

# Notes to the Consolidated Financial Statements

## 1 General information

The Group is principally engaged in the retailing and wholesaling of cosmetic products.

The Company is a limited liability company incorporated in the Cayman Islands. The address of its registered office is P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands.

The Company has its listing on The Stock Exchange.

As at 31 March 2021, 48.56%, 14.13% and 0.05% of the total issued shares of the Company were owned by Sunrise Height Incorporated, Green Ravine Limited and Million Fidelity International Limited respectively. Sunrise Height Incorporated and Green Ravine Limited incorporated in the British Virgin Islands and Million Fidelity International Limited incorporated in Hong Kong SAR. These companies are owned 50.0% each by Dr KWOK Siu Ming Simon and Dr KWOK LAW Kwai Chun Eleanor, as being the ultimate controlling parties of the Company.

These consolidated financial statements are presented in thousands of Hong Kong dollar (HK\$'000), unless otherwise stated.

## 2 Revenue and other income

### Accounting Policy

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for the retail and wholesales of cosmetic products, stated net of value added taxes, returns, rebates and discounts.

Revenue is recognised when specific criteria has met for the Group's activity described below:

#### *Sale of goods – retail and e-commerce transactions*

The Group sells cosmetic products through chain of retail stores and e-commerce platforms. Revenue from the sale of goods is recognised at a point in time when a group entity sells and has delivered a product to the customer and the Group receives sales and acceptance confirmations, and there is no unfulfilled obligation that affects the customer's acceptance of the products. Payment of the transaction price is due immediately when the customer purchases the goods. The Group estimates the sales return provision based on accumulated experience and considers that no provision is recognised as the amount of returns is immaterial.

#### *Sale of goods – wholesale*

Sales are recognised at a point in time when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that affects the wholesaler's acceptance of the products.

The goods are often sold with sales discounts. Revenue from these sales is recognised based on the price specified in the contract, net of the estimated volume discounts, if any. No element of financing is deemed present.

#### *Slide display rental income*

Slide display rental income is recognised on a straight-line basis in accordance with the terms of the relevant agreements.

## 2 Revenue and other income (continued)

### Accounting Policy (continued)

#### *Customer loyalty programme*

The Group operates a customer loyalty programme, where certain customers accumulate points for purchases made which entitle them to purchase goods for free or at a discount price. The customer loyalty programme gives rise to a separate performance obligation because it provides a material right to the customer and allocates a portion of the transaction price to the loyalty credits awarded to customers based on the relative stand-alone selling price. All awarded points are expired on 31 March and there was no material award points outstanding as at year end.

When either party to a contract has performed, the Group presents the contract in the consolidated statement of financial position as a contract asset or a contract liability, depending on the relationship between the Group's performance and the customer's payment.

If a customer pays consideration or the Group has a right to an amount of consideration that is unconditional, before the Group transfers the promised goods to the customer, the Group presents the contract as a contract liability when the payment is received or a receivable is recorded (whichever is earlier). A contract liability is the Group's obligation to transfer the promised goods to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A receivable is recorded when the Group has an unconditional right to consideration. A right to consideration is unconditional if only the passage of time is required before payment of that consideration is due.

The Group is principally engaged in the retailing and wholesaling of cosmetic products. Turnover represents the sales of goods to customers. An analysis of revenues and other income recognised during the year is as follows:

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
<b>Turnover – recognised under HKFRS 15 at a point in time</b>		
Retail and wholesale	<b>3,043,029</b>	5,717,283
<b>Other income – recognised under other accounting standards</b>		
Slide display rental income	<b>23,526</b>	64,373
Government subsidies (Note (i))	<b>118,817</b>	–
	<b>142,343</b>	64,373

Note:

- (i) Wage subsidies of HK\$112,409,000 were granted from the Hong Kong SAR government's Employment Support Scheme under Anti-Epidemic Fund for the use of paying wages of employees from June to November 2020 during the year ended 31 March 2021.

Government subsidies of HK\$3,400,000 were granted from the one-off Retail Sector Subsidy Scheme, and Beauty Parlours, Massage Establishments and Party Rooms Subsidy Scheme under Anti-Epidemic Fund launched by the Government of the Hong Kong SAR. The Group has complied all attached conditions before 31 March 2021 and recognised in the consolidated income statement.

Remaining subsidies of HK\$3,008,000 were granted from other subsidy schemes launched by government of Macau SAR and Malaysia. The Group has complied all attached conditions before 31 March 2021 and recognised in the consolidated income statement.

# Notes to the Consolidated Financial Statements

## 2 Revenue and other income (continued)

### (a) Revenue recognition in relation to contract liabilities

As at 31 March 2021 and 2020, contract liabilities included receipts in advance and deferred revenue for customer loyalty programme amounting to HK\$22,320,000 (2020: HK\$29,869,000) and nil (2020: HK\$7,302,000) respectively.

The following table shows how much of the revenue recognised in the current reporting period relates to carried-forward receipts in advance and deferred revenue:

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Revenue recognised that was included in the receipts in advance and deferred revenue balance at the beginning of the year	<b>37,171</b>	25,933

There is no revenue recognised during the current year (2020: Nil) related to performance obligations that were satisfied in prior year.

### (b) Unsatisfied long-term contracts

The Group selected to choose a practical expedient and omit disclosure of remaining performance obligations as all related contracts have a duration of one year or less.

## 3 Segment information

### Accounting Policy

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-makers. The chief operating decision-makers, who are responsible for allocating resources and assessing performance of the operating segments, have been identified as the executive directors of the Group who make strategic and operating decisions.

Executive directors of the Group review the internal reporting of the Group in order to assess performance and allocate resources. Executive directors consider the business principally from a geographic perspective and assess the performance of the geographic segments based on a measure of segments results.

The business reportable segments identified are Hong Kong and Macau SARs, Mainland China, Online business and Malaysia.

Segment assets consist primarily of property, plant and equipment, right-of-use assets, deferred tax assets, inventories, receivables, deposits and prepayments, time deposits, cash and cash equivalents and income tax recoverable. Capital expenditure comprises additions to property, plant and equipment.

### 3 Segment information (continued)

The breakdown of key segment information including total turnover from external customers is disclosed below.

	For the year ended 31 March 2021				
	Hong Kong & Macau SARs HK\$'000	Mainland China HK\$'000	Online business HK\$'000	Malaysia HK\$'000	Total HK\$'000
<b>Turnover</b>	<b>1,999,822</b>	<b>289,853</b>	<b>501,305</b>	<b>252,049</b>	<b>3,043,029</b>
<b>Segment results</b>	<b>(352,900)</b>	<b>(12,699)</b>	<b>8,791</b>	<b>(2,490)</b>	<b>(359,298)</b>
<b>Other information</b>					
Capital expenditure	37,904	15,470	170	3,851	57,395
Finance income	4,846	187	15	1,401	6,449
Finance costs	14,116	782	–	1,551	16,449
Income tax credit	(40,335)	–	(706)	(1,142)	(42,183)
Depreciation of property, plant and equipment	70,836	4,700	408	10,993	86,937
Depreciation of right-of-use assets	380,842	12,252	–	35,091	428,185
Provision/(reversal of provision) for slow moving inventories and shrinkage	43,709	(3,843)	3,266	185	43,317
Impairment of property, plant and equipment	4,235	–	–	597	4,832
Impairment of right-of-use assets	52,183	–	–	664	52,847

	For the year ended 31 March 2020				
	Hong Kong & Macau SARs HK\$'000	Mainland China HK\$'000	Online business HK\$'000	Malaysia HK\$'000	Total HK\$'000
Turnover	4,739,382	243,013	344,671	390,217	5,717,283
Segment results	(413,559)	(37,987)	(39,736)	16,200	(475,082)
<b>Other information</b>					
Capital expenditure	71,300	4,488	8,299	6,907	90,994
Finance income	15,458	173	50	1,766	17,447
Finance costs	23,553	498	–	1,969	26,020
Income tax (credit)/expense	(80,954)	–	(11,126)	5,164	(86,916)
Depreciation of property, plant and equipment	93,360	4,142	2,591	17,187	117,280
Depreciation of right-of-use assets	698,918	10,510	–	39,412	748,840
Provision for slow moving inventories and shrinkage	84,026	7,162	3,257	2,691	97,136
Impairment of property, plant and equipment	22,162	2,003	–	351	24,516
Impairment of right-of-use assets	243,180	2,274	–	485	245,939

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## 3 Segment information (continued)

	Hong Kong & Macau SARs HK\$'000	Mainland China HK\$'000	Online business HK\$'000	Malaysia HK\$'000	Total HK\$'000
<b>At 31 March 2021</b>					
Non-current assets	<b>822,663</b>	<b>49,633</b>	<b>3,235</b>	<b>53,146</b>	<b>928,677</b>
Current assets	<b>1,080,588</b>	<b>149,461</b>	<b>166,947</b>	<b>185,209</b>	<b>1,582,205</b>
Total assets as per consolidated statement of financial position					<b>2,510,882</b>
At 31 March 2020					
Non-current assets	1,174,950	21,919	1,706	77,329	1,275,904
Current assets	1,540,945	124,153	95,195	184,455	1,944,748
Total segment assets					3,220,652
Discontinued operation					46,535
Total assets as per consolidated statement of financial position					3,267,187

## 4 Other gains – net

	<b>Significant Accounting Policies No. 8</b>	
	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Net exchange gains	<b>5,959</b>	1,009

## 5 Expenses by nature

	2021 HK\$'000	2020 HK\$'000
Cost of inventories sold	<b>1,947,881</b>	3,537,682
Employee benefit expenses (including directors' emoluments) (Note 6)	<b>646,008</b>	964,624
Depreciation expenses		
– right-of-use assets (Note 14)	<b>428,185</b>	748,840
– property, plant and equipment (Note 13)	<b>86,937</b>	117,280
Building management fees, government rent and rates	<b>88,505</b>	102,425
Lease rentals in respect of land and buildings		
– lease rental for short-term leases	<b>67,675</b>	47,970
– contingent rent	<b>28,563</b>	37,402
– rent concession related to COVID-19 (Note)	<b>(88,461)</b>	(29,031)
Advertising and promotion expenses	<b>48,675</b>	75,711
Provision for slow moving inventories and shrinkage (Note 17)	<b>43,317</b>	97,136
Transportation, storage and delivery charges	<b>38,952</b>	40,315
Outsource warehouse handling expense	<b>31,249</b>	20,799
Utilities and telecommunication	<b>28,070</b>	49,803
Bank and credit card charges	<b>25,763</b>	45,919
Repair and maintenance	<b>25,731</b>	35,268
Packaging expenses	<b>9,023</b>	35,584
Postage, printing and stationery	<b>8,579</b>	12,372
Auditors' remuneration		
– audit services	<b>2,568</b>	3,289
– non-audit services	<b>996</b>	1,369
Donations	<b>1,809</b>	2,188
Write-off of property, plant and equipment (Note 13)	<b>1,126</b>	9,712
Others	<b>53,982</b>	108,978
	<b>3,525,133</b>	6,065,635
Representing:		
Cost of sales	<b>1,991,198</b>	3,634,818
Selling and distribution costs	<b>1,325,402</b>	2,151,949
Administrative expenses	<b>208,533</b>	278,868
	<b>3,525,133</b>	6,065,635

Note:

Rent concession related to COVID-19 amounted to HK\$88,461,000 (2020: HK\$29,031,000) has been included in selling and distribution costs.

# Notes to the Consolidated Financial Statements

## 6 Employee benefit expenses (including directors' emoluments)

	Significant Accounting Policies No. 9	
	2021	2020
	HK\$'000	HK\$'000
Basic salaries, bonuses, housing allowances, other allowances and benefits-in-kind	<b>614,123</b>	917,418
Retirement benefit costs (Note 24(b))	<b>29,946</b>	42,782
Directors' fees	<b>1,158</b>	1,285
Share-based payment (Note 25(c))	<b>781</b>	3,139
	<b>646,008</b>	964,624

## 7 Director and senior management emoluments

### (a) Directors' emoluments

Directors' emoluments comprise payments to the Company's directors (including three (2020: three) directors in the five highest paid individuals in the Group) in connection with management of affairs of the Company and the Group. The non-executive director receives an annual director's fee of HK\$257,400 (2020: HK\$257,400) each. Considering the comparatively heavier workload and responsibility of the Audit Committee, its Chairman and members will receive an additional annual remuneration amounted to HK\$150,000 and HK\$80,000 (2020: HK\$150,000 and HK\$80,000) respectively.

The aggregate amounts of emoluments payable to the directors of the Company during the year were as follows:

	2021	2020
	HK\$'000	HK\$'000
Directors' fees	<b>1,158</b>	1,285
Basic salaries, housing allowances, other allowances and benefits-in-kind	<b>5,684</b>	7,524
Discretionary bonuses	<b>388</b>	530
Retirement benefit costs	<b>171</b>	213
Share-based payment	<b>35</b>	536
	<b>7,436</b>	10,088

## 7 Director and senior management emoluments (continued)

### (a) Directors' emoluments (continued)

The directors' emoluments of the Company were as follows:

	Directors' fees HK\$'000	Basic salaries, housing allowances, other allowances and benefits-in-kind HK\$'000	Discretionary bonuses HK\$'000	Retirement benefit costs HK\$'000	Share-based payment (i) HK\$'000	Total HK\$'000
<b>For the year ended 31 March 2021</b>						
<b>Executive Directors</b>						
Dr KWOK Siu Ming Simon (ii)	-	1,697	71	-	-	1,768
Dr KWOK LAW Kwai Chun Eleanor	-	1,540	65	-	-	1,605
Dr LOOK Guy	-	1,910	-	134	27	2,071
Ms KWOK Sze Wai Melody (iv)	-	537	252	37	-	826
<b>Non-executive Director</b>						
Ms LEE Yun Chun Marie-Christine	222	-	-	-	3	225
<b>Independent Non-executive Directors</b>						
Ms KI Man Fung Leonie	292	-	-	-	2	294
Mr TAN Wee Seng	352	-	-	-	3	355
Mr CHAN Hiu Fung Nicholas (iv)	292	-	-	-	-	292
	<b>1,158</b>	<b>5,684</b>	<b>388</b>	<b>171</b>	<b>35</b>	<b>7,436</b>



# Notes to the Consolidated Financial Statements

## 7 Director and senior management emoluments (continued)

### (a) Directors' emoluments (continued)

The directors' emoluments of the Company were as follows:

	Directors' fees HK\$'000	Basic salaries, housing allowances, other allowances and benefits- in-kind HK\$'000	Discretionary bonuses HK\$'000	Retirement benefit costs HK\$'000	Share-based payment (i) HK\$'000	Total HK\$'000
For the year ended 31 March 2020						
<u>Executive Directors</u>						
Dr KWOK Siu Ming Simon (ii)	-	2,345	238	-	-	2,583
Dr KWOK LAW Kwai Chun Eleanor	-	2,128	216	-	-	2,344
Dr LOOK Guy	-	2,688	-	188	310	3,186
Ms KWOK Sze Wai Melody (iv)	-	363	76	25	67	531
<u>Non-executive Director</u>						
Ms LEE Yun Chun Marie-Christine	247	-	-	-	53	300
<u>Independent Non-executive Directors</u>						
Ms TAM Wai Chu Maria (iii)	143	-	-	-	-	143
Ms KI Man Fung Leonie	323	-	-	-	53	376
Mr TAN Wee Seng	390	-	-	-	53	443
Mr CHAN Hiu Fung Nicholas (iv)	182	-	-	-	-	182
	1,285	7,524	530	213	536	10,088

Notes:

- (i) Share-based payment represents amortisation to the income statement of the fair value of awarded shares and share options measured at the respective grant dates, regardless of whether the share options would be exercised or not.
- (ii) Dr KWOK Siu Ming Simon is the Chairman and CEO of the Company.
- (iii) Ms TAM Wai Chu Maria retired as an Independent Non-executive Director of the Company after the conclusion of the annual general meeting held on 2 September 2019.
- (iv) Ms KWOK Sze Wai Melody and Mr CHAN Hiu Fung Nicholas were appointed as an Executive Director and an Independent Non-executive Director of the Company respectively after the conclusion of the annual general meeting held on 2 September 2019.

No compensation for loss of office has been paid to the directors for the years ended 31 March 2021 and 2020.

Except for one non-executive director and three independent non-executive directors who waived emoluments of HK\$35,000 (2020: HK\$10,000) and a range of HK\$46,000 to HK\$55,000 (2020: HK\$14,000 to HK\$17,000) respectively, no other directors waived any emoluments in the years ended 31 March 2021 and 2020.

## 7 Director and senior management emoluments (continued)

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include three (2020: three) directors whose emoluments are reflected in the analysis presented above. The emoluments payable to the remaining two (2020: two) individuals during the year were as follows:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
Basic salaries, housing allowances, other allowances and benefits-in-kind	<b>2,624</b>	6,239
Share-based payment	<b>252</b>	1,377
Retirement benefit costs	<b>147</b>	167
Discretionary bonuses	<b>85</b>	191
	<b>3,108</b>	7,974

The emoluments of the individuals fell within the following bands:

<b>Emoluments bands</b>	<b>Number of individuals</b>	
	<b>2021</b>	2020
HK\$1,000,001 – HK\$1,500,000	<b>1</b>	–
HK\$1,500,001 – HK\$2,000,000	<b>1</b>	–
HK\$2,500,001 – HK\$3,000,000	–	1
HK\$5,000,001 – HK\$5,500,000	–	1

### (c) Senior management emoluments (excluding directors' emoluments)

The details of the senior management emoluments (excluding directors' emoluments) payable during the year were as follows:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
Basic salaries, housing allowances, other allowances and benefits-in-kind	<b>2,624</b>	6,747
Share-based payment	<b>252</b>	554
Retirement benefit costs	<b>147</b>	384
Discretionary bonuses	<b>85</b>	594
	<b>3,108</b>	8,279



# Notes to the Consolidated Financial Statements

## 7 Director and senior management emoluments (continued)

### (c) Senior management emoluments (excluding directors' emoluments) (continued)

The emoluments of the individuals fell within the following bands:

Emoluments bands	Number of individuals	
	2021	2020
HK\$1,000,001 – HK\$1,500,000	1	–
HK\$1,500,001 – HK\$2,000,000	1	2
HK\$2,000,001 – HK\$2,500,000	–	1
HK\$2,500,001 – HK\$3,000,000	–	1
	<b>2</b>	<b>4</b>

## 8 Finance income and costs

### Accounting Policy

Interest income on financial assets at amortised cost is calculated using the effective interest method. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

The accounting policy of interest expenses on lease liabilities is disclosed in Note 14.

	2021 HK\$'000	2020 HK\$'000
Finance income from:		
Interest income on bank deposits	<b>4,344</b>	14,648
Others	<b>2,105</b>	2,799
	<b>6,449</b>	17,447
Finance costs from:		
Interest expenses on lease liabilities	<b>16,449</b>	26,020

## 9 Income tax credit

### Accounting Policy

The tax credit for the year comprise current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current tax credit is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

## 9 Income tax credit (continued)

Hong Kong profits tax has been provided for at the rate of 16.5% (2020: 16.5%) on the estimated assessable profits for the year. Taxation on overseas profits has been calculated on the estimated assessable profits for the year at the rates of taxation prevailing in the countries in which the Group operates.

	2021 HK\$'000	2020 HK\$'000
Current tax:		
Hong Kong profits tax		
Current	2,277	4,967
Over-provision in previous years	(10,013)	(506)
Overseas taxation		
Current	251	14,960
Over-provision in previous years	(340)	(139)
Total current tax	(7,825)	19,282
Deferred tax (Note 16):		
Increase in net deferred tax assets	(34,358)	(106,198)
Income tax credit	(42,183)	(86,916)
Income tax credit is attributable to:		
Loss from continuing operations	(42,183)	(86,916)
Profit/(loss) from discontinued operation	-	-
	(42,183)	(86,916)

The income tax credit on the Group's loss before income tax differs from the theoretical amount that would arise using the profits tax rate of Hong Kong SAR as follows:

	2021 HK\$'000	2020 HK\$'000
Loss before income tax from continuing operations	(401,481)	(561,998)
Profit/(loss) before income tax from discontinued operation	7,930	(40,854)
	(393,551)	(602,852)
Tax calculated at a taxation rate of 16.5% (2020: 16.5%)	(64,936)	(99,470)
Effect of different taxation rates in other countries (Note)	(287)	(1,712)
Expenses not deductible for income tax purposes	13,797	8,003
Income not subject to income tax	(21,513)	(2,917)
Unrecognised tax losses	41,109	9,825
Over-provision in previous years	(10,353)	(645)
Income tax credit	(42,183)	(86,916)

Note:

The Group was subject to different tax jurisdictions mainly in Macau SAR, Malaysia, Mainland China and Singapore with tax rate ranged from 12% to 25% (2020: 12% to 25%).

# Notes to the Consolidated Financial Statements

## 10 Discontinued operation

### Accounting Policy

A discontinued operation is a component of the Group's business, the operation and cash flow of which can be clearly distinguished from the rest of the Group and which represents a separate major line of business or geographical area of operations, or is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations, or is a subsidiary acquired exclusively with a view to resale.

Where an operation is classified as discontinued, a single amount is presented in the consolidated income statement, which comprises the post-tax profit or loss of the discontinued operation and the post-tax gain or loss recognised on the measurement to fair value less costs of disposal, or on the disposal, of the assets or disposal group(s) constituting the discontinued operation.

During the year ended 31 March 2020, the Group discontinued the business of retailing of cosmetic products in Singapore. The results of Singapore retail operation for the years ended 31 March 2021 and 2020 are presented below:

	2021 HK\$'000	2020 HK\$'000
Turnover	–	253,222
Other income and gains – net	<b>7,930</b>	184
Cost of sales and expenses	–	(294,260)
Profit/(loss) before income tax	<b>7,930</b>	(40,854)
Income tax expense	–	–
Profit/(loss) from discontinued operation	<b>7,930</b>	(40,854)
Currency translation differences of foreign subsidiaries recorded in translation reserve	<b>(487)</b>	(4,992)
Total comprehensive income/(loss) from discontinued operation	<b>7,443</b>	(45,846)

Profit/(loss) for the year of Singapore retail operation has been arrived at after (crediting)/charging:

	2021 HK\$'000	2020 HK\$'000
Government subsidies	<b>(5,901)</b>	–
Depreciation of property, plant and equipment (Note 13)	–	3,713
Depreciation of right-of-use assets (Note 14)	–	33,471
Write-off of property, plant and equipment (Note 13)	–	5,416
Reversal of provision for slow moving inventories and shrinkage (Note 17)	–	(686)
Interest expenses on lease liabilities (Note 14)	–	822

## 10 Discontinued operation (continued)

The net cash flows of Singapore retail operation are as follows:

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Net cash generated from operating activities	<b>1,613</b>	59,742
Net cash generated from/(used in) investing activities	<b>366</b>	(1,954)
Net cash used in financing activities	<b>(31,943)</b>	(39,858)
Net cash (outflow)/inflow	<b>(29,964)</b>	17,930

Earnings/(loss) per share for profit/(loss) from discontinued operation attributable to owners of the Company for the year are as follows:

	<b>2021</b>	2020
	<b>HK cents</b>	HK cents
Basic earnings/(loss) per share from discontinued operation	<b>0.3</b>	(1.3)
Diluted earnings/(loss) per share from discontinued operation	<b>0.3</b>	(1.3)

## 11 Loss per share

### Accounting Policy

- (i) Basic earnings per share  
Basic earnings per share is calculated by dividing:
- the profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
  - by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.
- (ii) Diluted earnings per share  
Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:
- the after-income tax effect of interest and other financing cost associated with dilutive potential ordinary shares, and
  - the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

# Notes to the Consolidated Financial Statements

## 11 Loss per share (continued)

### From continuing operations

- (a) Basic loss per share from continuing operations is calculated by dividing the loss from continuing operations attributable to owners of the Company by the weighted average number of ordinary shares in issue less the total number of shares held under the Share Award Scheme during the year.

	2021	2020
Loss from continuing operations attributable to owners of the Company (HK\$'000)	<b>(359,298)</b>	(475,082)
Weighted average number of ordinary shares in issue less shares held under the Share Award Scheme during the year (thousands)	<b>3,101,209</b>	3,096,414

- (b) For the years ended 31 March 2021 and 2020, diluted loss per share from continuing operations equals to basic loss per share from continuing operations as the potential ordinary shares were not included in the calculation of diluted loss per share because they are anti-dilutive.

### From continuing and discontinued operations

The calculation of the basic and diluted loss per share attributable to owners of the Company is based on the following data:

	2021	2020
Loss from continuing operations attributable to owners of the Company (HK\$'000)	<b>(359,298)</b>	(475,082)
Profit/(loss) from discontinued operation attributable to owners of the Company (HK\$'000)	<b>7,930</b>	(40,854)
Loss for the purpose of basic and diluted loss per share from continuing and discontinued operations (HK\$'000)	<b>(351,368)</b>	(515,936)
Weighted average number of ordinary shares in issue less shares held under the Share Award Scheme during the year (thousands)	<b>3,101,209</b>	3,096,414

## 12 Dividends

### Accounting Policy

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

The Board has not recommended the payment of final dividend for the year ended 31 March 2021 (2020: Nil).

## 13 Property, plant and equipment

### Accounting Policy

Land and buildings mainly comprise offices. Property, plant and equipment is stated at historical cost less depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Leasehold land	Over remaining lease term
Buildings	20-36 years
Leasehold improvements	Over shorter of lease term or 6 years
Equipment, furniture and fixtures	3-5 years
Motor vehicles and vessel	4-5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (**Significant Accounting Policies No. 5**).

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are recognised in the income statement.

Please refer to **Critical Accounting Estimates and Judgements (ii)** for estimates and judgements on impairment for property, plant and equipment.



# Notes to the Consolidated Financial Statements

## 13 Property, plant and equipment (continued)

	Land and buildings HK\$'000	Leasehold improve- ments HK\$'000	Equipment, furniture and fixtures HK\$'000	Motor vehicles and vessel HK\$'000	Total HK\$'000
At 31 March 2019					
Cost	190,790	680,635	280,687	20,123	1,172,235
Accumulated depreciation and impairment	(66,125)	(510,450)	(227,821)	(16,739)	(821,135)
Net book amount	124,665	170,185	52,866	3,384	351,100
Year ended 31 March 2020					
Opening net book amount	124,665	170,185	52,866	3,384	351,100
Additions	–	57,705	32,357	2,767	92,829
Write-off	–	(4,621)	(10,507)	–	(15,128)
Depreciation	(5,629)	(85,413)	(28,163)	(1,788)	(120,993)
Impairment losses	–	(24,403)	(113)	–	(24,516)
Exchange differences	–	(1,339)	(397)	(25)	(1,761)
Closing net book amount	119,036	112,114	46,043	4,338	281,531
At 31 March 2020					
Cost	190,790	613,620	265,783	22,031	1,092,224
Accumulated depreciation and impairment	(71,754)	(501,506)	(219,740)	(17,693)	(810,693)
Net book amount	119,036	112,114	46,043	4,338	281,531
<b>Year ended 31 March 2021</b>					
Opening net book amount	119,036	112,114	46,043	4,338	281,531
Additions	–	36,140	21,042	213	57,395
Write-off	–	(20)	(1,106)	–	(1,126)
Disposals	–	(247)	(5)	–	(252)
Depreciation	(5,629)	(56,757)	(22,615)	(1,936)	(86,937)
Impairment losses	–	(4,722)	(110)	–	(4,832)
Exchange differences	–	704	219	12	935
Closing net book amount	<b>113,407</b>	<b>87,212</b>	<b>43,468</b>	<b>2,627</b>	<b>246,714</b>
<b>At 31 March 2021</b>					
Cost	<b>190,790</b>	<b>594,054</b>	<b>265,463</b>	<b>19,840</b>	<b>1,070,147</b>
Accumulated depreciation and impairment	<b>(77,383)</b>	<b>(506,842)</b>	<b>(221,995)</b>	<b>(17,213)</b>	<b>(823,433)</b>
Net book amount	<b>113,407</b>	<b>87,212</b>	<b>43,468</b>	<b>2,627</b>	<b>246,714</b>

### 13 Property, plant and equipment (continued)

- (a) Depreciation expense of HK\$67,589,000 (2020: HK\$98,001,000) was included in selling and distribution costs from continuing operations, HK\$19,348,000 (2020: HK\$19,279,000) was included in administrative expenses from continuing operations and nil (2020: HK\$3,713,000) was included in profit/(loss) for the year from discontinued operation.
- (b) Write-off of property, plant and equipment of HK\$1,126,000 (2020: HK\$9,712,000) was included in selling and distribution costs from continuing operations and nil (2020: HK\$5,416,000) was included in profit/(loss) for the year from discontinued operation.
- (c) As at 31 March 2021, net book amount of retail store assets represented property, plant and equipment and right-of-use assets amounting to HK\$64,155,000 (2020: HK\$79,514,000) and HK\$345,088,000 (2020: HK\$619,328,000) respectively. The Group regards each individual retail store as a separately identifiable cash-generating unit. Management carried out an impairment assessment for the retail store assets, including property, plant and equipment and right-of-use assets, which have an impairment indicator.

The carrying amount of the retail store assets is written down to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The estimates of the recoverable amounts were based on value-in-use calculations using discounted cash flow projections based on the financial forecasts approved by management covering the remaining tenure of the lease, with major assumptions such as revenue growth rate, percentage change of running costs and gross profit margin. As a result, an impairment loss of property, plant and equipment and right-of-use assets of HK\$4,832,000 (2020: HK\$24,516,000) and HK\$52,847,000 (Note 14) (2020: HK\$245,939,000) respectively were recognised in selling and distribution costs.

Key assumptions used in the value-in-use calculations for the recoverable amount of retail store assets in Hong Kong and Macau SARs market are as follows:

Revenue growth rate:	based on the estimated timing of easing quarantine restrictions at the borders and the recovery of Mainland tourist arrivals and the consequential effect on the foot traffic of the Group's retail stores
Percentage change of running costs:	based on the estimated change related to the Group's cost saving plan and measures
Gross profit margin:	based on the historical data and change in product mix

## 14 Leases

### Accounting Policy

#### *The Group as lessee*

The Group leases various retail stores, warehouses and offices. Rental contracts are typically made for fixed periods from 1 to 10 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Leases are recognised as right-of-use assets and corresponding liabilities at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the lease liabilities and finance costs. The finance cost is charged to consolidated income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate;
- amounts expected to be payable by the lessee under residual value guarantees;
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

To determine the incremental borrowing rate, the Group:

- uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- restoration costs; and
- any initial direct costs.

## 14 Leases (continued)

### Accounting Policy (continued)

#### *The Group as lessee (continued)*

Payments associated with short-term leases are recognised on a straight-line basis as an expense in consolidated income statement. Short-term leases are leases with a lease term of 12 months or less.

Extension and termination options are included in a number of property leases across the Group. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use assets.

#### *The Group as lessor*

The Group enters into lease agreements as a lessor with respect to some of its leased properties.

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

# Notes to the Consolidated Financial Statements

## 14 Leases (continued)

### (a) Right-of-use assets

	<b>Store properties HK\$'000</b>	<b>Warehouses and offices properties HK\$'000</b>	<b>Total HK\$'000</b>
At 1 April 2019	1,401,774	220,254	1,622,028
Inception of lease contracts	416,017	4,169	420,186
Reassessment of lease term	(178,502)	(29,944)	(208,446)
Adjustment for lease modification	(38,232)	(1,330)	(39,562)
Depreciation	(731,674)	(50,637)	(782,311)
Impairment losses	(245,939)	–	(245,939)
Exchange difference	(4,116)	(733)	(4,849)
At 31 March and 1 April 2020	619,328	141,779	761,107
Inception of lease contracts	172,780	13,497	186,277
Adjustment for lease modification	(10,938)	(981)	(11,919)
Depreciation	(385,772)	(42,413)	(428,185)
Impairment losses	(52,847)	–	(52,847)
Exchange difference	2,537	272	2,809
At 31 March 2021	<b>345,088</b>	<b>112,154</b>	<b>457,242</b>

The Group obtains right to control the use of various retail stores, warehouses and offices for a period of time through lease arrangements. Lease arrangements are negotiated on an individual basis and contain a wide range of different terms and conditions including lease payments and lease terms ranging from 1 to 10 years (2020: 1 to 10 years).

During the year ended 31 March 2021, depreciation of right-of-use assets of HK\$421,013,000 (2020: HK\$741,543,000) was included in selling and distribution costs from continuing operations, HK\$7,172,000 (2020: HK\$7,297,000) was included in administrative expenses from continuing operations and nil (2020: HK\$33,471,000) was included in profit/(loss) for the year from discontinued operation.

Some of the property leases which the Group is the lessee contain variable lease payment terms that are linked to sales generated from the leased stores. Variable lease terms are used to link lease payments to store cash flows and reduce fixed cost. The variable lease payments depend on sales and consequently on the overall economic development over the next few years. Taking into account the development of sales expected over the next few years, variable lease payments are expected to continue to present a similar proportion of store sales in future years.

For details of impairment losses on right-of-use assets, refer to Note 13(c).

## 14 Leases (continued)

### (b) Lease liabilities

	2021 HK\$'000	2020 HK\$'000
At 1 April	<b>1,079,070</b>	1,671,119
Inception of lease contracts	<b>186,156</b>	414,839
Reassessment of lease term	–	(208,446)
Adjustment for lease modification	<b>(8,381)</b>	(42,131)
Interest expenses on lease liabilities (Note)	<b>16,449</b>	26,842
Payment for lease liabilities (including interest)	<b>(627,863)</b>	(774,472)
Exchange difference	<b>3,685</b>	(8,681)
At 31 March	<b>649,116</b>	1,079,070

Note:

During the year ended 31 March 2021, interest expenses on lease liabilities of HK\$16,449,000 (2020: HK\$26,020,000) was included in finance costs from continuing operations and nil (2020: HK\$822,000) was included in profit/(loss) for the year from discontinued operation.

Maturity analysis of lease liabilities is as follows:

	2021 HK\$'000	2020 HK\$'000
Lease liabilities payable:		
Not later than 1 year	<b>349,603</b>	574,006
Later than 1 year but not later than 5 years	<b>299,513</b>	505,064
	<b>649,116</b>	1,079,070
Less: portion classified as current liabilities	<b>(349,603)</b>	(574,006)
Non-current liabilities	<b>299,513</b>	505,064

### (c) Short-term leases and not yet commenced leases

As at 31 March 2021, the total future lease payments for short-term leases and not yet commenced leases amounted to HK\$50,951,000 (2020: HK\$20,183,000) and HK\$21,653,000 (2020: HK\$18,715,000) respectively.

## 15 Rental deposits and other assets

### Significant Accounting Policies No. 6

	2021 HK\$'000	2020 HK\$'000
Rental and other deposits	<b>69,347</b>	112,568
Others	<b>5,552</b>	5,552
	<b>74,899</b>	118,120

Rental deposits are carried at amortised cost using the effective interest rate of 0.66% to 1.79% per annum (2020: 0.66% to 1.70% per annum). The carrying amounts of rental deposits approximate their fair values.

# Notes to the Consolidated Financial Statements

## 16 Deferred tax

### Accounting Policy

Deferred tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences and losses can be utilised.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Please refer to **Critical Accounting Estimates and Judgements (i)** for estimates and judgements on deferred tax assets in respect of tax losses and temporary differences.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes relate to the same fiscal authority. The net amounts are as follows:

	2021 HK\$'000	2020 HK\$'000
Deferred tax assets	149,822	115,146
Deferred tax liabilities	(124)	(52)
Deferred tax assets – net	149,698	115,094

The movement in net deferred tax assets is as follows:

	2021 HK\$'000	2020 HK\$'000
At 1 April	115,094	9,285
Deferred tax credited to the consolidated income statement (Note 9)	34,358	106,198
Exchange differences	246	(389)
At 31 March	149,698	115,094

As at 31 March 2021 and 2020, except for the deferred tax assets on certain provisions were expected to be recovered within 12 months, substantially all remaining balances of other deferred tax assets and liabilities were expected to be recovered after 12 months.

## 16 Deferred tax (continued)

The movements in deferred tax assets and liabilities (prior to offsetting of balances within the same taxation jurisdiction) during the year are as follows:

Deferred tax assets	Decelerated tax depreciation		Leases		Provisions		Tax losses		Total	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April	6,985	2,406	44,362	4,691	2,074	3,302	61,725	-	115,146	10,399
Credited/(charged) to the consolidated income statement	578	4,732	(19,704)	39,694	(464)	(1,015)	54,020	61,725	34,430	105,136
Exchange differences	136	(153)	11	(23)	99	(213)	-	-	246	(389)
At 31 March	7,699	6,985	24,669	44,362	1,709	2,074	115,745	61,725	149,822	115,146

Deferred tax liabilities	Accelerated tax depreciation	
	2021	2020
	HK\$'000	HK\$'000
At 1 April	52	1,114
Charged/(credited) to the consolidated income statement	72	(1,062)
At 31 March	124	52

Deferred tax assets are recognised for tax losses carry forward to the extent that realisation of the related tax benefit through future taxable profits is probable. The Group did not recognise deferred tax assets of HK\$114,715,000 (2020: HK\$63,420,000) in respect of tax losses amounting to HK\$566,235,000 (2020: HK\$270,828,000) and temporary differences amounting to HK\$45,080,000 (2020: HK\$41,571,000) that can be carried forward against future taxable income. Tax losses amounting to HK\$164,534,000 (2020: HK\$121,044,000) and HK\$20,341,000 (2020: HK\$37,216,000) will expire within 1 to 5 years and 5 to 10 years respectively from 31 March 2021. The remaining tax losses and capital allowances have no expiry date.

## 17 Inventories

### Accounting Policy

Inventories comprise merchandise and are stated at the lower of cost and net realisable value.

Cost represents the invoiced cost of inventories plus the applicable freight and duties. Costs are assigned to individual items on the weighted-average basis. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. Costs of inventories include the transfer from equity of any gains/losses on qualifying cash flow hedges purchases of inventories.

Please refer to **Critical Accounting Estimates and Judgements (iii)** for estimates and judgements on provision for inventory.



# Notes to the Consolidated Financial Statements

## 17 Inventories (continued)

	2021 HK\$'000	2020 HK\$'000
Merchandise for resale	<b>766,107</b>	1,005,900

The cost of inventories recognised in cost of sales from continuing operations and profit/(loss) for the year from discontinued operation amounted to HK\$1,947,881,000 (2020: HK\$3,537,682,000) and nil (2020: HK\$132,249,000) respectively.

During the year, the Group has made a provision of HK\$43,317,000 (2020: HK\$96,450,000) for slow moving inventories and shrinkage and it was included in cost of sales from continuing operations amounted to HK\$43,317,000 (2020: HK\$97,136,000) and nil has been included in profit/(loss) for the year from discontinued operation (2020: reversal of provision HK\$686,000).

## 18 Trade receivables

### Accounting Policy

Trade receivables are amounts due from customers for merchandise sold in the ordinary course of business. If collection of trade receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

Please refer to **Significant Accounting Policies No.6 (iv)** for policies on impairment of financial assets.

	2021 HK\$'000	2020 HK\$'000
Trade receivables	<b>78,231</b>	62,903
Less: Provision for expected credit losses	<b>(1,259)</b>	(2,286)
Trade receivables – net	<b>76,972</b>	60,617

The carrying amounts of trade receivables approximate their fair values.

The Group's turnover comprises mainly cash sales and credit card sales. Certain wholesale customers are granted credit terms ranging from 7 to 120 days. The ageing analysis of trade receivables by invoice date is as follows:

	2021 HK\$'000	2020 HK\$'000
Within 1 month	<b>53,418</b>	30,952
1 to 3 months	<b>13,887</b>	14,396
Over 3 months	<b>9,667</b>	15,269
	<b>76,972</b>	60,617

## 18 Trade receivables (continued)

Movement in the Group's provision for expected credit losses on trade receivables is as follows:

	2021 HK\$'000	2020 HK\$'000
At 1 April	2,286	2,263
Provision for impairment	5	105
Receivables written off during the year as uncollectible	(1,045)	–
Exchange differences	13	(82)
At 31 March	1,259	2,286

The Group applies HKFRS 9 simplified approach to measure ECL, which uses a lifetime expected loss allowance for all trade receivables. For details, please refer to Note 1(ii) in "Financial Risk Management".

Trade receivables are denominated in the following currencies:

	2021 HK\$'000	2020 HK\$'000
Renminbi	59,019	46,530
Hong Kong dollar	15,863	13,248
US dollar	1,409	774
Others	681	65
	<b>76,972</b>	60,617

## 19 Other receivables, deposits and prepayments

### Accounting Policy

Other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for expected credit losses.

If collection of other receivables is expected to be in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Please refer to **Significant Accounting Policies No.6 (iv)** for policies on impairment of financial assets.

	2021 HK\$'000	2020 HK\$'000
Rental and utilities deposits	105,972	122,418
Other receivables and payment in advance	42,211	99,012
Prepayments	30,497	27,477
Other deposits	23,415	27,330
	<b>202,095</b>	276,237

The carrying amounts of other receivables and deposits approximate their fair values. The other receivables are due and receivable within one year from the end of the reporting period.

# Notes to the Consolidated Financial Statements

## 20 Cash and bank balances

### Accounting Policy

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

	2021 HK\$'000	2020 HK\$'000
Time deposits	21,012	82,122
Short-term bank deposits	236,931	348,804
Cash at bank and on hand	268,461	210,577
Cash and cash equivalents	505,392	559,381
Total	526,404	641,503

Cash and bank balances are denominated in the following currencies:

	2021 HK\$'000	2020 HK\$'000
Hong Kong dollar	369,202	451,349
Malaysian Ringgit	80,855	65,308
Macau Pataca	18,748	15,013
Renminbi	18,213	21,409
US dollar	12,915	27,188
Swiss Franc	7,858	14,525
Euro	7,703	6,783
Singapore dollar	6,786	35,126
Others	4,124	4,802
	526,404	641,503

The year-end effective interest rate on time deposits over three months was 1.75% per annum (2020: 2.82% per annum). These deposits have an average maturity of 12 months (2020: 6 months).

The year-end effective interest rate on short-term bank deposits was 0.39% per annum (2020: 2.40% per annum). These deposits have an average maturity of 3 months (2020: 1 month).

As at 31 March 2021, total cash and bank balances denominated in Renminbi and Malaysian Ringgit of approximately HK\$98,106,000 (2020: HK\$85,023,000) were kept in Mainland China and Malaysia. The remittance of these funds out of Mainland China and Malaysia is subject to applicable foreign exchange restrictions imposed by the respective local governments.

## 21 Trade payables

### Accounting Policy

Trade payables are obligations to pay for goods that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

The ageing analysis of trade payables by invoice date is as follows:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
Within 1 month	<b>175,997</b>	79,430
1 to 3 months	<b>76,668</b>	84,716
Over 3 months	<b>37,565</b>	55,100
	<b>290,230</b>	219,246

The carrying amounts of trade payables approximate their fair values.

Trade payables are denominated in the following currencies:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
Hong Kong dollar	<b>165,296</b>	117,069
Renminbi	<b>59,430</b>	48,786
US dollar	<b>21,225</b>	16,490
Malaysian Ringgit	<b>14,326</b>	15,126
Euro	<b>12,432</b>	8,751
Macau Pataca	<b>9,226</b>	224
Swiss Franc	<b>3,284</b>	5,976
Japanese Yen	<b>2,903</b>	1,363
South Korean Won	<b>1,937</b>	2,354
Singapore dollar	<b>105</b>	3,064
Others	<b>66</b>	43
	<b>290,230</b>	219,246

# Notes to the Consolidated Financial Statements

## 22 Other payables and accruals

### Accounting Policy

Other payables and accruals are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

Provisions are recognised when the Group has a present legal and constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligations using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

	2021 HK\$'000	2020 HK\$'000
Accrued staff costs	57,134	66,609
Contract liabilities (Note 2)	22,320	37,171
Valued-added tax and other tax payables	16,734	15,674
Accrued capital expenditure	15,321	5,825
Accrued reinstatement costs	12,850	11,626
Accrued advertising and promotion expenses	7,237	11,468
Accrued repair & maintenance	6,870	9,033
Accrued transportation expenses	6,465	6,861
Accrued rental related expenses	3,839	15,597
Accrued utilities and telecommunication	3,696	5,790
Forward foreign exchange contracts (Note 23)	–	19
Other payables and accruals	48,886	49,384
	<b>201,352</b>	235,057

## 23 Forward foreign exchange contracts

### Accounting Policy

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates its derivatives as hedges of a particular risk associated with the cash flows of recognised assets and liabilities and highly probable forecast transactions (cash flow hedges).

At the inception of the hedging, the Group documents the economic relationship between hedging instruments and hedged items, including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group documents its risk management objective and strategy for undertaking its hedge transactions.

Movements on the hedging reserve in shareholders' equity are shown in Note 26. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

#### *Cash flow hedges*

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in cash flow hedge reserve within equity. The gain or loss relating to the ineffective portion is recognised immediately in consolidated income statement within "other gains – net".

The Group designated certain forward foreign exchange contracts as cash flow hedges to hedge against the Group's purchases denominated in Euro and Swiss Franc. The Group generally designates the full change in fair value of the forward contract as the hedging instrument. Gains or losses relating to the effective portion of the change in the fair value of the forward foreign exchange contracts are recognised in the cash flow hedge reserve within equity.

Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss (for example, when the forecast purchase that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (for example inventory), the gains and losses previously deferred in hedging reserve are transferred from hedging reserve and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognised in cost of goods sold when these inventory are sold.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time, is recognised in the consolidated income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in hedging reserve is immediately transferred to the consolidated income statement within "other gains – net".

	2021		2020	
	Current assets HK\$'000	Current liabilities HK\$'000	Current assets HK\$'000	Current liabilities HK\$'000
Forward foreign exchange contracts – cash flow hedge	–	–	–	19

The maturity dates of the outstanding forward foreign exchange contracts as at 31 March 2020 are within one year and are classified as current liabilities.

# Notes to the Consolidated Financial Statements

## 23 Forward foreign exchange contracts (continued)

As at 31 March 2020, the notional principal amount of the outstanding forward foreign exchange contracts under cash flow hedges was HK\$2,323,000. The hedges related to highly probable forecasted purchases denominated in Euro and Swiss Franc which are expected to occur at various dates within a 12-month period.

The forward foreign exchange contracts entered for the years ended 31 March 2021 and 2020 were determined to be effective hedges. There was no ineffectiveness to be recognised in the consolidated income statement.

## 24 Retirement benefit obligations

### (a) Retirement benefit obligations

	Significant Accounting Policies No. 9	
	2021	2020
	HK\$'000	HK\$'000
Retirement benefit obligations liability on:		
– long service payments (Note (b)(ii))	1,864	1,710

### (b) Retirement benefit costs

	2021	2020
	HK\$'000	HK\$'000
<b>Retirement benefit costs charged to consolidated income statement:</b>		
Retirement benefit costs		
– defined contribution plans (Note (i))	29,841	49,018
– long service payments (Note (ii))	89	71
	29,930	49,089
Representing:		
– Employee benefit expenses from continuing operations (Note 6)	29,946	42,782
– (Gain)/loss for the year from discontinued operation	(16)	6,307
	29,930	49,089
<b>Retirement benefit costs charged/(credited) to other comprehensive income:</b>		
– long service payments (Note (ii))	105	(1,992)

Notes:

(i) The subsidiaries of the Group in Hong Kong SAR elected to contribute to the Mandatory Provident Fund Scheme ("MPF Scheme"). The MPF Scheme is a defined contribution retirement benefit plan administered by independent trustees. Under the MPF Scheme, both the employer and employees are required to contribute 5% of the employee's monthly salaries (capped at HK\$30,000). Contributions from the employer equivalent to the contribution as specified at the rules of the MPF Scheme are 100% vested as soon as they are paid to the relevant MPF Scheme but all benefits derived from the mandatory contributions must be preserved until the employee reaches the age of 65, subject to a few exceptions. As to the employer's contribution in excess of the portion vested in the MPF Scheme the employees are entitled to 100% of it after 10 years of completed service or at a reduced scale after completion of 3 to 9 years' service. Any forfeited contributions are refundable to the Group.

The employees of the Group in Mainland China are members of state-managed retirement benefit schemes operated by the respective local government in Mainland China. The Group is required to contribute a specified percentage of payroll costs to the scheme to fund the benefits. The only obligation of the Group with respect to these schemes is to make the specified contributions.

## 24 Retirement benefit obligations (continued)

### (b) Retirement benefit costs (continued)

Notes: (continued)

- (ii) The Group's provision for long service payments are determined based on the actuarial valuation as at 31 March 2021 prepared by Roma Appraisals Limited, a qualified actuary, using the projected unit credit method.

The movements of long service payments during the year are as follow:

	Present value of obligations	
	2021 HK\$'000	2020 HK\$'000
At 1 April	1,710	5,643
Current service cost	89	71
Retirement benefit costs charged to consolidated income statement	89	71
Remeasurements:		
Actuarial loss/(gain) – experience	43	(2,203)
Actuarial (gain)/loss – financial assumptions	(30)	211
Actuarial loss – demographic assumptions	92	–
Retirement benefit costs charged/(credited) to other comprehensive income	105	(1,992)
Benefits paid directly by the employer	(40)	(2,012)
At 31 March	1,864	1,710

The principal actuarial assumptions used are as follows:

	2021	2020
Discount rate	1.3%	0.6%
Expected rate of future salary increases	3.5%	3.5%

The sensitivity of the long service payments to changes in the weighted principal assumption is as follows:

Assumption	Change to adopted rate	Effect on retirement benefit obligations
Discount rate	+0.25%	–2.59%
	–0.25%	+2.68%
Expected rate of future salary increases	+0.25%	+8.83%
	–0.25%	–8.21%



# Notes to the Consolidated Financial Statements

## 25 Share capital

### Accounting Policy

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Please refer to **Significant Accounting Policies No.10** for details on Share Options and Share Award Scheme.

Authorised shares of HK\$0.1 each	No. of shares	HK\$'000
At 31 March 2020 and 2021	8,000,000,000	800,000
<b>Issued and fully paid shares of HK\$0.1 each</b>		
At 1 April 2019	3,095,602,403	309,560
Issue of shares upon scrip dividend of 2018/19 final dividend	7,587,055	759
<b>At 31 March 2020 and 31 March 2021</b>	<b>3,103,189,458</b>	<b>310,319</b>

#### (a) Share options

The 2002 Share Option Scheme was adopted on 29 August 2002 and terminated on 23 August 2012. No further options could be granted under the 2002 Share Option Scheme upon termination but the options already granted remained governed by the 2002 Share Option Scheme. The 2012 Share Option Scheme was adopted on 23 August 2012.

Under both the 2002 Share Option Scheme and the 2012 Share Option Scheme, share options may be granted to any directors (including executive, non-executive and independent non-executive directors) and employees of the Group, and any advisors, consultants, distributors, contractors, suppliers, agents, customers, business partners, joint venture business partners, promoters, service providers of any members of the Group who the Board or a duly authorised committee thereof considers, in its sole discretion, to have contributed to the Group.

The option period shall be notified by the Board to each grantee at the time of making an offer which shall not expire later than 10 years from the date of grant of the relevant option. The subscription price shall be determined by the Board at its absolute discretion but in any event shall not be less than the highest of: (i) the closing price of the Company's shares as stated in the daily quotations sheets issued by the Stock Exchange on the date of grant; (ii) the average closing price of the Company's shares as stated in the daily quotations sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company. The Group has no obligation to repurchase or settle the options in cash.

The outstanding share options of the Company were granted under the 2002 Share Option Scheme and the 2012 Share Option Scheme to the directors of the Company and certain key management personnel, which are to be vested after the selected employee completed a period of services in the Group from one to three years from the grant date or achieved certain performance targets set by the Board. All outstanding share options have been vested.

During the year ended 31 March 2021, no share option was granted under the 2012 Share Option Scheme (2020: 10,000,000).

## 25 Share capital (continued)

### (a) Share options (continued)

Movements in the number of share options outstanding are as follows:

	<b>No. of share options year ended 31 March</b>	
	<b>2021</b>	2020
At 1 April	<b>32,009,988</b>	32,956,988
Granted	–	10,000,000
Lapsed	<b>(1,542,000)</b>	(10,947,000)
At 31 March	<b>30,467,988</b>	32,009,988

The expiry dates and subscription prices of the share options outstanding as at 31 March 2021 and 2020 are set out as follows:

<b>Expiry dates</b>	<b>Subscription price per share (HK\$)</b>	<b>No. of share options outstanding as at 31 March</b>	
		<b>2021</b>	2020
<b>2002 Share Option Scheme</b>			
29 September 2020	3.16	–	452,000
16 June 2021	4.95	<b>1,574,000</b>	1,690,000
28 February 2022	4.77	<b>22,145,988</b>	22,145,988
28 June 2022	4.85	<b>2,644,000</b>	2,787,000
<b>2012 Share Option Scheme</b>			
20 June 2023	8.07	<b>3,804,000</b>	4,635,000
12 April 2028	4.65	<b>300,000</b>	300,000
		<b>30,467,988</b>	32,009,988
Weighted average remaining contractual life of options outstanding at end of the year		<b>1.13 years</b>	2.13 years

# Notes to the Consolidated Financial Statements

## 25 Share capital (continued)

### (b) Share award

Pursuant to a resolution of the Board dated 11 April 2014, the Board approved the adoption of the Share Award Scheme under which shares of the Company may be awarded to selected employees for no cash consideration in accordance with its absolute discretion. The Share Award Scheme operates for 15 years starting from 11 April 2014. The maximum number of shares which may be awarded to any selected employee under the Share Award Scheme shall not exceed 1% of the issued share capital of the Company from time to time. The awarded shares are to be vested after the selected employee completed a period of services in the Group from one week to three years from the grant date.

A trust has been set up and fully funded by the Company for the purpose of purchasing, administrating and holding the Company's shares for the Share Award Scheme. The total number of shares to be awarded under the Share Award Scheme is limited to 5% of the issued share capital of the Company.

During the year ended 31 March 2020, no share was acquired by the Company and 130,230 shares of the Company were issued to the Share Award Scheme as scrip dividend. During the year ended 31 March 2021, no share was acquired by the Company.

Movements in the number of awarded shares:

	Number of awarded shares	
	year ended 31 March	
	2021	2020
At 1 April	<b>790,000</b>	435,000
Awarded (Note)	<b>350,000</b>	980,000
Vested	<b>(580,000)</b>	(470,000)
Lapsed	<b>(105,000)</b>	(155,000)
At 31 March	<b>455,000</b>	790,000

Note: The fair value of awarded shares was determined with reference to market price of the Company's shares at the grant date. Average fair value per share was HK\$1.31 (2020: HK\$2.15).

## 25 Share capital (continued)

### (b) Share award (continued)

Details of the awarded shares outstanding as at 31 March 2021 were set out as follows:

Date of award	Average fair value per share (HK\$)	Vesting period*	Number of awarded shares				Outstanding as at 31 March 2021
			Outstanding as at 1 April 2020	Awarded during the year	Vested during the year	Lapsed during the year	
29 Jun 2018	4.98	29 Jun 2018 to 23 May 2021	140,000	–	(125,000)	–	15,000
21 Jun 2019	2.25	21 Jun 2019 to 30 Jun 2022	450,000	–	(225,000)	(25,000)	200,000
30 Sep 2019	1.74	30 Sep 2019 to 26 Mar 2022	200,000	–	(60,000)	(80,000)	60,000
9 Oct 2020	1.31	9 Oct 2020 to 30 Sep 2023	–	350,000	(170,000)	–	180,000
			<b>790,000</b>	<b>350,000</b>	<b>(580,000)</b>	<b>(105,000)</b>	<b>455,000</b>

\* The period during which all the specific vesting conditions of the awarded shares are to be satisfied.

### (c) Expenses arising from share-based payment transactions

Total expenses arising from share-based payment transactions recognised during the year as part of employee benefit expense were as follows:

	2021 HK\$'000	2020 HK\$'000
Expenses recognised by share option scheme	<b>8</b>	1,536
Expenses recognised by share award scheme	<b>773</b>	1,603
	<b>781</b>	3,139

# Notes to the Consolidated Financial Statements

## 26 Reserves

	Share premium HK\$'000	Shares held under the Share Award Scheme HK\$'000	Capital redemption reserve HK\$'000	Employee share-based compensation reserve HK\$'000	Hedging reserve HK\$'000	Translation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2020	1,412,707	(7,914)	11,783	56,678	(20)	(64,124)	(55,117)	1,353,993
Loss for the year	-	-	-	-	-	-	(351,368)	(351,368)
Other comprehensive income:								
Actuarial loss on retirement benefit obligations	-	-	-	-	-	-	(105)	(105)
Cash flow hedges, net of tax	-	-	-	-	20	-	-	20
Currency translation differences of foreign subsidiaries recorded in translation reserve	-	-	-	-	-	16,083	-	16,083
Total comprehensive loss for the year	-	-	-	-	20	16,083	(351,473)	(335,370)
Share award scheme:								
Value of employee services	-	-	-	773	-	-	-	773
Vesting of shares under share award scheme	-	2,448	-	(1,456)	-	-	(992)	-
Employee share option scheme:								
Value of employee services	-	-	-	8	-	-	-	8
Lapse of share options	-	-	-	(2,530)	-	-	2,530	-
Unclaimed dividends forfeited	-	-	-	-	-	-	420	420
Total transactions with owners, recognised directly in equity	-	2,448	-	(3,205)	-	-	1,958	1,201
<b>At 31 March 2021</b>	<b>1,412,707</b>	<b>(5,466)</b>	<b>11,783</b>	<b>53,473</b>	<b>-</b>	<b>(48,041)</b>	<b>(404,632)</b>	<b>1,019,824</b>

## 26 Reserves (continued)

	Share premium HK\$'000	Shares held under the Share Award Scheme HK\$'000	Capital redemption reserve HK\$'000	Employee share-based compensation reserve HK\$'000	Hedging reserve HK\$'000	Translation reserve HK\$'000	Retained earnings/ (accumulated losses) HK\$'000	Total HK\$'000
At 1 April 2019	1,400,644	(9,920)	11,783	57,996	(81)	(42,392)	734,692	2,152,722
Loss for the year	-	-	-	-	-	-	(515,936)	(515,936)
Other comprehensive loss:								
Actuarial gain on retirement benefit obligations	-	-	-	-	-	-	1,992	1,992
Cash flow hedges, net of tax	-	-	-	-	61	-	-	61
Currency translation differences of foreign subsidiaries recorded in translation reserve	-	-	-	-	-	(21,732)	-	(21,732)
Total comprehensive loss for the year	-	-	-	-	61	(21,732)	(513,944)	(535,615)
Share award scheme:								
Value of employee services	-	-	-	1,603	-	-	-	1,603
Vesting of shares under share award scheme	-	2,006	-	(1,445)	-	-	(561)	-
Employee share option scheme:								
Value of employee services	-	-	-	1,536	-	-	-	1,536
Lapse of share options	-	-	-	(3,012)	-	-	3,012	-
Issue of shares upon scrip dividend of 2018/19 final dividend	12,063	-	-	-	-	-	-	12,063
Unclaimed dividends forfeited	-	-	-	-	-	-	288	288
Dividend:								
2018/19 final dividend	-	-	-	-	-	-	(278,604)	(278,604)
Total transactions with owners, recognised directly in equity	12,063	2,006	-	(1,318)	-	-	(275,865)	(263,114)
At 31 March 2020	1,412,707	(7,914)	11,783	56,678	(20)	(64,124)	(55,117)	1,353,993

# Notes to the Consolidated Financial Statements

## 27 Cash flow information

### (a) Cash generated from operations

	2021 HK\$'000	2020 HK\$'000
Loss for the year from continuing operations	<b>(359,298)</b>	(475,082)
Profit/(loss) for the year from discontinued operation	<b>7,930</b>	(40,854)
Loss for the year including discontinued operation	<b>(351,368)</b>	(515,936)
Adjustments for:		
– Income tax credit	<b>(42,183)</b>	(86,916)
– Depreciation of property, plant and equipment	<b>86,937</b>	120,993
– Depreciation of right-of-use assets	<b>428,185</b>	782,311
– Impairment of property, plant and equipment	<b>4,832</b>	24,516
– Impairment of right-of-use assets	<b>52,847</b>	245,939
– Write-off of property, plant and equipment	<b>1,126</b>	15,128
– Losses/(gains) on disposal of property, plant and equipment (Note 27(b))	<b>34</b>	(331)
– Provision for slow moving inventories and shrinkage	<b>43,317</b>	96,450
– Share-based payment	<b>781</b>	3,139
– Finance costs	<b>16,449</b>	26,842
– Finance income	<b>(6,457)</b>	(17,451)
	<b>234,500</b>	694,684
Changes in working capital:		
– Inventories	<b>205,100</b>	297,303
– Trade receivables	<b>(16,355)</b>	52,084
– Other receivables, deposits and prepayments	<b>118,476</b>	(9,959)
– Trade payables	<b>70,984</b>	(252,253)
– Other payables, accruals and retirement benefit obligations	<b>(43,599)</b>	(78,922)
Cash generated from operations	<b>569,106</b>	702,937

### (b) In the consolidated statement of cash flows, proceeds from disposal of property, plant and equipment comprise:

	2021 HK\$'000	2020 HK\$'000
Net book amount (Note 13)	<b>252</b>	–
Losses/(gains) on disposal of property, plant and equipment	<b>(34)</b>	331
Proceeds from disposal of property, plant and equipment	<b>218</b>	331

### (c) The liabilities arising from financing activities represented the lease liabilities. For details of movement in lease liabilities, see Note 14(b).

## 28 Commitments

### Capital commitments in respect of acquisition of property, plant and equipment

	2021 HK\$'000	2020 HK\$'000
Contracted but not provided for	13,608	14,594

## 29 Significant related party transactions

### Accounting Policy

Related parties are individuals and companies, including subsidiaries, fellow subsidiaries, jointly controlled entities, associated companies and key management personnel, where the individual or company has the ability, directly or indirectly, control or jointly control the other party or exercise significant influence over the other party in making financial and operating decisions. A close family member of any such individual is considered to be a related party.

#### (a) Transactions with related parties

	2021 HK\$'000	2020 HK\$'000
Rental paid to an entity wholly owned by executive directors	2,204	2,202

The related party transaction was conducted in accordance with terms mutually agreed with related party and in the ordinary course of business.

#### (b) Key management compensation

Key management, including executive directors, senior management and other key management personnel, represents individual who has authority and responsibility for planning, directing and controlling the activities of the Group.

Key management compensation is disclosed as follows:

	2021 HK\$'000	2020 HK\$'000
Basic salaries, housing allowances, other allowances and benefits-in-kind	29,885	50,207
Retirement benefit costs	1,116	1,828
Share-based payment	742	3,030
	31,743	55,065

#### (c) Interest of directors

None of the directors received any termination benefits during the year ended 31 March 2021 (2020: Nil). During the year ended 31 March 2021, the Group did not pay consideration to any third parties for making available directors' services. As at 31 March 2021, there are no loans, quasi-loans or other dealings in favour of directors, their controlled bodies corporate and connected entities (2020: Nil). During the year and at the year end, no director of the Company had or has a material interest, directly or indirectly, in any significant transactions, arrangements and contracts in relation to the Group's business to which the Group was or is a party (2020: Nil).



# Notes to the Consolidated Financial Statements

## 30 Principal subsidiaries

Particulars of the principal subsidiaries at 31 March 2021:

Name	Place of incorporation/ establishment and kind of legal entity (Country/Region)	Principal activities and place of operation (if different from place of incorporation)	Particulars of issued share capital/paid up share capital	Direct/indirect interest held
Base Sun Investment Limited	Hong Kong, limited liability company	Property holding	Ordinary HK\$100 Deferred HK\$2	100%
Cosmic Rosy Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Cyber Colors Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Docile Company Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$2	100%
Dragon Gold Investments Limited	Hong Kong, limited liability company	Trading of cosmetic and skin care products	Ordinary HK\$2	100%
Dragonstar International Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Eleanor International Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Ever Bloom Development Limited	Hong Kong, limited liability company	Investment holding	Ordinary HK\$1	100%
Fielding Group Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$2	100%
Forever Best International Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Hadatuko Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Highmove Enterprises Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Hong Kong Sa Sa (M) Sdn. Bhd.	Malaysia, limited liability company	Trading and retailing of cosmetic products	Ordinary RM20,000,000	100%

"Hong Kong" means the Hong Kong Special Administrative Region of the People's Republic of China.

### 30 Principal subsidiaries (continued)

Name	Place of incorporation/ establishment and kind of legal entity (Country/Region)	Principal activities and place of operation (if different from place of incorporation)	Particulars of issued share capital/paid up share capital	Direct/indirect interest held
Matford Trading Limited	Hong Kong, limited liability company	Property holding	Ordinary HK\$100 Deferred HK\$6	100%
Methode Swiss Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Netcom Holdings Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$50,000	100%
New Image International Holdings Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$6	100%
Nouveau International Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Rosy Sino Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Sa Sa Boutique Limited	Hong Kong, limited liability company	Investment holding	Ordinary HK\$2	100%
Sa Sa Cosmetic Company Limited	Hong Kong, limited liability company	Retailing and wholesaling of cosmetic products	Ordinary HK\$100 Deferred HK\$2	100%
Sa Sa dot Com Limited	Hong Kong, limited liability company	Online business	Ordinary HK\$1,000,000	100%
Sa Sa Development Limited	Hong Kong, limited liability company	Property holding	Ordinary HK\$100	100%
Sa Sa Health Food Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$50,000	100%

"Hong Kong" means the Hong Kong Special Administrative Region of the People's Republic of China.

# Notes to the Consolidated Financial Statements

## 30 Principal subsidiaries (continued)

Name	Place of incorporation/ establishment and kind of legal entity (Country/Region)	Principal activities and place of operation (if different from place of incorporation)	Particulars of issued share capital/paid up share capital	Direct/indirect interest held
Sa Sa Investment (HK) Limited	Hong Kong, limited liability company	Property holding	Ordinary HK\$100 Deferred HK\$2	100%
Sa Sa Investment Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$1	100%
Sa Sa International (Taiwan) Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$6,880,000	100%
Sa Sa Making Life Beautiful Charity Fund Limited	Hong Kong, limited liability company	Charitable activities	Limited by guarantee	100%
Sa Sa Nominees Limited	Hong Kong, limited liability company	Provision of services to group companies	Ordinary HK\$2	100%
Sa Sa Overseas Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$2	100%
Sa Sa Property Limited	Hong Kong, limited liability company	Property holding	Ordinary HK\$100	100%
Sasatinie Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
SkinPeptoxyl Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Soo Beauté Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
S.P. Laboratories S.A.	Switzerland, limited liability company	Holding of intellectual property rights	Bearer* CHF555,000	100%
Swiss Rituel Limited	British Virgin Islands, limited liability company	Holding of intellectual property rights	Ordinary US\$1	100%
Suisse Programme Limited	Gibraltar, limited liability company	Holding of intellectual property rights	Ordinary £100	100%
Whitfield Enterprises Limited	British Virgin Islands, limited liability company	Investment holding	Ordinary US\$2	100%

\*"Hong Kong" means the Hong Kong Special Administrative Region of the People's Republic of China.

### 30 Principal subsidiaries (continued)

Name	Place of incorporation/ establishment and kind of legal entity (Country/Region)	Principal activities and place of operation (if different from place of incorporation)	Particulars of issued share capital/paid up share capital	Direct/indirect interest held
明貴貿易(上海)有限公司 (Note 1)	People's Republic of China, limited liability company	Wholesale of cosmetic products	HK\$10,000,000	100%
莎莎化妝品(中國)有限公司 (Note 2)	People's Republic of China, limited liability company	Trading and retailing of cosmetic products	HK\$205,000,000	100%
鄭州莎莎電子商務有限公司 (Note 3)	People's Republic of China, limited liability company	Provision of online business related services to group companies	RMB500,000	100%
莎莎電子商務(廣州)有限公司 (Note 4)	People's Republic of China, limited liability company	Provision of online business related services to group companies	RMB1,000,000	100%

"Hong Kong" means the Hong Kong Special Administrative Region of the People's Republic of China.

# All bearer shares were converted to registered shares on 28 April 2021.

Notes:

- (1) 明貴貿易(上海)有限公司 is a wholly foreign-owned enterprise established in the People's Republic of China.
- (2) 莎莎化妝品(中國)有限公司 is a wholly foreign-owned enterprise established in the People's Republic of China.
- (3) 鄭州莎莎電子商務有限公司 is a wholly foreign-owned enterprise established in the People's Republic of China.
- (4) 莎莎電子商務(廣州)有限公司 is a wholly foreign-owned enterprise established in the People's Republic of China.

# Notes to the Consolidated Financial Statements

## 31 Statement of financial position and reserve movement of the Company

### Statement of financial position of the Company

	2021 HK\$'000	2020 HK\$'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Investments in and amounts due from subsidiaries	2,016,829	1,994,135
Other assets	750	750
	<b>2,017,579</b>	1,994,885
<b>Current assets</b>		
Other receivables, deposits and prepayments	798	1,030
Cash and cash equivalents	163,454	186,675
	<b>164,252</b>	187,705
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Other payables and accruals	1,374	1,825
<b>Net current assets</b>	<b>162,878</b>	185,880
<b>Total assets less current liabilities</b>	<b>2,180,457</b>	2,180,765
<b>EQUITY</b>		
<b>Capital and reserves</b>		
Share capital	310,319	310,319
Reserves	1,870,138	1,870,446
<b>Total equity</b>	<b>2,180,457</b>	2,180,765

The statement of financial position of the Company was approved by the Board on 16 June 2021 and was signed on its behalf.

**KWOK Siu Ming Simon**  
Chairman and CEO

**KWOK LAW Kwai Chun Eleanor**  
Vice-chairman

## 31 Statement of financial position and reserve movement of the Company (continued)

### Reserve movement of the Company

	Share premium HK\$'000	Shares held under the Share Award Scheme HK\$'000	Capital redemption reserve HK\$'000	Employee share-based compensation reserve HK\$'000	Retained earnings HK\$'000	Total HK\$'000
At 1 April 2020	1,412,707	(7,914)	11,783	56,678	397,192	1,870,446
Loss and total comprehensive loss for the year	-	-	-	-	(1,509)	(1,509)
Share award scheme:						
Value of employee services	-	-	-	773	-	773
Vesting of shares under share award scheme	-	2,448	-	(1,456)	(992)	-
Employee share option scheme:						
Value of employee services	-	-	-	8	-	8
Lapse of share options	-	-	-	(2,530)	2,530	-
Unclaimed dividends forfeited	-	-	-	-	420	420
Total transactions with owners, recognised directly in equity	-	2,448	-	(3,205)	1,958	1,201
<b>At 31 March 2021</b>	<b>1,412,707</b>	<b>(5,466)</b>	<b>11,783</b>	<b>53,473</b>	<b>397,641</b>	<b>1,870,138</b>
	Share premium HK\$'000	Shares held under the Share Award Scheme HK\$'000	Capital redemption reserve HK\$'000	Employee share-based compensation reserve HK\$'000	Retained earnings HK\$'000	Total HK\$'000
At 1 April 2019	1,400,644	(9,920)	11,783	57,996	433,910	1,894,413
Profit and total comprehensive income for the year	-	-	-	-	239,147	239,147
Share award scheme:						
Value of employee services	-	-	-	1,603	-	1,603
Vesting of shares under share award scheme	-	2,006	-	(1,445)	(561)	-
Employee share option scheme:						
Value of employee services	-	-	-	1,536	-	1,536
Lapse of share options	-	-	-	(3,012)	3,012	-
Issue of shares upon scrip dividend of 2018/19 final dividend	12,063	-	-	-	-	12,063
Unclaimed dividends forfeited	-	-	-	-	288	288
Dividend: 2018/19 final dividend	-	-	-	-	(278,604)	(278,604)
Total transactions with owners, recognised directly in equity	12,063	2,006	-	(1,318)	(275,865)	(263,114)
At 31 March 2020	1,412,707	(7,914)	11,783	56,678	397,192	1,870,446