.05                   |                           | (0.16)             |                           |

**Three Months Ended September 30, 2021**

|  | <b>GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> | <b>Non-GAAP<br/>Adjustment</b> | <b>% of Total<br/>Revenues</b> | <b>Non-GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> |
|--|------------------------|------------------------------------|--------------------------------|--------------------------------|----------------------------|------------------------------------|
| Share-based compensation included in cost of sales and operating expenses is as follows: |                        |                                    |                                |                                |                            |                                    |
| Cost of sales  | (7,812,139)            | -79.7%                             | 10,021                         | 0.1%                           | (7,802,118)                | -79.6%                             |
| Research and development expenses  | (1,193,122)            | -12.2%                             | 98,170                         | 1.0%                           | (1,094,952)                | -11.2%                             |
| Selling, general and administrative expenses   | (1,824,875)            | -18.6%                             | 157,400                        | 1.6%                           | (1,667,475)                | -17.0%                             |
| <b>Total</b>   | (10,830,136)           |                                    | 265,591                        |                                | (10,564,545)               |                                    |
| Loss from operations   | (991,925)              | -10.1%                             | 265,591                        | 2.7%                           | (726,334)                  | -7.4%                              |
| Net loss   | (835,302)              | -8.5%                              | 265,591                        | 2.7%                           | (569,711)                  | -5.8%                              |
| Accretion on redeemable non-controlling interests to redemption value                    | (2,023,534)            | -20.6%                             | 2,023,534                      | 20.6%                          | -                          | 0.0%                               |
| Net loss attributable to ordinary shareholders of NIO Inc.                               | (2,858,850)            | -29.2%                             | 2,289,125                      | 23.4%                          | (569,725)                  | -5.8%                              |
| Net loss per share attributable to ordinary shareholders, basic and diluted (RMB)        | (1.82)                 |                                    | 1.46                           |                                | (0.36)                     |                                    |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB)          | (1.82)                 |                                    | 1.46                           |                                | (0.36)                     |                                    |

**Three Months Ended December 31, 2020**

|  | <b>GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> | <b>Non-GAAP<br/>Adjustment</b> | <b>% of Total<br/>Revenues</b> | <b>Non-GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> |
|--|------------------------|------------------------------------|--------------------------------|--------------------------------|----------------------------|------------------------------------|
| Share-based compensation included in cost of sales and operating expenses is as follows: |                        |                                    |                                |                                |                            |                                    |
| Cost of sales  | (5,499,146)            | -82.8%                             | 1,989                          | 0.0%                           | (5,497,157)                | -82.8%                             |
| Research and development expenses  | (829,443)              | -12.5%                             | 18,429                         | 0.3%                           | (811,014)                  | -12.2%                             |
| Selling, general and administrative expenses   | (1,206,806)            | -18.2%                             | 39,781                         | 0.6%                           | (1,167,025)                | -17.6%                             |
| <b>Total</b>   | (7,535,395)            |                                    | 60,199                         |                                | (7,475,196)                |                                    |
| Loss from operations   | (931,386)              | -14.0%                             | 60,199                         | 0.9%                           | (871,187)                  | -13.1%                             |
| Net loss   | (1,388,623)            | -20.9%                             | 60,199                         | 0.9%                           | (1,328,424)                | -20.0%                             |
| Accretion on redeemable non-controlling interests to redemption value                    | (105,806)              | -1.6%                              | 105,806                        | 1.6%                           | -                          | 0.0%                               |
| Net loss attributable to ordinary shareholders of NIO Inc.                               | (1,492,170)            | -22.5%                             | 166,005                        | 2.5%                           | (1,326,165)                | -20.0%                             |
| Net loss per share attributable to ordinary shareholders, basic and diluted (RMB)        | (1.05)                 |                                    | 0.12                           |                                | (0.93)                     |                                    |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB)          | (1.05)                 |                                    | 0.12                           |                                | (0.93)                     |                                    |

## NIO INC.

### Unaudited Reconciliation of GAAP and Non-GAAP Results

Amounts expressed in Renminbi (“RMB”), unless otherwise stated (in thousands, except for share and per share data)

|  | Year Ended December 31, 2021 |                     |                     |                     |                 |                     |
|--|------------------------------|---------------------|---------------------|---------------------|-----------------|---------------------|
|  | GAAP Result                  | % of Total Revenues | Non-GAAP Adjustment | % of Total Revenues | Non-GAAP Result | % of Total Revenues |
| Share-based compensation included in cost of sales and operating expenses is as follows: |                              |                     |                     |                     |                 |                     |
| Cost of sales  | (29,314,990)                 | -81.1%              | 34,009              | 0.1%                | (29,280,981)    | -81.0%              |
| Research and development expenses  | (4,591,852)                  | -12.7%              | 406,940             | 1.1%                | (4,184,912)     | -11.6%              |
| Selling, general and administrative expenses   | (6,878,132)                  | -19.0%              | 569,191             | 1.6%                | (6,308,941)     | -17.5%              |
| <b>Total</b>   | (40,784,974)                 |                     | 1,010,140           |                     | (39,774,834)    |                     |
| Loss from operations   | (4,496,303)                  | -12.4%              | 1,010,140           | 2.8%                | (3,486,163)     | -9.6%               |
| Net loss   | (4,016,949)                  | -11.1%              | 1,010,140           | 2.8%                | (3,006,809)     | -8.3%               |
| Accretion on redeemable non-controlling interests to redemption value                    | (6,586,579)                  | -18.2%              | 6,586,579           | 18.2%               | –               | 0.0%                |
| Net loss attributable to ordinary shareholders of NIO Inc.                               | (10,572,309)                 | -29.3%              | 7,596,719           | 21.0%               | (2,975,590)     | -8.3%               |
| Net loss per share attributable to ordinary shareholders, basic and diluted (RMB)        |                              | (6.72)              |                     | 4.83                |                 | (1.89)              |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB)          |                              | (6.72)              |                     | 4.83                |                 | (1.89)              |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (USD)          |                              | (1.05)              |                     | 0.76                |                 | (0.29)              |

**Year Ended December 31, 2020**

|  | <b>GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> | <b>Non-GAAP<br/>Adjustment</b> | <b>% of<br/>Total<br/>Revenues</b> | <b>Non-GAAP<br/>Result</b> | <b>% of<br/>Total<br/>Revenues</b> |
|--|------------------------|------------------------------------|--------------------------------|------------------------------------|----------------------------|------------------------------------|
| Share-based compensation included in cost of sales and operating expenses is as follows: |                        |                                    |                                |                                    |                            |                                    |
| Cost of sales  | (14,384,514)           | -88.5%                             | 5,564                          | 0.0%                               | (14,378,950)               | -88.5%                             |
| Research and development expenses  | (2,487,770)            | -15.3%                             | 51,024                         | 0.3%                               | (2,436,746)                | -15.0%                             |
| Selling, general and administrative expenses   | (3,932,271)            | -24.2%                             | 130,506                        | 0.8%                               | (3,801,765)                | -23.4%                             |
| <b>Total</b>   | (20,804,555)           |                                    | 187,094                        |                                    | (20,617,461)               |                                    |
| Loss from operations   | (4,607,645)            | -28.3%                             | 187,094                        | 1.1%                               | (4,420,551)                | -27.2%                             |
| Net loss   | (5,304,082)            | -32.6%                             | 187,094                        | 1.1%                               | (5,116,988)                | -31.5%                             |
| Accretion on redeemable non-controlling interests to redemption value                    | (311,670)              | -1.9%                              | 311,670                        | 1.9%                               | -                          | 0.0%                               |
| Net loss attributable to ordinary shareholders of NIO Inc.                               | (5,610,790)            | -34.5%                             | 498,764                        | 3.1%                               | (5,112,026)                | -31.4%                             |
| Net loss per share attributable to ordinary shareholders, basic and diluted (RMB)        | (4.74)                 | 0.42                               | (4.32)                         |                                    |                            |                                    |
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB)          | (4.74)                 | 0.42                               | (4.32)                         |                                    |                            |                                    |

<sup>i</sup> All translations from RMB to USD for the fourth quarter and the full year of 2021 were made at the rate of RMB6.3726 to US\$1.00, the noon buying rate in effect on December 31, 2021 in the H.10 statistical release of the Federal Reserve Board.

<sup>ii</sup> Vehicle margin is the margin of new vehicle sales, which is calculated based on revenues and cost of sales derived from new vehicle sales only.

<sup>iii</sup> Each ADS represents one ordinary share.

<sup>iv</sup> Except for gross margin and vehicle margin, where absolute changes instead of percentage changes are calculated.