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ESR CAYMAN LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1821)

**PROPOSED ACQUISITION OF ARA ASSET MANAGEMENT LIMITED
DELAY IN DESPATCH OF CIRCULAR**

Reference is made to (i) the announcement of ESR Cayman Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) dated 4 August 2021 in relation to a proposed business combination of ARA Asset Management Limited and its subsidiaries with the Group (the “**Announcement**”) and (ii) the announcement of the Company dated 24 August 2021 in relation to the amendment of the Acquisition Agreement. Unless otherwise specified, capitalised terms used herein shall have the same meanings as those defined in the Announcement.

As stated in the Announcement, in order to allow sufficient time for the Company to prepare the Circular, including the accountants’ report on the ARA Group, the Company expected to despatch the Circular on or before 30 September 2021 and to convene the EGM on or before 31 October 2021. As the Company requires additional time to finalise the Circular, including the accountant’s report on the ARA Group, the Circular is expected to be despatched to the Shareholders on or before 22 October 2021 and the EGM is expected to be convened on or before 15 November 2021.

The Proposed Transaction is subject to all of the Conditions being satisfied (or, if applicable, waived) and therefore may or may not become unconditional. If any of the Conditions is not satisfied (or, if applicable, waived), the Proposed Transaction will not proceed. Shareholders and potential investors are reminded to exercise caution when dealing in the Shares and other securities of the Company.

By Order of the Board
ESR Cayman Limited
Jinchu Shen
Director

Hong Kong, 30 September 2021

As at the date of this announcement, the Board of Directors of the Company comprises Mr. Jinchu Shen and Mr. Stuart Gibson as Executive Directors, Mr. Jeffrey David Perlman as the Chairman and Non-executive Director, Mr. Charles Alexander Portes, Mr. Wei Hu and Mr. David Alasdair William Matheson as Non-executive Directors, Mr. Brett Harold Krause, The Right Honourable Sir Hugo George William Swire, KCMG, Mr. Simon James McDonald, Ms. Jingsheng Liu and Mr. Robin Tom Holdsworth as Independent Non-executive Directors.