



V.S. International Group Limited 威鉞國際集團有限公司

(incorporated in the Cayman Islands with limited liability)
(stock code: 1002)

2020/21 ANNUAL REPORT



Contents

	Page
Corporate Profile	2
Corporate Structure	3
Financial Highlights	4
Chairman's Statement	6
Management Discussion and Analysis of Results of Operations	8
Environmental, Social and Governance (ESG) Report	15
Directors and Senior Management Profile	27
Corporate Governance Report	31
Report of the Directors	45
Independent Auditor's Report	60
Consolidated Income Statement	68
Consolidated Statement of Comprehensive Income	69
Consolidated Statement of Financial Position	70
Consolidated Statement of Changes in Equity	72
Consolidated Statement of Cash Flows	73
Notes to the Consolidated Financial Statements	74
Corporate Information	139
Group Property	141
Five Years Summary	142

Corporate Profile

V.S. International Group Limited (“Company”) and its subsidiaries (collectively referred to as the “Group”) are principally engaged in the manufacturing and sale of plastic moulded products and parts, assembling of electronic products and moulds design and fabrication.

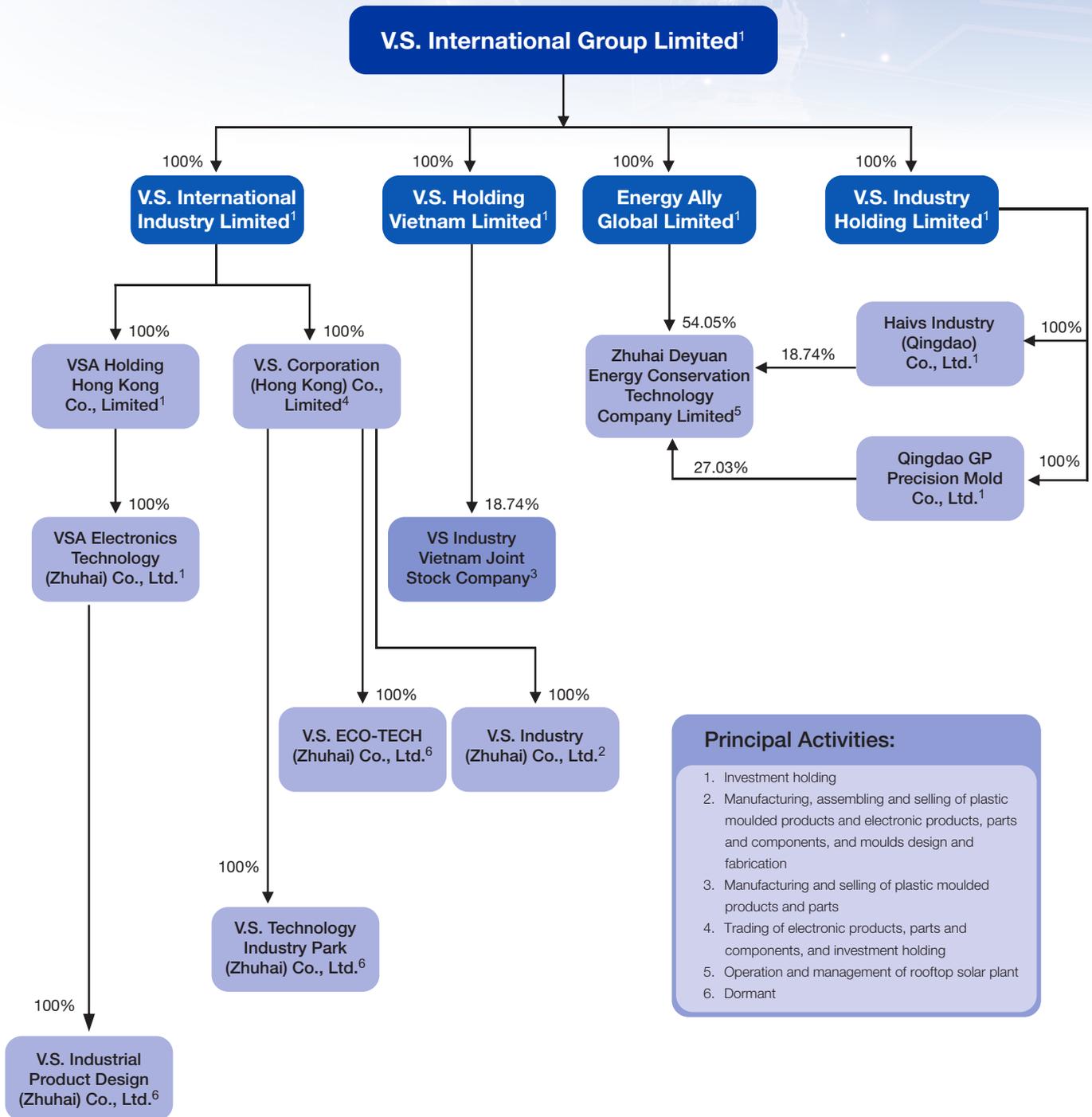
The Group commenced its business in 1997 in Shenzhen, the People’s Republic of China (“PRC”) and was listed on the Main Board of The Stock Exchange of Hong Kong Limited (“Stock Exchange”) in February 2002. The Company is a subsidiary of V.S. Industry Berhad, a company incorporated in Malaysia with limited liability, the shares of which are listed on the Main Market of Bursa Malaysia Securities Berhad.

The Group’s main production facility is located at Zhuhai in the PRC. In addition, it has an associated company in Hanoi, Vietnam, which is principally engaged in contract manufacturing of plastic moulded products for international brands of electronics consumer products.

The Group is a leading integrated electronics manufacturing services (“EMS”) provider, and together with its holding company, V.S. Industry Berhad has become one of the world’s top 50 EMS providers.

Corporate Structure

As of 23 September 2021



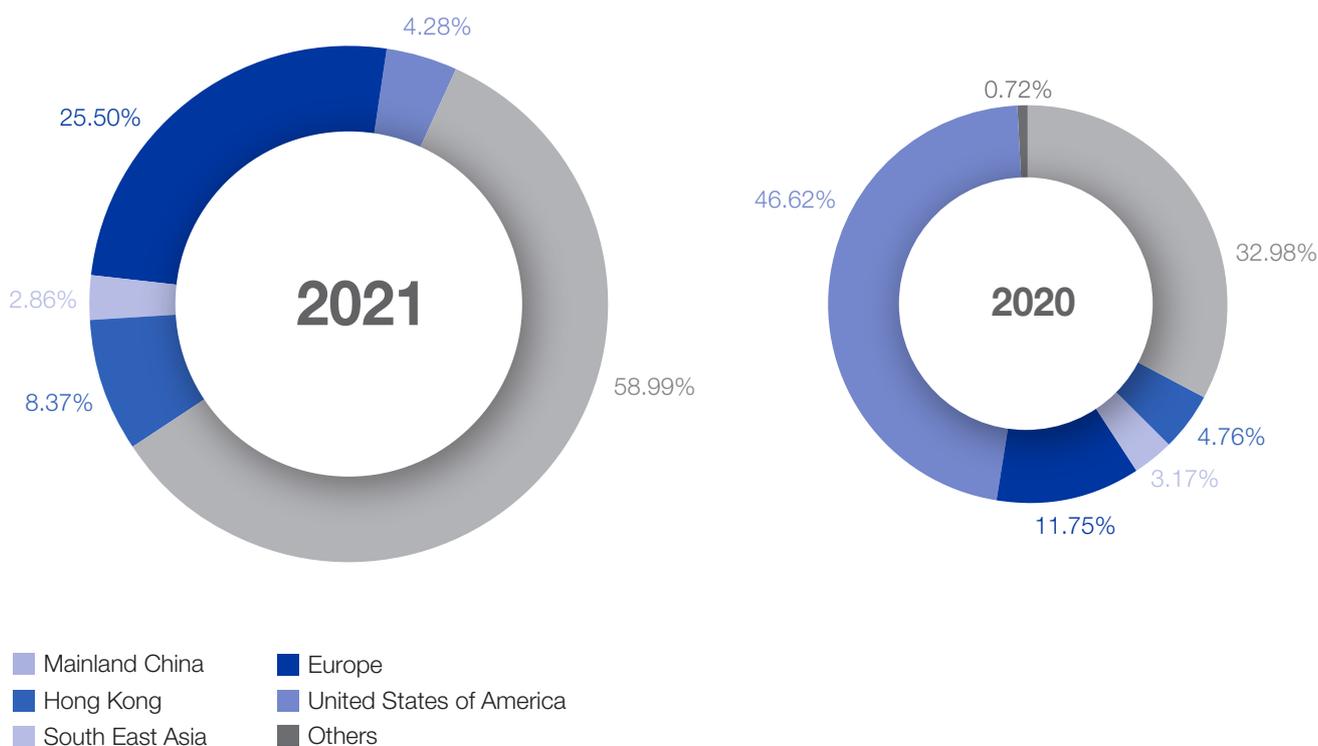
Principal Activities:

1. Investment holding
2. Manufacturing, assembling and selling of plastic moulded products and electronic products, parts and components, and moulds design and fabrication
3. Manufacturing and selling of plastic moulded products and parts
4. Trading of electronic products, parts and components, and investment holding
5. Operation and management of rooftop solar plant
6. Dormant

Financial Highlights

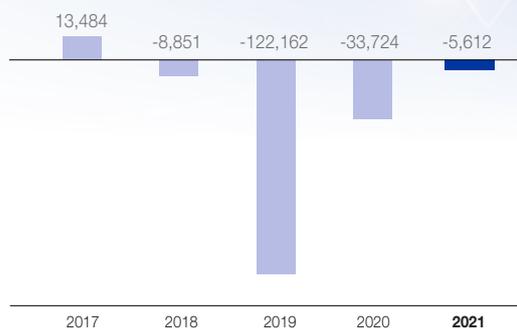
Key Financial Data	2021	2020	2019	2018	2017
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Total equity	350,802	356,714	391,338	510,288	426,207
Total assets	491,956	629,340	727,592	1,011,740	1,069,211
Total liabilities	141,154	272,626	336,254	501,452	643,004
Net (cash)/borrowings	(1,786)	7,838	72,572	114,780	173,757
Capital expenditure	546	7,345	25,817	101,575	108,771
Gearing ratio (net) (%)	N/A	1.25%	9.97%	11.34%	16.25%
Finance costs over turnover (%)	2.43%	2.30%	2.43%	1.24%	1.11%

Sales Breakdown by Geographical Locations



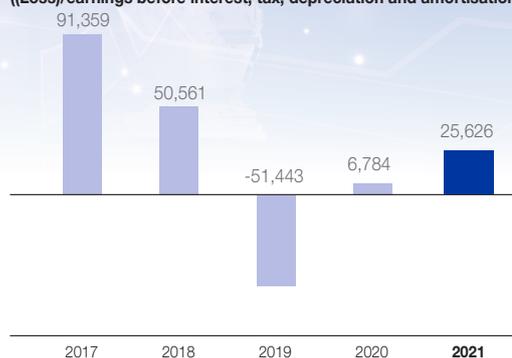
Financial Highlights

(Loss)/profit Attributable to Owners (RMB'000)

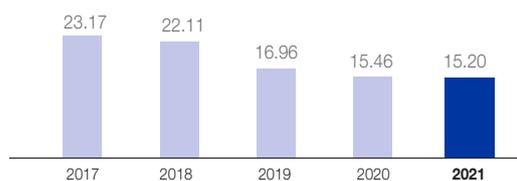


EBITDA (RMB'000)

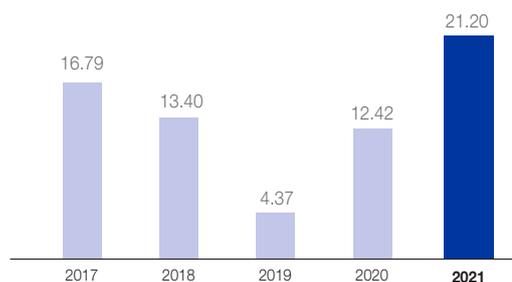
((Loss)/earnings before interest, tax, depreciation and amortisation)



Net Tangible Assets Per Share (RMB cents)

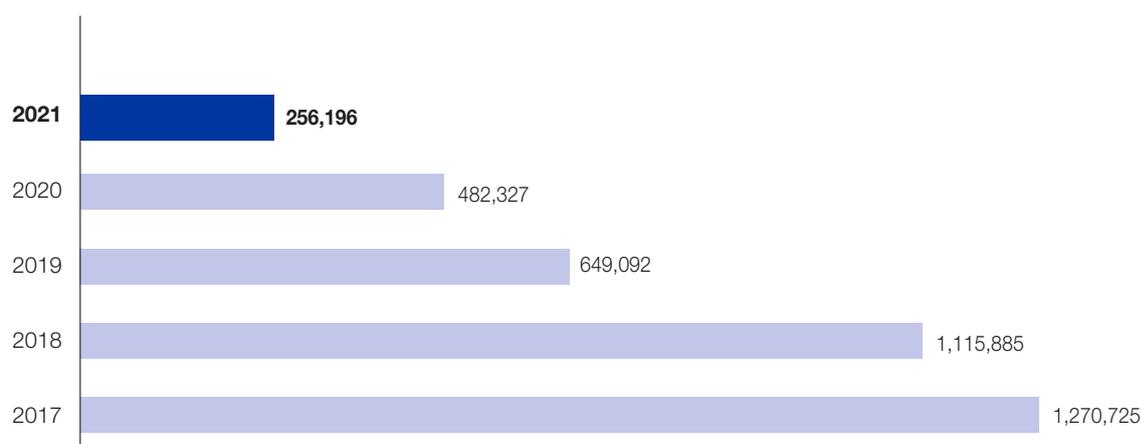


Gross Profit Margin (%)



Sales Breakdown by Business Segments

(RMB'000)



(RMB'000)	2021	2020	2019	2018	2017
Plastic injection and moulding	154,099	158,115	356,006	504,558	552,578
Assembling of electronic products	95,732	301,160	250,503	546,063	646,787
Mould design and fabrication	6,365	23,052	42,583	65,264	71,360

Chairman's Statement

Dear Shareholders

On behalf of the board ("Board") of directors ("Directors"), I hereby present the Company's annual report ("Annual Report") together with the consolidated financial statements of the Group for the financial year ended 31 July 2021.

BUSINESS REVIEW

During the financial year, the Group continued to implement its strategies to focus on higher value-added products.

FINANCIAL HIGHLIGHTS

The Group's revenue for the financial year was RMB256.20 million as compared to RMB482.33 million in the previous financial year, representing a significant decrease of 46.88%. Despite the Group's gross profit decreased from RMB59.91 million to RMB54.31 million, the gross profit margin increased from 12.42% to 21.20%. Loss attributable to owners of the Company recorded at RMB5.61 million as compared to loss of RMB33.72 million in the previous financial year.

DIVIDENDS

The Board does not recommend any payment of dividend for the financial year ended 31 July 2021 (2020: Nil) at the forthcoming annual general meeting of the Company. The Company is not aware of any arrangement under which a shareholder has waived or agreed to waive any dividends.

FUTURE PROSPECTS AND CHALLENGES

The global economy is facing with unprecedented situation due to the outbreak of COVID-19 pandemic in early January 2020 resulting in restrictions on travelling imposed by various countries and reduction in economic activities. The pandemic has hit various industries and created significant uncertainty in the global business environment.

The Group will continue to streamline its operation and formulate a stronger financial position with a light asset operation and lower geared structure and higher liquidity. By way of adopting a light assets and cost model, the Group will be able to improve its operational flexibility, reduce its debts and minimise the adverse impact of the pandemic on the business operation. In addition, the Group will continue to focus on realignment its United States ("U.S.")-based sales to non-U.S.-based sales due to the continuing trade war between the U.S. and China.

ACKNOWLEDGEMENT AND APPRECIATION

On behalf of the Board, I would like to express my sincere appreciation and gratitude to the Company's shareholders, bankers, customers, suppliers, business associates and regulatory authorities for their confidence and continuous support to the Group. I also wish to take this opportunity to thank my fellow directors, the management team, staff and employees for their full commitment, loyalty and dedication to the Group, which enabled us to overcome the challenges encountered during the year.

By order of the Board

V.S. International Group Limited

Beh Kim Ling

Chairman

Management Discussion and Analysis of Results of Operations

INDUSTRY OVERVIEW

During the financial year, the Group continued to implement its strategies to focus on higher value-added products.

FINANCIAL REVIEW

Revenue, Gross Profit and Segment Results

During the financial year, the Group recorded a revenue of RMB256.20 million, representing a decrease of RMB226.13 million or 46.88% from RMB482.33 million in the previous year. The major contributor of the Group's revenue was plastic injection and moulding division which accounted for 60.15% (2020: 32.78%) of the Group's revenue, and the remaining from assembling of electronic products division and mould design and fabrication division, which accounted for 37.37% (2020: 62.44%) and 2.48% (2020: 4.78%) of the Group's revenue respectively.

Gross profit decreased by RMB5.60 million and recorded at RMB54.31 million, representing 21.20% of its revenue during the financial year as compared to gross profit of RMB59.91 million, representing 12.42% of its revenue in the previous year.

Plastic Injection and Moulding

The Group recorded a revenue of RMB154.10 million for this segment as compared to RMB158.12 million for the corresponding financial year in 2020, representing a decrease of RMB4.02 million or 2.54%.

Assembling of Electronic Products

This segment recorded a revenue of RMB95.73 million, representing a significant decrease of RMB205.43 million or 68.21% from RMB301.16 million for the corresponding financial year in 2020. The decrease was mainly due to a significant drop in the amount of orders placed by a customer.

Mould Design and Fabrication

The mould design and fabrication segment recorded a revenue of RMB6.37 million, representing a significant decrease of RMB16.68 million or 72.36% as compared to RMB23.05 million for the corresponding financial year in 2020 due to the decrease in the sales orders placed by customers.

Other Losses – Net

During the financial year, the Group recorded other net losses of RMB7.48 million as compared to RMB26.56 million for the corresponding financial year in 2020, which comprised mainly net gain on disposal of property, plant and equipment and right-of-use assets of RMB2.76 million and gain on deemed disposal of an associate of RMB0.92 million arising from capital injection from an existing shareholder of the associate and the Group's equity interest in associate decreased from 24.31% to 18.74%, which was offset by a provision of impairment of RMB5.77 million on property, plant and equipment, a provision of impairment of RMB3.40 million on right-of-use assets and net foreign exchange losses of RMB1.99 million.

Management Discussion and Analysis of Results of Operations

The unstable trade relationship between China and the U.S. continues to adversely impact the Group's business performance. In light of that, management has decided to cease operation of certain manufacturing lines in which, certain machinery and equipment (included in property, plant and equipment ("PPE") and right-of-use assets ("ROU")) with a carrying amount of RMB31,625,000 were not expected to be used in production in the future. Therefore, there is no future economic benefit arisen from these machinery and equipment and the related value-in-use is amounted to zero. For these machinery and equipment, management estimated the recoverable amount of RMB22,454,000 based on their fair value less costs of disposal by making reference to quotations obtained from third-party buyers in the second-hand equipment and machinery trading market. The fair value of these PPE and ROU is categorised in level 2 of the fair value hierarchy. Accordingly, for the year ended 31 July 2021, impairment losses of PPE and ROU of RMB5,769,000 and RMB3,402,000, respectively, were recognised in the consolidated income statement (2020: RMB16,414,000 and RMB10,518,000).

Distribution Costs

Distribution costs for the financial year amounted to RMB5.90 million, representing a decrease of RMB3.83 million or 39.36% from RMB9.73 million in the previous financial year. The decrease in distribution costs was mainly due to the decrease in distribution staff costs.

General and Administrative Expenses

General and administrative expenses amounted to RMB45.07 million for the financial year, representing a decrease of RMB8.80 million or 16.34% as compared to RMB53.87 million for the corresponding financial year in 2020. The decrease was primarily due to lower human resources expenses of RMB2.26 million and research and development expenses of RMB2.05 million during the financial year.

Finance Costs – Net

The net finance costs for the year decreased by 44.35% to RMB5.71 million (2020: RMB10.26 million). The decrease was mainly due to lower interest-bearing borrowings during the financial year.

Share of Net Profit of an Associate Accounted for Using the Equity Method

The Group's share of net profit of an associate accounted for using the equity method of RMB4.45 million (2020: nil) was solely attributed to profit recorded from its associate in Vietnam.

Management Discussion and Analysis of Results of Operations

LIQUIDITY AND FINANCIAL RESOURCES

During the financial year, the Group financed its operations and investing activities mainly by means of internally generated operating cash flow, bank borrowings, loans from a director and lease liabilities. As at 31 July 2021, the Group had cash and cash equivalents and restricted bank balances of RMB91.63 million (2020: RMB165.67 million), of which RMB47.44 million (2020: RMB61.24 million) was pledged to banks for the facilities granted to the Group. 25.96%, 71.65% and 2.39% of cash and cash equivalents and restricted bank balances are denominated in United States dollars (“USD”), Renminbi (“RMB”) and Hong Kong dollars (“HK\$”), respectively.

As at 31 July 2021, the Group had outstanding interest-bearing borrowings including lease liabilities and loans from a director of RMB89.85 million (2020: RMB173.51 million). The total borrowings including lease liabilities and loans from a director were denominated in USD (33.98%), RMB (47.52%) and HK\$ (18.50%), and the maturity profile is as follows:

Repayable	As at 31 July 2021		As at 31 July 2020	
	RMB million	%	RMB million	%
Within one year	53.84	59.92	134.31	77.41
After one year but within two years	36.01	40.08	39.20	22.59
Total borrowings including lease liabilities and loans from a director	89.85	100.00	173.51	100.00
Cash and cash equivalents and restricted bank balances	(91.63)		(165.67)	
Net (cash and cash equivalents and restricted bank balances)/borrowings including lease liabilities and loans from a director	(1.78)		7.84	

As at 31 July 2021, the total net cash and cash equivalents and restricted bank balances of the Group recorded at RMB1.78 million (2020: the total net interest-bearing borrowings including lease liabilities and loans from a director of the Group recorded at RMB7.84 million), representing 0.36% (2020: 1.25%) of total assets and 0.51% (2020: 2.20%) of total equity.

Management Discussion and Analysis of Results of Operations

The Group monitors its capital on the basis of its gearing ratio. The gearing ratio is calculated as the Group's net borrowings at the end of the financial year divided by total capital at the end of the financial year. Net borrowings of the Group is calculated as its total borrowings including lease liabilities and loans from a director less cash and cash equivalents and restricted bank balances. Total capital is calculated as total equity attributable to owners of the Company plus net borrowings including lease liabilities and loans from a director. The gearing ratio of the Group was 2.15% as at 31 July 2020.

As at 31 July 2021, the Group's net current assets were RMB91.93 million (2020: RMB63.98 million). As at 31 July 2021, the Group has undrawn bank facilities of RMB23.90 million (2020: 176.68 million) for working capital purposes.

CAPITAL STRUCTURE

As at 31 July 2021, the Group's total equity attributable to owners of the Company was RMB350.80 million (2020: RMB356.71 million). Total assets of the Group amounted to RMB491.96 million (2020: RMB629.34 million), 58.46% (2020: 51.38%) of which comprised property, plant, equipment and right-of-use assets.

CHARGES ON GROUP ASSETS

As at 31 July 2021, the Group's secured banking facilities, including trade finance, overdrafts and bank loans, totaling RMB77.52 million (2020: RMB305.24 million) were secured by (i) bank deposits of the Group of RMB47.44 million (2020: RMB61.24 million) and (ii) trade receivables of the Group of RMB16.82 million (2020: RMB28.36 million).

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, AND FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

The Group did not conduct any significant investments, material acquisitions or disposals. The Group has been streamlining its operation over the years with an aim to improve the Group's financial position by adopting a light asset operation and lower geared structure and higher liquidity. As at the date of this Annual Report, the Group does not have any concrete plan for material investments or capital assets.

SIGNIFICANT INVESTMENTS HELD

During the financial year, the Group did not hold any significant investment in equity interest in any other company.

CONTINGENT LIABILITY

The Group does not have material contingent liability as at 31 July 2021.

Management Discussion and Analysis of Results of Operations

FOREIGN EXCHANGE EXPOSURE

The Group is exposed to foreign currency risk primarily through sales, purchases and borrowings that are denominated in currencies other than the functional currency of individual group entities. The currencies giving rise to the risk was primarily USD.

During the financial year, the Group has made net foreign exchange losses of RMB1.99 million (2020: RMB1.74 million) mainly due to the unrealised and realised foreign exchange loss.

Most of the Group's sales transactions are denominated in RMB and USD and certain payments of the Group were made in RMB and USD. In view of fluctuation of the RMB against the USD during the financial year, the Group was exposed to foreign currency risk primarily in respect of trade receivables and cash and cash equivalents denominated in USD.

As at 31 July 2021, if RMB had weakened/strengthened by 5% against USD, with all other variables held constant, post-tax loss for the year would have been approximately RMB1,033,000 lower/higher (2020: post-tax loss for the year would have been approximately RMB4,115,000 lower/higher), mainly as a result of foreign exchange gains/losses on translation of financial assets and liabilities denominated in currencies other than the functional currency of the respective group entities.

As at 31 July 2021, if RMB had weakened/strengthened by 5% against HK\$, with all other variables held constant, post-tax loss for the year would have been approximately RMB641,000 higher/lower (2020: post-tax loss for the year would have been approximately RMB1,234,000 higher/lower), mainly as a result of foreign exchange losses/gains on translation of financial assets and liabilities denominated in currencies other than the functional currency of the respective group entities.

The Group will continue to monitor the Group's foreign currency risk exposure and to ensure that it is kept at an acceptable level.

EMPLOYEES AND REMUNERATION POLICY

As at 31 July 2021, the Group had a total of 490 employees (2020: 935). During the financial year, the Group did not make significant changes to the Group's remuneration policies. Human resources expenses of the Group (excluding the Directors' remuneration) for the financial year amounted to RMB58.74 million (2020: RMB108.30 million). The decrease in human resources expenses was mainly due to the decrease in the number of employees during the financial year. The Group's remuneration package is updated on an annual basis and appropriate adjustments are made with reference to prevailing conditions of the human resources market and the general outlook of the economy. The Group's employees are rewarded in tandem with their performance and experience. The Group recognises that the improvement of employees' technical knowledge, welfare and wellbeing is essential to attract and retain quality and dedicated employees in support of future growth of the Group.

The Group has adopted a provident fund scheme for its employees in Hong Kong in accordance with the Mandatory Provident Fund Schemes Ordinance (Chapter 485 of the Laws of Hong Kong). The Group is contributing mandatory government pension scheme for its employees in the PRC.

As a publicly listed entity, the Group has adopted a share option scheme to provide incentives to eligible directors and employees to participate in the Group's success.

PRINCIPAL RISKS AND UNCERTAINTIES

(i) **Economic climate and individual market performance**

The impact of economic conditions on consumer confidence and buying habits would affect sales and results of the Group. The economic growth or decline in our geographical markets that affected consumer spending on our products would also affect our business. The Group continues to implement its strategies to develop and strengthen penetration of different geographical markets thereby reducing its dependency on specific markets.

(ii) **Loss of key individuals or the inability to attract and retain talent**

Lack of appropriately skilled and experienced human resource could result in a delay in achieving the Group's strategic goals. The risk of the loss of key personnel is mitigated by regular reviews of recruitment and retention practices, remuneration packages and succession planning within the management team.

(iii) **Financial risks**

The Group is subject to foreign exchange risk, credit risk, liquidity risk, cash flow and fair value interest-rate risk. Details of the financial risks of the Group during the financial year are set out in note 3 to the consolidated financial statements of the Group.



Management Discussion and Analysis of Results of Operations

THE COVID-19 PANDEMIC'S IMPACT

The outbreak of COVID-19 has expanded globally and the prevention and control measures to combat the disease have continued to be implemented by different countries. As at the date of this Annual report, there was no material negative impact on export and sales of product for the Group due to the outbreak of COVID-19.

The Directors will continue to closely monitor the development of the COVID-19 and assess its impact on the financial position, and operational results of the Group. At present, the Group does not foresee any material change in its exposures to credit risk and liquidity risk. The Group has remained to be financially stable as at 31 July 2021 and experienced no material recovery problem.

EVENTS AFTER THE REPORTING DATE

There were no other significant events affecting the Company nor any of its subsidiaries after the reporting date as at 31 July 2021 requiring disclosure in this Annual report.

Environmental, Social and Governance (ESG) Report

ABOUT THIS REPORT

This Report outlines the Environmental, Social and Governance (“ESG”) performance of V.S. International Group Limited (the Group) with its philosophy, approach and achievements to create value for the stakeholders during the financial year ended 31 July 2021.

The scope of this report covers the Group’s key business operations in Hong Kong and Zhuhai, which encompasses the manufacturing and the sale of plastic moulded products and parts, assembling of electronic products, moulds design and fabrication. The report is prepared in accordance with the ESG Reporting Guide as set out in Appendix 27 to the Listing Rules.

The Group gives credence to that sustainability is key to its business success and a business approach to creating long-term value. The Group’s sustainability strategy is deeply rooted within its corporate value and in line with the Group’s key principles. The Group’s Corporate Social Responsibility (“CSR”) Policy, reaffirming its commitment to sustainable growth, has been implemented across various functions and business units.

The Board tackles key ESG issues both at the Group and business levels. The Board oversees the overall direction of the Group’s ESG strategy and development; the business units set up individual ESG programmes that are aligned with their nature and scale of operation. ESG performance is quantified, reviewed, analysed and reported to senior management on a regular basis to reinforce senior management oversight and drive continuous improvement.

Reporting Boundaries

The Group adopted the ‘financial control’ approach to define its organisation boundary for calculating environmental and social performance. The reporting boundary is defined to be performance of the Group’s factories in the PRC covering the period within the calendar years of 2020 and 2021. Thus, the report provides an overview of our ESG management approach, related initiatives and environmental performance indicators during the period of 1 August 2020 to 31 July 2021.

BOARD STATEMENT

The Board of Directors acknowledge the significance of effective sustainability practices and are actively integrating ESG systems in key business decisions. The Board is ultimately responsible for our ESG strategy and reporting and also to oversee our management approach and strategy to monitor ESG issues.

The Board regularly evaluate and determine our ESG related risks, and ensures that appropriate and effective ESG risk management and internal control systems are in place. The Board has regular meetings and discussion on the effectiveness of these systems as well as progress made against relevant ESG-related goals and targets during the year ended 31 July 2021.

Environmental, Social and Governance (ESG) Report

Climate change is at the top of the global agenda recently. Governments have successively committed to achieving carbon neutrality. For example, Mainland China aims to be carbon neutrality by 2060, while Hong Kong has pledged to become carbon neutral by 2050. The transition to a low-carbon society will lead to a significant investments and changes in market expectations. Management is taking steps to review and monitor the Group's greenhouse gas emissions and setting reduction targets accordingly

In recent years, the Group has invested in renewable energy and install solar panels to satisfy our energy consumption demand sustainably. Our goal is to maximise our solar energy consumption of the total electricity consumed in the Group's production.

STAKEHOLDER ENGAGEMENT AND MATERIALITY ASSESSMENT

The Group has been maintaining an open and transparent dialogue with stakeholders. We start by gathering a better understanding of their expectations and views on what ESG issues they think matter the most and how the Group should be expected to handle such important ESG issues. Given its role as an integrated manufacturing services supplier and one-stop customer solution provider, the Group interacts with a variety of stakeholders, including employees, customers, regulators, suppliers, shareholders, and local communities, through staff meetings, customer service channels, Annual General Meeting, community services etc. on a regular basis. This helps gauge the expectations of the Group's key stakeholders and collect feedback from them to guide the Group in formulating and strategising its ESG management. The disclosures in this ESG report have reflected and prioritised the key interests and concerns of these key stakeholders during the reporting period, as obtained from the stakeholder engagement activities.

ENVIRONMENTAL PROTECTION

The Group strives to operate its businesses in an environmentally responsible way through minimising negative environmental impacts, improving resource efficiency and maintaining compliance of significant local environmental legislations.

Emissions

An environmental management system is in line with local and international standards such as ISO14001:2015 to monitor production processes in the production facility. Committed to reducing air emissions, we have introduced and actively applied emission control measures in our operations. For example, filtering devices such as those with activated carbon are used for absorbing toxic gas emitted from the soldering process to avoid direct emission into the atmosphere.

A robust waste management control procedure has been adopted across the Group's businesses to enable effective identification, segregation and handling of hazardous and non-hazardous waste. Hazardous waste generated from the manufacturing processes such as organic solvents are transferred by licensed vendors to the government-designated chemical waste processing facility. Records of hazardous waste transfer are documented and retained for a minimum of three years.

Environmental, Social and Governance (ESG) Report

The Group's waste management procedure advocates the "5Rs" principles, emphasising "Replace, Reduce, Reuse, Recover and Recycle". Examples of the Group's innovative waste management solutions include redesigning the used metal mould tooling for the production of new products, as well as reusing and recycling of residual plastics for packaging.

Use of Resources

The Group endeavours to reduce our energy consumption intensity by exploring alternatives, renewable sources and promoting energy conservation, as energy use in terms of electricity consumption account for the vast majority of resource use and produces greenhouse gas emissions.

A team of independent third-party specialist is appointed periodically to perform energy audits, in order to identify opportunities for alternative energy source adoption and long-term cost saving benefits. To date, over RMB80 million has been invested in sourcing renewable energy – in our case, solar energy. During the reporting period, the solar panels generated over 8,969,836kWh (2020: 8,915,904 kWh) of electricity, of which 2,832,916 kWh (2020: 4,487,904 kWh) was consumed in the Group's production process. The remaining 6,136,920kWh (2020: 4,428,000 kWh) of electricity was sold to the local power grid. Currently, solar energy provides about 20% of the total electricity consumed in the Group's production process.

In addition, a number of energy-efficiency measures have been implemented at the Group's facilities and offices. These include, for example, shifting to more energy efficient LED lighting, setting air-conditioning temperature at 26 degrees Celsius or above, and putting up signage at common areas and their workstations to remind staff to save energy. Energy saving has also been one of the prioritised discussion items on the Group's senior management's meeting agenda.

Water conservation measures have been adopted across operations of the Group. All business units and departments are responsible for monitoring the onsite water supply system and reporting and remediating any identified leakage on a timely basis. Although there is no issue in sourcing water, employees are encouraged to conserve water from an individual perspective, and find ways to use water more wisely in production to cultivate water-saving habits. During the year, the decrease in water consumption and water consumption intensity demonstrated our progress made in water conservation and management.

To promote green packaging, we provided our clients with options for environmentally friendly packaging solutions. These include biodegradable plastics for packaging and smart designs that reduce the use of non-recyclable packaging materials.

Environmental, Social and Governance (ESG) Report

THE ENVIRONMENT AND NATURAL RESOURCES

The Group remains highly aware of its impacts on the earth and consumption of resources. We renewed the Environmental Management System ISO14001:2015 accreditation this year, which demonstrated the Group's effort to mitigate its environmental footprint and integrate sustainable practices into our operations.

In addition, the Group has consistently invested in making the facilities and equipment more resource-efficient. Stringent protocols are enforced at our production facilities to prevent accidental leakage and spillage of chemicals into the environment. Emergency planning and drills are performed to enhance employees' awareness of chemical management and business resilience.

As a responsible corporate citizen, the Group proactively monitors the production and procurement process to minimise adverse impacts to the environment. For example, an independent team is committed to strengthen green production and maintain an environmental quality assurance system. Our quality assurance team performs routine sample testing to prevent the use of restricted materials in production. The Group also reviews material safety report submitted by the suppliers to ensure restricted materials have not been procured or applied in the materials we purchased.

CLIMATE CHANGE

Extreme weather events are likely to become more frequent with human-induced climate change. Such cases will directly disturb our plants' wellbeing that is essential to all our operations and even business continuity. To minimize life, property and financial losses, we formulated instructions under different extreme weather scenarios of typhoon and flooding. Especially not to affect the production process due to loss of energy supply caused by the extreme weather, the Group will ensure reliable energy supply from our solar panel system to maintain operation under extreme weather and other disruptions triggered by climate change. The Board will keep monitoring the risks and opportunities given by climate change.

Environmental, Social and Governance (ESG) Report

ENVIRONMENTAL PERFORMANCE DATA TABLE

Environmental KPIs	Unit	2019/20	2020/21
Nitrogen oxides (NOx) emissions	Kg	1,748	758
Sulphur oxides (SOx) emissions	Kg	3	1
Particulate Matter (PM) emissions	Kg	144	72
Total greenhouse gas (GHG) emissions	Tonne CO ₂ e	11,549	7,219
Scope 1 – Direct emissions and removals	Tonne CO ₂ e	677	486
Scope 2 – Energy indirect emissions	Tonne CO ₂ e	10,872	6,733
Total hazardous waste	Tonne	5	4
Total non-hazardous waste produced	Tonne	208	163
Total energy consumption	kWh	23,678,197	14,803,567
Total energy consumption intensity			
By revenue	kWh/Revenue RMB'000	49.09	57.78
Total direct energy consumption	kWh	6,235,417	3,816,502
Gasoline/Petrol	kWh	140,814	96,593
Diesel	kWh	1,593,519	808,973
LPG	kWh	13,180	78,020
Renewable energy	kWh	4,487,904	2,832,916
Total indirect energy consumption	kWh	17,442,780	10,987,065
Purchased electricity	kWh	17,442,780	10,987,065
Water consumption	m ³	380,622	335,182
Water consumption intensity			
By revenue	m ³ /Revenue RMB'000	0.79	1.31
Total packing material	Tonne	15,141	1,021
Total packing material intensity			
By revenue	Tonne/Revenue RMB'000	0.03	0.00

Note: GHG emissions data for both years were calculated based on emissions factors with reference to sources including the Stock Exchange of Hong Kong's "How to Prepare an ESG Report Appendix 2: Reporting Guidance on Environmental KPIs", the Hong Kong SAR Government's Environmental Protection Department and the Electrical and Mechanical Services Department's "Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong", the Greenhouse Gas Protocol's Emission Factors for Cross Sector Tools, the OECD and IEA's "CO2 Emissions from Fuel Combustion", the EPA's "Emission Factors for Greenhouse Gas Inventories" and the IEA's "Energy Statistics Manual".

Environmental, Social and Governance (ESG) Report

EMPLOYMENT AND LABOUR PRACTICES

Employment

Our 'People-first' principle prioritising care for employees is rooted in our core values and the Group's human resources strategy. The Group values the efforts made by each of our employees and their contributions to the Group's consistent delivery of quality solutions to customers, as well as sustaining the continuous business growth.

The Group's human resources policies have thus been established to stipulate relevant practices in recruitment, dismissal, promotion, working hours, holidays, equal opportunities and compensation benefits. Employees are provided with a competitive remuneration package including social insurance and housing provident funds. We provide remuneration up to industry's standards and make solid efforts to minimise income gap. Our remuneration package follows Zhuhai Government's minimum wages requirement, meanwhile, we recommend reasonable working hours to our employees, and if overtime is needed, we have policies in place to secure reasonable overtime payments. To bring convenience to employees and to cater for those in need, the Group provides free healthy meals for breakfast, lunch and dinner at the canteen for employees of all grade levels, and provides dormitories, where needed, for staff at the factory. The Group also organised various recreational activities, such as a monthly birthday celebration, spring festival dinner and basketball competitions to promote a work-life-balance culture within the organisation. In November 2019, our team was awarded "Best team of the Year" in the basketball competition of Zhuhai High-tech Zone, which recognizes the spirit of teamwork within departments. Those competitions and activities form as important components of our employee care programs to promote work-life balance and an inclusive workplace culture.

With businesses that highly depending on people, the Group is committed to embracing diversity as well as providing equal opportunity and a collaborative workplace. The Group strictly enforces anti-discrimination policy and has zero tolerance for harassment in any forms. All employees are assessed and hired based on their capabilities, regardless of their age, gender, nationality, religion, cultural background, sexual orientation, etc. An example of the Group's commitment to promote equal opportunity is the recruitment of racial and ethnic minorities to support racial diversity and inclusion in the workplace. As the first business in Zhuhai to employ such a large number of Muslim staff members, the Group has made multiple efforts to respect the religious belief of these employees in various ways. A halal kitchen managed by a Muslim cook has been set up and a separate dining area for Muslim employees has been arranged. Additional holidays are also provided to these employees for celebration of Islamic festivals, with designated praying space reserved at the factory.

Health and Safety

The health, safety and well-being of the employees have always been the Group's first priority. Committed to providing its people with a safe working environment, the Group adheres to applicable local laws and regulations as well as internationally recognised standards such as OHSAS 18001 – certified Occupational Health and Safety Management Systems. In addition to its focus on regulatory compliance, the Group invests strategically in technology to improve occupational health and safety at manufacturing plants. For example, the Group has proactively invested in automating the production process at the Group's facility in order to reduce manual workload and hence reduce associated safety risks.

Environmental, Social and Governance (ESG) Report

Our occupational health and safety procedures provide employees with methodologies and tools to effectively identify hazards and assess the associated risks. A Safety Committee has also been established to handle work injury cases, monitor the maintenance of fire equipment as well as organise regular fire safety training. Our extensive safety training programmes equip our employees with the adequate awareness and knowledge to carry out their jobs safely. All-rounded health and safety initiatives have been running effectively which has fostered employee satisfaction.

To minimise the risk of cross infection due to high residential density, we enhanced our health measures regarding the living environment and space for the staff quarter. Number of employees for each apartment was further restricted from 6 people per flat to 4 people per flat.

During the COVID-19 epidemic, the Group strictly aligns with government's prevention and control policies and regulations, and performed precautionary measures to protect the health and safety of the employees. For example, specific measures in health surveillance, quarantine and isolation treatment, and healthcare training are in place to ensure that staff are staying alert to the situation and working in safe environments. Also, employees are provided with health guidance and advice on the prevention of pneumonia and respiratory tract infection. These guidance include the wearing a mask, maintaining appropriate social distance (at least 1 metre), and disposing of used masks properly.

Chinese government has called for not to make unnecessary travelling during the Chinese New Year period. The Group has followed the government's prevention suggestion that special bonus will be paid if the employee stay in Zhuhai during the lunar holiday period. Also, employees are provided box of masks and health guidance and advice on the prevention of pneumonia and respiratory tract infection.

Development and Training

The Group views its employees as its greatest asset and believes that ongoing training and development of its people is crucial to groom employees for providing premium quality service and maintain the Group's competitiveness.

On-boarding and orientation programmes are in place to help the new joiners better understand corporate culture and adapt to their positions. A series of training courses have been arranged for existing employees, with an aim to enhance their technical and soft skills. These courses cover a wide range of topics including business knowledge, personal development, business conduct and ethics, health and safety, as well as sustainable development. For example, a plastic moulding technician assessment scheme was launched to provide tailor-made evaluation for assessing and developing plastic moulding technicians. The Group stipulated minimum training hours requirement for all employees. For example, we require a minimum of 24 hours training for newly joined employees on plant safety and operation knowledge and a minimum of 8 hours for existing production employees to refresh the knowledge and introduce new skills. During the reporting period, the average training hours for each staff is 13.32 hours. Furthermore, the employees are entitled to corporate sponsorship and support to attend not only training events hosted internally at the Group and at local external organisations, but also those held overseas. This helps encourage employees to pursue new knowledge and undertake life-long learning.

Environmental, Social and Governance (ESG) Report

Trainings and guidelines on prevention of COVID-19 are provided to employees so that they uphold and maintain appropriate hygiene standards and are competent to perform their duties in a safe and healthy manner at the workplace. The training outlines a series of preventive measures to minimise potential risks of virus transmission, which include clinical features, mode of transmission and incubation period, the proper use of mask, etc.. It provides step-by-step procedures for wearing masks, monitoring of body temperature, and performing hand hygiene. The training ensures the employees keep high awareness of the virus and maintain good personal hygiene as well as build up good body resistance.

To pursue continual improvement in our training programmes, the Group regularly review the adequacy and quality of our training resources. Feedback is solicited from participants to enhance training quality.

Labour Standards

Employment of child and forced labour are strictly prohibited in any of the Group's operations, and the Group's suppliers are expected to conform to the same standards. The Group extends its responsibilities beyond mere compliance with relevant laws and regulations to provide employees with quality working conditions. Robust mechanisms for prevention, surveillance, and reporting of practices involving child, forced or compulsory labour are in place. Policies and procedures on labour practices have been established in line with international good practices.

OPERATING PRACTICES

Supply Chain Management

The Group considers its suppliers as important business partners and strives to forge and maintain close and stable relationships with them to strengthen the Group's performance in sustainability.

The Group's supplier evaluation and selection procedure manual standardises requirements on all supplier selection, evaluation and management. Suppliers' ESG performance is one of the prime consideration factors in our selection process. The assessment results are reviewed and authorised by the Group's management.

Selected suppliers are subject to ongoing monitoring and annual evaluation for quality assurance. The Group works closely with them to meet its ESG requirements, such as pursuing the well-being of their employees, and assist them in applying the requirements. If a supplier fails to achieve the requirements of the Group and does not undertake effective and timely remedial actions, the Group may cease to source products or services from the vendor in the future.

Product Responsibility

The Group believes that the quality of its products and services is key to the competitiveness of the business.

An integrated quality, environmental and health management system has been implemented to ensure that the solutions which the Group provides meet the requirements, needs and expectations of its customers and end users. The Group has established procedures to govern quality assurance and control in every process of manufacturing, from raw material procurement, to production of semi-finished products, to packaging of finished goods. The Group's products are made to meet the respective health and safety requirements of the target markets.

The Group's professional staff are well trained and skilled in handling customer enquiries and complaints. Customers can access various channels such as our hotline and via email to request information or submit complaints. Complaints received are followed up and resolved in a timely manner by designated professionals. The Group keeps an open mind to customer suggestions to guide continuous improvements in its products and services.

We have established the recall procedures in our Unqualified material and product policy for any fault products which are delivered. Products will be traced, recalled and replaced. Investigation for the bad quality will be conducted and improved in future production.

To provide customers with information that is accurate and complete, the Group has adopted standardised procedures for advertising and labelling of products that align with the regulatory requirements of the target markets.

Protection of customer data and privacy is becoming increasingly important. The Group's policies and procedures in place require all employees to treat customer data and sensitive business information with care. Where needed, confidentiality and non-disclosure agreements will be signed prior to doing business with the customer. Access to customer data is limited to authorised personnel only.

The Group treasures our own research and development. Intellectual property ("IP") rights have been observed and protected by our Intellectual Property Maintenance and Control policy. We are cautious about handling designs, and strictly comply with patent requirements and royalty in adoption. Similarly, we defend our IP rights by registration and other confidential measures.

In light of growing concerns in data privacy and cybersecurity, and an increasing level of digitalisation of communication, the Group has established a Computer Information System Management policy which sets out requirements to protect business secrecy and customer data privacy in accordance with the Personal Data (Privacy) Ordinance (Chapter 486 of The Laws of Hong Kong), the Corporate Finance Consultant Code of Conduct and other relevant local laws. Our data privacy policies and requirements are communicated to all employees through a variety of channels including staff meetings and training courses to keep high awareness of customer data privacy and protection.

Environmental, Social and Governance (ESG) Report

Anti-corruption

During the financial year, the Group was not aware of any litigation arising out of the violation of laws or regulations against corruption, bribery, fraud, and money laundering, such as Law of the PRC on Anti-money Laundering (中華人民共和國反洗錢法) and the Prevention of Bribery Ordinance (Chapter 201 of The Laws of Hong Kong). We uphold high standards of business ethics, conduct and integrity and stands against any forms of bribery, extortion, fraud and money laundering.

The Group strictly prohibits all employees, either directly or indirectly, from soliciting or receiving any gifts, rewards or advantages from any business associates. An anonymous whistle-blowing system is in place to encourage the reporting of misconduct. Regular training about anti-bribery is taken place every year for all staff.

In addition, suppliers and customers are required to comply with the Code of Conduct and Anti-corruption Policy to ensure that the Group's business partners uphold the same ethical standards as the Group does. A corruption risk assessment is conducted prior to the acceptance or continuance of a business relationship with any supplier or customer.

Community Investment

Giving back to the community in every possible way is what the Group takes pride in. Committed to making a more harmonious, loving and inclusive community, the Group leverages its resources by supporting charitable services that fulfil social needs.

V.S. Charitable Foundation, recognised by the local government of the PRC and listed on the Zhuhai Charity Federation website, aims to raise funds in support of those in need. Over the years, donations were made through the Foundation to various organisations supporting the elderly, education institutions, and families living in poverty. In 2020, the Group also donated 12 air purifiers to the Central Hospital of Wuhan and 3 air purifiers to General Hospital of Huarun WISCO to help Hubei citizens fight the virus and go through hardships during the COVID-19 epidemic.

The Group encourages its employees to actively participate in various community services. During the year, the Group continued to collaborate with Hong Kong Zhuhai Commerce Association and Zhuhai Red Cross to organise a voluntary blood donation event in the factory. The event was well supported by a large number of employees. Going forward, the Group will continue to support the community by engaging more employees in taking part in community services.

REGULATORY COMPLIANCE

The Group recognises the importance of regulatory compliance and has established respective preventive, monitoring and control measures to ensure compliance with relevant laws and regulations. Regulatory frameworks within which the Group operates are analysed and monitored, while internal policies are prepared and updated accordingly. Tailor-made workshops are also conducted where necessary so as to strengthen the awareness and understanding of the Group's internal controls and compliance procedures.

Environmental, Social and Governance (ESG) Report

The Group observe closely the laws and regulations relevant to our businesses and make full efforts in meeting regulatory compliance. During the reporting period, the Group was not aware of any non-compliance with laws and regulations that have had a significant impact on the Group relating to environmental protection, employment, and labour and operating practices.

SOCIAL PERFORMANCE DATA TABLE

Social Performance

	Unit	FY2019/20	FY2020/21
Employee Profile			
Total workforce	No. of people	935	490
<i>Total workforce by employment type</i>			
Full-time	No. of people	935	490
Part-time	No. of people	–	–
<i>Total workforce by gender</i>			
Male	No. of people	494	242
Female	No. of people	441	248
<i>Total workforce by rank</i>			
General staff	No. of people	898	466
Middle management	No. of people	24	13
Senior management	No. of people	13	11
<i>Total workforce by age group</i>			
18 – 29	No. of people	227	51
30 – 39	No. of people	227	109
40 – 49	No. of people	342	210
50 – 59	No. of people	135	115
60 or above	No. of people	4	5
<i>Total workforce by geographic location</i>			
Mainland China	No. of people	923	484
Malaysia	No. of people	12	6
Employee Turnover			
Employee turnover rate	%	72.43%	63.30%
<i>Employee turnover rate by gender</i>			
Male	%	77.14%	68.53%
Female	%	64.17%	56.18%
<i>Full-time employee's turnover rate by age group</i>			
18 – 29	%	85.00%	86.68%
30 – 39	%	72.08%	66.25%
40 – 49	%	59.71%	50.93%
50 – 59	%	36.02%	41.33%
60 or above	%	20.00%	0.00%
<i>Employee turnover rate by geographic location</i>			
Mainland China	%	72.65%	63.42%
Malaysia	%	29.41%	50.00%

Environmental, Social and Governance (ESG) Report

Social Performance

	Unit	2019	2020	2021
Occupational Health and Safety				
Work-related fatalities	No. of people	0	0	0

	Unit	FY2019/20	FY2020/21
Lost day due to work injury [#]	No. of days	984	726

The lost day is calculated based on sum of the number of injuries multiply no. of days cannot attend to work.

	Unit	FY2019/20	FY2020/21
Development and Training			
Total workforce trained	No. of people	935	490
<i>Employees trained by gender</i>			
Male	No. of people	494	242
Female	No. of people	441	248
<i>Employees trained by employee category</i>			
General staff	No. of people	898	466
Middle management	No. of people	24	13
Senior management	No. of people	13	11
<i>Average training hours per employees by gender</i>			
Male	Hours/employees	72	42
Female	Hours/employees	46	30
<i>Average training hours per employees by employee category</i>			
General staff	Hours/employees	61.87	37.05
Middle management	Hours/employees	19.71	24.46
Senior management	Hours/employees	4	4

Supply Chain Management

Number of suppliers by geographic location

Hong Kong	No. of suppliers	15	14
Mainland China	No. of suppliers	237	222
Countries/regions in Asia	No. of suppliers	2	2
Countries/regions in Europe	No. of suppliers	1	3
Other region	No. of suppliers	2	3

Product Responsibility

Percentage of total products sold or shipped subject to recalls for safety and health reasons	%	0.12%	0.07%
Number of products and service related complaints received	No. of complaints	36	8

Directors and Senior Management Profile

EXECUTIVE DIRECTORS

Mr. BEH Kim Ling, aged 63, is the chairman of the Company. Mr. Beh started his career in 1976 as a plastic moulding technician in Singapore. Three years later, Mr. Beh established VS Industry Pte Ltd. which was principally involved in the manufacturing of cassettes and video tapes parts in Singapore. In 1982, Mr. Beh, together with his wife, relocated the entire business operations of VS Industry Pte Ltd. from Singapore to Johor Bahru, Malaysia and set up V.S. Industry Berhad (“VS Berhad”) in Johor Bahru, Malaysia. Mr. Beh has been the executive chairman of VS Berhad since then. With the vast experience in the plastic moulding injection business gained in Singapore and Malaysia, Mr. Beh founded the Group’s business in the PRC in 1997. Mr. Beh has been appointed as an executive Director since 5 November 2001.

In November 2003, Mr. Beh received Honorary Doctorate from the Honolulu University in Hawaii, the United States of America. In recognition of his efforts and dedication, His Excellency, the Governor of Malacca conferred the Darjah Putra Seri Melaka (“DPSM”) to him which carries the prestigious title of “Datuk” in December 2012. Currently, Mr. Beh focuses mainly on business development and formulation of the overall business strategy of the Group.

Mr. Beh is the brother-in-law of Mr. Gan Sem Yam and Mr. Gan Tiong Sia and the father of Mr. Beh Chern Wei.

Mr. GAN Sem Yam, aged 65, is the managing Director. After completing his secondary education in 1975, Mr. Gan joined one of the shipyards in Singapore as an electrician. Mr. Gan joined VS Berhad in 1982 and was promoted to general manager and director of VS Berhad in February 1988. Mr. Gan was appointed as an executive Director on 16 July 2001.

In December 2012, in recognition of his efforts and dedication, he was conferred the DPSM which carries the prestigious title of “Datuk” by His Excellency, the Governor of Malacca. Mr. Gan is mainly responsible for the operations and daily management of the Group.

Mr. Gan is the brother of Mr. Gan Tiong Sia, the brother-in-law of Mr. Beh Kim Ling, and the uncle of Mr. Beh Chern Wei.

Mr. ZHANG Pei Yu, aged 83, has been with the Group since October 2000 and has been appointed as an executive Director since 5 November 2001. Prior to joining the Group, Mr. Zhang held various managerial positions with a number of large state-owned enterprises and government bureau in the PRC, including Shenyang Auto Mobile Manufacturing Factory, Shenyang Light Industry Bureau, Planning Economy Committee of Shenyang and Shenyang Jinbei Company. Mr. Zhang has gained substantial experience in corporate management and business development in the PRC.

Mr. Zhang is principally responsible for the corporate affairs of the Group in the PRC.

Directors and Senior Management Profile

Mr. BEH Chern Wei, aged 35, was appointed as an alternate Director to Madam Gan Chu Cheng on 21 March 2015 and redesignated from an alternate Director to Madam Gan Chu Cheng to an executive Director on 16 December 2015. Mr. Beh graduated with a Bachelor of Science degree in Industrial Engineering from the State University of New York at Buffalo in 2006. Upon graduation, Mr. Beh served for a year in the business development division of VS Berhad, the parent company of the Company, whose subsidiaries are principally engaged in the manufacturing, assembly and sale of plastic moulded components and parts, and electrical products. After joining the Group, Mr. Beh served as a project manager and a business system manager in the Group's production facilities in Zhuhai, the PRC, whereby he took part in activities relating to management enterprise resource planning system, business development, sales and marketing, supply chain management, operational management and project and product development.

Mr. Beh currently is responsible for the financial management, information technology and supply chain management of the Group and is currently an executive director of VS Berhad, holding company of the Company which is listed on the Main Market of Bursa Malaysia.

Mr. Beh Chern Wei is the son of Mr. Beh Kim Ling, the nephew of Mr. Gan Tiong Sia, a non-executive Director, and Mr. Gam Sem Yam, an executive Director.

NON-EXECUTIVE DIRECTOR

Mr. GAN Tiong Sia, aged 61, joined the Board on 5 November 2001. After graduation from secondary school, Mr. Gan joined VS Berhad as a management trainee. Mr. Gan was subsequently promoted as the marketing manager of VS Berhad in 1986 and became a director of VS Berhad in February 1988.

In May 2014, in recognition of his efforts and dedication, he was conferred the Darjah Indera Mahkota Pahang which carries the prestigious title of "Dato" by His Excellency, the Sultan of Pahang.

With effect from 1 August 2021, Mr. Gan has resigned as a non-executive Director to focus on his other business engagements.

Mr. Gan is the brother of Mr. Gan Sem Yam, the brother-in-law of Mr. Beh Kim Ling, and the uncle of Mr. Beh Chern Wei.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. DIONG Tai Pew, aged 70, was appointed as an independent non-executive Director on 31 August 2002. Mr. Diong graduated with a Diploma in Commerce from Tunku Abdul Rahman College, Malaysia in 1976. Mr. Diong is a Chartered Accountant of Singapore and Malaysia. He is also a fellow member of the Chartered Tax Institute of Malaysia.

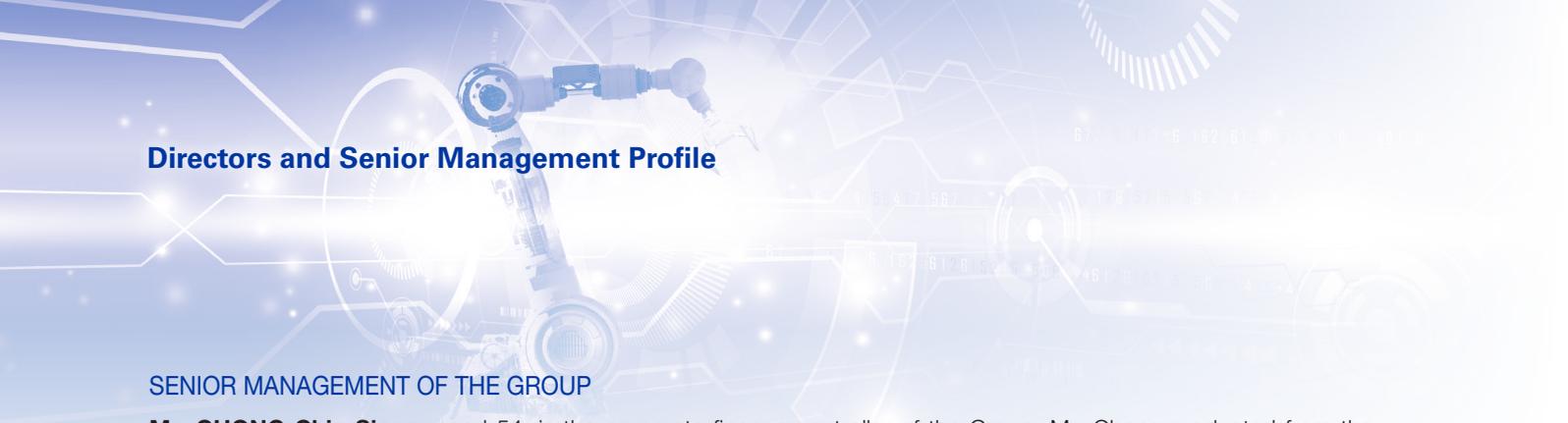
Mr. Diong is a practicing accountant and has more than 40 years of experience in audit and investigation work, taxation, merger and acquisition as well as business development. Mr. Diong is the founder partner of CA Diong, an accounting and consulting group in Singapore and Malaysia. He also served as the lead independent non-executive director of Hengyang Petrochemical Logistics Limited, a company listed on the Catalist of the Singapore Exchange.

Mr. Diong is currently an independent non-executive director and the chairman of the Audit and Risks Management Committee of VS Berhad, holding company of the Company which is listed on the Main Market of Bursa Malaysia.

Mr. TANG Sim Cheow, aged 62, was appointed as an independent non-executive Director on 30 September 2004. Mr. Tang graduated from the University of Malaya with a Bachelor of Accounting degree in 1984. He is a member of the Malaysian Institute of Accountants and Malaysian Institute of Certified Public Accountants, and a fellow member of the Chartered Tax Institute of Malaysia. Mr. Tang joined KPMG Kuala Lumpur upon graduation and was promoted to tax manager in 1988. In 1992, Mr. Tang was seconded to KPMG Johor Bahru to head the tax practice of the Johor Bahru Branch and was promoted to tax director in 1995. Since 2000, Mr. Tang operates his own accounting firm S C Tang & Associates, in Malaysia which provides assurance, tax and consultancy services.

Ms. FU Xiao Nan, aged 51, was appointed as an independent non-executive Director on 12 June 2015. Ms. Fu holds a master's degree in finance and has over 20 years of investment banking experience in the capital markets of the PRC. She is a sponsor representative registered with China Securities Regulatory Commission since 2007.

Ms. Fu is currently a partner of Phoenix Investment Company, which is incorporated in the PRC since March 2016. She joined Huatai United Securities Co., Ltd. in May 2011 and left in March 2016. Prior to joining Huatai United Securities Co., Ltd., Ms. Fu held senior management positions in various investment banks. From June 2008 to March 2010, Ms. Fu acted as an independent non-executive director of Blue Star Cleaning Co., Ltd. (now known as Chengdu Xingrong Environment Co., Ltd.), a company listed on the Shenzhen Stock Exchange (stock code: 000598). Since December 2012, Ms. Fu has also served as an independent non-executive director of the United Laboratories International Holdings Limited, a company listed on the Main Board of Stock Exchange (stock code: 3933).



Directors and Senior Management Profile

SENIOR MANAGEMENT OF THE GROUP

Mr. CHONG Chin Siong, aged 54, is the corporate finance controller of the Group. Mr. Chong graduated from the University Science of Malaysia with a Bachelor of Management (majoring in finance and accounting) in year 1992. Prior to joining the Group in January 2009, Mr. Chong has gained more than 25 years experience in internal audit, corporate finance and financial management in a number of public listed companies in Malaysia.

Mr. LOW Hang Vow, aged 48, is the operation finance controller of the Group. Mr. Low graduated from University of Malaya with a Bachelor of Accounting in year 1998. Mr. Low has gained more than 15 years experiences in relation to accounts, finance and taxation in Malaysia and the PRC.

Mr. LIEW San Kim, aged 58, is the general manager of V.S. Technology Industry Park (Zhuhai) Co., Ltd. and V.S. Industry (Zhuhai) Co., Ltd.. Mr. Liew graduated from Federal Institute of Technology with Diploma in electronics. Mr. Liew joined the Group in 2005 as a Quality Manager and was promoted to the present position in 2011.

Ms. ZHANG Ge, aged 51, is the human resources and administrative director of V.S. Technology Industry Park (Zhuhai) Co., Ltd. and V.S. Industry (Zhuhai) Co., Ltd.. Ms. Zhang joined the Group in May 2004 and was promoted to her current position in September 2011. Prior to joining the Group, Ms. Zhang served in large state-owned enterprises in the PRC. Ms. Zhang graduated from university and has gained more than 20 years experiences in relation to finance, human resources and administrative management in the PRC.

Corporate Governance Report

The Company is committed to maintaining a high standard of corporate governance and endeavours in following the code provisions (“Code Provisions”) of the Corporate Governance Code (“CG Code”) as set out in Appendix 14 to the Rules (“Listing Rules”) Governing the Listing of Securities on Stock Exchange. The Board considers such commitment is essential for the growth of the Group and for maximising the interest of the shareholders of the Company (the “Shareholders”). The Company regularly reviews its corporate governance practices to ensure that the latest development in corporate governance can be followed and observed.

CORPORATE GOVERNANCE PRACTICES

During the financial year, the Company had complied with the Code Provisions, except for the following provision.

According to Code Provision A.2.1 under the CG Code, the roles of chairman and chief executive should be separate and should not be performed by the same individual.

Mr. Beh Kim Ling and Mr. Gan Sem Yam are the chairman and the managing director of the Company respectively. Mr. Beh Kim Ling, in addition to his duties as the chairman of the Company, is also responsible for the strategic planning and overseeing all aspects of the Group’s operations. This constitutes a deviation from Code Provision A.2.1 as part of his duties overlap with those of the managing Director, who is in practice the chief executive. As the founder of the Group, Mr. Beh Kim Ling has extensive experience and knowledge in the core business of the Group and his duties for overseeing the Group’s operations is clearly beneficial to the Group. The Board considers that this structure will not impair the balance of power and authority between the Board and the management of the Group. Going forward, the Board will periodically review the effectiveness of this arrangement.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company adopted on 30 September 2004 its securities dealing code (“SD Code”) regarding the dealings of securities of the Company by the Directors and senior management of the Group, on terms no less exacting than the required standard under the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 to the Listing Rules.

The Company has made specific enquiry on all Directors regarding the dealings of securities of the Company and the Directors have confirmed that they have complied with the SD Code and Appendix 10 to the Listing Rules throughout the financial year ended 31 July 2021.

Corporate Governance Report

BOARD OF DIRECTORS

The Board is responsible for the leadership and control of the Company and oversees the Group's overall strategic policies. The management is delegated the authority and responsibility by the Board for the management of the Group. The Board is currently composed of four executive Directors namely Mr. Beh Kim Ling as the chairman, Mr. Gan Sem Yam, Mr. Zhang Pei Yu and Mr. Beh Chern Wei; one non-executive Director, namely Mr. Gan Tiong Sia; and three independent non-executive Directors, namely Mr. Diong Tai Pew, Mr. Tang Sim Cheow and Ms. Fu Xiao Nan. The biographical details of the Directors are set out under the section headed "Directors and Senior Management Profile" of this Annual Report. All Directors are subject to retirement by rotation and may offer themselves for re-election at the annual general meeting of the Company in accordance with the provisions of the Company's articles of association.

The Board meets regularly to review and determine the corporate strategies and overall strategic policies. Each of the members of the Board has full access to relevant information at the meetings. During the financial year ended 31 July 2021, the Board has convened four meetings at which, among other things, the following activities were conducted:

- (1) approved the annual report for the financial year ended 31 July 2020 and matters to be considered at the 2020 annual general meeting;
- (2) reviewed and approved corporate strategies of the Group for the financial year ending 31 July 2022;
- (3) approved the interim results for the six months ended 31 January 2021;
- (4) approved the announcements of the Company in relation to, among others, certain unaudited financial information of the Group provided to V.S. Industry Berhad for the compilation of its quarterly report for the three months ended 31 October 2020 and for the nine months ended 30 April 2021 respectively; and
- (5) approved continuing connected transactions and connected transaction of the Group.

The Board is also responsible for determining the Company's corporate governance policies and performing corporate governance duties set out under the CG Code. Its corporate governance duties include, among others, (i) to develop and review the Company's policies and practices on corporate governance; (ii) to review and monitor the training and continuous professional development of Directors and senior management; (iii) to review and monitor the Company's policies and practices on compliance with legal or regulatory requirements; (iv) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; (v) to review the Company's disclosure in the ESG Report; and (vi) to review the Company's disclosure in the Corporate Governance Report.

During the financial year, the Board has not held any meeting in relation to its corporate governance functions.

Apart from the regular board meetings, the Board met on other occasions when a board-level decision on a particular matter was required.

Details of the Directors' attendance records at the board meetings during the financial year ended 31 July 2021 are as follows:

	Attendance
<i>Executive Directors</i>	
Mr. Beh Kim Ling (<i>chairman</i>)	4/4
Mr. Gan Sem Yam	4/4
Mr. Zhang Pei Yu	4/4
Mr. Beh Chern Wei	4/4
<i>Non-executive Director</i>	
Mr. Gan Tiong Sia	4/4
<i>Independent non-executive Directors</i>	
Mr. Tang Sim Cheow	4/4
Mr. Diong Tai Pew	4/4
Ms. Fu Xiao Nan	4/4

Whilst the Board as a whole is to determine the corporate strategies and overall strategic policies, the executive Directors and senior management of the Company, as delegated by the Board, are responsible for implementing the determined strategies and policies and the day-to-day management of the Group's business.

Corporate Governance Report

Details of the Directors' attendance records at the annual general meeting of the Company, being the only general meeting held during the financial year ended 31 July 2021, are as follows:

	Attendance
<i>Executive Directors</i>	
Mr. Beh Kim Ling (<i>chairman</i>)	1/1
Mr. Gan Sem Yam	1/1
Mr. Zhang Pei Yu	0/1
Mr. Beh Chern Wei	1/1
<i>Non-executive Director</i>	
Mr. Gan Tiong Sia	1/1
<i>Independent non-executive Directors</i>	
Mr. Tang Sim Cheow	1/1
Mr. Diong Tai Pew	0/1
Ms. Fu Xiao Nan	0/1

Save as disclosed under the section headed "Directors and Senior Management Profile" of this Annual Report, there is no other relationship (whether financial, business, family or other material/relevant relationships) among the members of the Board.

The Company has received from each of the independent non-executive Directors a written confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all the independent non-executive Directors to be independent despite the fact that each of Mr. Diong Tai Pew and Mr. Tang Sim Cheow has served as an independent non-executive Director for more than nine years.

INSURANCE ARRANGEMENT

According to Code Provision A.1.8 of the CG Code, an issuer shall arrange appropriate insurance cover in respect of any legal action against its directors. During the financial year ended 31 July 2021, the Company has arranged liability insurance for its Directors and senior management.

DIRECTORS' TRAINING

Pursuant to Code Provision A.6.5 of the CG Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution to the board remains informed and relevant. The Company shall be responsible for arranging suitable training for all Directors at the Company's expense.

During the financial year, the Company has organised a training session conducted by qualified professionals in relation to Anti-corruption Framework Awareness to ensure that the directors fully understand their responsibilities roles, functions and duties as Directors under the Listing Rules and other applicable laws and regulations. Each of Mr. Beh Kim Ling, Mr. Gan Sem Yam, Mr. Beh Chern Wei and Mr. Gan Tiong Sia attended such training session. Mr. Zhang Pei Yu, Mr. Tang Sim Cheow, Mr. Diong Tai Pew and Ms. Fu Xiao Nan attended other professional training session separately.

NOMINATION COMMITTEE

The nomination committee of the Company ("Nomination Committee") currently consists of three members, comprising two independent non-executive Directors, namely Mr. Diong Tai Pew (chairman) and Mr. Tang Sim Cheow, and one executive Director, namely Mr. Beh Chern Wei. It was established by the Board with effect from 24 March 2012 and its duties are clearly defined in its terms of reference which have been prepared and adopted according to the Code Provisions.

The Nomination Committee reviews regularly the structure, size and composition of the Board and may make recommendations to the Board on the nominees for appointment as directors for their consideration and approval. To enhance the quality of the performance of the Board and to achieve diversity on the Board, the Board adopted on 30 August 2013 its board diversity policy ("Board Diversity Policy"), pursuant to which (i) differences in the skills, regional and industry experience, background, race, gender and other qualities of Directors will be taken into account in determining the optimum composition of the Board; and (ii) all Board appointments will be based on merit while taking into account diversity (including gender diversity). For the purpose of implementation of the Board Diversity Policy, the following measurable objectives were adopted:

Corporate Governance Report

- (A) at least 40% of the members of the Board shall be non-executive directors or independent non-executive directors;
- (B) at least one-third of the members of the Board shall be independent non-executive directors;
- (C) at least two of the members of the Board shall have obtained accounting or other professional qualifications;
- (D) at least 75% of the members of the Board shall have more than seven years of experience in the industry he/she is specialised in; and
- (E) at least two of the members of the Board shall have China-related work experience.

The Board has also adopted a nomination policy (“Nomination Policy”) during the financial year ended 31 July 2021. A summary of the Nomination Policy is disclosed below:

1. Objective

The nomination policy aims to set out the relevant selection criteria and nomination procedures to help the nomination committee and the Board to ensure that the Board has a balance of skills, experience and diversity of perspective appropriate to the requirement of the Group’s businesses.

2. Selection criteria

The selection criteria specified in the Nomination Policy include:

- commitment of available time and ability to devote sufficient time and attention to the affairs of the Company;
- reputation for integrity;
- accomplishment and experience in the relevant industry(ies);
- effectiveness in carrying out the responsibilities of the Board; and
- diversity in all its aspects as set out in the board diversity policy of the Company.

These factors are for reference only, and not meant to be exhaustive and decisive. The nomination committee has the discretion to nominate any person, as it considers appropriate.

3. Nomination procedures

- (i) For filling a casual vacancy, the nomination committee shall make recommendations for the Board’s consideration and approval. For proposing candidates to stand for election at a general meeting, the nomination committee shall make nominations to the Board for its consideration and recommendation.
- (ii) Until the publication of circular to the Shareholders, the nominated persons shall not assume that they have been proposed by the Board to stand for election at the general meeting.
- (iii) In order to provide information of the candidates nominated by the Board to stand for election at a general meeting, and to invite nominations from the Shareholders, a circular will be sent to the Shareholders. The circular will set out the lodgment period for the Shareholders to make the nominations. The names, brief biographies (including qualifications and relevant experience), independence, proposed remuneration and any other information, as required pursuant to the applicable laws, rules and regulations, of the proposed candidates will be included in the circular to the Shareholders.
- (iv) A candidate is allowed to withdraw his or her candidature at any time before the general meeting by serving a notice in writing to the company secretary of the Company.

The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at any general meeting.

4. Review of the Nomination Policy

The nomination committee of the Board will review the Nomination Policy, as appropriate, to ensure the effectiveness of the Nomination Policy. The nomination committee of the Board will discuss any revisions that may be required.

During the financial year ended 31 July 2021, the Nomination Committee has met once to review the structure, size and composition of the Board and review performance of each Director who is subject to retirement by rotation.

Details of attendance of each member of the Nomination Committee during the financial year ended 31 July 2021 are as follows:

	Attendance
Mr. Diong Tai Pew (<i>Chairman</i>)	1/1
Mr. Tang Sim Cheow	1/1
Mr. Beh Chern Wei	1/1

Corporate Governance Report

REMUNERATION COMMITTEE

The remuneration committee of the Company (“Remuneration Committee”) currently consists of three members, two independent non-executive Directors, Ms. Fu Xiao Nan (chairman) and Mr. Tang Sim Cheow, and one executive Director, Mr. Beh Kim Ling. The Remuneration Committee was established by the Board on 14 February 2006 and its duties are clearly defined in its terms of reference which have been prepared and adopted according to the Code Provisions. The function of the Remuneration Committee is to make recommendations to the Board on the policy and structure for all remuneration of Directors and senior management of the Company.

During the financial year ended 31 July 2021, the Remuneration Committee has met once to review and approve the remuneration structure of the Directors and senior management of the Company as well as discretionary bonus of the executive Directors for the financial year ended 31 July 2020.

Remuneration of Directors and Senior Management

Pursuant to Code Provision B1.5 of the CG Code, the remuneration of the members of the senior management by band for the year ended 31 July 2021 is set out below:

Remuneration band (HK\$)	Number of individuals
Nil to 1,000,000	4

Further particulars regarding Directors’ emoluments and the five highest paid employees as required to be disclosed pursuant to Appendix 16 to the Listing Rules are set out in notes 11 and 12 to the consolidated financial statements of the Group.

Details of attendance of each member of the Remuneration Committee during the financial year ended 31 July 2021 are as follows:

	Attendance
Ms. Fu Xiao Nan (<i>chairman</i>)	2/2
Mr. Tang Sim Chow	2/2
Mr. Beh Kim Ling	2/2

AUDIT COMMITTEE

The audit committee of the Company (“Audit Committee”) currently comprises three independent non-executive Directors, namely Mr. Tang Sim Cheow (chairman), Mr. Diong Tai Pew and Ms. Fu Xiao Nan. It was established by the Board with effect from 20 January 2002 and its duties are clearly defined in its terms of reference which have been prepared and adopted according to the Code Provisions.

The Audit Committee provides an important link between the Board and the Company’s auditors in matters coming within the scope of the Group’s audit. It also reviews the annual and interim reports of the Company prior to their approval by the Board, the effectiveness of the external and internal audit and of internal controls and risk evaluation.

During the financial year, the Audit Committee has convened four meetings and conducted the following activities:

- (1) reviewed the first and third quarterly results of the Company;
- (2) reviewed the interim and annual report of the Company;
- (3) reviewed the report of internal audit department, internal controls system and financial matters of the Group in pursuance of the terms of reference;
- (4) reviewed the audit findings of the external auditors of the Company;
- (5) made recommendation to the Board on the re-appointment of the external auditors; and
- (6) reviewed all ongoing continuing connected transactions and connected transaction of the Group.

Details of attendance of each member of the Audit Committee during the financial year ended 31 July 2021 are as follows:

	Attendance
Mr. Tang Sim Cheow (<i>chairman</i>)	4/4
Mr. Diong Tai Pew	4/4
Ms. Fu Xiao Nan	4/4

There was no disagreement between the Board and the Audit Committee on the selection, appointment, resignation or dismissal of the external auditors.

Corporate Governance Report

AUDITORS' REMUNERATION

During the financial year ended 31 July 2021, audit and non-audit services were provided to the Group by PricewaterhouseCoopers, the auditor of the Company, and other external auditors of the Company's subsidiaries in the PRC:

Services Provided	Amounts
	RMB
Annual audit	
Audit fee for the consolidated financial statements of the Group for the year ended 31 July 2021	1,396,000
Audit fee for the statutory audit of the financial statements of the Company's subsidiaries in the PRC for the year ended 31 December 2020	224,000
Non-audit services	
Fee for tax consultancy services of the Company's subsidiaries in the PRC and other non-audit services	179,000
	<hr/> 1,799,000 <hr/>

RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors are responsible for the preparation of the consolidated financial statements for each financial period which give a true and fair view of the state of affairs of the Group. In preparing the consolidated financial statements for the financial year ended 31 July 2021, the Directors have selected appropriate accounting policies and applied them consistently, and have prepared the consolidated financial statements on a going concern basis.

The statement of the external auditors about their reporting responsibilities on the consolidated financial statements are set out in the Independent Auditor's Report to the Shareholders on pages 60 to 67 of this Annual Report.

INTERNAL CONTROL

The Board acknowledges its responsibility for the risk management and internal control system of the Group and reviewing their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has the overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives, and establishing and maintaining appropriate and effective risk management and internal control systems. Highlights of the Group's risk management and internal control systems include the following:

- code of conduct — the Company's code of conduct explicitly communicates to each employee its values, acceptable criteria for decision-making and its ground rules for behavior.
- process to identify and manage significant risks and material internal control defects — significant risks or internal control defects identified by the management during the ordinary business operation of the Group will be reported to the Board as soon as practicable for further evaluating and management. A Board meeting will be held to conduct review and evaluation on the significant risks or internal control defects and appropriate actions will be taken to control the risks or to improve the internal control defects. During the financial year, no significant risks, or material internal control failings or weaknesses have been identified by the Board or the management.
- internal audit functions — the internal audit functions of the Group have been performed by the collaboration of the Board's office, finance department, human resources department and administration office by regular financial and operational review and recommending necessary actions to the management. The works carried out by the aforesaid departments of the Company ensure the risk management and internal control measures are in place and function properly as intended. The results of the internal audit and reviews are reported to the executive Directors and the Audit Committee.
- compliance with the Listing Rules and relevant laws and regulations — the Group will continue to monitor its compliance with relevant laws and regulations and continue to arrange for various trainings to be provided by its legal advisers or other professional parties to the Directors and management on the Listing Rules, PRC laws and regulations, etc.

Corporate Governance Report

The Audit Committee assists the Board in leading the management and overseeing their design, implementation and monitoring of the risk management and internal control systems. The management has reported and confirmed to the Board and the Audit Committee on the effectiveness of the risk management and internal control systems during the financial year ended 31 July 2021.

The Board, as supported by the Audit Committee as well as the management, conducted an annual review on the risk management and internal control systems, including the financial, operational and compliance controls of the Group during the financial year ended 31 July 2021, to ensure the adequacy of resources, staff qualifications and experience, training programs and budget of accounting, internal audit, training reporting, etc. The Board considered that such systems and the process for financial reporting and Listing Rules compliance are effective and adequate.

The Group has adopted the Management of the Regulation of Trade Secrets which provides a general guide to the Company's directors, officers, senior management and relevant employees in handling confidential information, monitoring information disclosures and responding to enquiries. The policy is to ensure potential inside information being captured and confidentiality of such information being maintained until consistent and timely disclosure is made in accordance with the Listing Rules. The policy regulates the handling and dissemination of inside information, which includes:

- designated responsible persons and departments for managing and handling the inside information;
- specified disclosure requirements under the Listing Rules; and
- stipulated disclosure procedures.

COMPANY SECRETARY

Ms. Ng Ting On Polly is the company secretary of the Company. Her primary contact person of the Company is Mr. Beh Kim Ling, the chairman of the Company. In compliance with Rule 3.29 of the Listing Rules, Ms. Ng Ting On Polly has undertaken no less than 15 hours of relevant professional training for the financial year ended 31 July 2021.

SHAREHOLDERS' RIGHTS

Procedures for Shareholders to convene an extraordinary general meeting

The following procedures for the Shareholders to convene an extraordinary general meeting (“EGM”) of the Company are prepared in accordance with Article 64 of the articles of association of the Company:

- (1) One or more Shareholders (“Requisitionist(s)”) holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings shall have the right, by written notice, to require an EGM to be called by the Directors for the transaction of any business specified in such requisition.
- (2) Such requisition shall be made in writing to the Board or the company secretary of the Company at the following:

Head office and principal place of business of the Company in Hong Kong

Address: 40th Floor, Jardine House, 1 Connaught Place, Central, Hong Kong

Email: corporate@vs-ig.com

Attention: the Board of Directors/Company Secretary

Registered office of the Company

Address: Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands

Attention: the Board of Directors/Company Secretary

- (3) The EGM shall be held within two months after the deposit of such requisition.
- (4) If the Directors fail to proceed to convene such meeting within twenty-one (21) days of such deposit, the Requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the Requisitionist(s) as a result of the failure of the Directors shall be reimbursed to the Requisitionist(s) by the Company.

Corporate Governance Report

Procedures for Shareholders to direct enquiries to the Company

For matters in relation to the Board, the Shareholders can contact the Company at the following:

Address: 40th Floor, Jardine House, 1 Connaught Place, Central, Hong Kong
Email: corporate@vs-ig.com
Tel: (852) 2511 9002
Fax: (852) 2511 9880
Attention: the Board of Directors/Company Secretary

For share registration related matters, such as share transfer and registration, change of name or address, loss of share certificates or dividend warrants, the registered Shareholders can contact:

Hong Kong branch share registrar and transfer office of the Company

Computershare Hong Kong Investor Services Limited

Address: Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong
Tel: (852) 2862 8555
Fax: (852) 2529 6087
Contact us: www.computershare.com/hk/contact

Procedures for Shareholders to put forward proposals at Shareholders' meetings

To put forward proposals at a general meeting of the Company, a Shareholder should lodge a written notice of his/her proposal ("Proposal") with his/her detailed contact information at the Company's principal place of business at 40th Floor, Jardine House, 1 Connaught Place, Central, Hong Kong.

The request will be verified with the Company's branch share registrar in Hong Kong and upon their confirmation that the request is proper and in order, the Board will be asked to include the Proposal in the agenda for the general meeting.

The notice period to be given to all the Shareholders for consideration of the Proposal raised by the Shareholder concerned at the general meeting varies according to the nature of the Proposal as follows:

- (a) At least 14 days' notice in writing if the Proposal requires approval by way of an ordinary resolution of the Company.
- (b) At least 21 days' notice in writing if the Proposal requires approval by way of a special resolution of the Company in an extraordinary general meeting of the Company or an ordinary resolution of the Company in an annual general meeting of the Company.

INVESTOR RELATIONS

There was no significant change in the Company's constitutional documents during the year ended 31 July 2021.

Report of the Directors

The Directors have pleasure in submitting the Annual Report together with the consolidated financial statements of the Group for the financial year ended 31 July 2021.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding and the Group is principally engaged in the manufacturing and sale of plastic moulded products and parts, assembling of electronic products and mould design and fabrication.

An analysis of the principal activities and geographical locations of the operations of the Group during the financial year is set out in note 5 to the consolidated financial statements of the Group.

BUSINESS REVIEW

The review of the business of the Group during the year and the discussion on the Group's future business development are set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis of Results of Operations", and the description of principal risks and uncertainties facing the Group and key financial performance indicators are set out in the section headed "Management Discussion and Analysis of Results of Operations". The financial risk management objectives and policies of the Group are set out in note 3 to the consolidated financial statements. Except as disclosed in the sub-section headed "Events after the Reporting Date" under the section headed "Management Discussion and Analysis of Results of Operations", no important event affecting the Group that has occurred since the end of the financial year ended 31 July 2021 and up to the date of this report.

ENVIRONMENTAL POLICIES AND PERFORMANCE

We believe that our business also depends on our ability to meet our customers' requirements in respect of safety, quality and environmental aspects. To meet our customers' requirements on safety, quality and environmental aspects, we have established safety, quality and environmental management systems. Through the systematic and effective control of our operations, compliance with safety, quality and environmental requirements can be further assured.

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Group has adopted internal control and risk management policies to monitor the on-going compliance with relevant laws and regulations. As far as the Board is concerned, the Group has complied in material aspects with the relevant laws and regulations that have a significant impact on the business and operation of the Group.

KEY RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group is in good relationship with its employees and some policies have been carried out to make sure the employees can acquire competitive remuneration, good welfare and continuous professional training. The Group also maintains a good relationship with its customers and suppliers, without whom the production and operation success will not be guaranteed.

Report of the Directors

MAJOR CUSTOMERS AND SUPPLIERS

The information in respect of the Group's sales and purchases attributable to the major customers and suppliers respectively during the financial year is as follows:

	Percentage of the Group's total	
	Sales	Purchases
The largest customer	33%	–
Five largest customers in aggregate	88%	–
The largest supplier	–	31%
Five largest suppliers in aggregate	–	61%

At no time during the financial year had the Directors, their close associates or any Shareholder (which to the knowledge of the Directors owns more than 5% of the Company's issued share capital) had any interest in these major customers and suppliers.

FINANCIAL STATEMENTS

The results of the Group for the financial year ended 31 July 2021 and the state of the Group's affairs as at 31 July 2021 are set out in the consolidated financial statements of the Group on pages 68 to 138 of this Annual Report.

DIVIDENDS

The Board does not recommend the payment of a final dividend in respect of the financial year ended 31 July 2021 (2020: Nil).

The Board adopted a dividend policy ("Dividend Policy") during the financial year ended 31 July 2021. A summary of the Dividend Policy is disclosed as below.

The Board takes into account the following factors when considering the declaration and payment of dividends:

- the requirements of the Company's constitutional documents;
- the solvency requirements of the Companies Law of the Cayman Islands;
- there being sufficient amount of retained profits and share premium of the Company for the dividend payment;
- any financial covenants and other restrictions that exist with respect to certain of the Company's financing arrangements and other agreements by which the Company is bound from time to time;
- the earnings, financial position, results of operation, expansion plans, working capital requirements, and anticipated cash needs of the Company and its subsidiaries;
- the payment by subsidiaries of cash dividends to the Company; and
- other factors which the Board may deem appropriate.

The form and frequency of dividend declaration and payment shall be at the sole and absolute discretion of the Board. The Board will review the Dividend Policy, as appropriate, to ensure the compliance of the Dividend Policy and discuss and approve any revision as and when appropriate.

CHARITABLE DONATIONS

There were no charitable and other donations made by the Group during the financial year (2020: RMB0.03 million).

FIXED ASSETS

Details of movements in fixed assets of the Group during the financial year are set out in note 14 to the consolidated financial statements of the Group.

SHARE CAPITAL

Details of the movements in share capital of the Company during the financial year are set out in note 26 to the consolidated financial statements of the Group.

OTHER DEFICITS

Details of movements in the other deficits of the Group are set out in the consolidated statement of changes in equity in the consolidated financial statements of the Group. Details of the movement in the reserves of the Company's individual components of equity are set out in the note 27 to the consolidated financial statements of the Group.

DISTRIBUTABLE RESERVES

As at 31 July 2021, the Company's reserves available for distribution calculated in accordance with the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands amounted to RMB225,512,000 (2020: RMB233,945,000). These reserves may be distributed provided that immediately following the date on which the distribution is proposed to be made, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.

DIRECTORS

The Directors during the financial year and up to the date of this report were:-

Executive Directors

Beh Kim Ling
Gan Sem Yam
Zhang Pei Yu
Beh Chern Wei

Non-executive Director

Gan Tiong Sia (*resigned as a non-executive Director with effect from 1 August 2021*)

Independent non-executive Directors

Tang Sim Cheow
Diong Tai Pew
Fu Xiao Nan

In accordance with article 108(A) of the Company's articles of association, not less than one-third of the Directors for the time being should retire from office by rotation at each annual general meeting. Accordingly, Mr. Zhang Pei Yu, Mr. Beh Chern Wei and Mr. Tang Sim Cheow will retire from the Board by rotation at the forthcoming annual general meeting and, being eligible, offer themselves for re-election at such meeting.

Report of the Directors

DIRECTORS' SERVICE CONTRACTS

Each of Mr. Beh Kim Ling, Mr. Gan Sem Yam, Mr. Zhang Pei Yu and Mr. Beh Chern Wei, being all the executive Directors, has entered into a service contract with the Company for an initial term of three years commencing from the date of appointment, and is automatically renewable for successive terms of one year upon expiry of the then current term, until terminated by not less than three months' notice in writing served by either party to the other.

Mr. Diong Tai Pew, Mr. Tang Sim Cheow and Ms. Fu Xiao Nan are currently appointed as independent non-executive Directors. The appointments of Mr. Diong Tai Pew, Mr. Tang Sim Cheow and Ms. Fu Xiao Nan are for a term of one year renewable automatically for successive terms of one year until terminated by not less than two months' notice in writing served by either party to the other.

No Director proposed for re-election at the forthcoming annual general meeting of the Company has an unexpired service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than normal statutory obligations.

DIRECTOR'S INTEREST IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 31 July 2021, the interests and short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (as defined in Part XV of the Securities and Futures Ordinance ("SFO")) which had been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which they are taken or deemed to have taken under such provisions of the SFO) or which will be required pursuant to section 352 of the SFO to be entered in the register referred to therein or pursuant to the SD Code, to be notified to the Company and the Stock Exchange were as follows:

Name of Director (Note 1)	The Company/name of associated corporation	Capacity	Number and class of securities (Note 2)	Approximate percentage of interest
Beh Kim Ling	The Company	Beneficial owner	158,904,532 Shares (L)	6.89%
	V.S. Corporation (Hong Kong) Co., Limited ("VSHK")	Beneficial owner	3,750,000 non-voting deferred shares of HK\$1 each (L)	5.00%
	VS Berhad	Beneficial owner	331,028,383 ordinary shares (L) (Note 3)	8.69%

DIRECTOR'S INTEREST IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS (CONTINUED)

Name of Director (Note 1)	The Company/name of associated corporation	Capacity	Number and class of securities (Note 2)	Approximate percentage of interest
Gan Sem Yam	The Company	Beneficial owner	44,671,395 Shares (L)	1.94%
	VSHK	Beneficial owner	3,750,000 non-voting deferred shares of HK\$1 each (L)	5.00%
	VS Berhad	Beneficial owner	193,629,298 ordinary shares (L) (Note 4)	5.08%
Zhang Peri Yu	The Company	Beneficial owner	2,000 Shares (L)	0.00%
Beh Chern Wei	The Company	Beneficial owner	37,111,960 Shares (L)	1.61%
	VSHK	Beneficial owner	1,250,000 non-voting deferred shares of HK\$1 each (L)	1.67%
	VS Berhad	Beneficial owner	166,426,500 ordinary shares (L) (Note 5)	4.37%
Gan Tiong Sia	The Company	Beneficial owner	17,215,074 Shares (L)	0.75%
	VSHK	Beneficial owner	3,750,000 non-voting deferred shares of HK\$1 each (L)	5.00%
	VS Berhad	Beneficial owner	78,271,288 ordinary shares (L) (Note 6)	2.05%

Report of the Directors

DIRECTOR'S INTEREST IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS (CONTINUED)

Name of Director (Note 1)	The Company/name of associated corporation	Capacity	Number and class of securities (Note 2)	Approximate percentage of interest
Diong Tai Pew	The Company	Beneficial owner	1,766,411 Shares (L)	0.08%
Tang Sim Cheow	The Company	Beneficial owner	639,130 Shares (L)	0.03%

Notes:

- Mr. Beh Kim Ling is the brother-in-law of Mr. Gan Sem Yam and Mr. Gan Tiong Sia. Mr. Beh Chern Wei is the son of Mr. Beh Kim Ling and the nephew of Mr. Gan Tiong Sia and Mr. Gan Sem Yam.
- The letter "L" represents the Director's long position interest in the shares and underlying shares of the Company or its associated corporations.
- 1,320,000 of these shares would be allotted and issued upon exercise in full of the outstanding share options granted by VS Berhad at the exercise price* of RM0.45 per share during a period of 5 years from 2 July 2020 to 11 May 2025. 54,951,397 of these shares would be allotted and issued upon exercise in full of the warrants granted by VS Berhad at an initial exercise price of RM1.38 per share (subject to adjustments) during a period of 3 years from 15 June 2021 to 14 June 2024.
- 1,320,000 of these shares would be allotted and issued upon exercise in full of the outstanding share options granted by VS Berhad at the exercise price* of RM0.45 per share during a period of 5 years from 2 July 2020 to 11 May 2025. 24,386,544 of these shares would be allotted and issued upon exercise in full of the warrants granted by VS Berhad at an initial exercise price of RM1.38 per share (subject to adjustments) during a period of 3 years from 15 June 2021 to 14 June 2024.
- 400,000 of these shares would be allotted and issued upon exercise in full of the outstanding share options granted by VS Berhad at the exercise price* of RM0.45 per share during a period of 5 years from 2 July 2020 to 11 May 2025. 29,977,750 of these shares would be allotted and issued upon exercise in full of the warrants granted by VS Berhad at an initial exercise price of RM1.38 per share (subject to adjustments) during a period of 3 years from 15 June 2021 to 14 June 2024.
- 1,320,000 of these shares would be allotted and issued upon exercise in full of the outstanding share options granted by VS Berhad at the exercise price* of RM0.45 per share during a period of 5 years from 2 July 2020 to 11 May 2025. 12,825,214 of these shares would be allotted and issued upon exercise in full of the warrants granted by VS Berhad at an initial exercise price of RM1.38 per share (subject to adjustments) during a period of 3 years from 15 June 2021 to 14 June 2024.

* VS Berhad completed its bonus issue exercise on 19 May 2021 and the option exercise price has been adjusted accordingly.

Save as disclosed above, none of the Directors and chief executive of the Company had any interest or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he/she was taken or deemed to have under such provisions of the SFO), or which were required, pursuant to Section 352 of the SFO, to be entered in the register maintained by the Company referred to therein, or which were required, pursuant to the SD Code, to be notified to the Company and the Stock Exchange.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed above, at no time during the financial year ended 31 July 2021 was the Company, any of its subsidiaries or fellow subsidiaries was a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Apart from the related party transactions as disclosed in note 30 to the consolidated financial statements of the Group, no transaction, arrangement and contract of significance to which the Company, any of its subsidiaries or fellow subsidiaries was a party, in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the financial year or at any time during the financial year.

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 July 2021, the following entity, other than a Director or chief executive of the Company, had an interest or a short position in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

Number of Shares	Number of Shares (Note)	Nature of interest/capacity	Approximate percentage of Interest
VS Berhad	1,000,109,963 (L)	Beneficial owner	43.34%

Note: The letter "L" represents the shareholder's long position interest in the shares of the Company.

CONTROLLING SHAREHOLDER'S INTERESTS IN CONTRACTS

Apart from the related party transaction between the Company and VS Berhad as disclosed in note 30 to the consolidated financial statements of the Group and in the sub-section headed "Connected Transactions and Related Party Transactions" on pages 54 to 57 of this Annual Report, no contract of significance had been entered into between the Company or any of its subsidiaries and the controlling shareholder or any of its subsidiaries for the year ended 31 July 2021.

SHARE OPTION SCHEME

The Company operates a share option scheme ("Share Option Scheme"), which was adopted on 21 September 2012, for the purpose of providing incentives or rewards to selected eligible participants for their contribution to the Group. The Share Option Scheme became effective on 21 September 2012 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date. As at the date of this Annual Report, the Share Option Scheme had a remaining life of approximately one year.

Eligible participants of the Share Option Scheme include the following:

- (i) any employee (whether full time or part time, including any executive director but excluding any non-executive director) of the Company, any Subsidiary or any Invested Entity;
- (ii) any non-executive directors (including independent non-executive directors) of the Group or any Invested Entity;
- (iii) any supplier of goods or services to any member of the Group or any Invested Entity;
- (iv) any customer of any member of the Group or any Invested Entity;
- (v) any person or entity that provides research, development or other technological support to any member of the Group or any Invested Entity;
- (vi) any shareholder of any member of the Group or any Invested Entity or any holder of any securities issued by any member of the Group or any Invested Entity;
- (vii) any adviser (professional or otherwise) or consultant to any area of business or business development of any member of the Group or any Invested Entity; and
- (viii) any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group.

SHARE OPTION SCHEME (CONTINUED)

As at the date of this report, the total number of share options available for issue, save for those granted but yet to be exercised, under the Share Option Scheme is 230,751,336, which represent approximately 10.00% of the issued share capital of the Company as at date of this report. The maximum number of Shares issuable upon exercise of the options which may be granted under the Share Option Scheme and any other share option scheme of the Group (including both exercised and outstanding options) to each participant in any 12-month period shall not exceed 1% of the issued share capital of the Company for the time being. Any further grant of share options in excess of this limit is subject to Shareholders' approval in a general meeting.

Share options granted to a Director, chief executive of the Company or substantial Shareholder, or to any of their respective close associates (as defined under the Listing Rules), are subject to approval in advance by the independent non-executive Directors (excluding independent non-executive Director who is the grantee of the options). In addition, where any grant of share options to a substantial Shareholder or an independent non-executive Director, or to any of their respective close associates, would result in the Shares issued and to be issued upon exercise of all options already granted and to be granted (including options exercised, cancelled and outstanding) to such person in excess of 0.1% of the Shares in issue and with an aggregate value (based on the closing price of the Shares at the date of the grant) in excess of HK\$5 million, in a 12-month period up to and including the date of grant, such grant of share options are subject to Shareholders' approval in a general meeting.

The offer of a grant of share options may be accepted within 21 days from the date of the offer, upon payment of a nominal consideration of HK\$1 by the grantee. The exercise period for the share options granted is determined by the Board, which period may commence from the date of acceptance of the offer for the grant of share options but shall end in any event not later than 10 years from the date of the grant of the option subject to the provisions for early termination under the Share Option Scheme.

The subscription price for Shares under the Share Option Scheme shall be a price determined by the Board, but shall not be less than the highest of:-

- (i) the closing price of Shares as stated in the daily quotations sheet of the Stock Exchange on the date of the offer of the grant, which must be a business day;
- (ii) the average closing price of the Shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of the offer of grant; and
- (iii) the nominal value of the Shares.

For the year ended 31 July 2021, no share option was granted, exercised, cancelled or lapsed pursuant to the Share Option Scheme.

Report of the Directors

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or in existence during the financial year ended 31 July 2021.

PERMITTED INDEMNITY PROVISION

The Company has arranged the appropriate insurance cover for Director's and officer's liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The permitted indemnity provision is in force for the benefit of the Directors as required by section 470 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) when the Report of the Directors prepared by the Directors is approved in accordance with section 391(1)(a) of the Companies Ordinance.

CONNECTED TRANSACTIONS AND RELATED PARTY TRANSACTIONS

Details of the significant related party transactions for the financial year ended 31 July 2021 are set out in note 30 to the consolidated financial statements of the Group.

The Group had entered into the following continuing connected transactions during the financial year ended 31 July 2021, details of which are required to be disclosed in this report pursuant to Chapter 14A of the Listing Rules:–

(i) **Continuing connected transactions with Zhuhai Xinke Polymer Material Co., Ltd. (“Zhuhai Xinke”)**

On 28 November 2018, VS Zhuhai and VSI (Zhuhai) entered into a master processing agreement (“Xinke Master Processing Agreement”) with Zhuhai Xinke. Pursuant to the Xinke Master Processing Agreement, VS Zhuhai and VSI (Zhuhai) agreed to engage Zhuhai Xinke for the provision of processing services, being colouration of plastic resin material and modification of chemical structure of plastic resin for the term of the Xinke Master Processing Agreement commencing from 1 August 2018 and ending on 31 July 2021. The expected annual capped amounts for the fees payable to Zhuhai Xinke under the Xinke Mater Processing Agreement for each the three years ending 31 July 2021 are HK\$9,800,000. The actual amount of fees paid from the Group to Zhuhai Xinke pursuant to the Xinke Master Processing Agreement for the year ended 31 July 2021 was RMB833,000 (equivalent to approximately HK\$985,000).

The quantity, specification and price of the processing services to be provided by Zhuhai Xinke will be subject to individual orders placed by VS Zhuhai and VSI (Zhuhai) with Zhuhai Xinke.

CONNECTED TRANSACTIONS AND RELATED PARTY TRANSACTIONS (CONTINUED)**(i) Continuing connected transactions with Zhuhai Xinke Polymer Material Co., Ltd. (“Zhuhai Xinke”) (Continued)**

The process of colouration of plastic resin materials and modification of chemical structure of plastic resin would enhance the quality of the finished goods. However, VS (Zhuhai) and VSI Zhuhai do not have the necessary machineries and skilled labours for such processes. For these reasons, VS (Zhuhai) and VSI Zhuhai have been outsourcing the processes. As Zhuhai Xinke is located in Zhuhai which is in closer proximity to the Group’s production facilities, the Directors considered that it is more convenient and in the interest of the relevant companies to engage Zhuhai Xinke for the provision of processing services.

Zhuhai Xinke is wholly-owned by BKH International Co., Limited, which is a company incorporated in Hong Kong and is wholly-owned by Mr. K.H. Beh. Mr. K.H. Beh is the brother of Mr. Beh, an executive Director. Mr. Beh does not have any direct or indirect interest in Zhuhai Xinke and cannot control the composition of a majority of the board of directors of Zhuhai Xinke. Save as mentioned above, Mr. Beh does not have any other relationship with Zhuhai Xinke. Pursuant to Chapter 14A of the Listing Rules, Mr. Beh, being a Director, is a connected person of the Company. Pursuant to Chapter 14A of the Listing Rules, Mr. K.H. Beh, being the brother of Mr. Beh, is an associate of Mr. Beh. In view of such relationships and the transactions contemplated under the Xinke Master Processing Agreement, Zhuhai Xinke is deemed to be a connected person of the Company under the Listing Rules by the Stock Exchange. Accordingly, the transactions pursuant to the Xinke Master Processing Agreement are deemed to be continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

Details of the Xinke Master Processing Agreement were set out in the Company’s announcement dated 28 November 2018.

(ii) Continuing connected transactions with VS Berhad

On 18 January 2019, the Company (for itself and on behalf of the other members of the Group) entered into a master supply agreement (“New Master Supply Agreement”) with VS Berhad (“together with its subsidiaries, the “VS Berhad Group”) (for itself and for the other members of the VS Berhad Group) for a term of three years commencing from 18 January 2019 and ending on 31 July 2021 in relation to the supply of the Products from the Group to the VS Berhad Group. The expected annual capped amount of sales of the Products from the Group to the VS Berhad Group pursuant to the New Master Supply Agreement is HK\$9,800,000 for each of the three years ending 31 July 2021. The actual amount of sales of the products from the Group to the VS Berhad Group pursuant to the New Master Supply Agreement for the year ended 31 July 2021 was RMB34,000 (equivalent to approximately HK\$40,000).

The actual amount, specification and price of the products to be supplied under the New Master Supply Agreement are subject to individual orders placed by the VS Berhad Group with the Group.

CONNECTED TRANSACTIONS AND RELATED PARTY TRANSACTIONS (CONTINUED)

(ii) Continuing connected transactions with VS Berhad (Continued)

The Group is principally engaged in the production and sales of plastic moulded components and parts, assembling of electronic products and mould design and fabrication. VS Berhad Group is principally involved in the manufacturing, assembling and sale of electronic and plastic moulded products, components and parts. The Group has been selling moulds designed and fabricated, and plastic moulded products and parts manufactured by the Group to the VS Berhad Group since 2000. The supply of Products by the Group to the VS Berhad Group will continue to be conducted in the ordinary and usual course of business of the Group.

As VS Berhad is a substantial shareholder of the Company, VS Berhad is a connected person of the Company. The sales under the New Master Supply Agreement constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

Details of the New Master Agreement were set out in the announcements of the Company dated 18 January 2019 and 24 January 2019.

The Board, including the independent non-executive Directors, has reviewed and confirmed that each of the continuing connected transactions and connected transaction set out in paragraphs (i) and (ii) had been entered into:

1. in the ordinary and usual course of business of the Group;
2. on normal commercial terms or better; and
3. according to the relevant agreement governing them on terms that were fair and reasonable and in the interests of the Company and the Shareholders as a whole.

The Board confirmed that the Company has complied with the applicable disclosure requirements under Chapter 14A of the Listing Rules in respect of each of the continuing connected transactions and connected transaction set out above.

CONNECTED TRANSACTIONS AND RELATED PARTY TRANSACTIONS (CONTINUED)

The auditors of the Company also confirmed that the continuing connected transactions and connected transaction set out in paragraphs (i) and (ii) above:–

1. had been approved by the Board;
2. (where applicable) were in accordance with the pricing policies of the Group;
3. were entered into in accordance with the terms of the agreements relating to these transactions; and
4. the aggregate consideration received or paid in respect of the above continuing connected transactions and connected transaction during the financial year ended 31 July 2021 had not exceeded the cap disclosed in the respective announcements and/or circulars.

Save as disclosed above and in this Annual Report, there were no other connected transactions which are required to be disclosed in this annual report in accordance with the requirements of Chapter 14A of the Listing Rules.

NON-COMPETITION UNDERTAKINGS

In order to delineate the businesses of VS Berhad and its subsidiaries (“Berhad Group”) and those of the Group clearly and to regulate their respective activities with their customers, VS Berhad and the Company has given each other certain non-compete undertakings under a territorial delineation agreement (“Territorial Agreement”) dated 20 January 2002, particulars of which are set out under “Relationship with the Group” in the section headed “Information on VS Berhad” in the Company’s prospectus dated 28 January 2002.

On 1 June 2018, the Company and VS Berhad entered into a supplemental agreement (“Supplemental Territorial Agreement”) to amend the Territorial Agreement, particulars of which are set out in the announcement of the Company dated 1 June 2018 and the circular of the Company dated 16 July 2018.

The Supplemental Territorial Agreement was approved by independent Shareholders and became effective on 3 August 2018. The independent non-executive Directors have reviewed the compliance of the terms of the Territorial Agreement and considered that each of the Company and VS Berhad has complied with the Territorial Agreement and the enforcement of the undertakings contained therein by the parties thereto for the financial year ended 31 July 2021.

Report of the Directors

NON-COMPETITION UNDERTAKINGS (CONTINUED)

For the financial year ended 31 July 2021, (i) there is no opportunity identified by the Group in Brunei, Cambodia, Indonesia, Laos, Malaysia, Myanmar, Philippines, Singapore, Thailand and Vietnam that has been taken up by the Group pursuant to the mechanisms as stated in the Supplemental Territorial Agreement; and (ii) there is no opportunity identified by the VS Berhad and its subsidiaries (other than the Group) (collectively, the “Berhad Group”) in Hong Kong, Taiwan and the PRC that has been referred to the Group, and that the Berhad Group is allowed to take up pursuant to the mechanisms as stated in the Supplemental Territorial Agreement.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company’s articles of association although there are no restrictions against such rights under the law in the Cayman Islands.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES

During the year ended 31 July 2021, neither the Company nor any of its subsidiaries had purchased, redeemed or sold any of the Company’s listed securities.

BANK LOANS AND OTHER BORROWINGS

Particulars of bank loans and other borrowings of the Company and the Group as at 31 July 2021 are set out in note 24 to the consolidated financial statements of the Group.

INTEREST CAPITALISED

The amount of interest capitalised by the Group during the financial year ended 31 July 2021 is set out in note 8 to the consolidated financial statements of the Group.

FIVE YEARS SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 142 of this report.

PROPERTY

Particulars of the major properties and property interests of the Group are shown on page 141 of this report.

RETIREMENT SCHEMES

Particulars of the retirement schemes of the Group are set out in note 10 to the consolidated financial statements of the Group.

AUDIT COMMITTEE

The audit committee of the Company (“Audit Committee”) was established by the Board on 20 January 2002 and was re-constituted on 30 September 2004 and 24 March 2012 respectively. The role, function and composition of the Audit Committee are set out on page 39 of this report.

The Audit Committee has reviewed the Group’s financial statements for the year ended 31 July 2021 and is of the opinion that such statements comply with the applicable accounting standards, the Listing Rules and the requirements of applicable laws, codes and regulations and that adequate disclosure pursuant thereto have been made.

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of its independent non-executive Directors confirmation of his/her independence from the Group and the Company considers each of them to be independent pursuant to Rule 3.13 of the Listing Rules despite the fact that each of Mr. Diong Tai Pew and Mr. Tang Sim Cheow has served as an independent non-executive Director for more than nine years.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the best knowledge of the Directors at the date of this report, there was a sufficient prescribed public float of the issued Shares under the Listing Rules at any time during the financial year ended 31 July 2021.

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the shareholders of the Company by reason of their holding of the Company’s listed securities.

AUDITORS

PricewaterhouseCoopers will retire and, being eligible, offer themselves for re-appointment at the forthcoming annual general meeting of the Company. A resolution for the re-appointment of PricewaterhouseCoopers as auditors of the Company will be proposed at the forthcoming annual general meeting of the Company. There has been no change in the auditors of the Company in any of the preceding three years.

By order of the Board

Beh Kim Ling

Chairman

Johor Bahru, Malaysia

23 September 2021

Independent Auditor's Report



羅兵咸永道

TO THE SHAREHOLDERS OF V.S. INTERNATIONAL GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability)

OPINION

What we have audited

The consolidated financial statements of V.S. International Group Limited (the “Company”) and its subsidiaries (“the Group”) set out on pages 68 to 138, which comprise:

- the consolidated statement of financial position as at 31 July 2021;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 July 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (“the Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, 22/F Prince’s Building, Central, Hong Kong
T: +852 2289 8888, F: +852 2810 9888, www.pwchk.com

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Provision for inventories
- Impairment of property, plant and equipment and right-of-use assets

Key Audit Matters

Provision for inventories

Refer to note 2.9, note 4(b) and note 18 "Inventories" to the consolidated financial statements.

At 31 July 2021, the Group held inventories of RMB32,796,000 and the provision for obsolete or slow moving inventories was RMB8,361,000. Inventories are stated at the lower of cost and net realisable value in the consolidated financial statements.

Management assesses the provision for obsolete or slow moving inventories at each period end based on their consideration of obsolescence and the net realisable value of inventories. The determination of estimated selling price less costs to sell requires the use of significant judgement and estimates, including consideration of condition of products, latest selling price and expectation of future sales orders.

How our audit addressed the Key Audit Matters

Our key procedures in relation to management's assessment of the provision for obsolete or slow moving inventories included:

- Understood, evaluated and validated the key controls over management's estimation of provision for inventories and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors;
- Evaluated the Group's inventories provision policy with reference to the requirements of the prevailing accounting standards;
- Assessed whether the inventories provision made as at 31 July 2021 was consistent with the Group's inventories provision policy by recalculating the inventories provision based on the relevant parameters and criteria in the policy and obtained explanation from management for any differences identified;

Independent Auditor's Report

Key Audit Matters (Continued)

We focused on this area due to significant management judgement and estimates involved in determining the provision for obsolete or slow moving inventories.

How our audit addressed the Key Audit Matters (Continued)

- Examined the movements of aged inventories and related provisions brought forward from prior years to assess whether the judgement made by management in estimating the provisions in the prior year indicated possible management bias;
- Tested on a sample basis, the subsequent utilisation of raw materials in production after 31 July 2021 and obtained explanation from management on any items with low utilisation;
- Tested on a sample basis, the net realisable value of selected work-in-progress and finished goods, by comparing the carrying amount of the inventory items against their selling price less the estimated costs necessary to make the sale subsequent to the year end or closest to year end;
- Tested on a sample basis, the accuracy of the ageing profile of individual inventory items by checking to the supporting documents such as good receipt notes; and
- Tested on a sample basis, finished goods for subsequent sales after year end. Examined aged finished goods on hand as at 31 July 2021 and obtained explanation and supporting documents from management on their future sales plan.

We found that management's assessment of the provision for obsolete or slow moving inventories was supported by available audit evidence.

Key Audit Matters (Continued)

Impairment of property, plant and equipment and right-of-use assets

Refer to note 4(a) and note 14 to the consolidated financial statements.

The Group had RMB263,054,000 and RMB24,550,000 of property, plant and equipment and right-of-use assets ("PPE and ROU") as at 31 July 2021 respectively. The unstable trade relationship between China and the US continues to adversely impact the Group's business performance. Management has carried out an impairment assessment on its PPE and ROU. The carrying amounts of the PPE and ROU are written down to its recoverable amount when the asset's carrying amount is greater than its estimated recoverable amount.

Management has identified certain machinery and equipment (included in PPE and ROU) with a carrying amount of RMB31,625,000 which are not expected to be used in production in the future.

How our audit addressed the Key Audit Matters (Continued)

We evaluated and tested the impairment assessment of PPE and ROU by performing the following procedures.

- Obtained an understanding of the management's internal control and assessment process of impairment of PPE and ROU and assessed the inherent risk of material misstatement;

For idle machinery and equipment:

- Enquired management on their basis of identifying PPE and ROU with impairment indicators and challenged the appropriateness of these judgements;
- Performed physical observation of the Group's machinery and equipment, on a sample basis, to identify idle or obsolete machineries, if any;
- Enquired management about their basis of estimation of fair value less costs of disposal for the idle PPE and ROU and inspected the price quotes obtained from the third-party traders;
- Interviewed a sample of the traders to understand their experience and the terms and basis of their estimation of the price offer.

Independent Auditor's Report

Key Audit Matters (Continued)

For these machinery and equipment, management estimated the recoverable amount of RMB22,454,000 based on their fair value less costs of disposal by making reference to quotations obtained from third-party buyers in the second-hand equipment and machinery trading market. Accordingly, impairment losses of PPE and ROU of RMB5,769,000 and RMB3,402,000, respectively, were recognised in the consolidated income statement.

For the remaining of the PPE and ROU (excluding land and buildings) with a carrying value of RMB94,526,000, management considered each business segment as a separately identifiable of cash-generating unit ("CGU") and performed impairment assessment by each CGU accordingly. The estimates of the recoverable amounts were based on the value-in-use calculations using discount cash flow projections with reference to the financial forecasts prepared by management, with major assumptions such as percentage changes in revenue and gross profit as well as pre-tax discount rate.

For the land and buildings of RMB170,624,000, management has assessed the recoverable amount based on its fair value less of costs of disposal with reference to the fair value of the land and buildings assessed by an independent professional valuer.

We focused on this area because significant judgement and estimation were involved in determining the recoverable amounts of the PPE and ROU.

How our audit addressed the Key Audit Matters (Continued)

For the remaining of the PPE and ROU (excluding land and buildings):

- We obtained management's impairment assessment and the budget adopted in the cashflow forecast. We evaluated the budget and the reasonableness of key assumptions (such as percentage changes in revenue and gross profit as well as pre-tax discount rate) applied in value-in-use calculations by comparing them to historical information and our understanding of latest market information and conditions;
- We compared the actual results in current year with the budget used in the prior year impairment assessment and evaluated the sensitivity analysis to consider the impact on the impairment loss with reasonably possible changes of key assumptions and considered whether the judgements made in determining the budget and key assumptions are subject to possible management bias.

For land and buildings:

- We evaluated the competence, capabilities and objectivity of the independent valuer and obtained an understanding of the scope of work and the terms of engagement. We also have obtained an understanding and evaluated the basis and methodology of the valuation and major assumption adopted.

Based on our work performed, we found the impairment provision made by management to be supported by available audit evidence.

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

Independent Auditor's Report

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguard applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Yuen Kwok Kin Andrew.

PricewaterhouseCoopers

Certified Public Accountants

Hong Kong, 23 September 2021

Consolidated Income Statement

For the year ended 31 July 2021

	Note	2021 RMB'000	2020 RMB'000
Revenue	5	256,196	482,327
Cost of sales		(201,889)	(422,421)
Gross profit		54,307	59,906
Other income	6	5,022	7,134
Other losses – net	6	(7,477)	(26,563)
Distribution costs		(5,901)	(9,728)
General and administrative expenses		(45,074)	(53,874)
Net impairment losses on financial assets		(4,810)	(1)
Operating loss	7	(3,933)	(23,126)
Finance income		518	835
Finance costs		(6,223)	(11,098)
Finance costs – net	8	(5,705)	(10,263)
Share of net profit of an associate accounted for using the equity method	17	4,447	–
Loss before income tax		(5,191)	(33,389)
Income tax expense	9	(421)	(335)
Loss for the year attributable to owners of the Company		(5,612)	(33,724)
		2021 RMB cent	2020 RMB cent
Loss per share attributable to owners of the Company during the year			
Basic and diluted	13	(0.24)	(1.46)

The notes on pages 74 to 138 are an integral part of these consolidated financial statements.

Consolidated Statement of Comprehensive Income

For the year ended 31 July 2021

	Note	2021 RMB'000	2020 RMB'000
Loss for the year		(5,612)	(33,724)
Other comprehensive loss for the year			
<i>Item that will not be reclassified subsequently to profit or loss:</i>			
Fair value loss on financial asset at fair value through other comprehensive income	15	(300)	(900)
Total comprehensive loss for the year and attributable to owners of the Company		(5,912)	(34,624)

The notes on pages 74 to 138 are an integral part of these consolidated financial statements.

Consolidated Statement of Financial Position

As at 31 July 2021

	Note	As at 31 July 2021 RMB'000	As at 31 July 2020 RMB'000
ASSETS			
Non-current assets			
Property, plant and equipment	14(a)	263,054	291,015
Right-of-use assets	14(b)	24,550	32,321
Other receivables and prepayments	20	–	6,295
Financial asset at fair value through other comprehensive income	15	3,700	4,000
Investment accounted for using the equity method	17	5,366	–
Deferred income tax assets	25	1,027	1,143
		297,697	334,774
Current assets			
Inventories	18	24,435	24,659
Contract assets	19	15,039	11,846
Trade and other receivables, deposits and prepayments	20	60,082	84,078
Amounts due from related parties	30	3,072	8,313
Restricted bank balances	21	48,435	61,240
Cash and cash equivalents	22	43,196	104,430
		194,259	294,566
Total assets		491,956	629,340
EQUITY			
Capital and reserves			
Share capital	26	105,013	105,013
Share premium	26	306,364	306,364
Other deficits	27	(60,575)	(54,663)
Total equity attributable to owners of the Company		350,802	356,714

Consolidated Statement of Financial Position

As at 31 July 2021

	Note	As at 31 July 2021 RMB'000	As at 31 July 2020 RMB'000
LIABILITIES			
Non-current liabilities			
Loans from a director	30	36,005	38,980
Lease liabilities	14(b)	–	215
Deferred income tax liabilities	25	2,823	2,847
		38,828	42,042
Current liabilities			
Trade and other payables	23	47,792	94,185
Amounts due to related parties	30	633	1,992
Borrowings	24	53,625	128,554
Lease liabilities	14(b)	215	5,759
Tax payables		61	94
		102,326	230,584
Total liabilities		141,154	272,626
Total equity and liabilities		491,956	629,340

The consolidated financial statements on pages 68 to 138 were approved by the Board and Directors on 23 September 2021 and were signed on its behalf.

Beh Kim Ling
Chairman

Gan Sem Yam
Managing Director

The notes on pages 74 to 138 are an integral part of these consolidated financial statements.

Consolidated Statement of Changes in Equity

For the year ended 31 July 2021

	Note	Share capital RMB'000 (note 26)	Share premium RMB'000 (note 26)	Other deficits RMB'000 (note 27)	Total equity RMB'000
Balance at 1 August 2019		105,013	306,364	(20,039)	391,338
Comprehensive loss					
Loss for the year		–	–	(33,724)	(33,724)
Other comprehensive loss					
Change in value on financial asset at fair value through other comprehensive income	15	–	–	(900)	(900)
Total comprehensive loss		–	–	(34,624)	(34,624)
Balance at 31 July 2020		105,013	306,364	(54,663)	356,714
Balance at 1 August 2020		105,013	306,364	(54,663)	356,714
Comprehensive loss					
Loss for the year		–	–	(5,612)	(5,612)
Other comprehensive loss					
Change in value on financial asset at fair value through other comprehensive income	15	–	–	(300)	(300)
Total comprehensive loss		–	–	(5,912)	(5,912)
Balance at 31 July 2021		105,013	306,364	(60,575)	350,802

The notes on pages 74 to 138 are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

For the year ended 31 July 2021

	Note	2021 RMB'000	2020 RMB'000
Cash flows from operating activities			
Cash generated from operations	31(a)	10,727	70,572
Income tax paid		(362)	(418)
Net cash generated from operating activities		10,365	70,154
Cash flows from investing activities			
Payments for the purchase of property, plant and equipment		(2,802)	(10,925)
Proceeds from sale of property, plant and equipment and right-of-use assets	31(b)	4,186	14,945
Interest received		518	835
Net cash generated from investing activities		1,902	4,855
Cash flows from financing activities			
Repayment of bank loans		(104,428)	(122,437)
Proceeds from new bank loans		59,005	117,628
Net decrease in trust receipt loans		(19,263)	(36,826)
Decrease in restricted bank balances		12,805	5,342
Increase in loans from a director		–	21,735
Principal and interest elements of lease payments		(6,147)	(12,898)
Borrowing costs paid		(5,230)	(8,677)
Net cash used in financing activities		(63,258)	(36,133)
Net (decrease)/increase in cash and cash equivalents		(50,991)	38,876
Cash and cash equivalents at beginning of year		94,187	55,311
Cash and cash equivalents at end of year		43,196	94,187

The notes on pages 74 to 138 are an integral part of these consolidated financial statements.

Notes to the Consolidated Financial Statements

1 GENERAL INFORMATION

V.S. International Group Limited (the “Company”) and its subsidiaries (collectively, the “Group”) are principally engaged in the manufacturing and sales of plastic moulded products and parts, assembling of electronic products, and mould design and fabrication. The Company was incorporated in the Cayman Islands on 9 July 2001 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company is ultimately owned by V.S. Industry Berhad, a company incorporated in Malaysia with limited liability, the shares of which are listed on the Main Market of Bursa Malaysia Securities Berhad.

The Company has its primary listing on Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

These consolidated financial statements are presented in Renminbi (“RMB”), unless otherwise stated.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) and disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost basis, except for financial asset at fair value through other comprehensive income (“FVOCI”), which is measured at fair value.

The preparation of financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies.

(a) *New standards and amendments to existing standards adopted by the Group*

The Group has applied the following new standards and amendments to existing standards for the first time for their annual reporting period commencing 1 August 2020:

Standards	Subject of amendment
Amendments to HKAS 1 and HKAS 8	Definition of material
Amendments to HKAS 39, HKFRS 7 and HKFRS 9	Interest rate benchmark reform
Amendments to HKFRS 3	Definition of a business
Conceptual Framework for Financial Reporting 2018	Revised conceptual framework for financial reporting
Amendments to HKFRS 16	COVID-19-Related Rent Concessions

The adoption of these new and amended standards did not have any significant impact on the preparation of the consolidated financial statements of the Group.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.1 Basis of preparation (Continued)

(b) New standards, amendments to existing standards and interpretations not yet adopted

Certain new accounting standards, amendments to existing standards and interpretations have been published that are not mandatory for 31 July 2021 reporting periods and have not been early adopted by the Group.

Standards	Subject of amendment	Effective for annual periods beginning on or after
Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16	Interest Rate Benchmark Reform – Phrase 2	1 January 2021
Amendments to HKFRS 3, HKAS 16 and HKAS 37	Narrow-scope Amendments	1 January 2022
Amendments to Annual Improvement Project	Annual improvements 2018-2020 cycle (HKFRS 1, HKFRS 9, HKFRS 16 and HKAS 41)	1 January 2022
Accounting Guideline 5 (Revised)	Merger Accounting for Common Control Combinations	1 January 2022
Amendments to HKAS 1	Classification of liabilities as current or non-current	1 January 2023
HK-Interpretation 5 (2020)	Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2023
HKFRS 17	Insurance contracts	1 January 2023
HKFRS 17	Amendments to HKFRS 17	1 January 2023
Amendments to HKAS 8	Accounting Policies, Change in Accounting Estimates and Errors	1 January 2023
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined by HKICPA

The above new and amendments to existing standards do not expect to have a material impact on the consolidated financial statements of the Group. The Group will adopt the new and amendments to existing standards when they become effective.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.2 Principles of consolidation and equity accounting

(a) *Business Combination*

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- (i) fair values of the assets transferred,
- (ii) liabilities incurred to the former owners of the acquired business,
- (iii) equity interests issued by the Group,
- (iv) fair value of any asset or liability resulting from a contingent consideration arrangement, and
- (v) fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the:

- (i) consideration transferred,
- (ii) amount of any non-controlling interest in the acquired entity, and
- (iii) acquisition-date fair value of any previous equity interest in the acquired entity

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.2 Principles of consolidation and equity accounting (Continued)

(b) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and statement of financial position respectively.

(c) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (see (d) below), after initially being recognised at cost.

(d) Equity accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in note 2.6.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.2 Principles of consolidation and equity accounting (Continued)

(e) *Changes in ownership interests*

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

(f) *Separate financial statements*

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

2.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the most senior executive management who make strategic decisions.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.4 Foreign currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). These consolidated financial statements are presented in RMB, which is the Company's functional and the Group's presentation currency.

(b) *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement.

All foreign exchange gains and losses are presented in the consolidated income statement.

(c) *Group companies*

The results and financial position of all the group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting exchange differences are recognised in other comprehensive income.

Fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange differences arising are recognised in other comprehensive income.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.4 Foreign currency translation (Continued)

(d) *Disposal of foreign operation and partial disposal*

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to consolidated income statement.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in consolidated income statement. For all other partial disposals (that is, reductions in the Group's ownership interests in associates that do not result in the Group losing significant influence) the proportionate share of the accumulated exchange difference is reclassified to consolidated income statement.

2.5 Property, plant and equipment

Property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated income statement during the financial period in which they are incurred.

Depreciation of property, plant and equipment is calculated using the straight-line method to allocate cost of each asset to their residual values (if any) over their estimated useful lives as follows:

Buildings	the shorter of the unexpired term of lease and 50 years
Leasehold improvements	the shorter of the unexpired term of lease and 10 years
Plant, moulds and machinery	3 to 10 years
Power generating machinery and equipment	15 years
Office equipment, furniture and fixtures	3 to 5 years
Motor vehicles	5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Construction-in-progress represents buildings, plant and machinery under construction or pending installation and is stated at cost. Cost includes the costs of construction of buildings, the costs of plant and machinery, installation, testing and other direct costs. No depreciation is made on construction-in-progress until such time as the relevant assets are completed and ready for intended use. When the relevant assets are brought into use, the costs are transferred to property, plant and equipment and depreciated in accordance with the policy as stated above.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.5 Property, plant and equipment (Continued)

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (note 2.6).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the consolidated income statement.

2.6 Impairment of non-financial assets

Assets that have an indefinite useful life, for example, goodwill, are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

2.7 Investments and other financial assets

(a) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI.

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.7 Investments and other financial assets (Continued)

(c) *Measurement*

Equity Instruments

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at fair value through profit or loss are recognised in "other losses – net" in the consolidated income statement as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at fair value through other comprehensive income are not reported separately from other changes in fair value.

(d) *Impairment*

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see note 3.1(b) for further details.

2.8 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty. There are no offsetting financial instruments as at 31 July 2021 (2020: same).

2.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined by using the first in, first out method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.10 Trade and other receivables

Trade receivables are amounts due from merchandise sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See note 3.1 for a description of the Group's impairment policies.

2.11 Contract assets and contract liabilities

A contract asset is an entity's right to consideration in exchange for goods or services that the entity has transferred to a customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is the case when only the passage of time is required before payment of the consideration is due. The impairment of contract assets is measured, presented and disclosed on the basis set out in note 2.7(d). A contract liability is an entity's obligation to transfer goods or services to a customer for which the entity has received consideration.

2.12 Cash and cash equivalents

In the consolidated cash flow statement, cash and cash equivalents include cash in hand, deposits held at call with banks, and bank overdrafts. In the consolidated statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

2.13 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.14 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables, other payables and accruals are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables, other payables and accruals are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.15 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the consolidated statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

2.16 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in the consolidated income statement in the period in which they are incurred.

Borrowing costs include interest expense, finance charges in respect of lease liabilities and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs. The exchange gains and losses that are an adjustment to interest costs include the interest rate differential between borrowing costs that would be incurred if the entity had borrowed funds in its functional currency, and the borrowing costs actually incurred on foreign currency borrowings. Such amounts are estimated based on forward currency rates at the inception of the borrowings.

When the construction of the qualifying assets takes more than one accounting period, the amount of foreign exchange differences eligible for capitalisation is determined on a cumulative basis based on the cumulative amounts of interest expenses that would have been incurred had the entity borrowed in its functional currency. The total amount of foreign exchange differences capitalised cannot exceed the amount of total net foreign exchange differences incurred on a cumulative basis at the end of the reporting period.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.17 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in the other comprehensive income or directly in equity. In this case the tax is also recognised in the other comprehensive income or directly in equity, respectively.

(a) *Current income tax*

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of reporting period in the countries where the Group operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(b) *Deferred income tax*

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.18 Employee benefits

(a) *Pension obligations*

The Group participates in various defined contribution retirement benefit plans which are available to all relevant employees. These plans are generally funded through payments to schemes established by government or trustee-administered funds. A defined contribution plan is a pension plan under which the Group pays contributions on a mandatory, contractual or voluntary basis into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefit relating to employee service in the current and prior periods.

All contributions to pension plans are fully and immediately vested and the Group had no unvested benefits available to reduce its future contributions.

(b) *Bonus plan*

The expected cost of bonus payments is recognised as a liability when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made. Liabilities of bonus plan are expected to be settled within twelve months and are measured at the amounts expected to be paid when they are settled.

(c) *Employee leave entitlements*

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense within "finance costs" in the consolidated income statement.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.20 Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option or the Group will obtain the ownership at the end of the lease term, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases is recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.21 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for goods supplied, stated net of discounts returns and value added taxes. The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities, as described below. The Group bases its estimates of return on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

(a) *Sales of goods*

Revenue is recognised when or as the control of the products is transferred to the customer. Depending on the terms of the contract and the laws that apply to the contract, control of the products may be transferred over time or at a point in time.

Control of the goods is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, control of the goods is transferred at a point in time, being products are delivered to the customers, the customers have full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the customers' acceptance of the products. Delivery occurs when the products have been shipped to the specified location, the risks of obsolescence and loss have been transferred to the customers.

(b) *Interest income*

Interest income is recognised on a time basis on the principal outstanding at the applicable interest rate.

2.22 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

2 BASIS OF PREPARATION AND CHANGE IN ACCOUNTING POLICIES (CONTINUED)

2.23 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the consolidated income statement over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in non-current liabilities as deferred government grants and are credited to the consolidated income statement on a straight-line basis over the expected lives of the related assets.

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

This note explains the Group's exposure to financial risks and how these risks could affect the Group's future financial performance. Current year profit and loss information has been included where relevant to add further context.

The Group's risk management is predominantly controlled by a central treasury department ("Group treasury") under policies approved by the board of directors. Group treasury identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas. The Group's activities expose it to a variety of financial risks: foreign exchange risk, credit risk, liquidity risk, and cash flow and fair value interest-rate risks. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

(a) Foreign exchange risk

The Group mainly operates in Mainland China with most of the transactions settled in United States dollars ("US\$"), RMB and Hong Kong dollars ("HK\$"). Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency. The Group is exposed to foreign exchange risk from various currency exposures, primarily with respect to US\$.

The Group enters into forward foreign exchange contracts to manage its foreign exchange risks, where appropriate.

Notes to the Consolidated Financial Statements

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(a) Foreign exchange risk (Continued)

The following table details the Group's exposure at the end of the reporting period to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate.

	US\$		HK\$	
	2021 RMB'000	2020 RMB'000	2021 RMB'000	2020 RMB'000
Trade and other receivables	31,104	48,863	1,712	1,465
Contract assets	15,039	11,846	–	–
Bank deposits	9,645	11,240	–	–
Amounts due from related parties	2,733	7,655	–	–
Cash and cash equivalents	14,141	88,015	2,193	163
Trade and other payables	(13,083)	(19,208)	(2,152)	(2,373)
Interest-bearing borrowings	(11,148)	(15,473)	–	(10,243)
Loans from a director	(19,381)	(20,954)	(16,624)	(18,026)
Amounts due to related parties	(150)	(230)	(323)	(401)
Overall net exposure	28,900	111,754	(15,194)	(29,415)

At 31 July 2021, if RMB had weakened/strengthened by 5% against US\$, with all other variables held constant, post-tax loss for the year would have been approximately RMB1,033,000 lower/higher (2020: post-tax loss for the year would have been approximately RMB4,115,000 lower/higher), mainly as a result of foreign exchange gains/losses on translation of financial assets and liabilities denominated in currencies other than the functional currency of the respective group entities.

At 31 July 2021, if RMB had weakened/strengthened by 5% against HK\$, with all other variables held constant, post-tax loss for the year would have been approximately RMB641,000 higher/lower (2020: post-tax loss for the year would have been approximately RMB1,234,000 higher/lower), mainly as a result of foreign exchange losses/gains on translation of financial assets and liabilities denominated in currencies other than the functional currency of the respective group entities.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(b) Credit risk

Credit risk arises from cash at banks, trade receivables, contract assets, deposits and other receivables, and amounts due from related parties, as well as credit exposures from outstanding receivables.

(i) Risk Management

The carrying amounts of cash at banks, restricted bank balance, bank deposits, trade receivables, contract assets, deposits and other receivables, and amounts due from related parties included in the consolidated statement of financial position represent the Group's maximum exposure to credit risk in relation to its financial assets. As at 31 July 2021, 37% (2020: 27%) and 94% (2020: 63%) of the trade receivables are due from the Group's largest customer and the five largest customers, respectively.

To manage its credit risk, the Group has policies in place to ensure that products are sold to customers with an appropriate credit history and the Group performs periodic credit evaluations of its customers. Normally the Group does not require collaterals from trade debtors.

Management makes periodic collective assessment as well as individual assessment on the recoverability of trade and other receivables, and amounts due from related parties based on historical payment records, the length of the overdue period, the financial strength of the trade and other debtors, and whether there are any disputes with the relevant debtors. The Group believes that adequate provision for doubtful debts has been made in the consolidated financial statements.

Cash and cash equivalents and restricted bank balances are also subject to the impairment requirements under HKFRS 9. The Group only transacts with state-owned or reputable financial institutions in the PRC and reputable international financial institutions outside of the PRC. The credit quality of the financial institutions has been assessed by reference to external credit ratings. Expected credit loss of cash and cash equivalents and restricted bank balances are assessed to be closed to zero and no provision was made as at 31 July 2021 and 2020.

(ii) Impairment of financial assets and contract assets

Trade receivables and contract assets

Trade receivables and contract assets of the Group are subject to the expected credit loss model. The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for trade receivables and contract assets.

To measure the expected credit losses, trade receivables and contract assets have been grouped based in the nature of customer accounts, shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

Notes to the Consolidated Financial Statements

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets and contract assets (Continued)

Trade receivables and contract assets (Continued)

The expected loss rates are based on the payment profiles of sales over 12 months and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the gross domestic product and export of goods and services of China in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rate based on expected changes in these factors.

On that basis, the loss allowances for both trade receivables and contract assets as at 31 July 2021 and 2020 were as follows:

As at 31 July 2021	Current RMB'000	1-30 days past due RMB'000	31-90 days past due RMB'000	Over 90 days past due RMB'000	Total RMB'000
Expected loss rate	0.03%	2.98%	-	93.42%	
Gross carrying amount –					
Trade receivables	39,363	322	-	325	40,010
Loss allowance	12	10	-	303	325
Gross carrying amount –					
Contract assets	15,044	-	-	-	15,044
Loss allowance	5	-	-	-	5

As at 31 July 2020	Current RMB'000	1-30 days past due RMB'000	31-90 days past due RMB'000	Over 90 days past due RMB'000	Total RMB'000
Expected loss rate	0.03%	2.98%	4.09%	92.84%	
Gross carrying amount –					
Trade receivables	60,922	637	113	1,588	63,260
Loss allowance	18	19	5	1,474	1,516
Gross carrying amount –					
Contract assets	11,850	-	-	-	11,850
Loss allowance	4	-	-	-	4

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets and contract assets (Continued)

Trade receivables and contract assets (Continued)

The loss allowances for trade receivables and contract assets as at 31 July reconcile to the opening loss allowances as follows:

	Contract assets		Trade receivables	
	2021 RMB'000	2020 RMB'000	2021 RMB'000	2020 RMB'000
Opening loss allowance at 1 August	4	–	1,516	1,754
Increase/(decrease) in loss allowance recognised in profit or loss during the year	1	4	(1,191)	(3)
Receivables written off during the year as uncollectible	–	–	–	(235)
Closing loss allowance at 31 July	5	4	325	1,516

Other financial assets at amortised costs

Other financial assets at amortised cost include the amounts due from related parties and other receivables excluding prepayments. The credit quality of other financial assets at amortised cost has been assessed with reference to historical information about the counterparties default rates and financial position of the counterparties.

Other receivables excluding prepayments

Other receivables and deposits are measured as either 12-month expected credit losses or lifetime expected credit loss, depending on whether there has been a significant increase in credit risk since initial recognition. If a significant increase in credit risk of a receivable has occurred since recognition, impairment is measure as lifetime expected credit loss.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets and contract assets (Continued)

Included in “other receivables and deposits” was deposit of RMB34,000,000 and in which the directors are of opinion that the deposit is in default, provision of RMB34,000,000 was made as at 31 July 2020. See Note 20 for details.

Prepayment of RMB6,000,000 was placed with a contractor for the expansion of a solar plant capacity in prior year. Subsequently, management has decided not to proceed with the project and has requested for a refund of deposit from the contractor. On 18 September 2020, the Group and the counterparty have entered into a repayment agreement for the deposit and the balance was reclassified as other receivables. Directors consider that there is no reasonable expectation of recovery as the counterparty has failed to make contractual payments during the year. Balance was written off as at 31 July 2021 and is presented as net impairment losses within operating profit.

Except for these balances, the directors are of the opinion that the risk of default by these other counterparties is not significant and do not expect any losses from non-performance by the counterparties. Therefore, expected credit loss of other receivables is assessed to be close to zero and no loss allowance was provided as at 31 July 2021 and 2020.

Except for these balances, the directors are of the opinion that the risk of default by these other counterparties is not significant and do not expect any losses from non-performance by the counterparties. Therefore, expected credit loss of other receivables is assessed to be close to zero and no loss allowance was provided as at 31 July 2021 and 2020.

Amounts due from related parties

The directors are of the opinion that the risk of default by these counterparties is not significant and does not expect any losses from non-performance by the counterparties. Therefore, expected credit loss rate of amounts due from related parties is assessed to be close to zero and no loss allowance was provided as at 31 July 2021 and 2020.

(c) Liquidity risk

Prudent liquidity management, after considering the expected market conditions and the global health issues, implies maintaining sufficient cash and cash equivalents and the availability of funding through an adequate amount of committed credit facilities, and funds generated from operating activities.

The Group's primary cash requirements have been for additions to and upgrades on property, plant and equipment, settlement of borrowings, payment for trade and other payables and payment for operating expenses. The Group mainly finances its working capital requirements through a combination of internal resources and bank borrowings, as necessary.

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure it maintains sufficient cash and cash equivalents and adequate amount of committed credit facilities to meet its liquidity requirements in the short and long term.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(c) Liquidity risk (Continued)

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows, including interest payments computed using contractual rates, based on the earliest date on which the Group can be required to pay.

Maturity Analysis – Undiscounted cash outflows

	On demand RMB'000	Within 6 months RMB'000	Between 6 months and 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Total RMB'000
At 31 July 2021						
Loans from a director (including interest payments)	–	505	500	36,648	–	37,653
Borrowings	53,625	–	–	–	–	53,625
Lease liabilities	–	217	–	–	–	217
Trade and other payables	–	28,721	–	–	–	28,721
Amounts due to related parties	633	–	–	–	–	633
At 31 July 2020						
Loans from a director (including interest payments)	–	758	750	39,548	–	41,056
Borrowings	128,554	–	–	–	–	128,554
Lease liabilities	–	4,071	2,226	217	–	6,514
Trade and other payables	–	65,770	–	–	–	65,770
Amounts due to related parties	1,992	–	–	–	–	1,992

Maturity Analysis – Bank borrowings subject to a repayment on demand clause based on scheduled repayments including interest payable

	Within 1 year RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	Total RMB'000
At 31 July 2021				
Borrowings	54,531	–	–	54,531
At 31 July 2020				
Borrowings	131,635	–	–	131,635

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.1 Financial risk factors (Continued)

(d) Cash flow and fair value interest-rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group has no significant interest-bearing assets except for the cash and cash equivalents and restricted bank balance, details of which are disclosed in note 21 and 22. The Group's exposure to changes in interest rates is mainly attributable to its bank borrowings and loans from a director, details of which are disclosed in note 24 and note 30, respectively. Borrowings carried at floating rates expose the Group to cash flow interest rate risk while those carried at fixed rates expose the Group to fair value interest-rate risk. The Group has not used any interest rate swaps to hedge its exposure to interest rate risk.

As at 31 July 2021, if the interest rates on borrowings had been 50 basis points higher/lower, with all other variables held constant, post-tax loss for the year would have been RMB342,000 higher/lower (2020: post-tax loss for the year would have been RMB523,000 higher/lower), mainly as a result of higher/lower interest expense on floating rate borrowings.

3.2 Fair value estimation

The Group adopts the amendments to HKFRS 7 for financial instruments that are measured in the consolidated statement of financial position at fair value, this requires disclosure of fair value measurements by level of the following fair value measurement hierarchy.

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity-specific estimates. If all significant inputs required to estimate the fair value of an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.2 Fair value estimation (Continued)

The carrying amounts of the Group's other current financial assets, including cash and cash equivalents, restricted bank balance, trade and other receivables and amounts due from related parties, and the Group's current financial liabilities including trade and other payables, amounts due to related parties and borrowings, approximate their fair values due to their short maturities. Non-current financial liabilities, including loan from a director approximate to their fair value as the interest rates approximately equal to market interest rates.

No forward foreign exchange contract was entered as at 31 July 2020 and 2021.

There was no transfer of financial assets and liabilities in the fair value hierarchy classifications for the years ended 31 July 2021 and 2020.

The following table presents the Group's financial assets that are measured at fair value at 31 July 2021 and 2020.

	2021			Total
	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	RMB'000
Asset				
Financial asset at fair value through other comprehensive income	–	–	3,700	3,700
	2020			Total
	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	RMB'000
Asset				
Financial asset at fair value through other comprehensive income	–	–	4,000	4,000

3.3 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group manages the capital structure and makes adjustments to it in light of changes in economic conditions. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payments to shareholders, return capital to shareholders, issue new shares or obtain new bank borrowings.

The Group also monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current and non-current borrowings as shown in the consolidated statement of financial position), finance lease liabilities and loan from a director less cash and cash equivalents, and restricted bank balance. Total capital is calculated as "equity", as shown in the consolidated statement of financial position, plus net debt.

Notes to the Consolidated Financial Statements

3 FINANCIAL RISK MANAGEMENT (CONTINUED)

3.3 Capital risk management (Continued)

The table below analyses the Group's capital structure as at 31 July 2021 and 2020:

	2021	2020
	RMB'000	RMB'000
Borrowings (note 24)	53,625	128,554
Loans from a director (note 30(d))	36,005	38,980
Lease liabilities (note 14(b))	215	5,974
Less: Restricted bank balances (note 21)	(48,435)	(61,240)
Cash and cash equivalents (note 22)	(43,196)	(104,430)
Net (cash)/debt	(1,786)	7,838
Total equity	350,802	356,714
Total capital	349,016	364,552
Gearing ratio	N/A	2%

4 CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

(a) Estimated impairment of non-financial assets

Non-financial assets including property, plant and equipment and right-of-use assets comprise a significant portion of the Group's total assets. They are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The recoverable amounts have been determined and based on fair value less costs of disposal or value-in-use calculations as appropriate. To determine the recoverable amount based on fair value less costs of disposal, the Group quoted market prices when available or used independent appraisals. To determine the recoverable amount based on value-in-use calculations, the Group used cash flow projection discounted at an appropriate pre-tax discount rate. The pre-tax discount rate reflects current market assessments of the time value of money and the risks specific to the asset, which requires significant judgement. The cash flow projection also requires the use of judgement and estimation regarding the financial forecasts prepared by management with major assumptions such as percentage changes in revenue and operating costs. Management derives the required cash flow projection from historical results, internal business plans, the prevailing market trends and the expected remaining useful lives of the relevant assets. Changes to major assumptions and estimation could affect the fair value less costs of disposal and value-in-use calculations and as a result affecting the Group's reported financial condition and results of operations. Additional information for the impairment assessment of PPE and ROU is disclosed in note 14.

4 CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS (CONTINUED)

(b) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expenses. In assessing the net realisable value and making appropriate allowances, management considers their physical conditions, age, market conditions and market price for similar items. Management reassesses these estimates at the end of each reporting period.

(c) Estimation of provision for impairment of receivables from third parties and related companies

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in the tables in note 3.1(b).

5 SEGMENT INFORMATION

The chief operating decision-maker ("CODM") has been identified as the most senior executive management of the Company. The CODM reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on these reports.

The CODM assesses the performance of single operating segment based on a measure of profit/loss adjusted for items not specifically attributed to individual segments, such as head office or corporate administration costs. The CODM assesses the performance of the following three reportable segments and regards them being the reportable segments. No operating segments have been aggregated to form the following reportable segments.

Plastic injection and moulding	:	manufacturing and sale of plastic moulded products and parts
Assembling of electronic products	:	assembling and sale of electronic products, including processing fees generated from assembling of electronic products
Mould design and fabrication	:	manufacturing and sale of plastic injection moulds

Notes to the Consolidated Financial Statements

5 SEGMENT INFORMATION (CONTINUED)

Revenue for the year consists of the following:

	2021	2020
	RMB'000	RMB'000
Revenue		
Plastic injection and moulding	154,099	158,115
Assembling of electronic products	95,732	301,160
Mould design and fabrication	6,365	23,052
	256,196	482,327
Timing of revenue recognition		
At a point in time	172,381	255,633
Over time	83,815	226,694
	256,196	482,327

The Group's customer base is diversified but includes three (2020: three) customers with whom transactions have individually exceeded 10% of the Group's aggregate revenue for the year ended 31 July 2021. These customers individually contributed 33%, 31% and 17% of the Group's revenue (2020: 47%, 14% and 11%), respectively.

(i) Segment results, assets and liabilities

For the purposes of assessing segment performance and allocating resources between segments, the Group's CODM monitors the results, assets and liabilities attributable to each reportable segment on the following bases:

Segment assets include all tangible and current assets other than investment accounted for using the equity method, financial asset at fair value through other comprehensive income, deferred income tax assets and unallocated head office and corporate assets. Segment liabilities include trade payables, accruals, bills payables and lease liabilities attributable to the individual segments.

Revenue and expenses are allocated to the reportable segments with reference to sales generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments. The measure used for reporting segment profit/loss is "segment result". To arrive at "segment result", the Group's earnings are further adjusted for items not specifically attributed to individual segments, such as head office or corporate administration costs.

In addition to receiving segment information regarding "segment result", CODM is provided with other segment information in relation to depreciation, amortisation and impairment losses and additions to non-current segment assets used by the segments in their operations.

Notes to the Consolidated Financial Statements

5 SEGMENT INFORMATION (CONTINUED)

(i) Segment results, assets and liabilities (Continued)

Information regarding the Group's reportable segments as provided to the Group's CODM for the purposes of resource allocation and assessment of segment performance for the years ended 31 July 2021 and 2020 is set out below.

	Plastic injection and moulding		Assembling of electronic products		Mould design and fabrication		Consolidated	
	2021 RMB'000	2020 RMB'000	2021 RMB'000	2020 RMB'000	2021 RMB'000	2020 RMB'000	2021 RMB'000	2020 RMB'000
Revenue from external customers	154,099	158,115	95,732	301,160	6,365	23,052	256,196	482,327
Reportable segment result	32,579	6,851	5,593	28,122	1,332	(2,529)	39,504	32,444
Other segment information								
Year ended 31 July								
Depreciation and amortisation for the year	12,041	16,812	5,213	5,884	339	1,099	17,593	23,795
Impairment on property, plant and equipment	3,827	12,997	1,895	2,500	47	917	5,769	16,414
Impairment on right-of-use assets (Reversal)/provision for impairment of inventories	1,399	9,666	1,876	759	127	93	3,402	10,518
	(1,222)	5,202	(1,439)	7,687	-	(3,492)	(2,661)	9,397
Addition to non-current segment assets during the year	46	1,822	500	5,172	-	351	546	7,345
As at 31 July								
Reportable segment assets	191,348	220,838	43,589	60,110	19,120	22,421	254,057	303,369
Reportable segment liabilities	8,974	32,479	31,375	48,353	502	1,313	40,851	82,145

Notes to the Consolidated Financial Statements

5 SEGMENT INFORMATION (CONTINUED)

(ii) Reconciliations of reportable segment revenue, profit or loss, assets and liabilities

	2021 RMB'000	2020 RMB'000
Revenue		
Reportable segment revenue	256,196	482,327
Consolidated revenue	256,196	482,327
Profit or loss		
Reportable segment profit	39,504	32,444
Finance income	518	835
Finance costs	(6,223)	(11,098)
Share of net profit of an associate accounted for using the equity method	4,447	–
Unallocated depreciation and amortisation	(7,098)	(5,543)
Unallocated head office and corporate expenses	(36,339)	(50,027)
Consolidated loss before income tax	(5,191)	(33,389)
Assets		
Reportable segment assets	254,057	303,369
Deferred income tax assets	1,027	1,143
Investment accounted for using the equity method	5,366	–
Financial asset at fair value through other comprehensive income	3,700	4,000
Unallocated head office and corporate assets	227,806	320,828
Consolidated total assets	491,956	629,340
Liabilities		
Reportable segment liabilities	40,851	82,145
Deferred income tax liabilities	2,823	2,847
Unallocated head office and corporate liabilities	97,480	187,634
Consolidated total liabilities	141,154	272,626

Notes to the Consolidated Financial Statements

5 SEGMENT INFORMATION (CONTINUED)

The Group's business is operated in five (2020: five) major economic environments.

Revenue from external customers by economic environments is analysed as follows:

	2021	2020
	RMB'000	RMB'000
Mainland China	151,125	159,090
Europe	65,327	56,671
Hong Kong	21,439	22,940
United States of America	10,966	224,857
South East Asia	7,339	15,296
Others	–	3,473
	256,196	482,327

Analysis of the Group's carrying amounts of segment non-current assets has not been presented as all of the non-current assets are located in the PRC.

During the year ended 31 July 2021, no revenue recognised was included in the contract liability balance as at the beginning of the year (2020: RMB3,654,000).

6 OTHER INCOME AND OTHER LOSSES – NET

	2021	2020
	RMB'000	RMB'000
Other income		
Sales of scrap materials	242	1,909
Government grants (Note)	4,209	5,006
Sundry income	571	219
	5,022	7,134
Other losses – net		
Impairment on property, plant and equipment (note 14(a))	(5,769)	(16,414)
Impairment on right-of-use assets (note 14(b))	(3,402)	(10,518)
Net foreign exchange losses	(1,990)	(1,740)
Net gain on disposal of property, plant and equipment and right-of-use assets	2,765	2,109
Gain on deemed disposal of an associate (note 17)	919	–
	(7,477)	(26,563)

Note:

Government grants are mainly related to government subsidies received by the Group from relevant government bodies for the purpose of encouraging the use of renewable energies.

Notes to the Consolidated Financial Statements

7 OPERATING LOSS

The Group's operating loss is arrived at after charging/(crediting) the following:

	2021 RMB'000	2020 RMB'000
Auditors' remuneration		
– Audit services	1,620	1,720
– Non-audit services	179	209
Legal and professional fee	4,442	3,358
Cost of sales (Note)	201,889	422,421
Net impairment losses on financial assets (note 3.1(b))	4,810	1
Depreciation on property, plant and equipment (note 14(a))	21,249	25,654
Depreciation on right-of-use assets (note 14(b))	3,442	3,684
Expenses relating to short-term leases	1,516	5,114
(Reversal of provision)/provision for impairment of inventories (note 18)	(2,661)	9,397
Staff costs (note 10)	65,131	116,133

Note:

Cost of sales included staff costs, depreciation, provision for impairment of inventories and expenses relating to short-term leases, amounting to RMB52,439,000 (2020: RMB117,680,000) in aggregate, which are also included in the respective total amounts disclosed separately above for each type of the expenses.

8 FINANCE COSTS – NET

	2021 RMB'000	2020 RMB'000
Finance income		
Bank interest income	(518)	(835)
Finance costs		
Interest on bank borrowings	4,392	7,792
Interest on loans from a director	1,346	1,445
Interest expenses on lease liabilities	388	1,598
Less: borrowing costs capitalised as construction in progress (Note)	(46)	(238)
	6,080	10,597
Other finance charges	143	501
	6,223	11,098
Finance costs – net	5,705	10,263

Note:

During the year ended 31 July 2021, borrowing costs had been capitalised at the Group's weighted average effective interest rate of 5.1% per annum (2020: 4.8% per annum) for construction in progress.

9 INCOME TAX EXPENSE

	2021 RMB'000	2020 RMB'000
Current income tax		
Current PRC corporate income tax	(329)	(38)
Deferred income tax		
Origination and reversal of temporary differences (note 25)	(92)	(297)
	(421)	(335)

No provision has been made for Hong Kong profits tax as the Group did not earn income subject to Hong Kong profits tax during the years ended 31 July 2021 and 2020.

The Group's subsidiaries established in the PRC are subject to a corporate income tax rate of 25%, except for two subsidiaries. One of which is fully exempt from corporate income tax for the first three years starting from 1 January 2015 to 31 December 2017 after obtaining the concession, followed by a 50% tax exemption for the next three years. The other one subsidiary was certified as High and New Technology Enterprises and was entitled to a concessionary tax rate of 15% from 1 January 2018 to 31 December 2020. From 1 January 2021 onwards, the two subsidiaries were no longer entitled to re-apply for the preferential tax treatment and are subject to a corporate income tax rate of 25%.

Pursuant to the relevant corporate income tax rules and regulations, withholding tax is imposed on dividends declared in respect of profits earned by the Company's PRC subsidiaries from 1 January 2008 onwards.

The Group is not subject to any income tax in the Cayman Islands and the British Virgin Islands.

Notes to the Consolidated Financial Statements

9 INCOME TAX EXPENSE (CONTINUED)

The tax charge on the Group's loss before income tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to results of the consolidated companies as follows:

	2021 RMB'000	2020 RMB'000
Loss before income tax	(5,191)	(33,389)
Tax calculated at the applicable domestic tax rate of respective companies	(1,510)	(8,228)
Tax effect of non-deductible expenses	2,082	9,457
Tax effect of tax losses not recognised	210	592
Tax effect on withholding tax of retained profits in the PRC subsidiaries	(24)	1,126
Utilisation of previously unrecognised tax losses	(337)	(2,612)
	421	335

10 STAFF COSTS

	2021 RMB'000	2020 RMB'000
Salaries, wages and allowances	52,946	100,685
Contribution to retirement benefit schemes	1,610	4,222
Termination benefits	10,575	11,226
	65,131	116,133

Staff costs include directors' remuneration totalling RMB6,389,000 (2020: RMB7,838,000) (note 11).

Subsidiaries of the Company operating in the PRC participate in a government pension scheme whereby the subsidiaries are required to pay annual contributions at rates from 13% to 21% of the standard wages of employees as determined by the relevant authorities in the PRC. Under the scheme, retirement benefits of existing and former employees are payable by the relevant authorities and the Group has no further obligations beyond the annual contributions. No forfeited contributions were utilised during the year ended 31 July 2021 (2020: nil) and no balance is available as at 31 July 2021 (2020: nil) to reduce future contributions.

The Group did not operate nor participate in any other scheme for retirement benefits provided to the Group's employees during the year.

Notes to the Consolidated Financial Statements

11 BENEFITS AND INTERESTS OF DIRECTORS

(a) Directors' emoluments

The remuneration of directors for the year ended 31 July 2021 is set out below:

	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Housing allowance RMB'000	Share-based payments RMB'000	Employer's contribution to a retirement benefit scheme RMB'000	Remunerations paid or receivable in respect of accepting office as director RMB'000	Other emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertakings RMB'000	Total RMB'000
Executive directors									
Beh Kim Ling	-	3,746	-	-	-	-	-	-	3,746
Beh Chern Wei	-	758	-	-	-	-	-	-	758
Gan Sem Yam	-	351	-	-	-	-	-	-	351
Zhang Pei Yu	-	736	-	-	-	-	-	-	736
	-	5,591	-	-	-	-	-	-	5,591
Non-executive director									
Gan Tiong Sia	153	-	-	-	-	-	-	-	153
Independent non-executive directors									
Diong Tai Pew	203	-	-	-	-	-	-	-	203
Fu Xiao Nan	203	-	-	-	-	-	-	-	203
Tang Sim Cheow	239	-	-	-	-	-	-	-	239
	645	-	-	-	-	-	-	-	645
	798	5,591	-	-	-	-	-	-	6,389

Notes to the Consolidated Financial Statements

11 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(a) Directors' emoluments (Continued)

The remuneration of directors for the year ended 31 July 2020 is set out below:

	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Housing allowance RMB'000	Share-based payments RMB'000	Employer's contribution to a retirement benefit scheme RMB'000	Remunerations paid or receivable in respect of accepting office as director RMB'000	Other emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertakings RMB'000	Total RMB'000
Executive directors									
Beh Kim Ling	-	4,924	-	-	-	-	-	-	4,924
Beh Chern Wei	-	820	-	-	-	-	-	-	820
Gan Sem Yam	-	371	-	-	-	-	-	-	371
Gan Chu Cheng (Note)	-	143	-	-	-	-	-	-	143
Zhang Pei Yu	-	736	-	-	-	-	-	-	736
	-	6,994	-	-	-	-	-	-	6,994
Non-executive director									
Gan Tiong Sia	162	-	-	-	-	-	-	-	162
Independent non-executive directors									
Diong Tai Pew	215	-	-	-	-	-	-	-	215
Fu Xiao Nan	215	-	-	-	-	-	-	-	215
Tang Sim Cheow	252	-	-	-	-	-	-	-	252
	682	-	-	-	-	-	-	-	682
	844	6,994	-	-	-	-	-	-	7,838

11 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(a) Directors' emoluments (Continued)

	Aggregate emoluments paid to or receivable by directors in respect of their services as directors, whether of the Company or its subsidiary undertakings RMB'000	Aggregate emoluments paid to or receivable by directors in respect of their other services in connection with the management of the affairs of the Company or its subsidiary undertakings RMB'000	Total RMB'000
For the year ended 31 July 2021	798	5,591	6,389
For the year ended 31 July 2020	844	6,994	7,838

Salary paid to a director is generally an emolument paid or receivable in respect of that person's other services in connection with the management of the affairs of the Company or its subsidiary undertakings.

Note:

Madam Gan Chu Cheng passed away on 19 March 2020.

(b) Directors' retirement benefits

None of the directors receive any retirement benefits during the year (2020: Nil).

(c) Directors' termination benefits

None of the directors receive or will receive any termination benefits during the year (2020: Nil).

(d) Consideration provided to third parties for making available directors' services

During the year ended 31 July 2021, the Company did not pay consideration to any third parties for making available directors' services (2020: Nil).

Notes to the Consolidated Financial Statements

11 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(e) **Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors**

During the year ended 31 July 2021, there was no loans, quasi-loans and other dealing arrangements in favour of the directors, or controlled body corporates and connected entities of such directors (2020: Nil).

(f) **Directors' material interests in transactions, arrangements or contracts**

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2020: Nil).

12 INDIVIDUALS WITH HIGHEST EMOLUMENTS

Of the five individuals with the highest emoluments three (2020: three) are directors whose emoluments are disclosed in note 11. The aggregate emoluments in respect of the remaining two (2020: two) individual are as follows:

	2021	2020
	RMB'000	RMB'000
Salaries and other emoluments	1,357	2,590

The emoluments of the two (2020: two) individuals with the highest emoluments are within the following bands:

	Number of individuals	
	2021	2020
HK\$500,001 – HK\$1,000,000	2	1
HK\$1,000,001 – HK\$1,500,000	–	–
HK\$1,500,001 – HK\$2,000,000	–	1

There were no amounts paid during the year ended 31 July 2021 (2020: Nil) to the directors or any of the five highest paid individuals as inducement to join or upon joining the Company or the Group or as compensation for loss of office. There was no arrangement under which directors of the Company waived or agreed to waive any emoluments during the year (2020: nil).

13 LOSS PER SHARE

Basic loss per share

The calculation of basic loss per share is based on the loss for the year attributable to owners of the Company of RMB5,612,000 (2020: RMB33,724,000) and the weighted average number of ordinary shares in issue during the year as follows:

	2021	2020
	RMB'000	RMB'000
Loss attributable to owners of the Company	(5,612)	(33,724)
	2021	2020
Weighted average number of ordinary shares in issue ('000)	2,307,513	2,307,513
Basic and diluted loss per share (RMB cent)	(0.24)	(1.46)

For the years ended 31 July 2021 and 2020, diluted loss per share equals to basic loss per share as there were no potential dilutive ordinary shares outstanding during the year.

Notes to the Consolidated Financial Statements

14 PROPERTY, PLANT AND EQUIPMENT, AND LAND USE RIGHTS AND LEASES

(a) Property, plant and equipment, and land use rights

	Buildings	Leasehold improvements	Plant, moulds and machinery	Power generating machinery and equipment	Office equipment, furniture and fixtures	Motor vehicles	Construction in progress	Sub-total	Land use rights	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Cost										
At 1 August 2019	251,143	27,261	679,602	68,118	39,642	17,964	6,854	1,090,584	20,313	1,110,897
Effect of adoption of HKFRS 16	-	-	(39,926)	-	-	-	-	(39,926)	(20,313)	(60,239)
Additions	-	-	6,014	-	18	134	1,179	7,345	-	7,345
Transfer	-	-	6,854	-	-	-	(6,854)	-	-	-
Disposals/written off	-	-	(155,327)	-	(5)	(2,910)	-	(158,242)	-	(158,242)
At 31 July 2020	251,143	27,261	497,217	68,118	39,655	15,188	1,179	899,761	-	899,761
At 1 August 2020	251,143	27,261	497,217	68,118	39,655	15,188	1,179	899,761	-	899,761
Additions	-	-	500	-	-	-	46	546	-	546
Transfer	-	-	1,199	-	-	-	(1,199)	-	-	-
Disposals/written off	-	-	(19,080)	-	(2,099)	(4,412)	(26)	(25,617)	-	(25,617)
At 31 July 2021	251,143	27,261	479,836	68,118	37,556	10,776	-	874,690	-	874,690
Accumulated depreciation, amortisation and impairment										
At 1 August 2019	78,941	21,720	556,184	11,404	30,752	14,768	-	713,769	6,965	720,734
Effect of adoption of HKFRS 16	-	-	(3,877)	-	-	-	-	(3,877)	(6,965)	(10,842)
Charge for the year	7,051	1,112	11,766	3,318	1,511	896	-	25,654	-	25,654
Disposals/written off	-	-	(140,591)	-	(4)	(2,619)	-	(143,214)	-	(143,214)
Impairment	-	-	14,075	-	1,516	823	-	16,414	-	16,414
At 31 July 2020	85,992	22,832	437,557	14,722	33,775	13,868	-	608,746	-	608,746
At 1 August 2020	85,992	22,832	437,557	14,722	33,775	13,868	-	608,746	-	608,746
Charge for the year	7,069	1,014	7,460	4,324	1,182	200	-	21,249	-	21,249
Disposals/written off	-	-	(17,828)	-	(2,061)	(4,239)	-	(24,128)	-	(24,128)
Impairment	-	16	4,959	-	63	731	-	5,769	-	5,769
At 31 July 2021	93,061	23,862	432,148	19,046	32,959	10,560	-	611,636	-	611,636
Net book value										
At 31 July 2021	158,082	3,399	47,688	49,072	4,597	216	-	263,054	-	263,054
At 31 July 2020	165,151	4,429	59,660	53,396	5,880	1,320	1,179	291,015	-	291,015

14 PROPERTY, PLANT AND EQUIPMENT, AND LAND USE RIGHTS AND LEASES (CONTINUED)

(a) Property, plant and equipment, and land use rights (Continued)

Depreciation incurred during the year is attributable to the following:

	2021 RMB'000	2020 RMB'000
Cost of sales	8,480	11,774
Distribution costs	440	899
General and administrative expenses	12,329	12,981
	21,249	25,654

The impairment on property, plant and equipment amounting to RMB5,769,000 (2020: RMB16,414,000) was charged to “other losses – net”.

(b) Right-of-use assets and lease liabilities

The consolidated statement of financial position shows the following amounts relating to the leases:

	As at 31 July 2021 RMB'000	As at 1 August 2020 RMB'000
Right-of-use assets		
Land use rights	12,542	12,945
Machineries	12,008	19,376
Total right-of-use assets	24,550	32,321

Notes to the Consolidated Financial Statements

14 PROPERTY, PLANT AND EQUIPMENT, AND LAND USE RIGHTS AND LEASES (CONTINUED)

(b) Right-of-use assets and lease liabilities (Continued)

	As at 31 July 2021 RMB'000	As at 1 August 2020 RMB'000
Lease liabilities		
Current	215	5,759
Non-current	–	215
	215	5,974

During the year ended 31 July 2021, there was no addition of right-of-use assets.

The consolidated statement of comprehensive income shows the following amounts relating to the leases:

	Year ended 31 July 2021 RMB'000	Year ended 31 July 2020 RMB'000
Depreciation of right-of-use assets		
Land-use rights	403	403
Machineries	3,039	3,281
	3,442	3,684
Interest expense (included in finance cost)	388	1,598
Expense relating to short-term leases (included in cost of sales, distribution costs and general and administrative expenses)	1,516	5,114
Impairment on right-of-use assets	3,402	10,518

Note:

For the year ended 31 July 2021, depreciation of right-of-use assets of RMB3,442,000 (2020: RMB3,684,000) was included in cost of sales.

The impairment on right-of-use assets amounting to RMB3,402,000 (2020: RMB10,518,000) was charged to “other losses – net”.

For the year ended 31 July 2021, the total cash outflow for leases was RMB7,663,000 (2020: RMB18,012,000).

14 PROPERTY, PLANT AND EQUIPMENT, AND LAND USE RIGHTS AND LEASES (CONTINUED)

(c) Impairment on property, plant and equipment and right-of-use assets

The unstable trade relationship between China and the U.S. continues to adversely impact the Group's business performance. In light of that, management has decided to cease operation of certain manufacturing lines in which, certain machinery and equipment (included in PPE and ROU) with a carrying amount of RMB31,625,000 were not expected to be used in production in the future. Therefore, there is no future economic benefit arisen from these machinery and equipment and the related value-in-use is amounted to zero. For these machinery and equipment, management estimated the recoverable amount of RMB22,454,000 based on their fair value less costs of disposal by making reference to quotations obtained from third-party buyers in the second-hand equipment and machinery trading market. Accordingly, for the year ended 31 July 2021, impairment losses of PPE and ROU of RMB5,769,000 and RMB3,402,000, respectively, were recognised in the consolidated income statement (2020: RMB16,414,000 and RMB10,518,000).

For the remaining of PPE and ROU (excluding land and buildings) with carrying value of RMB94,526,000, management considered each business segment as a separately identifiable cash-generating unit ("CGU") and performed impairment assessment by each CGU accordingly as at 31 July 2021. For the impairment testing purpose, the estimates of the recoverable amounts were based on value-in-use calculations, i.e. the present value of estimated future net cash flows expected to be arisen from the continuing use of relevant PPE and ROU. In estimating the present value of future net cash flows, after considering the historical results, the prevailing market trends and the expected remaining useful lives of the relevant PPE and ROU, the management has made key assumptions and estimation on the financial forecasts with major assumptions such as percentage changes in revenue in the first year of -51% and in second to the eighth year of 3%, gross profit margin of 16%, and pre-tax discount rate of 11%. Given the recoverable amount was higher than the carrying value of the PPE and ROU allocated to each CGU with headroom over 10% of the carrying value, no impairment provision was made.

For land and buildings of RMB170,624,000, management has assessed the recoverable amount based on its fair value less costs of disposal with reference to fair value of the land and buildings assessed by independent professional valuer through market approach. No impairment provision was made for the land and buildings as its recoverable amount was higher than the carrying value.

Notes to the Consolidated Financial Statements

15 FINANCIAL ASSET AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Financial asset at fair value through other comprehensive income includes the following:

	2021	2020
	RMB'000	RMB'000
Unlisted equity investment in the PRC (Note (a))	3,700	4,000

Movements of the carrying amount of financial asset at fair value through other comprehensive income is as follows:

	2021	2020
	RMB'000	RMB'000
Beginning of the year	4,000	4,900
Change in value on fair value through other comprehensive income	(300)	(900)
End of the year	3,700	4,000

Notes:

- (a) The balance represented fair value of the Group's 10% equity interest in Qingdao GS Electronics Plastics Co., Ltd. and is denominated in RMB.
- (b) Valuation of financial asset at fair value through other comprehensive income

The fair value of the unlisted equity investment that is not traded in an active market is determined by an independent qualified valuer, Asset Appraisal Limited.

The valuation of financial asset at fair value through other comprehensive income determined using discounted cash flow projections and are within level 3 of fair value hierarchy. The significant unobservable inputs are revenue growth rate and the discount rate. The lower the discount rate, the higher the fair value of the investment. The higher the revenue growth rate, the higher the fair value of the investment.

16 SUBSIDIARIES

Details of the Group's subsidiaries at 31 July 2021 are set out below.

Name of company	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued and paid up capital	Proportion of ownership interest		
				Group's effective interest	Held by the Company	Held by subsidiaries
V.S. International Industry Limited ("VSIL")	British Virgin Islands ("BVI"), limited liability company	Investment holding in the PRC	US\$100	100%	100%	-
V.S. Corporation (Hong Kong) Co. Limited ("VSHK")	Hong Kong, limited liability company	Trading of electronic products, parts and components, and investment holding in the PRC	HK\$75,000,002 (HK\$75,000,000 non-voting deferred shares and HK\$2 ordinary shares (Note (ii)))	100%	-	100%
V.S. Technology Industry Park (Zhuhai) Co. Ltd 威士茂科技工業園(珠海)有限公司 (Note (i))	PRC, limited liability company	Dormant	US\$18,820,000	100%	-	100%
Haivs Industry (Qingdao) Co Ltd 海士茂電子塑膠(青島)有限公司 (Note (i))	PRC, limited liability company	Investment holding in the PRC	RMB32,150,000	100%	-	100%
Qingdao GP Precision Mold Co Ltd. 青島偉立精密模具有限公司 (Note (i))	PRC, limited liability company	Investment holding in the PRC	US\$3,000,000	100%	-	100%
VSA Holding Hong Kong Co., Limited	Hong Kong, limited liability company	Investment holding in the PRC	HK\$15,600,000	100%	-	100%
Energy Ally Global Limited	BVI, limited liability company	Investment holding in the PRC	US\$10,000	100%	100%	-
VSA Electronics Technology (Zhuhai) Co Ltd. 威士茂安商住電子科技(珠海)有限公司 (Note (i))	PRC, limited liability company	Investment holding in the PRC	US\$15,250,000	100%	-	100%

Notes to the Consolidated Financial Statements

16 SUBSIDIARIES (CONTINUED)

Name of company	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued and paid up capital	Proportion of ownership interest		
				Group's effective interest	Held by the Company	Held by subsidiaries
V.S. Industry (Zhuhai) Co., Ltd. 威士茂電子塑膠(珠海)有限公司 (Note (i))	PRC, limited liability company	Manufacturing and selling of plastic moulded products and parts in the PRC	US\$9,540,000	100%	-	100%
V.S. Holding Vietnam Limited	BVI, limited liability company	Investment holding in Vietnam	US\$100	100%	100%	-
V.S. Industry Holding Limited	Hong Kong, limited liability company	Investment holding in the PRC	HK\$100	100%	100%	-
V.S. ECO-TECH (Zhuhai) Co., Ltd. 威士茂環保科技(珠海)有限公司 (Note (i))	PRC, limited liability company	Dormant	RMB7,250,000	100%	-	100%
V.S. Industrial Product Design (Zhuhai) Co. Ltd. 珠海市威士茂工業產品設計有限公司 (Note (iii))	PRC, limited liability company	Dormant	RMB15,000,000	100%	-	100%
Zhuhai Deyuan Energy Conservation Technology Company Limited 珠海德源節能科技有限公司 (Note (iii))	PRC, limited liability company	Operation and management of rooftop solar plant	RMB74,000,000	100%	-	100%

Notes:

- (i) These are wholly foreign owned enterprises established in the PRC.
- (ii) In accordance with the articles of association of VSHK, any shareholder holding the 75,000,000 non-voting deferred shares is not entitled to any dividend or any participation in the profits or assets of VSHK and is also not entitled to vote at any general meeting.
- (iii) The English names of the companies established in the PRC represent the best effort by the directors in translating their Chinese names as they do not have an official English names.

Notes to the Consolidated Financial Statements

17 INVESTMENT ACCOUNTED FOR USING THE EQUITY METHOD

	2021 RMB'000	2020 RMB'000
Beginning of the year	–	–
Gain on deemed disposal (Note)	919	–
Share of profit of an associate	4,447	–
End of the year	5,366	–

The particulars of the Group's associate as at 31 July 2021 and 2020 are as follows:

Name of company	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of capital	% of attributable interests held indirectly		Measurement method
				2021	2020	
VS Industry Vietnam Joint Stock Company ("VS Vietnam")	Vietnam, Limited liability company	Manufacturing and selling of plastic moulded products and parts in Vietnam	Legal capital of US\$21,291,213	18.74%	24.31%	Equity method

VS Vietnam is a private company and there is no quoted market price available for its shares.

There are no contingent liabilities relating to the Group's interest in the associate.

Note:

On 1 August 2020, VS Vietnam entered into a capital injection agreement with an existing shareholder which agreed to contribute machineries valued at USD4,000,000 (equivalent to approximately RMB25,841,000) mutually agreed by the shareholders into VS Vietnam. Upon the completion of the transaction on 25 August 2020, the Group's equity interest in VS Vietnam decreased from 24.31% to 18.74%. An amount of USD140,000 (equivalent to approximately RMB919,000) resulting from gain on deemed disposal of the Group's equity interest in associate after sharing accumulated loss of USD610,000 (equivalent to approximately RMB4,001,000) was recognised in the consolidated income statement of the Group.

Notes to the Consolidated Financial Statements

17 INVESTMENT ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

Set out below are the summarised financial information for VS Vietnam which is accounted for using the equity method.

Summarised statement of financial position

	2021 RMB'000	2020 RMB'000
Current assets	210,998	130,116
Non-current assets	74,326	32,895
Current liabilities	(226,011)	(130,924)
Non-current liabilities	(30,677)	(35,915)
Net assets/(liabilities)	28,636	(3,828)

Summarised statement of comprehensive income/(loss)

	2021 RMB'000	2020 RMB'000
Revenue	449,837	284,423
Expenses	(443,214)	(287,891)
Total comprehensive income/(loss)	6,623	(3,468)

Reconciliation of the summarised financial information presented to the carrying amount of its interest in VS Vietnam is as follows:

	2021 RMB'000	2020 RMB'000
Opening net liabilities	(3,828)	(360)
Capital injection by an existing shareholder	25,841	–
Total comprehensive income/(loss)	6,623	(3,468)
Closing net assets/(liabilities)	28,636	(3,828)
Effective interest in an associate	18.74%	24.31%
Carrying value	5,366	–

Notes to the Consolidated Financial Statements

18 INVENTORIES

Inventories included in the consolidated statement of financial position comprise:

	2021	2020
	RMB'000	RMB'000
Raw materials	17,511	17,218
Work-in-progress	1,077	3,949
Finished goods	14,208	14,809
Inventories – gross	32,796	35,976
Provision for impairment	(8,361)	(11,317)
Inventories – net	24,435	24,659

Movements in the Group's provision for impairment of inventories are as follows:

	2021	2020
	RMB'000	RMB'000
Beginning of the year	11,317	21,811
(Reversal of provision)/provision for impairment for the year	(2,661)	9,397
Write-off	(295)	(19,891)
End of the year	8,361	11,317

19 CONTRACT ASSETS

	2021	2020
	RMB'000	RMB'000
Contract assets – gross	15,044	11,850
Less: Loss allowance	(5)	(4)
Contract assets – net	15,039	11,846

Contract assets related to sales consisted of unbilled amounts resulting from sales of goods when revenue recognised over time exceeds the amounts billed to the customers.

The carrying amounts of the contract assets are denominated in US\$.

Notes to the Consolidated Financial Statements

20 TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2021 RMB'000	2020 RMB'000
Trade receivables	40,010	63,260
Bills receivables	–	3,710
Trade and bills receivables – gross	40,010	66,970
Less: Loss allowance	(325)	(1,516)
Trade and bills receivables – net	39,685	65,454
Other receivables, deposits and prepayments	20,397	58,919
Less: Loss allowance (Note (a))	–	(34,000)
Other receivables, deposits and prepayments – net (Note (b))	20,397	24,919
Less: Other receivables and prepayments (non-current)	–	(6,295)
Total trade and other receivables, deposits and prepayments (current)	60,082	84,078

Notes:

- (a) Included in “other receivables, deposits and prepayments” were deposits of RMB34,000,000 (“Deposits”) in relation to a conditional acquisition agreement (as supplemented) (“Agreement”) entered into with a third party vendor (“Vendor”) on 5 February 2015 to acquire from the Vendor 20% equity interest of a company involved in a solar energy project in Inner Mongolia, the PRC for a consideration of RMB44,000,000 subject to fulfilment of certain conditions set out therein. In addition, under the Agreement, upon completion of the acquisition of the 20% equity interest, the Group would be entitled to an option for an exercisable period of 3 months to acquire the remaining 80% equity interest of the target company at its sole discretion.

On 1 November 2015, the Agreement lapsed as certain conditions as set out in the Agreement had not been fulfilled. The Group has been in discussions with the Vendor regarding the full refund of Deposits of RMB34,000,000. On 31 August 2016, a settlement agreement (“Settlement Agreement”) was entered into between the Group and the Vendor, pursuant to which the Vendor shall repay the Deposits and the interest thereon at 5% per annum by 30 November 2016.

The Deposits have not yet been refunded to the Group. In view of the lapse of the Agreement and Settlement Agreement, and there is no collateral or guarantee provided by the Vendor to the Group on the refund of the Deposits, a provision for impairment was made on the entire amount of the Deposits as at 31 July 2020. The defendant has been declared bankrupt by the Court in October 2020 and no legal action could be taken any further to recover the Deposits. Hence, the Deposits were fully written off against the provision made in prior year.

20 TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Notes:

- (b) Other receivables, deposits and prepayments primarily included value-added tax recoverable and prepayments for inventories.
- (c) The ageing analysis of the Group's trade and bills receivables by invoice date is as follows:

	2021	2020
	RMB'000	RMB'000
Up to 3 months	39,180	64,632
3 to 6 months	505	766
Over 6 months	325	1,572
	40,010	66,970

The maximum exposure to credit risk at the reporting date is the carrying amounts of each class of receivable mentioned above. Certain trade receivables have been pledged as security for certain banking facilities, including trade finances, overdrafts and bank loans (note 24).

- (d) The carrying amounts of the trade and other receivables are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
US\$	31,104	48,863
RMB	27,266	33,750
HK\$	1,712	1,465
	60,082	84,078

Notes to the Consolidated Financial Statements

21 RESTRICTED BANK BALANCES

	2021 RMB'000	2020 RMB'000
Pledged deposits with banks (Note (a))	47,435	61,240
Other restricted bank balance (Note (b))	1,000	–
	48,435	61,240

Notes:

- (a) The deposits are pledged to banks as security for certain banking facilities, including trade finances, overdrafts and bank loans (note 24).

As at 31 July 2021, the interest rate of these pledged bank deposits ranged from 0.10% to 1.55% per annum (2020: 0.55% to 1.60% per annum).

- (b) As at 31 July 2021, bank balance of approximately RMB1,000,000 (2020: nil) was restricted for a pending legal dispute with an ex-employee as ordered by the court in the PRC.

The carrying amounts of the restricted bank balances are denominated in the following currencies:

	2021 RMB'000	2020 RMB'000
RMB	38,790	50,000
US\$	9,645	11,240
	48,435	61,240

22 CASH AND CASH EQUIVALENTS

	2021 RMB'000	2020 RMB'000
Cash at banks and on hand	43,196	104,430

Cash, cash equivalents and bank overdrafts include the following for the purposes of the consolidated statement of cash flows:

	2021 RMB'000	2020 RMB'000
Cash and cash equivalents	43,196	104,430
Bank overdrafts (note 24)	–	(10,243)
	43,196	94,187

22 CASH AND CASH EQUIVALENTS (CONTINUED)

The carrying amounts of the cash and cash equivalents are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
US\$	14,141	88,015
RMB	26,862	16,238
HK\$	2,193	163
Others	-	14
	43,196	104,430

The Group's cash and bank balances of RMB26,843,000 (2020: RMB16,194,000) were denominated in RMB and were deposited with bank in the PRC. The conversion of these RMB denominated balances into foreign currencies and remittance of these deposits out of the PRC is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.

23 TRADE AND OTHER PAYABLES

	2021	2020
	RMB'000	RMB'000
Trade payables	22,702	58,107
Accrued expenses and other payables (Note (a))	17,052	26,488
Payables for the purchase of property, plant and equipment	38	2,340
Contract liabilities (Note (b))	7,875	7,125
Deposit received	125	125
Trade and other payables	47,792	94,185

Notes:

- (a) The accrued expenses and other payables primarily include accrued staff costs, accrued transportation costs, interest payables and value-added tax payables.
- (b) Contract liabilities include receipts in advance from customers.

Notes to the Consolidated Financial Statements

23 TRADE AND OTHER PAYABLES (CONTINUED)

The ageing analysis of trade payables based on invoice date is as follows:

	2021	2020
	RMB'000	RMB'000
Less than 1 month	7,948	13,209
1 to 3 months	7,328	32,055
More than 3 months	7,426	12,843
	22,702	58,107

The carrying amounts of the trade and other payables are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
RMB	32,557	72,604
US\$	13,083	19,208
HK\$	2,152	2,373
	47,792	94,185

24 BORROWINGS

	2021	2020
	RMB'000	RMB'000
Current		
Short-term bank borrowings, secured	21,876	67,299
Bank overdrafts, secured	–	10,243
Trust receipts bank loans, secured	31,749	51,012
Total borrowings	53,625	128,554

As at 31 July 2021 and 2020, the entire amounts of short-term bank borrowings, bank overdrafts and trust receipts bank loans are related to banking facilities containing a repayment on demand clause.

24 BORROWINGS (CONTINUED)

The exposure of the Group's borrowings to interest rate changes and the weighted average effective interest rates at the date of financial position are as follows:

	2021	2020
	RMB'000	RMB'000
– at floating rates	53,625	128,554
<hr/>		
	2021	2020
Trust receipt bank loans	4.3%	3.9%
Bank overdrafts	–	7.0%
Other bank borrowings	5.2%	5.4%

The carrying amounts of the borrowings are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
RMB	42,477	102,838
US\$	11,148	15,473
HK\$	–	10,243
<hr/>		
	53,625	128,554

Certain banking facilities, including trade finances, overdrafts and bank loans, are secured by the following assets of the Group:

	2021	2020
	RMB'000	RMB'000
Trade receivables	16,824	28,358
Restricted bank deposits (note 21)	47,435	61,240
<hr/>		
	64,259	89,598

The secured banking facilities, including trade finances, overdrafts and bank loans, totalling RMB77,522,000 (2020: RMB305,236,000), were utilised to the extent of RMB53,625,000 at 31 July 2021 (2020: RMB128,554,000).

Notes to the Consolidated Financial Statements

25 DEFERRED INCOME TAX

The analysis of deferred tax assets and deferred tax liabilities is as follows:

	2021	2020
	RMB'000	RMB'000
Deferred tax assets:		
– to be recovered after more than 12 months	1,027	1,143
Deferred tax liabilities:		
– to be recovered after more than 12 months	(2,823)	(2,847)
Deferred tax liabilities – net	(1,796)	(1,704)

The components of deferred tax assets/(liabilities) recognised in the consolidated statement of financial position and the movement during the year are as follows:

	Deferred tax on the impairment losses of trade receivables and inventories	Withholding tax on future dividend income from PRC subsidiaries	Total
	RMB'000	RMB'000	RMB'000
At 1 August 2019	314	(1,721)	(1,407)
Credited/(charged) to profit or loss (note 9)	829	(1,126)	(297)
At 31 July 2020	1,143	(2,847)	(1,704)
At 1 August 2020	1,143	(2,847)	(1,704)
(Charged)/credited to profit or loss (note 9)	(116)	24	(92)
At 31 July 2021	1,027	(2,823)	(1,796)

The Group did not recognise deferred income tax assets of RMB23,663,000 (2020: RMB27,068,000) in respect of tax losses amounting to RMB96,328,000 (2020: RMB109,953,000) due to the unpredictability of future profit streams. The tax losses can be carried forward against future taxable income, which will expire between 2022 and 2026 (2020: 2021 and 2025).

Notes to the Consolidated Financial Statements

26 SHARE CAPITAL AND SHARE PREMIUM

	2021			2020		
	Number of shares (‘000)	Share capital (‘000)	Share premium (‘000)	Number of shares (‘000)	Share capital (‘000)	Share premium (‘000)
Authorised:						
Ordinary shares of HK\$0.05 each	4,000,000	200,000	–	4,000,000	200,000	–
Issued and fully paid: (RMB‘000)						
At beginning and end of year	2,307,513	105,013	306,364	2,307,513	105,013	306,364

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company’s residual assets.

Notes to the Consolidated Financial Statements

27 OTHER DEFICITS

	Note	Capital reserves RMB'000	Statutory reserve fund RMB'000 (Note)	Financial asset at fair value through other comprehensive income reserve RMB'000	Accumulated losses RMB'000	Total RMB'000
Balance at 1 August 2019		11,752	61,449	(3,298)	(89,942)	(20,039)
Comprehensive loss						
Loss for the year		-	-	-	(33,724)	(33,724)
Other comprehensive loss						
Changes in value on financial asset at fair value through other comprehensive income	15	-	-	(900)	-	(900)
Total comprehensive loss		-	-	(900)	(33,724)	(34,624)
Appropriation (Note)		-	274	-	(274)	-
Total transactions with owners, recognised directly in equity		-	274	-	(274)	-
Balance at 31 July 2020 and 1 August 2020		11,752	61,723	(4,198)	(123,940)	(54,663)
Comprehensive loss						
Loss for the year		-	-	-	(5,612)	(5,612)
Other comprehensive loss						
Changes in value on financial asset at fair value through other comprehensive income	15	-	-	(300)	-	(300)
Total comprehensive loss		-	-	(300)	(5,612)	(5,912)
Appropriation (Note)		-	272	-	(272)	-
Total transactions with owners, recognised directly in equity		-	272	-	(272)	-
Balance at 31 July 2021		11,752	61,995	(4,498)	(129,824)	(60,575)

27 OTHER DEFICITS (CONTINUED)

Note:

Statutory reserve fund

According to the articles of association of the subsidiaries of the Company in the PRC, the subsidiaries are required to transfer at least 10% of their net profit, as determined in accordance with PRC accounting rules and regulations applicable to enterprises with foreign investment, to the statutory reserve fund until the reserve balance reaches 50% of the registered capital. The transfer to this reserve must be made before distribution of a dividend.

The statutory reserve fund can be used to make good previous years' losses, if any, and may be converted into capital.

28 DIVIDENDS

No dividend has been paid or declared by the Company for the years ended 31 July 2021 and 2020.

29 COMMITMENTS

Capital commitments

There are no capital commitments outstanding at 31 July 2021 and 2020 not provided for in the consolidated financial statements.

30 SIGNIFICANT RELATED PARTY TRANSACTIONS

For the purposes of the consolidated financial statements, parties are considered to be related to the Group if the parties have the ability, directly or indirectly, to exercise significant influence over the Group in making financial and operating decisions. Related parties may be individuals (being members of key management personnel, significant shareholders and/or their close family members) or other entities and include entities which are under the significant influence of related parties of the Group where those parties are individuals. Parties are also considered to be related if they are subject to common control.

Notes to the Consolidated Financial Statements

30 SIGNIFICANT RELATED PARTY TRANSACTIONS (CONTINUED)

- (a) In addition to the transactions and balances disclosed elsewhere in these consolidated financial statements, the Group entered into the following significant related party transactions:

	2021	2020
	RMB'000	RMB'000
Sales of goods to the ultimate holding company	34	962
Sales of goods to an associate	1,738	1,747
Sales of goods to a company controlled by the family member of a director	–	881
	1,772	3,590
Sales of machineries to the ultimate holding company	2,400	–
Sales of machineries to a company controlled by the family member of a director	–	8,930
Expense relating to leases paid and payable to a company controlled by a director	1,462	4,909
Purchase of machineries from a company controlled by a director	451	–
Sub-contracting fee paid and payable to a company controlled by the family member of a director	833	5,177
Technical service fee received and receivable from a company controlled by the family member of a director	402	–
Repair and maintenance services paid and payable to a company controlled by the family member of a director	145	665

The transactions described above were entered into at terms and prices mutually agreed between the relevant parties.

Notes to the Consolidated Financial Statements

30 SIGNIFICANT RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Amounts due from related parties were detailed as follows:

	2021	2020
	RMB'000	RMB'000
Amount due from a company controlled by a director	339	658
Amount due from a company controlled by a family member of a director (Note)	–	5,930
Amount due from the ultimate holding company	995	–
Amount due from an associate (Note)	1,738	1,725
	3,072	8,313

Amounts due from related parties other than an associate are interest-free, unsecured and repayable on demand.

Note:

As at 31 July 2021, the entire amount due from an associate (2020: the entire amount due from an associate and RMB864,000 included in amount due from a company controlled by a family member of a director) arise from trading transactions which are interest-free and unsecured. An aging analysis based on invoice date is as follows:

	2021	2020
	RMB'000	RMB'000
Up to 3 months	1,738	2,589

The maximum exposure to credit risk is the fair value of the above receivables.

The carrying amounts of the amounts due from related parties are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
US\$	2,733	7,655
RMB	339	658
	3,072	8,313

Notes to the Consolidated Financial Statements

30 SIGNIFICANT RELATED PARTY TRANSACTIONS (CONTINUED)

(c) Amounts due to related parties were detailed as follows:

	2021	2020
	RMB'000	RMB'000
Amount due to a company controlled by a family member of a director	160	1,361
Amounts due to directors	473	631
	633	1,992

The amounts due to related parties are interest-free, unsecured and repayable on demand.

The carrying amounts of the amounts due to related parties are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
RMB	160	1,361
HK\$	323	401
US\$	150	230
	633	1,992

(d) Loans from a director

Loans from a director were unsecured, interest-bearing at the rate of 3.0% per annum and due for repayment on 21 March 2023. The carrying amount of the loans from a director approximated their fair value.

The carrying amounts of loans from a director are denominated in the following currencies:

	2021	2020
	RMB'000	RMB'000
US\$	19,381	20,954
HK\$	16,624	18,026
	36,005	38,980

(e) Key management personnel remuneration

The Group has not identified any person, other than the directors of the Company, having the authority and responsibility for planning, directing and controlling the activities of the Group. Details of the remuneration of the directors of the Company are set out in note 11.

31 NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Cash generated from operations

	Note	2021 RMB'000	2020 RMB'000
Loss before income tax		(5,191)	(33,389)
Adjustments for:			
– Finance costs	8	6,223	11,098
– Interest income	8	(518)	(835)
– Depreciation of property, plant and equipment	7	21,249	25,654
– Depreciation of right-of-use assets	7	3,442	3,684
– Gain on deemed disposal of an associate	6	(919)	–
– Impairment on property, plant and equipment	6	5,769	16,414
– Impairment on right-of-use assets	6	3,402	10,518
– Net gain on disposal of property, plant and equipment and right-of-use assets	6	(2,765)	(2,109)
– Net impairment losses on financial assets	7	4,810	1
– Share of net profit of an associate accounted for using the equity method		(4,447)	–
– (Reversal of provision)/provision for impairment of inventories		(2,661)	9,397
		28,394	40,433
Changes in working capital:			
Inventories		2,885	15,194
Trade and other receivables		25,482	45,246
Contract assets		(3,194)	(6,641)
Amounts due from related parties		6,236	(566)
Amounts due to related parties		(1,359)	79
Trade and other payables		(47,717)	(23,173)
Cash generated from operations		10,727	70,572

(b) Gain on disposal of property, plant and equipment and right-of-use assets is arrived at as follows:

	2021 RMB'000	2020 RMB'000
Net book amount disposed of	2,416	17,902
Amount due from a related party (Note)	(995)	(5,066)
Proceeds received	(4,186)	(14,945)
Gain on disposals	(2,765)	(2,109)

Note:

For the year ended 31 July 2021, the Group disposed of certain machineries to a related party at consideration of RMB2,400,000 (2020: RMB8,930,000), of which RMB995,000 (2020: RMB5,066,000) is yet to be received as at 31 July 2021.

Notes to the Consolidated Financial Statements

31 NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

(c) Liabilities from financing activities

	Lease liabilities due within 1 year RMB'000	Lease liabilities due after 1 year RMB'000	Bank borrowings due within 1 year RMB'000	Loans from a director RMB'000	Total RMB'000
As at 1 August 2019	(11,300)	(5,974)	(159,946)	(17,245)	(194,465)
Cash flows	5,541	7,357	41,635	(21,735)	32,798
Non-cash transactions	-	(1,598)	-	-	(1,598)
As at 31 July 2020	(5,759)	(215)	(118,311)	(38,980)	(163,265)
As at 1 August 2020	(5,759)	(215)	(118,311)	(38,980)	(163,265)
Cash flows	5,932	215	64,686	-	70,833
Non-cash transactions	(388)	-	-	-	(388)
Exchange difference	-	-	-	2,975	2,975
As at 31 July 2021	(215)	-	(53,625)	(36,005)	(89,845)

Notes to the Consolidated Financial Statements

32 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

	2021 RMB'000	2020 RMB'000
ASSETS		
Non-current assets		
Investments in subsidiaries	308,844	308,844
Current assets		
Amounts due from subsidiaries	123,996	132,439
Cash and cash equivalents	20	17
	124,016	132,456
Total assets	432,860	441,300
EQUITY		
Capital and reserves		
Share capital	105,013	105,013
Share premium (Note)	306,364	306,364
Other deficits (Note)	(80,852)	(72,419)
Total equity attributable to owners of the Company	330,525	338,958
LIABILITIES		
Current liabilities		
Other payables	1,569	1,569
Amounts due to subsidiaries	100,766	100,773
Total liabilities	102,335	102,342
Total equity and liabilities	432,860	441,300

Notes to the Consolidated Financial Statements

32 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)

Note:

Equity movement of the Company

	Contributed surplus RMB'000 (Note)	Accumulated losses RMB'000	Total RMB'000
Balance at 1 August 2019	148,621	(210,718)	(62,097)
Comprehensive loss			
Loss for the year	–	(10,322)	(10,322)
Balance at 31 July 2020 and 1 August 2020	148,621	(221,040)	(72,419)
Comprehensive loss			
Loss for the year	–	(8,433)	(8,433)
Balance at 31 July 2021	148,621	(229,473)	(80,852)

Notes:

Share premium and contributed surplus

- (a) Under the Companies Law of the Cayman Islands, the funds in the share premium account and contributed surplus account of the Company are distributable to the shareholders provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.
- (b) Pursuant to a reorganisation, the Company became the holding company of the Group on 20 January 2002. The excess of the consolidated net assets represented by the shares acquired over the nominal value of shares issued by the Company in exchange under the reorganisation was transferred to contributed surplus. In the consolidated financial statements, capital reserves represents the difference between (a) the nominal value of shares of the subsidiaries acquired; and (b) the nominal value of the shares issued by the Company in exchange under the reorganisation of the Group on 20 January 2002.

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Beh Kim Ling (*Chairman*)
Gan Sem Yam (*Managing Director*)
Zhang Pei Yu
Beh Chern Wei (*Finance Director*)

Non-executive Director

Gan Tiong Sia (*resigned on 1 August 2021*)

Independent non-executive Directors

Tang Sim Cheow
Diong Tai Pew
Fu Xiao Nan

AUDIT COMMITTEE OF THE BOARD

Tang Sim Cheow (*Chairman of the Audit Committee*)
Diong Tai Pew
Fu Xiao Nan

REMUNERATION COMMITTEE OF THE BOARD

Fu Xiao Nan (*Chairman of the Remuneration Committee*)
Tang Sim Cheow
Beh Kim Ling

NOMINATION COMMITTEE OF THE BOARD

Diong Tai Pew (*Chairman of the Nomination Committee*)
Tang Sim Cheow
Beh Chern Wei

COMPANY SECRETARY

Ng Ting On, Polly

REGISTERED OFFICE

Cricket Square
Hutchins Drive, P.O. Box 2681
Grand Cayman
KY1-1111
Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

40th Floor, Jardine House
1 Connaught Place
Central, Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive, P.O. Box 2681
Grand Cayman
KY1-1111
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

LEGAL ADVISERS AS TO HONG KONG LAWS

Chiu & Partners
40th Floor, Jardine House
1 Connaught Place
Central, Hong Kong

AUDITOR

PricewaterhouseCoopers
*Certified Public Accountants and
Registered Public Interest Entity Auditor*
22nd Floor, Prince's Building
Central, Hong Kong

PRINCIPAL BANKERS

United Overseas Bank (China) Limited
Malayan Banking Berhad Hong Kong Branch
Industrial & Commercial Bank of China Ltd.

SUBSIDIARIES

V.S. International Industry Limited
V.S. Holding Vietnam Limited
Energy Ally Global Limited
Vistra Corporate Services Central
Wickhams Cay II, Road Town, Tortola
VG1110, British Virgin Islands

Corporate Information

V.S. Corporation (Hong Kong) Co., Limited
VSA Holding Hong Kong Co., Limited
V.S. Industry Holding Limited
RM4018, 40/F, Jardine House
1 Connaught Place
Central, Hong Kong
Tel. No: (852) 2511 9002
Fax No: (852) 2511 9880

V.S. Technology Industry Park (Zhuhai) Co., Ltd.
V.S. Industry (Zhuhai) Co., Ltd.
VSA Electronics Technology (Zhuhai) Co., Ltd.
V.S. ECO-TECH (Zhuhai) Co., Ltd.
V.S. Industrial Product Design (Zhuhai) Co., Ltd.
Zhuhai Deyuan Energy Conservation Technology
Company Limited
Beisha Village, Tangjia Wan Town
Xiangzhou District
519085 Zhuhai
Guangdong Province
The People's Republic of China
Tel. No: (86) 756 6295 888
Fax No: (86) 756 3385 691/681

Haivs Industry (Qingdao) Co., Ltd.
Qianwangang Road South
Haier International Industrial Park
Qingdao Economic and Technology Development Zone
Huangdao District
266510 Qingdao
Shandong Province
The People's Republic of China
Tel. No: (86) 532 8676 2188
Fax No: (86) 532 8676 2233

Qingdao GP Precision Mold Co., Ltd.
Hetao Export Processing Zone
Chengyang District
266113 Qingdao
Shandong Province
The People's Republic of China
Tel. No: (86) 532 8792 3666
Fax No: (86) 532 8792 3660

ASSOCIATED COMPANY

VS Industry Vietnam Joint Stock Company
Quevo Industrial Park, Vanduong Commune
Quevo District
Bacninh Province
Vietnam
Tel. No: (84) 241 3634 300
Fax No: (84) 241 3634 308

Group Property

MAJOR PROPERTY HELD FOR OWN USE

Location	Existing use	Term of lease	Group's interest (%)
Outside Hong Kong			
Phase I, II, III, IV, V and VI of an industrial complex situated at Beisha Village Tangjia Wan Town Xiangzhou District Zhuhai Guangdong Province The People's Republic of China	Industrial	Medium	100

Five Years Summary

	2021 RMB'000	2020 RMB'000	2019 RMB'000	2018 RMB'000	2017 RMB'000
Results					
Revenue	256,196	482,327	649,092	1,115,885	1,270,725
Operating (loss)/profit	(3,933)	(23,126)	(107,427)	17,717	45,819
Finance costs – net	(5,705)	(10,263)	(14,181)	(12,966)	(12,376)
Share of profit/(loss) of an associate	4,447	–	–	(17,274)	(9,846)
(Loss)/profit before income tax	(5,191)	(33,389)	(121,608)	(12,523)	23,597
Income tax (expense)/credit	(421)	(335)	(554)	3,672	(10,113)
(Loss)/profit for the year	(5,612)	(33,724)	(122,162)	(8,851)	13,484
Attributable to:					
Owners of the Company	(5,612)	(33,724)	(122,162)	(8,851)	13,484
Assets and liabilities					
Non-current assets	297,697	334,774	403,190	504,252	545,785
Current assets	194,259	294,566	324,402	507,488	523,426
Total assets	491,956	629,340	727,592	1,011,740	1,069,211
Current liabilities	(102,326)	(230,584)	(311,314)	(489,107)	(593,095)
Non-current liabilities	(38,828)	(42,042)	(24,940)	(12,345)	(49,909)
NET ASSETS	350,802	356,714	391,338	510,288	426,207
Share capital	105,013	105,013	105,013	105,013	85,311
Reserves	245,789	251,701	286,325	405,275	340,896
TOTAL EQUITY	350,802	356,714	391,338	510,288	426,207
(Loss)/earnings per share					
Basic	(0.24) cent	(1.46) cents	(5.29) cents	(0.39) cent	0.71 cent
Diluted	(0.24) cent	(1.46) cents	(5.29) cents	(0.39) cent	0.71 cent