

# 2020 ANNUAL REPORT



## **Courage Investment Group Limited** **勇利投資集團有限公司**

*(Incorporated in Bermuda with limited liability)*  
(Hong Kong Stock Code: 1145)  
(Singapore Stock Code: CIN)



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## Abbreviations

In this annual report, the following abbreviations have the following meanings unless otherwise specified:

|                            |  |
|----------------------------|--|
| “BDI”                      | Baltic Dry Index   |
| “Board”                    | Board of Directors of the Company  |
| “Bye-laws”                 | Bye-laws of the Company  |
| “Company”                  | Courage Investment Group Limited   |
| “Directors”                | directors of the Company   |
| “dwt”                      | dead weight tonnage  |
| “Group”                    | the Company and its subsidiaries   |
| “Hong Kong Listing Rules”  | Rules Governing the Listing of Securities on the Hong Kong Stock Exchange  |
| “Hong Kong Stock Exchange” | The Stock Exchange of Hong Kong Limited  |
| “Model Code”               | Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Hong Kong Listing Rules |
| “PRC”                      | People’s Republic of China   |
| “SFO”                      | Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)  |
| “SGX-ST”                   | Singapore Exchange Securities Trading Limited  |
| “HK\$”                     | Hong Kong dollars, the lawful currency of Hong Kong  |
| “US\$” and “US cents”      | United States dollars and cents, the lawful currency of the United States of America   |
| “%”                        | per cent.  |

The Chinese version of this annual report is a translation of the English version and is for reference only. In case of any discrepancies or inconsistencies between the English version and the Chinese version, the English version shall prevail.

# Corporate Information

## BOARD OF DIRECTORS

### Executive Directors

Dr. Feng Xiaogang (*Chairman*)  
Ms. Wang Yu  
Ms. Sin Pui Ying

### Independent Non-executive Directors

Mr. Zhou Qijin  
Mr. Pau Shiu Ming  
Mr. Tsao Hoi Ho

## AUDIT COMMITTEE

Mr. Tsao Hoi Ho (*Chairman*)  
Mr. Zhou Qijin  
Mr. Pau Shiu Ming

## REMUNERATION COMMITTEE

Mr. Pau Shiu Ming (*Chairman*)  
Mr. Zhou Qijin  
Mr. Tsao Hoi Ho

## NOMINATION COMMITTEE

Mr. Zhou Qijin (*Chairman*)  
Mr. Pau Shiu Ming  
Mr. Tsao Hoi Ho  
Dr. Feng Xiaogang

## CHIEF EXECUTIVE OFFICER

Mr. Yuen Chee Lap, Carl

## COMPANY SECRETARY

Ms. Wang Yu

## DEPUTY COMPANY SECRETARY

Ms. Lee Pih Peng

## TRADING OF SHARES

Hong Kong Stock Exchange  
(Stock Code: 1145)  
Singapore Exchange  
(Stock Code: CIN)

## REGISTERED OFFICE

Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## PRINCIPAL PLACE OF BUSINESS

Room 2113, 21st Floor  
Great Eagle Centre  
23 Harbour Road  
Wanchai  
Hong Kong

## PRINCIPAL BANKERS AND FINANCIER

Bank of Communications Co., Ltd.,  
Hong Kong Branch  
Hang Seng Bank Limited  
Credit Suisse AG  
SinoPac Capital International (HK) Limited

## AUDITOR

Deloitte Touche Tohmatsu  
*Certified Public Accountants*  
Registered Public Interest Entity Auditors

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Corporate Services (Bermuda) Limited  
Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited  
Level 54  
Hopewell Centre  
183 Queen's Road East  
Hong Kong

## SINGAPORE BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Unit Trust/Share Registration  
Boardroom Corporate & Advisory Services Pte. Ltd.  
50 Raffles Place  
#32-01 Singapore Land Tower  
Singapore 048623

## WEBSITE

[www.courageinv.com](http://www.courageinv.com)

*The above information is updated to 15 April 2021, being the latest practicable date before printing of this annual report.*

# Chairman's Statement

On behalf of the Board, I hereby present to the shareholders of the Company the results of the Group for the year ended 31 December 2020 ("FY2020").

## RESULTS

During FY2020, the Group continued to principally engage in the business of marine transportation, property holding and investment, investment holding and merchandise trading.

The outbreak of COVID-19 on a global basis in early 2020 has brought some unprecedented market challenges to the Group. The slowdown of economic activities of many major economies including Mainland China, the United States, the United Kingdom and many countries in Europe, and the consequential decrease of international trade flow that led to the large fluctuations of freight rates during FY2020, had to a certain extent, adversely affected the Group's businesses. Against this backdrop, the Group's marine transportation operation has managed to achieve a profit of US\$1,716,000 for FY2020 (2019: US\$2,081,000), though the Group recorded an overall loss attributable to owners of the Company of US\$3,470,000 (2019: profit of US\$180,000), and posted a basic loss per share of US0.63 cent for FY2020 (2019: basic earnings per share of US0.03 cent). The Group's loss for the year was mainly due to the increase in impairment loss recognised on vessels of US\$2,760,000 (2019: net impairment loss recognised on vessels of US\$247,000) and the decrease in fair value of an investment property of US\$1,167,000 (2019: increase of US\$38,000). For FY2020, the Group's revenue dropped by 46% to US\$7,920,000 (2019: US\$14,708,000) that was largely due to the decreases in revenue of the marine transportation and merchandise trading business.

## CAPITAL REORGANISATION AND OPEN OFFER

In November 2020, the Company completed a capital reorganisation by way of capital reduction, share premium account reduction and share subdivision (the "Capital Reorganisation"). In January 2021, the Company successfully raised approximately HK\$71.35 million (equivalent to approximately US\$9.15 million) before expenses by way of an open offer of 548,851,784 offer shares at the subscription price of HK\$0.13 per offer share on the basis of one offer share for every one share of the Company held on the record date (the "Open Offer"). Further details of the Capital Reorganisation and the Open Offer were set out in the circular of the Company dated 30 October 2020.

The net proceeds of the Open Offer raised by the Group is approximately HK\$67.24 million (equivalent to approximately US\$8.62 million), approximately HK\$22 million (equivalent to approximately US\$2.82 million) of which has been utilised as intended to repay a bank revolving loan to achieve immediate savings in finance costs, whilst the remainder of the net proceeds of approximately HK\$45.24 million (equivalent to approximately US\$5.80 million) is pending for the use of acquiring a second-hand Supramax size vessel if and when such acquisition materialises.

The planned acquisition of an additional vessel is in line with the Group's corporate development strategy of expanding the scale of its marine transportation business. The Company is currently in the process of identifying a suitable vessel, appropriate announcement(s) will be made by the Company to inform shareholders of any updates as and when appropriate.

# Chairman's Statement

## PROSPECTS

The worldwide economy will be benefited from the launch of COVID-19 vaccination campaign. The BDI, which is closely correlated to market freight rate, has returned to a high level of over 2,000 points recently and that market freight rate is also hovering at high levels. Accordingly, the Group is prudently optimistic about the prospect of the marine transportation business in the medium to long term. In addition, the Group's management team will make dedicated efforts to explore and seek for potential merger and acquisition opportunities in both Hong Kong and the PRC for business diversification to maximize returns to the Group.

On 25 January 2021, the Group entered into a strategic cooperation agreement with Shandong Sooc Education Technology Stock Corp., Ltd which will provide the Group with the opportunities to develop the maritime marine crew online training business. Currently, COVID-19 is spreading worldwide and there is a considerable demand for maritime marine crew training in both Mainland China and Hong Kong. The management believes that provision of online professional examination and training services will become a major trend, it will enhance the diversity of the Group's business and to broaden its income base.

Looking forward, the Group will continue to manage its business in a disciplined manner and explore potential investments/acquisitions opportunities and business enhancement strategies including but not limited to education services such as tutoring, professional training, test preparation courses and skill courses, and promptly capture such opportunities which are expected to bring long term benefits to the Group.

## APPRECIATION

I would like to take this opportunity to thank all our shareholders, investors, bankers, business associates and customers for their continuing support to the Group, my fellow directors for their valuable services, and all staff members for their great efforts and dedicated work during FY2020.

**Dr. Feng Xiaogang**

*Chairman*

Hong Kong, 23 March 2021

# Management Discussion and Analysis

## BUSINESS REVIEW

During the year ended 31 December 2020 ("FY2020"), the Group continued to principally engage in the business of marine transportation, property holding and investment, investment holding and merchandise trading.

The global outbreak of COVID-19 in early 2020 has brought some unprecedented market challenges to the Group. The slowdown of economic activities of many major economies including Mainland China, the United States, the United Kingdom and many countries in Europe, and the consequential decrease of international trade flow that led to the large fluctuations of freight rates during FY2020, had to a certain extent, adversely affected the Group's businesses. Against this backdrop, the Group's marine transportation operation has managed to achieve a profit of US\$1,716,000 for FY2020 (2019: US\$2,081,000) whilst the Group recorded an overall loss attributable to owners of the Company of US\$3,470,000 (2019: profit of US\$180,000). The Group's loss for the year was mainly due to the increase in impairment loss recognised on vessels of US\$2,760,000 (2019: net impairment loss recognised on vessels of US\$247,000) and the decrease in fair value of an investment property of US\$1,167,000 (2019: increase of US\$38,000). For FY2020, the Group's revenue dropped by 46% to US\$7,920,000 (2019: US\$14,708,000) that was largely due to the decreases in revenue of the marine transportation and merchandise trading business.

### Marine transportation

For FY2020, the Group's marine transportation business reported decreases in revenue and profit by 35% to US\$6,598,000 (2019: US\$10,111,000) and by 18% to US\$1,716,000 (2019: US\$2,081,000) respectively. The decrease in the operation's revenue was the combined results of (i) the temporary halt of the charter-in and charter-out vessel ("CICOV") business since February 2020; and (ii) the decrease in freight rates of the Group's self-owned vessels, mainly resulted from the adverse market conditions of the vessel chartering business brought by the global outbreak of COVID-19. The Group commenced its CICOV business back in June 2018. The principal purpose of setting up the CICOV business is to provide more options to customers in terms of mode of chartering i.e. voyage or time charter and duration of chartering period. In June 2018, the Group had charter-in one Panamax size vessel with carrying capacity of approximately 82,000 dwt, however, as market conditions were not favourable primarily resulting from the China-US trade disputes, the Group had elected to terminate the charter-in contract in early 2020 and put this business on a temporary halt. The Group will consider resuming this business when market conditions improve.

Primarily due to the global outbreak of COVID-19 and the continuous trade disputes between China and the United States, the BDI, which is closely correlated to market freight rate, was volatile during FY2020 by hitting its low of below 400 points in May 2020, and rebounded to over 2,000 points in October 2020, and was hovering between 600 to 1,200 points level throughout a large part of the year. The market conditions of the marine transportation business was unstable as a result of the pandemic which hampered international trade flow. However, following the launch of vaccines to combat COVID-19 in major economies, there are signs that economic activities worldwide are on their recovery path. In addition, the BDI has returned to a high level of over 2,000 points recently and that market freight rate is also hovering at high levels. Accordingly, the Group is prudently optimistic about the prospects of the marine transportation business in the medium to long term. The carrying capacity of the Group's dry bulk fleet, which currently comprises three Supramax size vessels, is approximately 171,000 dwt. The Group will continue its plan to acquire a second-hand Supramax dry bulk carrier, in a prudent manner and with due regard to market conditions, with a view to expand the carrying capacity of its dry bulk fleet. At 31 December 2020, with reference to prevailing market conditions (including second-hand prices of similar vessels in terms of country of build, tonnage and age and market freight rate), an impairment loss on vessels amounted to US\$2,760,000 (2019: net impairment loss on vessels of US\$247,000) was recognised in FY2020, which accounted for a large part of the Group's loss for FY2020.

# Management Discussion and Analysis

## Property holding and investment

For FY2020, the property holding and investment business reported a loss of US\$1,003,000 (2019: profit of US\$30,000) and contributed a revenue of US\$186,000 (2019: US\$63,000) to the Group. The Group's investment property is an office unit at Shun Tak Centre, Sheung Wan, Hong Kong and is currently leased out. The investment property was valued at US\$9,295,000 at the year end (2019: US\$10,462,000), a revaluation loss of US\$1,167,000 (2019: revaluation gain of US\$38,000) was recognised which accounted for a significant part of the Group's loss for FY2020.

## Investment holding

The Group's investment holding business contributed a revenue of US\$813,000 (2019: US\$827,000) and achieved a profit of US\$450,000 (2019: US\$383,000) in FY2020. The revenue of the business comprised interest income from corporate bonds and dividend income from listed equity securities held by the Group.

During the year, the Group continued to invest in listed equity securities and corporate bonds. The corporate bonds acquired by the Group were issued by property and aircraft leasing companies listed on the Hong Kong Stock Exchange or the SGX-ST with a yield to maturity upon acquisition of these bonds ranging from approximately 4.68% to 12.33% per annum. For listed equity securities, the Group's investment strategy is to target for stocks with good value appreciation potential whether in short, medium or long term and/or good dividend yield. For corporate bonds, the Group is to target for bonds with good interest yield and low default risk. For making investment decisions on securities or bonds of individual target company, references will usually be made to its announcements, news, latest financial information, dividend policy and business prospects.

At the year end, the Group's investments classified as financial assets at fair value through profit or loss of US\$58,000 (2019: US\$1,861,000) represented listed equity securities held for non-long term purpose, whereas the Group's investments classified as debt instruments at fair value through other comprehensive income ("FVTOCI") of US\$10,407,000 (2019: US\$9,978,000) represented a portfolio of corporate bonds held for long term purpose.

For the year under review, the revenue of this business comprised interest income from corporate bonds and dividend income from equity securities, whereas the profit of this business represented mainly interest income from corporate bonds of US\$782,000 (2019: US\$692,000), dividend income from equity securities of US\$31,000 (2019: US\$135,000) after offsetting against unrealised loss on listed equity securities held at year end of US\$29,000 (2019: US\$456,000). During the year, the Group disposed of a substantial part of its equity securities investments and recorded realised loss of US\$326,000 (2019: US\$5,000).

For FY2020, a net increase in fair value of the Group's debt instruments at FVTOCI of US\$28,000 (2019: US\$576,000) was recognised as other comprehensive income. There were no material fundamental changes in the financial parameters of these debt instruments.

# Management Discussion and Analysis

A summary of the Group's major investments classified as debt instruments at FVTOCI, together with other information, is as below:

| Issuer  | Principal activities of the issuer | Approximate weighting to the market/fair value of the Group's debt instruments at FVTOCI portfolio % | Approximate weighting to the total assets of the Group at 31 December 2020 % | Yield to maturity upon acquisition % | Acquisition costs | *Acquisition costs during the year/ carrying amount at 1 January 2020 | Market/fair value at 31 December 2020 | Accumulated fair value gain (loss) recognised up to 31 December 2020 | Fair value gain (loss) recognised during the year ended 31 December 2020 |
|---|------------------------------------|--|--|--------------------------------------|-------------------|---|---------------------------------------|--|--|
|   |                                    |  |  |                                      | US\$'000          | US\$'000  | US\$'000                              | US\$'000   | US\$'000   |
|   |                                    |  |  |                                      | A                 | B   | C                                     | D=C-A  | E=C-B  |
| China Evergrande Group                        | Property related business          | 28.2%  | 4.4%   | 8.22 – 8.75                          | 3,401             | 2,996   | 2,938                                 | (463)  | (58)   |
| Pacific Century Premium Developments Limited  | Property related business          | 13.5%  | 2.1%   | 4.68                                 | 1,403             | 1,411   | 1,410                                 | 7  | (1)  |
| Logan Property Holdings Company Limited       | Property related business          | 19.6%  | 3.0%   | 5.48                                 | 1,978             | 1,994   | 2,036                                 | 58   | 42   |
| China Aircraft Leasing Group Holdings Limited | Aircraft leasing                   | 8.8%   | 1.4%   | 5.09                                 | 983               | 930   | 912                                   | (71)   | (18)   |
| Fantasia Holdings Group Company Limited       | Property related business          | 4.1%   | 0.6%   | 12.33                                | 395               | 410   | 422                                   | 27   | 12   |
| KWG Group Holdings Limited                    | Property related business          | 9.8%   | 1.5%   | 5.37                                 | 1,029             | 1,002   | 1,019                                 | (10)   | 17   |
| Kaisa Group Holdings Limited                  | Property related business          | 8.1%   | 1.3%   | 11.68 – 11.75                        | 799               | 828   | 842                                   | 43   | 14   |
| Others  | N/A                                | 7.9%   | 1.3%   | 6.72 – 11.34                         | 801               | 808   | 828                                   | 27   | 20   |
|   |                                    | <u>100%</u>  | <u>15.6%</u>   |                                      | <u>10,789</u>     | <u>10,379</u>   | <u>10,407</u>                         | <u>(382)</u>   | <u>28</u>  |

\* The amount represented the costs of the securities acquired during the year ended 31 December 2020 and/or the carrying amount of the securities brought forward from the prior financial year after accounting for additional acquisition and/or disposal of the securities (if any) during the current financial year.

## Merchandise trading

The Group continued its merchandise trading business which focusing on trading of electronic components during FY2020. The business generated revenue of US\$323,000 (2019: US\$3,707,000), decreased by 91%, and posted an operating profit of US\$4,000 (2019: US\$51,000), decreased by 92%, when compared with the prior year. The declines in both the revenue and profit of the business were to a certain extent, due to the outbreak of COVID-19 and the China-US trade disputes which caused a slowdown of the electronics industry in general.

## Share of result of a joint venture

During FY2020, the Group shared the loss of a joint venture amounting to US\$45,000 (2019: shared the profit of US\$399,000) which mainly related to the decrease in fair value of an industrial property in Shanghai, China held by the joint venture, the property is vacant at present and is intended for leasing. At 31 December 2020, the carrying value of the investment in joint venture was US\$4,944,000 (2019: US\$4,680,000).

# Management Discussion and Analysis

## OVERALL RESULTS

The Group recorded a loss for the year attributable to owners of the Company of US\$3,470,000 (2019: profit of US\$180,000), total comprehensive expense attributable to owners of the Company of US\$3,133,000 (2019: total comprehensive income of US\$758,000), and posted a basic loss per share of US0.63 cent for FY2020 (2019: basic earnings per share of US0.03 cent). Though the Group's marine transportation operation continued to report profit of US\$1,716,000 (2019: US\$2,081,000), the Group recorded an overall loss that was mainly due to the increase in impairment loss recognised on vessels of US\$2,760,000 (2019: net impairment loss recognised on vessels of US\$247,000) and the decrease in fair value of an investment property of US\$1,167,000 (2019: increase of US\$38,000). The other comprehensive income of US\$337,000 comprised mainly the exchange gain arising on translation of interest in a joint venture.

## FINANCIAL REVIEW

### Liquidity, financial resources and capital structure

During FY2020, the Group financed its operation mainly by cash generated from operations, credit facilities provided by banks and other financial institution, and shareholders' funds. At 31 December 2020, the Group had current assets of US\$11,740,000 (2019: US\$5,941,000) and liquid assets comprising bank balances and cash and investment in listed equity securities totalling US\$10,090,000 (2019: US\$4,312,000 (including time deposit)). The Group's current ratio, calculated based on current assets over current liabilities of US\$7,448,000 (2019: US\$7,139,000), was at a ratio of about 1.58 at the year end (2019: 0.83). The increase in current ratio was mainly due to the Company received subscription monies of approximately US\$8,831,000 in relation to the open offer in December 2020 which substantially improved the Group's liquidity position.

At 31 December 2020, the equity attributable to owners of the Company amounted to US\$49,540,000 (2019: US\$43,842,000), increased by US\$5,698,000 or 13% compared to the prior year end that was largely due to the Company received subscription monies of approximately US\$8,831,000 in relation to the open offer in December 2020.

At the year end, the Group's borrowings represented loans from banks and other financial institution mainly for financing the holdings of vessels and debt instruments at FVTOCI. At 31 December 2020, the borrowings were denominated in United States dollars or Hong Kong dollars, bore interest at floating rates, and were secured by the three vessels, the investment property and certain debt instruments at FVTOCI held by the Group. The following is an analysis of the Group's borrowings and maturity profile:

|   | <b>At<br/>31 December<br/>2020<br/>US\$'000</b> | <b>At<br/>31 December<br/>2019<br/>US\$'000</b> |
|---|---|---|
| Secured loans                                     | <b>15,875</b>                                   | 19,143  |
| The carrying amounts of the loans are repayable*: |   |   |
| On demand   | <b>2,821</b>                                    | 2,821   |
| Within one year                                   | <b>3,268</b>                                    | 3,268   |
| More than one year, but not exceeding two years   | <b>4,908</b>                                    | 3,268   |
| More than two years, but not exceeding five years | <b>4,878</b>                                    | 9,786   |
|   | <b>15,875</b>                                   | 19,143  |

\* The amounts due are based on scheduled repayment dates set out in the loan agreements.

# Management Discussion and Analysis

The Group's finance costs of US\$723,000 for the year represented mainly interests for the borrowings, finance costs decreased by 38% (2019: US\$1,171,000) was mainly due to the decrease in interest rate charged for floating-rate borrowings compared to the prior year and the decrease in the average amount of borrowings outstanding.

The Group's gearing ratio, calculated on the basis of total borrowings of US\$15,875,000 (2019: US\$19,143,000) divided by total equity of US\$49,540,000 (2019: US\$43,842,000), was at a ratio of about 32% at the year end (2019: 44%).

With the amount of liquid assets on hand as well as the credit facilities granted by banks and other financial institution, the management is of the view that the Group has sufficient financial resources to meet its ongoing operational requirement.

## Foreign currency management

The monetary assets and liabilities as well as business transactions of the Group are mainly denominated in United States dollars and Hong Kong dollars. During FY2020, the Group had not experienced any significant exposure to exchange rate fluctuations, as such, the Group had not entered into any financial arrangements for hedging purposes. Appropriate measures will be undertaken by the Group should exchange rate fluctuations become significant.

## Pledge of assets

At 31 December 2020, three vessels with an aggregate carrying amount of US\$30,202,000 (2019: US\$33,709,000) (including dry-docking), an investment property with carrying amount of US\$9,295,000 (2019: US\$10,462,000) and debt instruments at FVTOCI with carrying amount of US\$8,408,000 (2019: US\$7,918,000) were pledged to banks and other financial institution as security for the loan facilities granted to the Group.

## Contingent liabilities

At 31 December 2020, the Group had no significant contingent liability (2019: nil).

## Capital commitments

At 31 December 2020, the Group had no significant capital commitment (2019: nil).

## EVENT AFTER THE REPORTING PERIOD

### Open offer

In January 2021, the Company completed the open offer and raised approximately HK\$71.35 million (equivalent to approximately US\$9.15 million) before expenses by way of an open offer of 548,851,784 offer shares at the subscription price of HK\$0.13 per offer share on the basis of one offer share for every one share of the Company held on the record date (the "Open Offer"). Further details of the Open Offer were set out in the circular and prospectus of the Company dated 30 October 2020 and 3 December 2020 respectively.

The net proceeds of the Open Offer raised by the Group is approximately HK\$67.24 million (equivalent to approximately US\$8.62 million), approximately HK\$22 million (equivalent to approximately US\$2.82 million) of which has been utilised as intended to repay a bank revolving loan to achieve immediate savings in finance costs, whilst the remainder of the net proceeds of approximately HK\$45.24 million (equivalent to approximately US\$5.80 million) is pending for the use of acquiring a second-hand Supramax size vessel if and when such acquisition materialises.

# Management Discussion and Analysis

## EMPLOYEES AND REMUNERATION POLICY

At 31 December 2020, the Group had 15 (2019: 13) employees including directors of the Company. For FY2020, staff costs (including directors' emoluments) amounted to US\$416,000 (2019: US\$416,000). The remuneration packages for directors and staff are normally reviewed annually and are structured by reference to prevailing market terms and individual competence, performance and experience. The Group operates a Mandatory Provident Fund Scheme for employees in Hong Kong. In addition, the Group provides other employee benefits including medical insurance, subsidised training programme as well as discretionary bonus. During FY2020, the Group continued to engage a shipping agency to provide crew services (about 44 crew members) (2019: about 44 crew members) for two (2019: two) of the Group's vessels, crew expenses for the year amounting to US\$1,665,000 (2019: US\$1,714,000).

## RISK FACTORS

The Group has identified and is facing a number of significant risks during FY2020. Some of these risks are ongoing factors which the industry has to cope with in the medium to long term. Other risk factors are specific to the Group.

### 1. Economic Risk

The global outbreak of COVID-19 and the continuous trade disputes between China and the United States were the major factors which resulted in the volatility of BDI during FY2020. The BDI, which has a close correlation to freight rate, was at its low and below 400 points in May 2020, reached its peak and over 2,000 points in October 2020, and was hovering between 600 to 1,200 points level throughout a large part of FY2020. The movement of BDI is outside of the Group's control and would have a material effect on the financial performance of the Group's marine transportation business.

The prospects of the Group's property holding and investment business depend on the state of the property market in Hong Kong. Any real estate market downturn in Hong Kong may materially and adversely affect the financial position, operations, business and prospects of the Group's property holding and investment business. The real estate market in Hong Kong can be affected by many factors, including but not limited to changes in economic, political, social and legal environment and changes in fiscal and monetary policy, all of which are beyond the Group's control.

The global economic conditions and the state of international financial and investment markets, including the economy, financial and investment markets of the United States, Mainland China and Hong Kong, of which the Group has no control, have significant influence on the financial performance of the Group's investment holding business.

### 2. Market Risk

The Group's marine transportation business is operating in a rather volatile market. The business of dry bulk cargo carriers is subject to demand and supply of vessels by cargo shippers in the region as well as the worldwide market. The Group is therefore facing intense competition among shippers.

The Group's property investment business is operating in a rather competitive environment as rental rate of properties are transparent in property leasing market in Hong Kong. The transparency of the leasing market put pressure on the revenue and profitability of the Group's property investment business.

The merchandise trading business is highly competitive. The Group's competitive advantage is its ability of providing product differentiation by offering quality products at reasonable prices. However, the operating environment of the Group's merchandise trading business may become challenging in light of the increasing number of market participants.

# Management Discussion and Analysis

## 3. Financial Risk

The Group is exposed to financial risks relating to foreign currency, interest rate, price of securities, credit and liquidity in its ordinary course of business. For details of such risks and management policies, please refer to note 38 to the consolidated financial statements.

## 4. Environment Risk

The Group is constantly exposed to inherent risks such as oil spills, pollution, collisions, mechanical breakdown of its vessels, adverse weather conditions, fire or other calamity. Any of these factors may cause disruptions to the Group's marine transportation operation and result in loss or damage to its vessels or cargo. The Group may also be liable for damages or compensation payable and its existing insurance may not be able to cover all claims fully or its costs may increase significantly. This may adversely affect the financial performance of the Group's marine transportation business.

## 5. Customer Risk

The Group has been relied on a small number of customers in the last few years. This has been limiting the Group's bargaining power on freight rates and flexibility in freight contract options. The Group may not be able to expand its customer base in the short to medium term in light of the prevailing competitive market conditions which may adversely affect the financial performance of the Group's marine transportation business.

## 6. Supply Chain Risk

The Group sources products from a number of suppliers. The cooperation is based on well-entrenched relationship and fair terms of trade between the Group and suppliers. However, the Group cannot warrant that the relationship with each supplier will remain unchanged, in the event the Group is unable to reach agreement upon reasonable terms with any suppliers and cannot find suitable substitute suppliers, the Group's merchandise trading business may be affected.

## COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

As far as the Board and management are aware, the Group has complied in material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. During the year, there was no material breach of or non-compliance with the applicable laws and regulations by the Group.

## RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group understands the importance of maintaining a good relationship with its employees, customers and suppliers to meet its immediate and long-term business goals. During FY2020, there were no material and significant dispute between the Group and its employees, customers and suppliers.

## ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is committed to the long-term sustainability of the environment and communities in which it operates. The Group is closely following the rules and regulations of the International Maritime Organisation ("IMO"). The IMO sets out a number of regulations and guidelines for the shipping industry that include safety, environment, human, technical, legal and security elements. The Group has established internal control systems and procedures based on these IMO rules, especially the International Safety Management Code. The Group's internal control systems are subject to annual review and audit by IMO compliance agents. The Group is working vigorously to improve its performance in order to follow and match the ever changing requirements of the industry and the IMO in particular.

# Biographical Details of Directors and Senior Management

The biographical details of Directors and senior management as at 15 April 2021, the latest practicable date before printing of this annual report, are set out below:

## EXECUTIVE DIRECTORS

### **Dr. Feng Xiaogang (“Dr. Feng”), Chairman**

Aged 55, joined the Group as Executive Director and the Chairman of the Board in January 2021. Dr. Feng is a member of the Nomination Committee and a director of various subsidiaries of the Company. Dr. Feng holds a Bachelor of Law degree from Tianjin Normal University, a Master of Business Administration degree from the University of Science and Technology Beijing and a Doctor of Philosophy degree in Management from Twintech International University College of Technology. Dr. Feng currently acts as an investment consultant for various companies in the PRC and overseas. During the period from 2001 to 2013, he was a senior management of Ambow Education Holding Ltd. (“Ambow Education”), a company listed on the New York Stock Exchange. During his tenure at Ambow Education, Dr. Feng was involved in various fund raising, and mergers and acquisitions projects involving educational institutions in the PRC. Prior to joining Ambow Education, Dr. Feng also worked in a government entity in the PRC and various international companies and was mainly responsible for investment and business management. Dr. Feng was an executive director of Tack Fiori International Group Limited (now known as Life Healthcare Group Limited) (stock code: 928), a company listed on the Main Board of the Hong Kong Stock Exchange, until 15 February 2016 when he was re-designated as a non-executive director and served until 31 October 2019. Dr. Feng has extensive experience in management, investment and education.

### **Ms. Wang Yu (“Ms. Wang”), Company Secretary**

Aged 45, joined the Group as Executive Director in October 2017 and was appointed the Joint Company Secretary in February 2019 and subsequently the Company Secretary in March 2019. She is a director of various subsidiaries of the Company. Ms. Wang holds a Bachelor’s degree in Arts from the University of Science and Technology of China, Master of Business Administration degree from the University of Birmingham in the United Kingdom, Master of Corporate Governance degree and Master of Professional Accounting degree from The Hong Kong Polytechnic University. Ms. Wang is a chartered secretary, a chartered governance professional and an associate of both The Hong Kong Institute of Chartered Secretaries and the Chartered Governance Institute (formerly known as The Institute of Chartered Secretaries and Administrators). She has experience in logistics industry, corporate administration and company secretarial practice.

### **Ms. Sin Pui Ying (“Ms. Sin”)**

Aged 41, joined the Group as Executive Director in September 2020 and is a director of various subsidiaries of the Company. Ms. Sin holds a Bachelor of Business Administration (Accounting and Finance) degree from the University of Hong Kong. Ms. Sin is a practising member of the Hong Kong Institute of Certified Public Accountants and has extensive experience in accounting and finance. Ms. Sin is an executive director of On Real International Holdings Limited (stock code: 8245), a company listed on the GEM of the Hong Kong Stock Exchange.

# Biographical Details of Directors and Senior Management

## INDEPENDENT NON-EXECUTIVE DIRECTORS

### **Mr. Zhou Qijin (“Mr. Zhou”)**

Aged 60, joined the Group as Independent Non-executive Director in October 2015 and is the Chairman of the Nomination Committee and a member of the Audit Committee and the Remuneration Committee. Mr. Zhou holds a Bachelor’s degree in law from the Southwest University of Political Science and Law, the PRC. He has extensive experience in property investments and automobile sales and marketing in the PRC.

### **Mr. Pau Shiu Ming (“Mr. Pau”)**

Aged 71, joined the Group as Independent Non-executive Director in April 2018 and is the Chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee. Mr. Pau holds a Bachelor of Social Sciences degree from the University of Hong Kong. Mr. Pau had held senior roles in various international banks and has extensive experience in the banking and finance industry.

### **Mr. Tsao Hoi Ho (“Mr. Tsao”)**

Aged 56, joined the Group as Independent Non-executive Director in November 2019 and is the Chairman of the Audit Committee and a member of the Remuneration Committee and the Nomination Committee. Mr. Tsao holds a Master of Business Administration degree from the University of Warwick in the United Kingdom. Mr. Tsao is a Certified Public Accountant (Practising) of the Hong Kong Institute of Certified Public Accountants, an associate of The Hong Kong Institute of Chartered Secretaries and the Chartered Governance Institute (formerly known as The Institute of Chartered Secretaries and Administrators) and an associate of the Australasian Institute of Banking and Finance. Mr. Tsao has over 20 years’ extensive experience in auditing, corporate finance and company secretarial practice.

## SENIOR MANAGEMENT

### **Mr. Yuen Chee Lap, Carl (“Mr. Yuen”),** *Chief Executive Officer and Financial Controller*

Aged 47, joined the Company as Financial Manager in January 2004 and was appointed the Financial Controller in May 2006. Mr. Yuen has taken up the additional role as Chief Executive Officer since September 2019 and is responsible for the Group’s overall operation. Mr. Yuen obtained a Bachelor of Business Administration degree and a Master of Business Administration degree from University of Houston, United States in 1997 and 1998 respectively. He is a member of the Hong Kong Institute of Directors and the Association of Hong Kong Accountants. Mr. Yuen has rich experience in finance and accounting both in Hong Kong and the United States. He started his career in the United States when he joined a United States listed company in 2000 and served as its chief financial officer from 2000 to 2003. Mr. Yuen is an independent non-executive director of Qianhai Health Holdings Limited (stock code: 911), a company listed on the Main Board of the Hong Kong Stock Exchange.

# Report of the Directors

The Directors are pleased to present their report and the audited consolidated financial statements of the Company for the year ended 31 December 2020.

## PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company acts as an investment holding company. The principal activities of its principal subsidiaries are set out in note 41 to the consolidated financial statements.

Further discussion and analysis of the Group's activities as required by Schedule 5 to the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), including a discussion of the principal risks and uncertainties facing the Group, particulars of important events affecting the Group that have occurred since the end of the financial year and an indication of likely future developments in the Group's business, can be found in the "Chairman's Statement" and "Management Discussion and Analysis" sections set out on pages 4 to 12 of this annual report. The discussion forms part of this directors' report. In addition, discussions on the Group's environmental policies and performance are contained in the Environmental, Social and Governance Report on pages 30 to 43 of this annual report.

## RESULTS

The results of the Group for the year ended 31 December 2020 are set out in the consolidated statement of profit or loss and other comprehensive income on page 50.

## FINAL DIVIDEND

The Board has resolved not to declare a final dividend for the year ended 31 December 2020 (2019: nil).

## FIVE-YEAR FINANCIAL SUMMARY

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited consolidated financial statements of the Company, is set out on page 116. The summary does not form part of the audited consolidated financial statements.

## PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 15 to the consolidated financial statements.

## INVESTMENT PROPERTY

Details of movements in the investment property of the Group during the year are set out in note 17 to the consolidated financial statements.

# Report of the Directors

## SHARE CAPITAL

Details of movements in the Company's share capital during the year are set out in note 30 to the consolidated financial statements.

## DISTRIBUTABLE RESERVE OF THE COMPANY

The Company has distributable reserve of US\$36,810,000 (2019: accumulated losses of US\$33,802,000) at 31 December 2020 available for distribution to its shareholders.

## MAJOR SUPPLIERS AND CUSTOMERS

During the year, sales to the Group's five largest customers accounted for approximately 89.3% (2019: 79.1%) of the total revenue for the year and sales to the largest customer accounted for approximately 57.4% (2019: 20.6%). Purchases from the Group's five largest suppliers accounted for approximately 50.6% (2019: 64.0%) of the total purchases for the year and purchases from the largest supplier accounted for approximately 34.3% (2019: 25.1%).

None of the directors of the Company or any of their close associates or any shareholders (which, to the best knowledge of the directors, own more than 5% of the number of issued shares of the Company) had any beneficial interest in the Group's five largest customers or suppliers during the year.

## DIRECTORS

The directors of the Company during the year and up to the date of this annual report were:

### Non-Executive Director:

Mr. Sue Ka Lok (*resigned on 12 January 2021*)

### Executive Directors:

Dr. Feng Xiaogang (*appointed on 12 January 2021*)

Ms. Wang Yu

Ms. Sin Pui Ying (*appointed on 25 September 2020*)

### Independent Non-executive Directors:

Mr. Zhou Qijin

Mr. Pau Shiu Ming

Mr. Tsao Hoi Ho

In accordance with Bye-law 85(6) of the Bye-laws, any Director appointed by the Board shall retire at the next annual general meeting of the Company and shall then be eligible for re-election at that meeting. Accordingly, Dr. Feng Xiaogang and Ms. Sin Pui Ying shall retire at the forthcoming annual general meeting of the Company (the "2021 AGM"), and being eligible, offer themselves for re-election.

In accordance with Bye-law 86 of the Bye-laws, each Director shall retire at least once every three years. Accordingly, Ms. Wang Yu, Mr. Zhou Qijin and Mr. Pau Shiu Ming will retire by rotation at the 2021 AGM and being eligible, offer themselves for re-election.

# Report of the Directors

## DIRECTORS' SERVICE CONTRACTS

None of the directors being proposed for re-election at the 2021 AGM has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

## PERMITTED INDEMNITY PROVISIONS

Pursuant to the Bye-laws, every director or other officer of the Company for the time being acting in relation to any affairs of the Company shall be entitled to be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which he/she shall or may incur or sustain in or about the execution of the duties of his/her office or otherwise in relation thereto, and no director or other officer shall be liable for any loss, misfortune or damage which may happen in the execution of his/her office or in relation thereto provided that this indemnity shall not extend to any matter in respect of any fraud or dishonesty which may attach to any of the directors or other officers. The Company has arranged appropriate directors' and officers' liability insurance coverage for the directors and other officers of the Company during the year.

## DIRECTORS' REMUNERATION

Details of the directors' remuneration are set out in note 11 to the consolidated financial statements.

## UPDATES ON DIRECTOR'S INFORMATION

The following is an updated information of the director of the Company required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules:

- (i) Ms. Sin Pui Ying ("Ms. Sin") resigned as an executive director of KNK Holdings Limited (stock code: 8039) on 8 January 2021 and hmvod Limited (stock code: 8103) on 2 February 2021, both companies are listed on the GEM of the Hong Kong Stock Exchange. Ms. Sin has been appointed as an executive director of Power Financial Group Limited (stock code: 397), a company listed on the Main Board of the Hong Kong Stock Exchange, with effect from 15 April 2021.

## DIRECTORS' MATERIAL INTERESTS IN CONTRACTS OF SIGNIFICANCE

No contract of significance to which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

At 31 December 2020, none of the directors and chief executive of the Company had any interests in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under section 352 of the SFO, or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code contained in the Hong Kong Listing Rules.

# Report of the Directors

## SHARE OPTION SCHEME

Details of the share option scheme of the Company are set out in note 31 to the consolidated financial statements.

## DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Share Option Scheme" above, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the directors of the Company or their spouse or minor children had any rights to subscribe for the securities of the Company, or had exercised any such rights during the year.

## INTERESTS AND SHORT POSITIONS OF SHAREHOLDERS DISCLOSEABLE UNDER THE SFO

At 31 December 2020, the following interests of more than 5% of the total number of issued shares of the Company were recorded in the register of interests required to be kept by the Company pursuant to section 336 of the SFO:

### Long positions in the shares of the Company:

| Name of Shareholder                                   | Capacity and nature of interest    | Number of shares held | Approximate percentage of the Company's issued share capital |
|---|------------------------------------|-----------------------|--|
| Suen Cho Hung, Paul ("Mr. Suen")                      | Interest of controlled corporation | 157,995,066 (Note)    | 28.79%   |
| Brilliant Epic Asia Limited ("Brilliant Epic")        | Interest of controlled corporation | 157,995,066 (Note)    | 28.79%   |
| Success United Development Limited ("Success United") | Beneficial owner                   | 157,995,066 (Note)    | 28.79%   |

#### Note:

Success United was a wholly owned subsidiary of Brilliant Epic which was, in turn, wholly owned by Mr. Suen. Mr. Suen was the sole director of Brilliant Epic and Success United. Accordingly, Brilliant Epic and Mr. Suen were deemed to be interested in 157,995,066 shares of the Company held by Success United under the SFO.

The interests of Mr. Suen, Brilliant Epic and Success United in 157,995,066 shares of the Company referred to in the note above related to the same parcel of shares.

Save as disclosed above, the Company had not been notified of any other relevant interests or short positions in the shares and underlying shares of the Company at 31 December 2020 as required pursuant to section 336 of the SFO.

## RELATED PARTY TRANSACTIONS

The related party disclosures as disclosed in note 36 to the consolidated financial statements fall under the scope of "Connected Transactions" or "Continuing Connected Transactions" under Chapter 14A of the Hong Kong Listing Rules but are exempted from reporting, annual review, announcement or independent shareholders' approval requirements.

# Report of the Directors

## REMUNERATION POLICY

The Group remunerates its employees based on their competence, performance, experience and prevailing market terms. Other employee benefits included provident fund scheme, medical insurance, subsidised training programme as well as discretionary bonuses.

## DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year and up to the date of this annual report, none of the directors, or any of their respective close associates (as defined in the Hong Kong Listing Rules) had any material interest in a business that competes or may compete with the business of the Group.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Bye-laws or the Companies Act 1981 of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year ended 31 December 2020, neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

## EQUITY-LINKED AGREEMENTS

Save for the share option scheme of the Company disclosed above, no equity-linked agreements were entered into by the Group, or existed during the year.

## MANAGEMENT CONTRACTS

No contract concerning the management and administration of the whole or any substantial part of any business of the Company was entered into or existed during the year.

## AUDIT COMMITTEE

The audited consolidated financial statements of the Company for the year ended 31 December 2020 have been reviewed by the Audit Committee before they are duly approved by the Board under the recommendation of the Audit Committee.

## AUDITOR

The consolidated financial statements of the Company for the year ended 31 December 2020 have been audited by Deloitte Touche Tohmatsu. A resolution will be proposed at the 2021 AGM to re-appoint Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

**Dr. Feng Xiaogang**  
*Chairman*

Hong Kong, 23 March 2021

# Corporate Governance Report

The Company has recognised the importance of transparency and accountability, and believes that shareholders can benefit from good corporate governance. The Company aims to achieve good standard of corporate governance.

## CORPORATE GOVERNANCE

The Company had complied with all the applicable code provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix 14 to the Hong Kong Listing Rules for the year ended 31 December 2020.

## DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code as set out in Appendix 10 to the Hong Kong Listing Rules as its own code of conduct regarding securities transactions by directors of the Company. Having made specific enquiry with the directors, all of them confirmed that they had complied with the required standards set out in the Model Code during the year ended 31 December 2020.

## BOARD OF DIRECTORS

The Board formulates the overall strategy of the Group, monitors its financial performance and maintains effective oversight over the management. The Board members are fully committed to their roles and have acted in good faith to maximise the shareholders’ value in the long run, and have aligned the Group’s goals and directions with the prevailing economic and market conditions. Daily operations and administration are delegated to the management.

The Board met regularly throughout the year to discuss the overall strategy as well as the operation and financial performance of the Group. The directors are kept informed on timely basis of major changes that may affect the Group’s business, including relevant rules and regulations. The directors can, upon reasonable request, seek independent professional advice in appropriate circumstances, at the Company’s expenses. The Board shall resolve to provide separate appropriate independent professional advice to the directors to assist the relevant directors to discharge their duties.

At 23 March 2021, the date of this annual report, the Board comprises six directors, three of which are Executive Directors, namely Dr. Feng Xiaogang (Chairman), Ms. Wang Yu and Ms. Sin Pui Ying and three are Independent Non-executive Directors, namely Mr. Zhou Qijin, Mr. Pau Shiu Ming and Mr. Tsao Hoi Ho. The directors are considered to have a balance of skills and experience appropriate for the requirements of the business of the Company. The Company has received from each of the independent non-executive directors an annual confirmation of his independence pursuant to Rule 3.13 of the Hong Kong Listing Rules.

The Company considers all the independent non-executive directors are independent in accordance with the independence guidelines set out in the Hong Kong Listing Rules. Biographical details of the directors are set out under the section headed “Biographical Details of Directors and Senior Management” on pages 13 to 14 of this annual report.

# Corporate Governance Report

There is no financial, business, family or other material/relevant relationship between the substantial shareholders and members of the Board.

The Company will provide a comprehensive, formal and tailored induction to each newly appointed director on his/her first appointment in order to enable him/her to have an appropriate understanding of the business and operations of the Group and that he/she is fully aware of his/her responsibilities and obligations under the Hong Kong Listing Rules and relevant regulatory requirements.

All directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. Directors are continually updated on developments in the statutory and regulatory regime and the business environment to facilitate the discharge of their responsibilities. The Company has provided timely technical updates, including the briefing on the amendments on the Hong Kong Listing Rules and the news release published by the Hong Kong Stock Exchange to the directors. Continuing briefing and professional development for directors are arranged where necessary.

The Directors have participated in continuous professional development by attending seminars, in-house briefings or reading materials on the related areas to develop and refresh their knowledge and skills. During the year ended 31 December 2020, all the directors including Mr. Sue Ka Lok (resigned on 12 January 2021), Ms. Wang Yu, Ms. Sin Pui Ying, Mr. Zhou Qijin, Mr. Pau Shiu Ming and Mr. Tsao Hoi Ho had complied with Code Provision A.6.5 of the CG Code and had provided the Company with their respective training records pursuant to the CG Code.

During the year ended 31 December 2020, four regular Board meetings and two general meetings were held and the attendance of each director is set out as follows:

|  | Number of attendance |                  |
|--|----------------------|------------------|
|  | Board Meetings       | General Meetings |
| <b>Non-executive Director</b>                              |                      |                  |
| Mr. Sue Ka Lok ( <i>resigned on 12 January 2021</i> )      | 4/4                  | 2/2              |
| <b>Executive Directors</b>                                 |                      |                  |
| Dr. Feng Xiaogang ( <i>appointed on 12 January 2021</i> )  | 0/0                  | 0/0              |
| Ms. Wang Yu  | 4/4                  | 2/2              |
| Ms. Sin Pui Ying ( <i>appointed on 25 September 2020</i> ) | 0/0                  | 1/1              |
| <b>Independent Non-executive Directors</b>                 |                      |                  |
| Mr. Zhou Qijin   | 4/4                  | 2/2              |
| Mr. Pau Shiu Ming  | 4/4                  | 2/2              |
| Mr. Tsao Hoi Ho  | 4/4                  | 2/2              |

# Corporate Governance Report

## CHAIRMAN AND CHIEF EXECUTIVE

The Group adopts a dual leadership structure in which the role of the Chairman is separated from that of the Chief Executive Officer (the “CEO”). The Chairman is responsible for overseeing all Board functions, while the management is under the leadership of the CEO to oversee the day-to-day operations of the Group and implement the strategies and policies approved by the Board.

The position of the Chairman of the Board is currently held by Dr. Feng Xiaogang and the position of CEO is currently held by Mr. Yuen Chee Lap, Carl.

## TERM OF APPOINTMENT OF NON-EXECUTIVE DIRECTORS

Each of the Independent Non-executive Directors is appointed for a term of twelve-month period which automatically renews for successive twelve-month periods unless terminated by either party in writing prior to the expiry of the term. All the Independent Non-executive Directors are also subject to retirement by rotation and re-election at least once every three years at the annual general meetings of the Company in accordance with the Company’s Bye-laws.

## REMUNERATION COMMITTEE

The Remuneration Committee has specific written terms of reference that is in compliance with the CG Code. At the date of this annual report, the Remuneration Committee comprises three Independent Non-executive Directors, namely Mr. Pau Shiu Ming, Mr. Zhou Qijin and Mr. Tsao Hoi Ho. Mr. Pau Shiu Ming is the Chairman of the Remuneration Committee.

The Remuneration Committee is mainly responsible for formulating the remuneration policy, reviewing and recommending to the Board the annual remuneration policy and the remuneration of the directors. The overriding objective of the remuneration policy is to ensure that the Group is able to attract, retain and motivate a high-caliber team which is essential to the success of the Group. The full terms of reference are available on the Company’s website and the Hong Kong Stock Exchange’s website.

The Remuneration Committee met one time during the year ended 31 December 2020 to assess the performance of the directors, and review and make recommendations to the Board on the remuneration packages for directors. The attendance of each member is set out as follows:

| <b>Members</b>    | <b>Number of attendance</b> |
|-------------------|-----------------------------|
| Mr. Pau Shiu Ming | 1/1                         |
| Mr. Zhou Qijin    | 1/1                         |
| Mr. Tsao Hoi Ho   | 1/1                         |

# Corporate Governance Report

## NOMINATION COMMITTEE

The Nomination Committee has specific written terms of reference that is in compliance with the CG Code. At the date of this annual report, the Nomination Committee comprises four members, including three Independent Non-executive Directors, namely Mr. Zhou Qijin, Mr. Pau Shiu Ming and Mr. Tsao Hoi Ho; and one Executive Director, namely Dr. Feng Xiaogang. Mr. Zhou Qijin is the Chairman of the Nomination Committee.

The Nomination Committee is mainly responsible for identifying potential directors and making recommendations to the Board on the appointment or re-appointment of directors of the Company. Potential new directors are selected on the basis of their qualifications, skills and experience that he/she could add value to the management through his/her contributions in the relevant strategic business areas. The full terms of reference are available on the Company's website and the Hong Kong Stock Exchange's website.

The Nomination Committee met one time during the year ended 31 December 2020 to review the board diversity policy (the "Board Diversity Policy") and the nomination policy of the Company (the "Nomination Policy"), the independence of independent non-executive directors, and the structure, size and composition of the Board; and to make recommendation to the Board on the re-election of directors. The attendance of each member is set out as follows:

| <b>Members</b>  | <b>Number of attendance</b> |
|---|-----------------------------|
| Mr. Zhou Qijin  | 1/1                         |
| Mr. Pau Shiu Ming   | 1/1                         |
| Mr. Tsao Hoi Ho   | 1/1                         |
| Dr. Feng Xiaogang ( <i>appointed on 12 January 2021</i> ) | 0/0                         |
| Mr. Sue Ka Lok ( <i>resigned on 12 January 2021</i> )     | 1/1                         |

## Board Diversity Policy

The Company recognises the benefits of having a diverse Board to enhance the quality of its performance and adopted the Board Diversity Policy in March 2014. The Board Diversity Policy sets out that in determining the optimum composition of the Board, differences in skills, regional and industry experience, background, race, gender and other qualities of directors shall be considered. All Board appointments are made on merits, in the context of skills and experience the Board as a whole requires, with due regard to the benefits of diversity of the Board. The Nomination Committee shall review and assess the Board composition and its effectiveness on an annual basis. When there is vacancy on Board, the Nomination Committee will recommend suitable candidates for appointment to the Board on merits, based on the terms of reference of the Nomination Committee, with due regard to the Company's own circumstances.

# Corporate Governance Report

## Nomination Policy

The Board adopted the Nomination Policy setting out the principles which guide the Nomination Committee to identify and evaluate a candidate for nomination to (i) the Board for appointment; and (ii) the shareholders for election as a director of the Company. According to the Nomination Policy, in assessing the suitability of a proposed candidate, the Board shall take into account among other things, the following factors: (i) qualifications, professional experience, skills and knowledge relevant to the businesses of the Group; (ii) commitment in respect of available time and relevant interest; (iii) diversity perspectives set out in the Board Diversity Policy; (iv) in case of independent non-executive directors, regulatory requirement for appointment of independent non-executive directors and the independence criteria set out in the Hong Kong Listing Rules; and (v) any other factors that the Board considers appropriate.

For filling a casual vacancy or as an addition to the existing Board, the Nomination Committee shall make recommendations for the Board's consideration and approval. For proposing candidates to stand for election at a general meeting, the Nomination Committee shall make nominations to the Board for its consideration and recommendation. On making recommendation, the Nomination Committee may submit to the Board for consideration a proposal comprising, inter alia, the personal profile of the proposed candidate, which contains at least the candidate's information required to be disclosed under Rule 13.51 of the Listing Rules. The Board shall be vested with power to make the final decision on all matters relating to the recommendation of candidates (i) for appointment and (ii) for standing for election at a general meeting as a director of the Company.

The Nomination Committee will review the Board Diversity Policy and the Nomination Policy from time to time to ensure that the policies will be implemented effectively.

## AUDITOR AND AUDITOR'S REMUNERATION

The statement of the external auditor of the Company about their responsibilities on the Company's consolidated financial statements for the year ended 31 December 2020 is set out in the "Independent Auditor's Report" on pages 44 to 49 of this annual report.

For the year ended 31 December 2020, remuneration payable to the Company's auditor, Deloitte Touche Tohmatsu, for the provision of audit services was HK\$1,150,000.

## AUDIT COMMITTEE

The Audit Committee has specific written terms of reference that is in compliance with the CG Code.

At the date of this annual report, the Audit Committee comprises three Independent Non-executive Directors, namely Mr. Tsao Hoi Ho, Mr. Zhou Qijin and Mr. Pau Shiu Ming, who among themselves possess a wealth of management experience in the accounting profession and in commercial fields. Mr. Tsao Hoi Ho is the Chairman of the Audit Committee.

# Corporate Governance Report

The Audit Committee is mainly responsible for reviewing financial statements of the Company, discussing the risk management and internal control of the Group and meeting with the auditor of the Company. Any findings and recommendations of the Audit Committee will be submitted to the Board for consideration.

The Audit Committee is authorised by the Board to investigate any activity within its terms of reference. It is authorised to seek any information it requires from any employee. It is also authorised to obtain outside legal or other independent professional advice and to secure the attendance of outsiders with relevant experience and expertise if it considers necessary. The full terms of reference are available on the Company's website and the Hong Kong Stock Exchange's website.

The Audit Committee met three times during the year ended 31 December 2020 and the attendance of each member is set out as follows:

| <b>Members</b>    | <b>Number of attendance</b> |
|-------------------|-----------------------------|
| Mr. Tsao Hoi Ho   | 3/3                         |
| Mr. Zhou Qijin    | 3/3                         |
| Mr. Pau Shiu Ming | 3/3                         |

The following is a summary of work performed by the Audit Committee during the year:

1. reviewed and discussed the audited consolidated financial statements of the Company for the year ended 31 December 2019 and recommended to the Board for approval;
2. reviewed and discussed the unaudited condensed consolidated financial statements of the Company for the six months ended 30 June 2020 and recommended to the Board for approval;
3. reviewed and discussed with the management and the auditor of the Company the accounting policies and practices which may affect the Group and the scope of the audit;
4. reviewed report from the auditor of the Company regarding their audit on the Company's consolidated financial statements for the year ended 31 December 2019;
5. reviewed the effectiveness of the risk management and internal control system of the Group; and
6. reviewed and approved the remuneration and the terms of engagement of the Company's auditor; and reviewed and made recommendations to the Board on the re-appointment of the Company's auditor.

# Corporate Governance Report

## **DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the year ended 31 December 2020, which give a true and fair view of the state of affairs of the Company and of the Group at that date and of the Group's results and cash flows for the year then ended and are properly prepared on the going concern basis in accordance with the statutory requirements and applicable accounting standards.

## **CORPORATE GOVERNANCE FUNCTIONS**

The Board is responsible for determining the policy for the corporate governance of the Company and performing the corporate governance duties as below:

1. to develop and review the Group's policies and practices on corporate governance and make recommendations;
2. to review and monitor the training and continuous professional development of directors and senior management;
3. to review and monitor the Group's policies and practices on compliance with all legal and regulatory requirements;
4. to develop, review and monitor the code of conduct and compliance manual applicable to the employees and directors of the Group; and
5. to review the Group's compliance with the CG Code and disclosure requirements in the corporate governance report.

## **RISK MANAGEMENT AND INTERNAL CONTROL**

The Board has ultimate responsibilities for evaluating and determining the Company's levels of risk tolerance, overseeing the management in the design, implementation and monitoring of the risk management and internal control systems on an ongoing basis and reviewing their effectiveness.

The Group established the risk management and internal control systems with aims to manage rather than eliminate the risk of failure to achieve business objectives, and provide reasonable and not absolute assurance against material misstatements or losses caused by judgment in decision making process, human error, fraud or other irregularities.

# Corporate Governance Report

The Board is also committed to review the adequacy and effectiveness of the Group's risk management and internal control systems annually, including financial, operational and compliance controls. The Group does not have an internal audit function due to the size of the Group and consideration for cost effectiveness. Instead, such review is carried out with the assistance of Roma Risk Advisory Limited, an independent outsourced internal auditor. The review aims to ensure the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions. It also assists the Group to maintain the quality of the review in assessing its risk management and internal control systems.

During the year ended 31 December 2020, the Group has reviewed an internal audit charter which defined the scope and duties and responsibilities of the internal audit function and its reporting protocol. The Group has also conducted an annual risk assessment to identify, evaluate and manage respective significant strategic risks, operational risks, financial risks and compliance risks of its major business segments. Based on the risk assessment results following a risk based methodology audit approach, an annual review was performed with a view to assisting the Board and the Audit Committee to evaluate the effectiveness of the Group's risk management and internal control systems. The independent outsourced internal auditor has reviewed the relevant policies and procedures of the Group, conducted collaborative interviews, document inspection and performed walkthrough tests and samples testing procedures and presented to the Board and the Audit Committee an Internal Control and Enterprise Risk Management Report which contained certain findings and relevant recommendations and suggestions for improvement. The review covered material controls, including financial, operational and compliance controls at entity and operational levels.

The Company has established a policy on handling and dissemination of inside information that set out the procedures in handling inside information in an accurate and secure manner and to avoid possible mishandling of inside information within the Group.

Based on the risk management and internal control systems established and maintained by the Group, the work performed by the outsourced internal and external auditors, and reviews performed by the management, the Audit Committee and the Board, the Audit Committee and the Board are not aware of any significant internal control and risk management weaknesses or inconsistencies with risk management policies, and are of the opinion that the Group has maintained adequate and effective risk management and internal control systems addressing strategic, operational, financial and compliance risks for the year ended 31 December 2020. The Company has complied with the relevant code provisions of the CG Code relating to risk management and internal control.

## COMPANY SECRETARY

Ms. Wang Yu has been appointed as the Company Secretary since March 2019. She has taken no less than 15 hours of the relevant professional training during the year ended 31 December 2020. The biographical details of Ms. Wang Yu are set out under the section headed "Biographical Details of Directors and Senior Management" on pages 13 to 14 of this annual report.

# Corporate Governance Report

## SHAREHOLDER RIGHTS

The annual general meetings ("AGM") of the Company provide a forum for communication between shareholders and the Board. The notice of the AGM is despatched to all shareholders at least 20 clear business days prior to such AGM. The chairmen of all Board committees are invited to attend the AGM. The chairman of the Board and the chairmen of all the Board committees, or in their absence, other members of the respective committees, are available to answer questions at the AGM. The auditor of the Company is also invited to attend the AGM to answer questions about the conduct of the audit, the preparation and content of the auditors' report, the accounting policies and auditor's independence.

### Procedures for shareholders to convene a special general meeting

Shareholders can submit a requisition to convene a special general meeting pursuant to the Companies Act 1981 of Bermuda (the "Companies Act"), shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Company Secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition.

The written requisition must:

- state the purposes of the special general meeting;
- be signed by all the requisitionists (may consist of one or several documents in like form each signed by one or more requisitionists); and
- be deposited at the Company's office in Hong Kong for the attention of the Company Secretary.

If the Directors do not within twenty-one days from the date of the deposit of the requisition proceed duly to convene a special general meeting, the requisitionists, or any of them representing more than one-half of the total voting rights of all of them, may themselves convene a special general meeting, but any meeting so convened shall not be held after the expiration of three months from the said date.

### Procedures for shareholders to put forward proposals at general meetings

Pursuant to the Companies Act, any number of shareholders representing not less than one-twentieth of the total voting rights of all the shareholders having at the date of the requisition a right to vote at the meeting to which the requisition relates; or not less than one hundred shareholders, can request the Company in writing to:

- (a) give to shareholders of the Company entitled to receive notice of the next annual general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting; and
- (b) circulate to shareholders of the Company entitled to have notice of any general meeting send to them any statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

The requisition must be deposited to the Company not less than six weeks before the meeting in case of a requisition requiring notice of a resolution or not less than one week before the meeting in case of any other requisition.

# Corporate Governance Report

## DIVIDEND POLICY

According to the dividend policy adopted by the Company, in deciding whether to propose a dividend and in determining the dividend amount, the Board shall take into account among other things, the following factors: (i) the actual and expected financial performance of the Group, (ii) the retained earnings and distributable reserves of the Group, (iii) the expected working capital requirements and future expansion plans of the Group, (iv) the liquidity position of the Group and (v) any other factors that the Board deems appropriate. The declaration and payment of dividends by the Company shall be determined at the sole and absolute discretion of the Board and is also subject to compliance with all applicable laws and regulations including the laws of Bermuda and the Company's Bye-laws.

## INVESTOR RELATIONS

As a channel to further promote effective communication, the Group maintains a website at <http://www.courageinv.com> where the Company's annual and interim reports, notices, announcements and circulars are posted.

A printed copy of the Bye-laws has been published on the websites of the Company and the Hong Kong Stock Exchange. There had been no changes in the Company's constitutional documents during the year ended 31 December 2020.

Enquiries may be put to the Board through the Company Secretary at Room 2113, 21st Floor, Great Eagle Centre, 23 Harbour Road, Wanchai, Hong Kong.

## SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued shares is held by the public at 15 April 2021, being the latest practicable date before printing of this annual report.

# Environmental, Social and Governance Report

## OVERVIEW

The Board is pleased to present this Environmental, Social and Governance (the “ESG”) Report of the Group which summarises the efforts and achievements made by the Group in corporate responsibility and sustainable development.

The Board is responsible for the Group’s ESG strategy and reporting, evaluating and determining the Group’s ESG-related risks, and ensuring that appropriate and effective ESG risk management and internal control systems are in place. In order to determine the ESG reporting scopes, the key management personnel have discussed internally and identified the environmental, social and operating items, and assessed their importance to the stakeholders and the Group. The summary of material ESG items are listed out in this report.

## INTRODUCTION

The Group is principally engaged in the businesses of marine transportation, property holding and investment, investment holding and merchandise trading. In particular, the marine transportation business comprises mainly vessel chartering business, and the merchandise trading business focuses on trading of electronic components.

This Environmental, Social and Governance Report (the “ESG Report”) summarises the ESG initiatives, plans and performances of the Group and demonstrates its commitment to sustainable development.

### The ESG Governance Structure

The Group conducts a top-down management approach regarding ESG issues. The Board endorses the initiative to pursue a clear ESG management approach that is closely in line with the Group’s overall business strategic development. The Board therefore oversees and sets out ESG strategies for the Group.

The Group has designated personnel to systematically identify and manage ESG issues. The designated personnel are responsible for collecting relevant ESG data, and analysing and identifying the Group’s ESG issues. The said personnel then report to the Board for the evaluation and subsequent implementation or revision of the Group’s ESG strategies.

## REPORTING SCOPE

This ESG Report only covers the Group’s office-based businesses in relation to the business of marine transportation and merchandise trading, as these two business segments have relatively high relevance to the ESG issues. The ESG key performance indicator (“KPI”) data is gathered and includes companies and subsidiaries that are under the Group’s direct operational control. The Group will extend the scope of disclosures when and where applicable. The KPIs are shown in the ESG Report and are supplemented by explanatory notes to establish benchmarks. The ESG Report specifies the ESG activities, challenges and measures taken by the Group during the financial year ended 31 December 2020 (“FY2020”) as well as comparative data for the financial year ended 31 December 2019 (“FY2019”) where appropriate.

## REPORTING FRAMEWORK

The ESG Report has been prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “ESG Reporting Guide”) set out in Appendix 27 to the Hong Kong Listing Rules.

Information relating to the Group’s corporate governance practices can be found in the Corporate Governance Report on pages 20 to 29 of this annual report.

# Environmental, Social and Governance Report

## STAKEHOLDERS' ENGAGEMENT

The Group values its stakeholders and their feedback regarding its businesses and ESG aspects. The Group maintains close communication with its key stakeholders, including but not limited to, government and regulatory authorities, shareholders and investors, employees, customers, suppliers, media and the public.

Stakeholders' expectations have been taken into consideration by utilising diversified engagement methods and communication channels as shown below:

| Stakeholders                          | Communication channels   | Expectations  |
|---------------------------------------|--|---|
| Government and regulatory authorities | <ul style="list-style-type: none"> <li>• Routine reports</li> <li>• Written or electronic correspondences</li> <li>• Supervision on local laws and regulations</li> </ul>  | <ul style="list-style-type: none"> <li>• Compliance with local laws and regulations</li> <li>• Stability in business operations</li> </ul>  |
| Shareholders and investors            | <ul style="list-style-type: none"> <li>• General meetings and other shareholders' meetings</li> <li>• Annual and interim reports</li> <li>• Announcements and circulars</li> <li>• Investor meetings</li> <li>• Company website</li> </ul> | <ul style="list-style-type: none"> <li>• Sustainable profitability</li> <li>• Shareholders' return</li> <li>• Corporate governance</li> <li>• Business compliance</li> </ul>        |
| Employees                             | <ul style="list-style-type: none"> <li>• Training, seminars and briefing</li> <li>• Performance reviews</li> <li>• Intranet</li> <li>• Regular staff meetings</li> </ul>   | <ul style="list-style-type: none"> <li>• Remuneration, compensation and benefits</li> <li>• Comfortable working environment</li> <li>• Employee development and training</li> </ul> |
| Customers                             | <ul style="list-style-type: none"> <li>• Customer service hotline and email</li> <li>• Face-to-face meetings</li> </ul>  | <ul style="list-style-type: none"> <li>• High-quality products and services</li> <li>• Prompt response and customer satisfaction</li> </ul>   |
| Suppliers                             | <ul style="list-style-type: none"> <li>• Suppliers' satisfactory assessment</li> <li>• On-site visits</li> </ul>   | <ul style="list-style-type: none"> <li>• Fair and open procurement</li> <li>• Win-win cooperation</li> </ul>  |
| Media and the public                  | <ul style="list-style-type: none"> <li>• ESG reports</li> <li>• Company website</li> <li>• Regular reports and announcements</li> </ul>  | <ul style="list-style-type: none"> <li>• Transparency of financial and ESG issues disclosure</li> <li>• Compliance with legislations</li> </ul>                                     |

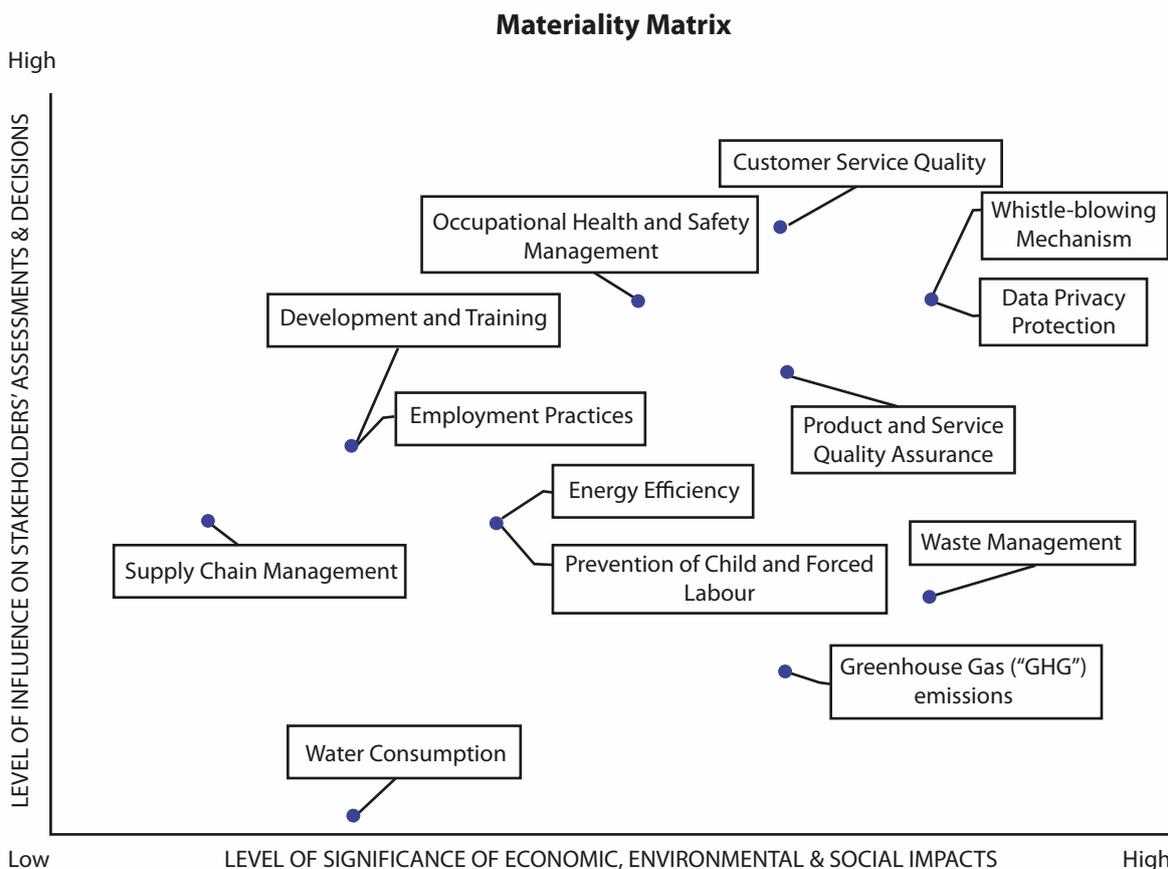
The Group aims to actively listen to and collaborate with its stakeholders to ensure that their opinions can be voiced out through a proper communication channel. In the long run, the stakeholders' contribution will aid the Group in improving potentially overlooked ESG performances.

# Environmental, Social and Governance Report

## MATERIALITY ASSESSMENT

The Group values the feedback of stakeholders and their opinions on what ESG aspects they consider as material. Therefore, the respective management personnel and employees responsible for key functions of the Group have participated in the preparation of the ESG Report. They have assisted the Group in reviewing its operations, identified key ESG issues and assessed its importance to our businesses and stakeholders.

Summary of material ESG aspects of the Group is as follows:



For FY2020, the Group confirmed that it has established appropriate and effective management policies and internal control systems for ESG issues and confirmed that the disclosed contents are in compliance with the requirements of the ESG Reporting Guide.

## CONTACT US

The Group welcomes stakeholders to provide their opinions and suggestions. You can provide valuable advice in respect of the ESG Report or our performances in sustainable development by writing to: Room 2113, 21st Floor, Great Eagle Centre, 23 Harbour Road, Wanchai, Hong Kong.

# Environmental, Social and Governance Report

## A. ENVIRONMENTAL

### A1. Emissions

#### *General Disclosure and KPIs*

The Group recognises the importance of operating business in a sustainable manner. Thus, the Group continuously improves existing policies and incorporates new policies with the intention of mitigating potential direct and indirect negative environmental impacts arising from the business operations.

During FY2020, the Group was not aware of any material non-compliance with laws and regulations that would have a significant impact on the Group, including but not limited to, the Air Pollution Control Ordinance, the Waste Disposal Ordinance and the Water Pollution Control Ordinance of the laws of Hong Kong.

#### *Air Emissions*

The Group did not own any company vehicles. The Group owns three vessels and they have been chartered on time charter basis during FY2020. As such, the use of fuels by such vessels are therefore not directly controlled by the Group but by the charterers. Accordingly, the Group considers that air emissions generated by the Group in FY2020 were immaterial.

#### *GHG Emissions*

The principal GHG emissions of the Group were generated from purchased electricity (Scope 2) and office paper disposal and business air travel (Scope 3).

#### *Scope 1 - Direct GHG Emissions*

During FY2020, the Group did not own any vehicles and therefore did not produce any direct GHG emissions.

#### *Scope 2 – Indirect GHG Emissions*

Electricity consumption accounted for the total indirect GHG emissions within the Group. The Group has implemented measures to reduce energy consumption, the measures are mentioned in “Aspect A2 – Use of Resources”.

#### *Scope 3 – Other Indirect GHG Emissions*

Paper waste disposal and business air travel by employees accounted for other indirect GHG emissions. The Group encourages its employees to adopt communication methods such as telecommunications and video conferences to reduce the need for business air travel. Measures implemented to reduce paper waste disposal can be found in “Aspect A2 – Use of Resources”.

Total GHG emissions decreased by approximately 34.54% from approximately 12.19 tCO<sub>2</sub>e in FY2019 to approximately 7.98 tCO<sub>2</sub>e in FY2020. This was mainly due to the decrease of office paper disposal as a result of the increase of employees’ awareness in reducing GHG emissions through implementation of various environmental measures in reducing paper waste, and less air travels resulting from the travel restrictions due to the COVID-19 pandemic.

# Environmental, Social and Governance Report

Summary of GHG emissions performance:

| Indicator <sup>1</sup>  | Unit <sup>2</sup>                | FY2020      | FY2019       |
|---|----------------------------------|-------------|--------------|
| Scope 1 – Direct GHG Emissions  | tCO <sub>2</sub> e               | –           | –            |
| Scope 2 – Indirect GHG Emissions<br>• Purchased electricity                                   | tCO <sub>2</sub> e               | 7.37        | 8.72         |
| Scope 3 – Other Indirect GHG Emissions<br>• Air travel<br>• Paper waste disposed at landfills | tCO <sub>2</sub> e               | 0.61        | 3.47         |
| <b>Total GHG Emissions</b>  | <b>tCO<sub>2</sub>e</b>          | <b>7.98</b> | <b>12.19</b> |
| <b>Total GHG Emissions Intensity<sup>3</sup></b>  | <b>tCO<sub>2</sub>e/employee</b> | <b>0.53</b> | <b>0.94</b>  |

Notes:

- GHG emissions data is presented in terms of carbon dioxide equivalent and is based on, but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development, "How to prepare an ESG report – Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Hong Kong Stock Exchange, the "Global Warming Potential Values" from the IPCC Fifth Assessment Report, 2014 (AR5), the latest published Baseline Emission Factors for Regional Power Grids in China and the Sustainability Report 2019 published by the HK Electric.
- tCO<sub>2</sub>e is defined as tonnes of carbon dioxide equivalent.
- At 31 December 2020, the Group had 15 employees while at 31 December 2019, the Group had 13 employees. This data has also been used for calculating other intensity data.

## ***Sewage Discharges into Water and Land***

Owing to the Group's business nature, the discharges into land are insignificant. Similarly, there has not been a significant and unreasonable amount of water used in all of the Group's office through business activities.

## ***Waste Management***

### *Hazardous Waste Management*

Owing to the Group's business nature, no material hazardous waste had been generated by the Group during FY2020.

# Environmental, Social and Governance Report

## *Non-hazardous Waste Management*

The majority of non-hazardous waste generated by the Group was mainly office paper. Though there has not been a disproportional amount of waste produced, the Group nevertheless makes a conscious effort in encouraging employees to reduce waste production. The Group continues to place great effort in educating its employees on the importance of reducing waste production and has adopted the following environmentally friendly initiatives to enhance its environmental performance.

Green measures include but not limited to the following:

- print electronic correspondences only when necessary;
- recycle used single-sided office paper;
- double-sided printing or photocopying;
- procure paper with Forest Stewardship Council Recycled Label; and
- recycle office and electronic equipment after their life cycle.

Total non-hazardous waste decreased by approximately 58.50% from approximately 0.306 tonnes in FY2019 to approximately 0.127 tonnes in FY2020. This was due to an increase in employees' awareness of waste management through the implementation of the above-mentioned measures.

Summary of non-hazardous waste discharge performance:

| <b>Category of waste</b>            | <b>Unit</b>     | <b>FY2020</b> | <b>FY2019</b> |
|-------------------------------------|-----------------|---------------|---------------|
| Office paper                        | Tonnes          | 0.127         | 0.306         |
| Total non-hazardous waste           | Tonnes          | 0.127         | 0.306         |
| Total non-hazardous waste intensity | Tonnes/employee | 0.008         | 0.024         |

## **A2. Use of Resources**

### *General Disclosure and KPIs*

The Group takes the initiative to introduce green measures to reduce environmental impact arising from its business operations. Measures on reducing office paper waste are mentioned in the preceding "Waste Management" section.

### *Energy Efficiency*

Given the Group's business nature, the variety of green measures applicable and possible to be implemented into the Group's policy is limited. Nevertheless, the Group strives to further reduce energy consumption by adopting energy-saving measures such as the following:

- post eye-catching stickers on energy efficiency as a reminder to employees;
- switch off unnecessary lightings and electrical appliances when not in use;
- purchase energy-efficient equipment on replacement of retired equipment;
- set all computer screens and printers to standby mode after a certain period; and
- encourage employees to utilise public transportation where possible.

Anomaly in electricity consumption will be investigated to find out the root cause and preventative measures will be taken.

# Environmental, Social and Governance Report

Total energy consumption decreased by approximately 16.50% from approximately 10,901.00 kWh in FY2019 to approximately 9,102.00 kWh in FY2020. This was mainly due to an increase in employees' awareness of energy conservation through the implementation of the above-mentioned measures.

Summary of energy consumption performance:

| Type of energy                     | Unit         | FY2020   | FY2019    |
|------------------------------------|--------------|----------|-----------|
| Electricity                        | kWh          | 9,102.00 | 10,901.00 |
| Total energy consumption           | kWh          | 9,102.00 | 10,901.00 |
| Total energy consumption intensity | kWh/employee | 606.80   | 838.54    |

## *Water Consumption*

Owing to the Group's business nature, the usage of water only confined to water used by employees at the office. Water consumption data was not available since water usage was covered in the office building management fees.

The Group actively promotes the importance of water conservation to its employees. Apart from posting banners around the office, the Group also regularly inspects water taps to prevent leakage and encourages employees to cherish water usage such as reducing unnecessary water consumption in washrooms and pantries. As a result of these implementations, the employees' awareness of water conservation has been increased.

Owing to the Group's business nature, the Group did not encounter any problem in sourcing water that is fit for its purpose and was not aware of any abnormal water usage in FY2020.

## *Use of Packaging Material*

Owing to the Group's business nature, the use of packaging material is not considered as a material ESG aspect of the Group.

### **A3. The Environment and Natural Resources**

#### *General Disclosure and KPIs*

Although the core business of the Group has remote impact on the environment and natural resources, as an ongoing commitment to good corporate social responsibility, the Group realises its responsibility in minimising any negative environmental impacts in its business operations. The Group regularly assesses the environmental risks of its business and adopts preventive measures to reduce the risks and ensures compliance with the relevant laws and regulations.

#### *Indoor Air Quality*

Indoor air quality in the workplace is regularly monitored and measured. During FY2020, the indoor air quality of the Group's office has been satisfactory. To improve indoor air quality, air purifying equipment is used in office when considered appropriate and the air conditioning system is cleaned periodically. These measures resulted in controlling indoor air quality at a satisfactory level and filtering out pollutants, contaminants and dust particles.

# Environmental, Social and Governance Report

## B. SOCIAL

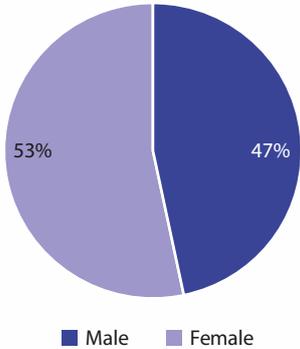
### B1. Employment

#### General Disclosure and KPIs

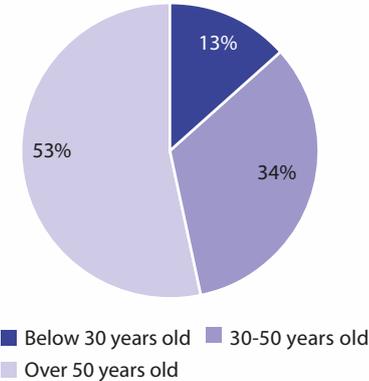
Human resources are the foundation of the Group. The Group recognises that sustainable growth of the Group relies on good recruitment and retention practices.

At 31 December 2020, the Group had 15 employees performing administration tasks in the Group’s headquarter, other staff (i.e. crews) ashore and aboard are employed and managed by a shipping agency (the “Agency”). All employees are geographically located in Hong Kong and Singapore. The breakdown of employees according to gender, age group, employee category and geographical region is as follows:

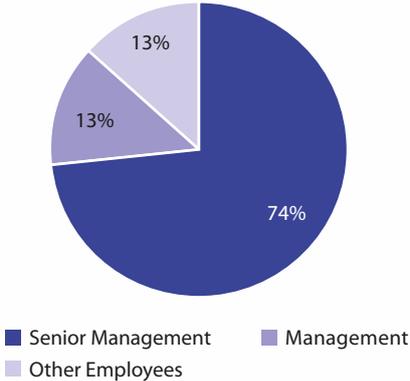
Employee by Gender



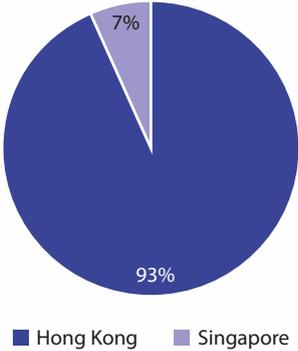
Employee by Age Group



Employee by Employee Category



Employee by Geographical Region



# Environmental, Social and Governance Report

The breakdown of employee turnover rate by gender, age group and geographical region is as follows:

## Gender

|        |        |
|--------|--------|
| Male   | 0%     |
| Female | 12.50% |

## Age Group

|                    |        |
|--------------------|--------|
| Under 30 years old | 0%     |
| 30 - 50 years old  | 20.00% |
| Over 50 years old  | 0%     |

## Geographical Region

|           |       |
|-----------|-------|
| Hong Kong | 7.14% |
| Singapore | 0%    |

During FY2020, the Group was not aware of any material non-compliance with employment-related laws and regulations that would have a significant impact on the Group, including but not limited to the Employment Ordinance, the Sex Discrimination Ordinance, and the Employees' Compensation Ordinance of the laws of Hong Kong.

Relevant employment policies are formally documented in the Employee Handbook, Code of Conduct and Ethics, and Management for Crew Employment/Manning. The policies cover topics such as recruitment and remuneration, compensations, working hours and rest periods, diversity and equal opportunities, etc. The Group periodically reviews its current employment practices and policies to ensure continuous improvement of its employment standards and competitiveness against companies of the similar industry.

### *Recruitment, Promotion and Remuneration*

Talent acquisition is vital to the sustainable development of the Group's business. The employees are recruited via a robust, transparent and non-discriminatory recruitment process based on their merits and their potential to fulfil the Group's current and future needs.

Remuneration and promotion are based on job-related skills, qualifications and performances. The Group will conduct annual performance and salary review to determine any salary adjustments and/or promotion opportunities. Remuneration packages include variable bonuses, annual leave, maternity leave, paternity leave, marriage leave, bereavement leave, etc.

The Board also ensures that the seafarers hired to work on the vessels bear relevant qualifications that meet the requirements of the International Safety Management ("ISM") Code.

# Environmental, Social and Governance Report

## *Working Hours and Rest Periods*

The Group has formulated policies in determining the working hours and rest periods for employees following local employment laws.

## *Compensation and Dismissal*

All employees are covered under the Employees' Compensation Ordinance of the laws of Hong Kong upon joining the Group. The statute provides protection to employees who sustain personal injury by accident or disease arising out of the course of employment.

Unreasonable dismissal under any circumstances is strictly prohibited, dismissal would be based on reasonable and lawful grounds supported by internal policies of the Group.

## *Equal Opportunities, Diversity and Anti-discrimination*

Sustainable growth of the Group relies on the diversity of talents. The Group is committed to creating and maintaining an inclusive and collaborative workplace culture. Furthermore, the Group is dedicated to providing equal opportunities in all aspects of employment and protecting its employees from discrimination, physical or verbal harassment based on their gender, age, religion, disability, ethnicity, political stance, marital status, etc.

## *Other Benefits and Welfare*

The Group understands that good benefits and welfare encourage retention and foster a sense of belonging, therefore the Group actively seeks to introduce additional benefits and welfare where possible.

## **B2. Health and Safety**

### *General Disclosure and KPIs*

#### *Operational Health and Safety Management*

During FY2020, the Group was not aware of any material non-compliance with health and safety-related laws and regulations that would have a significant impact on the Group, including but not limited to the Occupational Safety and Health Ordinance of the laws of Hong Kong. During FY2020, there were no reported cases of work-related fatalities and no lost days due to work injury.

Providing employees with a safe and healthy working environment is of utmost importance to the Group. Therefore, the Group has set out comprehensive policies to safeguard the interest and wellbeing of all employees. Health and safety measures that are applicable to an office-based business operation is limited. The Group is nevertheless committed to safeguarding the wellbeing of all employees. At the office, fire extinguishers are strategically placed and fire exits are free from obstruction; first aid boxes can be found around the premise. Relevant policies are reviewed annually, or soon after an incident arises, to make sure the said policies continue to be of relevance.

For marine transportation operation, the Group has established a sound safety management system with a comprehensive Safety Management Manual and Shipboard Emergency Plan to assist its crews and ashore staff in dealing with unexpected incidents and the subsequent approach in minimising damages, losses or hazardous outputs.

# Environmental, Social and Governance Report

The Group understands that the potential impact of an incident in the marine transportation operation would be higher than that of an office-based operation. Therefore, the Group convenes a safety management system review meeting at least once every year to review the effectiveness of the safety management system and reviews whether the latest ISM code has been dealt with or not. Relevant training sessions will be provided to staff where necessary.

There were no incidents with regard to occupational health and safety reported during FY2020.

## *Response to COVID-19*

In response to the COVID-19 pandemic, the Group has taken measures to enhance health and safety precautions in the office to ensure the health of employees, the Group's internal safety and business continuity. In addition to increasing the frequency of cleaning and disinfection in the office areas, staff is recommended to wear surgical masks in the office, take temperature checks before entering the Group's premises, and uphold good personal hygiene practices.

## **B3. Development and Training**

### *General Disclosure*

#### *Development and Training*

Training and continuous development are indispensable to the Group's employees to keep abreast of the ever-changing trend in the industry. Thus, the Group takes a proactive approach to provide employees with opportunities to advance their careers. The employees are encouraged to apply for internal and external training courses to refresh prior knowledge and acquire new knowledge.

Regular training and drills are carried out to familiarise employees with the Group's policies and any newly updated guidelines. Trainings range from proper shipboard operation, correct procedures at emergency to the awareness of marine pollution prevention. By doing so, this lowers the risk of avoidable incidents and ensures compliance with the provisions set out by the International Maritime Organisation. Contents of internal training sessions are regularly updated to be in line with the industry standard and the Group's business nature and provide maximum benefit to employees.

## **B4. Labour Standards**

### *General Disclosure and KPIs*

#### *Prevention of Child and Forced Labour*

Child and forced labour are strictly prohibited during the recruitment process as defined by laws and regulations. Personal data is collected during the process to assist the selection of suitable candidates and to verify candidates' personal data. The human resources department also ensures that identity documents are carefully checked. If violation is involved, it will be dealt with in the light of the circumstances promptly.

During FY2020, the Group was not aware of any material non-compliance with child and forced labour related laws and regulations that would have a significant impact on the Group, including but not limited to the Employment Ordinance of the laws of Hong Kong.

# Environmental, Social and Governance Report

## B5. Supply Chain Management

### *General Disclosure*

#### *Supply Chain Management*

The Group selects suppliers based on their technical submission, prevailing market price, delivery time and reputation. The Group strives not to over-rely on a specific supplier in order to prevent jeopardising its provision of services. An annual performance evaluation is performed to assess the suppliers' quality of products and services. Contracts with suppliers or sub-contractors may be de-activated or terminated if the expectation of the Company is not met. Any discrimination against certain vendors without reasonable grounds and any types of business bribery are strictly prohibited. In addition, a Ship Supply Procedures Manual is in place to ensure the quality and safety when purchasing ship supplies.

## B6. Product Responsibility

### *General Disclosure and KPIs*

#### *Health and Safety*

The Group is committed to providing the highest quality of products and services to its customers, not only is it crucial to the health and safety of our customers and clients, but also to the potential of attracting future business opportunities.

During FY2020, the Group was not aware of any incidents of non-compliance with laws and regulations that would have a significant impact on the Group, concerning advertising, labelling and privacy matters relating to products and services provided and methods of redress, including but not limited to, the Personal Data (Privacy) Ordinance, the Trade Descriptions Ordinance, the Food Safety Ordinance of the laws of Hong Kong and the Food and Drugs (Composition and Labelling) (Amendment) (No. 2) Regulation 2014. During FY2020, the Group did not receive any case of product or service-related complaints, nor was it subjected to any product recalls.

#### *Product and Service Quality Assurance*

Although the Group has appointed the Agency to manage the daily operations of its vessels, the Group understands the necessity to further safeguard the health and safety matters of its businesses. In addition to the strict compliance with the ISM code, the Group has established a number of policies to stipulate the responsibilities of each officer on board of the vessels. In particular, the Group has a well-established shipboard emergency alert mechanism, a Safety Committee and Emergency Response Team are set up to investigate and handle any shipboard hazardous occurrences or emergency incidents.

In respect of its merchandise trading business, consumable goods including electronic components are the principal products traded by the Group. The Group understands that a stringent quality control process is nevertheless required to ensure that delicate products received such as consumable goods are of the quality advertised. The Group has implemented quality control procedures with regard to logistics and customs clearance process. In particular, the Group ensures strict compliance with relevant laws and regulations regarding the trading of electronic products and sales distribution.

# Environmental, Social and Governance Report

## *Data Privacy Protection*

The Group respects the values and rights of customers' information assets and strictly complies with the customers' information security management systems and standards. In addition, the Group has provisions regarding data privacy in its Code of Conduct and Ethics. Employees are trained to respect the confidentiality of the customers' information. Any leakage of confidential information to third parties is strictly prohibited. The Group has also implemented firewall, anti-virus, and anti-spam solutions for the IT systems to safeguard confidential information and the IT systems are routinely upgraded.

## *Customer Service Quality*

Feedback from customers are welcomed as it is the key to enhancing the Group's service. Procedures for handling feedbacks or complaints have been set up, they are recorded in detail and appropriate follow-up actions are taken. Should the feedback bear significant weight to the improvement of the Group, the feedback or complaint will be considered as a case study to prevent re-occurrence.

## *Advertising and Labelling*

Owing to the Group's business nature, the Group has an insignificant amount of business dealing on advertising and labelling matters.

## **B7. Anti-corruption**

### *General Disclosure and KPIs*

Solid corporate governance and risk management are essential to the Group's long term development and sustainable growth. The Group endeavours to continuously improve its corporate rules and regulations and ensure strict compliance with local laws and regulations. The Group values and upholds integrity, honesty and fairness in how the Group conducts business. The Group emphatically asserts its zero-tolerance stance regarding any behaviours that not only violate local laws and regulations but also severely damage the Group's reputation.

During FY2020, the Group was not aware of any material non-compliance with the relevant laws and regulations of bribery, extortion, fraud and money laundering that would have a significant impact on the Group, including but not limited to the Prevention of Bribery Ordinance of the laws of Hong Kong. During FY2020, there were no concluded legal cases regarding any forms of fraud brought against the Group or its employees.

### *Anti-corruption*

The Group affirms its zero-tolerance policy regarding corruption, fraud and all other behaviours that severely violate professionalism and work ethics. The Code of Conduct and Ethics and Conflict of Interest and Transactions with Interested Persons Policy have been established to prevent misconduct and wrongdoing and to promote ethical and honest business conduct. The Group's employees are required to familiarise themselves with the Code. Moreover, board members and all staff are required to declare their interests, gifts, or hospitality received in connection with their role within the Group.

# Environmental, Social and Governance Report

## *Whistle-blowing Mechanism*

The Group has established a Whistle Blowing Procedure which sets out the reporting and investigative procedures to facilitate the reporting of any fraudulent activities. The Group intends to protect the whistle-blower from common concerns such as confidentiality, reprisal and potential retaliation. A corporate email address has been set up for access to the Chairman of the Audit Committee (“AC”) and all independent directors for whistle-blowing purposes. The AC will consult with the Chairman and independent directors for any preventive measures to be put in place to prevent future breaches of a similar nature from taking place. The AC will co-ordinate with the relevant department(s) to implement such preventive measures and regularly review the efficacy of the said measures. The Group provides assurance to the whistle-blower reporting in good faith against unfair dismissal or victimisation, even if the reports are subsequently proved to be unsubstantiated.

## **B8. Community Investment**

### *General Disclosure*

#### *Community Participation*

The Group realises the importance of giving back to the members of the society. Therefore, the Group has established relevant guidelines on community investment to encourage its employees to engage in community services and voluntary activities. The Group intends to extend its scope of financial contribution to benefit the financially disadvantaged in the future.

# Deloitte.

# 德勤

**TO THE SHAREHOLDERS OF COURAGE INVESTMENT GROUP LIMITED**

勇利投資集團有限公司

*(Incorporated in Bermuda with limited liability)*

### **OPINION**

We have audited the consolidated financial statements of Courage Investment Group Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 50 to 114, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# Independent Auditor's Report

## KEY AUDIT MATTERS

### Key audit matters

### How our audit addressed the key audit matters

#### *Impairment loss recognised on vessels*

We identified the impairment loss on vessels as a key audit matter due to the significance of the balance and significant management's judgement required in the assessment of impairment loss.

The carrying value of the vessels was US\$29,363,000 as at 31 December 2020, of which vessels with carrying value totalling US\$19,036,000 were with impairment indicators. As disclosed in note 4 to the consolidated financial statements, the management determines the recoverable amount of the vessels based on the higher of value in use and fair value less costs of disposal and compares such recoverable amount to the carrying amount to determine if any impairment should be recognised. At 31 December 2020, the recoverable amount of the vessels was primarily determined based on the valuation carried out by an independent qualified professional valuer using market approach based on the direct comparison method by making reference to the recent sale transactions of similar vessels with similar age and condition. An impairment loss of US\$2,760,000 was recognised as set out in note 15 to the consolidated financial statements.

Our procedures in relation to the assessment of impairment loss on vessels included:

- Assessing the methodologies used by the management for impairment assessment;
- Obtaining the valuation reports from an independent qualified professional valuer on the vessels to evaluate the relevance of key data inputs underpinning the valuation, including the recent transactions of vessels of similar age and condition from open sources;
- Assessing the reasonableness of the management's estimation on costs of disposal;
- Checking, on a sample basis, the accuracy and relevance of the input data used in the value in use calculation by the management;
- Assessing the reasonableness of the management's key assumptions used in the value in use calculation based on available market data of the vessel chartering industry; and
- Comparing the higher of value in use and fair value less costs of disposal with the carrying amount of the vessels.

# Independent Auditor's Report

## KEY AUDIT MATTERS

### Key audit matter

### How our audit addressed the key audit matter

#### *Valuation of an investment property*

We identified the valuation of an investment property as a key audit matter due to the significance of the balance to the consolidated financial statements as a whole, combined with the significant judgements associated with the determination of fair value.

As at 31 December 2020, the Group's investment property amounted to US\$9,295,000 and represented 14% of the Group's total assets. The Group's investment property was stated at fair value based on the valuation performed by an independent qualified professional valuer (the "Valuer"). The fair value of the investment property is derived using the direct comparison method. Details of the valuation techniques used in the valuation are disclosed in note 17 to the consolidated financial statements.

Our procedures in relation to the valuation of the investment property included:

- Evaluating the competence, capabilities and objectivity of the Valuer and obtaining an understanding of the Valuer's scope of work and the terms of engagement;
- Evaluating the appropriateness of the Valuer's valuation approach to assess if it is consistent with the industry norms;
- Evaluating the reasonableness of the key assumptions applied based on available market data and our knowledge of the property industry in Hong Kong; and
- Obtaining the works of the Valuer on the investment property to evaluate the relevance of key data inputs underpinning the valuation, including the recent market transactions of properties in similar location and condition and the adjustment factors applied in the valuation.

# Independent Auditor's Report

## OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# Independent Auditor's Report

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)**

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Woo King Wa.

**Deloitte Touche Tohmatsu**  
*Certified Public Accountants*

Hong Kong  
23 March 2021

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2020

|   | Notes | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|-------|------------------|------------------|
| <b>Revenue</b>  |       |                  |                  |
| Marine transportation income  |       | 6,598            | 10,111           |
| Trading income  |       | 323              | 3,707            |
| Interest income   |       | 782              | 692              |
| Dividend income   |       | 31               | 135              |
| Property rental income  |       | 186              | 63               |
| Total revenue   | 5     | 7,920            | 14,708           |
| Cost of goods sold and direct expenses  |       | (5,195)          | (11,686)         |
| Other income  |       | 46               | 131              |
| Other gains and losses, net   | 7     | (1,521)          | (568)            |
| Administrative expenses   |       | (1,193)          | (1,386)          |
| Net impairment loss recognised on vessels   | 15    | (2,760)          | (247)            |
| Share of result of a joint venture  |       | (45)             | 399              |
| Finance costs   | 8     | (723)            | (1,171)          |
| (Loss) profit before tax  | 9     | (3,471)          | 180              |
| Income tax credit   | 10    | 1                | –                |
| <b>(Loss) profit for the year attributable to owners of the Company</b>                             |       | <b>(3,470)</b>   | <b>180</b>       |
| <b>Other comprehensive income (expense)</b>   |       |                  |                  |
| <i>Items that may be reclassified subsequently to profit or loss:</i>                               |       |                  |                  |
| Exchange difference arising on translation of the foreign operation of a joint venture              |       | 309              | (56)             |
| Net increase in fair value of debt instruments at fair value through other comprehensive income     |       | 28               | 576              |
| Release on disposal/redemption of debt instruments at fair value through other comprehensive income |       | –                | 58               |
| Other comprehensive income for the year, net of income tax  |       | 337              | 578              |
| <b>Total comprehensive (expense) income for the year attributable to owners of the Company</b>      |       | <b>(3,133)</b>   | <b>758</b>       |
| <b>Basic (loss) earnings per share attributable to owners of the Company (US cent)</b>              | 13    | <b>(0.63)</b>    | <b>0.03</b>      |

# Consolidated Statement of Financial Position

At 31 December 2020

|   | Notes | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|-------|------------------|------------------|
| <b>Non-current assets</b>   |       |                  |                  |
| Property, plant and equipment                                     | 15    | 30,280           | 33,709           |
| Right-of-use asset  | 16    | 260              | –                |
| Investment property   | 17    | 9,295            | 10,462           |
| Interest in a joint venture                                       | 18    | 4,944            | 4,680            |
| Debt instruments at fair value through other comprehensive income | 19    | 10,407           | 9,978            |
|   |       | <b>55,186</b>    | <b>58,829</b>    |
| <b>Current assets</b>   |       |                  |                  |
| Trade receivables   | 20    | 94               | 165              |
| Other receivables and prepayments                                 | 21    | 887              | 795              |
| Amount due from a joint venture                                   | 22    | 669              | 669              |
| Financial assets at fair value through profit or loss             | 23    | 58               | 1,861            |
| Time deposit  | 24    | –                | 500              |
| Bank balances and cash  | 25    | 10,032           | 1,951            |
|   |       | <b>11,740</b>    | <b>5,941</b>     |
| <b>Total assets</b>   |       | <b>66,926</b>    | <b>64,770</b>    |
| <b>Current liabilities</b>  |       |                  |                  |
| Deposits received, other payables and accruals                    | 26    | 1,182            | 947              |
| Contract liabilities  | 27    | 41               | 102              |
| Income tax payable  |       | –                | 1                |
| Borrowings – due within one year                                  | 28    | 6,089            | 6,089            |
| Lease liabilities   | 29    | 136              | –                |
|   |       | <b>7,448</b>     | <b>7,139</b>     |
| <b>Net current assets (liabilities)</b>                           |       | <b>4,292</b>     | <b>(1,198)</b>   |
| <b>Total assets less current liabilities</b>                      |       | <b>59,478</b>    | <b>57,631</b>    |
| <b>Capital and reserves</b>                                       |       |                  |                  |
| Share capital   | 30    | 549              | 32,931           |
| Reserves  |       | 48,991           | 10,911           |
| <b>Total equity</b>   |       | <b>49,540</b>    | <b>43,842</b>    |

# Consolidated Statement of Financial Position

At 31 December 2020

|                                     | Notes | 2020<br>US\$'000 | 2019<br>US\$'000 |
|-------------------------------------|-------|------------------|------------------|
| <b>Non-current liabilities</b>      |       |                  |                  |
| Borrowings – due more than one year | 28    | 9,786            | 13,054           |
| Deposit received                    |       | –                | 735              |
| Lease liabilities                   | 29    | 152              | –                |
|                                     |       | <b>9,938</b>     | <b>13,789</b>    |
| <b>Total liabilities and equity</b> |       | <b>66,926</b>    | <b>64,770</b>    |

The consolidated financial statements on pages 50 to 114 have been approved and authorised for issue by the Board of Directors on 23 March 2021 and are signed on its behalf by:

**Feng Xiaogang**  
DIRECTOR

**Wang Yu**  
DIRECTOR

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2020

|  | Share<br>capital<br>US\$'000 | Share<br>premium<br>US\$'000 | Contributed<br>surplus<br>US\$'000 | Investment<br>revaluation<br>reserve<br>US\$'000 | Other<br>reserve<br>US\$'000<br>(Note) | Exchange<br>reserve<br>US\$'000 | Accumulated<br>losses<br>US\$'000 | Total<br>US\$'000 |
|--|------------------------------|------------------------------|------------------------------------|--|--|---------------------------------|-----------------------------------|-------------------|
| At 1 January 2019  | 32,931                       | 42,449                       | -                                  | (1,044)  | 1,531                                  | (2)                             | (32,781)                          | 43,084            |
| Profit for the year  | -                            | -                            | -                                  | -  | -                                      | -                               | 180                               | 180               |
| Exchange difference arising on<br>translation of the foreign<br>operation of a joint venture                     | -                            | -                            | -                                  | -  | -                                      | (56)                            | -                                 | (56)              |
| Net increase in fair value<br>of debt instruments at<br>fair value through other<br>comprehensive income         | -                            | -                            | -                                  | 576  | -                                      | -                               | -                                 | 576               |
| Release on disposal/<br>redemption of debt<br>instruments at fair<br>value through other<br>comprehensive income | -                            | -                            | -                                  | 58   | -                                      | -                               | -                                 | 58                |
| Total comprehensive<br>income(expense) for<br>the year   | -                            | -                            | -                                  | 634  | -                                      | (56)                            | 180                               | 758               |
| At 31 December 2019  | 32,931                       | 42,449                       | -                                  | (410)  | 1,531                                  | (58)                            | (32,601)                          | 43,842            |

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2020

|   | Share<br>capital<br>US\$'000 | Share<br>premium<br>US\$'000 | Contributed<br>surplus<br>US\$'000 | Investment<br>revaluation<br>reserve<br>US\$'000 | Other<br>reserve<br>US\$'000 | Exchange<br>reserve<br>US\$'000 | Accumulated<br>losses<br>US\$'000 | Total<br>US\$'000 |
|---|------------------------------|------------------------------|------------------------------------|--|------------------------------|---------------------------------|-----------------------------------|-------------------|
|   |                              |                              |                                    |  | (Note)                       |                                 |                                   |                   |
| Loss for the year   | -                            | -                            | -                                  | -  | -                            | -                               | (3,470)                           | (3,470)           |
| Exchange difference arising on translation of the foreign operation of a joint venture          | -                            | -                            | -                                  | -  | -                            | 309                             | -                                 | 309               |
| Net increase in fair value of debt instruments at fair value through other comprehensive income | -                            | -                            | -                                  | 28   | -                            | -                               | -                                 | 28                |
| Total comprehensive income (expense) for the year   | -                            | -                            | -                                  | 28   | -                            | 309                             | (3,470)                           | (3,133)           |
| Capital reorganisation (note 30)  | (32,382)                     | (42,449)                     | 74,831                             | -  | -                            | -                               | -                                 | -                 |
| Contributed surplus set off against accumulated losses (note 30(v))                             | -                            | -                            | (33,802)                           | -  | -                            | -                               | 33,802                            | -                 |
| Subscription monies received from the Open Offer (as defined in note 30)                        | -                            | -                            | -                                  | -  | 8,831                        | -                               | -                                 | 8,831             |
| At 31 December 2020   | 549                          | -                            | 41,029                             | (382)  | 10,362                       | 251                             | (2,269)                           | 49,540            |

Note: At 31 December 2019, other reserve of US\$1,531,000 represented excess of the fair value of a property interest transferred to the joint venture of the Group attributable to the Group over the carrying amount of a deferred consideration receivable, which was settled by an independent third party in the prior year.

# Consolidated Statement of Cash Flows

For the year ended 31 December 2020

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| <b>OPERATING ACTIVITIES</b>   |                  |                  |
| (Loss) profit before tax  | (3,471)          | 180              |
| Adjustments for:  |                  |                  |
| Dividend income from financial assets at fair value through profit or loss                                    | (31)             | (135)            |
| Interest income   | (786)            | (710)            |
| Interest expenses from borrowings   | 723              | 1,044            |
| Net decrease in fair value of financial assets at fair value through profit or loss                           | 29               | 456              |
| Decrease (increase) in fair value of an investment property   | 1,167            | (38)             |
| Depreciation of property, plant and equipment   | 1,500            | 1,084            |
| Depreciation of right-of-use asset  | 125              | –                |
| Net impairment loss recognised on vessels   | 2,760            | 247              |
| Net realised gain on disposal/redemption of debt instruments at fair value through other comprehensive income | –                | (22)             |
| Share of result of a joint venture  | 45               | (399)            |
| Operating cash flows before movements in working capital  | 2,061            | 1,707            |
| Decrease in inventories   | –                | 722              |
| Decrease in trade receivables   | 71               | 276              |
| (Increase) decrease in other receivables and prepayments  | (4)              | 910              |
| Decrease in financial assets at fair value through profit or loss   | 1,774            | 263              |
| Decrease in trade payables  | –                | (363)            |
| (Decrease) increase in deposits received, other payables and accruals   | (526)            | 466              |
| (Decrease) increase in contract liabilities   | (61)             | 60               |
| Net cash from operations  | 3,315            | 4,041            |
| Interest income received  | 698              | 707              |
| Interest expenses paid  | (687)            | (1,039)          |
| Dividend income received from financial assets at fair value through profit or loss                           | 31               | 135              |
| <b>NET CASH FROM OPERATING ACTIVITIES</b>   | <b>3,357</b>     | <b>3,844</b>     |

# Consolidated Statement of Cash Flows

For the year ended 31 December 2020

|  | <b>2020</b><br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|--|--------------------------------|-------------------------|
| <b>INVESTING ACTIVITIES</b>  |                                |                         |
| Release of time deposit  | <b>500</b>                     | –                       |
| Purchase of property, plant and equipment  | <b>(831)</b>                   | (10,492)                |
| Purchase of debt instruments at fair value through other comprehensive income                          | <b>(401)</b>                   | (1,593)                 |
| Proceeds from disposal/redemption of debt instruments at fair value through other comprehensive income | –                              | 1,100                   |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>   | <b>(732)</b>                   | (10,985)                |
| <b>FINANCING ACTIVITIES</b>  |                                |                         |
| Subscription monies received from the open offer   | <b>8,831</b>                   | –                       |
| Repayment of borrowings  | <b>(3,268)</b>                 | (8,182)                 |
| Repayment of lease liabilities   | <b>(107)</b>                   | –                       |
| New borrowings raised  | –                              | 12,908                  |
| <b>NET CASH FROM FINANCING ACTIVITIES</b>  | <b>5,456</b>                   | 4,726                   |
| <b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>  | <b>8,081</b>                   | (2,415)                 |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR</b>  | <b>1,951</b>                   | 4,284                   |
| Effect on exchange rate changes  | –                              | 82                      |
| <b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR, represented by bank balances and cash</b>             | <b>10,032</b>                  | 1,951                   |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 1. GENERAL INFORMATION

Courage Investment Group Limited (the “Company”, together with its subsidiaries, the “Group”) (Registration No. 36692) was incorporated in Bermuda on 5 April 2005 as an exempted company with limited liability under the Companies Act 1981 of Bermuda. Its registered office is at Clarendon House, 2 Church Street, Hamilton HM11, Bermuda and its principal place of business is at Room 2113, 21st Floor, Great Eagle Centre, 23 Harbour Road, Wanchai, Hong Kong. The Company is primarily listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”) and secondarily listed on the Main Board of the Singapore Exchange Securities Trading Limited (the “SGX-ST”). The consolidated financial statements are presented in the United States dollars (“US\$”), which is the functional currency of the Company, and all values are rounded to the nearest thousand (US\$’000) where appropriate as indicated.

The Company acts as an investment holding company. The principal activities of its principal subsidiaries and a joint venture are set out in notes 41 and 18 respectively.

## 2. APPLICATION OF AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”)

### Amendments to IFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the *Amendments to References to the Conceptual Framework in IFRS Standards* and the following amendments to IFRSs issued by International Accounting Standards Board (“IASB”) for the first time, which are mandatorily effective for the annual period beginning on or after 1 January 2020 for the preparation of the consolidated financial statements:

|   |                                |
|---|--------------------------------|
| Amendments to IAS 1 and IAS 8           | Definition of Material         |
| Amendments to IFRS 3                    | Definition of a Business       |
| Amendments to IFRS 9, IAS 39 and IFRS 7 | Interest Rate Benchmark Reform |

Except as described below, the application of the *Amendments to References to the Conceptual Framework in IFRS Standards* and amendments to IFRSs in the current year has had no material impact on the Group’s financial performance and positions for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 2. APPLICATION OF AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (continued)

### Amendments to IFRSs that are mandatorily effective for the current year (continued)

#### 2.1 *Impacts on application of Amendments to IAS 1 and IAS 8 Definition of Material*

The Group has applied the Amendments to IAS 1 and IAS 8 for the first time in the current year. The amendments provide a new definition of material that states “information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.” The amendments also clarify that materiality depends on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements taken as a whole.

The application of the amendments in the current year has had no impact on the consolidated financial statements of the Group.

#### 2.2 *Impacts on application of Amendments to IFRS 3 Definition of a Business*

The Group has applied the amendments for the first time in the current year. The amendments clarify that while businesses usually have outputs, outputs are not required for an integrated set of activities and assets to qualify as a business. To be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.

The amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs. The amendments also introduce additional guidance that helps to determine whether a substantive process has been acquired.

In addition, the amendments introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. The election on whether to apply the optional concentration test is available on transaction-by-transaction basis.

The amendments has had no impact on the consolidated financial statements of the Group but may impact future periods should the Group make any acquisition.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 2. APPLICATION OF AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (continued)

### New and amendments to IFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to IFRSs that have been issued but are not yet effective:

|  |  |
|--|--|
| IFRS 17  | Insurance Contracts and the related Amendments <sup>1</sup>  |
| Amendment to IFRS 16                                     | Covid-19-Related Rent Concessions <sup>4</sup>   |
| Amendments to IFRS 3                                     | Reference to the Conceptual Framework <sup>2</sup>   |
| Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 | Interest Rate Benchmark Reform – Phase 2 <sup>5</sup>  |
| Amendments to IFRS 10 and IAS 28                         | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup> |
| Amendments to IAS 1                                      | Classification of Liabilities as Current or Non-current <sup>1</sup>                               |
| Amendments to IAS 1 and IFRS Practice Statement 2        | Disclosure of Accounting Policies <sup>1</sup>   |
| Amendments to IAS 8                                      | Definition of Accounting Estimates <sup>1</sup>  |
| Amendments to IAS 16                                     | Property, Plant and Equipment: Proceeds before Intended Use <sup>2</sup>                           |
| Amendments to IAS 37                                     | Onerous Contracts – Cost of Fulfilling a Contract <sup>2</sup>                                     |
| Amendments to IFRS Standards                             | Annual Improvements to IFRS Standards 2018 – 2020 <sup>2</sup>                                     |

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>4</sup> Effective for annual periods beginning on or after 1 June 2020.

<sup>5</sup> Effective for annual periods beginning on or after 1 January 2021.

The directors of the Company anticipate that the application of all other new and amendments to IFRSs will have no material impact on the consolidated financial statements of the Group in the foreseeable future.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with IFRSs issued by IASB. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decision made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange and the disclosure requirements of the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments and an investment property that are measured at fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2 Share-based Payment, leasing transactions that are accounted for in accordance with IFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 Inventories or value in use in IAS 36 Impairment of Assets.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Where necessary, adjustments are made to financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intra-group assets, liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

#### Interest in a joint venture

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Interest in a joint venture (continued)

The results and assets and liabilities of joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of joint venture used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture. Changes in net assets of the joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of a joint venture exceeds its interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

The Group assesses whether there is an objective evidence that the interest in a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with IAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

#### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Revenue from contracts with customers (continued)

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

#### ***Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation***

##### ***Output method***

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

##### ***Principal versus agent***

When another party is involved in providing goods or services to a customer, the Group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent).

The Group is a principal if it controls the specified good or service before that good or service is transferred to a customer.

The Group is an agent if its performance obligation is to arrange for the provision of the specified good or service by another party. In this case, the Group does not control the specified good or service provided by another party before that good or service is transferred to the customer. When the Group acts as an agent, it recognises revenue in the amount of any fee or commission to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Borrowing costs not directly attributable to the acquisition, construction or production of qualifying assets are recognised in profit or loss in the period in which they are incurred.

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and interest in a joint venture except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Taxation (continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Foreign currencies (continued)

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. US\$) at the rate of exchange prevailing at the end of the reporting period, and their income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of exchange reserve.

#### Property, plant and equipment

Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment over their estimated useful lives and after taking into account of their estimated residual value, using the straight-line method. When parts of an item of property, plant and equipment have different useful lives, the cost of each part is depreciated separately.

Depreciation of vessels is charged so as to write off the cost of vessels over their remaining estimated useful lives from the date of initial delivery from the shipyard (second-hand vessels are depreciated from the date of their acquisition over their remaining estimated useful lives), after allowing for residual values estimated by the directors of the Company, using the straight-line method. Each vessel's residual value is estimated at the product of its lightweight tonnage and estimated scrap rate.

Upon acquisition of a vessel, the components of the vessel which are required to be replaced at the next dry-docking are identified and their costs are depreciated over the period to the next estimated dry-docking date, usually ranging from 2.5 to 5 years. Costs incurred on subsequent dry-docking of vessels are capitalised and depreciated over the period to the next estimated dry-docking date. When significant dry-docking costs are incurred prior to the expiry of the depreciation period, the remaining costs of the previous dry-docking are written off immediately.

Expenditure incurred after items of property, plant and equipment have been put into operations, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Property, plant and equipment (continued)

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognised in profit or loss.

#### Investment property

Investment property is property held to earn rentals and/or for capital appreciation. Investment property is initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment property is measured at its fair value. Gains or losses arising from changes in the fair value of investment property are included in profit or loss for the year in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the property) is included in the profit or loss in the period in which the property is derecognised.

#### Impairment on property, plant and equipment and right-of-use asset

At the end of each reporting period, the Group reviews the carrying amounts of its property, plant and equipment and right-of-use asset to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of property, plant and equipment and right-of-use asset are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### **Impairment on property, plant and equipment and right-of-use asset (continued)**

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

#### **Leases**

##### ***Definition of a lease***

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under IFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Leases (continued)

##### *The Group as lessee*

##### *Right-of-use asset*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use asset is measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use asset in which the Group is reasonably certain to obtain ownership of the underlying leased asset at the end of the lease term is depreciated from commencement date to the end of the useful life. Otherwise, right-of-use asset is depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use asset as a separate line item on the consolidated statement of financial position.

##### *Lease liabilities*

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Leases (continued)

##### *The Group as lessee (continued)*

##### *Lease liabilities (continued)*

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Leases (continued)

##### *The Group as a lessor*

##### *Classification and measurement of leases*

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term.

Rental income which are derived from the Group's ordinary course of business are presented as revenue.

##### *Allocation of consideration to components of a contract*

When a contract includes both leases and non-lease components, the Group applies IFRS 15 Revenue from Contracts with Customers ("IFRS 15") to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

#### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with IFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest/dividend income which are derived from the Group's ordinary course of business are presented as revenue.

#### Financial assets

##### *Classification and subsequent measurement of financial assets*

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which IFRS 3 Business Combinations applies.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### Financial assets (continued)

*Classification and subsequent measurement of financial assets (continued)*

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or at FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

(i) *Amortised cost and interest income*

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and debt instruments/receivables subsequently measured at FVTOCI. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset.

(ii) *Debt instruments classified as at FVTOCI*

Subsequent changes in the carrying amounts for debt instruments classified as at FVTOCI as a result of interest income calculated using the effective interest method, and foreign exchange gains and losses are recognised in profit or loss. All other changes in the carrying amount of these debt instruments are recognised in other comprehensive income ("OCI") and accumulated under the heading of investment revaluation reserve. Impairment allowances are recognised in profit or loss with corresponding adjustment to OCI without reducing the carrying amounts of these debt instruments. The amounts that are recognised in profit or loss are the same as the amounts that would have been recognised in profit or loss if these debt instruments had been measured at amortised cost. When these debt instruments are derecognised, the cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### *Financial assets (continued)*

*Classification and subsequent measurement of financial assets (continued)*

(iii) *Financial assets at FVTPL*

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other gains and losses, net" line item.

##### *Impairment of financial assets subject to impairment assessment under IFRS 9*

The Group performs impairment assessment under expected credit losses ("ECL") model on financial assets (including debt instruments at FVTOCI, trade and other receivables, amount due from a joint venture, time deposit and bank balances), which are subject to impairment assessment under IFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### Financial assets (continued)

*Impairment of financial assets subject to impairment assessment under IFRS 9 (continued)*

The Group always recognises lifetime ECL for trade receivables.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) *Significant increase in credit risk*

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### *Financial assets (continued)*

*Impairment of financial assets subject to impairment assessment under IFRS 9 (continued)*

(i) *Significant increase in credit risk (continued)*

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if i) it has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) *Definition of default*

For internal credit risk management, the Group considers an event occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### Financial assets (continued)

*Impairment of financial assets subject to impairment assessment under IFRS 9 (continued)*

(iii) *Credit-impaired financial assets*

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (e) the disappearance of an active market for that financial asset because of financial difficulties.

(iv) *Write-off policy*

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

(v) *Measurement and recognition of ECL*

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### *Financial assets (continued)*

*Impairment of financial assets subject to impairment assessment under IFRS 9 (continued)*

(v) *Measurement and recognition of ECL (continued)*

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for investments in debt instruments that are measured at FVTOCI, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, where the corresponding adjustment is recognised through a loss allowance account. For investments in debt instruments that are measured at FVTOCI, the loss allowance is recognised in OCI and accumulated in the investment revaluation reserve without reducing the carrying amount of these debt instruments. Such amount represents the changes in the FVTOCI reserve in relation to accumulated loss allowance.

##### *Derecognition of financial assets*

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

##### *Financial liabilities and equity instruments*

##### *Classification as debt or equity*

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

##### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Interest expense is recognised on an effective interest basis for debt instruments.

##### *Financial liabilities at amortised cost*

Financial liabilities (including borrowings and other payables) are subsequently measured at amortised cost, using the effective interest method.

##### *Derecognition of financial liabilities*

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

#### Retirement benefit costs

Payments to defined contribution retirement benefit plan are recognised as an expense when employees have rendered service entitling them to the contributions.

## 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

### **Key sources of estimation uncertainty**

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### ***Net impairment loss recognised on vessels***

The Group assesses regularly whether the vessels have any indications of impairment in accordance with its accounting policy. The Group determines the recoverable amount of the vessels based on the higher of value in use and fair value less costs of disposal. The aggregate carrying amount of the Group's vessels at the end of the reporting period was US\$29,363,000 (2019: US\$33,046,000), of which vessels with carrying amount totalling US\$19,036,000 (2019: US\$22,421,000) were with impairment indicators. By comparing the recoverable amount of the vessels with their respective carrying amounts, impairment loss on vessels amounted to US\$2,760,000 (2019: net impairment loss recognised on vessels of US\$247,000) was recognised in the profit or loss.

### ***Fair value of an investment property***

Investment property is stated at fair value based on the valuation performed by an independent professional valuer. The determination of fair value involves certain assumptions of market conditions which are set out in note 17.

In relying on the valuation report, the directors of the Company have exercised their judgement and are satisfied that the method of valuation is reflective of the current market conditions. If there are changes in assumptions used for the valuation, the fair value of the investment property will change accordingly. At 31 December 2020, the carrying amount of the Group's investment property was US\$9,295,000 (2019: US\$10,462,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 5. REVENUE

### (i) Disaggregation of revenue from contracts with customers

Set out below is the reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information.

2020

|   | Marine transportation<br>US\$'000 | Property holding and Investment<br>US\$'000 | Investment holding<br>US\$'000 | Merchandise trading<br>US\$'000 | Total<br>US\$'000 |
|---|-----------------------------------|---|--------------------------------|---------------------------------|-------------------|
| <b>Types of goods and services:</b>             |                                   |   |                                |                                 |                   |
| Marine transportation                           | 5,884                             | -   | -                              | -                               | 5,884             |
| Merchandise trading                             | -                                 | -   | -                              | 323                             | 323               |
| <b>Revenue from contracts with customers</b>    | <b>5,884</b>                      | <b>-</b>                                    | <b>-</b>                       | <b>323</b>                      | <b>6,207</b>      |
| Leases  | 714                               | 186   | -                              | -                               | 900               |
| Interest income from debt instruments at FVTOCI | -                                 | -   | 782                            | -                               | 782               |
| Dividend income from financial assets at FVTPL  | -                                 | -   | 31                             | -                               | 31                |
| <b>Total revenue</b>                            | <b>6,598</b>                      | <b>186</b>                                  | <b>813</b>                     | <b>323</b>                      | <b>7,920</b>      |

2019

|   | Marine transportation<br>US\$'000 | Property holding and investment<br>US\$'000 | Investment holding<br>US\$'000 | Merchandise trading<br>US\$'000 | Total<br>US\$'000 |
|---|-----------------------------------|---|--------------------------------|---------------------------------|-------------------|
| <b>Types of goods and services:</b>             |                                   |   |                                |                                 |                   |
| Marine transportation                           | 7,121                             | -   | -                              | -                               | 7,121             |
| Merchandise trading                             | -                                 | -   | -                              | 3,707                           | 3,707             |
| <b>Revenue from contracts with customers</b>    | <b>7,121</b>                      | <b>-</b>                                    | <b>-</b>                       | <b>3,707</b>                    | <b>10,828</b>     |
| Leases  | 2,990                             | 63  | -                              | -                               | 3,053             |
| Interest income from debt instruments at FVTOCI | -                                 | -   | 692                            | -                               | 692               |
| Dividend income from financial assets at FVTPL  | -                                 | -   | 135                            | -                               | 135               |
| <b>Total revenue</b>                            | <b>10,111</b>                     | <b>63</b>                                   | <b>827</b>                     | <b>3,707</b>                    | <b>14,708</b>     |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 5. REVENUE (continued)

### (ii) Performance obligations for contracts with customers

#### *Marine transportation income (revenue recognised over time)*

The Group provides marine transportation services to customers. Such service income is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation by the Group while the customer simultaneously receives the benefit provided by the Group. Revenue is recognised for the marine transportation services based on the stage of completion of the contract using output method.

If upfront payments are received for the services to be provided, such receipts are recognised as contract liabilities until the services have been performed for the customers.

#### *Merchandise trading income (revenue recognised at one point in time)*

The Group sells merchandise to retailers in Hong Kong. Revenue is recognised when the title of the good has been transferred. The normal credit term is 0 to 60 days upon delivery, except for certain contracts that require upfront payment of the transaction price in full.

A contract liability is recognised upon payment received in advance for sales for which revenue has yet been recognised.

### (iii) Transaction price allocated to the remaining performance obligation for contracts with customers

All merchandise trading and marine transportation services are for periods of one year or less. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

### (iv) Leases

|   | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|---|-------------------------|-------------------------|
| Operating lease income – vessels with fixed payment             | 714                     | 2,990                   |
| Operating lease income – investment property with fixed payment | 186                     | 63                      |
|   | <b>900</b>              | <b>3,053</b>            |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 6. SEGMENT INFORMATION

The following is an analysis of the Group's revenue and results by operating segments, based on information provided to the executive directors and chief executive of the Company, being the chief operating decision makers, for the purposes of resources allocation and assessment of segment performance. This is also the current basis of organisation in the Group, whereby the management has chosen to organise the Group in different operating activities.

The accounting policies of the reportable and operating segments are the same as the Group's accounting policies described in note 3.

Specifically, the Group's reportable and operating segments are as follows:

1. Marine transportation
2. Property holding and investment
3. Investment holding
4. Merchandise trading

Segment results represent the profit/loss from each segment without allocation of corporate income, corporate expenses, net impairment loss recognised on vessels, share of result of a joint venture and finance costs.

### Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segments:

|   | Marine transportation |               | Property holding and investment |           | Investment holding |            | Merchandise trading |              | Total          |               |
|---|-----------------------|---------------|---------------------------------|-----------|--------------------|------------|---------------------|--------------|----------------|---------------|
|   | 2020                  | 2019          | 2020                            | 2019      | 2020               | 2019       | 2020                | 2019         | 2020           | 2019          |
|   | US\$'000              | US\$'000      | US\$'000                        | US\$'000  | US\$'000           | US\$'000   | US\$'000            | US\$'000     | US\$'000       | US\$'000      |
| <b>Segment revenue</b>                    | <b>6,598</b>          | <b>10,111</b> | <b>186</b>                      | <b>63</b> | <b>813</b>         | <b>827</b> | <b>323</b>          | <b>3,707</b> | <b>7,920</b>   | <b>14,708</b> |
| <b>Segment results</b>                    | <b>1,716</b>          | <b>2,081</b>  | <b>(1,003)</b>                  | <b>30</b> | <b>450</b>         | <b>383</b> | <b>4</b>            | <b>51</b>    | <b>1,167</b>   | <b>2,545</b>  |
| Unallocated:                              |                       |               |                                 |           |                    |            |                     |              |                |               |
| Corporate income                          |                       |               |                                 |           |                    |            |                     |              | 43             | 5             |
| Corporate expenses                        |                       |               |                                 |           |                    |            |                     |              | (1,153)        | (1,351)       |
| Net impairment loss recognised on vessels |                       |               |                                 |           |                    |            |                     |              | (2,760)        | (247)         |
| Share of result of a joint venture        |                       |               |                                 |           |                    |            |                     |              | (45)           | 399           |
| Finance costs                             |                       |               |                                 |           |                    |            |                     |              | (723)          | (1,171)       |
| (Loss) profit before tax                  |                       |               |                                 |           |                    |            |                     |              | <b>(3,471)</b> | <b>180</b>    |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 6. SEGMENT INFORMATION (continued)

### Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable and operating segments:

|                                   | Marine transportation |               | Property holding and investment |               | Investment holding |               | Merchandise trading |            | Total         |               |
|-----------------------------------|-----------------------|---------------|---------------------------------|---------------|--------------------|---------------|---------------------|------------|---------------|---------------|
|                                   | 2020                  | 2019          | 2020                            | 2019          | 2020               | 2019          | 2020                | 2019       | 2020          | 2019          |
|                                   | US\$'000              | US\$'000      | US\$'000                        | US\$'000      | US\$'000           | US\$'000      | US\$'000            | US\$'000   | US\$'000      | US\$'000      |
| <b>Segment assets</b>             | <b>30,646</b>         | <b>35,037</b> | <b>14,952</b>                   | <b>15,919</b> | <b>11,759</b>      | <b>12,215</b> | <b>98</b>           | <b>112</b> | <b>57,455</b> | <b>63,283</b> |
| Unallocated corporate assets      |                       |               |                                 |               |                    |               |                     |            | <b>9,471</b>  | <b>1,487</b>  |
| Total assets                      |                       |               |                                 |               |                    |               |                     |            | <b>66,926</b> | <b>64,770</b> |
| <b>Segment liabilities</b>        | <b>14,012</b>         | <b>17,829</b> | <b>81</b>                       | <b>117</b>    | <b>-</b>           | <b>-</b>      | <b>-</b>            | <b>54</b>  | <b>14,093</b> | <b>18,000</b> |
| Unallocated corporate liabilities |                       |               |                                 |               |                    |               |                     |            | <b>3,293</b>  | <b>2,928</b>  |
| Total liabilities                 |                       |               |                                 |               |                    |               |                     |            | <b>17,386</b> | <b>20,928</b> |

For the purposes of monitoring segment performances and allocating resources between segments:

- all assets are allocated to operating segments other than certain property, plant and equipment, right-of-use asset, other receivables and prepayments and bank balances and cash; and
- all liabilities are allocated to operating segments other than certain other payables and accruals, borrowings and lease liabilities.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 6. SEGMENT INFORMATION (continued)

### Geographical information

The Group's operations are located in Hong Kong and other Asian countries.

The directors of the Company consider that the nature of the Group's marine transportation business precludes a meaningful allocation of the Group's revenue and non-current assets relating to such business to specific geographical segments as these revenue and non-current assets mainly derives from and include vessels which are utilised across different geographical markets.

Information about the Group's revenue from external customers/sources (other than marine transportation business) is presented based on the location of the operations. Information about the Group's non-current assets (other than marine transportation business) is presented based on the geographical location of the assets.

|  | Revenue from external customers/sources |                  | Non-current assets |                  |
|--|---|------------------|--------------------|------------------|
|  | 2020<br>US\$'000                        | 2019<br>US\$'000 | 2020<br>US\$'000   | 2019<br>US\$'000 |
| Hong Kong                              | 1,322                                   | 4,597            | 9,633              | 10,462           |
| People's Republic of China (the "PRC") | –                                       | –                | 4,944              | 4,680            |
|  | <b>1,322</b>                            | <b>4,597</b>     | <b>14,577</b>      | <b>15,142</b>    |

Note: Non-current assets excluded debt instruments at FVTOCI, the carrying amount of the vessels and dry-docking. Revenue excluded the revenue from marine transportation.

### Information about major customers/sources

Revenue arising from customers/sources individually contributing over 10% of the total revenue of the Group are related to marine transportation and merchandise trading segments and are disclosed as follows:

|  | 2020<br>US\$'000 | 2019<br>US\$'000 |
|--|------------------|------------------|
| Customer/source A (from marine transportation segment) | 4,547            | N/A              |
| Customer/source B (from marine transportation segment) | 1,182            | N/A              |
| Customer/source C (from marine transportation segment) | N/A              | 3,035            |
| Customer/source D (from marine transportation segment) | N/A              | 3,018            |
| Customer/source E (from marine transportation segment) | N/A              | 2,574            |
| Customer/source F (from merchandise trading segment)   | N/A              | 1,700            |
|  | <b>5,729</b>     | <b>10,327</b>    |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 7. OTHER GAINS AND LOSSES, NET

|  | 2020<br>US\$'000 | 2019<br>US\$'000 |
|--|------------------|------------------|
| (Decrease) increase in fair value of an investment property            | (1,167)          | 38               |
| Net decrease in fair value of financial assets at FVTPL                | (29)             | (456)            |
| Realised loss on disposal of financial assets at FVTPL (note)          | (326)            | (5)              |
| Net realised gain on disposal/redemption of debt instruments at FVTOCI | –                | 22               |
| Net foreign exchange gain (loss)                                       | 1                | (167)            |
|  | <b>(1,521)</b>   | <b>(568)</b>     |

Note: The amount represents loss on disposal of financial assets at FVTPL calculated based on the difference between the net proceeds from disposal during the year and the acquisition costs during the current year or the carrying amounts of such assets recorded at last financial year end.

## 8. FINANCE COSTS

|                                   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|-----------------------------------|------------------|------------------|
| Interest expenses from borrowings | 713              | 1,044            |
| Interest on lease liabilities     | 10               | –                |
| Other finance costs               | –                | 127              |
|                                   | <b>723</b>       | <b>1,171</b>     |

## 9. (LOSS) PROFIT BEFORE TAX

(Loss) profit before tax has been arrived at after charging (crediting):

|  | 2020<br>US\$'000 | 2019<br>US\$'000 |
|--|------------------|------------------|
| Auditor's remuneration – audit service                       | 147              | 212              |
| Employee benefits expense (including directors' emoluments): |                  |                  |
| – Salaries and other benefits                                | 405              | 406              |
| – Contributions to retirement benefits scheme                | 11               | 10               |
| Total employee benefits expenses                             | 416              | 416              |
| Cost of inventories recognised as expense                    | 319              | 3,656            |
| Marine crew expenses   | 1,665            | 1,714            |
| Depreciation of property, plant and equipment                | 1,500            | 1,084            |
| Depreciation of right-of-use asset                           | 125              | –                |
| Interest income from banks                                   | (4)              | (18)             |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 10. INCOME TAX CREDIT

The amount of US\$1,000 for the year ended 31 December 2020 (2019: nil) represented the overprovision of Hong Kong Profits Tax in the prior year.

There was no assessable profit for the year ended 31 December 2020 arising in Hong Kong. In the opinion of the directors of the Company, there is no taxation arising in other jurisdictions.

Income tax credit for the year can be reconciled to loss before tax (2019: profit before tax) per the Group's results as follows:

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| (Loss) profit before tax                                      | <b>(3,471)</b>   | 180              |
| Tax at the applicable income tax rate of 16.5% (note)         | <b>573</b>       | (30)             |
| Tax effect of income not taxable for tax purpose              | <b>1,046</b>     | 1,497            |
| Tax effect of expenses not deductible for tax purpose         | <b>(1,535)</b>   | (1,427)          |
| Effect of utilisation of tax losses previously not recognised | –                | 10               |
| Tax effect of tax losses not recognised                       | <b>(84)</b>      | (50)             |
| Over provision in prior year                                  | <b>1</b>         | –                |
| Income tax credit for the year                                | <b>1</b>         | –                |

Note: Hong Kong Profits Tax rate is used for the tax reconciliation as the Group is considered to be principally managed in Hong Kong.

At the end of the reporting period, the Group had unused tax losses of US\$5,296,000 (2019: US\$4,771,000). For the year ended 31 December 2020, no deferred tax asset was recognised in respect of such losses due to the unpredictability of future profit streams.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 11. DIRECTORS' AND CHIEF EXECUTIVES' EMOLUMENTS

The emoluments paid or payable to each of the seven (2019: nine) directors or chief executives were as follows:

### 2020

|  | Directors' fees<br>US\$'000 | Basic salaries<br>and allowance<br>US\$'000 | Discretionary<br>bonus<br>US\$'000 | Contributions<br>to retirement<br>benefits<br>scheme<br>US\$'000 | Total<br>US\$'000 |
|--|-----------------------------|---|------------------------------------|--|-------------------|
| Executive Directors/Chief Executive                  |                             |   |                                    |  |                   |
| Mr. Yuen Chee Lap, Carl                              | -                           | 117   | -                                  | 2  | 119               |
| Ms. Wang Yu  | -                           | 33  | -                                  | 2  | 35                |
| Ms. Sin Pui Ying<br>(appointed on 25 September 2020) | -                           | 13  | -                                  | 1  | 14                |
|  | -                           | 163   | -                                  | 5  | 168               |
| Non-executive Director                               |                             |   |                                    |  |                   |
| Mr. Sue Ka Lok<br>(resigned on 12 January 2021)      | 46                          | -   | -                                  | -  | 46                |
| Independent Non-executive Directors                  |                             |   |                                    |  |                   |
| Mr. Zhou Qijin                                       | 19                          | -   | -                                  | -  | 19                |
| Mr. Pau Shiu Ming                                    | 19                          | -   | -                                  | -  | 19                |
| Mr. Tsao Hoi Ho                                      | 19                          | -   | -                                  | -  | 19                |
|  | 57                          | -   | -                                  | -  | 57                |
| <b>Total</b>   | <b>103</b>                  | <b>163</b>                                  | <b>-</b>                           | <b>5</b>   | <b>271</b>        |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 11. DIRECTORS' AND CHIEF EXECUTIVES' EMOLUMENTS (continued)

2019

|  | Directors' fees<br><i>US\$'000</i> | Basic salaries<br>and allowance<br><i>US\$'000</i> | Discretionary<br>bonus<br><i>US\$'000</i> | Contributions<br>to retirement<br>benefits<br>scheme<br><i>US\$'000</i> | Total<br><i>US\$'000</i> |
|--|------------------------------------|--|---|---|--------------------------|
| <b>Executive Directors/Chief Executives</b>                      |                                    |  |   |   |                          |
| Mr. Yuen Chee Lap,<br>Carl ( <i>note i</i> )                     | -                                  | 40   | -   | 1   | 41                       |
| Ms. Wang Yu  | -                                  | 34   | -   | 1   | 35                       |
| Mr. Zhang Liang ( <i>note ii</i> )                               | -                                  | 49   | 8   | 2   | 59                       |
| Ms. Wan Jia (resigned<br>on 21 June 2019)                        | -                                  | -  | -   | -   | -                        |
|  | <u>-</u>                           | <u>123</u>   | <u>8</u>                                  | <u>4</u>  | <u>135</u>               |
| <b>Non-executive Director</b>                                    |                                    |  |   |   |                          |
| Mr. Sue Ka Lok   | <u>46</u>                          | <u>-</u>   | <u>-</u>                                  | <u>-</u>  | <u>46</u>                |
| <b>Independent Non-executive Directors</b>                       |                                    |  |   |   |                          |
| Mr. Zhou Qijin   | 19                                 | -  | -   | -   | 19                       |
| Mr. To Yan Ming,<br>Edmond<br>(passed away on 28<br>August 2019) | 13                                 | -  | -   | -   | 13                       |
| Mr. Pau Shiu Ming  | 19                                 | -  | -   | -   | 19                       |
| Mr. Tsao Hoi Ho<br>(appointed on 27<br>November 2019)            | <u>2</u>                           | <u>-</u>   | <u>-</u>                                  | <u>-</u>  | <u>2</u>                 |
|  | <u>53</u>                          | <u>-</u>   | <u>-</u>                                  | <u>-</u>  | <u>53</u>                |
| <b>Total</b>   | <u>99</u>                          | <u>123</u>   | <u>8</u>                                  | <u>4</u>  | <u>234</u>               |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 11. DIRECTORS' AND CHIEF EXECUTIVES' EMOLUMENTS (continued)

Notes:

- (i) Mr. Yuen Chee Lap, Carl was appointed as the Chief Executive Officer of the Company on 16 September 2019.
- (ii) Mr. Zhang Liang resigned as Executive Director of the Company on 28 February 2019 and continued his role as the Chief Executive Officer of the Company until 15 September 2019. His emolument disclosed above includes those services rendered by him as the Chief Executive Officer.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Group. The non-executive director's emoluments shown above was for his service as a director of the Company. The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

Discretionary bonus, if any, is determined based on the evaluation of individual's and the Group's performance annually, which is subject to approval by the Remuneration Committee of the Company.

There was no arrangement under which a director or the chief executive officer of the Company waived or agreed to waive any remuneration during the year.

## 12. EMPLOYEES' EMOLUMENTS

Of the five individuals with the highest emoluments in the Group, three (2019: four) were directors or a former director or chief executive officer of the Company whose emoluments are included in note 11 above. The emoluments of the remaining two (2019: one) individuals were as follows:

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| Salaries and allowance                      | 72               | 47               |
| Contributions to retirement benefits scheme | 3                | 2                |
|   | <u>75</u>        | <u>49</u>        |

The emoluments of the two (2019: one) highest paid individuals (other than the directors or chief executive officer) were within the following band:

|                      | Number of employees |          |
|----------------------|---------------------|----------|
|                      | 2020                | 2019     |
| Nil to HK\$1,000,000 | <u>2</u>            | <u>1</u> |

No emolument was paid by the Group to any of the directors and the five individuals with the highest emoluments in the Group as an inducement to join or upon joining the Group or as compensation for loss of office.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 13. (LOSS) EARNINGS PER SHARE

The calculation of the basic (loss) earnings per share attributable to owners of the Company is based on the following data:

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| <b>(Loss) earnings</b>  |                  |                  |
| (Loss) profit for the year attributable to owners of the Company    | <u>(3,470)</u>   | <u>180</u>       |
|   | 2020<br>'000     | 2019<br>'000     |
| <b>Number of shares</b>   |                  |                  |
| Weighted average number of ordinary shares in issue during the year | <u>548,852</u>   | <u>548,852</u>   |

For the years ended 31 December 2020 and 2019, no diluted (loss) earnings per share is presented as there were no dilutive potential ordinary shares outstanding during both years.

## 14. DIVIDEND

During the year ended 31 December 2020, no dividend was paid, declared or proposed (2019: nil), nor has any dividend been proposed by the directors of the Company since the end of the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 15. PROPERTY, PLANT AND EQUIPMENT

|  | Vessels<br>US\$'000 | Dry-docking<br>US\$'000 | Furniture,<br>fixtures and<br>equipment<br>US\$'000 | Leasehold<br>improvement<br>US\$'000 | Total<br>US\$'000 |
|--|---------------------|-------------------------|---|--------------------------------------|-------------------|
| <b>COST</b>                                      |                     |                         |   |                                      |                   |
| At 1 January 2019                                | 53,200              | 460                     | 27  | 132                                  | 53,819            |
| Additions  | 10,898              | 682                     | -   | -                                    | 11,580            |
| At 31 December 2019                              | 64,098              | 1,142                   | 27  | 132                                  | 65,399            |
| Additions  | -                   | 748                     | 12  | 71                                   | 831               |
| <b>At 31 December 2020</b>                       | <b>64,098</b>       | <b>1,890</b>            | <b>39</b>   | <b>203</b>                           | <b>66,230</b>     |
| <b>ACCUMULATED DEPRECIATION AND IMPAIRMENT</b>   |                     |                         |   |                                      |                   |
| At 1 January 2019                                | 29,895              | 306                     | 26  | 132                                  | 30,359            |
| Depreciation                                     | 910                 | 173                     | 1   | -                                    | 1,084             |
| Net impairment loss recognised in profit or loss | 247                 | -                       | -   | -                                    | 247               |
| At 31 December 2019                              | 31,052              | 479                     | 27  | 132                                  | 31,690            |
| Depreciation                                     | 923                 | 572                     | 1   | 4                                    | 1,500             |
| Impairment loss recognised in profit or loss     | 2,760               | -                       | -   | -                                    | 2,760             |
| <b>At 31 December 2020</b>                       | <b>34,735</b>       | <b>1,051</b>            | <b>28</b>   | <b>136</b>                           | <b>35,950</b>     |
| <b>CARRYING VALUES</b>                           |                     |                         |   |                                      |                   |
| <b>At 31 December 2020</b>                       | <b>29,363</b>       | <b>839</b>              | <b>11</b>   | <b>67</b>                            | <b>30,280</b>     |
| At 31 December 2019                              | 33,046              | 663                     | -   | -                                    | 33,709            |

The estimated useful lives of the assets are summarised as follows:

|                                   |   |
|-----------------------------------|---|
| Vessels                           | Shorter of 30 years or the estimated remaining useful life of the second-hand vessels |
| Dry-docking                       | 2.5 to 5 years  |
| Furniture, fixtures and equipment | 5 years   |
| Leasehold improvement             | 5 years   |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 15. PROPERTY, PLANT AND EQUIPMENT (continued)

The directors of the Company conduct a review of the carrying amounts of the Group's vessels at the end of every reporting period to determine whether there is any indication that the vessels have suffered an impairment loss. An impairment is recognised when the carrying value of a vessel exceeds its recoverable amount, which in turn is the higher of its value in use and its fair value less costs of disposal. At 31 December 2020, the recoverable amounts of two vessels of the Group totalling US\$19,036,000, which represented their fair value less costs of disposal, were higher than their respective value in use but lower than their respective carrying amounts. As such, an impairment loss was recognised in profit or loss.

The fair value of the Group's vessels were determined based on the valuation carried out by JP Assets Consultancy Limited, an independent qualified professional valuer not connected to the Group, and the market approach was principally adopted for the valuation as there was a known used market for used vessels. The fair value of the vessels were primarily determined based on the direct comparison method by making reference to the recent sale transactions of similar vessels with similar age and condition (Level 2 hierarchy). There were no transfers into or out of Level 2 during the year ended 31 December 2019 and 2020.

At 31 December 2020, the fair value less costs of disposal of two vessels of the Group were determined with reference to prevailing market conditions (including second-hand prices and market freight rate of similar vessels) and amounted to US\$19,036,000 in total. As the amount was lower than the aggregate carrying amount of the vessels, an impairment loss on vessels of US\$2,760,000 was recognised in profit or loss during the year (2019: net impairment loss on vessels of US\$247,000).

Details of the pledge of property, plant and equipment are set out in note 34.

## 16. RIGHT-OF-USE ASSET

|  | Office<br>US\$'000  |
|--|---|
| <b>At 31 December 2020</b>                 |   |
| Carrying amount                            | <u>260</u>  |
| <b>At 31 December 2019</b>                 |   |
| Carrying amount                            | <u>–</u>  |
| <b>For the year ended 31 December 2020</b> |   |
| Depreciation charge                        | <u>125</u>  |
|  | <b>For the<br/>year ended<br/>31 December<br/>2020<br/>US\$'000</b> |
| Expense relating to short-term leases      | 104   |
| Total cash outflow for leases              | 211   |
| Additions to right-of-use asset            | <u>385</u>  |

During the year ended 31 December 2020, the Group leases a new office for its operations. Lease contract is entered into for fixed term of three years. Lease terms are negotiated on an individual basis and contain different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 17. INVESTMENT PROPERTY

|   | <i>US\$'000</i>     |
|---|---------------------|
| <b>FAIR VALUE</b>                                   |                     |
| At 1 January 2019                                   | 10,490              |
| Increase in fair value recognised in profit or loss | 38                  |
| Exchange difference                                 | <u>(66)</u>         |
| At 31 December 2019                                 | 10,462              |
| Decrease in fair value recognised in profit or loss | <u>(1,167)</u>      |
| <b>At 31 December 2020</b>                          | <b><u>9,295</u></b> |

The Group's property interest held to earn rental income or for capital appreciation purposes represented an office unit in Hong Kong and was measured using the fair value model and was classified and accounted for as investment property.

The fair value of the Group's investment property at 31 December 2020 and 2019 had been arrived at on the basis of a valuation carried out on that date by JP Assets Consultancy Limited, an independent qualified professional valuer not connected to the Group.

The fair value was determined based on direct comparison method by making reference to the recent market transactions of properties in similar location and condition, for which the market unit rate ranged from HK\$26,000 to HK\$32,000 per square feet. A significant increase in the market unit rate used would result in a significant increase in fair value, and vice versa. In estimating the fair value of the property, the highest and best use of the property was its current use. The fair value of an investment property has been adjusted to exclude prepaid or accrued operating lease income to avoid double counting. The investment property is at Level 2 fair value hierarchy and there were no transfers into or out of Level 2 in the current year.

The Group leases out its investment property under operating leases with rentals payable monthly. The current lease runs for a period of two years.

The Group is not exposed to foreign currency risk as a result of the lease arrangements, as the lease is denominated in Hong Kong dollars which is the functional currency of the Group entity.

The rental income generated from the Group's investment property, which was under operating lease, amounted to US\$186,000 (2019: US\$63,000) for the current year. No material direct operating expenses were incurred for the investment property.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 18. INTEREST IN A JOINT VENTURE

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| Cost of investment in a joint venture                           | 5,330            | 5,330            |
| Share of post-acquisition loss and other comprehensive expenses | (386)            | (650)            |
|   | <b>4,944</b>     | <b>4,680</b>     |

| Name of entity  | Place of establishment/<br>operation | Proportion of ownership interest and voting rights held by the Group |           | Principal activity  |
|---|--------------------------------------|--|-----------|---------------------|
|   |                                      | 2020<br>%  | 2019<br>% |                     |
| Shanghai Yueyong Investment Management Company<br>(literally translated from its Chinese name 上海悦勇投资管理公司) | PRC                                  | 41.7   | 41.7      | Property investment |

The summarised financial information of the Group's interest in a joint venture prepared in accordance with accounting policies of the Group is set out below:

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| Current assets, representing cash and cash equivalents  | 1                | 1                |
| Non-current assets                                      | 12,989           | 12,278           |
| Current liabilities, representing financial liabilities | 1,134            | 1,056            |

The above amounts of assets and liabilities include the following:

|   | 2020<br>US\$'000 | 2019<br>US\$'000 |
|---|------------------|------------------|
| Revenue   | -                | -                |
| (Loss) profit for the year                        | (108)            | 955              |
| Other comprehensive income (expense) for the year | 741              | (134)            |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 18. INTEREST IN A JOINT VENTURE (continued)

Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:

|   | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|---|-------------------------|-------------------------|
| Net assets of the joint venture   | <u>11,856</u>           | <u>11,223</u>           |
| Proportion of the Group's ownership interest in the joint venture, same as carrying amount of the Group's interest in the joint venture | <u>4,944</u>            | <u>4,680</u>            |

## 19. DEBT INSTRUMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

|  | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|--|-------------------------|-------------------------|
| Listed debt securities ( <i>note</i> ) | <u>10,407</u>           | <u>9,978</u>            |

*Note:* The fair values of the listed debt securities were determined based on the quoted market bid prices available on the Hong Kong Stock Exchange or SGX-ST.

Details of impairment assessment are set out in note 38.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 20. TRADE RECEIVABLES

|   | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|---|-------------------------|-------------------------|
| Trade receivables                         |                         |                         |
| Aged within 60 days based on invoice date | <b>94</b>               | 165                     |

At 31 December 2020, trade receivables from contracts with customers of marine transportation amounted to US\$94,000 (2019: US\$165,000).

The credit period for customers of time charter are 0 day to 30 days (2019: 0 day to 30 days). The Group normally allows credit period for customers of merchandise trading ranging from 0 day to 60 days (2019: 0 day to 60 days).

At 31 December 2020, none (2019: none) of the Group's trade receivables balance are past due. Details of impairment assessment of trade receivables for the year ended 31 December 2020 are set out in note 38.

## 21. OTHER RECEIVABLES AND PREPAYMENTS

|                                | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|--------------------------------|-------------------------|-------------------------|
| Other receivables              | <b>642</b>              | 694                     |
| Prepayments and other deposits | <b>245</b>              | 101                     |
|                                | <b>887</b>              | 795                     |

Details of impairment assessment of other receivables for the year ended 31 December 2020 are set out in note 38.

## 22. AMOUNT DUE FROM A JOINT VENTURE

The amount is unsecured, interest-free and repayable on demand.

Details of impairment assessment are set out in note 38.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 23. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

|   | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|---|-------------------------|-------------------------|
| Held for trading, at fair value:                      |                         |                         |
| Equity securities listed in Hong Kong ( <i>note</i> ) | <b>58</b>               | 1,861                   |

*Note:* The fair values of these listed equity securities were determined based on the quoted market bid prices available on the Hong Kong Stock Exchange.

## 24. TIME DEPOSIT

At 31 December 2019, the Group had a time deposit of US\$500,000 with an original maturity of over three months carrying interest at prevailing market deposit rate of 1.54% per annum, and for a remaining tenure of approximately 167 days.

## 25. BANK BALANCES AND CASH

Bank balances carry interest at prevailing market rates. The carrying amounts of these assets approximate to their fair values.

At 31 December 2020, the Group performed impairment assessment on bank balances and concluded that the probability of defaults of the counterparty banks are insignificant and accordingly, no allowance for credit loss is provided.

## 26. DEPOSITS RECEIVED, OTHER PAYABLES AND ACCRUALS

|                   | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|-------------------|-------------------------|-------------------------|
| Accrued expenses  | <b>301</b>              | 613                     |
| Deposits received | <b>789</b>              | 70                      |
| Other payables    | <b>92</b>               | 264                     |
|                   | <b>1,182</b>            | 947                     |

## 27. CONTRACT LIABILITIES

|  | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|--|-------------------------|-------------------------|
| Marine transportation income to be recognised in next year | <b>41</b>               | 102                     |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 28. BORROWINGS

|   | 2020<br>US\$'000   | 2019<br>US\$'000 |
|---|--------------------|------------------|
| Secured loans   | <b>15,875</b>      | 19,143           |
| The carrying amounts of the loans are repayable*:                 |                    |                  |
| On demand   | <b>2,821</b>       | 2,821            |
| Within one year   | <b>3,268</b>       | 3,268            |
| More than one year, but not exceeding two years                   | <b>4,908</b>       | 3,268            |
| More than two years, but not exceeding five years                 | <b>4,878</b>       | 9,786            |
| Total   | <b>15,875</b>      | 19,143           |
| Less: amounts due within one year shown under current liabilities | <b>(6,089)</b>     | (6,089)          |
| Amounts shown under non-current liabilities                       | <b>9,786</b>       | 13,054           |
| Effective interest rate (%) per annum                             | <b>1.10 – 5.79</b> | 2.02 – 6.49      |

\* The amounts due are based on scheduled repayment dates set out in the loan agreements.

The Group's borrowings were denominated in United States dollars and Hong Kong dollars which were also the functional currencies of the respective entities of the Group.

At 31 December 2020, the loans were carrying interest at London Interbank Offered Rate ("LIBOR") or Hong Kong Interbank Offered Rate ("HIBOR") plus certain basis points. The outstanding loans at 31 December 2020 were repayable within one to four years (2019: repayable within one to five years).

The borrowings at 31 December 2020 and 2019 were secured by the followings:

- (i) corporate guarantee from the Company;
- (ii) first preferred mortgage over the vessels held by Zorina Navigation Corp., Heroic Marine Corp. and Polyworld Marine Corp., named MV Zorina, MV Heroic and MV Polyworld respectively;
- (iii) assignment of insurance proceeds in respect of vessels MV Zorina, MV Heroic and MV Polyworld;
- (iv) first mortgage over the investment property held by the Group; and
- (v) pledge of certain debt instruments at FVTOCI held by the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 29. LEASE LIABILITIES

|   | 2020<br>US\$'000 |
|---|------------------|
| <b>Lease liabilities payable:</b>   |                  |
| Within one year   | 136              |
| Within a period of more than one year but not exceeding two years               | 140              |
| Within a period of more than two years but not exceeding five years             | 12               |
|   | <b>288</b>       |
| Less: Amount due for settlement within one year shown under current liabilities | <b>(136)</b>     |
| Amount due for settlement after one year shown under non-current liabilities    | <b>152</b>       |

The weighted average incremental borrowing rate applied to lease liabilities was 2.86%.

The lease liabilities of the Group are denominated in Hong Kong dollars which is the functional currency of the Group entity.

## 30. SHARE CAPITAL

|  | Number of shares<br>'000 | Amount<br>US\$'000 |
|--|--------------------------|--------------------|
| <b>Authorised:</b>   |                          |                    |
| At 1 January 2019 and 31 December 2019<br>(US\$0.06 per share) | 3,000,000                | 180,000            |
| Share subdivision ( <i>note (ii)</i> )                         | 177,000,000              | –                  |
| <b>At 31 December 2020 (US\$0.001 per share)</b>               | <b>180,000,000</b>       | <b>180,000</b>     |
| <b>Issued and fully paid:</b>                                  |                          |                    |
| At 1 January 2019 and 31 December 2019<br>(US\$0.06 per share) | 548,852                  | 32,931             |
| Capital reduction ( <i>note (i)</i> )                          | –                        | (32,382)           |
| <b>At 31 December 2020 (US\$0.001 per share)</b>               | <b>548,852</b>           | <b>549</b>         |

At 31 December 2020, all issued ordinary shares have a par value of US\$0.001 each (2019: US\$0.06 each), carry one vote per share and carry rights to dividends as and when declared by the Company.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 30 SHARE CAPITAL (continued)

Notes:

The Company completed a capital reorganisation by way of capital reduction, share premium account reduction and share subdivision (the "Capital Reorganisation") which became effective on 20 November 2020. The Capital Reorganisation involved the following:

- (i) the reduction of issued share capital of the Company whereby the par value of each issued share of the Company ("Share(s)") reduced from US\$0.06 to US\$0.001 by cancelling US\$0.059 of the paid-up capital on each issued Share (the "Capital Reduction");
- (ii) immediately following the Capital Reduction, the subdivision of each unissued Share of US\$0.06 in the authorised share capital of the Company into 60 Shares of US\$0.001 each (the "Share Subdivision") so that immediately following the Capital Reduction and the Share Subdivision, the authorised share capital of the Company became US\$180,000,000 divided into 180,000,000,000 Shares of US\$0.001 each;
- (iii) the reduction of the entire amount standing to the credit of the share premium account of the Company (the "Share Premium Account Reduction");
- (iv) the transfer of the credits arising from the Capital Reduction and the Share Premium Account Reduction to the contributed surplus account of the Company; and
- (v) the application of the amount standing to the credit of the contributed surplus account of the Company arising from the Capital Reduction and the Share Premium Account Reduction to set off the accumulated losses of the Company as permitted by the laws of Bermuda and the Bye-laws of the Company and to authorise the directors of the Company to utilise any remaining credit balance in the contributed surplus account of the Company in such manner as may be determined by the directors in accordance with the Bye-laws of the Company and all applicable laws.

Upon the Capital Reorganisation became effective, the Company proposed an open offer of 548,851,784 offer shares at the subscription price of HK\$0.13 per offer share on the basis of one offer share for every one share held on the record date (the "Open Offer").

In December 2020, the Company received subscription monies of approximately HK\$68,883,000 (equivalent to approximately US\$8,831,000) in relation to the Open Offer, the underwriting agreement dated 24 July 2020 entered into between the Company and the underwriter was not terminated and the Open Offer became unconditional. At 31 December 2020, the subscription monies were presented as equity of the Company and included in other reserve.

The Open Offer was completed in January 2021. Further details of the Open Offer were set out in the circular of the Company dated 30 October 2020.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 31. SHARE-BASED PAYMENT TRANSACTIONS

### Equity-settled share option scheme of the Company

The share option scheme of the Company (the "Share Option Scheme") was adopted by the Company at the annual general meeting of the Company held on 28 June 2017. Unless otherwise cancelled or amended, the Share Option Scheme will be valid and effective for a period of ten years commencing on the date of adoption.

The purpose of the Share Option Scheme is to provide participants with the opportunity to acquire proprietary interests in the Company and to encourage participants to work towards enhancing the value of the Company and its shares for the benefit of the Company and its shareholders as a whole. Participants of the Share Option Scheme comprising (a) directors (including executive directors, non-executive directors and independent non-executive directors); (b) employees of the Group; and (c) any advisors, consultants, business partners, agents, customers, suppliers, service providers, contractors of any member of the Group or any company or other entity in which the Group or any member of it has a shareholding interest, who, in the sole discretion of the Board of Directors (the "Board"), has contributed or may contribute to the Group or any member of it. The offer of a grant of options may be accepted for a period of 30 days from the date of grant, provided that no such offer shall be open for acceptance after the expiry of the period of ten years commencing on the adoption date of the Share Option Scheme or after the Share Option Scheme has been terminated. The amount payable by each grantee of options to the Company on acceptance of the offer for the grant of options is HK\$1.00.

The subscription price for the shares on the exercise of options under the Share Option Scheme shall be a price as determined by the Board in its absolute discretion at the time of the grant of the relevant option (and shall be stated in the letter containing the offer of the grant of the option) but in any case the subscription price shall not be less than the higher of (i) the closing price of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheet on the date of grant, which must be a trading day; (ii) the average closing price of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant; or (iii) the nominal value of a Company's share (if any) on the date of grant.

The total number of the Company's shares issued and to be issued upon exercise of the options granted to each participant, together with all options granted and to be granted to him/her/it under any other share option scheme(s) of the Company within the 12-month period immediately preceding the proposed date of grant (including exercised, cancelled and outstanding options) shall not exceed 1% of the total number of the Company's shares in issue as at the proposed date of grant. Any further grant of options to a participant in excess of the 1% limit shall be subject to the shareholders' approval of the Company with such participant and his/her/its associates abstaining from voting.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 31. SHARE-BASED PAYMENT TRANSACTIONS (continued)

### Equity-settled share option scheme of the Company (continued)

The limit on the total number of the Company's shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option scheme(s) of the Company must not exceed 30% of the total number of the Company's shares in issue from time to time. In addition, the total number of the Company's shares which may be issued upon exercise of all options to be granted under the Share Option Scheme, together with all options to be granted under any other share option scheme(s) of the Company (excluding lapsed options), must not represent more than 10% of the total number of the Company's shares in issue as at the date of adoption of the Share Option Scheme (the "Scheme Mandate Limit") or as at the date of the approval of the refreshed Scheme Mandate Limit as the case may be.

No share options has been granted under the Share Option Scheme since its adoption. The total number of shares of the Company available for issue under the Share Option Scheme is 45,737,678 shares representing approximately 4.17% of the issued shares of the Company as at the date of this annual report.

## 32. OPERATING LEASES

### The Group as lessor

At the end of the reporting period, the Group had contracted with tenants for the following future undiscounted lease payments:

|                    | 2020<br>US\$'000 | 2019<br>US\$'000 |
|--------------------|------------------|------------------|
| Within one year    | 274              | 1,288            |
| In the second year | 114              | 93               |
|                    | <b>388</b>       | <b>1,381</b>     |

## 33. CONTINGENT LIABILITY

At 31 December 2020, the Group had no significant contingent liability (2019: nil).

## 34. PLEDGE OF ASSETS

At 31 December 2020, three vessels with an aggregate carrying amount of US\$30,202,000 (2019: US\$33,709,000) (including dry-docking), an investment property with carrying amount of US\$9,295,000 (2019: US\$10,462,000) and debt instruments at FVTOCI with carrying amount of US\$8,408,000 (2019: US\$7,918,000) were pledged to banks and other financial institution as security for the loan facilities granted to the Group.

## 35. RETIREMENT BENEFITS SCHEME

The Group operates a Mandatory Provident Fund Scheme for all qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group in funds under the control of trustees. Both the Group and employees contribute a fixed percentage to the Mandatory Provident Fund Scheme based on their monthly salary in accordance with government regulations.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 36. RELATED PARTY DISCLOSURES

- (a) Other than as disclosed elsewhere in these consolidated financial statements, during the year, the Group had the following transactions with related parties:

| Related parties                                  | Nature of transaction    | 2020     | 2019     |
|--|--------------------------|----------|----------|
|  |                          | US\$'000 | US\$'000 |
| Poly Investment & Finance Limited ("PIF") (note) | Short-term lease expense | 104      | 112      |
| U Credit (HK) Limited                            | Interest expense         | –        | 63       |

Note: At 31 December 2020, Mr. Suen Cho Hung, Paul (a substantial shareholder of the Company) was the sole shareholder of PIF.

(b) **Remuneration of key management personnel**

During the year ended 31 December 2020, the remuneration of the Group's key management personnel comprising directors and chief executive officers was disclosed in note 11.

## 37. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders of the Company through the optimisation of the debt and equity balance.

The capital structure of the Group consists of debt, which includes the borrowings as disclosed in note 28, offset by cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital and reserves.

The directors of the Company review the capital structure on a continuous basis taking into account the cost of capital and the risk associated with the capital. The Group will balance its overall capital structure through payment of dividend, issuance of new shares as well as the raising of new debts or the repayment of existing debts. The Group also ensures that it maintains certain financial parameters within a set range to comply with the loan covenants imposed by the banks and other financial institution.

The Group's overall strategy remains unchanged from the prior year.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS

### (a) Categories of financial instruments

The following table sets out the financial instruments as at the end of the reporting period:

|                                    | 2020<br>US\$'000 | 2019<br>US\$'000 |
|------------------------------------|------------------|------------------|
| <b>Financial assets</b>            |                  |                  |
| Debt instruments at FVTOCI         | 10,407           | 9,978            |
| Financial assets at FVTPL          | 58               | 1,861            |
| Financial assets at amortised cost | <u>11,435</u>    | <u>3,978</u>     |
| <b>Financial liabilities</b>       |                  |                  |
| Amortised cost                     | <u>16,756</u>    | 19,477           |

### (b) Financial risk management objectives and policies

The Group's financial instruments include trade receivables, other receivables, amount due from a joint venture, debt instruments at FVTOCI, financial assets at FVTPL, time deposit, bank balances, deposits received, other payables and borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with the Group's financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### (i) Currency risk

The Group's principal subsidiaries are operating in Hong Kong and their transactions are mostly denominated and settled in Hong Kong dollar and United States dollar. As Hong Kong dollar is pegged to United States dollar, the management thus considers the Group's foreign currency exposure is not significant. To the extent that the Group's revenue and expenditure are not naturally matched in the same currency and to the extent that there are timing differences between receipt and payment, the Group will be exposed to foreign currency exchange gains and losses arising from transactions in currencies other than its functional currency. As a result, the Group's results may be affected. Certain bank balances of the Group which are denominated in Renminbi are considered insignificant. The management will consider using foreign exchange forward contracts to hedge its foreign currency exposure if it considers the risk to be significant.

As the Group does not have significant foreign currency exposures, foreign currency sensitivity analysis is not presented.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS (continued)

### (b) Financial risk management objectives and policies (continued)

#### (ii) *Interest rate risk*

The Group is exposed to cash flow interest rate risk primarily relating to certain time deposit, bank balances and borrowings at the end of the reporting period which carry variable interest rates, as disclosed in notes 24, 25 and 28 respectively. The Group has not used any interest rate swaps to mitigate its exposure associated with fluctuations relating to interest rate risk. However, the management monitors interest rate exposure and will consider necessary actions when significant interest rate exposure is anticipated.

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk. The Group's cash flow interest rate risk is mainly concentrated on the fluctuations of LIBOR and HIBOR arising from the Group's variable-rate borrowings.

The directors of the Company consider that the changes in interest rates of bank balances have no significant impact on the Group and the sensitivity analysis of interest rate risk of such balances is not presented.

The sensitivity analyses below have been determined based on the exposure to interest rates for non-derivative instruments relating to variable-rate borrowings at 31 December 2020 and 2019. The analysis is prepared assuming the variable-rate borrowings outstanding at the end of the reporting period were outstanding for the whole reporting year. An 100 basis points increase or decrease is used as it represents management's assessment of the reasonably possible change in interest rates. If interest rates had been 100 basis points higher/lower and all other variables were held, the Group's loss (2019: profit) for the year ended 31 December 2020 would increase/decrease by US\$159,000 (2019: decrease/increase by US\$191,000).

#### (iii) *Other price risk*

The Group is exposed to price risk arising from the investment in listed equity securities and debt securities. The management manages this exposure by maintaining a portfolio of investments with different risks. The Group's price risk is mainly concentrated on listed equity securities and debt securities quoted in the Hong Kong Stock Exchange or SGX-ST. In addition, the Group will consider hedging the risk exposure should the need arise.

The sensitivity analyses below have been determined based on the exposure to price risk at the reporting date. If the prices of the respective listed equity and debt securities had been 10% higher/lower, the Group's loss (2019: profit) for the year ended 31 December 2020 would decrease/increase by approximately US\$6,000 (2019: increase/decrease by US\$186,000) and the Group's other comprehensive income for the year ended 31 December 2020 would increase/decrease by approximately US\$1,041,000 (2019: US\$998,000).

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS (continued)

### (b) Financial risk management objectives and policies (continued)

#### (iv) Credit risk and impairment assessment

##### *Trade receivable arising from contracts with customer*

In order to minimise the credit risk, the management of the Group generally grant credit only to customers with good credit ratings and also closely monitors overdue trade debts. The unsettled trade receivables are monitored on an ongoing basis and followed up by the finance department. In addition, the Group performs impairment assessment under ECL model on trade balances individually. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

##### *Bank balances*

The credit risks on bank balances are limited because the counterparties are banks/ financial institutions with high credit ratings assigned by international credit-rating agencies.

##### *Debt instruments at FVTOCI*

All the Group's debt instruments at FVTOCI are listed bonds that had no recent default history. Therefore, they are considered to be low credit risk investments.

The Group's internal credit risk grading assessment comprises the following categories:

| Internal credit rating | Description   | Trade receivables                     | Other financial assets/ other items   |
|------------------------|---|---------------------------------------|---------------------------------------|
| Low risk               | The counterparty has a low risk of default and does not have any past-due amounts   | Lifetime ECL<br>– not credit-impaired | 12m ECL                               |
| Watch list             | Debtor frequently repays after due dates but usually settle in full   | Lifetime ECL<br>– not credit-impaired | 12m ECL                               |
| Doubtful               | There have been significant increases in credit risk since initial recognition through information developed internally or externally | Lifetime ECL<br>– not credit-impaired | Lifetime ECL<br>– not credit-impaired |
| Loss                   | There is evidence indicating the asset is credit-impaired   | Lifetime ECL<br>– credit-impaired     | Lifetime ECL<br>– credit-impaired     |
| Write-off              | There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery    | Amount is written off                 | Amount is written off                 |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS (continued)

### (b) Financial risk management objectives and policies (continued)

#### (iv) Credit risk and impairment assessment (continued)

##### Debt instruments at FVTOCI (continued)

The tables below detail the credit risk exposures of the Group's financial assets, which are subject to ECL assessment:

|  |       | External<br>credit<br>rating | Internal<br>credit<br>rating | 12m or<br>lifetime ECL | Gross carrying<br>amount |                  |
|--|-------|------------------------------|------------------------------|------------------------|--------------------------|------------------|
|  | Notes |                              |                              |                        | 2020<br>US\$'000         | 2019<br>US\$'000 |
| <b>Debt instruments at FVTOCI</b>            |       |                              |                              |                        |                          |                  |
| Investments in listed bonds                  | 19    | Ba – B2                      | N/A                          | 12m ECL                | 10,407                   | 9,978            |
| <b>Financial assets at amortised cost</b>    |       |                              |                              |                        |                          |                  |
| Amount due from a joint venture              | 22    | N/A                          | (Note 1)                     | 12m ECL                | 669                      | 669              |
| Time deposit                                 | 24    | A1                           | N/A                          | 12m ECL                | –                        | 500              |
| Bank balances                                | 25    | Aa2 – A2                     | N/A                          | 12m ECL                | 10,030                   | 1,950            |
| Other receivables                            | 21    | N/A                          | (Note 1)                     | 12m ECL                | 642                      | 694              |
| Trade receivables – contracts with customers | 20    | N/A                          | (Note 2)                     | Lifetime ECL           | 94                       | 165              |

##### Notes:

- For the purposes of internal credit risk management, the Group uses past due information to assess whether credit risk has increased significantly since initial recognition.
- For trade receivables, the Group has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the ECL on trade receivables individually.

During the year ended 31 December 2020, no impairment allowance for trade receivable was provided for the Group's trade receivables based on the individual assessments as the counterparty has a low risk of default and does not have any past due amount. The ECL on trade receivables is considered insignificant.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS (continued)

### (b) Financial risk management objectives and policies (continued)

#### (v) Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

Management also monitors the utilisation of borrowings and ensures compliance with loan covenants.

The management therefore considers that the Group's liquidity risk has been reduced.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities, based on the earliest date on which the Group can be required to pay. The tables include both interest and principal cash flows. To the extent that interest flows are based on floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

|                            | Weighted<br>average<br>interest rate<br>% | On demand<br>or 6 months<br>or less<br>US\$'000 | 6 to 12<br>months<br>US\$'000 | 1 to 2 years<br>US\$'000 | 2 to 5 years<br>US\$'000 | Total<br>undiscounted<br>cash flows<br>US\$'000 | Carrying<br>amounts<br>US\$'000 |
|----------------------------|---|---|-------------------------------|--------------------------|--------------------------|---|---------------------------------|
| <b>At 31 December 2020</b> |   |   |                               |                          |                          |   |                                 |
| Other payables             | -   | -   | 881                           | -                        | -                        | 881   | 881                             |
| Borrowings                 | 3.85                                      | 4,727   | 1,874                         | 5,223                    | 5,114                    | 16,938  | 15,875                          |
| Lease liabilities          | 2.86                                      | 75  | 74                            | 144                      | 11                       | 304   | 288                             |
|                            |   | <u>4,802</u>                                    | <u>2,829</u>                  | <u>5,367</u>             | <u>5,125</u>             | <u>18,123</u>                                   | <u>17,044</u>                   |
| <b>At 31 December 2019</b> |   |   |                               |                          |                          |   |                                 |
| Other payables             | -   | -   | 334                           | -                        | -                        | 334   | 334                             |
| Borrowings                 | 5.49                                      | 5,019   | 2,069                         | 3,992                    | 10,657                   | 21,737  | 19,143                          |
|                            |   | <u>5,019</u>                                    | <u>2,403</u>                  | <u>3,992</u>             | <u>10,657</u>            | <u>22,071</u>                                   | <u>19,477</u>                   |

The amounts included above for variable interest rate instruments for non-derivative financial liabilities are subject to change if changes in variable interest rates differ to those estimates of interest rates determined at the end of the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 38. FINANCIAL INSTRUMENTS (continued)

### (b) Financial risk management objectives and policies (continued)

#### (vi) Fair values

The fair values of financial assets and financial liabilities are determined as follows:

- The fair values of listed debt securities classified as debt instruments at FVTOCI and listed equity securities classified as financial assets at FVTPL are categorised as Level 1 fair value measurement and determined with reference to quoted prices in active markets; and
- The fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost at the end of each reporting period approximate their fair values.

Fair value of the Group's financial assets are measured at fair value on a recurring basis.

## 39. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

|                            | Lease liabilities<br>US\$'000 | Borrowings<br>US\$'000 |
|----------------------------|-------------------------------|------------------------|
| At 1 January 2019          | –                             | 14,417                 |
| New borrowing raised       | –                             | 12,908                 |
| Repayment                  | –                             | (8,182)                |
| At 31 December 2019        | –                             | 19,143                 |
| New lease entered          | 385                           | –                      |
| Interest expense           | 10                            | –                      |
| Repayment                  | (107)                         | (3,268)                |
| <b>At 31 December 2020</b> | <b>288</b>                    | <b>15,875</b>          |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 40. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

|  | 2020<br><i>US\$'000</i> | 2019<br><i>US\$'000</i> |
|--|-------------------------|-------------------------|
| <b>Non-current assets</b>                    |                         |                         |
| Interest in subsidiaries                     | –                       | –                       |
| Amounts due from subsidiaries                | <u>69,224</u>           | <u>73,503</u>           |
|  | <b>69,224</b>           | <b>73,503</b>           |
| <b>Current assets</b>                        |                         |                         |
| Other receivables and prepayments            | <b>167</b>              | 13                      |
| Bank balances and cash                       | <u>8,854</u>            | <u>31</u>               |
|  | <b>9,021</b>            | <b>44</b>               |
| <b>Total assets</b>                          | <b><u>78,245</u></b>    | <b><u>73,547</u></b>    |
| <b>Current liabilities</b>                   |                         |                         |
| Amounts due to subsidiaries                  | <b>31,916</b>           | 31,868                  |
| Other payables and accruals                  | <u>139</u>              | <u>101</u>              |
|  | <b>32,055</b>           | <b>31,969</b>           |
| <b>Net current liabilities</b>               | <b><u>(23,034)</u></b>  | <b><u>(31,925)</u></b>  |
| <b>Total assets less current liabilities</b> | <b><u>46,190</u></b>    | <b><u>41,578</u></b>    |
| <b>Capital and reserves</b>                  |                         |                         |
| Share capital ( <i>note 30</i> )             | <b>549</b>              | 32,931                  |
| Reserves ( <i>note</i> )                     | <u>45,641</u>           | <u>8,647</u>            |
|  | <b>46,190</b>           | <b>41,578</b>           |
| <b>Total liabilities and equity</b>          | <b><u>78,245</u></b>    | <b><u>73,547</u></b>    |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 40. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (continued)

Note:

|   | Share<br>premium<br><i>US\$'000</i> | Other<br>reserve<br><i>US\$'000</i> | Contributed<br>surplus<br><i>US\$'000</i> | Accumulated<br>losses<br><i>US\$'000</i> | Total<br><i>US\$'000</i> |
|---|-------------------------------------|-------------------------------------|---|--|--------------------------|
| At 1 January 2019   | 42,449                              | –                                   | –   | (51,285)                                 | (8,836)                  |
| Profit and total comprehensive income for the year                            | –                                   | –                                   | –   | 17,483                                   | 17,483                   |
| At 31 December 2019   | 42,449                              | –                                   | –   | (33,802)                                 | 8,647                    |
| Loss and total comprehensive expense for the year                             | –                                   | –                                   | –   | (4,219)                                  | (4,219)                  |
| Capital reorganisation ( <i>note 30</i> )                                     | (42,449)                            | –                                   | 74,831                                    | –  | 32,382                   |
| Contributed surplus set off against accumulated losses ( <i>note 30 (v)</i> ) | –                                   | –                                   | (33,802)                                  | 33,802                                   | –                        |
| Subscription monies received from the Open Offer ( <i>note 30</i> )           | –                                   | 8,831                               | –   | –  | 8,831                    |
| <b>At 31 December 2020</b>  | <b>–</b>                            | <b>8,831</b>                        | <b>41,029</b>                             | <b>(4,219)</b>                           | <b>45,641</b>            |

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 41. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

Details of the Group's principal subsidiaries at the end of the reporting period are set out below:

| Name of subsidiaries                       | Place of incorporation/ establishment | Class of shares held | Issued capital | Proportion of nominal value of issued share(s) held by the Company |           | Principal activities   |
|--|---------------------------------------|----------------------|----------------|--|-----------|--|
|  |                                       |                      |                | 2020<br>%  | 2019<br>% |  |
| <b>Direct:</b>                             |                                       |                      |                |  |           |  |
| Courage Marine Holdings (BVI) Limited      | The British Virgin Islands ("BVI")    | Ordinary             | US\$10,000     | 100  | 100       | Investment holding   |
| Peak Prospect Global Limited               | BVI                                   | Ordinary             | US\$1          | 100  | 100       | Investment holding   |
| <b>Indirect:</b>                           |                                       |                      |                |  |           |  |
| CMG Management Limited                     | Hong Kong                             | Ordinary             | HK\$1          | 100  | 100       | Merchandise trading, investment in equity and debt securities and provision of management services |
| Courage Marine Group Limited               | Hong Kong                             | Ordinary             | HK\$1          | 100  | 100       | Provision of marine transportation services  |
| Courage Marine Property Investment Limited | Hong Kong                             | Ordinary             | HK\$10,000     | 100  | 100       | Property holding and investment  |
| Heroic Marine Corp.                        | Republic of Panama                    | Ordinary             | US\$200        | 100  | 100       | Provision of marine transportation services  |
| Polyworld Marine Corp.                     | Republic of Panama                    | Ordinary             | US\$10,000     | 100  | 100       | Provision of marine transportation services  |
| Zorina Navigation Corp.                    | Republic of Panama                    | Ordinary             | US\$10,000     | 100  | 100       | Provision of marine transportation services  |

The directors are of the opinion that a complete list of subsidiaries of the Company will be of excessive length and therefore the above list contains only the particulars of subsidiaries which principally affects the results or assets of the Group.

None of the subsidiaries had issued any debt securities at the end of the year.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

## 42. EVENTS AFTER THE REPORTING PERIOD

In January 2021, the Company completed the Open Offer and raised approximately HK\$71.35 million (equivalent to approximately US\$9.15 million) before expenses. Further details of the Open Offer were set out in the circular and prospectus of the Company dated 30 October 2020 and 3 December 2020 respectively.

## Particulars of Investment Property

Particulars of investment property held by the Group at 31 December 2020 are as follows:

| <b>Location</b>  | <b>Lease expiry</b> | <b>Existing use</b> | <b>Effective percentage held</b> |
|--|---------------------|---------------------|----------------------------------|
| Unit No. 1801 on<br>18th Floor of West Tower,<br>Shun Tak Centre,<br>Nos. 168 – 200<br>Connaught Road,<br>Central, Hong Kong | 2055                | Office              | 100%                             |

## Five-Year Financial Summary

|  | <b>2020</b><br><i>US\$'000</i> | <b>Year ended 31 December</b> |                         |                         |                         |
|--|--------------------------------|-------------------------------|-------------------------|-------------------------|-------------------------|
|  |                                | 2019<br><i>US\$'000</i>       | 2018<br><i>US\$'000</i> | 2017<br><i>US\$'000</i> | 2016<br><i>US\$'000</i> |
| <b>RESULTS</b>                               |                                |                               |                         |                         |                         |
| Revenue                                      | <b>7,920</b>                   | 14,708                        | 12,191                  | 9,897                   | 4,546                   |
| (Loss) profit before tax                     | <b>(3,471)</b>                 | 180                           | 1,252                   | 9,884                   | (17,766)                |
| Income tax credit (expense)                  | <b>1</b>                       | –                             | (1)                     | 1                       | –                       |
| (Loss) profit for the year                   | <b>(3,470)</b>                 | 180                           | 1,251                   | 9,885                   | (17,766)                |
| (Loss) profit for the year attributable to:  |                                |                               |                         |                         |                         |
| Owners of the Company                        | <b>(3,470)</b>                 | 180                           | 1,251                   | 9,885                   | (17,381)                |
| Non-controlling interests                    | <b>–</b>                       | –                             | –                       | –                       | (385)                   |
|  | <b>(3,470)</b>                 | 180                           | 1,251                   | 9,885                   | (17,766)                |
| <b>ASSETS AND LIABILITIES</b>                |                                |                               |                         |                         |                         |
| Total assets                                 | <b>66,926</b>                  | 64,770                        | 59,118                  | 56,713                  | 37,265                  |
| Total liabilities                            | <b>(17,386)</b>                | (20,928)                      | (16,034)                | (18,956)                | (21,962)                |
| Equity attributable to owners of the Company | <b>49,540</b>                  | 43,842                        | 43,084                  | 37,757                  | 15,303                  |